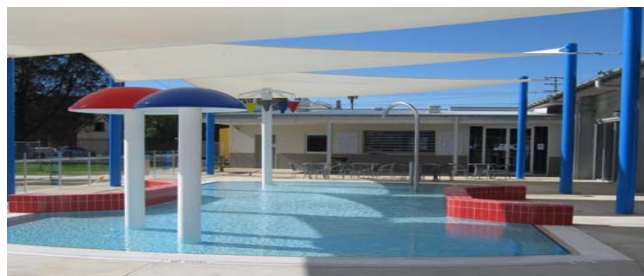
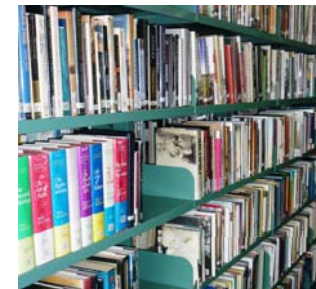


Comparative Information on NSW Local Government

Measuring Local Government Performance

2012/13

June 2014



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Measuring Council Performance



Minister's Foreword

The NSW Government and the Local Government sector are working together to strengthen local government in NSW.

This work includes building a stronger set of local government performance indicators to provide NSW communities with a clear and balanced picture of how effectively and efficiently councils meet local needs.

Building a robust performance measurement framework for the local government sector is a large and important task that is being undertaken in stages. We are seeking feedback at each stage to make sure we get it right.

To date, councils have told us that they support this work and that there is real value in using a consistent set of meaningful performance indicators to promote good practice and drive improvement in key areas. Ultimately this work will empower

councils and communities to work together to make the best possible decisions for their future.

The Office of Local Government will shortly be consulting on the draft set of indicators across key areas of council performance. The outcomes of this work will be integrated into future iterations of the Comparative Information Report.

Meanwhile, this edition of the Comparative Information Report continues the transition towards providing more user-friendly access to performance data.

I thank all NSW councils for their cooperation in providing the data in this report and look forward to hearing your further views as we continue to build the new performance measurement framework for local government together.

The Hon Paul Toole MP
Minister for Local Government

Introduction

Why measure and report on local council comparative performance?

Councils provide a wide range of services and manage many assets that people in local communities rely upon.

Communities need to be able to get a clear, concise and meaningful picture of their council's performance across key areas to understand how effectively their council is working to look after public assets and deliver local services.

This report provides information in one place about local councils across NSW to help local communities, the local government sector and government regulators understand how well local government in NSW is performing as a whole, and how well individual councils are performing over time and in comparison to similar councils.

In particular, it provides the basis for communities to ask questions of their councils about important performance areas such as community leadership, financial sustainability, asset maintenance and service delivery.

A report in transition

This 23rd edition of Comparative Information on NSW Local Government Councils, like the 22nd edition before it, is part of the first stage in a number of changes to this report.

While the data collected from councils remains largely the same as in past years, it aims to analyse and present information about councils in a more useful and user-friendly way.



The report includes a whole-of-sector overview, plus a two-page snapshot of each council, including demographic and socio-economic indicators for each council area as well as the existing performance measures.

Work is currently occurring to develop the best possible indicators of council performance across key areas. The data reported will continue to evolve in future editions.

What is driving changes to this report?

Changes to this report are being driven by local government reform currently occurring to help make local councils more effective and sustainable in the long term.

This work was triggered through a collaborative NSW-Local Government project, Destination 2036, through which councils and the NSW Government agreed on a number of key actions, including the development of a new Local

Government Performance Measurement Framework.

Since that time, the Independent Local Government Review Panel and Local Government Acts Taskforce have consulted widely with councils and the community and have provided reports with recommendations for reform to the NSW Government. These reports are publicly available on the Office of Local Government (the Office) website at www.olg.nsw.gov.au.

These reports, as well as an earlier NSW Auditor General’s report of 2012, have highlighted the need for a core set of financial and non-financial indicators to build a better picture of overall council performance to improve public accountability.

What progress has been made to develop new performance measurement indicators?

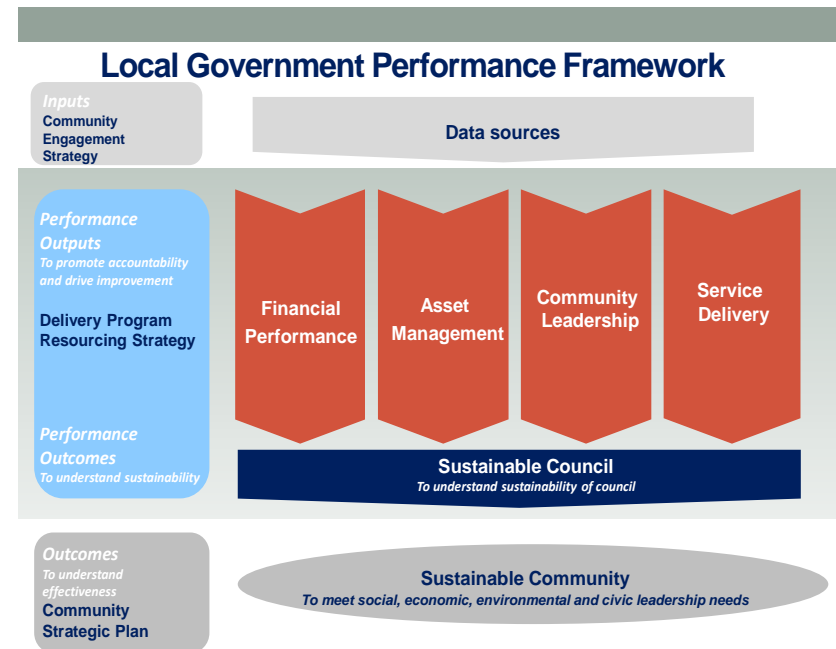
The Office is continuing to work with local government to develop key performance indicators under a new Local Government Performance Measurement Framework.



The indicators will help communities to measure important aspects of a council’s performance including financial sustainability, community leadership, asset management and service delivery.

The following diagram illustrates this model, as developed in consultation with an External Reference Group of councils and other experts, including its links to Integrated Planning and Reporting Framework.

Figure 1—Local Government Performance Management Framework



Consultation feedback on a discussion paper, *Strengthening Councils and Communities: Building a New Framework for Measuring Performance in Local Government*, released between November 2013 and January 2014, has indicated strong support from the sector to develop a performance measurement system around these four key areas.

In particular, councils indicated support for a system that aligns with Integrated Planning and Reporting, provides trend data and meaningful comparison with like councils to help drive improvement, is flexible enough to take local differences and needs into account, and that minimises overall reporting burden.

At the same time, four working groups of council and other experts have been developing measures under the key areas of the framework. A fifth working group is examining whether and how the NSW Government could coordinate a State-wide community satisfaction survey to feed into the Framework.

Consultation feedback is continuing to inform this work. A Strategic Steering Group, made up of senior local government and other representatives, is also providing input on the measures, including whether they provide a balanced picture of council performance that is meaningful and useful to local communities. It is anticipated that a Working Paper, including draft measures, will be released for further consultation during 2014.

The end result will be a core, consistent set of key performance indicators to show a balanced picture of the financial and governance health of councils and how well they deliver functions and services across NSW.

The focus of this work is on using readily obtainable data. Future phases of work may need to occur to refine the Framework, fill data gaps and consider issues such as comparison groupings and benchmarking.



How is the performance information presented?

The current set of performance information has been presented in three parts:

Part 1: State of Local Government in NSW – presents an overview of the performance of the local government sector as a whole. It focuses on sector-wide issues, trends and achievements across key performance aspects such as financial sustainability, governance, assets and service delivery.

Part 1 also includes an update of Local Infrastructure Renewal Scheme (LIRS) and provides a feature on the changing face of libraries. The LIRS is injecting necessary funds within local economies to assist councils address their infrastructure backlog.

Part 2: Your Council's Performance - presents stand-alone, individual snapshots of all 152 general purpose councils in NSW. It summarises demographic and socio-economic information about each local government area and draws out key data on council demographics, financial sustainability, infrastructure, expenditure, rating, community leadership and core council services.



Your Council's Performance reports on a consistent set of results. It also provides a



comparison between individual councils and the average performance of councils within the relevant “OLG grouping” for each indicator.

The key performance indicators reported in the Your Council’s Performance reports continue to be enhanced over time as new indicators are identified and relevant data is collected.

Part 3: Data Tables - provides detailed tables in Microsoft Excel format of the data used in this report, for further comparison and analysis. These data tables can be downloaded from the Office’s website at www.olg.nsw.gov.au.

How have councils been classified and grouped for comparative purposes?

The Australian Classification of Local Governments (ACLG) classifies councils into 22 categories according to their socio-economic characteristics and their capacity to deliver a range of services to the community.

In this publication, we have put NSW councils into 11 groups instead of 22. (These are referred to as the “OLG Groupings”). This is because several of the ACLG categories contain either no NSW councils or only one or two councils. This makes it difficult to compare the performance of different councils in a meaningful way. It should be noted however, that the groupings are based on broad demographic variables. As a result, there are often large differences between councils in the same group. This information should not be relied upon by councils to argue for individual policy changes.

The Office and the local government sector recognise that the current OLG groupings of councils may need to be revised as part of the performance measurement work being undertaken and the outcomes of the current local government reform process.

Data for this publication has been sourced from councils’ financial statements and grants returns as well as a number of agencies including the Australian Bureau of Statistics (ABS), NSW Treasury Corporation (TCorp), Department of Planning,

State Libraries, NSW Office of Water and the NSW Office of Environment and Heritage.

From time to time, this data may be amended and updated, eg ABS population projections. These population projections are used in calculating the population change and the per capita results in a range of indicators. While these figures may be subsequently amended by the ABS in future years, the results in our publications are not subsequently amended and therefore may report a different result.

The accuracy of this publication is largely dependent upon the accuracy and completeness of data returns lodged by councils. It should be noted that all 152 general purpose councils had lodged their 2012/13 financial returns at the time of compiling the data for the comparative publication. The Office does not audit the data but we do conduct extensive testing for validity and reasonableness.



Important Note

The key performance measures in this report, when used on their own, do not give a full picture of a council's performance. Although they show differences between councils across the selected activity areas, they do not explain why these differences have arisen. Conclusions should not be drawn without further qualitative assessment.

If you would like an explanation about differences between your council's performance and that of other councils, please contact your local council.



Do you have any feedback?

As previously noted, this report represents a transition from previous comparative publications to a new-look publication based on a developing Local Government Performance Measurement Framework.

If you have any feedback on the report, the framework or suggestions for suitable key performance indicators for future inclusion, please contact the Office at olg@olg.nsw.gov.au.

Part 1 - The State of Local Government in NSW

A number of significant initiatives have recently been undertaken, or are currently underway, in relation to local government in NSW. These include:

- The Independent Local Government Review Panel Final Report – Revitalising Local Government (October 2013)
- Local Government Acts Taskforce Final Report (October 2013)
- Ongoing development of industry wide performance indicators via the Local Government Performance Measurement Framework
- TCorp's Financial Sustainability and benchmarking assessments (April 2013)
- Comprehensive audit of council's infrastructure needs and asset management practices (June 2013).

Each of these initiatives have given the Office and the State Government a direction for the way forward and to assist councils to become financially sustainable and deliver efficient services to their communities.

This part of the report presents an overview of the current status of the NSW local government sector.



NSW Local Government at a glance

The local government sector comprises of 152 general purpose councils and their physical size and population density characteristics vary, ranging from densely populated urban councils to remote, rural councils.

The largest council in area is Central Darling which covers 53,534km², with the smallest being Hunters Hill at 5.7km². Similarly, population size varies enormously with Urana Shire Council having 1,180 residents, while Blacktown City Council has 317,598 residents.

Local councils make a significant contribution to the NSW economy. As an industry, local government is custodian of over \$134 billion worth of assets, it contributed more than

\$9 billion to the economy during 2012/13 and directly employs more than 45,000 people.

Table 1 outlines some of the changes that have occurred within the local government sector over the past 10 years, including changes in activities undertaken and services provided by councils.

Since 2002, a number of amalgamations have occurred, reducing the number of general purpose councils from 172 to 152. This has resulted in a reduction in the total number of councillors in NSW. Despite this, employment in the sector (as measured by full time equivalents) has increased by 8% over the period. That rate of growth is reflective of the growth in the NSW population.

The number of people receiving the pensioner rate rebate increased over the same period compared with an overall increase in the proportion of the NSW population aged over 65 of 1.7% over the last ten years from 13.2% to 14.9%,

The amount and scope of infrastructure provided by councils has also grown in the past ten years, with councils adding over 2,395km of roads to their networks, and providing an additional 120 community centres and town halls. While the

number of public swimming pools under council ownership has fallen marginally, this may reflect a 'consolidation' toward larger centralised aquatic centres.

Councils play an ever increasing role in disaster management and mitigation, as indicated by an increase in construction of levy banks. Councils also undertake a large range of regulatory functions, including inspections of food and other premises, such as hairdressers and tattooists. These activities have grown significantly over the last 10 years, as reflected by the growth in the number of regulated establishments.

Another important role of councils relates to planning and development. In 2012/13, the total number of development applications determined was nearly 31% lower than in 2006/07 (when data was first collected). This may be due to



the use of council planning instruments being replaced with the Codes SEPP (State Environmental Planning Policy) for exempt and complying developments. There has also been an increase in the number of private certifier determinations.

It should be noted, however, that while the number of development application determinations has fallen since the collection of data in 2006/07, the total value of approved developments has remained the same at \$22.3M.



* Following 2004 election
 # Following 2008 election
 ** Following 2012 election

Table 1 - NSW Local Government—Indicators of Change

	2002/03	2011/12	2012/13	Percent Change 2011/12 to 2012/13	Percent Change 2002/03 to 2012/13
NSW Population	6,671,404	7,210,352	7,300,004	1.24%	9.42%
Number of Councils	172	152	152	0.00%	-11.63%
Number of Councillors	1523*	1475#	1475**	0.00%	-3.10%
Equivalent Full Time Staff	41,397	45,019	44,796	-0.40%	8.21%
Number of Pensioner Rebates	458,006	470,036	468,808	-0.26%	2.36%
Open Space (ha)	144,528	122,188	115,404	-5.50%	-20.10%
Public Pools	350	334	326	-2.40%	-6.86%
Community Centres & Public Halls	1,535	1,709	1,655	-3.16%	7.82%
Length of Roads (km)	163,143	163,578	165,538	1.20%	1.47%
Levy Banks Maintained (km)	475	584	573	-1.90%	20.60%
Number of DAs determined	N/A	58,975	57,032	-3.29%	N/A
Number of Food Premises requiring inspection	37,928	43,928	42,473	-3.31%	11.98%
Average Revenue Per Capita (\$)	998	1,466	1,534	4.63%	53.71%
Average Expenses Per Capita (\$)	855	1,332	1,378	3.45%	61.17%

How is the NSW Local Government Sector Performing Financially?

Overall Operating Result

The Office monitors councils' financial performance against a range of indicators each year. These results had formed a large component of previous Comparative Information reports prepared by the Office.

Local Government entities are required by legislation, to prepare annual audited financial statements. The financial statements must be independently audited and an audit opinion expressed on each report.

In 2012, the Office engaged NSW Treasury Corporation (TCorp) to undertake a financial sustainability review of all general purpose councils in NSW. TCorp's report was the first time a comprehensive, independent analysis had been undertaken into the financial sustainability of every council in NSW.

In undertaking its review, TCorp defined financial sustainability in the following terms:

"A local government will be financially sustainable over the long term when it is able to generate sufficient funds to provide the levels of service and infrastructure agreed with its community"

In 2011/12 TCorp assessed around 75% of NSW councils achieving a rating of Moderate or better. However, only two councils were rated as Strong. Moreover, only five councils had a Positive Outlook, while 73 – nearly half of all councils – rated

Negative. This means that the overall position of the sector, based on current projections, is likely to worsen over the next three years.

TCorp noted that, to address the expected continued deterioration, councils will require extensive consultation processes with the community to consider a combination of revenue increases, expenditure reductions and service level reviews. Councils have during 2012/13, continued to actively address these issues by focusing on financial sustainability and improving their results.

TCorp noted in its report that the benchmarks it had adopted do not necessarily represent a pass or fail in respect of any particular area, and it has acknowledged that councils have significant differences in their size and population density.

Trends in results against the benchmarks are critical, as well as the overall performance against all the benchmarks. It is important to note that not one benchmark fits all. Detailed information regarding the benchmarks, quantitative measurement and definitions can be found at Appendix 4.

Further information in relation to TCorp's overall report and individual council reports can be found at www.olg.nsw.gov.au under TCorp Financial Sustainability Assessments.

It is acknowledged that further work is required to determine appropriate and meaningful benchmarks for the various council types.

The Office is continuing to work with local government to develop key performance indicators under a new Local Government Performance Measurement Framework.

Operating Performance Ratio

The operating performance ratio measures council's achievement of containing operating expenditure within operating revenue. Figure 2 shows the operating results for the 152 general purpose councils for past 4 years.

A deficit before capital occurs when total expenses are greater than total revenue (excluding all capital amounts). This includes councils' day to day income and expenses. Total expenses include depreciation, amortisation and impairment.

Since TCorp undertook its analysis, the number of councils recording an operating deficit before capital has fallen marginally (98 councils (64%) for 2012/13 compared with 100 councils (66%) for 2011/12).



Figure 2—Number of Councils with Operating Surplus/Deficit Results

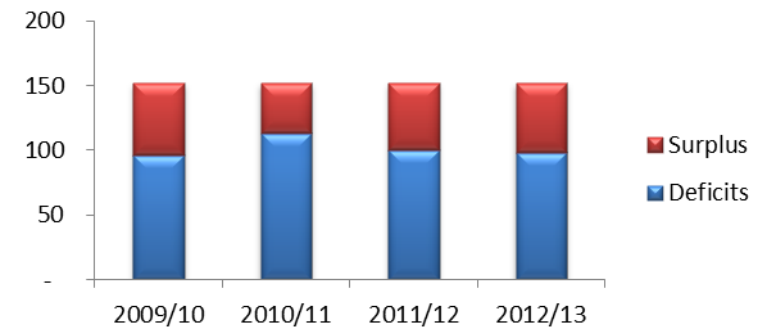


Table 2 shows the operating performance ratio state average has deteriorated slightly from -4.4% in 2011/12 to -5.0% in 2012/13. The metropolitan, regional town/city and large rural councils average improved in 2012/13, while the metropolitan fringe and larger rural councils reported a deterioration to 4.9% and 7.8% respectively in 2012/13.

Deficit amounts ranged from \$30.018 million to \$7,000, with the gap between operating revenue and expenditure translating into a net operating deficit of \$252.1 million for the sector. This is a reduction from the prior year net operating deficit of \$266.8 million. 49% of those councils reporting a deficit, reported amounts of greater than \$2.5 million.

Reasons why the dollar net amount of operating deficits has decreased, while the performance ratio increased is due to larger surplus results reported by councils.

Councils are encouraged to budget for surplus results and to take into account the condition and maintenance requirements of assets in this process.

Unrestricted Current Ratio (UCR)

The unrestricted current ratio measures the adequacy of working capital and the ability of a council to satisfy its obligations in the short term. It does not include externally restricted activities such as water, sewer or specific grants and contributions.

An unrestricted ratio of 4.45 means that council has \$4.45 in unrestricted current assets to meet each \$1.00 of unrestricted current liabilities. A ratio of less than 1.5 is considered unsatisfactory and could indicate, along with other financial indicators, that the council may face some financial risk.

The state average has increased from 3.8 in 2011/12 to 4.02 in 2012/13, with only the rural councils declining slightly from 5.7 in 2011/12 to 5.5 in 2012/13. The UCR ranged from 0.73 to 19.4.

Own Source Revenue

Own source revenue ratio measures fiscal flexibility. It indicates the extent of external funding sources such as operating and capital grants and contributions received by councils. A council has improved financial flexibility with a higher level of own source revenue.

This ratio has seen an increase from 2011/12, with all regions improving. Own source revenue ranged from 22.5% to 80%,

with 48% of councils reporting greater than 60% of own source revenue.



Rates & Annual Charges Outstanding

This ratio assesses the impact of uncollected rates and annual charges on liquidity and the efficiency of councils’ debt recovery. Some councils may have agreements in place to assist ratepayers in an attempt to reduce the debt owed to council.

The outstanding rates and annual charges ratio ranged from 0.93% to 42%. The average for all outstanding rates and annual charges was 7%. The benchmark for outstanding rates is 5% for city and coastal councils and 10% for rural areas.

The actual amount of rates and charges outstanding in the state has increased by 33% since 2008/09. The total amount outstanding in 2012/13 was \$292 million. The amounts outstanding ranged from \$90,000 for one council to \$15.9 million for another.

Possible reasons for the increase in rates outstanding in recent years could be due to current economic climate in Australia, as well as the effectiveness of councils’ debt recovery procedures and policies. Severe drought conditions within NSW may have also influenced the results due to some ratepayers being unable



to meet their debts. Councils should have a debt recovery policy in place and should ensure that any outstanding amounts are actively pursued.

Debt Service Cover Ratio

The ratio measures the availability of operating cash to service debt including interest, principal and lease payments. Research commissioned by the Independent Local Government Panel found that generally NSW Councils have comparatively low levels of debt. Councils have twice as many financial assets as they do outstanding borrowings.

Table 2 — TCorp Financial Benchmarks 2012/13

	State Average	Metropolitan	Metropolitan Fringe	Regional Town/City	Large Rural	Rural	Benchmark
Operating Performance (%)	-5.0	-1.0	-4.9	-6.3	-5.3	-7.8	>-4.0%
Cash Expenditure (months)	5.4	3.4	3.1	4.0	6.2	9.5	>3.0
Own Source Revenue (%)	58.6	71.2	65.0	65.0	51.8	42.5	>60%
Unrestricted Current Ratio (no.)	4.0	3.1	3.3	2.8	5.0	5.5	>1.5:1
Capital Expenditure (%)	132.9	141.9	156.5	126.9	128.5	128.2	>100%
Debt Service Cover Ratio	29.2	71.8	4.7	4.4	21.3	37.6	>2.0
Rates & Annual Charges Outstanding (%)	7.0	3.7	5.0	6.1	8.4	10.8	<5% Metro <10% Rural

* See Appendix 3 for Council Classifications

TCorp considered the potential for each individual council to undertake additional borrowings based on their current long term financial plans. It appears that some councils may have a debt free policy, as well as significant capacity to repay additional debt, yet continue to report infrastructure backlogs. Twelve councils reported they have no debt.

Cash Expense Ratio

This liquidity ratio indicates the number of months a council can continue paying for its immediate expenses without additional cash inflow.

The State average has improved in 2012/13 from 4.82 to 5.4 months. Larger Rural councils reported the greatest improvement from 5.2 in 2011/12 to 6.2 in 2012/13.

It should be noted that this ratio does not currently include funds invested in term deposits.

Revenue and Expenditure

General purpose councils' total operating revenue for 2012/13 was \$9.653 billion (\$10.986 billion including capital grants and contributions) and total expenditure was \$9.905 billion.

Table 3 - NSW Local Government, Key Aggregate Financial Results 2009/10 – 2012/13

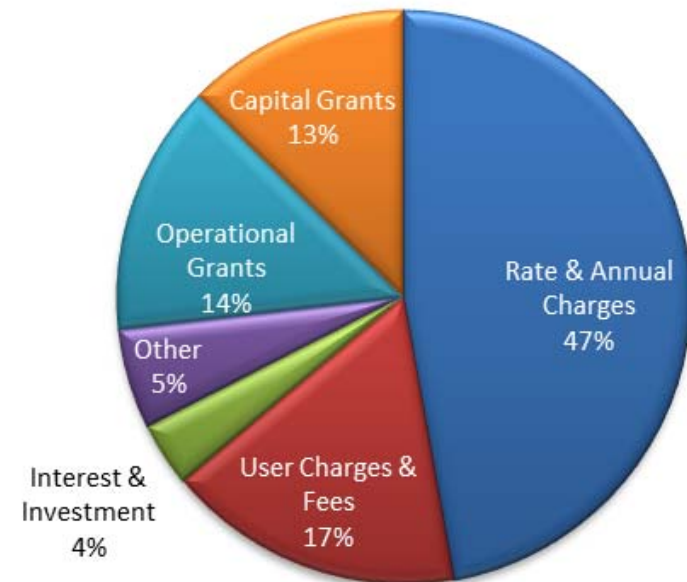
(\$M)	2009/10	2010/11	2011/12	2012/13
Net Assets	121,307	120,906	124,057	128,235
Total Net Infrastructure Assets	73,359	76,732	79,320	82,159
Borrowings	2,673	2,896	2,967	3,218
Cash & Investments	6,045	6,270	6,777	7,425
Total Revenue (excl capital grants and contributions)	8,285	8,811	9,340	9,653
Total Expenditure	8,378	9,343	9,607	9,905
Operating Results (before capital grants and contributions)	-93.0	-532	-267	-252

The major source of revenue for councils is rates and annual charges. This includes residential, business, farming and mining rates, along with any special rates charged by councils. Annual charges include domestic waste, other waste charges, water, sewer and stormwater management.



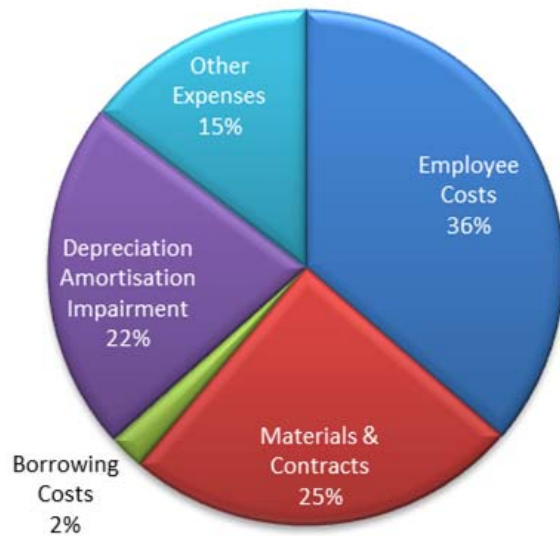
User charges and fees include activities such as water usage, drainage, parking fees, caravan parks, leisure centres, child and aged care services, building and regularly services and private works.

Figure 3 - Revenue Sources for 2012-13



Employee costs are the greatest expense to councils and include wages, salaries, leave entitlements, superannuation, workers compensation, fringe benefits and payroll tax.

Figure 4 - Expenditure for 2012/13



Materials and contracts are also a large expense item for councils. Materials and contracts consist of raw materials, contractor and consultancy costs, audit services and legal fees.

Depreciation is a non cash expense that converts the capital cost of an asset into an operational expense. It reduces the value of assets as a result of wear and tear, age or obsolescence. Assets must be replaced or renewed at the end of their useful life.

The 22% of expenditure on depreciation indicates that amount of wear and tear that has occurred to the value all councils assets during the year.

Rating Revenue

All rateable land within a council area is to be categorised into one of four categories - residential, farmland, business or mining. The *Local Government Act 1993* sets out the criteria councils are to apply when determining the appropriate category for land.

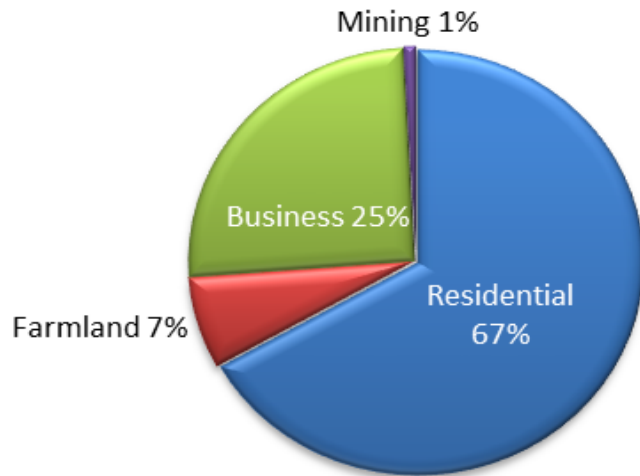
Councils are required to adopt a rating structure that distributes the rating burden equitably among ratepayers. Councils may also sub-categorise parcels of land. Rating structures can be calculated in one of three ways:

- entirely on the land value of the property
- on a combination of the land value of the property and a fixed amount per property
- entirely on the land value, but subject to a minimum amount.



Figure 5 illustrates the proportion of rating income councils received from each rating category in 2012/13. Residential properties contributed the largest share (67%), followed by business (25%). This distribution has been constant for a number of years.

Figure 5 - Rating Revenue 2012/13



The relative contribution by rating categories varies significantly between councils, and is influenced by factors such as location, economic activity, council policies and land valuation.

Councils may increase their general rates income each year by the rate-pegging limit, which is determined by the

Independent Pricing and Regulatory Tribunal (IPART). For 2012/13, the limit was set at 3.6%. The rate peg applies to a council’s total rating income, not to individual parcels of land. Rates for individual parcels will change depending on changes

in the relative land value and the rating structure of a council. Councils may also apply to IPART for a rate increase above the rate-pegging limit.

Figure 6 shows the change in total income from residential, farmland, business and mining rates categories over the five years 2008/09 to 2012/13.

Figure 6—Rating Revenue Sources 2008/09—2012/13



Over that period:

- Total ordinary rates income from residential and business ratepayers increased by 19% (an average of 3.8% per year)
- Income from farmland properties increased by 16% (an average of 3.2% per year)
- Income from the mining category increased by 53% (an average of 10.6% per year)

The following table shows an aggregate financial performance result for the NSW local government sector for 2012/13.



Table 4—Whole of Sector Financial Performance 2012/13

Income from Continuing Operations	(\$ '000)
Revenue:	
Rates & Annual Charges	5,182,360
User charges and fees	1,845,197
Interest & Investment	397,680
Other Revenue	602,221
Grants & contributions for operating purposes	1,557,723
Grants & contributions for capital purposes	1,386,348
Other Income:	
Net gain from the disposal of assets	60,808
Net share of interests in joint ventures and associates using the equity method	7,369
Total income from continuing operations	11,039,706
Expenses from continuing operations	
Employee costs and on costs	3,594,820
Borrowing costs	215,979
Materials and contracts	2,466,751
Depreciation and amortisation	2,162,194
Impairment	12,885
Other Expenses	1,350,442
Interest & investment losses	12
Net loss from disposal of assets	100,827
Net share (loss) of interests in joint ventures and associates using the equity method	1,541
Total Expenses from continuing operations	9,905,451
Operating result from continuing operations	1,134,255
Operating result from discontinued operations	-1,065
Net operating results for the year	1,133,190
Net operating results for the year before capital grants and contributions excluding discontinued operations	-252,093

Services Provided to You by Councils

Councils provide a variety of services to residents, ratepayers and visitors to their area. Some of these services are provided on a user pays basis, while others are funded through a council’s rating income and grants.

Key Service Types

Table 5 provides a description of the key service types provided by councils. A number of factors affect the delivery and efficiency of each service, while local policies also determine the level of services provided. Some of the factors determining the cost and provision of these services include:

- the population mix
- the availability of funding
- socio-economic factors
- the number and range of services provided
- council’s cost allocation practices
- council policies
- short term programs



Table 5 - Key Services

Service Type	Description of Service
Governance & Administration	Council’s role as a democratic government, including elections, members’ fees and expenses, meetings of councils and policy making committees, area representation and public disclosure and compliance, corporate support and other support services.
Public Order, Safety & Health	Fire services, fire protection, emergency services, beach control, enforcement of local government regulations and animal control.
Environment	Noxious plants and insect/vermin control, environmental protection, solid waste management, street cleaning, drainage and stormwater management.
Community Services, Education & Housing	Education, social protection, aged, disabled and children’s services, public cemeteries and conveniences, street lighting, town planning and other community amenities.
Water & Sewer	The provision of water and sewer services.
Recreation & Culture	Libraries, museums, art galleries, community centres, halls and performing arts, sporting grounds and venues, swimming pools, parks and gardens and other sporting and recreation facilities.
Roads, Bridges & Footpaths	The provision of roads, bridges and footpaths.
Other Services	Services such as caravan parks, economic activities, agriculture, building control, aerodromes and communication.

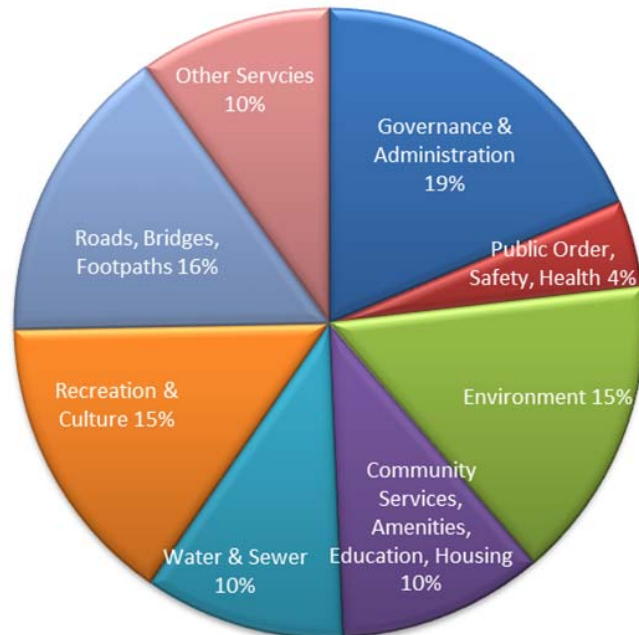
Expenditure on Services

Figure 7 provides an indication of the average relative breakdown of expenditure for NSW councils by service type.

On average, governance and administration represents the largest component, at 19%, followed by roads, bridges and footpaths (16%), the environment (15%) and recreation and culture (15%).

Some care needs to be exercised when drawing conclusions about these results. While water and sewer represents 10% of average expenditure, only 65% of councils provide these services. No metropolitan councils provide water and sewer

Figure 7 – Expenditure by Services 2012/13



and in some regional and rural areas, the services are provided by county councils. In addition, depending on councils' costing methods, the governance and administration category includes a range of indirect costs, such as payroll, that is associated with providing other services.



In some cases, councils have made deliberate decisions to provide lower or higher levels of services, according to local needs.

These limitations do not, however, invalidate comparisons. Communities have the right to see how their councils compare with others and how efficiency, economy and resource allocation varies from council to council. Such comparisons provide communities, and councils, with the opportunity to question why such differences exist.

Ultimately, councils should know, and should be able to demonstrate to their community that they are providing services effectively, efficiently and that such services meet their community's needs.

Table 6 provides an overview of the average cost per capita of delivering core services, by the different council types.

Key observations are:

- Rural councils generally have far greater costs per capita due to their relatively smaller population.
- Road related expenditure is far greater in the rural areas due to the significant larger road networks.
- Metropolitan and metropolitan fringe councils have lower per capita expenditure primarily due to economies of scale.
- Expenditure per capita can vary due to councils' decisions in relation to number and size of services provided.
- Metropolitan councils do not provide water and sewer services.
- Many rural councils provide 'Other Services' such as aerodromes and agriculture services that are not provided by most other councils

Table 6 – Per Capita Expenditure by Service Type 2012/13

	Governance & Administration per capita (\$)	Public Order, Safety, Health per capita (\$)	Environment per capita (\$)	Community Services, Amenities, Education, Housing per capita (\$)	Water & Sewer per capita (\$)	Recreation & Culture per capita (\$)	Roads, Bridges, Footpaths per capita (\$)	Other Services per capita (\$)
Metropolitan	278.11	59.93	207.02	129.16	n/a	185.75	100.66	80.21
Metropolitan Fringe	163.82	47.46	167.95	150.06	105.11	183.31	148.09	76.46
Regional Town/ City	260.24	62.49	245.48	164.34	385.88	248.36	331.38	211.81
Rural	819.83	180.01	232.37	149.39	473.29	323.66	1685.36	871.74
Large Rural	383.30	123.14	222.21	264.59	390.39	259.94	875.68	406.66

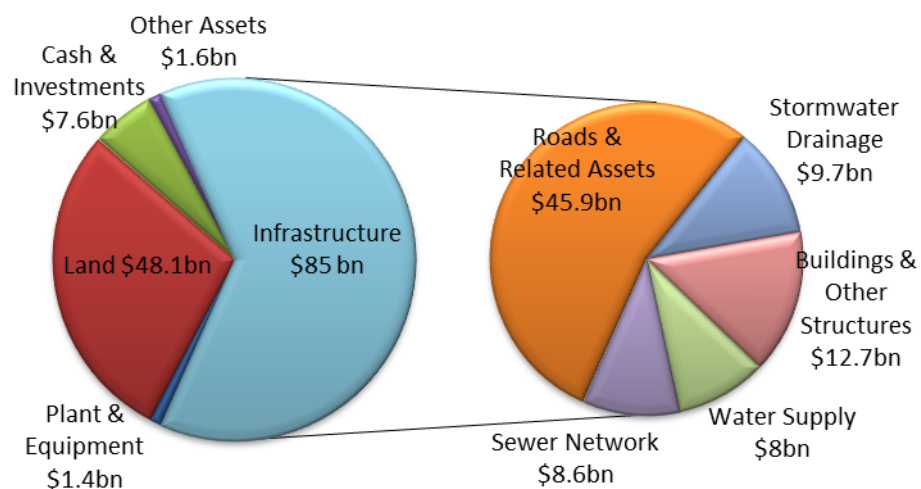


Managing Community Assets

NSW councils own and control assets with a total value of over \$134 billion. These assets include cash, investments, infrastructure, plant and equipment, receivables, inventory and intangible assets. As indicated in Figure 8, the largest component of councils' assets base is infrastructure, with a net value of over \$85 billion. Roads and related assets (eg bridges and footpaths) make up more than 50% of these assets.

Strong and sustainable communities that optimise the use of public resources is what the residents and rate payers of NSW are looking for. As a result, the management of these assets and in particular infrastructure assets is an extremely important component of a council's function.

Figure 8 - Council Assets 2012/13



Infrastructure Audit

During 2012/13, the Office undertook a detailed review of the infrastructure backlog of NSW councils, their infrastructure management processes, practices, future infrastructure requirements and funding strategies.

In terms of infrastructure management processes and practices, the audit found there has been an increased focus and commitment to infrastructure management by councils over recent years and as a result, there is improved confidence in the information being reported by councils.

It found that many councils across the State are managing their infrastructure well, with the substantial remainder on their way to implementing required asset management processes and practices.

Following the local government election in 2012, councils were required to review their community strategic plan and adopt their 4 year delivery plan and yearly operational plan. This process also included a review of the resourcing strategy which contains asset management plans, long term financial plan and the workforce management plan. It is anticipated that these documents will progressively be enhanced following each review.

The recent focus on councils' financial sustainability, including the independent TCorp assessments and the Infrastructure Audit, has meant that councils have had better information upon which to determine their infrastructure backlog.

Estimated Cost to Bring Assets to a Satisfactory Standard (BTS)

The improved information and greater focus on asset management has been reflected in a reduction in the estimated cost to bring assets to a satisfactory standard (referred to as the 'infrastructure backlog').

The total infrastructure backlog has fallen from approximately \$7.4 billion as at 30 June 2012 to \$6.2 billion as at 30 June 2013.

Councils, including county councils reported a backlog for 2012/13 estimated at \$6,228 billion. Two councils did not report any backlog, with one reporting they have reduced their backlog to zero. 92 councils reduced their backlog amounts from the level reported in 2011/12. Reduction in backlog amounts ranged from \$30,000 to \$166.7 million.

Conversely, 55 councils reported an increase in their backlog, with one council reporting an increase from \$343,000 to \$15.294 million (4,458%).

The Office is currently reviewing councils' backlog estimates to determine why there has been such a significant change, both overall and for individual councils.

Councils are encouraged to continue to undertake community consultation in setting the level of service required for each class of assets when determining their budget and undertaking community consultation.

Asset Maintenance Expenditure

The asset maintenance ratio compares councils' actual asset maintenance against the estimated required annual asset maintenance. It indicates if a council is investing enough funds within the year to stop the infrastructure backlog from growing.

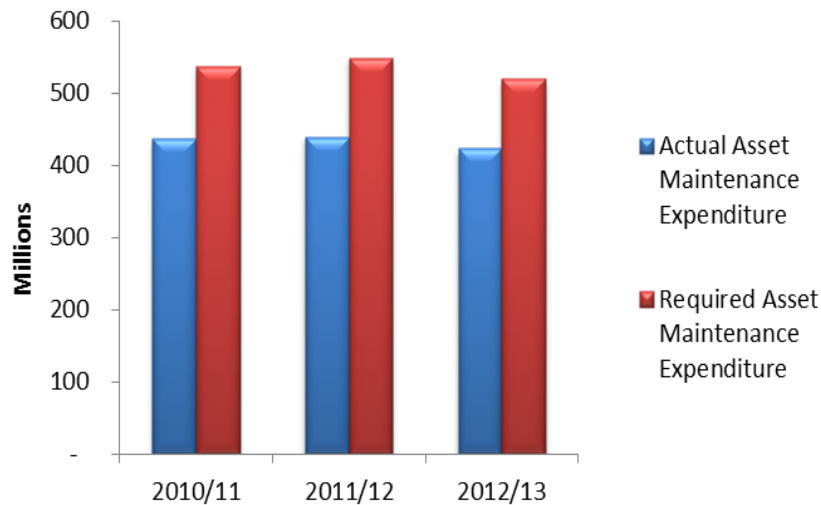
The average asset maintenance ratio has improved from 89% in 2011/12 to 91.1% in 2012/13. A measure of 100% indicates council is investing sufficient funds to ensure the backlog does not increase.

The difference between actual maintenance and required maintenance indicates the difference between what individual councils asset management plans indicate should be spent on infrastructure to keep it in its existing condition and what individual councils actually spend on infrastructure maintenance. This data comes from Special Schedule 7 of the Annual Financial Statements. The Schedule is not required to be audited and some councils do not include this data in their statements.

Shortfalls in maintenance expenditure ranged from \$21,000 to \$24 million, with 20% of councils reporting a shortfall of greater than \$5 million. The total amount of shortfall for all councils was \$345.8 million in 2012/13.



Figure 11 —Actual asset maintenance expenditure compared to required asset maintenance expenditure



Had the estimated required maintenance been fully implemented by all councils during the year, this would have had the effect of maintaining the infrastructure in the current condition. The cost of bringing councils’ infrastructure to a satisfactory standard may increase as a result of any shortfall of actual maintenance to estimated maintenance. Figure 11 shows the difference between actual and required asset maintenance expenditure.

Building and Infrastructure Renewal Ratio

The building and infrastructure renewal ratio assesses the rate at which assets are being renewed against the rate at which they are depreciating. Renewal is defined as the replacement of existing assets to equivalent capacity or performance capability, as opposed to the acquisition of new assets. A result of greater than 100 is considered satisfactory.

Councils’ infrastructure renewal ratios ranged from 10.2% to 370.2% for 2012/13, with 35 (23%) councils reporting a result of greater than 100%. The State average was 81.5% in 2012/13.

While results below the benchmark generally indicate that councils need to increase funding on infrastructure renewal to maintain assets, renewal of assets depends on the types of services and level of services to be provided in the future, as well as the age and condition of the asset. Consequently the renewal expenditure may vary from year to year. This ratio needs to be considered in conjunction with other financial indicators in determining a council’s financial position and sustainability.

Infrastructure Backlog Ratio

The infrastructure backlog ratio shows the infrastructure backlog as a total value of a council’s infrastructure. 132 councils reported a backlog ratio of greater than 2%, were less than 2% is considered the benchmark. The infrastructure backlog ratios ranged from 0 to 60%, with the state average being 10%. This is a reduction from 2011/12 of 13%. All regions reported an improvement in 2012/13, while Large rural councils remained the same as 2011/12.

Table 7 provides a snap shot of the infrastructure results for 2012/13.

- Regional Town/City councils have the largest infrastructure backlogs in total dollar terms, with an

- average backlog of \$69.7 million, with Metropolitan Fringe councils having an average backlog of \$69.3 million
- While rural councils have the lowest backlog in total dollar terms, on a per capita basis their average backlog of \$3,465 per capita is above the State average.
- Large Rural councils have an average backlog per capita of \$3,454
- Metropolitan councils have considerably lower infrastructure backlogs (\$440 per capita), primarily due to their larger populations and small road networks/
- In terms of annual maintenance, Regional Town/City councils are spending 79% of what they believe is required, compared with the State average of 92%

Table 7 - Infrastructure Results 2012/13

	NSW Average	Metropolitan	Metropolitan Fringe	Regional Town/City	Rural	Larger Rural
Total cost to bring to satisfactory condition (backlog)	\$40.645m	\$36.167m	\$69.362m	\$69.694m	\$9.777m	\$29.671m
Backlog per capita	\$2,138	\$440	\$550	\$1,563	\$3,465	\$3,454
Total Required Annual Maintenance	\$10.335m	\$11.894m	\$19.385m	\$15.950m	\$3.314m	\$6.263m
Total Actual Annual Maintenance	\$8.060m	\$10.142m	\$17.157m	\$11.19	\$2.497m	\$4.871m
Difference between required and actual maintenance	\$2.275m	\$1.751m	\$2.227m	\$4.757m	\$816,720	\$1.391m
Infrastructure Backlog (%)	10.0	8.0	7.0	10.0	7.0	15.0
Asset Maintenance (%)	91.1	115.5	93.0	77.0	87.2	87.5
Building & Infrastructure Renewal (%)	81.5	82.3	73.8	70.3	96.2	84.2

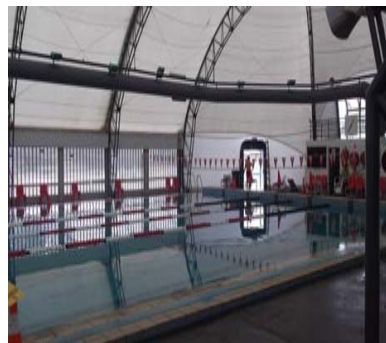


Table 8 - Whole of Sector Financial Position 2012/13

Assets	(\$ '000)
Current Assets	
Cash & cash equivalents	2,428,801
Investments	3,495,414
Receivables	932,513
Inventories	202,969
Other	62,694
Non current assets as held for sale	164,043
Total Current Assets	7,286,434
Non Current Assets	
Investments	1,501,032
Receivables	173,051
Inventories	73,076
Infrastructure, property, plant & equipment	124,065,459
Investments accounted for using equity method	54,478
Investment property	1,014,353
Intangible assets	98,346
Other	5,386
Total non current assets	126,985,181
Total Assets	134,271,615
Liabilities	
Current Liabilities	
Payables	1,118,357
Borrowings	289,319
Provisions	1,245,046
Total current liabilities	2,652,722
Non current liabilities	
Payables	28,837
Borrowings	2,928,530
Provisions	426,993
Total non current liabilities	3,384,360
Total liabilities	6,037,082
Net assets	128,234,533

Table 8 shows the aggregate financial position result for the NSW local government sector for 2012/13

Local Infrastructure Renewal Scheme (LIRS)

Investment in infrastructure has the capacity to stimulate and enhance the productivity of the economy in both the short and long term. It is an investment that has a multiplier effect throughout the economy, generating lasting economic, social and environmental benefits.

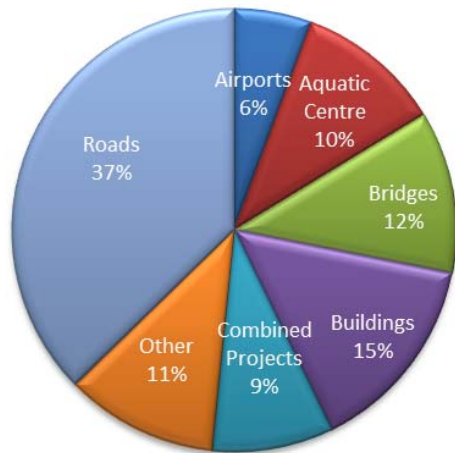
Traditionally, the focus on infrastructure asset management was the provision of new assets such as roads, water and sewerage networks, airports, entertainment centre and the like. However, it is becoming more and more apparent that it is no longer sustainable to focus on meeting infrastructure needs through investment in the creation of new assets alone, without recognising the long-term lifecycle costs associated with the ongoing operation, maintenance and renewal of existing assets. Many councils are struggling to keep up with maintenance and renewal of their assets to a level that is satisfactory to their community.

The Local Infrastructure Renewal Scheme (LIRS) provides councils with a subsidy in interest costs to make it affordable to take out major bank loans to assist councils with legitimate infrastructure backlogs to help meet the cost of financing renewals. The Local Infrastructure Renewal Scheme is an important program for encouraging councils to manage and maintain local infrastructure.

This investment in debt funding has been proven to be far less expensive than paying for the long-term recurring maintenance requirements of deteriorating assets. LIRS provides an interest rate subsidy to assist councils in meeting the cost of borrowing on loans for infrastructure backlog projects. Borrowings can be for a maximum term of ten years.

LIRS is a key part of the Government’s commitment to address the infrastructure backlog faced by local governments, with the NSW Government committing \$100 million to the scheme. Local infrastructure is an important component of ensuring that NSW has strong and sustainable local communities.

Figure 9—Projects undertaken with LIRS Funding



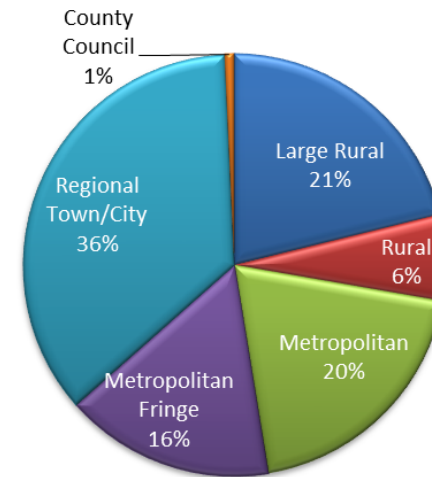
The funding for the 138 successful applications in Rounds 1 and 2 will provide local communities with safer roads, bridges and foot-paths, better community halls and libraries, parks, sports fields and water and sewer facilities. This has unlocked more than \$680 million worth of investment.



The program has had a significant positive impact on regional and rural communities as it allows councils across the State to address their infrastructure backlog projects and provide much needed facilities to their communities.

Figure 10 shows of the 138 projects funded to date, the percentage of projects in the different regions. 64% of the projects are within regional and rural council areas.

Figure 10 - Funding of LIRS



Achieving Community Outcomes

Each year, this report focuses on trends and developments in key area of local service delivery. For the 2011/12 report, the focus was on domestic waste and recycling. This reports service delivery focus is public libraries.

The Growth of Public Libraries in NSW

Public libraries in NSW are provided by councils with assistance from the State Government in accordance with the *Library Act 1939*. All but one council operates a library service. The NSW Government, through the State Library of NSW, provides assistance through subsidies and other support services.

In 2013, there were 377 public library buildings in NSW; 142 in metropolitan areas and 235 in the remaining areas of the State.

Since 2000, the overriding trend with NSW public libraries is growth in usage. 2012 figures show¹:

- 35 million visits to NSW public libraries (up 30%)
- 48.5 million loans (up 10.5%)
- over 3 million internet hours used by the public (up 564%)
- almost 3.2 million library members (44% of the NSW population)
- more than 52,000 public programs and events
- more than 1.2 million people attended public programs (up 38% since 2008).

1. Library Council of NSW (2013) *Public Library Statistics 2011/12* http://www.sl.nsw.gov.au/services/public_libraries/statistics/index.html

Notable among these trends is the growth in the number of people coming through the doors and the increase in the lending of printed books and programs. Events are also a high growth service. In summary, the impact of technology has seen more onsite patrons, not fewer.

Libraries continue to provide what could be described as traditional services - the provision of collections and information to the community. However, it is also clear that our local communities expect public libraries to provide additional services. These services reflect the role of modern public libraries as community facilities where people can meet, access technology, share and learn.

Evidence shows that the importance of libraries to communities as a place and a destination has grown.

Older people and young people are the heaviest users of public libraries. The ageing of the NSW population and the rapid growth in the number of young families is a key contributor to the increase in public library demand.

Figure 12—Library Attendance

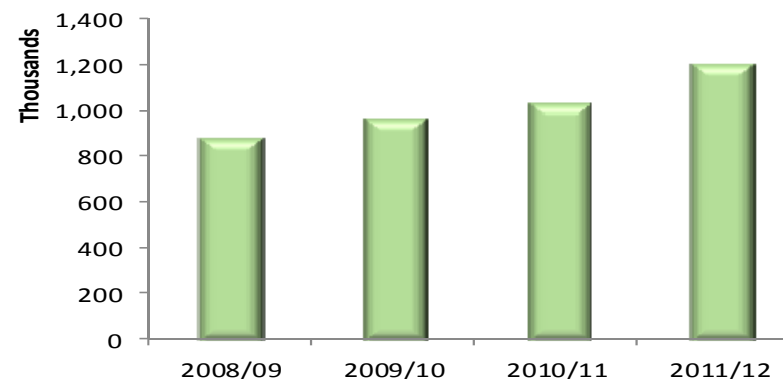
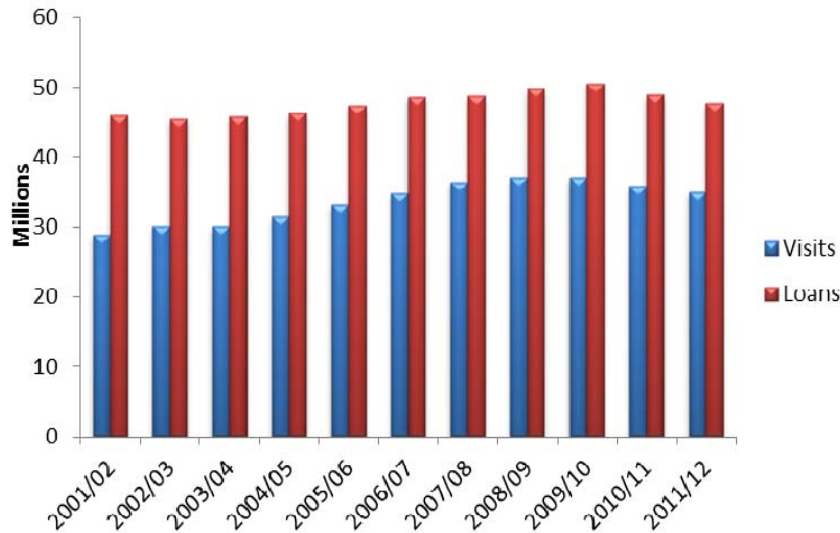


Figure 13 – Library Usage



Closer analysis shows that loans of fiction, large print, talking books and children’s books account for much of the growth. Conversely, non-fiction loans have dropped appreciably, probably because factual information is more conveniently found on the internet.

To date the statistics on ebook use through NSW public libraries show that they have had negligible impact on loans of printed books. In 2012 ebook loans totalled 88,000, representing only 0.18% of the total borrowings.

There are various reasons for the so-far low uptake of

ebooks including:

- limited content
- multiple incompatible platforms
- limited uptake of ebook devices,
- and on the supply side, the relatively high cost per item use for libraries in comparison with print.

It is expected the proportion of ebook loans will increase as these factors are resolved, however public libraries appear to be a long way off being able to do without significant amounts of shelving due to ebook uptake. A more likely outcome is that easier library ebook platforms will simply increase library usage, similar to the growth in usage that has resulted from the provision of internet access and WiFi by libraries.

Access to the internet continues to be an area of high demand for public libraries.





Figures indicate an increase of 564% of internet hours used in public libraries since 2000. WiFi use in libraries is not yet included in these figures but will be measured from 2012/13 onwards.

Over the last four years there has been significant and steady growth in event programming across library services with attendance at programs increasing by almost 38% since 2008. The rising popularity of programs (such as children’s activities) is another indication that despite the growth of digital and online resources, the physical library is very relevant and increasingly in demand as a social space.

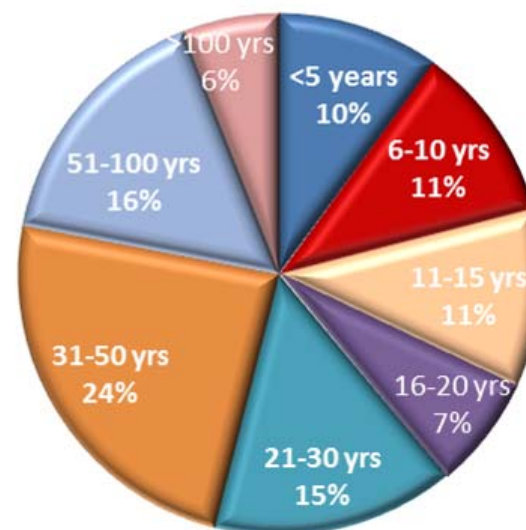
Public libraries also provide a range of collections and services for culturally and linguistically diverse communities. Collections in community languages are available in public libraries, supplemented by the State Library’s multicultural collections (43 languages) which are available for loan to communities across NSW. In 2012/13 there were more than 2.6 million loans of items in languages other than English.

The State Library’s Indigenous unit offer services and support for NSW public libraries to engage and develop services for Indigenous communities.

In NSW, there are 377 public library buildings, 22 mobile libraries, and up to 20 deposit stations or library presences in very small communities. Approximately 80 public libraries have been built, extended or refurbished since 2000.

Figure 14 below provides a breakdown of the details on the age of libraries across the NSW public library network. As the graph shows, 10% of libraries were built or have been significantly extended and refurbished in the last 5 years.

Figure 14 – Age of Library Buildings in 2012/13





These library buildings reflect the changing ways that people are using libraries and have been designed to meet demand into the future.

Approximately 70% of NSW library buildings are more than 15 years old. This means that 300 NSW public library buildings were designed and built in an era where the public library service model was different from that of today.

These pre-2000 libraries largely do not cope well with the demands of today, in terms of space for public IT, space for people, space for events, or even space for collections.

Since 2008, public WiFi has become a big drawcard for libraries, meaning more seats and surfaces are required. Over the past 2 years the State Library has provided more than 100 NSW country libraries with WiFi hotspots under the Government's Revitalising Regional Libraries program. This is great for rural communities but it will put more pressure on library space.

Better access to WiFi has been supplemented by an exponential increase in the use of mobile technologies and demand for digital content. This greater use of mobile technologies means that library spaces need to be more flexible and multifunctional.

These trends point to the need for bigger libraries, with more space for people, community groups, public IT (including WiFi), events and flexible spaces, without reducing the space for collections, which are still in high demand.

Ongoing challenges for NSW libraries include the need to ensure that public libraries have enough space to provide the services that the public demand, responding to new technologies and growth in online content and the changing needs of an ever more diverse community.

Information provided by State Library of NSW. February 2013.



Stronger Community Leadership

This section of the report considers some key indicators in terms of how effective councils' community leadership role is being performed.

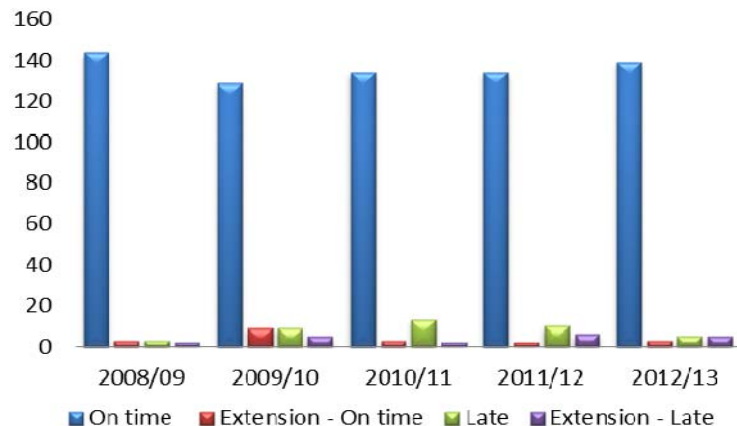
Financial Reporting

All councils and county councils must prepare financial reports each year. Councils must have these reports audited and submit them to the Office within 4 months of the end of the financial year, being 31 October. The preparation and submission of statements within the required timeframe is an important indication of good council governance.

Of the 152 general purpose councils, the Office received 142 councils' reports on time for 2012/13.

Figure 15 shows the number of reports received on time and late from 2008/09 to 2012/13. The number of councils that

Figure 15 – General Purpose Financial Reports Received



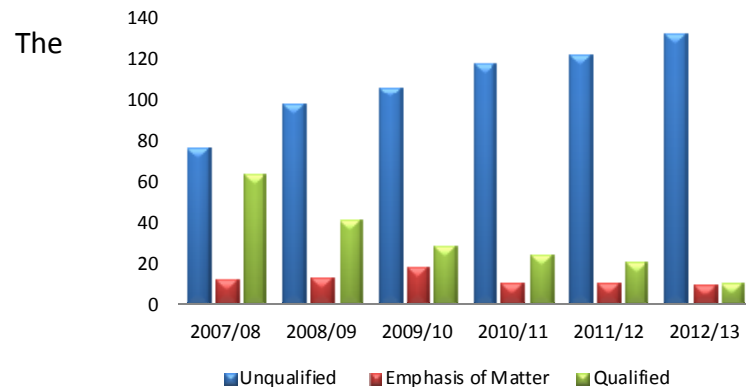
submitted their reports on time is higher this year than the previous three years. Councils may apply for an extension to submit their financial statements in extenuating circumstances. Eight councils had extension approved for 2012/13.

Audit Opinion

A financial report audit provides reasonable assurance that in all material respect, the financial report has been prepared in accordance with the financial reporting framework. Following the audit, the Auditor provides an opinion on the audit.

This opinion can be unmodified, that is an unqualified report, which is also known as a clean opinion. The Auditor may however, provide a modified opinion. The modified opinion may be an emphasis of matter where a significant issue has been disclosed and needs to be drawn to the attention of the report user. A qualified opinion is when the auditor concludes that the financial report contains a material misstatement or the Auditor had been unable to obtain sufficient audit evidence.

Figure 16 – Audit Reports with an Emphasis of Matter or a Qualification



number of qualified audit reports has been reducing steadily since 2008/09. In 2012/13 there were 133 unqualified audit reports, 9 reports with an emphasis of matter and 10 that have been qualified. One of the qualified reports was recorded with disclaimer of opinion. This was due to the auditor being unable to obtain sufficient appropriate audit evidence to base the opinion, and the possible effects on the financial report could be so material, misleading or incomplete.

Below is a table listing the reasons that reports were qualified. One council was qualified for two reasons; income recognition and timing.

Table 9 - Reasons for qualifications for 2012/13

Reason	Details	Number of councils
Investments	Inability to obtain sufficient audit evidence as to value and recoverability of a portion of the investment portfolio	3
Fair Value	Revaluation not conducted as per Code of Accounting Practice & Financial Reporting	2
	Insufficient audit evidence to establish that carrying value has been determined in accordance with the Code.	1
Timing	Financial statements submitted outside of the timeframe provided for in section 416 of the LGA.	2
Income recognition	Deferral of recognition of Financial Assistance Grant income	1

Table 10 lists the reasons that reports included an emphasis of matter. One council that was qualified also had an emphasis of matter relating to the lateness of the reports. Two other councils had an emphasis of matter for timing and another matter.

An emphasis of matter does not affect the auditor’s opinion. It applies where future actions may resolve the matter or the matter is not under the direct control of the entity but may still affect the financial report.

Table 10 - Emphasis of matter reasons for 2012/13

Reason	Details	Number of councils
Responsibility for accounting records	Bank reconciliations not prepared for two month period Stores ledger not maintained for two month period	1
Fair Value	Revaluation not conducted as per Code of Accounting Practice & Financial Reporting	2
	Revaluation conducted but limited data to rely on	1
Timing	Financial statements submitted outside of the timeframe provided for in section 416 of the LGA.	4
Going concern	Council may be unable to realise its assets and discharge its liabilities in the normal course of business.	1
Special Purpose Financial Reports	Basis of accounting	3
	Allocation of recovered investments	1

Code of Conduct Complaints

What is the code of conduct?

The Model Code of Conduct sets the minimum requirements of conduct for council officials in carrying out their functions and assists them to:

- understand the standards of conduct that are expected of them
- enable them to fulfill their statutory duty to act honestly and exercise a reasonable degree of care and diligence and
- act in a way that enhances public confidence in the integrity of local government.

What is a code of conduct complaint?

A code of conduct complaint alleges a council official, acting in their official capacity, has breached the standards covered by the council's adopted code of conduct.

How is a complaint managed?

All complaints about a breach of the code of conduct standards are made to the General Manager, except complaints about General Managers, which are made to the Mayor.

What can code of conduct complaints tell us?

The numbers of code of conduct complaints received by a council about its councillors or the general manager is often an indicator of the internal health of the organisation. Code of conduct complaints are often symptomatic of political infighting

or interpersonal conflict.

The reporting of complaints statistics is an important accountability mechanism that provides local communities with a valuable insight into the performance of their councils and assists the Office to evaluate councils' implementation of the new Model Code framework and whether the framework has achieved its policy objectives.

Key Findings

The data received by the Office shows that the new Model Code framework has achieved its policy objectives with most councils receiving no code of conduct complaints and most complaints received being resolved informally, thereby reducing costs.

Importantly, the data also shows that investigations of code of conduct matters do not only result in disciplinary action, but also drive organisational and individual improvement.

Councils that Received Complaints

76 of the 166 councils and county councils received one or more code of conduct complaints

Number of Complaints

296 code of conduct complaints about councillors or General Managers were received by NSW councils in the reporting period of 1 September 2012 to 31 August 2013.

How Code of Conduct Complaints were dealt with

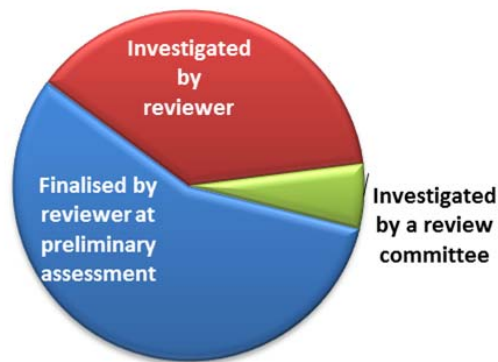
Of the complaints received in the reporting period, 53% of the complaints were resolved at the outset by the General Manager or Mayor.

Of the complaints referred to a reviewer and finalised in the period, 56% were finalised by a conduct reviewer at the preliminary stage, 38% were investigated by a reviewer and 6% by a review committee.

Figure 17 - Complaints received in reporting period



Figure 18—Complaints referred and finalised in reporting period



Recommendations to address a breach

Where a conduct reviewer or conduct review committee determines the alleged conduct breaches the code, they may make recommendations to address the breach. Most recommendations had an improvement focus requiring councils to revise their policies and procedures, or that the person investigated undertake training or other education.

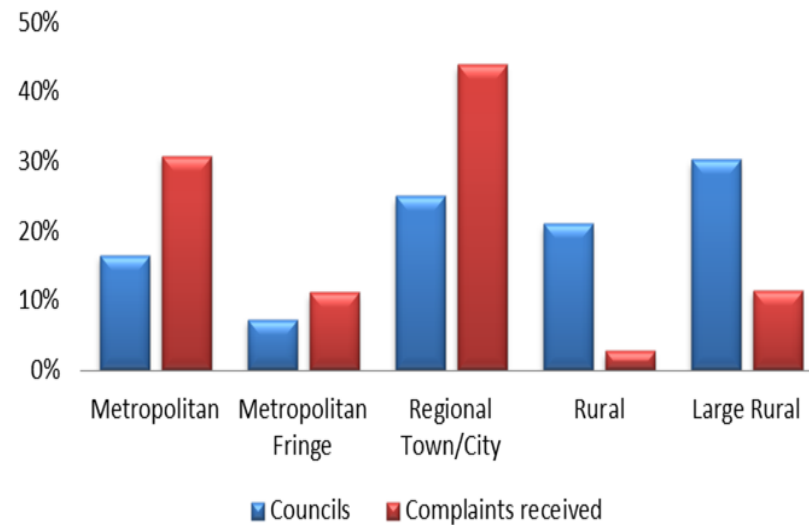
Cost

The total estimated amount attributed to dealing with code of conduct complaints by all councils is \$746,000.

Complaints by Locality

Figure 18 shows that while councils within the Regional Town/City classification counted for approximately 25% of councils, they received approximately 45% of complaints. Metropolitan councils also recorded a disproportionate high number of complaints. County councils, which did not receive any complaints, are not included in the table or chart below.

Figure 19 - Complaints received in each classification



Part 2: Your Council's Performance



A note from the Chief Executive

The 23rd edition of the Comparatives Publication serves as an important tool as we start to build a truer picture of local government in NSW. We have worked hard with the sector over the last couple of years, with more data becoming available through the

work of the Independent Local Government Review Panel, Infrastructure Audit, and TCorp Report.

I would also like to acknowledge the collaborative efforts across the sector as we work on the Local Government Performance Measurement Framework – another important step, as we develop key performance indicators for councils. The new framework aims to have a strong focus on supporting councils to actively manage and improve their organisation's performance.

I hope that the Comparatives publication continues to be a great source of information as we develop a set of consistent and meaningful performance indicators that show how well local councils are performing.

Ross Woodward
Chief Executive,
Office of Local Government

Introduction

Your Council's Performance provides a snapshot of each local government area, together with a core set of performance indicators for the council. For comparative purposes, it also shows the average performance of councils within the relevant OLG grouping for each indicator.

When assessing or comparing the performance of councils, it is important to remember that local circumstances can influence how well a council provides its services. There are often good reasons why it is harder or more costly to provide certain services in some local government areas than in others, or why a different mix of services may be delivered. In some cases, councils may have made conscious decisions to provide lower or higher levels of services depending on local needs.

It is also important to remember that the key performance indicators, when used on their own, do not give the full picture of a council's performance. Although they show the differences between councils across a selection of specific activities, they do not explain why these differences have arisen. The figures are indicators only and conclusions should not be drawn without qualitative assessments being made. Members of the community are encouraged to contact their council if they would like any further details or explanations regarding individual results.

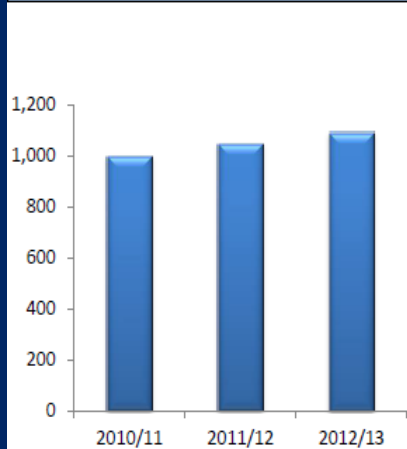
Albury City Council



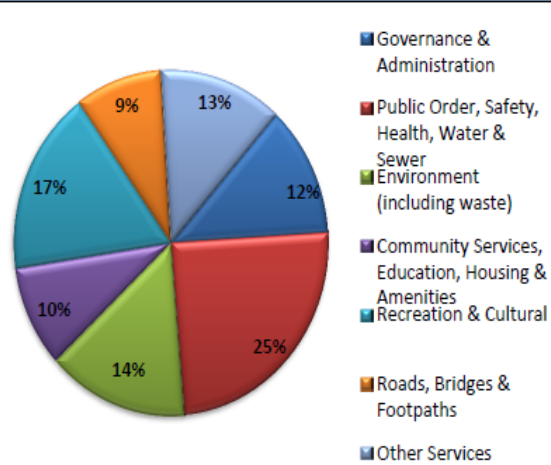
Albury City has an area of approximately 305.9 km² with a population of 49,655. It is a major regional city located in the southern Riverina on the Murray River. Albury has strong ties with the adjacent Victorian City of Wodonga. It has a diverse economy, based on agriculture and tourism. Albury provides services for surrounding agricultural communities in other local government areas.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.1	4.6	Councillors (No.)	9	10
Population aged 19 or less (%)	26.2	26.1	Population per Councillor (No.)	5,517	4,055
Population aged between 20 & 59 (%)	52.7	49.6	Equivalent Full Time Staff (EFT) (No.)	460	312
Population aged above 60 (%)	21.1	24.2	2012/13 Revenue (\$'000)	108,711	79,325
Aboriginal & Torres Strait Islanders (%)	2.3	4.7	2012/13 Expenses (\$'000)	99,331	73,370
Language Spoken Other than English (%)	5.9	4.7	Residential Pensioner Rebates (%)	18	21
Socio-Economic Index Rank (1 low, 152 high)	87	n/a	Population Density (residents per km ²)	162.32	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	6.0	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	2	3
Avg Taxable Income (\$)	41,573	40,087	Public Halls (No.)	13	13
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	2	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	2,025	946
Value of DAs determined (\$'000)	124,383	103,374	Total Road Length (km)	551.7	1101.8
Active Businesses in LGA (No.)	4,398	3,158	Access to Internet at Home (%)	69.9	68.3

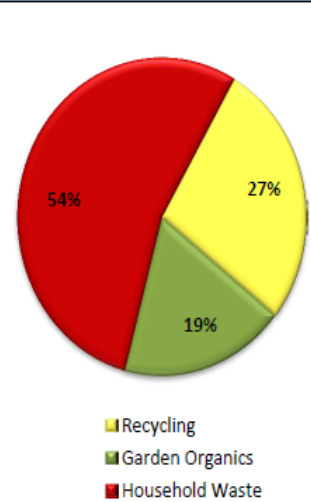
Average Residential Ordinary Rates



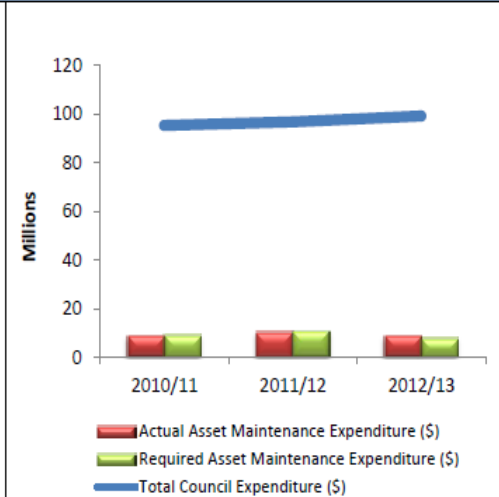
Expenditure on Services



Council's Waste Services



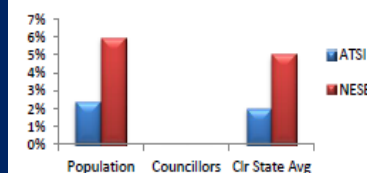
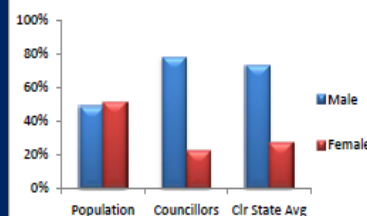
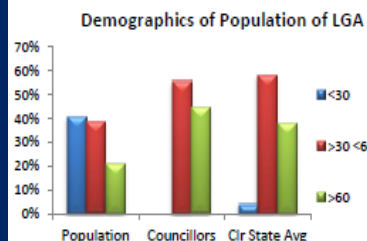
Council's Spending on Assets



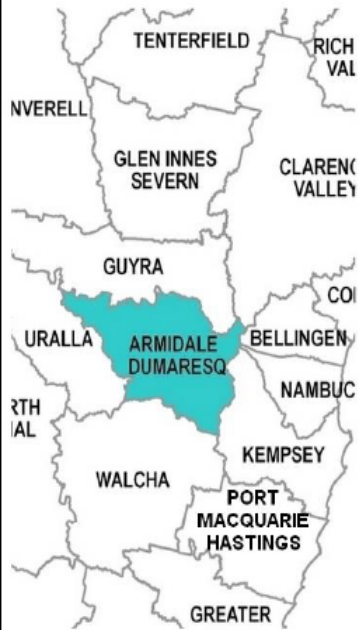
In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Postal Address: 553 Kiewa Street Albury NSW 2640 PO Box 323, Albury NSW 2640 Phone: 02 6023 8111 Fax: 02 6023 8190 Email: info@alburycity.nsw.gov.au Web: www.alburycity.nsw.gov.au	Avg Ordinary Residential Rate (\$)	1,091.29	878.05	Governance & Administration Expenditure per capita (\$)	244.18	266.44
	Avg Ordinary Business Rate (\$)	5,225.55	3,168.15	Environmental Expenditure (including waste) per capita	285.41	236.74
	Avg Ordinary Farmland Rate (\$)	2,916.20	1,834.89	Water & Sewer Services Expenditure per capita (\$)	454.80	539.74
	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	192.29	178.49
	Total Land Value / Total Rate Revenue (\$)	91.80	166.32	Recreational & Culture Expenditure per capita (\$) *	350.62	252.82
	Typical Residential Water and Sewer Bill (including usage) (\$)	833	1,188	Public Order, Safety & Health Expenditure per capita (\$)	39.03	63.87
	Avg Domestic Waste Charge (\$)	181.71	287.64	Other Services Expenditure per capita (\$)	254.98	225.45
	Own Source Revenue (%) (TCorp Benchmark 60%)	79	64	Library Services Expenditure per capita (\$)	41.10	45.92
	Grants & Contributions Revenue (%)	18	28	Library Circulation per capita (Items)	9	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-1.1	-6.4	Domestic waste not going to land fill (%)	43	43
Unrestricted Current Ratio	3.2	2.9	Development Applications (mean gross days)	33	61	
Outstanding Rates & Annual Charges (%)	2.4	6.1	Development Applications determined (No.)	589	452	
Debt Service Cover Ratio (TCorp Benchmark >2.0)	4.0	4.4	Companion Animals microchipped (No.)	24,447	17,347	
Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	6.9	4.3	Companion Animals microchipped and registered (%)	54	58	
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	1	3	Roads, Bridges and Footpath expenditure per capita (\$)	179.12	349.74	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	73.0	75.9	
Code of Conduct Complaints (No.)	2	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	4.8	10.6	
Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	11.1	30.7	
Cost of dealing with Code of Conduct Complaints (\$)	1,800	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.1	0.8	
Population per EFT Staff (No.)	108	125	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



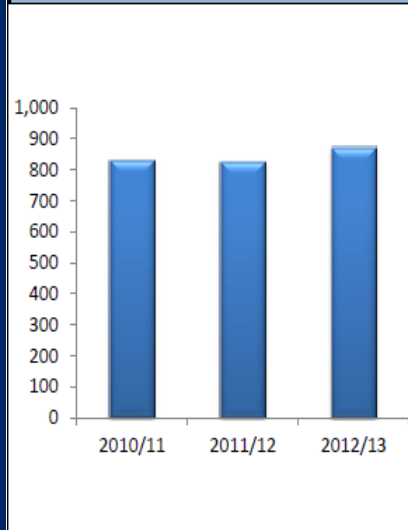
Armidale Dumaresq Council



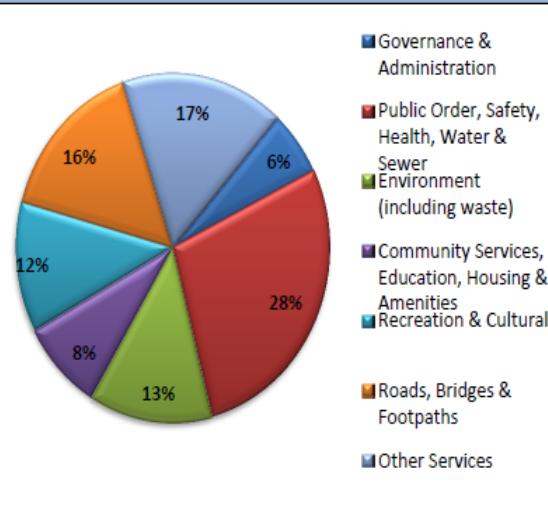
Armidale Dumaresq has an area of approximately 4,235.1 km² with a population of 25,278. Home to the University of New England and a regional centre located in the New England and Northern Tablelands regions. With education, retail, services and agriculture as its main industries. Its annual events include the Australian Wool Fashion Awards and the New England Wool Expo.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	4.1	4.6	Councillors (No.)	10	10
Population aged 19 or less (%)	28.4	26.1	Population per Councillor (No.)	2,528	4,055
Population aged between 20 & 59 (%)	52.1	49.6	Equivalent Full Time Staff (EFT) (No.)	230	312
Population aged above 60 (%)	19.6	24.2	2012/13 Revenue (\$'000)	49,842	79,325
Aboriginal & Torres Strait Islanders (%)	6.3	4.7	2012/13 Expenses (\$'000)	49,115	73,370
Language Spoken Other than English (%)	7.0	4.7	Residential Pensioner Rebates (%)	18	21
Socio-Economic Index Rank (1 low, 152 high)	103	n/a	Population Density (residents per km ²)	5.97	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.8	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	38,598	40,087	Public Halls (No.)	6	13
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	1	3
Largest Industry Employer	Education and training		Open Public Space (ha)	1,972	946
Value of DAs determined (\$'000)	29,478	103,374	Total Road Length (km)	1,062.4	1101.8
Active Businesses in LGA (No.)	2,353	3,158	Access to Internet at Home (%)	71.5	68.3

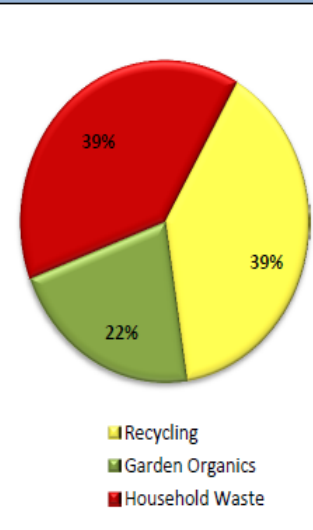
Average Residential Ordinary Rates



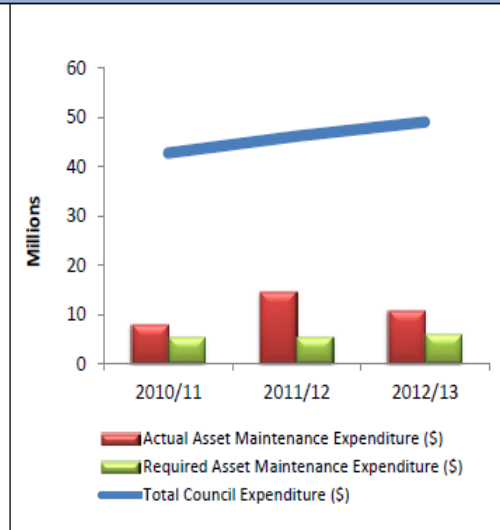
Expenditure on Services



Council's Waste Services





Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg		
Postal Address: 135 Rusden Street Armidale NSW 2350 PO Box 75A, Armidale NSW 2350 Phone: 02 6770 3600 Fax: 02 6772 9275 Email: council@armidale.nsw.gov.au Web: www.armidale.nsw.gov.au	Avg Ordinary Residential Rate (\$)	873.32	878.05	Governance & Administration Expenditure per capita (\$)	113.66	266.44		
	Avg Ordinary Business Rate (\$)	3,237.76	3,168.15	Environmental Expenditure (including waste) per capita	237.60	236.74		
	Avg Ordinary Farmland Rate (\$)	2,403.12	1,834.89	Water & Sewer Services Expenditure per capita (\$)	457.55	539.74		
	Avg Ordinary Mining Rate (\$)	2,000.00	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	165.52	178.49		
	Total Land Value / Total Rate Revenue (\$)	153.00	166.32	Recreational & Culture Expenditure per capita (\$) *	237.24	252.82		
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,213	1,188	Public Order, Safety & Health Expenditure per capita (\$)	95.18	63.87		
	Avg Domestic Waste Charge (\$)	273.20	287.64	Other Services Expenditure per capita (\$)	330.80	225.45		
	Own Source Revenue (%) (TCorp Benchmark 60%)	72	64	Library Services Expenditure per capita (\$)	58.71	45.92		
	Grants & Contributions Revenue (%)	19	28	Library Circulation per capita (Items)	11	7		
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-3.3	-6.4	Domestic waste not going to land fill (%)	65	43		
	Unrestricted Current Ratio	2.5	2.9	Development Applications (mean gross days)	64	61		
	Outstanding Rates & Annual Charges (%)	9.5	6.1	Development Applications determined (No.)	134	452		
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	4.3	4.4	Companion Animals microchipped (No.)	11,582	17,347		
Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.3	4.3	Companion Animals microchipped and registered (%)	62	58			
Demographics of Population of LGA				Your Council's Community Leadership				
				Your Council's Assets				
Development Applications determined by Councillors (%)				4	3	Roads, Bridges and Footpath expenditure per capita (\$)	305.48	349.74
Audited Financial Reports submitted by due date (Y/N)				Y	n/a	Building & Infrastructure Renewal Ratio (%)	47.7	75.9
Code of Conduct Complaints (No.)				1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	3.5	10.6
Complaints investigated requiring action (No.)				0	1	Road Length per '000 capita (metre)	42.0	30.7
Cost of dealing with Code of Conduct Complaints (\$)				7,000	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.9	0.8
Population per EFT Staff (No.)				110	125	Comparative Information on NSW Local Government		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  				

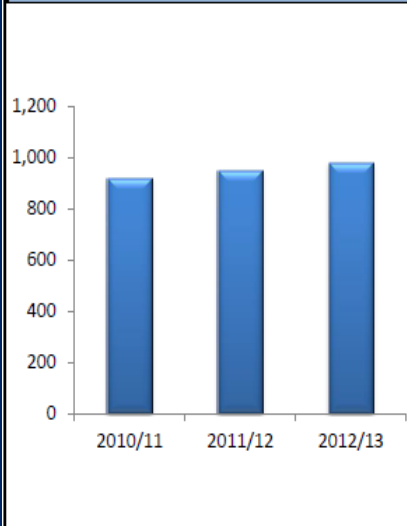
Ashfield Council



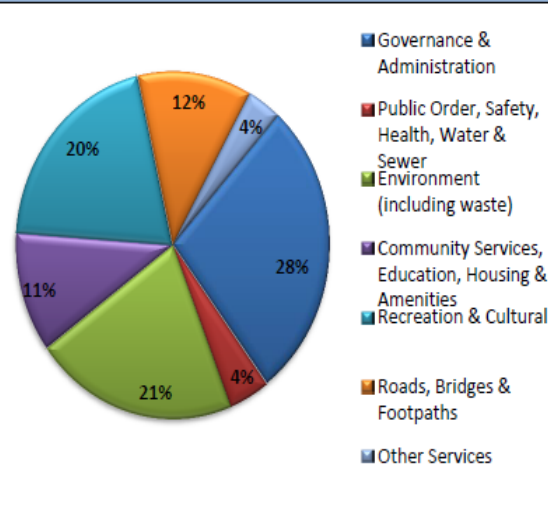
Ashfield has an area of approximately 8.3 km² with a population of 43,661. A vibrant and culturally-diverse inner city suburb located south, south-west of the Sydney CBD. Ashfield is one of the most culturally diverse LGAs in Inner Sydney with 42.61% of the population born overseas. Council has designed a series of Heritage Walks for heritage enthusiasts.

Your Local Population			Your Council		
	LGA	Group Avg		LGA	Group Avg
Five year population change (%)	4.2	7.2	Councillors (No.)	12	10
Population aged 19 or less (%)	19.7	21.8	Population per Councillor (No.)	3,638	4,722
Population aged between 20 & 59 (%)	61.4	58.7	Equivalent Full Time Staff (EFT) (No.)	172	282
Population aged above 60 (%)	18.9	19.5	2012/13 Revenue (\$'000)	36,810	60,845
Aboriginal & Torres Strait Islanders (%)	0.6	0.5	2012/13 Expenses (\$'000)	33,969	54,366
Language Spoken Other than English (%)	37.8	26.8	Residential Pensioner Rebates (%)	14	10
Socio-Economic Index Rank (1 low, 152 high)	122	n/a	Population Density (residents per km ²)	5,260.36	3,954.36
Your Local Economy			Your Public Facilities		
	LGA	Group Avg		LGA	Group Avg
SALM Unemployment Rate (%)	4.3	3.1	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	48,859	74,020	Public Halls (No.)	9	7
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	2	2
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	48	151
Value of DAs determined (\$'000)	50,048	191,439	Total Road Length (km)	97.6	124.4
Active Businesses in LGA (No.)	3,878	6,215	Access to Internet at Home (%)	75.9	79.1

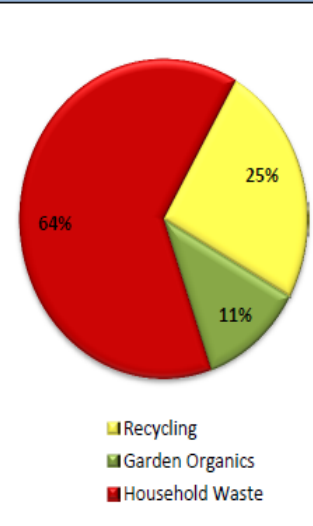
Average Residential Ordinary Rates



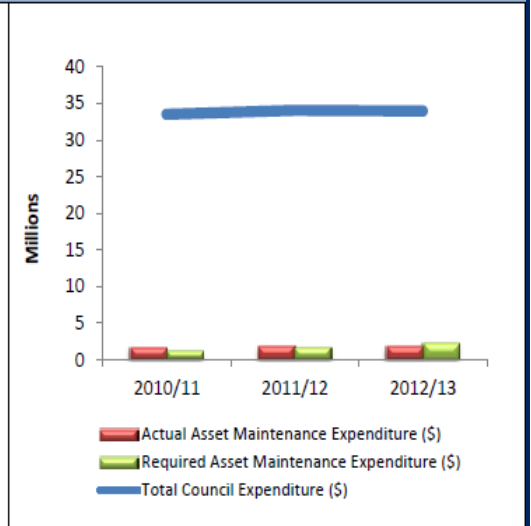
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg		
Postal Address: 260 Liverpool Road Ashfield NSW 2131 PO Box 1145, Ashfield NSW 2131 Phone: 02 9716 1800 Fax: 02 9716 1911 Email: info@ashfield.nsw.gov.au Web: www.ashfield.nsw.gov.au	Avg Ordinary Residential Rate (\$)	979.74	1,002.72	Governance & Administration Expenditure per capita (\$)	213.74	273.85		
	Avg Ordinary Business Rate (\$)	4,443.51	4,049.60	Environmental Expenditure (including waste) per capita	159.32	231.13		
	Avg Ordinary Farmland Rate (\$)	n/a	2,461.54	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a		
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	89.07	144.59		
	Total Land Value / Total Rate Revenue (\$)	299.90	467.43	Recreational & Culture Expenditure per capita (\$) *	160.99	203.70		
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	33.51	69.56		
	Avg Domestic Waste Charge (\$)	382.36	409.63	Other Services Expenditure per capita (\$)	27.78	103.67		
	Own Source Revenue (%) (TCorp Benchmark 60%)	79	73	Library Services Expenditure per capita (\$)	47.11	53.91		
	Grants & Contributions Revenue (%)	15	15	Library Circulation per capita (Items)	9	9		
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	0.4	-1.7	Domestic waste not going to land fill (%)	36	52		
	Unrestricted Current Ratio	3.0	3.1	Development Applications (mean gross days)	43	87		
	Outstanding Rates & Annual Charges (%)	2.9	3.8	Development Applications determined (No.)	248	309		
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	4.6	155.2	Companion Animals microchipped (No.)	7,051	9,080		
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	7.6	3.6	Companion Animals microchipped and registered (%)	59	60		
	Demographics of Population of LGA			Your Council's Community Leadership			Your Council's Assets	
Development Applications determined by Councillors (%)			21	11	Roads, Bridges and Footpath expenditure per capita (\$)			
Audited Financial Reports submitted by due date (Y/N)			Y	n/a	Building & Infrastructure Renewal Ratio (%)			
Code of Conduct Complaints (No.)			3	4	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)			
Complaints investigated requiring action (No.)			0	1	Road Length per '000 capita (metre)			
Cost of dealing with Code of Conduct Complaints (\$)			26,396	11,269	Asset Maintenance Ratio (TCorp Benchmark >1.0)			
Population per EFT Staff (No.)			254	183	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups								

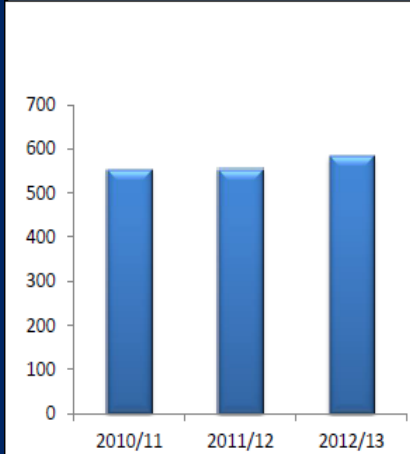
Auburn City Council



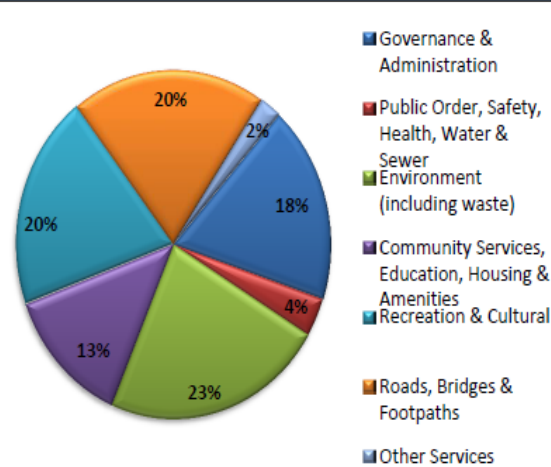
Auburn City has an area of approximately 32.5 km² with a population of 80,422. Located in central Sydney with a mid-sized multicultural community. The City's economy is based on manufacturing, wholesale trade, transport, warehousing and retail trade.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	14.5	9.1	Councillors (No.)	10	12
Population aged 19 or less (%)	25.5	24.4	Population per Councillor (No.)	8,042	11,259
Population aged between 20 & 59 (%)	62.2	57.6	Equivalent Full Time Staff (EFT) (No.)	287	579
Population aged above 60 (%)	12.3	18.0	2012/13 Revenue (\$'000)	68,830	135,038
Aboriginal & Torres Strait Islanders (%)	0.6	0.8	2012/13 Expenses (\$'000)	60,026	118,138
Language Spoken Other than English (%)	53.0	34.5	Residential Pensioner Rebates (%)	14	16
Socio-Economic Index Rank (1 low, 152 high)	62	n/a	Population Density (residents per km ²)	2,474.52	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	9.9	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	1	4
Avg Taxable Income (\$)	36,178	50,225	Public Halls (No.)	5	16
Avg Household Family Size (No.)	3.2	3.1	Public Libraries (No.)	3	5
Largest Industry Employer	Manufacturing		Open Public Space (ha)	202	1,062
Value of DAs determined (\$'000)	235,871	377,691	Total Road Length (km)	225.0	447.7
Active Businesses in LGA (No.)	8,295	12,523	Access to Internet at Home (%)	73.7	76.0

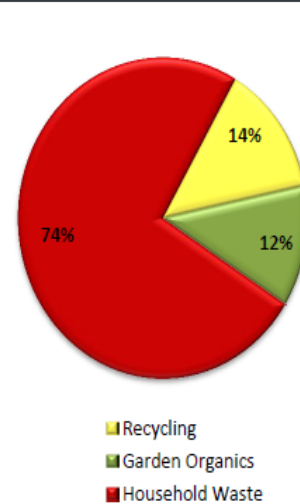
Average Residential Ordinary Rates



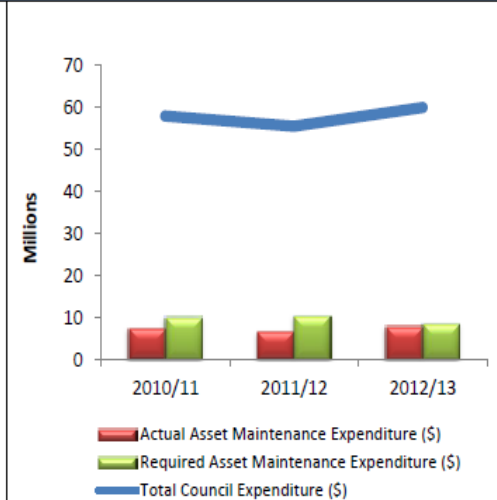
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
1 Susan Street	Avg Ordinary Residential Rate (\$)	583.96	816.11	Governance & Administration Expenditure per capita (\$)	134.28	233.13
Auburn NSW 2144	Avg Ordinary Business Rate (\$)	6,651.84	5,307.38	Environmental Expenditure (including waste) per capita	166.52	182.04
Postal Address:	Avg Ordinary Farmland Rate (\$)	n/a	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
PO Box 118, Auburn NSW 2144	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	98.21	109.92
Phone: 02 9735 1222	Total Land Value / Total Rate Revenue (\$)	260.67	335.89	Recreational & Culture Expenditure per capita (\$) *	151.71	161.28
Fax: 02 9643 1120	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	27.34	42.40
Email:	Avg Domestic Waste Charge (\$)	395.90	375.06	Other Services Expenditure per capita (\$)	16.56	49.56
AuburnCouncil@auburn.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	67	71	Library Services Expenditure per capita (\$)	29.12	37.36
Web:	Grants & Contributions Revenue (%)	19	19	Library Circulation per capita (Items)	4	7
www.auburn.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	5.4	-0.8	Domestic waste not going to land fill (%)	32	47
Demographics of Population of LGA	Unrestricted Current Ratio	3.6	3.0	Development Applications (mean gross days)	93	82
	Outstanding Rates & Annual Charges (%)	2.4	3.6	Development Applications determined (No.)	245	692
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	8.6	7.3	Companion Animals microchipped (No.)	7,253	26,503
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	5.0	3.2	Companion Animals microchipped and registered (%)	65	63
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	4	5	Roads, Bridges and Footpath expenditure per capita (\$)	151.76	86.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	88.4	83.6
	Code of Conduct Complaints (No.)	1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	8.7	6.8
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	2.8	3.0
	Cost of dealing with Code of Conduct Complaints (\$)	9,160	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	1.0
	Population per EFT Staff (No.)	280	247			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		Office of Local Government

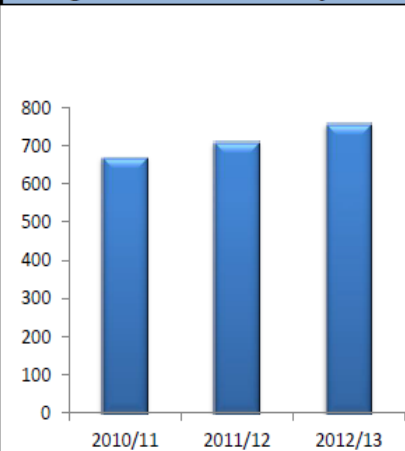
Ballina Shire Council



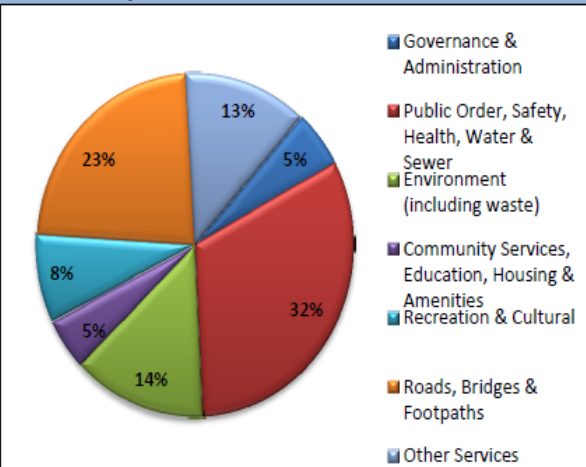
Ballina Shire has an area of approximately 485.4 km² with a population of 41,006 and is situated on the Richmond River. Known for its rainforests, beaches, lakes and hinterland which attract significant tourism. With its natural beauty it is also home to the Big Prawn, the Australian Seabird Rescue Wildlife link Sanctuary and Sea Turtle Hospital.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.0	4.6	Councillors (No.)	10	10
Population aged 19 or less (%)	23.7	26.1	Population per Councillor (No.)	4,101	4,055
Population aged between 20 & 59 (%)	47.3	49.6	Equivalent Full Time Staff (EFT) (No.)	265	312
Population aged above 60 (%)	28.9	24.2	2012/13 Revenue (\$'000)	114,891	79,325
Aboriginal & Torres Strait Islanders (%)	3.1	4.7	2012/13 Expenses (\$'000)	87,680	73,370
Language Spoken Other than English (%)	4.1	4.7	Residential Pensioner Rebates (%)	23	21
Socio-Economic Index Rank (1 low, 152 high)	99	n/a	Population Density (residents per km ²)	84.48	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.9	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	3	3
Avg Taxable Income (\$)	37,213	40,087	Public Halls (No.)	16	13
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	3	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	392	946
Value of DAs determined (\$'000)	67,670	103,374	Total Road Length (km)	654.2	1101.8
Active Businesses in LGA (No.)	4,176	3,158	Access to Internet at Home (%)	71.6	68.3

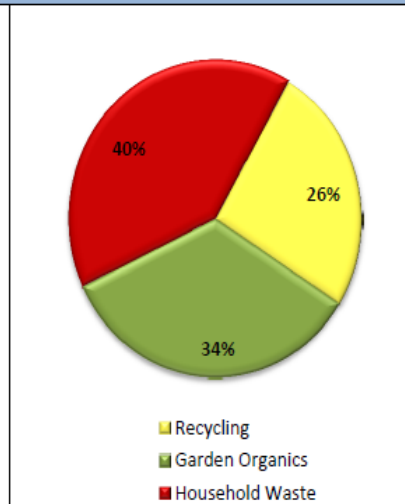
Average Residential Ordinary Rates



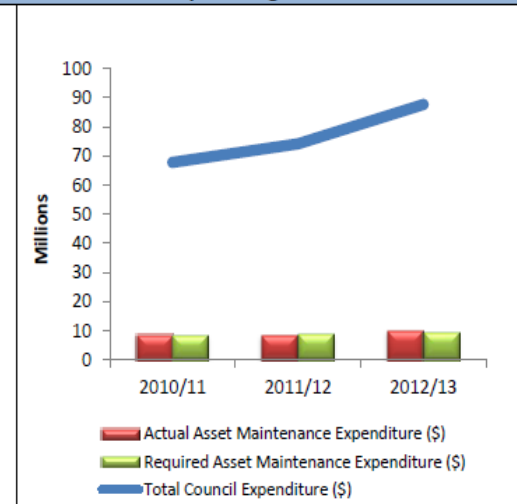
Expenditure on Services



Council's Waste Services




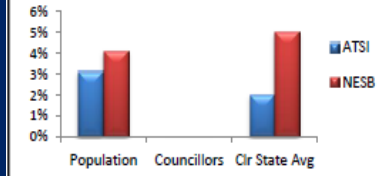
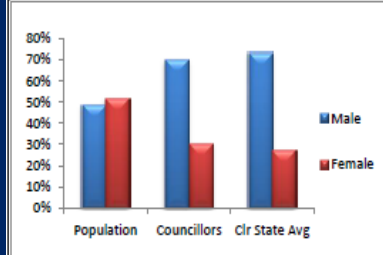
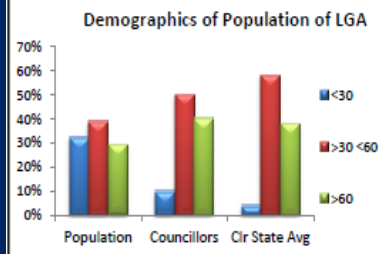
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Cnr Tamar And Cherry Streets Ballina NSW 2478 Postal Address: PO Box 450, Ballina NSW 2478 Phone: 02 6686 4444 Fax: 02 6686 703 Email: council@ballina.nsw.gov.au Web: www.ballina.nsw.gov.au	Avg Ordinary Residential Rate (\$)	757.21	878.05	Governance & Administration Expenditure per capita (\$)	114.47	266.44
	Avg Ordinary Business Rate (\$)	2,437.45	3,168.15	Environmental Expenditure (including waste) per capita	284.49	236.74
	Avg Ordinary Farmland Rate (\$)	1,216.82	1,834.89	Water & Sewer Services Expenditure per capita (\$)	630.93	539.74
	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	105.16	178.49
	Total Land Value / Total Rate Revenue (\$)	328.75	166.32	Recreational & Culture Expenditure per capita (\$) *	179.05	252.82
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,166	1,188	Public Order, Safety & Health Expenditure per capita (\$)	57.72	63.87
	Avg Domestic Waste Charge (\$)	410.36	287.64	Other Services Expenditure per capita (\$)	271.30	225.45
	Own Source Revenue (%) (TCorp Benchmark 60%)	44	64	Library Services Expenditure per capita (\$)	37.24	45.92
	Grants & Contributions Revenue (%)	46	28	Library Circulation per capita (Items)	11	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-13.4	-6.4	Domestic waste not going to land fill (%)	58	43
Unrestricted Current Ratio	2.6	2.9	Development Applications (mean gross days)	54	61	
Outstanding Rates & Annual Charges (%)	7.1	6.1	Development Applications determined (No.)	500	452	
Debt Service Cover Ratio (TCorp Benchmark >2.0)	1.8	4.4	Companion Animals microchipped (No.)	12,875	17,347	
Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.3	4.3	Companion Animals microchipped and registered (%)	58	58	
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	2	3	Roads, Bridges and Footpath expenditure per capita (\$)	495.10	349.74	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	118.9	75.9	
Code of Conduct Complaints (No.)	1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	1.5	10.6	
Complaints investigated requiring action (No.)	1	1	Road Length per '000 capita (metre)	16.0	30.7	
Cost of dealing with Code of Conduct Complaints (\$)	634	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.1	0.8	
Population per EFT Staff (No.)	155	125	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  			



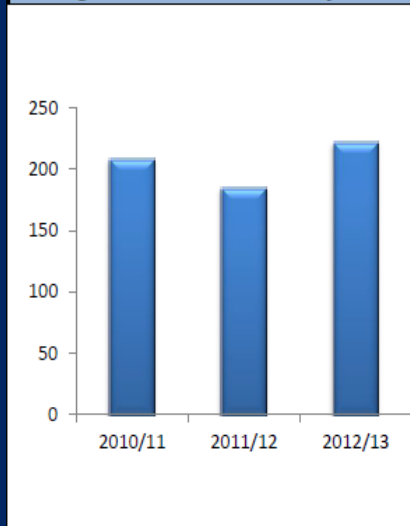
Balranald Shire Council



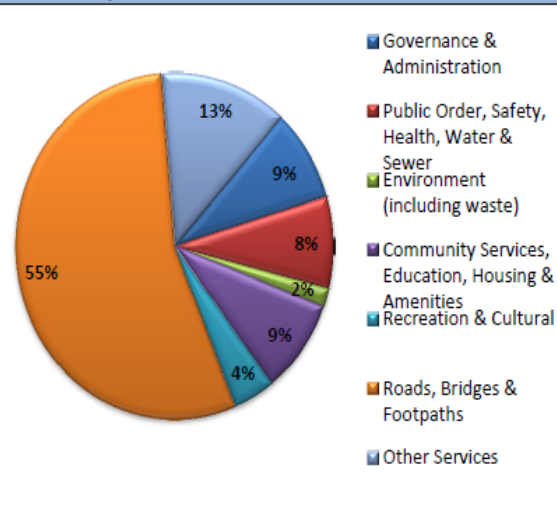
Balranald Shire has an area of approximately 21,699.5 km² with a population of 2,343. A small remote agricultural community located on the Sturt Highway and the Murrumbidgee River in the far south-west of NSW. It has a large geographic area with significant 'outback' tourism.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-5.3	-0.9	Councillors (No.)	8	8
Population aged 19 or less (%)	24.3	26.0	Population per Councillor (No.)	293	413
Population aged between 20 & 59 (%)	52.7	48.3	Equivalent Full Time Staff (EFT) (No.)	62	70
Population aged above 60 (%)	23.0	25.7	2012/13 Revenue (\$'000)	12,787	15,538
Aboriginal & Torres Strait Islanders (%)	6.8	9.9	2012/13 Expenses (\$'000)	17,715	14,307
Language Spoken Other than English (%)	4.8	2.3	Residential Pensioner Rebates (%)	17	24
Socio-Economic Index Rank (1 low, 152 high)	33	n/a	Population Density (residents per km ²)	0.11	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.0	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	32,816	35,220	Public Halls (No.)	4	5
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	58	79
Value of DAs determined (\$'000)	2,232	5,873	Total Road Length (km)	1,586.6	1325.9
Active Businesses in LGA (No.)	290	457	Access to Internet at Home (%)	55.9	58.8

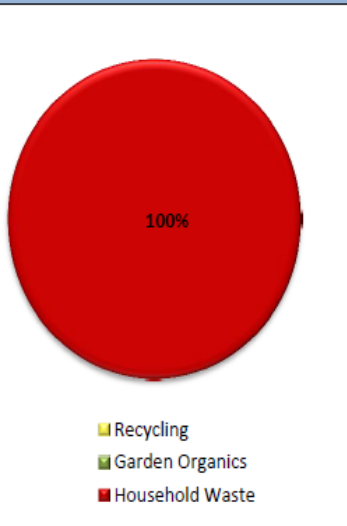
Average Residential Ordinary Rates



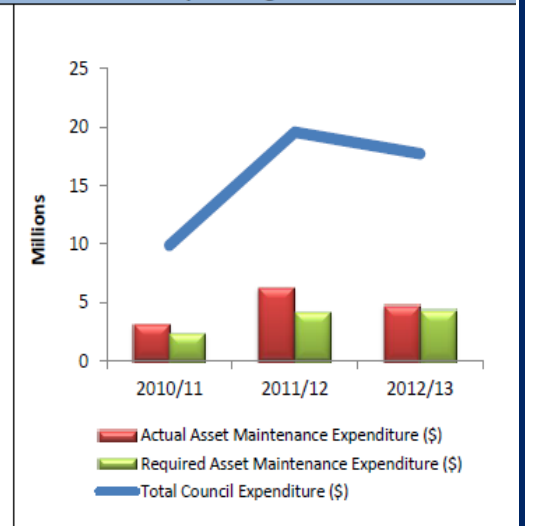
Expenditure on Services



Council's Waste Services




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
70 Market Street	Avg Ordinary Residential Rate (\$)	221.48	357.70	Governance & Administration Expenditure per capita (\$)	646.61	752.29
Balranald NSW 2715	Avg Ordinary Business Rate (\$)	748.54	693.86	Environmental Expenditure (including waste) per capita	133.59	237.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,751.66	2,408.48	Water & Sewer Services Expenditure per capita (\$)	506.19	486.17
PO Box 120, Balranald NSW 2715	Avg Ordinary Mining Rate (\$)	363.64	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	669.65	362.69
Phone: 03 5020 1300	Total Land Value / Total Rate Revenue (\$)	187.31	185.51	Recreational & Culture Expenditure per capita (\$) *	315.83	301.24
Fax: 03 5020 1620	Typical Residential Water and Sewer Bill (including usage) (\$)	1,452	1,094	Public Order, Safety & Health Expenditure per capita (\$)	143.41	164.77
Email:	Avg Domestic Waste Charge (\$)	202.46	234.55	Other Services Expenditure per capita (\$)	987.62	863.71
council@balranald.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	26	44	Library Services Expenditure per capita (\$)	28.60	52.38
Web:	Grants & Contributions Revenue (%)	69	49	Library Circulation per capita (Items)	10	5
www.balranald.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-59.9	-7.6	Domestic waste not going to land fill (%)	0	25
Demographics of Population of LGA	Unrestricted Current Ratio	2.4	4.9	Development Applications (mean gross days)	19	35
	Outstanding Rates & Annual Charges (%)	17.6	10.5	Development Applications determined (No.)	44	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	4.3	43.3	Companion Animals microchipped (No.)	271	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	8.7	8.9	Companion Animals microchipped and registered (%)	82	50
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	36	9	Roads, Bridges and Footpath expenditure per capita (\$)	4,157.92	1,375.16
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	10.2	101.4
	Code of Conduct Complaints (No.)	5	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	0.0	7.5
	Complaints investigated requiring action (No.)	1	0	Road Length per '000 capita (metre)	677.2	433.7
	Cost of dealing with Code of Conduct Complaints (\$)	8,286	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.1	0.9
	Population per EFT Staff (No.)	38	50			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

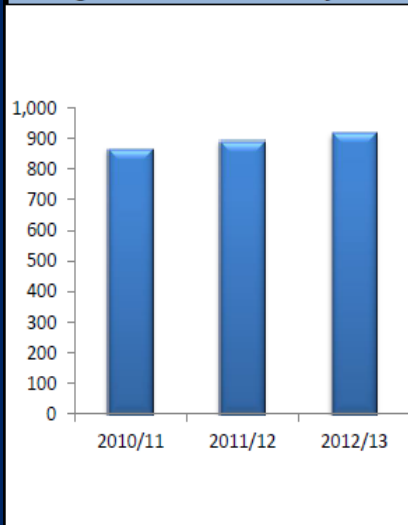
Bankstown City Council



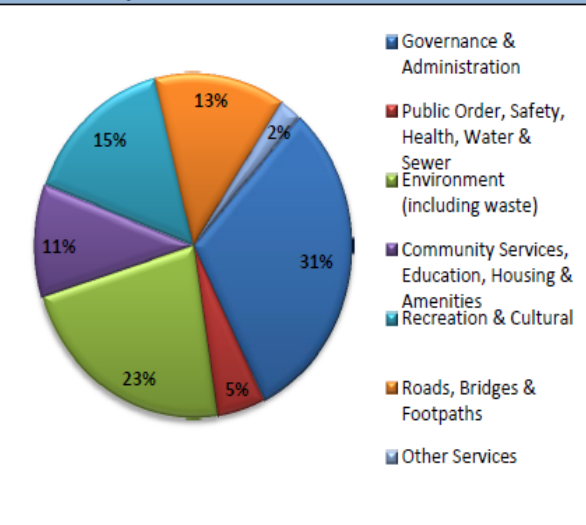
Bankstown City has an area of approximately 76.8 km2 with a population of 193,398. Located 20km south-west of the Sydney CBD. It is a multicultural community with a diverse economy based on retail, services and light industry. The Georges River National Park and Bankstown Airport are located in the area.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	7.8	9.1	Councillors (No.)	12	12
Population aged 19 or less (%)	28.2	24.4	Population per Councillor (No.)	16,117	11,259
Population aged between 20 & 59 (%)	53.3	57.6	Equivalent Full Time Staff (EFT) (No.)	713	579
Population aged above 60 (%)	18.5	18.0	2012/13 Revenue (\$'000)	147,505	135,038
Aboriginal & Torres Strait Islanders (%)	0.8	0.8	2012/13 Expenses (\$'000)	146,897	118,138
Language Spoken Other than English (%)	33.5	34.5	Residential Pensioner Rebates (%)	24	16
Socio-Economic Index Rank (1 low, 152 high)	67	n/a	Population Density (residents per km ²)	2,518.20	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	8.3	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	4	4
Avg Taxable Income (\$)	39,083	50,225	Public Halls (No.)	37	16
Avg Household Family Size (No.)	3.3	3.1	Public Libraries (No.)	5	5
Largest Industry Employer	Manufacturing		Open Public Space (ha)	845	1,062
Value of DAs determined (\$'000)	420,705	377,691	Total Road Length (km)	594.8	447.7
Active Businesses in LGA (No.)	16,414	12,523	Access to Internet at Home (%)	69.4	76.0

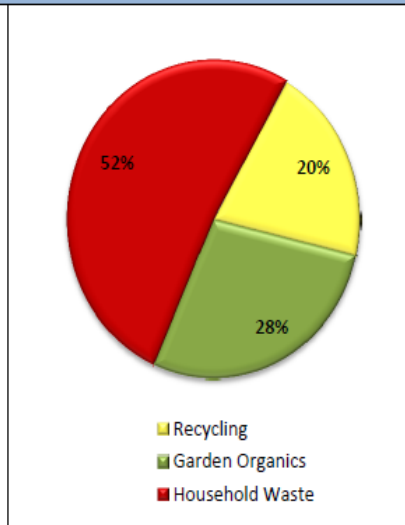
Average Residential Ordinary Rates



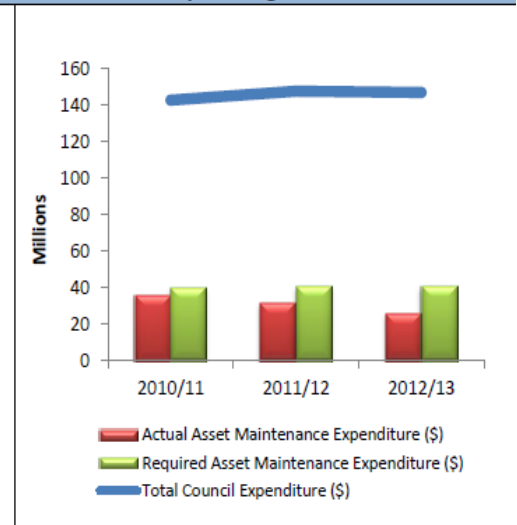
Expenditure on Services



Council's Waste Services





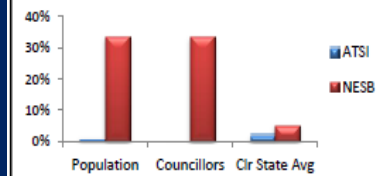
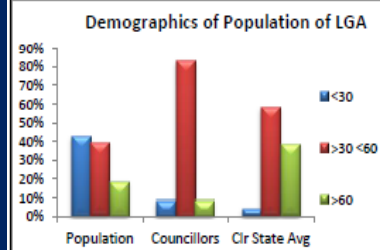
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Upper Ground Floor, 66-72 Rickard Road Bankstown NSW 2200 Postal Address: PO Box 8, Bankstown NSW 1885 Phone: 02 9707 9999 Fax: 02 9707 9495 Email: council@bankstown.nsw.gov.au Web: www.bankstown.nsw.gov.au	Avg Ordinary Residential Rate (\$)	918.24	816.11	Governance & Administration Expenditure per capita (\$)	229.57	233.13
	Avg Ordinary Business Rate (\$)	5,483.55	5,307.38	Environmental Expenditure (including waste) per capita	167.63	182.04
	Avg Ordinary Farmland Rate (\$)	n/a	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	82.84	109.92
	Total Land Value / Total Rate Revenue (\$)	261.19	335.89	Recreational & Culture Expenditure per capita (\$) *	119.20	161.28
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	38.61	42.40
	Avg Domestic Waste Charge (\$)	349.10	375.06	Other Services Expenditure per capita (\$)	17.69	49.56
	Own Source Revenue (%) (TCorp Benchmark 60%)	76	71	Library Services Expenditure per capita (\$)	34.22	37.36
	Grants & Contributions Revenue (%)	13	19	Library Circulation per capita (Items)	4	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-5.6	-0.8	Domestic waste not going to land fill (%)	45	47
	Unrestricted Current Ratio	2.0	3.0	Development Applications (mean gross days)	65	82
	Outstanding Rates & Annual Charges (%)	4.8	3.6	Development Applications determined (No.)	958	692
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	5.3	7.3	Companion Animals microchipped (No.)	32,195	26,503
Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.8	3.2	Companion Animals microchipped and registered (%)	75	63	
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	3	5	Roads, Bridges and Footpath expenditure per capita (\$)	104.01	86.74	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	71.7	83.6	
Code of Conduct Complaints (No.)	0	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	2.9	6.8	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	3.1	3.0	
Cost of dealing with Code of Conduct Complaints (\$)	0	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.6	1.0	
Population per EFT Staff (No.)	271	247	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  			



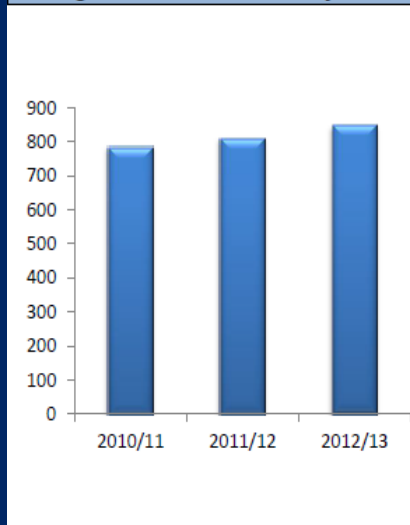
Bathurst Regional Council



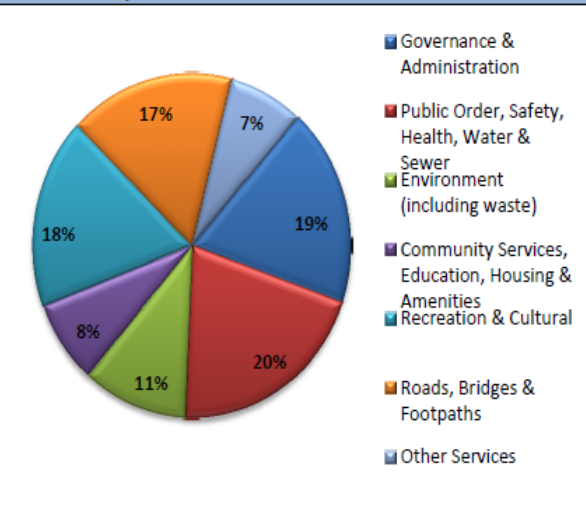
Bathurst Regional has an area of approximately 3,818.0 km² with a population of 40,253. Located two and a half hours drive from Sydney, Bathurst is a large regional centre. Education is the third biggest employer in the area with manufacturing, agriculture (stone fruit and cool variety wine grapes) and forestry also driving its economy. Bathurst is the home of the Bathurst 1000 V8 Supercar race at Mount Panorama and Abercrombie Caves.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	8.0	4.6	Councillors (No.)	9	10
Population aged 19 or less (%)	28.1	26.1	Population per Councillor (No.)	4,473	4,055
Population aged between 20 & 59 (%)	52.4	49.6	Equivalent Full Time Staff (EFT) (No.)	350	312
Population aged above 60 (%)	19.5	24.2	2012/13 Revenue (\$'000)	85,979	79,325
Aboriginal & Torres Strait Islanders (%)	4.2	4.7	2012/13 Expenses (\$'000)	76,205	73,370
Language Spoken Other than English (%)	3.8	4.7	Residential Pensioner Rebates (%)	18	21
Socio-Economic Index Rank (1 low, 152 high)	104	n/a	Population Density (residents per km ²)	10.54	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.5	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	42,286	40,087	Public Halls (No.)	3	13
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	1	3
Largest Industry Employer	Education and training		Open Public Space (ha)	398	946
Value of DAs determined (\$'000)	104,399	103,374	Total Road Length (km)	1,391.7	1101.8
Active Businesses in LGA (No.)	3,252	3,158	Access to Internet at Home (%)	71.1	68.3

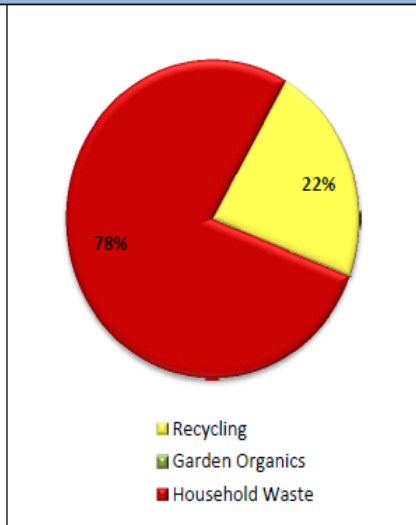
Average Residential Ordinary Rates



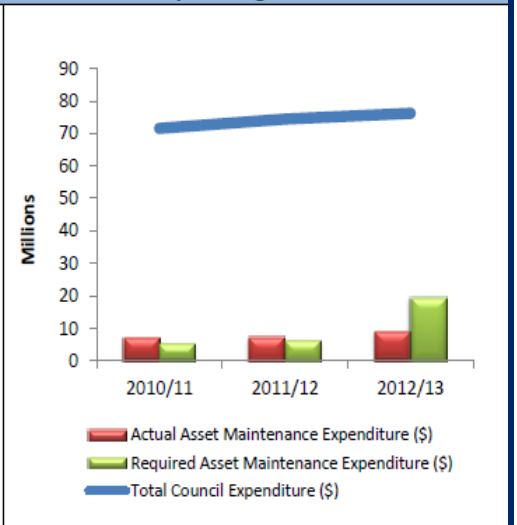
Expenditure on Services



Council's Waste Services



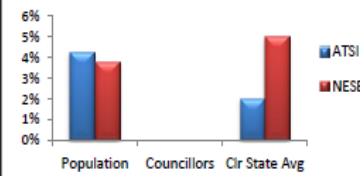
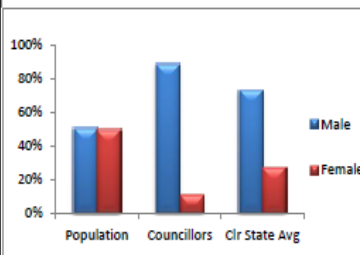
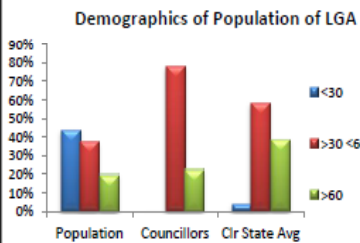
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Postal Address: 158 Russell Street Bathurst NSW 2795 Private Mail Bag 17, Bathurst NSW 2795 Phone: 02 6333 6111 Fax: 02 6331 7211 Email: council@bathurst.nsw.gov.au Web: www.bathurst.nsw.gov.au	Avg Ordinary Residential Rate (\$)	848.24	878.05	Governance & Administration Expenditure per capita (\$)	350.58	266.44
	Avg Ordinary Business Rate (\$)	3,995.35	3,168.15	Environmental Expenditure (including waste) per capita	199.21	236.74
	Avg Ordinary Farmland Rate (\$)	1,347.92	1,834.89	Water & Sewer Services Expenditure per capita (\$)	353.86	539.74
	Avg Ordinary Mining Rate (\$)	500.00	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	148.96	178.49
	Total Land Value / Total Rate Revenue (\$)	129.50	166.32	Recreational & Culture Expenditure per capita (\$) *	342.91	252.82
	Typical Residential Water and Sewer Bill (including usage) (\$)	941	1,188	Public Order, Safety & Health Expenditure per capita (\$)	32.94	63.87
	Avg Domestic Waste Charge (\$)	191.90	287.64	Other Services Expenditure per capita (\$)	144.19	225.45
	Own Source Revenue (%) (TCorp Benchmark 60%)	61	64	Library Services Expenditure per capita (\$)	34.38	45.92
	Grants & Contributions Revenue (%)	22	28	Library Circulation per capita (Items)	8	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	6.0	-6.4	Domestic waste not going to land fill (%)	25	43
	Unrestricted Current Ratio	2.5	2.9	Development Applications (mean gross days)	40	61
	Outstanding Rates & Annual Charges (%)	8.5	6.1	Development Applications determined (No.)	533	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	5.8	4.4	Companion Animals microchipped (No.)	20,827	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	0.6	4.3	Companion Animals microchipped and registered (%)	40	58
	Your Council's Community Leadership			Your Council's Assets		
Development Applications determined by Councillors (%)	4	3	Roads, Bridges and Footpath expenditure per capita (\$)	320.50	349.74	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	28.6	75.9	
Code of Conduct Complaints (No.)	0	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	8.5	10.6	
Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	34.6	30.7	
Cost of dealing with Code of Conduct Complaints (\$)	0	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.5	0.8	
Population per EFT Staff (No.)	115	125	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



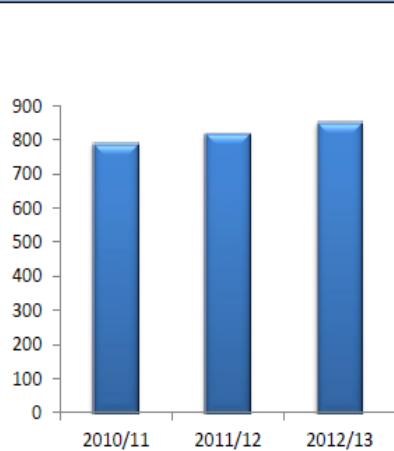
Bega Valley Shire Council



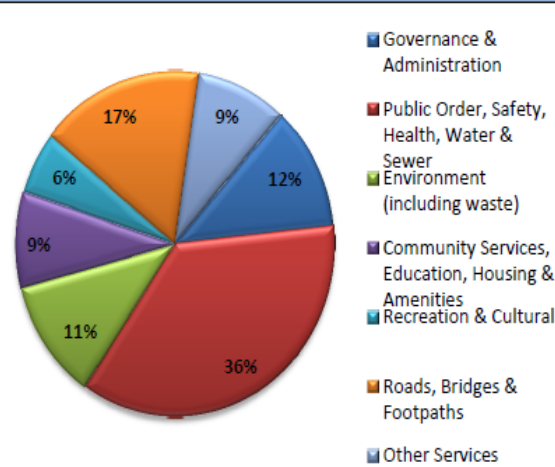
Bega Valley Shire has an area of approximately 6,276.9 km² with a population of 33,259. Located on the South Coast and part of the Sapphire Coast, its borders extend from Bermagui in the north to the Victorian border in the south. The area has a large dairy industry, significantly Bega Cheese. Its other main industries include retail and tourism.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.3	4.6	Councillors (No.)	9	10
Population aged 19 or less (%)	23.3	26.1	Population per Councillor (No.)	3,695	4,055
Population aged between 20 & 59 (%)	46.1	49.6	Equivalent Full Time Staff (EFT) (No.)	299	312
Population aged above 60 (%)	30.6	24.2	2012/13 Revenue (\$'000)	83,617	79,325
Aboriginal & Torres Strait Islanders (%)	2.8	4.7	2012/13 Expenses (\$'000)	83,106	73,370
Language Spoken Other than English (%)	4.4	4.7	Residential Pensioner Rebates (%)	22	21
Socio-Economic Index Rank (1 low, 152 high)	71	n/a	Population Density (residents per km ²)	5.30	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.2	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	8	3
Avg Taxable Income (\$)	35,158	40,087	Public Halls (No.)	25	13
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	4	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	1,455	946
Value of DAs determined (\$'000)	112,039	103,374	Total Road Length (km)	1,431.2	1101.8
Active Businesses in LGA (No.)	2,954	3,158	Access to Internet at Home (%)	69.7	68.3

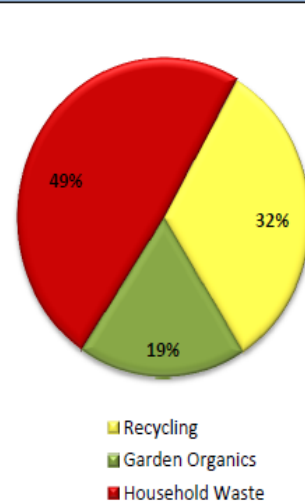
Average Residential Ordinary Rates



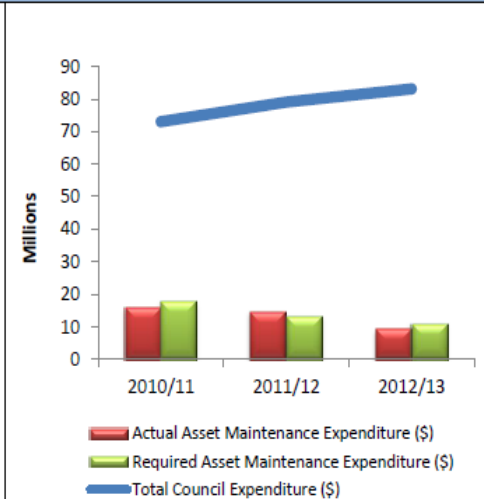
Expenditure on Services



Council's Waste Services



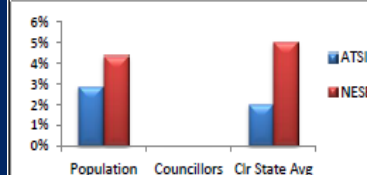
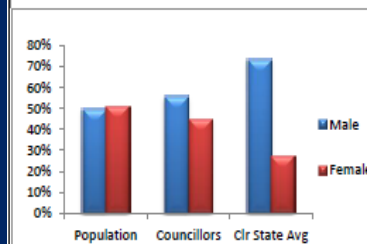
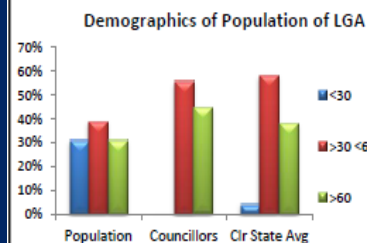
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Zingel Place	Avg Ordinary Residential Rate (\$)	852.21	878.05	Governance & Administration Expenditure per capita (\$)	285.79	266.44
Bega NSW 2550	Avg Ordinary Business Rate (\$)	2,236.63	3,168.15	Environmental Expenditure (including waste) per capita	278.51	236.74
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,611.63	1,834.89	Water & Sewer Services Expenditure per capita (\$)	846.66	539.74
PO Box 492, Bega NSW 2550	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	225.89	178.49
Phone: 02 6499 2222	Total Land Value / Total Rate Revenue (\$)	163.12	166.32	Recreational & Culture Expenditure per capita (\$) *	148.50	252.82
Fax: 02 6499 2200	Typical Residential Water and Sewer Bill (including usage) (\$)	1,557	1,188	Public Order, Safety & Health Expenditure per capita (\$)	63.89	63.87
Email:	Avg Domestic Waste Charge (\$)	347.94	287.64	Other Services Expenditure per capita (\$)	230.55	225.45
council@begavalley.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	64	64	Library Services Expenditure per capita (\$)	36.20	45.92
Web:	Grants & Contributions Revenue (%)	32	28	Library Circulation per capita (Items)	6	7
www.begavalley.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >4.0%)	-3.9	-6.4	Domestic waste not going to land fill (%)	44	43
	Unrestricted Current Ratio	2.5	2.9	Development Applications (mean gross days)	55	61
	Outstanding Rates & Annual Charges (%)	4.4	6.1	Development Applications determined (No.)	464	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	5.1	4.4	Companion Animals microchipped (No.)	14,751	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	12.3	4.3	Companion Animals microchipped and registered (%)	74	58
	Your Council's Community Leadership			Your Council's Assets		
	Development Applications determined by Councillors (%)	1	3	Roads, Bridges and Footpath expenditure per capita (\$)	418.95	349.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	78.2	75.9
	Code of Conduct Complaints (No.)	0	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	8.9	10.6
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	43.0	30.7
	Cost of dealing with Code of Conduct Complaints (\$)	0	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.8
	Population per EFT Staff (No.)	111	125			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		



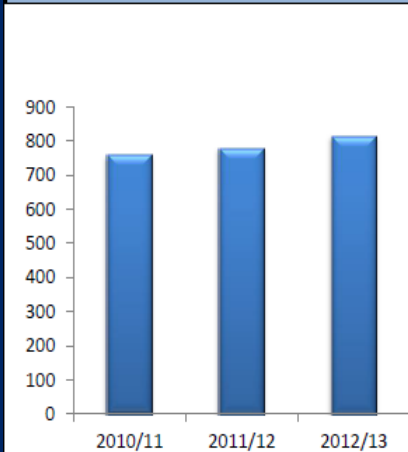
Bellingen Shire Council



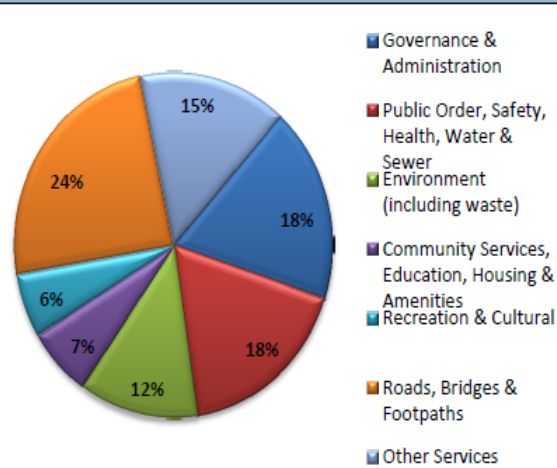
Bellingen Shire has an area of approximately 1602.1 km² with a population of 12,819. Located on the mid North Coast, halfway between Sydney and Brisbane. The Shire has a traditional industry base of timber, dairy, potato and meat processing. It has an emerging tourism industry and art events such as jazz and blues festivals and readers and writers festivals.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	0.4	4.2	Councillors (No.)	7	9
Population aged 19 or less (%)	25.8	27.7	Population per Councillor (No.)	1,831	1,487
Population aged between 20 & 59 (%)	46.8	48.4	Equivalent Full Time Staff (EFT) (No.)	142	152
Population aged above 60 (%)	27.4	24.0	2012/13 Revenue (\$'000)	29,518	38,947
Aboriginal & Torres Strait Islanders (%)	3.0	5.8	2012/13 Expenses (\$'000)	32,126	34,240
Language Spoken Other than English (%)	4.1	3.3	Residential Pensioner Rebates (%)	28	22
Socio-Economic Index Rank (1 low, 152 high)	55	n/a	Population Density (residents per km ²)	8.00	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.4	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	3	3
Avg Taxable Income (\$)	32,532	38,908	Public Halls (No.)	9	8
Avg Household Family Size (No.)	2.8	3.0	Public Libraries (No.)	2	2
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	69	235
Value of DAs determined (\$'000)	13,958	27,592	Total Road Length (km)	566.9	1453.3
Active Businesses in LGA (No.)	1,202	1,398	Access to Internet at Home (%)	70.8	65.3

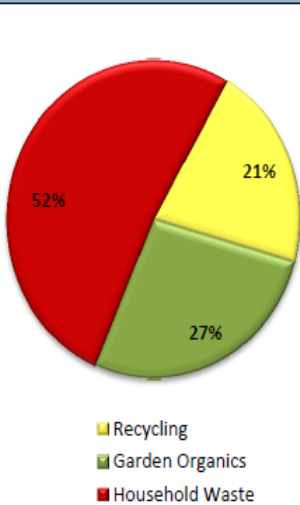
Average Residential Ordinary Rates



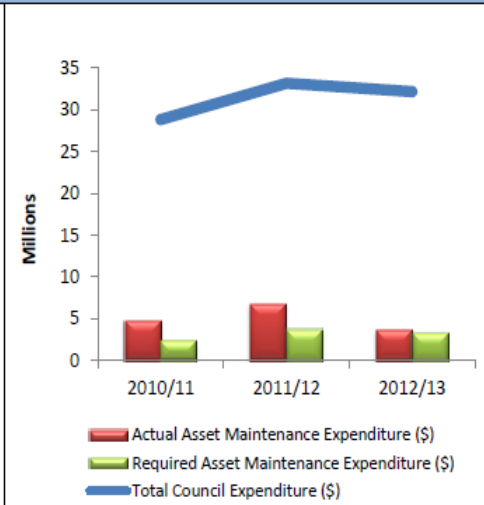
Expenditure on Services



Council's Waste Services



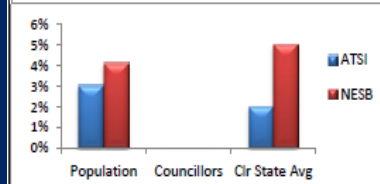
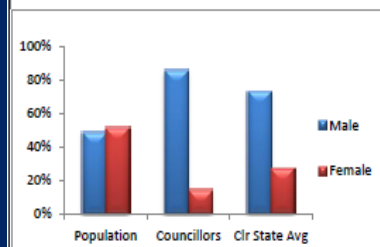
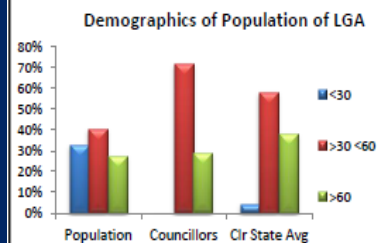
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Hyde Street Bellingen NSW 2454 Postal Address: PO Box 117, Bellingen NSW 2454 Phone: 02 6655 7300 Fax: 02 6655 231 Email: council@bellingen.nsw.gov.au Web: www.bellingen.nsw.gov.au	Avg Ordinary Residential Rate (\$)	814.20	652.52	Governance & Administration Expenditure per capita (\$)	443.72	335.85
	Avg Ordinary Business Rate (\$)	957.67	1,890.97	Environmental Expenditure (including waste) per capita	293.47	227.56
	Avg Ordinary Farmland Rate (\$)	1,743.54	2,432.74	Water & Sewer Services Expenditure per capita (\$)	306.97	428.71
	Avg Ordinary Mining Rate (\$)	n/a	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	167.17	187.17
	Total Land Value / Total Rate Revenue (\$)	273.23	177.84	Recreational & Culture Expenditure per capita (\$) *	152.35	232.13
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,072	1,169	Public Order, Safety & Health Expenditure per capita (\$)	139.64	95.37
	Avg Domestic Waste Charge (\$)	407.50	263.67	Other Services Expenditure per capita (\$)	384.51	394.89
	Own Source Revenue (%) (TCorp Benchmark 60%)	61	55	Library Services Expenditure per capita (\$)	45.64	36.75
	Grants & Contributions Revenue (%)	29	37	Library Circulation per capita (Items)	7	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-17.6	-3.2	Domestic waste not going to land fill (%)	60	35
	Unrestricted Current Ratio	2.5	4.8	Development Applications (mean gross days)	76	55
	Outstanding Rates & Annual Charges (%)	9.1	7.4	Development Applications determined (No.)	165	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	8.0	13.8	Companion Animals microchipped (No.)	4,658	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	8.2	6.0	Companion Animals microchipped and registered (%)	58	49
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	1	8	Roads, Bridges and Footpath expenditure per capita (\$)	618.30	642.67	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	50.7	87.4	
Code of Conduct Complaints (No.)	1	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	17.2	13.1	
Complaints investigated requiring action (No.)	3	0	Road Length per '000 capita (metre)	44.2	108.9	
Cost of dealing with Code of Conduct Complaints (\$)	4,424	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.1	0.9	
Population per EFT Staff (No.)	90	93	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



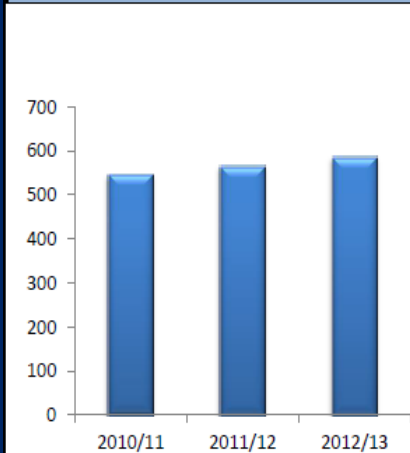
Berrigan Shire Council



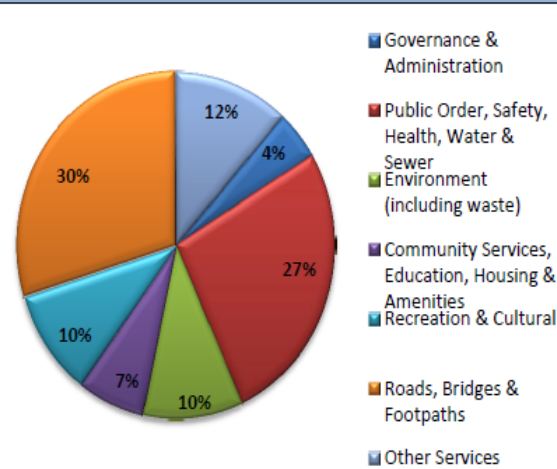
Berrigan has an area of approximately 2,065.9 km² with a population of 8,337. Located in the Southern Riverina, Berrigan Shire is bound to the south by the Murray River and is predominantly irrigated agricultural land. Its main income is derived from agricultural industries, such as dairy, beef, wool and cropping. Tourism is a growing economy in area, being the second largest industry.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	1.6	1.7	Councillors (No.)	8	9
Population aged 19 or less (%)	23.4	25.9	Population per Councillor (No.)	1,042	835
Population aged between 20 & 59 (%)	43.1	47.4	Equivalent Full Time Staff (EFT) (No.)	87	108
Population aged above 60 (%)	33.5	26.7	2012/13 Revenue (\$'000)	18,958	23,296
Aboriginal & Torres Strait Islanders (%)	2.0	7.9	2012/13 Expenses (\$'000)	18,788	22,483
Language Spoken Other than English (%)	2.2	2.6	Residential Pensioner Rebates (%)	29	25
Socio-Economic Index Rank (1 low, 152 high)	48	n/a	Population Density (residents per km ²)	4.04	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.5	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	3	2
Avg Taxable Income (\$)	30,362	34,729	Public Halls (No.)	5	7
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	4	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	138	151
Value of DAs determined (\$'000)	15,000	10,612	Total Road Length (km)	1,375.1	1606.1
Active Businesses in LGA (No.)	1,148	851	Access to Internet at Home (%)	63.6	61.4

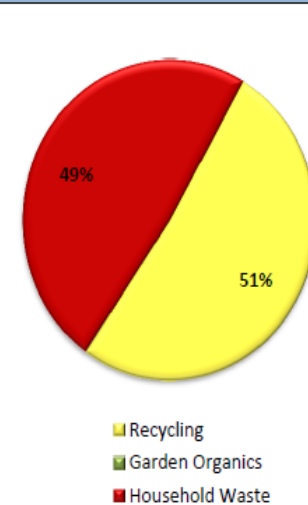
Average Residential Ordinary Rates



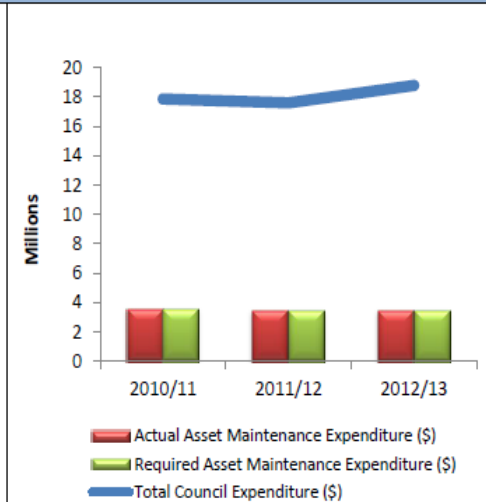
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
56 Chanter Street	Avg Ordinary Residential Rate (\$)	585.82	516.92	Governance & Administration Expenditure per capita (\$)	102.55	416.68
Berrigan NSW 2712	Avg Ordinary Business Rate (\$)	1,174.14	1,196.86	Environmental Expenditure (including waste) per capita	224.54	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,797.58	2,257.70	Water & Sewer Services Expenditure per capita (\$)	536.76	377.40
PO Box 137, Berrigan NSW 2712	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	154.73	319.06
Phone: 03 5888 5100	Total Land Value / Total Rate Revenue (\$)	117.13	179.29	Recreational & Culture Expenditure per capita (\$) *	225.14	279.50
Fax: 03 5885 2092	Typical Residential Water and Sewer Bill (including usage) (\$)	1,102	1,067	Public Order, Safety & Health Expenditure per capita (\$)	71.13	142.68
Email:	Avg Domestic Waste Charge (\$)	191.08	270.75	Other Services Expenditure per capita (\$)	264.84	414.94
mail@berriganshire.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	52	49	Library Services Expenditure per capita (\$)	60.57	45.73
Web:	Grants & Contributions Revenue (%)	39	44	Library Circulation per capita (Items)	4	5
www.berriganshire.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-2.2	-6.8	Domestic waste not going to land fill (%)	49	31
Demographics of Population of LGA	Unrestricted Current Ratio	3.4	5.1	Development Applications (mean gross days)	23	58
	Outstanding Rates & Annual Charges (%)	5.4	9.2	Development Applications determined (No.)	97	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	34.1	26.5	Companion Animals microchipped (No.)	2,682	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.6	6.3	Companion Animals microchipped and registered (%)	58	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	0	5	Roads, Bridges and Footpath expenditure per capita (\$)	673.86	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	63.8	79.0
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	5.0	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	164.9	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.9
	Population per EFT Staff (No.)	96	71			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

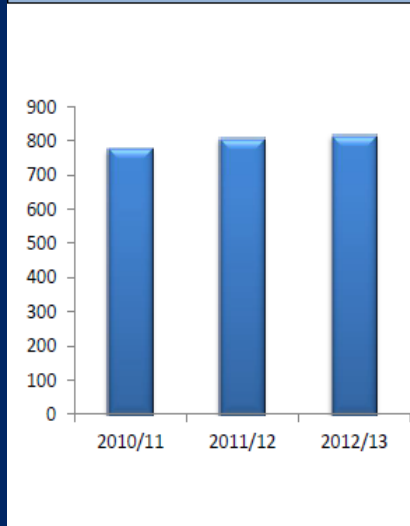
Blacktown City Council



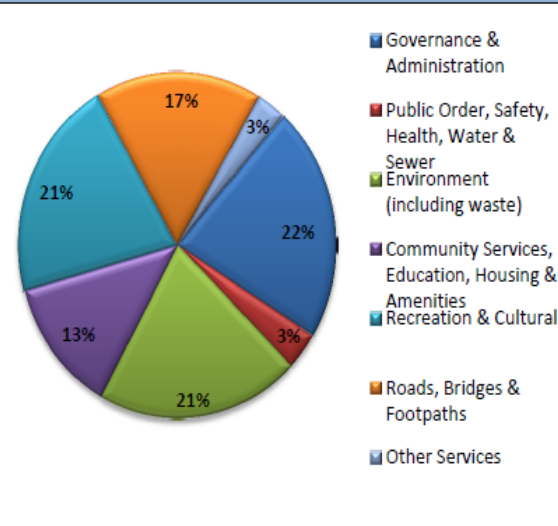
Blacktown City has an area of approximately 240.1 km² with a population of 317,598. This is a large western Sydney Council. Historically its population growth was driven by public housing developments, now it is more diverse in character. The City's suburbs are the home for much of the greater Sydney's labour force and has the largest city by population in NSW.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	11.5	9.1	Councillors (No.)	15	12
Population aged 19 or less (%)	30.3	24.4	Population per Councillor (No.)	21,173	11,259
Population aged between 20 & 59 (%)	56.0	57.6	Equivalent Full Time Staff (EFT) (No.)	1,352	579
Population aged above 60 (%)	13.7	18.0	2012/13 Revenue (\$'000)	386,482	135,038
Aboriginal & Torres Strait Islanders (%)	2.7	0.8	2012/13 Expenses (\$'000)	250,170	118,138
Language Spoken Other than English (%)	28.8	34.5	Residential Pensioner Rebates (%)	14	16
Socio-Economic Index Rank (1 low, 152 high)	93	n/a	Population Density (residents per km ²)	1,322.77	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.0	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	5	4
Avg Taxable Income (\$)	42,241	50,225	Public Halls (No.)	37	16
Avg Household Family Size (No.)	3.3	3.1	Public Libraries (No.)	5	5
Largest Industry Employer	Manufacturing		Open Public Space (ha)	5,888	1,062
Value of DAs determined (\$'000)	883,107	377,691	Total Road Length (km)	1,312.6	447.7
Active Businesses in LGA (No.)	18,038	12,523	Access to Internet at Home (%)	76.0	76.0

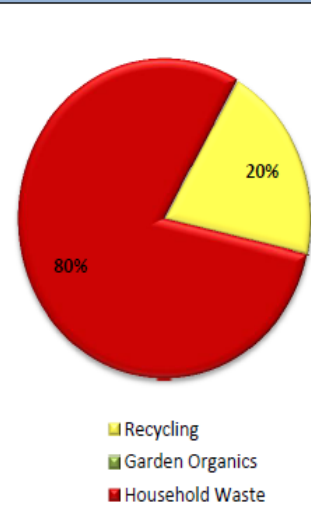
Average Residential Ordinary Rates



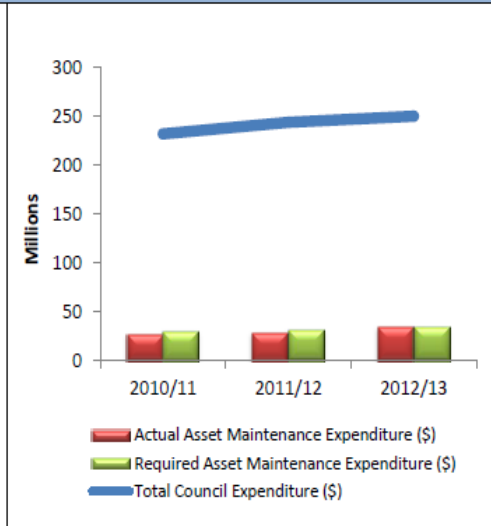
Expenditure on Services



Council's Waste Services





Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
62 Flushcombe Road	Avg Ordinary Residential Rate (\$)	815.64	816.11	Governance & Administration Expenditure per capita (\$)	170.27	233.13
Blacktown NSW 2148	Avg Ordinary Business Rate (\$)	6,947.21	5,307.38	Environmental Expenditure (including waste) per capita	160.23	182.04
Postal Address:	Avg Ordinary Farmland Rate (\$)	3,058.82	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
PO Box 63, Blacktown NSW 2148	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	100.91	109.92
Phone: 02 9839 6000	Total Land Value / Total Rate Revenue (\$)	217.42	335.89	Recreational & Culture Expenditure per capita (\$) *	167.76	161.28
Fax: 02 9831 1961	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	28.56	42.40
Email:	Avg Domestic Waste Charge (\$)	312.28	375.06	Other Services Expenditure per capita (\$)	24.11	49.56
council@blacktown.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	45	71	Library Services Expenditure per capita (\$)	26.28	37.36
Web:	Grants & Contributions Revenue (%)	47	19	Library Circulation per capita (Items)	4	7
www.blacktown.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-3.4	-0.8	Domestic waste not going to land fill (%)	62	47
Demographics of Population of LGA				Unrestricted Current Ratio		
				Outstanding Rates & Annual Charges (%)		
				Debt Service Cover Ratio (TCorp Benchmark >2.0)		
				Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)		
Your Council's Community Leadership				Your Council's Assets		
Development Applications determined by Councillors (%)				1	5	Roads, Bridges and Footpath expenditure per capita (\$)
Audited Financial Reports submitted by due date (Y/N)				Y	n/a	Building & Infrastructure Renewal Ratio (%)
Code of Conduct Complaints (No.)				1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)
Complaints investigated requiring action (No.)				0	0	Road Length per '000 capita (metre)
Cost of dealing with Code of Conduct Complaints (\$)				1,455	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)
Population per EFT Staff (No.)				235	247	Comparative Information on NSW Local Government
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13		
				 		

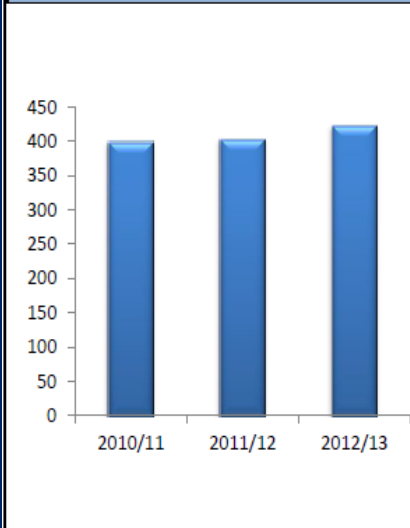
Bland Shire Council



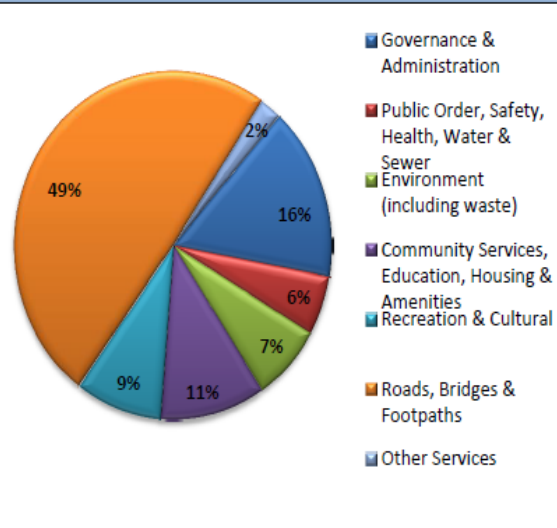
Bland Shire has an area of approximately 8,560.4 km² with a population of 6,055. Located on the northern fringes of the Riverina region the area's agricultural communities are based around West Wyalong on the Southern Slopes. The Shire offers parks and gardens, sporting and community facilities.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-2.0	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	27.8	25.9	Population per Councillor (No.)	673	835
Population aged between 20 & 59 (%)	46.6	47.4	Equivalent Full Time Staff (EFT) (No.)	122	108
Population aged above 60 (%)	25.5	26.7	2012/13 Revenue (\$'000)	27,438	23,296
Aboriginal & Torres Strait Islanders (%)	4.0	7.9	2012/13 Expenses (\$'000)	27,055	22,483
Language Spoken Other than English (%)	1.5	2.6	Residential Pensioner Rebates (%)	25	25
Socio-Economic Index Rank (1 low, 152 high)	77	n/a	Population Density (residents per km ²)	0.71	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.4	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	32,124	34,729	Public Halls (No.)	2	7
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	1,750	151
Value of DAs determined (\$'000)	8,861	10,612	Total Road Length (km)	3,093.5	1606.1
Active Businesses in LGA (No.)	842	851	Access to Internet at Home (%)	62.2	61.4

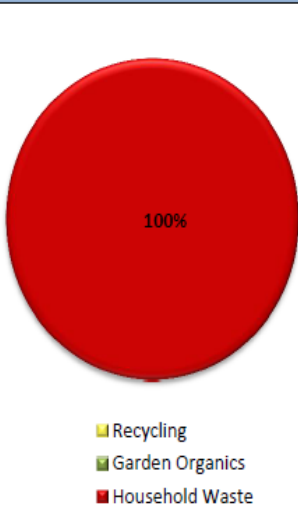
Average Residential Ordinary Rates



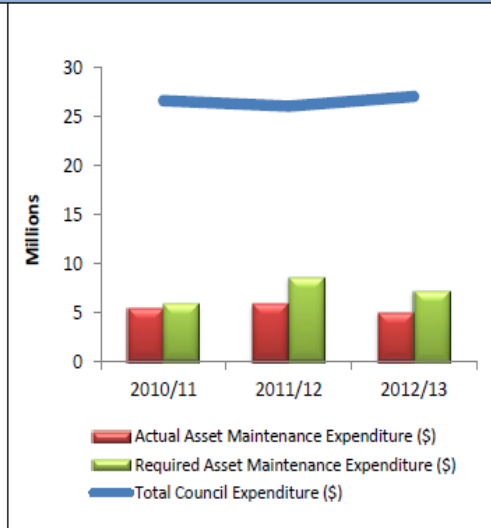
Expenditure on Services



Council's Waste Services



Council's Spending on Assets

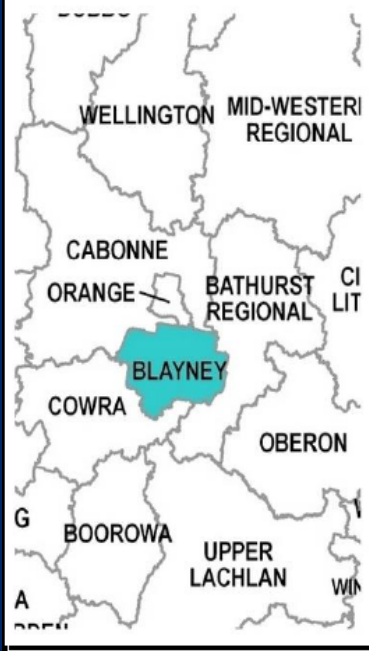


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg	
Shire St West Wyalong NSW 2671 Postal Address: PO Box 21, West Wyalong NSW 2671 Phone: 02 6972 2266 Fax: 02 6972 2145 Email: council@blandshire.nsw.gov.au Web: www.blandshire.nsw.gov.au	Avg Ordinary Residential Rate (\$)	423.18	516.92	Governance & Administration Expenditure per capita (\$)	711.48	416.68	
	Avg Ordinary Business Rate (\$)	960.83	1,196.86	Environmental Expenditure (including waste) per capita	315.11	218.44	
	Avg Ordinary Farmland Rate (\$)	2,451.61	2,257.70	Water & Sewer Services Expenditure per capita (\$)	150.62	377.40	
	Avg Ordinary Mining Rate (\$)	407,500.00	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	483.57	319.06	
	Total Land Value / Total Rate Revenue (\$)	101.54	179.29	Recreational & Culture Expenditure per capita (\$) *	393.56	279.50	
	Typical Residential Water and Sewer Bill (including usage) (\$)	598	1,067	Public Order, Safety & Health Expenditure per capita (\$)	98.43	142.68	
	Avg Domestic Waste Charge (\$)	237.27	270.75	Other Services Expenditure per capita (\$)	99.09	414.94	
	Own Source Revenue (%) (TCorp Benchmark 60%)	33	49	Library Services Expenditure per capita (\$)	59.95	45.73	
	Grants & Contributions Revenue (%)	63	44	Library Circulation per capita (Items)	6	5	
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-2.3	-6.8	Domestic waste not going to land fill (%)	32	31	
	Unrestricted Current Ratio	5.4	5.1	Development Applications (mean gross days)	24	58	
	Outstanding Rates & Annual Charges (%)	6.5	9.2	Development Applications determined (No.)	109	88	
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	14.7	26.5	Companion Animals microchipped (No.)	2,146	3,107	
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.7	6.3	Companion Animals microchipped and registered (%)	52	53	
Demographics of Population of LGA							
							
Your Council's Community Leadership			Your Council's Assets				
Development Applications determined by Councillors (%)			2	5	Roads, Bridges and Footpath expenditure per capita (\$)	2,216.35	1,039.65
Audited Financial Reports submitted by due date (Y/N)			Y	n/a	Building & Infrastructure Renewal Ratio (%)	41.5	79.0
Code of Conduct Complaints (No.)			1	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	0.9	16.6
Complaints investigated requiring action (No.)			0	0	Road Length per '000 capita (metre)	510.9	234.2
Cost of dealing with Code of Conduct Complaints (\$)			0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.9
Population per EFT Staff (No.)			50	71	Comparative Information on NSW Local Government		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government				

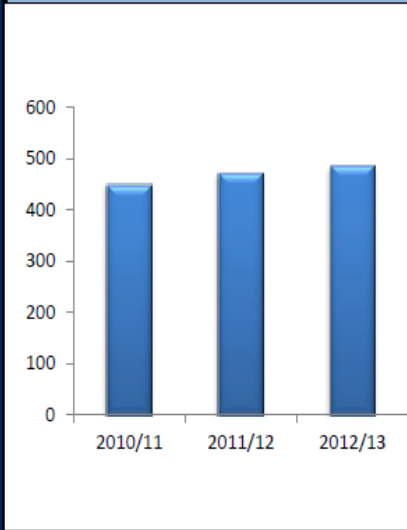
Blayney Shire Council



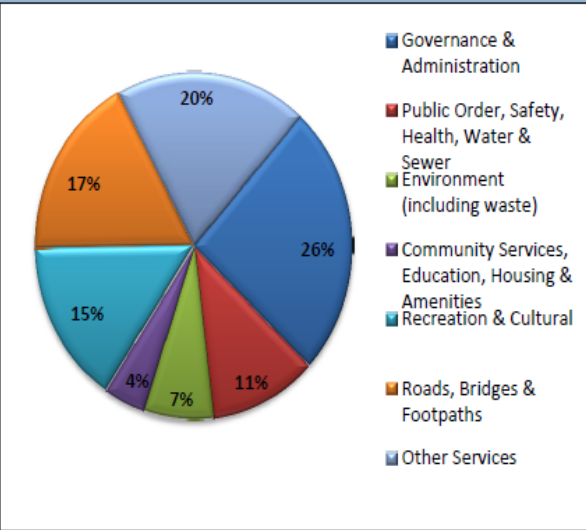
Blayney Shire has an area of approximately 1,525.5 km² with a population of 7,276. Located 37km west of Bathurst and approximately 250km from Sydney. The Shire is shifting from a traditional agricultural base to mining (gold and copper) and manufacturing. The Shire also has a strong road transport industry. Home of the Blayney Wind Farm which is the largest of its kind in Australia.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.7	1.7	Councillors (No.)	7	9
Population aged 19 or less (%)	28.9	25.9	Population per Councillor (No.)	1,039	835
Population aged between 20 & 59 (%)	48.6	47.4	Equivalent Full Time Staff (EFT) (No.)	66	108
Population aged above 60 (%)	22.6	26.7	2012/13 Revenue (\$'000)	15,042	23,296
Aboriginal & Torres Strait Islanders (%)	2.9	7.9	2012/13 Expenses (\$'000)	14,957	22,483
Language Spoken Other than English (%)	2.1	2.6	Residential Pensioner Rebates (%)	22	25
Socio-Economic Index Rank (1 low, 152 high)	92	n/a	Population Density (residents per km ²)	4.77	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.8	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	41,303	34,729	Public Halls (No.)	6	7
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	37	151
Value of DAs determined (\$'000)	15,639	10,612	Total Road Length (km)	730.3	1606.1
Active Businesses in LGA (No.)	748	851	Access to Internet at Home (%)	67.2	61.4

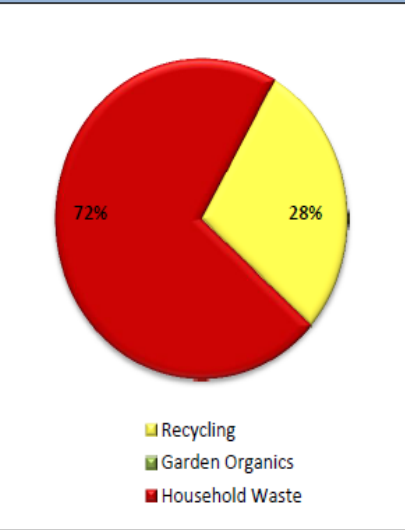
Average Residential Ordinary Rates



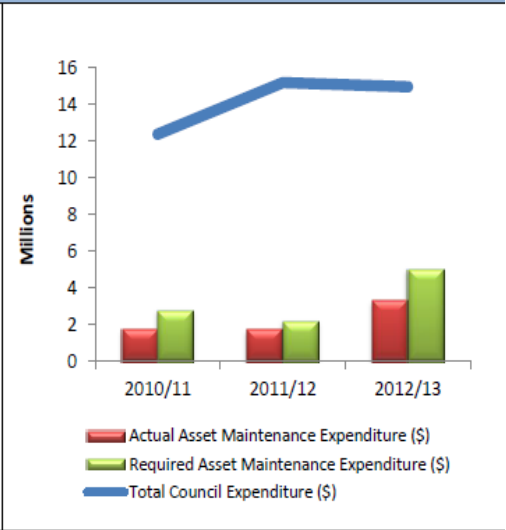
Expenditure on Services



Council's Waste Services

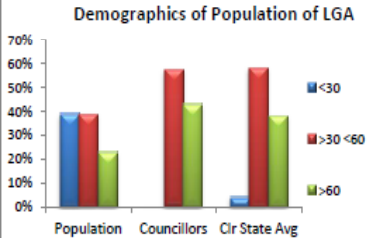



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
91 Adelaide Street	Avg Ordinary Residential Rate (\$)	485.95	516.92	Governance & Administration Expenditure per capita (\$)	508.11	416.68
Blayney NSW 2799	Avg Ordinary Business Rate (\$)	960.63	1,196.86	Environmental Expenditure (including waste) per capita	142.80	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,332.87	2,257.70	Water & Sewer Services Expenditure per capita (\$)	145.00	377.40
PO Box 62, Blayney NSW 2799	Avg Ordinary Mining Rate (\$)	326,000.00	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	87.55	319.06
Phone: 02 6368 2104	Total Land Value / Total Rate Revenue (\$)	127.04	179.29	Recreational & Culture Expenditure per capita (\$) *	320.37	279.50
Fax: 02 6368 3290	Typical Residential Water and Sewer Bill (including usage) (\$)	479	1,067	Public Order, Safety & Health Expenditure per capita (\$)	83.29	142.68
Email:	Avg Domestic Waste Charge (\$)	272.33	270.75	Other Services Expenditure per capita (\$)	407.50	414.94
council@blayney.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	59	49	Library Services Expenditure per capita (\$)	18.55	45.73
Web:	Grants & Contributions Revenue (%)	36	44	Library Circulation per capita (Items)	2	5
www.blayney.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-11.6	-6.8	Domestic waste not going to land fill (%)	23	31
Demographics of Population of LGA	Unrestricted Current Ratio	6.9	5.1	Development Applications (mean gross days)	56	58
	Outstanding Rates & Annual Charges (%)	5.6	9.2	Development Applications determined (No.)	130	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	13.0	26.5	Companion Animals microchipped (No.)	4,500	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	12.0	6.3	Companion Animals microchipped and registered (%)	29	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	3	5	Roads, Bridges and Footpath expenditure per capita (\$)	361.05	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	70.9	79.0
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	13.0	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	100.4	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.9
	Population per EFT Staff (No.)	110	71			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13  Office of Local Government		

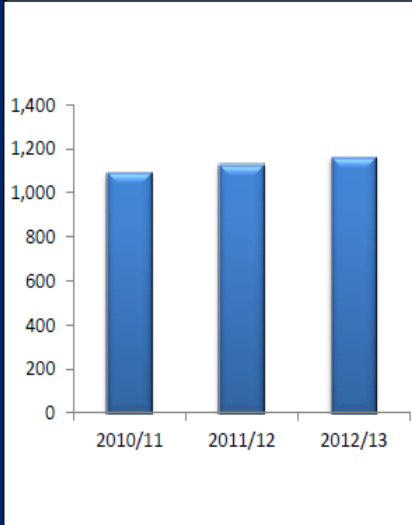
Blue Mountains City Council



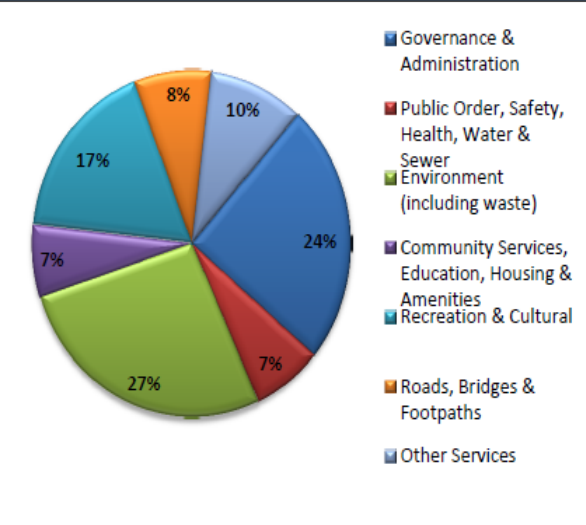
Blue Mountains City is approximately 1432km² with a population of 78,691 and comprises of 27 character-filled towns and villages spread along 100km of mountainous terrain. The Blue Mountains is a nationally and internationally significant World Heritage environmental area and unique tourist destination, with seventy per cent comprising World Heritage National Park and only eleven per cent available for settlement. The Great Western Highway and Blue Mountains railway line, traverse their way through the City providing an important transport link.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.3	6.1	Councillors (No.)	12	12
Population aged 19 or less (%)	25.5	27.3	Population per Councillor (No.)	6,558	13,830
Population aged between 20 & 59 (%)	51.0	53.2	Equivalent Full Time Staff (EFT) (No.)	528	746
Population aged above 60 (%)	23.5	19.5	2012/13 Revenue (\$'000)	95,876	181,041
Aboriginal & Torres Strait Islanders (%)	1.7	2.0	2012/13 Expenses (\$'000)	97,679	162,074
Language Spoken Other than English (%)	6.4	16.5	Residential Pensioner Rebates (%)	18	17
Socio-Economic Index Rank (1 low, 152 high)	125	n/a	Population Density (residents per km ²)	54.96	353.65
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.6	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	5	4
Avg Taxable Income (\$)	45,821	45,506	Public Halls (No.)	17	36
Avg Household Family Size (No.)	3.0	3.2	Public Libraries (No.)	6	5
Largest Industry Employer	Education and training		Open Public Space (ha)	6,556	5,972
Value of DAs determined (\$'000)	96,598	395,065	Total Road Length (km)	739.9	892.1
Active Businesses in LGA (No.)	5,593	12,277	Access to Internet at Home (%)	78.4	76.9

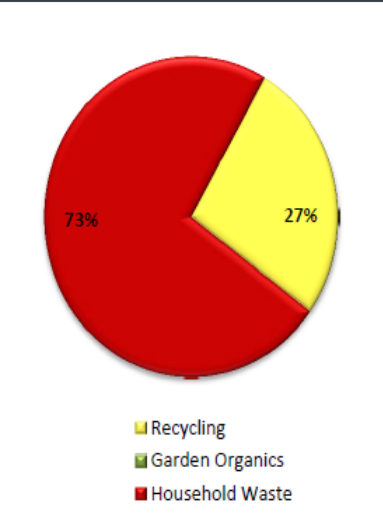
Average Residential Ordinary Rates



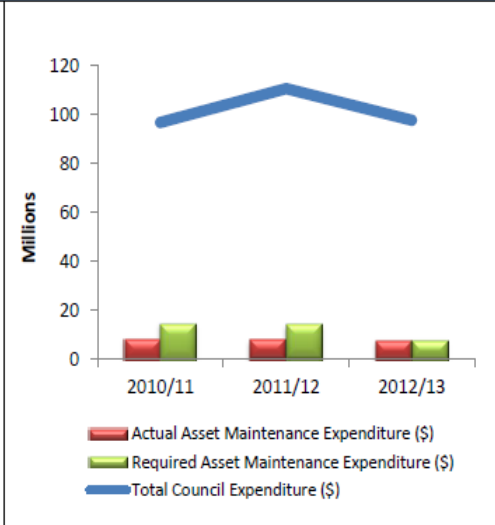
Expenditure on Services



Council's Waste Services





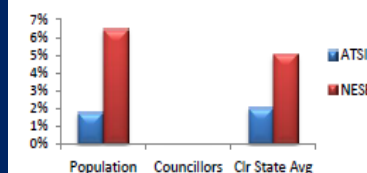
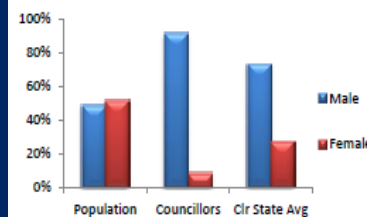
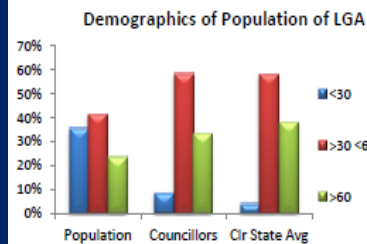
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
2 Civic Place Katoomba NSW 2780 Postal Address: Locked Bag 1005, Katoomba NSW 2780 Phone: 02 4780 5000 Fax: 02 4780 5555 Email: council@bmcc.nsw.gov.au Web: www.bmcc.nsw.gov.au	Avg Ordinary Residential Rate (\$)	1,163.62	943.24	Governance & Administration Expenditure per capita (\$)	292.69	168.19
	Avg Ordinary Business Rate (\$)	2,615.44	3,723.22	Environmental Expenditure (including waste) per capita	322.32	190.90
	Avg Ordinary Farmland Rate (\$)	2,000.00	2,542.92	Water & Sewer Services Expenditure per capita (\$)	n/a	347.47
	Avg Ordinary Mining Rate (\$)	n/a	84,466.67	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	86.36	147.58
	Total Land Value / Total Rate Revenue (\$)	178.91	247.65	Recreational & Culture Expenditure per capita (\$) *	223.75	173.42
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	978	Public Order, Safety & Health Expenditure per capita (\$)	90.62	43.92
	Avg Domestic Waste Charge (\$)	321.65	343.53	Other Services Expenditure per capita (\$)	124.56	74.54
	Own Source Revenue (%) (TCorp Benchmark 60%)	73	69	Library Services Expenditure per capita (\$)	32.02	35.75
	Grants & Contributions Revenue (%)	19	24	Library Circulation per capita (Items)	7	6
	Operating Performance Ratio (%) (TCorp Benchmark >4.0%)	-4.2	-2.7	Domestic waste not going to land fill (%)	42	56
	Unrestricted Current Ratio	2.3	3.3	Development Applications (mean gross days)	80	74
	Outstanding Rates & Annual Charges (%)	4.0	4.8	Development Applications determined (No.)	644	1,053
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.2	3.0	Companion Animals microchipped (No.)	31,798	51,105
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.9	3.9	Companion Animals microchipped and registered (%)	58	59
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	5	3	Roads, Bridges and Footpath expenditure per capita (\$)	100.99	107.70	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	47.7	76.6	
Code of Conduct Complaints (No.)	1	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	1.0	5.8	
Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	9.4	5.8	
Cost of dealing with Code of Conduct Complaints (\$)	0	3,717	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	1.0	
Population per EFT Staff (No.)	149	226	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  			



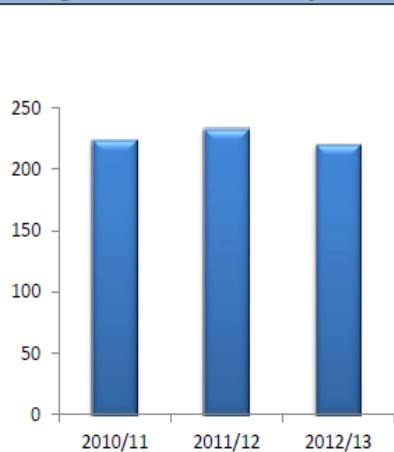
Bogan Shire Council



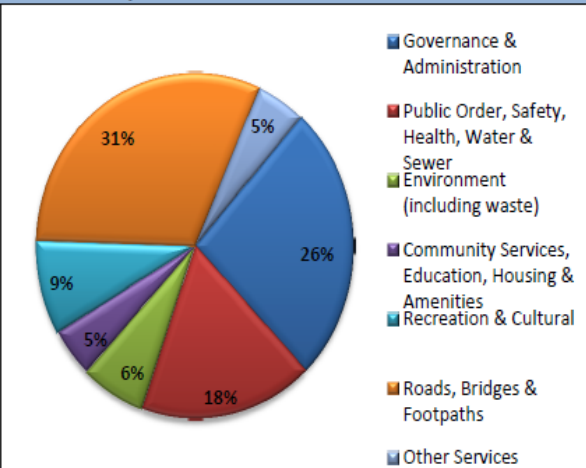
Strategically situated at the junction of the Mitchell and Barrier Highways and located around the geographical centre of New South Wales, Bogan Shire has an area of approximately 14,612.3 km² with a population of 3,026. The Shire is supported by agricultural production, grazing of sheep, cattle and cropping, primarily wheat as well as copper-mining.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	1.8	-0.9	Councillors (No.)	9	8
Population aged 19 or less (%)	28.8	26.0	Population per Councillor (No.)	336	413
Population aged between 20 & 59 (%)	48.2	48.3	Equivalent Full Time Staff (EFT) (No.)	55	70
Population aged above 60 (%)	23.0	25.7	2012/13 Revenue (\$'000)	13,360	15,538
Aboriginal & Torres Strait Islanders (%)	14.4	9.9	2012/13 Expenses (\$'000)	13,575	14,307
Language Spoken Other than English (%)	1.6	2.3	Residential Pensioner Rebates (%)	20	24
Socio-Economic Index Rank (1 low, 152 high)	40	n/a	Population Density (residents per km ²)	0.21	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.8	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	36,149	35,220	Public Halls (No.)	5	5
Avg Household Family Size (No.)	3.1	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	75	79
Value of DAs determined (\$'000)	1,109	5,873	Total Road Length (km)	1,599.6	1325.9
Active Businesses in LGA (No.)	477	457	Access to Internet at Home (%)	56.3	58.8

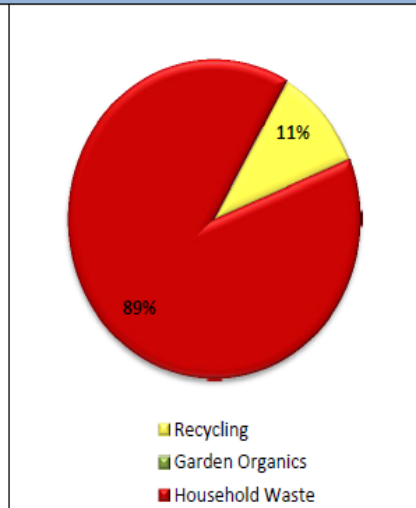
Average Residential Ordinary Rates



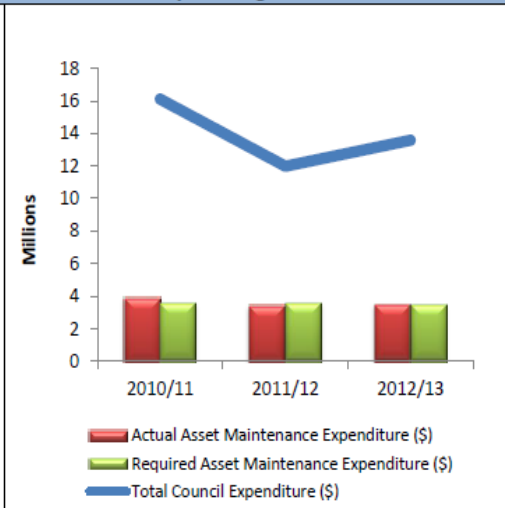
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
81 Cobar Street	Avg Ordinary Residential Rate (\$)	219.85	357.70	Governance & Administration Expenditure per capita (\$)	1,144.42	752.29
Nyngan NSW 2825	Avg Ordinary Business Rate (\$)	1,095.74	693.86	Environmental Expenditure (including waste) per capita	286.85	237.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,157.74	2,408.48	Water & Sewer Services Expenditure per capita (\$)	643.09	486.17
PO Box 221, Nyngan NSW 2825	Avg Ordinary Mining Rate (\$)	166,666.67	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	209.85	362.69
Phone: 02 6835 9000	Total Land Value / Total Rate Revenue (\$)	125.96	185.51	Recreational & Culture Expenditure per capita (\$) *	401.52	301.24
Fax: 02 6835 9011	Typical Residential Water and Sewer Bill (including usage) (\$)	1,501	1,094	Public Order, Safety & Health Expenditure per capita (\$)	159.62	164.77
Email:	Avg Domestic Waste Charge (\$)	344.16	234.55	Other Services Expenditure per capita (\$)	226.04	863.71
admin@bogan.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	49	44	Library Services Expenditure per capita (\$)	66.42	52.38
Web:	Grants & Contributions Revenue (%)	46	49	Library Circulation per capita (Items)	6	5
www.bogan.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-2.2	-7.6	Domestic waste not going to land fill (%)	6	25
Demographics of Population of LGA	Unrestricted Current Ratio	6.8	4.9	Development Applications (mean gross days)	15	35
	Outstanding Rates & Annual Charges (%)	10.5	10.5	Development Applications determined (No.)	21	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	106.3	43.3	Companion Animals microchipped (No.)	1,461	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	7.6	8.9	Companion Animals microchipped and registered (%)	55	50
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	0	9	Roads, Bridges and Footpath expenditure per capita (\$)	1,414.74	1,375.16
	Audited Financial Reports submitted by due date (Y/N)	N	n/a	Building & Infrastructure Renewal Ratio (%)	40.9	101.4
	Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	8.0	7.5
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	528.6	433.7
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.9
	Population per EFT Staff (No.)	55	50			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

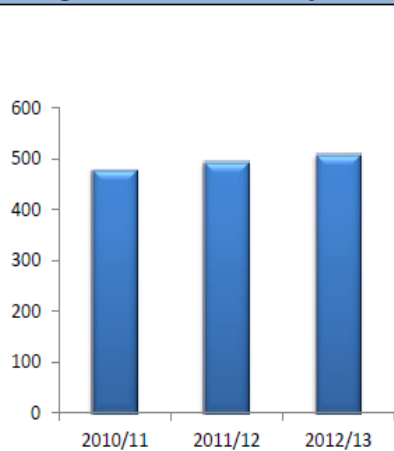
Bombala Council



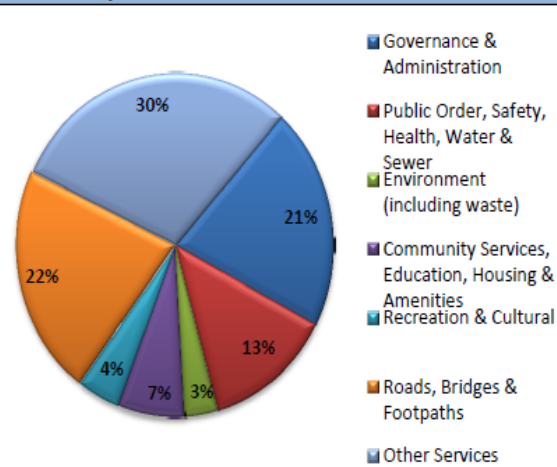
Bombala has an area of approximately 3,945.2 km² with a population of 2,424. Located in the south-east corner of NSW, two hours south of Canberra on the Delegate and Snowy Rivers. Principle industries include grazing and timber, with tourism growing in importance. The area is promoted as 'Platypus Country' and relates to Canberra for tertiary services.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-5.6	-0.9	Councillors (No.)	7	8
Population aged 19 or less (%)	24.1	26.0	Population per Councillor (No.)	346	413
Population aged between 20 & 59 (%)	47.1	48.3	Equivalent Full Time Staff (EFT) (No.)	46	70
Population aged above 60 (%)	28.9	25.7	2012/13 Revenue (\$'000)	14,470	15,538
Aboriginal & Torres Strait Islanders (%)	2.0	9.9	2012/13 Expenses (\$'000)	13,455	14,307
Language Spoken Other than English (%)	2.9	2.3	Residential Pensioner Rebates (%)	26	24
Socio-Economic Index Rank (1 low, 152 high)	45	n/a	Population Density (residents per km ²)	0.61	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	2.8	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	36,168	35,220	Public Halls (No.)	14	5
Avg Household Family Size (No.)	2.8	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	42	79
Value of DAs determined (\$'000)	1,090	5,873	Total Road Length (km)	752.8	1325.9
Active Businesses in LGA (No.)	412	457	Access to Internet at Home (%)	60.0	58.8

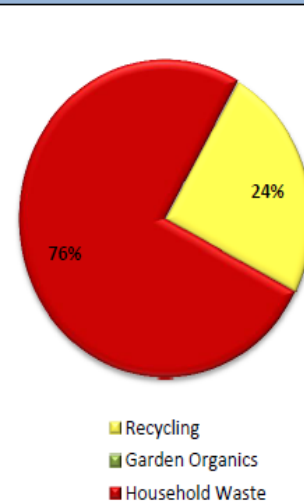
Average Residential Ordinary Rates



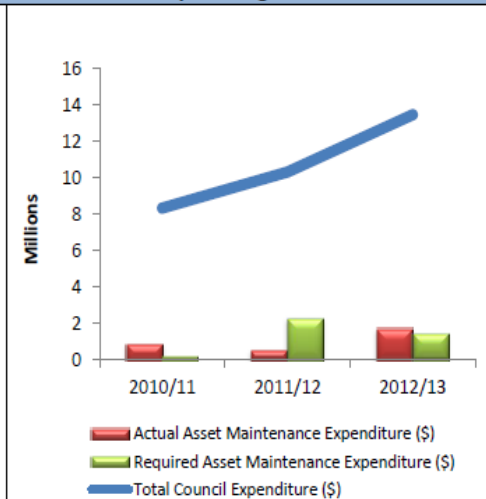
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



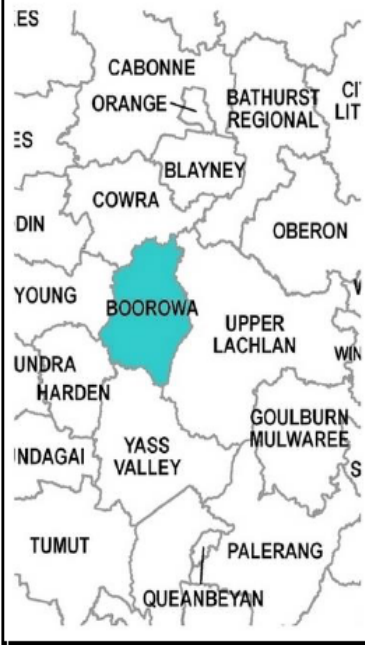
In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg	
71 Caveat Street Bombala NSW 2632 Postal Address: PO Box 105, Bombala NSW 2632 Phone: 02 6458 3555 Fax: 02 6458 3777 Email: council@bombala.nsw.gov.au Web: www.bombala.nsw.gov.au	Avg Ordinary Residential Rate (\$)	508.60	357.70	Governance & Administration Expenditure per capita (\$)	1,139.44	752.29	
	Avg Ordinary Business Rate (\$)	872.61	693.86	Environmental Expenditure (including waste) per capita	186.88	237.56	
	Avg Ordinary Farmland Rate (\$)	2,105.18	2,408.48	Water & Sewer Services Expenditure per capita (\$)	540.84	486.17	
	Avg Ordinary Mining Rate (\$)	n/a	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	384.08	362.69	
	Total Land Value / Total Rate Revenue (\$)	141.70	185.51	Recreational & Culture Expenditure per capita (\$) *	243.81	301.24	
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,125	1,094	Public Order, Safety & Health Expenditure per capita (\$)	180.28	164.77	
	Avg Domestic Waste Charge (\$)	225.34	234.55	Other Services Expenditure per capita (\$)	1,658.42	863.71	
	Own Source Revenue (%) (TCorp Benchmark 60%)	55	44	Library Services Expenditure per capita (\$)	48.27	52.38	
	Grants & Contributions Revenue (%)	39	49	Library Circulation per capita (Items)	3	5	
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-11.6	-7.6	Domestic waste not going to land fill (%)	28	25	
	Unrestricted Current Ratio	8.0	4.9	Development Applications (mean gross days)	21	35	
	Outstanding Rates & Annual Charges (%)	10.8	10.5	Development Applications determined (No.)	21	37	
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	9.8	43.3	Companion Animals microchipped (No.)	1,152	1,429	
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	11.6	8.9	Companion Animals microchipped and registered (%)	51	50	
Demographics of Population of LGA							
Your Council's Community Leadership			Your Council's Assets				
Development Applications determined by Councillors (%)			0	9	Roads, Bridges and Footpath expenditure per capita (\$)	1,217.00	1,375.16
Audited Financial Reports submitted by due date (Y/N)			Y	n/a	Building & Infrastructure Renewal Ratio (%)	92.0	101.4
Code of Conduct Complaints (No.)			0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	17.9	7.5
Complaints investigated requiring action (No.)			0	0	Road Length per '000 capita (metre)	310.5	433.7
Cost of dealing with Code of Conduct Complaints (\$)			0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.2	0.9
Population per EFT Staff (No.)			53	50			
Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13							

See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups

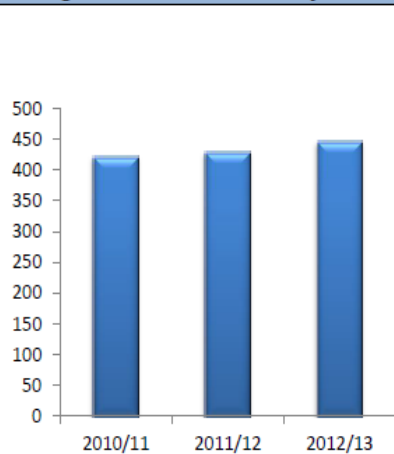
Boorowa Council



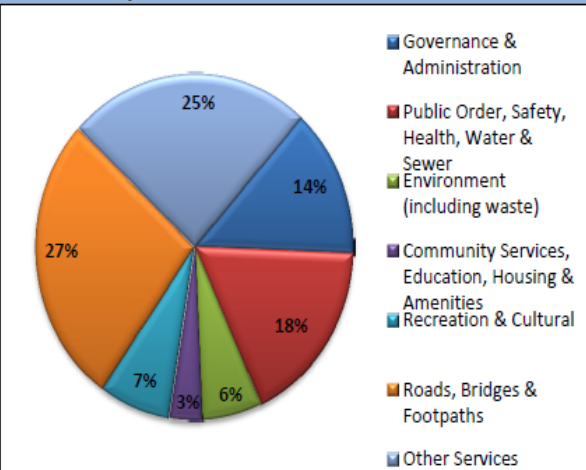
Boorowa has an area of approximately 2,578.6 km² with a population of 2,525. Located in South West Slopes and Southern Tablelands of NSW. The area has a strong agricultural base, farming and grazing, horse, cattle and sheep studs, poultry, pigs and alpacas.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	7.2	-0.9	Councillors (No.)	9	8
Population aged 19 or less (%)	25.3	26.0	Population per Councillor (No.)	281	413
Population aged between 20 & 59 (%)	46.0	48.3	Equivalent Full Time Staff (EFT) (No.)	59	70
Population aged above 60 (%)	28.6	25.7	2012/13 Revenue (\$'000)	18,957	15,538
Aboriginal & Torres Strait Islanders (%)	2.0	9.9	2012/13 Expenses (\$'000)	8,774	14,307
Language Spoken Other than English (%)	2.1	2.3	Residential Pensioner Rebates (%)	25	24
Socio-Economic Index Rank (1 low, 152 high)	74	n/a	Population Density (residents per km ²)	0.98	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.1	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	35,527	35,220	Public Halls (No.)	1	5
Avg Household Family Size (No.)	2.9	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	56	79
Value of DAs determined (\$'000)	3,726	5,873	Total Road Length (km)	721.7	1325.9
Active Businesses in LGA (No.)	341	457	Access to Internet at Home (%)	62.8	58.8

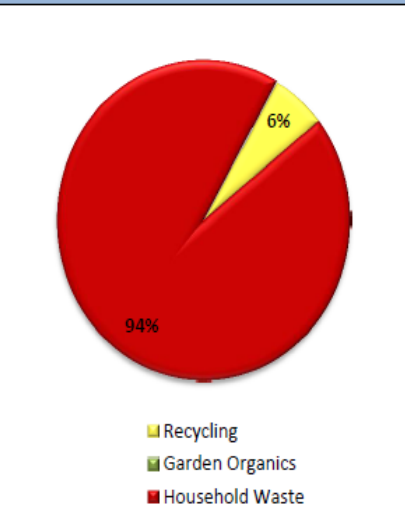
Average Residential Ordinary Rates



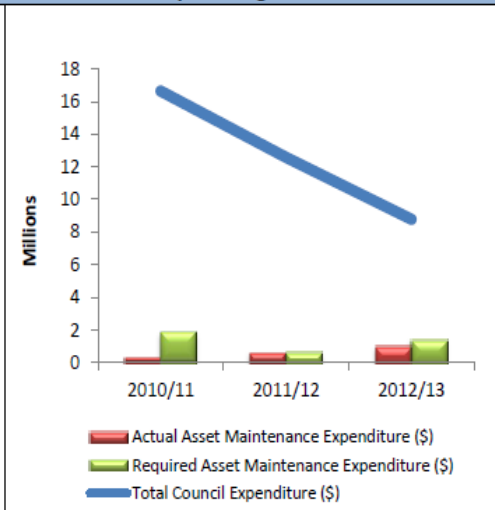
Expenditure on Services



Council's Waste Services




Council's Spending on Assets

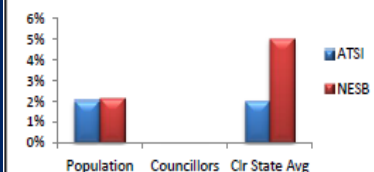
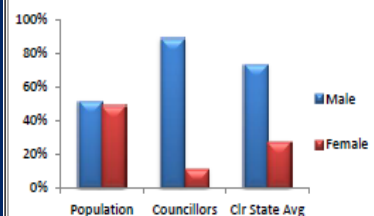
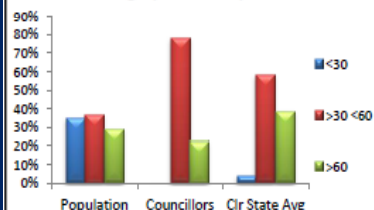


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

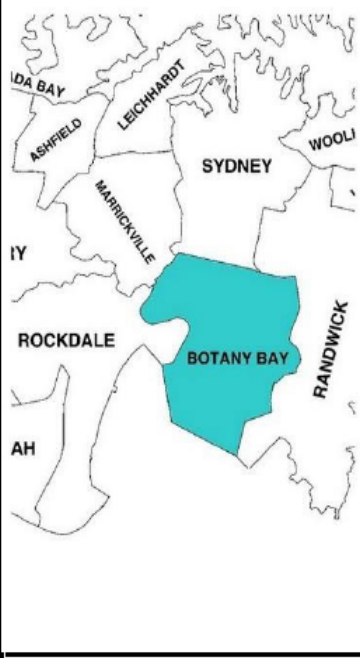
In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg		
Market Street Boorowa NSW 2586 Postal Address: PO Box 96, Boorowa NSW 2586 Phone: 02 6385 3303 Fax: 02 6385 3562 Email: council@boorowa.nsw.gov.au Web: www.boorowa.nsw.gov.au	Avg Ordinary Residential Rate (\$)	445.98	357.70	Governance & Administration Expenditure per capita (\$)	467.72	752.29		
	Avg Ordinary Business Rate (\$)	449.28	693.86	Environmental Expenditure (including waste) per capita	208.32	237.56		
	Avg Ordinary Farmland Rate (\$)	2,196.48	2,408.48	Water & Sewer Services Expenditure per capita (\$)	447.92	486.17		
	Avg Ordinary Mining Rate (\$)	6,000.00	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	116.44	362.69		
	Total Land Value / Total Rate Revenue (\$)	186.64	185.51	Recreational & Culture Expenditure per capita (\$) *	253.07	301.24		
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,282	1,094	Public Order, Safety & Health Expenditure per capita (\$)	163.56	164.77		
	Avg Domestic Waste Charge (\$)	101.57	234.55	Other Services Expenditure per capita (\$)	866.14	863.71		
	Own Source Revenue (%) (TCorp Benchmark 60%)	40	44	Library Services Expenditure per capita (\$)	31.29	52.38		
	Grants & Contributions Revenue (%)	37	49	Library Circulation per capita (Items)	2	5		
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	2.2	-7.6	Domestic waste not going to land fill (%)	15	25		
	Unrestricted Current Ratio	5.7	4.9	Development Applications (mean gross days)	46	35		
	Outstanding Rates & Annual Charges (%)	11.1	10.5	Development Applications determined (No.)	36	37		
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	9.3	43.3	Companion Animals microchipped (No.)	656	1,429		
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.7	8.9	Companion Animals microchipped and registered (%)	37	50		
Your Council's Community Leadership				Your Council's Assets				
Development Applications determined by Councillors (%)				6	9	Roads, Bridges and Footpath expenditure per capita (\$)	951.68	1,375.16
Audited Financial Reports submitted by due date (Y/N)				Y	n/a	Building & Infrastructure Renewal Ratio (%)	199.1	101.4
Code of Conduct Complaints (No.)				0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	3.0	7.5
Complaints investigated requiring action (No.)				0	0	Road Length per '000 capita (metre)	285.8	433.7
Cost of dealing with Code of Conduct Complaints (\$)				0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.9
Population per EFT Staff (No.)				43	50	Comparative Information on NSW Local Government		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  				

Demographics of Population of LGA



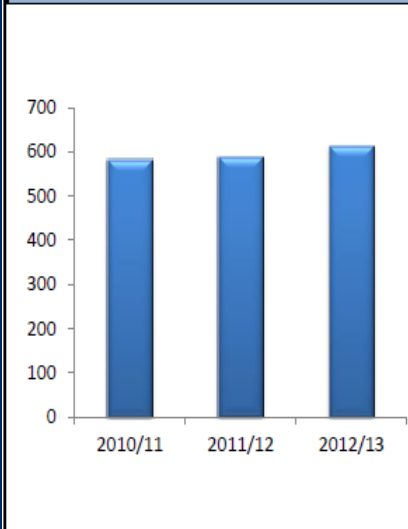
The Council of the City of Botany Bay



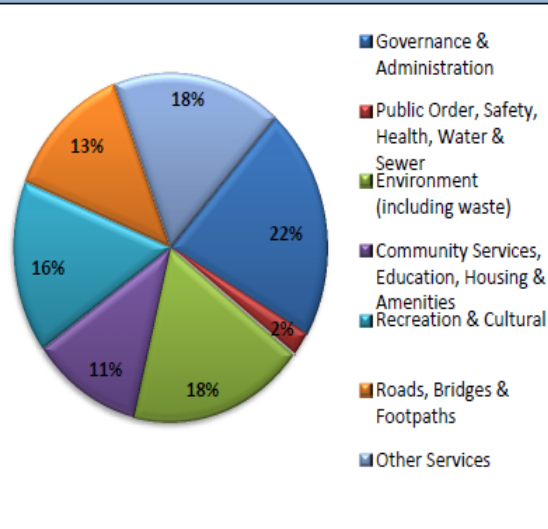
The City of Botany Bay has an area of approximately 21.7 km² with a population of 42,317. Located in the south-eastern suburbs of Sydney on the northern shores of Botany Bay. Sydney's Kingsford Smith Airport is located in Botany Bay as is Port Botany, which is the largest commercial port in Australia. Botany Bay has an ethnically-diverse population.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	11.2	7.2	Councillors (No.)	7	10
Population aged 19 or less (%)	23.4	21.8	Population per Councillor (No.)	6,045	4,722
Population aged between 20 & 59 (%)	57.6	58.7	Equivalent Full Time Staff (EFT) (No.)	329	282
Population aged above 60 (%)	19.0	19.5	2012/13 Revenue (\$'000)	63,531	60,845
Aboriginal & Torres Strait Islanders (%)	1.6	0.5	2012/13 Expenses (\$'000)	53,059	54,366
Language Spoken Other than English (%)	34.9	26.8	Residential Pensioner Rebates (%)	18	10
Socio-Economic Index Rank (1 low, 152 high)	105	n/a	Population Density (residents per km ²)	1,950.09	3,954.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.5	3.1	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	47,875	74,020	Public Halls (No.)	4	7
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	2	2
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	96	151
Value of DAs determined (\$'000)	191,441	191,439	Total Road Length (km)	96.9	124.4
Active Businesses in LGA (No.)	4,525	6,215	Access to Internet at Home (%)	70.7	79.1

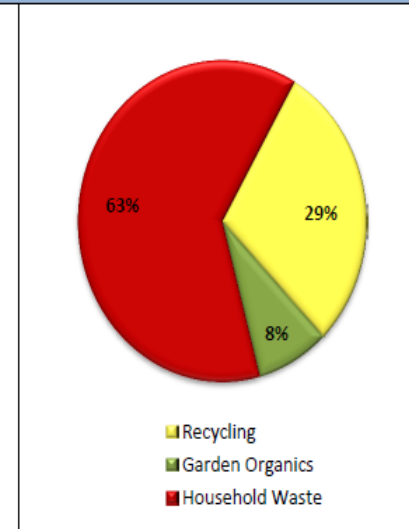
Average Residential Ordinary Rates



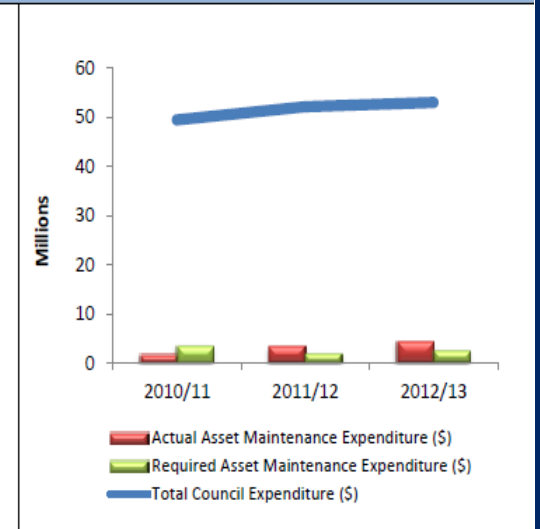
Expenditure on Services



Council's Waste Services

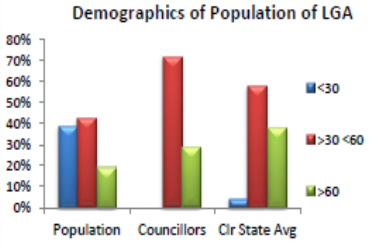
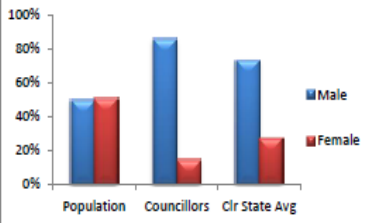



Council's Spending on Assets

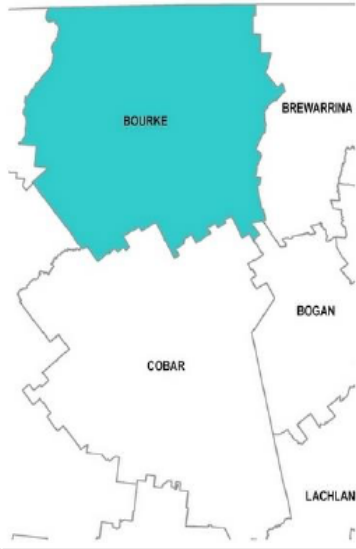


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
141-143 Coward Street	Avg Ordinary Residential Rate (\$)	614.00	1,002.72	Governance & Administration Expenditure per capita (\$)	265.87	273.85
Mascot NSW 2020	Avg Ordinary Business Rate (\$)	8,477.48	4,049.60	Environmental Expenditure (including waste) per capita	224.57	231.13
Postal Address:	Avg Ordinary Farmland Rate (\$)	n/a	2,461.54	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
PO Box 331, Mascot NSW 1460	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	142.97	144.59
Phone: 02 9366 3666	Total Land Value / Total Rate Revenue (\$)	310.04	467.43	Recreational & Culture Expenditure per capita (\$) *	200.20	203.70
Fax: 02 9366 3777	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	27.29	69.56
Email:	Avg Domestic Waste Charge (\$)	393.85	409.63	Other Services Expenditure per capita (\$)	219.56	103.67
council@botanybay.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	69	73	Library Services Expenditure per capita (\$)	32.49	53.91
Web:	Grants & Contributions Revenue (%)	27	15	Library Circulation per capita (Items)	4	9
www.botanybay.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-0.1	-1.7	Domestic waste not going to land fill (%)	38	52
Demographics of Population of LGA	Unrestricted Current Ratio	1.4	3.1	Development Applications (mean gross days)	129	87
	Outstanding Rates & Annual Charges (%)	6.4	3.8	Development Applications determined (No.)	138	309
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	0.0	155.2	Companion Animals microchipped (No.)	7,211	9,080
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	0.3	3.6	Companion Animals microchipped and registered (%)	58	60
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	30	11	Roads, Bridges and Footpath expenditure per capita (\$)	163.72	117.29
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	63.9	81.8
	Code of Conduct Complaints (No.)	0	4	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	11.3	8.7
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	2.3	2.8
	Cost of dealing with Code of Conduct Complaints (\$)	0	11,269	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.8	1.4
	Population per EFT Staff (No.)	129	183			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		

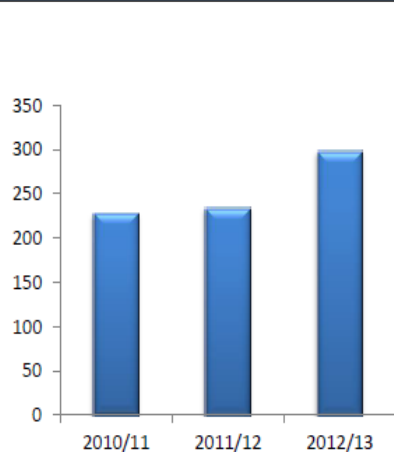
Bourke Shire Council



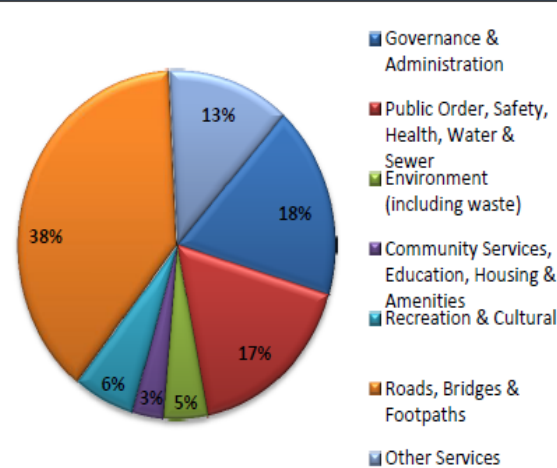
Bourke Shire has an area of approximately 41,652.1 km² with a population of 3,027. Located in north-western NSW, it is a remote community on the Darling River with a large Aboriginal community. The Shire is considered the 'gateway to SW Queensland'. The Shire's economy revolves around the pastoral and service industries, and to a lesser extent, tourism and irrigation industries.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-1.5	-0.9	Councillors (No.)	10	8
Population aged 19 or less (%)	29.9	26.0	Population per Councillor (No.)	303	413
Population aged between 20 & 59 (%)	53.7	48.3	Equivalent Full Time Staff (EFT) (No.)	74	70
Population aged above 60 (%)	16.4	25.7	2012/13 Revenue (\$'000)	19,200	15,538
Aboriginal & Torres Strait Islanders (%)	30.2	9.9	2012/13 Expenses (\$'000)	21,820	14,307
Language Spoken Other than English (%)	1.2	2.3	Residential Pensioner Rebates (%)	12	24
Socio-Economic Index Rank (1 low, 152 high)	37	n/a	Population Density (residents per km ²)	0.07	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	12.4	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	37,544	35,220	Public Halls (No.)	6	5
Avg Household Family Size (No.)	3.1	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	220	79
Value of DAs determined (\$'000)	16,279	5,873	Total Road Length (km)	2,453.9	1325.9
Active Businesses in LGA (No.)	300	457	Access to Internet at Home (%)	47.8	58.8

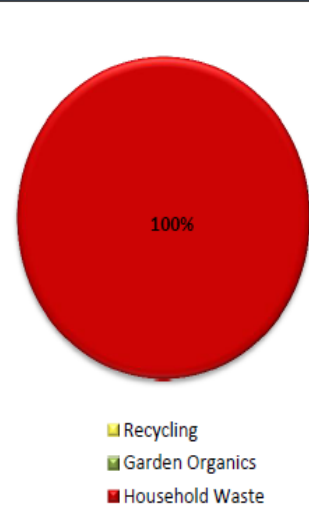
Average Residential Ordinary Rates



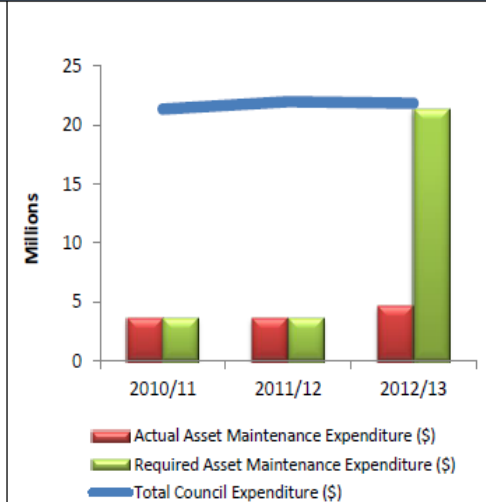
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
29 Mitchell Street	Avg Ordinary Residential Rate (\$)	298.08	357.70	Governance & Administration Expenditure per capita (\$)	1,246.78	752.29
Bourke NSW 2840	Avg Ordinary Business Rate (\$)	430.56	693.86	Environmental Expenditure (including waste) per capita	315.16	237.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,605.33	2,408.48	Water & Sewer Services Expenditure per capita (\$)	863.56	486.17
PO Box 21, Bourke NSW 2840	Avg Ordinary Mining Rate (\$)	n/a	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	230.26	362.69
Phone: 02 6830 8000	Total Land Value / Total Rate Revenue (\$)	78.28	185.51	Recreational & Culture Expenditure per capita (\$) *	451.27	301.24
Fax: 02 6872 3030	Typical Residential Water and Sewer Bill (including usage) (\$)	1,683	1,094	Public Order, Safety & Health Expenditure per capita (\$)	390.82	164.77
Email:	Avg Domestic Waste Charge (\$)	205.42	234.55	Other Services Expenditure per capita (\$)	908.82	863.71
bourkeshire@bourke.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	53	44	Library Services Expenditure per capita (\$)	95.47	52.38
Web:	Grants & Contributions Revenue (%)	40	49	Library Circulation per capita (Items)	4	5
www.bourke.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-19.8	-7.6	Domestic waste not going to land fill (%)	1	25
Demographics of Population of LGA	Unrestricted Current Ratio	2.3	4.9	Development Applications (mean gross days)	31	35
	Outstanding Rates & Annual Charges (%)	11.9	10.5	Development Applications determined (No.)	21	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	0.4	43.3	Companion Animals microchipped (No.)	1,659	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	7.3	8.9	Companion Animals microchipped and registered (%)	57	50
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	5	9	Roads, Bridges and Footpath expenditure per capita (\$)	2,801.78	1,375.16
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	87.2	101.4
	Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	20.0	7.5
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	810.7	433.7
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.2	0.9
	Population per EFT Staff (No.)	41	50			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

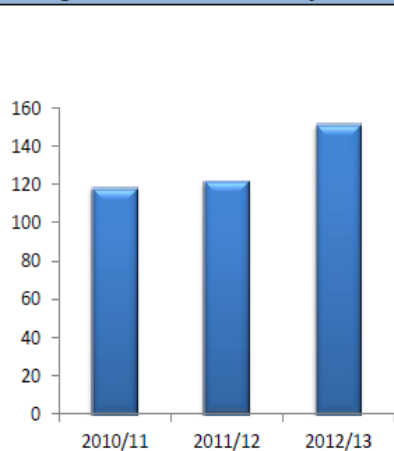
Brewarrina Shire Council



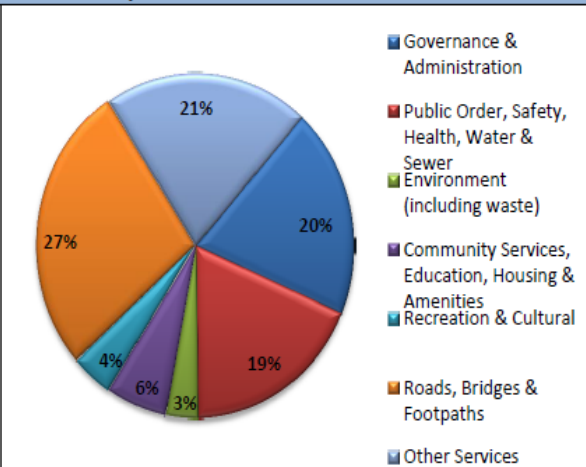
Brewarrina Shire has an area of approximately 19,188.2 km² with a population of 1,873. Located on the Darling River with its northern boundary adjacent to the border between NSW and QLD. The Shire is a wool and cotton growing area. The Shire also has a long indigenous history. The Aboriginal fish traps are the towns most significant feature. The Shire is host to the Barwon River Rodeo at Easter and the Patrons Cup Race meet in May.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-4.5	-5.9	Councillors (No.)	9	8
Population aged 19 or less (%)	33.8	28.6	Population per Councillor (No.)	208	189
Population aged between 20 & 59 (%)	51.6	48.5	Equivalent Full Time Staff (EFT) (No.)	58	43
Population aged above 60 (%)	14.6	22.9	2012/13 Revenue (\$'000)	13,658	10,237
Aboriginal & Torres Strait Islanders (%)	59.1	16.8	2012/13 Expenses (\$'000)	14,882	10,639
Language Spoken Other than English (%)	1.7	2.1	Residential Pensioner Rebates (%)	11	19
Socio-Economic Index Rank (1 low, 152 high)	1	n/a	Population Density (residents per km ²)	0.10	0.27
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	16.6	7.4	Public Swimming Pool Complexes (incl rock pools) (No.)	1	1
Avg Taxable Income (\$)	36,829	33,823	Public Halls (No.)	3	4
Avg Household Family Size (No.)	3.1	3.1	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	345	149
Value of DAs determined (\$'000)	174	838	Total Road Length (km)	1,551.7	1261.9
Active Businesses in LGA (No.)	187	182	Access to Internet at Home (%)	47.9	61.2

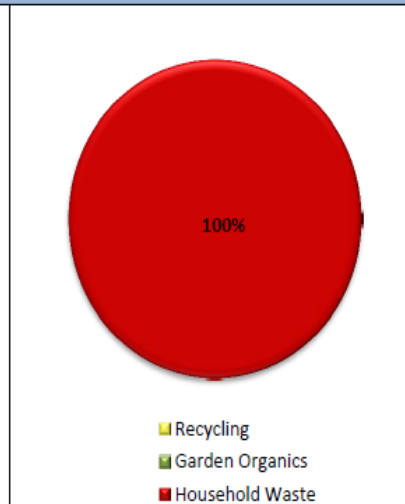
Average Residential Ordinary Rates



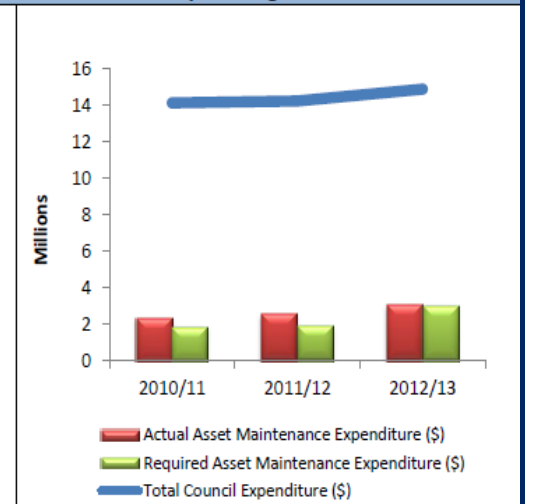
Expenditure on Services



Council's Waste Services



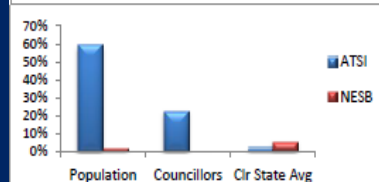
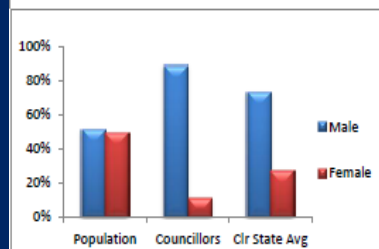
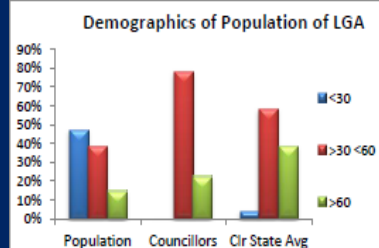
Council's Spending on Assets



In 2013 TC Corp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
57 Bathurst Street Brewarrina NSW 2839 Postal Address: PO Box 125, Brewarrina NSW 2839 Phone: 02 6830 5100 Fax: 02 6839 2100 Email: breshire@brewarrina.nsw.gov.au Web: www.breshire.com	Avg Ordinary Residential Rate (\$)	151.45	217.59	Governance & Administration Expenditure per capita (\$)	1,503.47	1,174.45
	Avg Ordinary Business Rate (\$)	166.67	295.50	Environmental Expenditure (including waste) per capita	248.26	205.13
	Avg Ordinary Farmland Rate (\$)	1,968.97	2,305.61	Water & Sewer Services Expenditure per capita (\$)	1,001.07	405.63
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	494.39	264.49
	Total Land Value / Total Rate Revenue (\$)	212.31	160.20	Recreational & Culture Expenditure per capita (\$) *	336.89	441.33
	Typical Residential Water and Sewer Bill (including usage) (\$)	2,093	1,443	Public Order, Safety & Health Expenditure per capita (\$)	476.78	259.97
	Avg Domestic Waste Charge (\$)	375.52	166.65	Other Services Expenditure per capita (\$)	1,684.46	913.90
	Own Source Revenue (%) (TCorp Benchmark 60%)	44	36	Library Services Expenditure per capita (\$)	30.97	62.94
	Grants & Contributions Revenue (%)	52	59	Library Circulation per capita (Items)	No data	6
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-12.5	-8.9	Domestic waste not going to land fill (%)	0	4
	Unrestricted Current Ratio	1.7	8.9	Development Applications (mean gross days)	114	45
	Outstanding Rates & Annual Charges (%)	20.1	12.7	Development Applications determined (No.)	6	13
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	7.9	7.6	Companion Animals microchipped (No.)	758	477
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.5	12.7	Companion Animals microchipped and registered (%)	53	39
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	17	13	Roads, Bridges and Footpath expenditure per capita (\$)	2,200.21	3,313.91	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	93.3	68.6	
Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	20.9	6.6	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	828.5	819.6	
Cost of dealing with Code of Conduct Complaints (\$)	0	0	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.7	
Population per EFT Staff (No.)	32	37	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



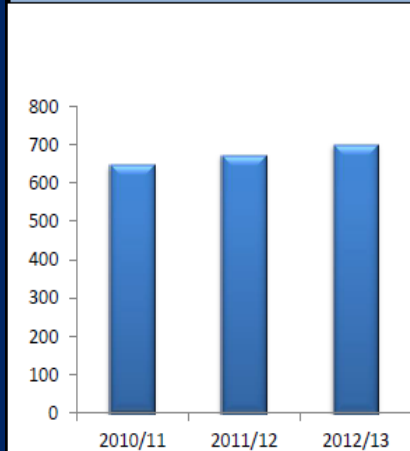
Broken Hill City Council



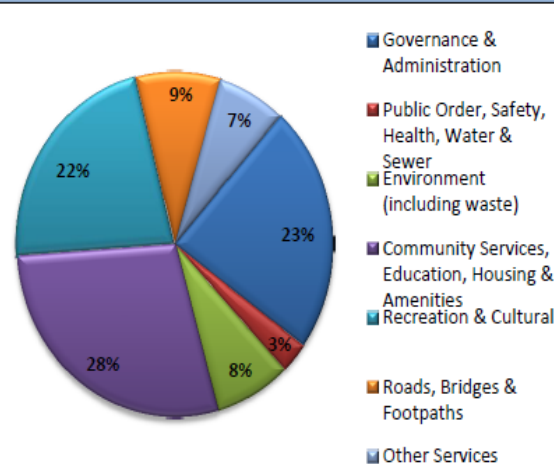
Broken Hill City has an area of approximately 178.3 km² with a population of 19,103. Located in the outback of NSW and is surrounded by the unincorporated far west region. The City contains an isolated mining city and has strong links to SA. Mining and tourism are important industries, with some sheep farming.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-3.1	4.6	Councillors (No.)	10	10
Population aged 19 or less (%)	24.0	26.1	Population per Councillor (No.)	1,910	4,055
Population aged between 20 & 59 (%)	49.4	49.6	Equivalent Full Time Staff (EFT) (No.)	232	312
Population aged above 60 (%)	26.6	24.2	2012/13 Revenue (\$'000)	33,082	79,325
Aboriginal & Torres Strait Islanders (%)	7.5	4.7	2012/13 Expenses (\$'000)	36,467	73,370
Language Spoken Other than English (%)	2.5	4.7	Residential Pensioner Rebates (%)	31	21
Socio-Economic Index Rank (1 low, 152 high)	8	n/a	Population Density (residents per km ²)	107.14	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.9	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	40,079	40,087	Public Halls (No.)	4	13
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	1	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	3,800	946
Value of DAs determined (\$'000)	22,352	103,374	Total Road Length (km)	251.0	1101.8
Active Businesses in LGA (No.)	1,070	3,158	Access to Internet at Home (%)	58.0	68.3

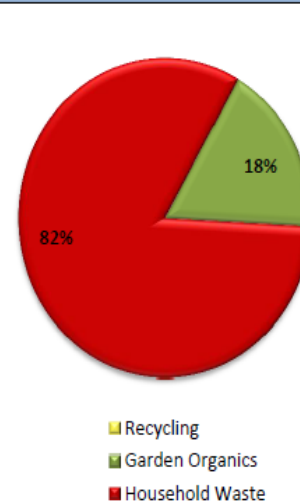
Average Residential Ordinary Rates



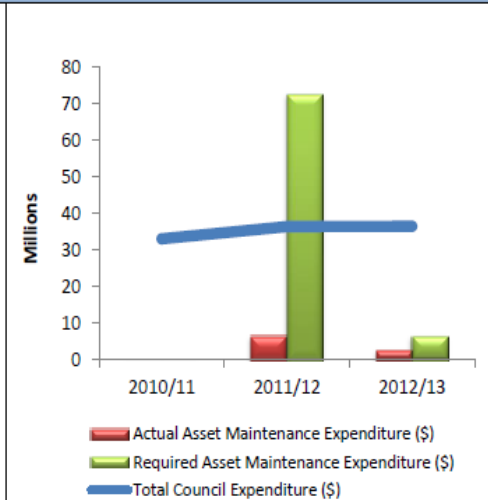
Expenditure on Services



Council's Waste Services

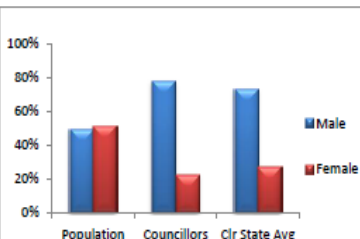



Council's Spending on Assets

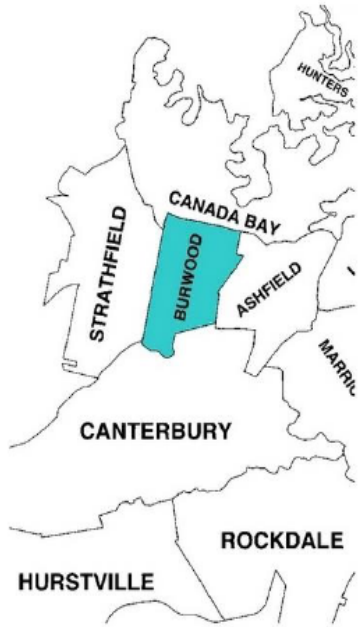


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Very Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
240 Blende Street	Avg Ordinary Residential Rate (\$)	700.11	878.05	Governance & Administration Expenditure per capita (\$)	435.64	266.44
Broken Hill NSW 2880	Avg Ordinary Business Rate (\$)	3,949.76	3,168.15	Environmental Expenditure (including waste) per capita	144.53	236.74
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,200.00	1,834.89	Water & Sewer Services Expenditure per capita (\$)	n/a	539.74
PO Box 448, Broken Hill NSW 2880	Avg Ordinary Mining Rate (\$)	1,756,000.00	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	544.99	178.49
Phone: 08 8080 3300	Total Land Value / Total Rate Revenue (\$)	25.53	166.32	Recreational & Culture Expenditure per capita (\$) *	425.64	252.82
Fax: 08 8080 3424	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	1,188	Public Order, Safety & Health Expenditure per capita (\$)	56.22	63.87
Email:	Avg Domestic Waste Charge (\$)	234.48	287.64	Other Services Expenditure per capita (\$)	134.59	225.45
council@brokenhill.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	60	64	Library Services Expenditure per capita (\$)	42.61	45.92
Web:	Grants & Contributions Revenue (%)	36	28	Library Circulation per capita (Items)	No data	7
www.brokenhill.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-17.8	-6.4	Domestic waste not going to land fill (%)	30	43
Demographics of Population of LGA	Unrestricted Current Ratio	1.9	2.9	Development Applications (mean gross days)	50	61
	Outstanding Rates & Annual Charges (%)	15.7	6.1	Development Applications determined (No.)	211	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	1.9	4.4	Companion Animals microchipped (No.)	10,557	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.4	4.3	Companion Animals microchipped and registered (%)	65	58
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	1	3	Roads, Bridges and Footpath expenditure per capita (\$)	167.36	349.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	44.9	75.9
	Code of Conduct Complaints (No.)	3	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	24.0	10.6
	Complaints investigated requiring action (No.)	1	1	Road Length per '000 capita (metre)	13.1	30.7
	Cost of dealing with Code of Conduct Complaints (\$)	6,240	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.4	0.8
	Population per EFT Staff (No.)	82	125			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

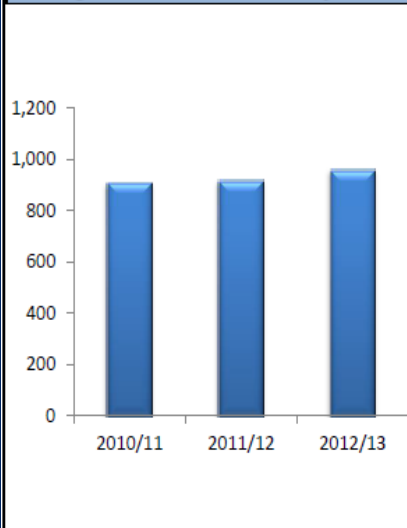
Burwood Council



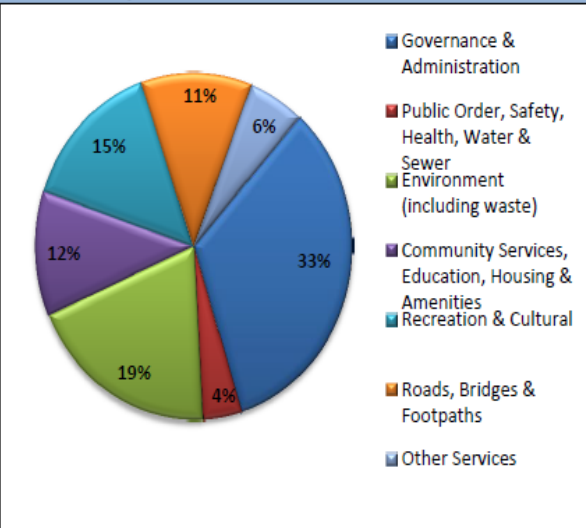
Burwood has an area of approximately 7.1 km² with a population of 34,668. Located in the inner-west of Sydney. The area is culturally and linguistically diverse with a predominantly young population. There is a mixture of residential areas with commercial and light industry located along Parramatta Rd.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	5.4	7.2	Councillors (No.)	7	10
Population aged 19 or less (%)	20.1	21.8	Population per Councillor (No.)	4,953	4,722
Population aged between 20 & 59 (%)	61.2	58.7	Equivalent Full Time Staff (EFT) (No.)	170	282
Population aged above 60 (%)	18.7	19.5	2012/13 Revenue (\$'000)	40,328	60,845
Aboriginal & Torres Strait Islanders (%)	0.4	0.5	2012/13 Expenses (\$'000)	39,570	54,366
Language Spoken Other than English (%)	48.4	26.8	Residential Pensioner Rebates (%)	18	10
Socio-Economic Index Rank (1 low, 152 high)	121	n/a	Population Density (residents per km ²)	4,882.82	3,954.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.8	3.1	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	45,117	74,020	Public Halls (No.)	2	7
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	38	151
Value of DAs determined (\$'000)	194,143	191,439	Total Road Length (km)	85.5	124.4
Active Businesses in LGA (No.)	4,040	6,215	Access to Internet at Home (%)	75.4	79.1

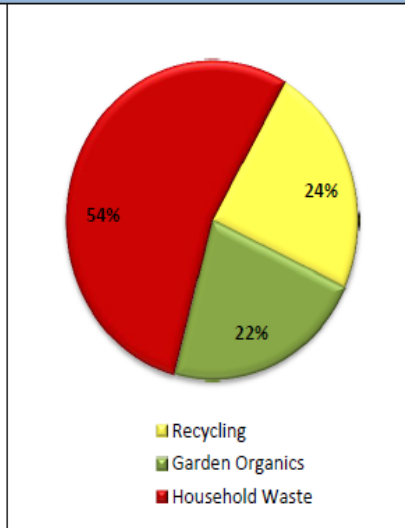
Average Residential Ordinary Rates



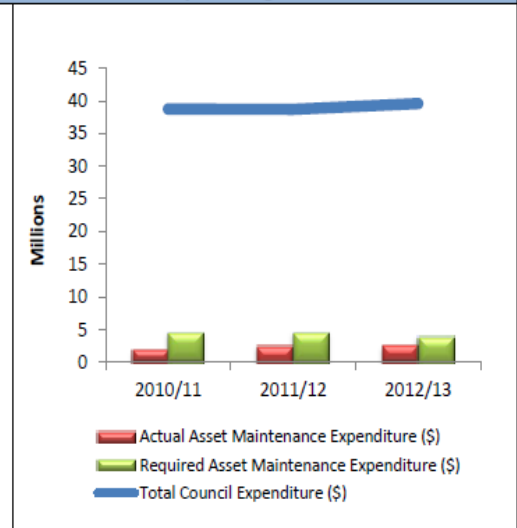
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Positive outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Level 2, 1-17 Elsie Street	Avg Ordinary Residential Rate (\$)	956.95	1,002.72	Governance & Administration Expenditure per capita (\$)	374.75	273.85
Burwood NSW 2134	Avg Ordinary Business Rate (\$)	5,150.37	4,049.60	Environmental Expenditure (including waste) per capita	216.71	231.13
Postal Address:	Avg Ordinary Farmland Rate (\$)	n/a	2,461.54	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
PO Box 240, Burwood NSW 1805	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	136.21	144.59
Phone: 02 9911 9911	Total Land Value / Total Rate Revenue (\$)	326.65	467.43	Recreational & Culture Expenditure per capita (\$) *	168.95	203.70
Fax: 02 9911 9900	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	46.41	69.56
Email:	Avg Domestic Waste Charge (\$)	376.57	409.63	Other Services Expenditure per capita (\$)	66.37	103.67
council@burwood.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	66	73	Library Services Expenditure per capita (\$)	50.74	53.91
Web:	Grants & Contributions Revenue (%)	19	15	Library Circulation per capita (Items)	8	9
www.burwood.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-5.5	-1.7	Domestic waste not going to land fill (%)	45	52
Demographics of Population of LGA	Unrestricted Current Ratio	7.1	3.1	Development Applications (mean gross days)	83	87
	Outstanding Rates & Annual Charges (%)	2.7	3.8	Development Applications determined (No.)	158	309
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	0.8	155.2	Companion Animals microchipped (No.)	5,051	9,080
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	13.5	3.6	Companion Animals microchipped and registered (%)	64	60
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	3	11	Roads, Bridges and Footpath expenditure per capita (\$)	131.99	117.29
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	87.6	81.8
	Code of Conduct Complaints (No.)	0	4	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	59.5	8.7
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	2.5	2.8
	Cost of dealing with Code of Conduct Complaints (\$)	0	11,269	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.6	1.4
	Population per EFT Staff (No.)	204	183			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		Office of Local Government

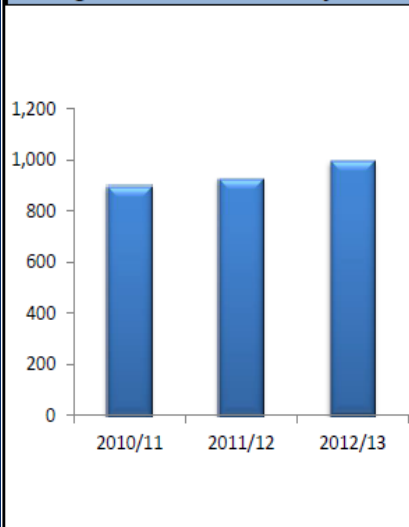
Byron Shire Council



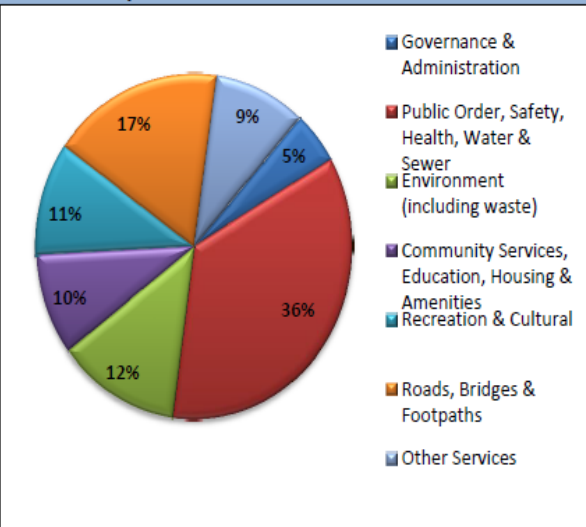
Byron Shire has an area of approximately 566.6 km² with a population of 30,906. Located in the Far north Coast, Byron is popular with domestic and international tourists. Events in the Shire include yoga retreats, pagan gatherings, music festivals and writers festivals.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	2.6	4.6	Councillors (No.)	9	10
Population aged 19 or less (%)	24.1	26.1	Population per Councillor (No.)	3,440	4,055
Population aged between 20 & 59 (%)	55.2	49.6	Equivalent Full Time Staff (EFT) (No.)	247	312
Population aged above 60 (%)	20.8	24.2	2012/13 Revenue (\$'000)	68,442	79,325
Aboriginal & Torres Strait Islanders (%)	1.8	4.7	2012/13 Expenses (\$'000)	76,272	73,370
Language Spoken Other than English (%)	7.5	4.7	Residential Pensioner Rebates (%)	17	21
Socio-Economic Index Rank (1 low, 152 high)	98	n/a	Population Density (residents per km ²)	54.64	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	8.8	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	2	3
Avg Taxable Income (\$)	36,397	40,087	Public Halls (No.)	15	13
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	3	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	304	946
Value of DAs determined (\$'000)	95,104	103,374	Total Road Length (km)	592.4	1101.8
Active Businesses in LGA (No.)	4,134	3,158	Access to Internet at Home (%)	73.5	68.3

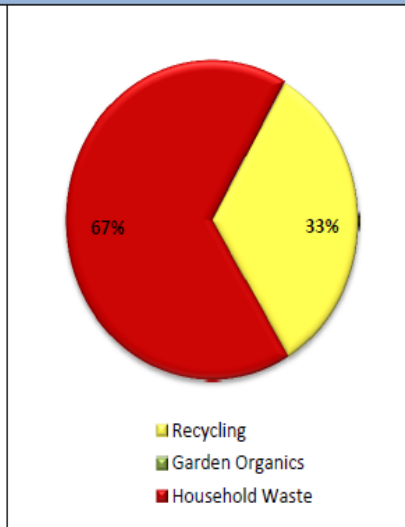
Average Residential Ordinary Rates



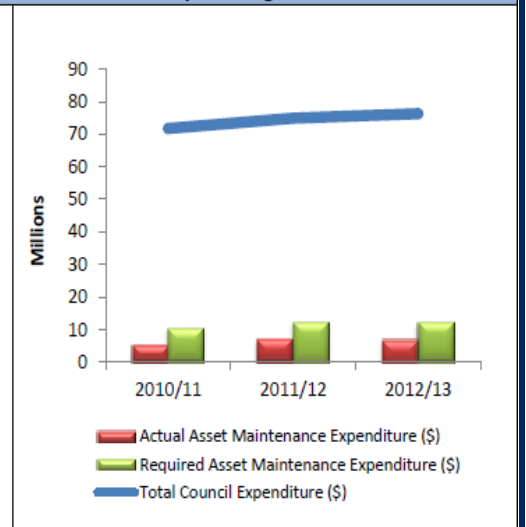
Expenditure on Services



Council's Waste Services



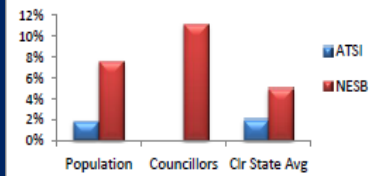
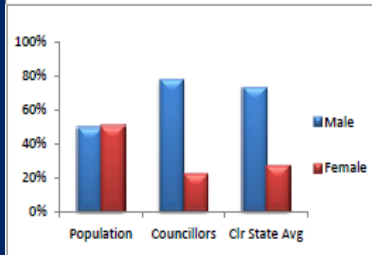
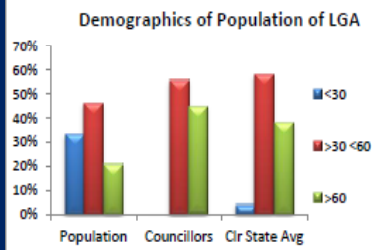
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
70 - 90 Station Street Mullumbimby NSW 2482 Postal Address: PO Box 219, Mullumbimby NSW 2482 Phone: 02 6626 7000 Fax: 02 6684 3018 Email: council@byron.nsw.gov.au Web: www.byron.nsw.gov.au	Avg Ordinary Residential Rate (\$)	994.77	878.05	Governance & Administration Expenditure per capita (\$)	118.36	266.44
	Avg Ordinary Business Rate (\$)	2,257.58	3,168.15	Environmental Expenditure (including waste) per capita	297.66	236.74
	Avg Ordinary Farmland Rate (\$)	1,661.39	1,834.89	Water & Sewer Services Expenditure per capita (\$)	784.27	539.74
	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	236.55	178.49
	Total Land Value / Total Rate Revenue (\$)	348.05	166.32	Recreational & Culture Expenditure per capita (\$) *	266.09	252.82
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,526	1,188	Public Order, Safety & Health Expenditure per capita (\$)	101.65	63.87
	Avg Domestic Waste Charge (\$)	235.47	287.64	Other Services Expenditure per capita (\$)	231.91	225.45
	Own Source Revenue (%) (TCorp Benchmark 60%)	75	64	Library Services Expenditure per capita (\$)	51.52	45.92
	Grants & Contributions Revenue (%)	19	28	Library Circulation per capita (Items)	11	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-16.9	-6.4	Domestic waste not going to land fill (%)	47	43
	Unrestricted Current Ratio	2.9	2.9	Development Applications (mean gross days)	65	61
	Outstanding Rates & Annual Charges (%)	5.1	6.1	Development Applications determined (No.)	574	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	1.6	4.4	Companion Animals microchipped (No.)	10,821	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	9.8	4.3	Companion Animals microchipped and registered (%)	86	58
	Your Council's Community Leadership			Your Council's Assets		
Development Applications determined by Councillors (%)	5	3	Roads, Bridges and Footpath expenditure per capita (\$)	434.03	349.74	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	21.5	75.9	
Code of Conduct Complaints (No.)	4	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	19.2	10.6	
Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	19.1	30.7	
Cost of dealing with Code of Conduct Complaints (\$)	6,500	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.6	0.8	
Population per EFT Staff (No.)	125	125	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



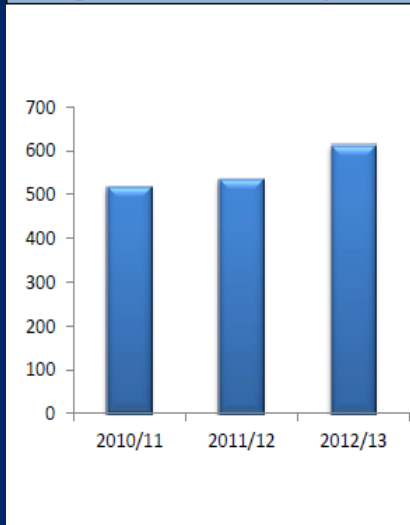
Cabonne Council



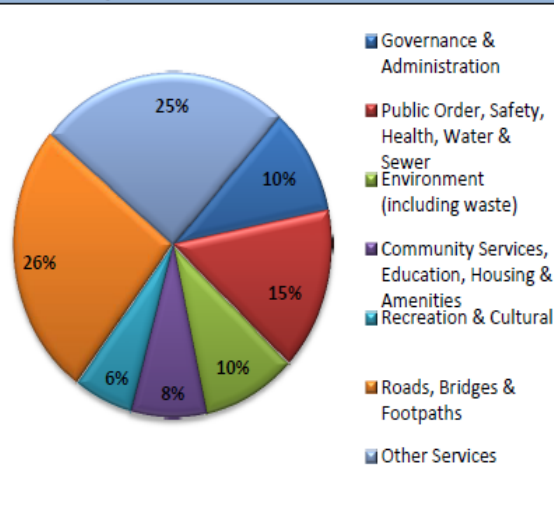
Cabonne has an area of approximately 6,026.8 km² with a population of 13,481. Located in the central western region of NSW. The area includes the site of Australia's first gold rush and is also know for agriculture, grape growing and wine-production, tourism and mining.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.1	4.2	Councillors (No.)	12	9
Population aged 19 or less (%)	28.4	27.7	Population per Councillor (No.)	1,123	1,487
Population aged between 20 & 59 (%)	47.0	48.4	Equivalent Full Time Staff (EFT) (No.)	173	152
Population aged above 60 (%)	24.6	24.0	2012/13 Revenue (\$'000)	37,644	38,947
Aboriginal & Torres Strait Islanders (%)	3.1	5.8	2012/13 Expenses (\$'000)	32,303	34,240
Language Spoken Other than English (%)	2.4	3.3	Residential Pensioner Rebates (%)	23	22
Socio-Economic Index Rank (1 low, 152 high)	111	n/a	Population Density (residents per km ²)	2.24	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.8	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	7	3
Avg Taxable Income (\$)	39,014	38,908	Public Halls (No.)	8	8
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	3	2
Largest Industry Employer	Agriculture, forestry & Fishing		Open Public Space (ha)	29	235
Value of DAs determined (\$'000)	14,280	27,592	Total Road Length (km)	2,052.5	1453.3
Active Businesses in LGA (No.)	1,641	1,398	Access to Internet at Home (%)	69.1	65.3

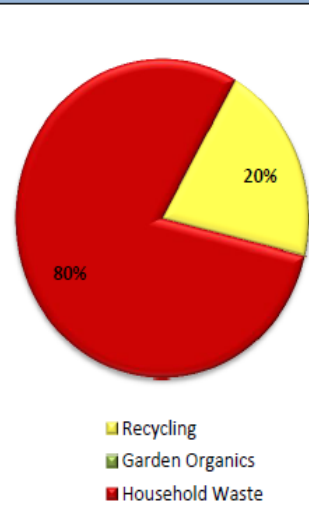
Average Residential Ordinary Rates



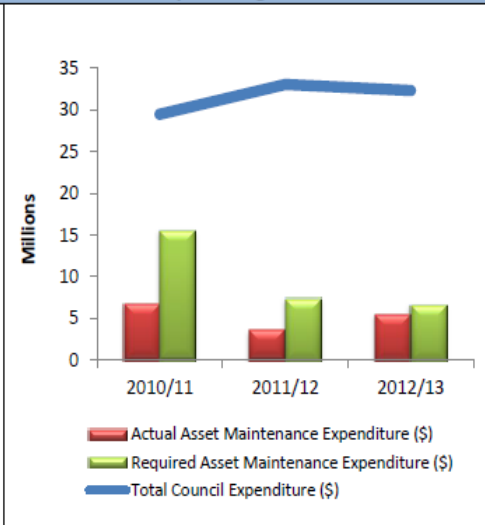
Expenditure on Services



Council's Waste Services





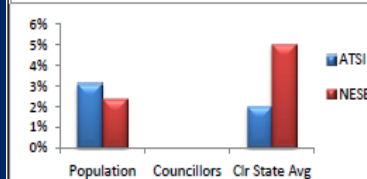
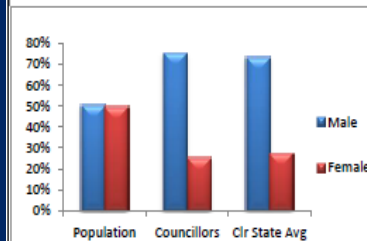
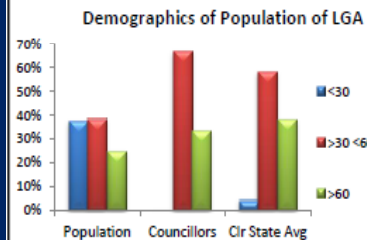
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
99 - 101 Bank Street Molong NSW 2866 Postal Address: PO Box 17 , Molong NSW 2866 Phone: 02 6392 3200 Fax: 02 6392 3260 Email: council@cabonne.nsw.gov.au Web: www.cabonne.nsw.gov.au	Avg Ordinary Residential Rate (\$)	614.30	652.52	Governance & Administration Expenditure per capita (\$)	232.77	335.85
	Avg Ordinary Business Rate (\$)	504.81	1,890.97	Environmental Expenditure (including waste) per capita	221.35	227.56
	Avg Ordinary Farmland Rate (\$)	2,198.56	2,432.74	Water & Sewer Services Expenditure per capita (\$)	246.50	428.71
	Avg Ordinary Mining Rate (\$)	122,785.71	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	187.30	187.17
	Total Land Value / Total Rate Revenue (\$)	183.97	177.84	Recreational & Culture Expenditure per capita (\$) *	144.50	232.13
	Typical Residential Water and Sewer Bill (including usage) (\$)	837	1,169	Public Order, Safety & Health Expenditure per capita (\$)	120.99	95.37
	Avg Domestic Waste Charge (\$)	216.54	263.67	Other Services Expenditure per capita (\$)	618.57	394.89
	Own Source Revenue (%) (TCorp Benchmark 60%)	58	55	Library Services Expenditure per capita (\$)	18.32	36.75
	Grants & Contributions Revenue (%)	34	37	Library Circulation per capita (Items)	2	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	6.7	-3.2	Domestic waste not going to land fill (%)	28	35
	Unrestricted Current Ratio	10.4	4.8	Development Applications (mean gross days)	108	55
	Outstanding Rates & Annual Charges (%)	14.5	7.4	Development Applications determined (No.)	69	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	44.9	13.8	Companion Animals microchipped (No.)	5,155	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	11.2	6.0	Companion Animals microchipped and registered (%)	27	49
Your Council's Community Leadership				Your Council's Assets		
Development Applications determined by Councillors (%)	16	8	Roads, Bridges and Footpath expenditure per capita (\$)	624.21	642.67	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	108.4	87.4	
Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	3.2	13.1	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	152.2	108.9	
Cost of dealing with Code of Conduct Complaints (\$)	0	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.8	0.9	
Population per EFT Staff (No.)	78	93	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  		



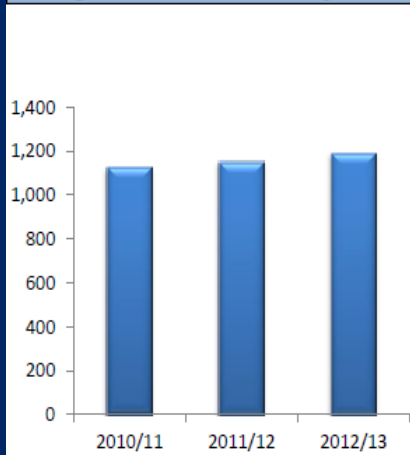
Camden Council



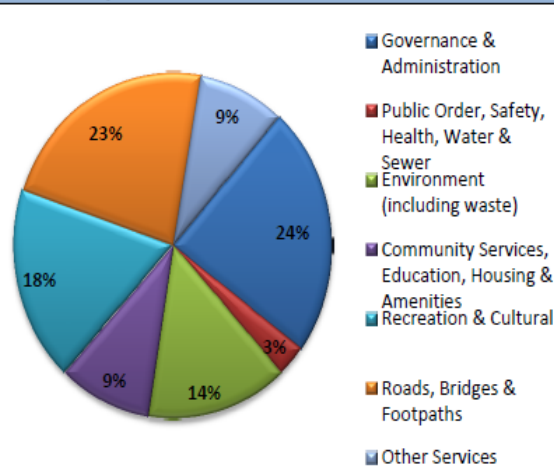
Camden has an area of approximately 201.3 km² with a population of 60,546. Located in the heart of Macarthur region, Camden is a semi-rural area with wool and cattle farming. The area is home to the Australian Botanic Gardens at Mount Annan. It is an area steeped in heritage, arts and culture, and sports and recreation.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	16.0	9.6	Councillors (No.)	9	10
Population aged 19 or less (%)	31.1	29.8	Population per Councillor (No.)	6,727	5,715
Population aged between 20 & 59 (%)	54.3	54.0	Equivalent Full Time Staff (EFT) (No.)	304	262
Population aged above 60 (%)	14.6	16.2	2012/13 Revenue (\$'000)	129,517	83,811
Aboriginal & Torres Strait Islanders (%)	2.0	2.3	2012/13 Expenses (\$'000)	71,414	60,347
Language Spoken Other than English (%)	8.4	6.5	Residential Pensioner Rebates (%)	12	14
Socio-Economic Index Rank (1 low, 152 high)	133	n/a	Population Density (residents per km ²)	300.77	113.92
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.4	3.8	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	47,896	45,916	Public Halls (No.)	14	18
Avg Household Family Size (No.)	3.3	3.2	Public Libraries (No.)	2	2
Largest Industry Employer	Manufacturing		Open Public Space (ha)	419	392
Value of DAs determined (\$'000)	463,090	231,964	Total Road Length (km)	480.5	782.9
Active Businesses in LGA (No.)	4,712	5,132	Access to Internet at Home (%)	81.3	78.1

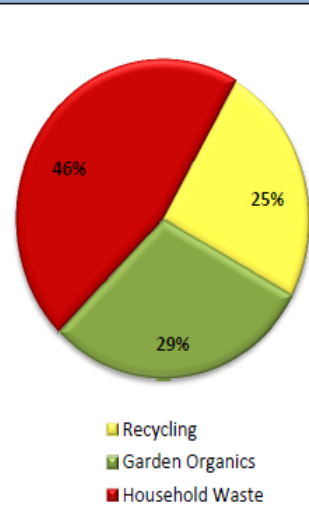
Average Residential Ordinary Rates



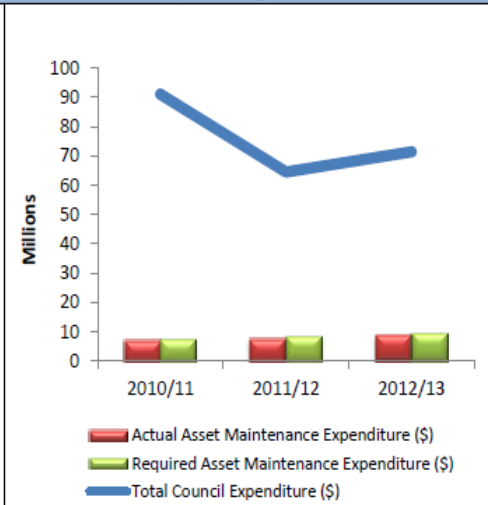
Expenditure on Services



Council's Waste Services

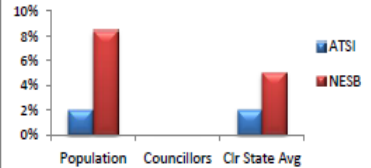



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
37 John Street	Avg Ordinary Residential Rate (\$)	1,191.22	1,102.36	Governance & Administration Expenditure per capita (\$)	271.69	152.17
Camden NSW 2570	Avg Ordinary Business Rate (\$)	4,490.30	2,603.25	Environmental Expenditure (including waste) per capita	166.77	106.73
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,414.23	2,324.66	Water & Sewer Services Expenditure per capita (\$)	n/a	113.84
PO Box 183, Camden NSW 2570	Avg Ordinary Mining Rate (\$)	n/a	19,808.51	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	111.06	156.65
Phone: 02 4654 7777	Total Land Value / Total Rate Revenue (\$)	222.23	265.38	Recreational & Culture Expenditure per capita (\$) *	218.81	209.69
Fax: 02 4654 7829	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	570	Public Order, Safety & Health Expenditure per capita (\$)	36.24	56.87
Email:	Avg Domestic Waste Charge (\$)	290.08	330.54	Other Services Expenditure per capita (\$)	105.41	81.57
mail@camden.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	39	55	Library Services Expenditure per capita (\$)	36.55	34.76
Web:	Grants & Contributions Revenue (%)	57	38	Library Circulation per capita (Items)	4	4
www.camden.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-13.8	-10.5	Domestic waste not going to land fill (%)	69	54
Demographics of Population of LGA	Unrestricted Current Ratio	2.9	3.4	Development Applications (mean gross days)	49	80
	Outstanding Rates & Annual Charges (%)	6.1	6.7	Development Applications determined (No.)	1,102	783
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.4	9.3	Companion Animals microchipped (No.)	23,287	28,355
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	0.4	1.0	Companion Animals microchipped and registered (%)	68	64
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	3	1	Roads, Bridges and Footpath expenditure per capita (\$)	269.53	255.80
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	31.7	60.1
	Code of Conduct Complaints (No.)	5	7	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	2.2	10.7
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	7.9	14.1
	Cost of dealing with Code of Conduct Complaints (\$)	6,919	12,660	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.8
	Population per EFT Staff (No.)	199	218			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

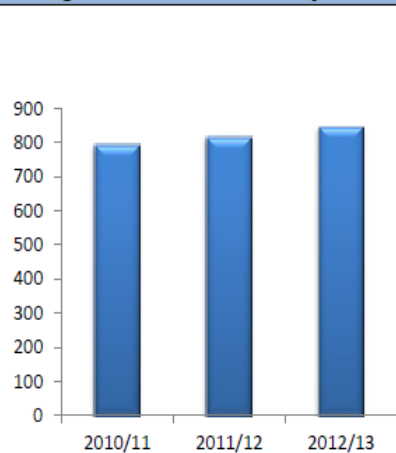
Campbelltown City Council



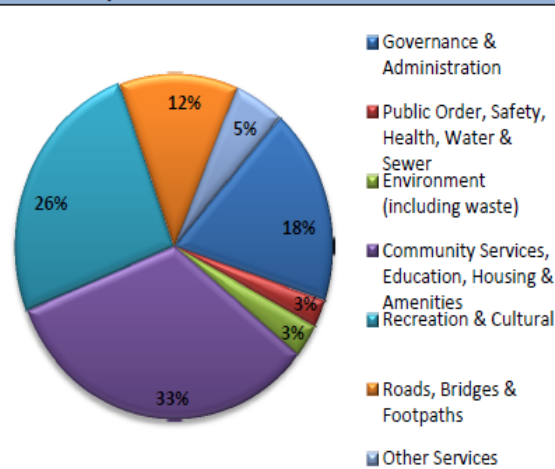
Campbelltown City has an area of approximately 312.3 km² with a population of 152,612. Located in the Macarthur region of south-western Sydney NSW. The area has culturally and linguistically diverse communities. Campbelltown offers a unique combination of city opportunities in a natural setting.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.7	6.1	Councillors (No.)	15	12
Population aged 19 or less (%)	29.0	27.3	Population per Councillor (No.)	10,174	13,830
Population aged between 20 & 59 (%)	55.7	53.2	Equivalent Full Time Staff (EFT) (No.)	623	746
Population aged above 60 (%)	15.3	19.5	2012/13 Revenue (\$'000)	131,364	181,041
Aboriginal & Torres Strait Islanders (%)	3.2	2.0	2012/13 Expenses (\$'000)	133,029	162,074
Language Spoken Other than English (%)	18.1	16.5	Residential Pensioner Rebates (%)	14	17
Socio-Economic Index Rank (1 low, 152 high)	58	n/a	Population Density (residents per km ²)	488.67	353.65
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.9	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	3	4
Avg Taxable Income (\$)	41,044	45,506	Public Halls (No.)	20	36
Avg Household Family Size (No.)	3.2	3.2	Public Libraries (No.)	5	5
Largest Industry Employer	Manufacturing		Open Public Space (ha)	1,119	5,972
Value of DAs determined (\$'000)	564,210	395,065	Total Road Length (km)	701.8	892.1
Active Businesses in LGA (No.)	8,581	12,277	Access to Internet at Home (%)	74.2	76.9

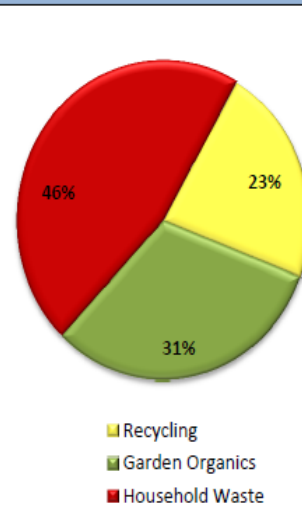
Average Residential Ordinary Rates



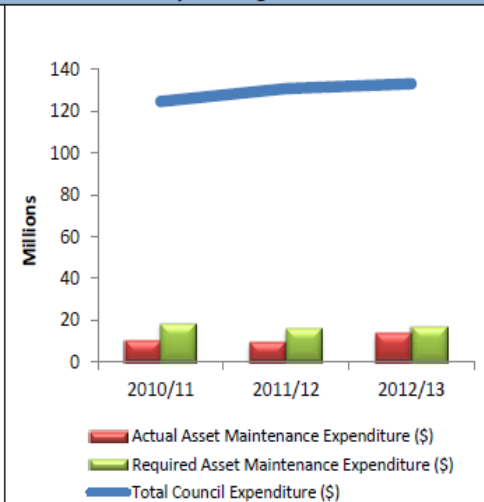
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg		
Contacting Council Cnr Queen & Broughton Streets Campbelltown NSW 2560 Postal Address: PO Box 57, Campbelltown NSW 2560 Phone: 02 4645 4000 Fax: 02 4645 4111 Email: council@campbelltown.nsw.gov.au Web: www.campbelltown.nsw.gov.au	Avg Ordinary Residential Rate (\$)	845.14	943.24	Governance & Administration Expenditure per capita (\$)	157.18	168.19		
	Avg Ordinary Business Rate (\$)	5,418.61	3,723.22	Environmental Expenditure (including waste) per capita	27.12	190.90		
	Avg Ordinary Farmland Rate (\$)	6,153.85	2,542.92	Water & Sewer Services Expenditure per capita (\$)	n/a	347.47		
	Avg Ordinary Mining Rate (\$)	4,333.33	84,466.67	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	290.43	147.58		
	Total Land Value / Total Rate Revenue (\$)	162.16	247.65	Recreational & Culture Expenditure per capita (\$) *	222.89	173.42		
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	978	Public Order, Safety & Health Expenditure per capita (\$)	22.34	43.92		
	Avg Domestic Waste Charge (\$)	280.35	343.53	Other Services Expenditure per capita (\$)	45.01	74.54		
	Own Source Revenue (%) (TCorp Benchmark 60%)	68	69	Library Services Expenditure per capita (\$)	38.10	35.75		
	Grants & Contributions Revenue (%)	26	24	Library Circulation per capita (Items)	5	6		
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-5.3	-2.7	Domestic waste not going to land fill (%)	68	56		
	Unrestricted Current Ratio	3.2	3.3	Development Applications (mean gross days)	100	74		
	Outstanding Rates & Annual Charges (%)	4.8	4.8	Development Applications determined (No.)	679	1,053		
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	4.4	3.0	Companion Animals microchipped (No.)	50,249	51,105		
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	0.3	3.9	Companion Animals microchipped and registered (%)	63	59		
Demographics of Population of LGA			Your Council's Community Leadership			Your Council's Assets		
Development Applications determined by Councillors (%)			3	3	Roads, Bridges and Footpath expenditure per capita (\$)			
Audited Financial Reports submitted by due date (Y/N)			Y	n/a	Building & Infrastructure Renewal Ratio (%)			
Code of Conduct Complaints (No.)			0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)			
Complaints investigated requiring action (No.)			0	1	Road Length per '000 capita (metre)			
Cost of dealing with Code of Conduct Complaints (\$)			0	3,717	Asset Maintenance Ratio (TCorp Benchmark >1.0)			
Population per EFT Staff (No.)			245	226	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups								

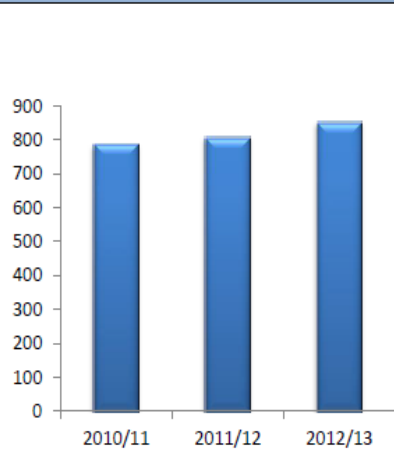
City of Canada Bay Council



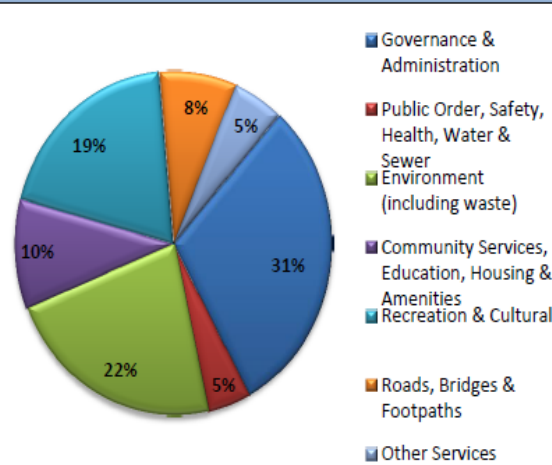
The City of Canada Bay has an area of approximately 19.9 km² with a population of 82,201. Located in the inner-west of Sydney. Although the City is predominantly residential it also has significant commercial and industrial areas, parks, reserves, and foreshores.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	17.1	9.1	Councillors (No.)	9	12
Population aged 19 or less (%)	21.2	24.4	Population per Councillor (No.)	9,133	11,259
Population aged between 20 & 59 (%)	59.8	57.6	Equivalent Full Time Staff (EFT) (No.)	314	579
Population aged above 60 (%)	19.0	18.0	2012/13 Revenue (\$'000)	90,815	135,038
Aboriginal & Torres Strait Islanders (%)	0.4	0.8	2012/13 Expenses (\$'000)	70,378	118,138
Language Spoken Other than English (%)	28.9	34.5	Residential Pensioner Rebates (%)	13	16
Socio-Economic Index Rank (1 low, 152 high)	138	n/a	Population Density (residents per km ²)	4,130.70	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	2.3	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	2	4
Avg Taxable Income (\$)	60,161	50,225	Public Halls (No.)	7	16
Avg Household Family Size (No.)	2.9	3.1	Public Libraries (No.)	2	5
Largest Industry Employer	Professional		Open Public Space (ha)	276	1,062
Value of DAs determined (\$'000)	198,833	377,691	Total Road Length (km)	207.0	447.7
Active Businesses in LGA (No.)	8,742	12,523	Access to Internet at Home (%)	78.5	76.0

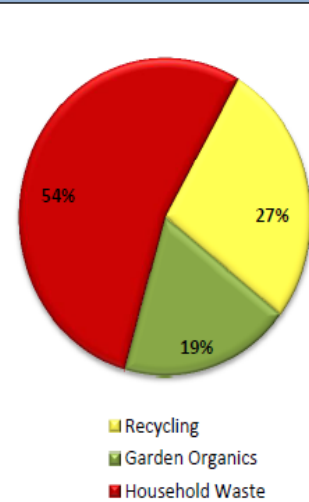
Average Residential Ordinary Rates



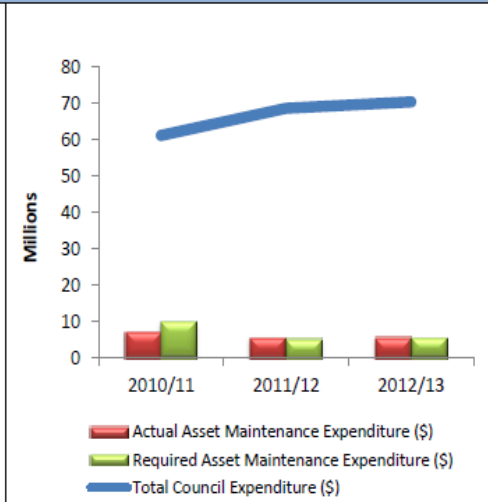
Expenditure on Services



Council's Waste Services



Council's Spending on Assets

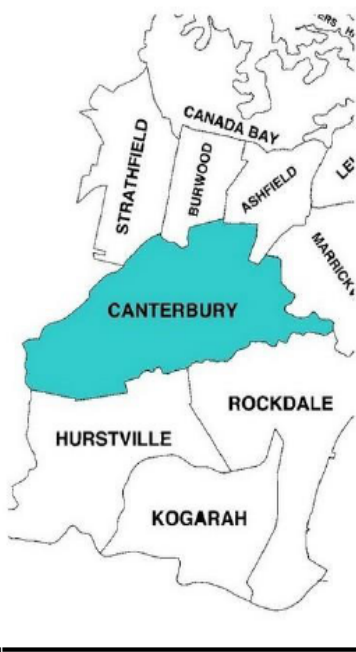


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg	
1A Marlborough Street Drummoyne NSW 2047 Postal Address: Locked Bag 1470, Drummoyne NSW 1470 Phone: 02 9911 6555 Fax: 02 9911 6550 Email: council@canadabay.nsw.gov.au Web: www.canadabay.nsw.gov.au	Avg Ordinary Residential Rate (\$)	852.71	816.11	Governance & Administration Expenditure per capita (\$)	254.88	233.13	
	Avg Ordinary Business Rate (\$)	2,593.06	5,307.38	Environmental Expenditure (including waste) per capita	187.67	182.04	
	Avg Ordinary Farmland Rate (\$)	n/a	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a	
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	90.22	109.92	
	Total Land Value / Total Rate Revenue (\$)	519.75	335.89	Recreational & Culture Expenditure per capita (\$) *	169.43	161.28	
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	38.72	42.40	
	Avg Domestic Waste Charge (\$)	365.68	375.06	Other Services Expenditure per capita (\$)	45.73	49.56	
	Own Source Revenue (%) (TCorp Benchmark 60%)	64	71	Library Services Expenditure per capita (\$)	35.80	37.36	
	Grants & Contributions Revenue (%)	25	19	Library Circulation per capita (Items)	6	7	
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-2.7	-0.8	Domestic waste not going to land fill (%)	44	47	
	Unrestricted Current Ratio	2.6	3.0	Development Applications (mean gross days)	78	82	
	Outstanding Rates & Annual Charges (%)	2.1	3.6	Development Applications determined (No.)	464	692	
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	10.1	7.3	Companion Animals microchipped (No.)	13,519	26,503	
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	5.8	3.2	Companion Animals microchipped and registered (%)	57	63	
	Demographics of Population of LGA						
Your Council's Community Leadership				Your Council's Assets			
Development Applications determined by Councillors (%)		4	5	Roads, Bridges and Footpath expenditure per capita (\$)		69.52	86.74
Audited Financial Reports submitted by due date (Y/N)		Y	n/a	Building & Infrastructure Renewal Ratio (%)		89.7	83.6
Code of Conduct Complaints (No.)		1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)		6.4	6.8
Complaints investigated requiring action (No.)		0	0	Road Length per '000 capita (metre)		2.5	3.0
Cost of dealing with Code of Conduct Complaints (\$)		14,915	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)		1.0	1.0
Population per EFT Staff (No.)		262	247	Comparative Information on NSW Local Government Measuring Local Government Performance 2012.13  			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups							

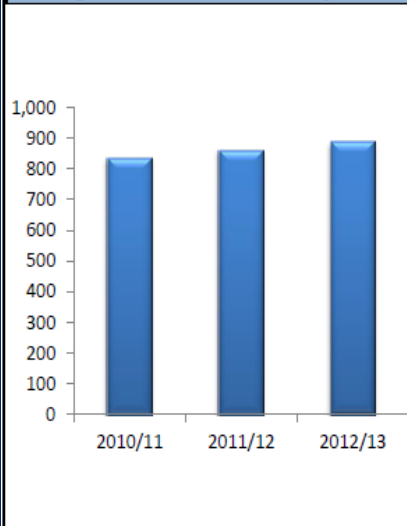
Canterbury City Council



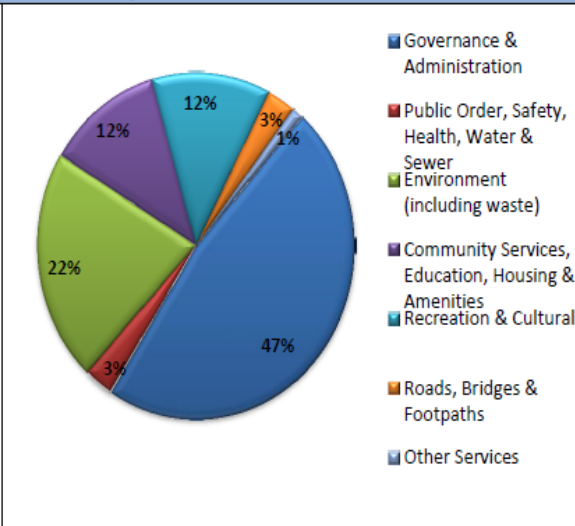
Canterbury City has an area of approximately 33.6 km² with a population of 146,729. Located in the inner-west of Sydney, Canterbury City has a culturally and linguistically diverse population. The City is predominantly residential, but also has substantial industrial and commercial areas.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	7.3	9.1	Councillors (No.)	10	12
Population aged 19 or less (%)	25.3	24.4	Population per Councillor (No.)	14,673	11,259
Population aged between 20 & 59 (%)	56.4	57.6	Equivalent Full Time Staff (EFT) (No.)	555	579
Population aged above 60 (%)	18.3	18.0	2012/13 Revenue (\$'000)	101,340	135,038
Aboriginal & Torres Strait Islanders (%)	0.6	0.8	2012/13 Expenses (\$'000)	95,556	118,138
Language Spoken Other than English (%)	43.5	34.5	Residential Pensioner Rebates (%)	23	16
Socio-Economic Index Rank (1 low, 152 high)	51	n/a	Population Density (residents per km ²)	4,366.93	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.5	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	2	4
Avg Taxable Income (\$)	38,145	50,225	Public Halls (No.)	10	16
Avg Household Family Size (No.)	3.2	3.1	Public Libraries (No.)	4	5
Largest Industry Employer	Retail Trade		Open Public Space (ha)	352	1,062
Value of DAs determined (\$'000)	570,668	377,691	Total Road Length (km)	357.3	447.7
Active Businesses in LGA (No.)	12,842	12,523	Access to Internet at Home (%)	68.1	76.0

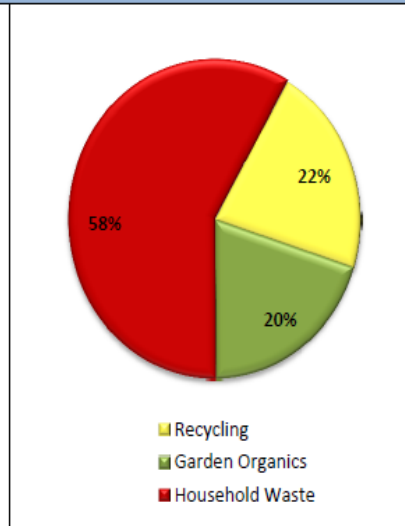
Average Residential Ordinary Rates



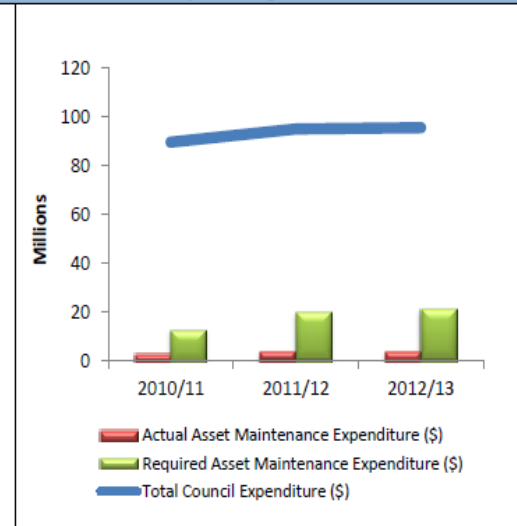
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
137 Beamish Street	Avg Ordinary Residential Rate (\$)	888.18	816.11	Governance & Administration Expenditure per capita (\$)	305.86	233.13
Campsie NSW 2194	Avg Ordinary Business Rate (\$)	3,933.36	5,307.38	Environmental Expenditure (including waste) per capita	140.06	182.04
Postal Address:	Avg Ordinary Farmland Rate (\$)	n/a	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
PO Box 77, Campsie NSW 2194	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	78.28	109.92
Phone: 02 9789 9300	Total Land Value / Total Rate Revenue (\$)	308.12	335.89	Recreational & Culture Expenditure per capita (\$) *	80.73	161.28
Fax: 02 9789 1542	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	19.50	42.40
Email:	Avg Domestic Waste Charge (\$)	376.29	375.06	Other Services Expenditure per capita (\$)	7.48	49.56
council@canterbury.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	75	71	Library Services Expenditure per capita (\$)	27.79	37.36
Web:	Grants & Contributions Revenue (%)	19	19	Library Circulation per capita (Items)	5	7
www.canterbury.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-1.2	-0.8	Domestic waste not going to land fill (%)	39	47
Demographics of Population of LGA	Unrestricted Current Ratio	2.0	3.0	Development Applications (mean gross days)	110	82
	Outstanding Rates & Annual Charges (%)	5.1	3.6	Development Applications determined (No.)	471	692
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	6.6	7.3	Companion Animals microchipped (No.)	18,517	26,503
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.8	3.2	Companion Animals microchipped and registered (%)	44	63
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	5	5	Roads, Bridges and Footpath expenditure per capita (\$)	19.33	86.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	70.1	83.6
	Code of Conduct Complaints (No.)	0	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	8.4	6.8
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	2.4	3.0
	Cost of dealing with Code of Conduct Complaints (\$)	0	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.2	1.0
	Population per EFT Staff (No.)	264	247			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13  Office of Local Government		

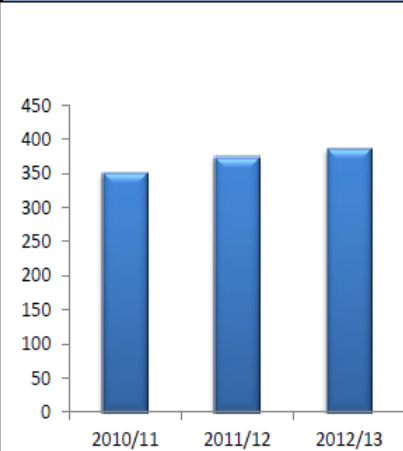
Carrathool Shire Council



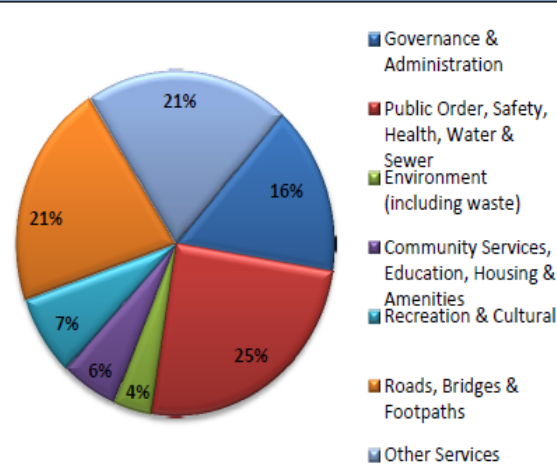
Carrathool Shire has an area of approximately 18,939.5 km² with a population of 2,700. Bordering the Riverina and far west regions of NSW, Carrathool is on the banks of the Lachlan and Murray Rivers. The Shire has a diverse agricultural industry, cereal crops, cotton, vegetables, vineyards, orchards and cattle.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-4.5	-0.9	Councillors (No.)	10	8
Population aged 19 or less (%)	24.0	26.0	Population per Councillor (No.)	270	413
Population aged between 20 & 59 (%)	55.4	48.3	Equivalent Full Time Staff (EFT) (No.)	91	70
Population aged above 60 (%)	20.6	25.7	2012/13 Revenue (\$'000)	23,535	15,538
Aboriginal & Torres Strait Islanders (%)	6.6	9.9	2012/13 Expenses (\$'000)	14,287	14,307
Language Spoken Other than English (%)	3.7	2.3	Residential Pensioner Rebates (%)	23	24
Socio-Economic Index Rank (1 low, 152 high)	76	n/a	Population Density (residents per km ²)	0.14	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	2.9	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	38,064	35,220	Public Halls (No.)	6	5
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	24	79
Value of DAs determined (\$'000)	20,479	5,873	Total Road Length (km)	2,619.7	1325.9
Active Businesses in LGA (No.)	461	457	Access to Internet at Home (%)	59.4	58.8

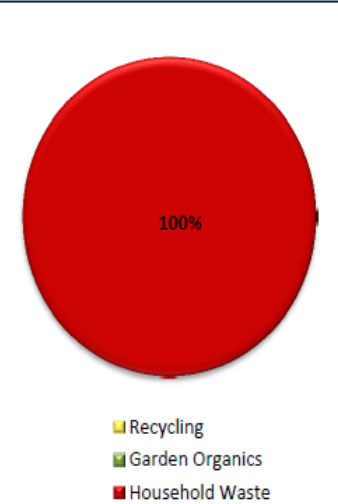
Average Residential Ordinary Rates



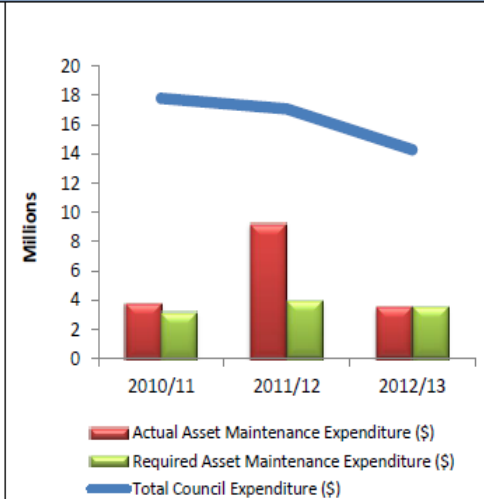
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg	
9 - 11 Cobram Street Goolgowi NSW 2652 Postal Address: PO Box 12, Goolgowi NSW 2652 Phone: 02 6965 1900 Fax: 02 6965 1379 Email: council@carrathool.nsw.gov.au Web: www.carrathool.nsw.gov.au	Avg Ordinary Residential Rate (\$)	387.03	357.70	Governance & Administration Expenditure per capita (\$)	811.11	752.29	
	Avg Ordinary Business Rate (\$)	1,010.26	693.86	Environmental Expenditure (including waste) per capita	195.19	237.56	
	Avg Ordinary Farmland Rate (\$)	2,856.79	2,408.48	Water & Sewer Services Expenditure per capita (\$)	1,055.56	486.17	
	Avg Ordinary Mining Rate (\$)	n/a	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	307.04	362.69	
	Total Land Value / Total Rate Revenue (\$)	163.09	185.51	Recreational & Culture Expenditure per capita (\$) *	401.48	301.24	
	Typical Residential Water and Sewer Bill (including usage) (\$)	978	1,094	Public Order, Safety & Health Expenditure per capita (\$)	277.41	164.77	
	Avg Domestic Waste Charge (\$)	194.56	234.55	Other Services Expenditure per capita (\$)	1,109.63	863.71	
	Own Source Revenue (%) (TCorp Benchmark 60%)	39	44	Library Services Expenditure per capita (\$)	118.89	52.38	
	Grants & Contributions Revenue (%)	58	49	Library Circulation per capita (Items)	9	5	
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	9.1	-7.6	Domestic waste not going to land fill (%)	0	25	
	Unrestricted Current Ratio	3.1	4.9	Development Applications (mean gross days)	20	35	
	Outstanding Rates & Annual Charges (%)	12.6	10.5	Development Applications determined (No.)	23	37	
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	16.8	43.3	Companion Animals microchipped (No.)	1,279	1,429	
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	15.4	8.9	Companion Animals microchipped and registered (%)	58	50	
	Demographics of Population of LGA						
Your Council's Community Leadership			Your Council's Assets				
Development Applications determined by Councillors (%)			0	9	Roads, Bridges and Footpath expenditure per capita (\$)	1,134.07	1,375.16
Audited Financial Reports submitted by due date (Y/N)			Y	n/a	Building & Infrastructure Renewal Ratio (%)	90.1	101.4
Code of Conduct Complaints (No.)			0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	4.3	7.5
Complaints investigated requiring action (No.)			0	0	Road Length per '000 capita (metre)	970.2	433.7
Cost of dealing with Code of Conduct Complaints (\$)			0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.9
Population per EFT Staff (No.)			30	50	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups							

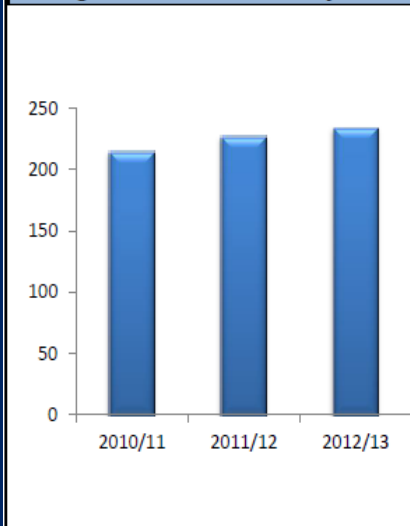
Central Darling Shire Council



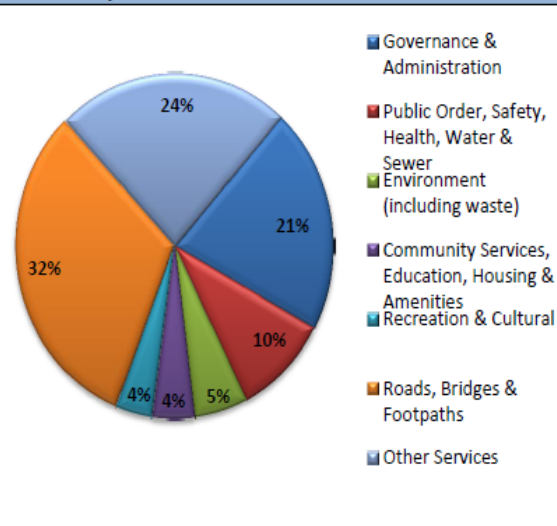
Central Darling Shire has an area of approximately 53,533.8 km² with a population of 2,084. The Shire is a large, sparsely populated and remote community on the Darling River in western NSW. It has significant Aboriginal communities with agriculture being the principle economic activities and opal mining at White Cliffs.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	4.0	-0.9	Councillors (No.)	9	8
Population aged 19 or less (%)	26.1	26.0	Population per Councillor (No.)	232	413
Population aged between 20 & 59 (%)	55.3	48.3	Equivalent Full Time Staff (EFT) (No.)	47	70
Population aged above 60 (%)	18.7	25.7	2012/13 Revenue (\$'000)	18,557	15,538
Aboriginal & Torres Strait Islanders (%)	38.3	9.9	2012/13 Expenses (\$'000)	19,525	14,307
Language Spoken Other than English (%)	2.4	2.3	Residential Pensioner Rebates (%)	12	24
Socio-Economic Index Rank (1 low, 152 high)	2	n/a	Population Density (residents per km ²)	0.04	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	15.1	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	4	2
Avg Taxable Income (\$)	38,248	35,220	Public Halls (No.)	7	5
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	0	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	1	79
Value of DAs determined (\$'000)	2,887	5,873	Total Road Length (km)	2,395.8	1325.9
Active Businesses in LGA (No.)	194	457	Access to Internet at Home (%)	50.3	58.8

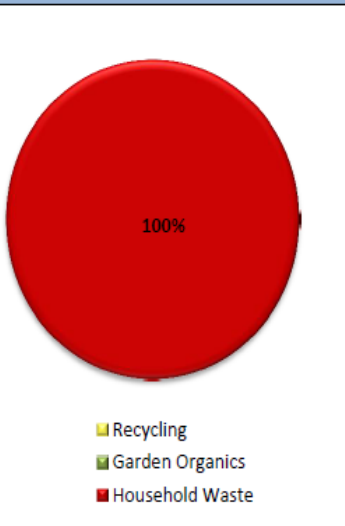
Average Residential Ordinary Rates



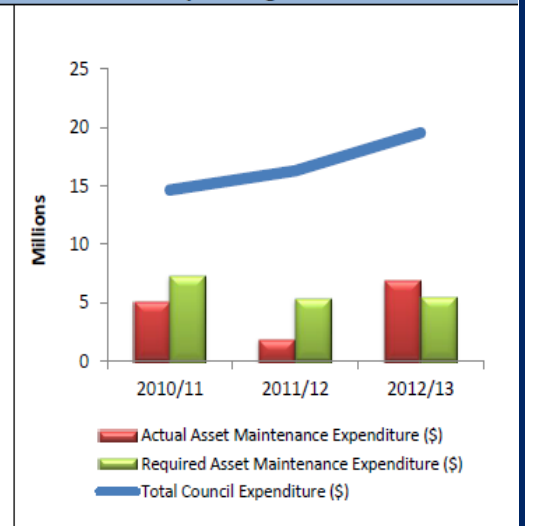
Expenditure on Services



Council's Waste Services



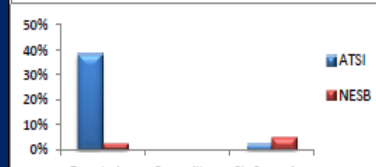
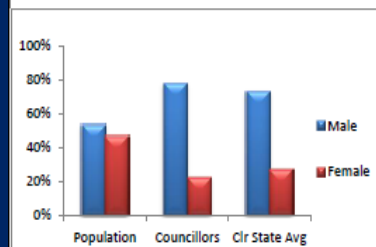
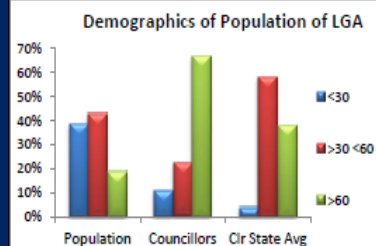
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Very Weak with a Negative outlook.

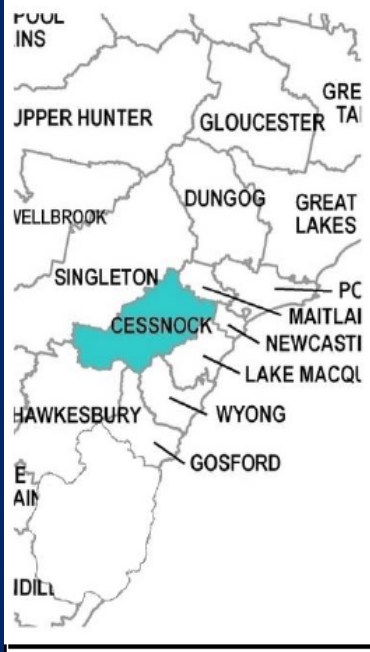
In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
21 Reid Street	Avg Ordinary Residential Rate (\$)	233.79	357.70	Governance & Administration Expenditure per capita (\$)	1,964.97	752.29
Wilcannia NSW 2836	Avg Ordinary Business Rate (\$)	222.22	693.86	Environmental Expenditure (including waste) per capita	503.84	237.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	991.83	2,408.48	Water & Sewer Services Expenditure per capita (\$)	761.04	486.17
PO Box 165, Wilcannia NSW 2836	Avg Ordinary Mining Rate (\$)	n/a	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	403.07	362.69
Phone: 08 8083 8900	Total Land Value / Total Rate Revenue (\$)	178.01	185.51	Recreational & Culture Expenditure per capita (\$) *	353.65	301.24
Fax: 08 8091 5994	Typical Residential Water and Sewer Bill (including usage) (\$)	1,483	1,094	Public Order, Safety & Health Expenditure per capita (\$)	146.35	164.77
Email:	Avg Domestic Waste Charge (\$)	275.80	234.55	Other Services Expenditure per capita (\$)	2,238.00	863.71
council@centraldarling.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	31	44	Library Services Expenditure per capita (\$)	0.00	52.38
Web:	Grants & Contributions Revenue (%)	63	49	Library Circulation per capita (Items)	0	5
www.centraldarling.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-14.5	-7.6	Domestic waste not going to land fill (%)	10	25
	Unrestricted Current Ratio	0.5	4.9	Development Applications (mean gross days)	37	35
	Outstanding Rates & Annual Charges (%)	14.4	10.5	Development Applications determined (No.)	44	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	1.8	43.3	Companion Animals microchipped (No.)	960	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	0.7	8.9	Companion Animals microchipped and registered (%)	33	50
	Your Council's Community Leadership			Your Council's Assets		
	Development Applications determined by Councillors (%)	5	9	Roads, Bridges and Footpath expenditure per capita (\$)	2,998.08	1,375.16
	Audited Financial Reports submitted by due date (Y/N)	N	n/a	Building & Infrastructure Renewal Ratio (%)	59.3	101.4
	Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	7.4	7.5
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	1149.6	433.7
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.3	0.9
	Population per EFT Staff (No.)	44	50			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					



See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups

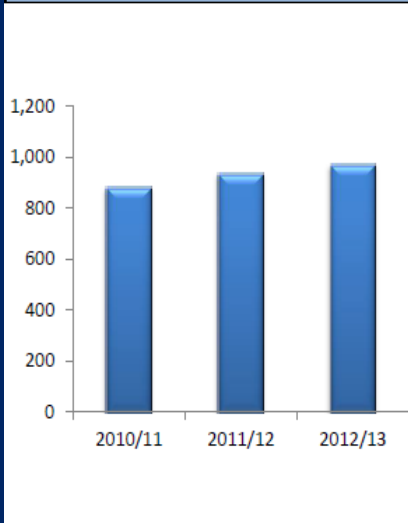
Cessnock City Council



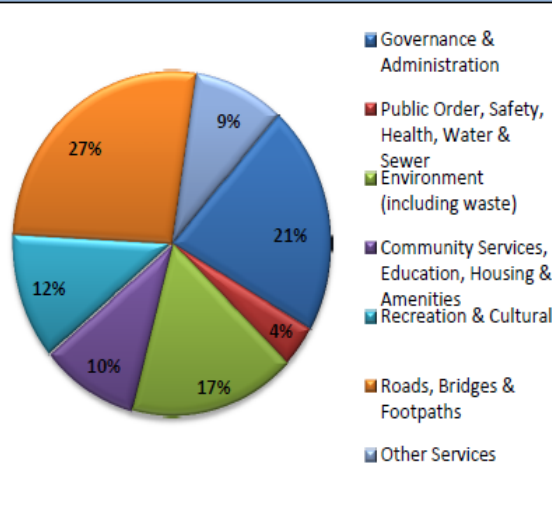
Cessnock City has an area of approximately 1,966.4 km² with a population of 53,289. The area is the gateway to the vineyards of the Hunter Valley. Where the growing wine industry has paralleled the mining decline. The City is also the focus of a thriving tourist industry with other main industries being beef and poultry.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	10.3	4.6	Councillors (No.)	13	10
Population aged 19 or less (%)	27.8	26.1	Population per Councillor (No.)	4,099	4,055
Population aged between 20 & 59 (%)	51.9	49.6	Equivalent Full Time Staff (EFT) (No.)	261	312
Population aged above 60 (%)	20.2	24.2	2012/13 Revenue (\$'000)	69,712	79,325
Aboriginal & Torres Strait Islanders (%)	4.8	4.7	2012/13 Expenses (\$'000)	66,335	73,370
Language Spoken Other than English (%)	2.5	4.7	Residential Pensioner Rebates (%)	22	21
Socio-Economic Index Rank (1 low, 152 high)	28	n/a	Population Density (residents per km ²)	27.10	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.5	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	3	3
Avg Taxable Income (\$)	43,430	40,087	Public Halls (No.)	22	13
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	2	3
Largest Industry Employer	Manufacturing		Open Public Space (ha)	833	946
Value of DAs determined (\$'000)	138,998	103,374	Total Road Length (km)	1,027.3	1101.8
Active Businesses in LGA (No.)	2,840	3,158	Access to Internet at Home (%)	67.0	68.3

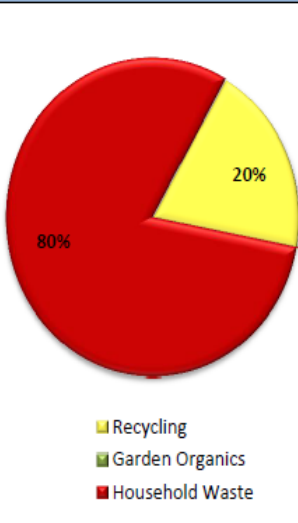
Average Residential Ordinary Rates



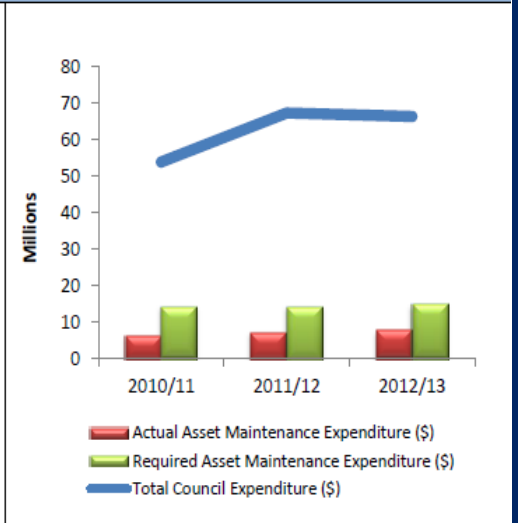
Expenditure on Services



Council's Waste Services

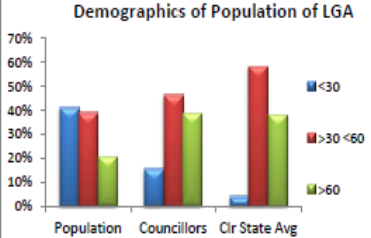
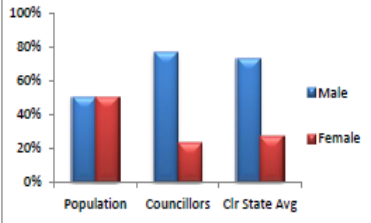
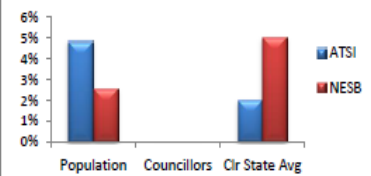




Council's Spending on Assets

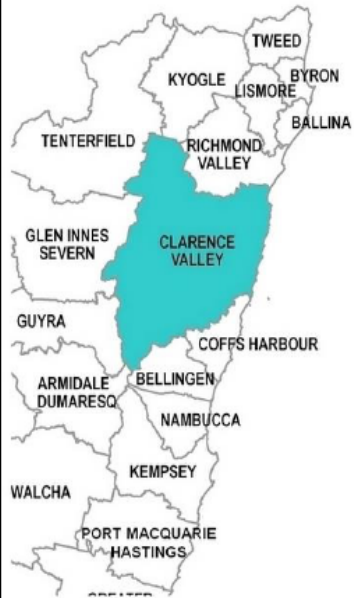


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
62 - 78 Vincent St	Avg Ordinary Residential Rate (\$)	968.61	878.05	Governance & Administration Expenditure per capita (\$)	262.23	266.44
Cessnock NSW 2325	Avg Ordinary Business Rate (\$)	2,867.24	3,168.15	Environmental Expenditure (including waste) per capita	206.80	236.74
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,887.67	1,834.89	Water & Sewer Services Expenditure per capita (\$)	n/a	539.74
PO Box 152, Cessnock NSW 2325	Avg Ordinary Mining Rate (\$)	152,000.00	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	123.63	178.49
Phone: 02 4993 4100	Total Land Value / Total Rate Revenue (\$)	139.10	166.32	Recreational & Culture Expenditure per capita (\$) *	149.82	252.82
Fax: 02 4993 2500	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	1,188	Public Order, Safety & Health Expenditure per capita (\$)	49.69	63.87
Email:	Avg Domestic Waste Charge (\$)	486.68	287.64	Other Services Expenditure per capita (\$)	115.92	225.45
council@cessnock.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	73	64	Library Services Expenditure per capita (\$)	29.78	45.92
Web:	Grants & Contributions Revenue (%)	23	28	Library Circulation per capita (Items)	4	7
www.cessnock.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-1.3	-6.4	Domestic waste not going to land fill (%)	20	43
Demographics of Population of LGA	Unrestricted Current Ratio	1.9	2.9	Development Applications (mean gross days)	77	61
	Outstanding Rates & Annual Charges (%)	6.2	6.1	Development Applications determined (No.)	752	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	9.2	4.4	Companion Animals microchipped (No.)	28,917	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.5	4.3	Companion Animals microchipped and registered (%)	64	58
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	3	3	Roads, Bridges and Footpath expenditure per capita (\$)	336.73	349.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	110.5	75.9
	Code of Conduct Complaints (No.)	1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	21.0	10.6
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	19.3	30.7
	Cost of dealing with Code of Conduct Complaints (\$)	300	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.5	0.8
	Population per EFT Staff (No.)	204	125			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

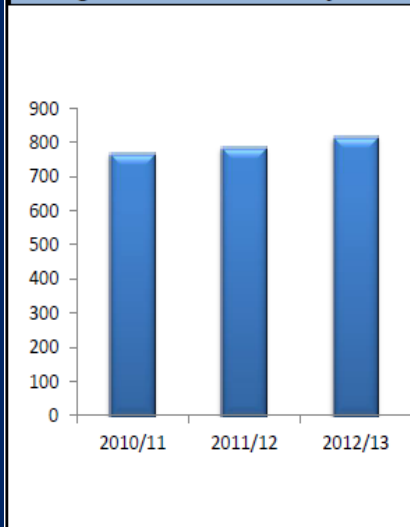
Clarence Valley Council



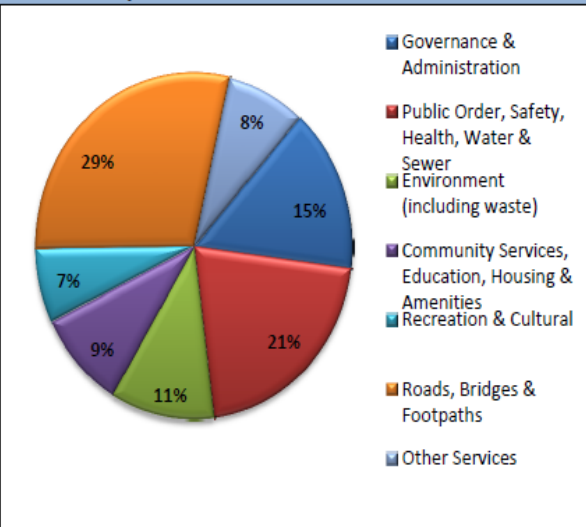
Clarence Valley has an area of approximately 10,441.2 km² with a population of 51,346. Located in the northern rivers region its area includes the coastal plains and lower valleys of the Clarence River and Nymboida River. The area has service, retail, tourism, agriculture, forestry and fishing industries.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.7	4.6	Councillors (No.)	9	10
Population aged 19 or less (%)	24.8	26.1	Population per Councillor (No.)	5,705	4,055
Population aged between 20 & 59 (%)	45.9	49.6	Equivalent Full Time Staff (EFT) (No.)	520	312
Population aged above 60 (%)	29.3	24.2	2012/13 Revenue (\$'000)	117,818	79,325
Aboriginal & Torres Strait Islanders (%)	5.7	4.7	2012/13 Expenses (\$'000)	139,346	73,370
Language Spoken Other than English (%)	2.7	4.7	Residential Pensioner Rebates (%)	28	21
Socio-Economic Index Rank (1 low, 152 high)	13	n/a	Population Density (residents per km ²)	4.92	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.4	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	7	3
Avg Taxable Income (\$)	33,201	40,087	Public Halls (No.)	27	13
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	4	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	653	946
Value of DAs determined (\$'000)	57,592	103,374	Total Road Length (km)	2,445.3	1101.8
Active Businesses in LGA (No.)	4,100	3,158	Access to Internet at Home (%)	65.0	68.3

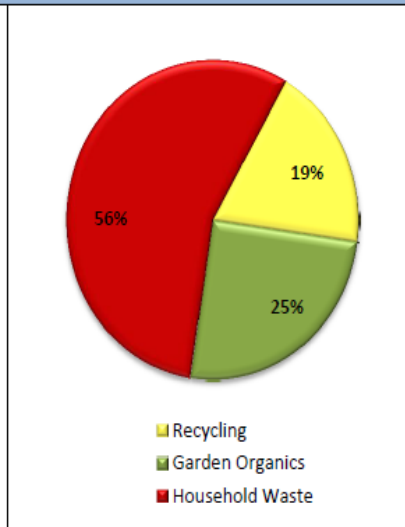
Average Residential Ordinary Rates



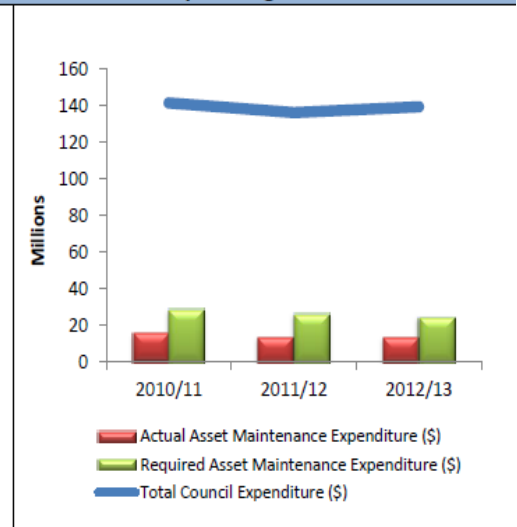
Expenditure on Services



Council's Waste Services



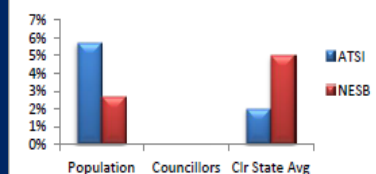
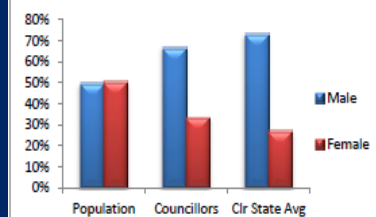
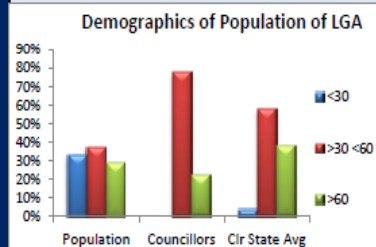
Council's Spending on Assets



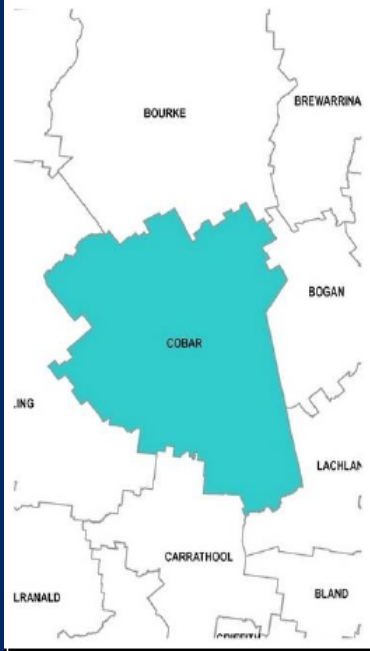
In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
2 Prince Street Grafton NSW 2463 Postal Address: Locked Bag 23, Grafton NSW 2460 Phone: 02 6643 0200 Fax: 02 6642 7647 Email: council@clarence.nsw.gov.au Web: www.clarence.nsw.gov.au	Avg Ordinary Residential Rate (\$)	815.31	878.05	Governance & Administration Expenditure per capita (\$)	412.05	266.44
	Avg Ordinary Business Rate (\$)	2,125.54	3,168.15	Environmental Expenditure (including waste) per capita	285.67	236.74
	Avg Ordinary Farmland Rate (\$)	1,172.65	1,834.89	Water & Sewer Services Expenditure per capita (\$)	516.24	539.74
	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	249.37	178.49
	Total Land Value / Total Rate Revenue (\$)	196.67	166.32	Recreational & Culture Expenditure per capita (\$) *	191.54	252.82
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,219	1,188	Public Order, Safety & Health Expenditure per capita (\$)	52.86	63.87
	Avg Domestic Waste Charge (\$)	245.08	287.64	Other Services Expenditure per capita (\$)	218.01	225.45
	Own Source Revenue (%) (TCorp Benchmark 60%)	60	64	Library Services Expenditure per capita (\$)	31.80	45.92
	Grants & Contributions Revenue (%)	34	28	Library Circulation per capita (Items)	6	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-31.0	-6.4	Domestic waste not going to land fill (%)	44	43
	Unrestricted Current Ratio	3.8	2.9	Development Applications (mean gross days)	52	61
	Outstanding Rates & Annual Charges (%)	6.4	6.1	Development Applications determined (No.)	626	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	1.6	4.4	Companion Animals microchipped (No.)	21,617	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.4	4.3	Companion Animals microchipped and registered (%)	53	58
	Your Council's Community Leadership			Your Council's Assets		
Development Applications determined by Councillors (%)	4	3	Roads, Bridges and Footpath expenditure per capita (\$)	787.11	349.74	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	12.8	75.9	
Code of Conduct Complaints (No.)	2	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	18.5	10.6	
Complaints investigated requiring action (No.)	1	1	Road Length per '000 capita (metre)	47.6	30.7	
Cost of dealing with Code of Conduct Complaints (\$)	14,900	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.5	0.8	
Population per EFT Staff (No.)	99	125	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  			



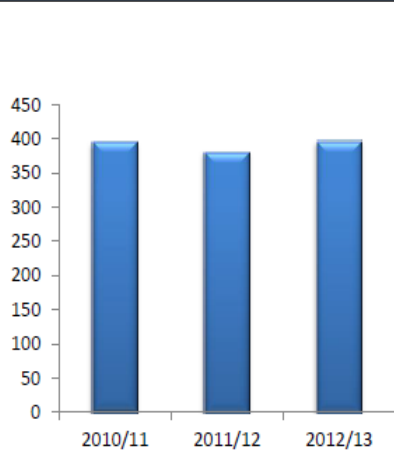
Cobar Shire Council



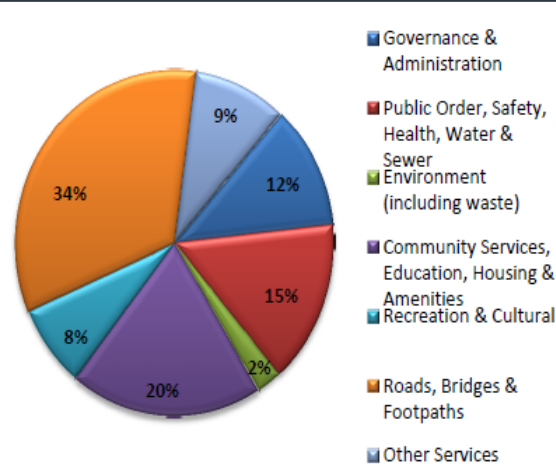
Cobar Shire has an area of approximately 45,604.8 km² with a population of 4,900. Located at the crossroads of the Barrier Highway, Kidman Way and the Wool Track. The Shire is reliant on mining and pastoral industries and is a stop over point for tourists with a strong manufacturing and trades base.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-2.8	1.7	Councillors (No.)	12	9
Population aged 19 or less (%)	28.5	25.9	Population per Councillor (No.)	408	835
Population aged between 20 & 59 (%)	54.6	47.4	Equivalent Full Time Staff (EFT) (No.)	131	108
Population aged above 60 (%)	16.9	26.7	2012/13 Revenue (\$'000)	24,065	23,296
Aboriginal & Torres Strait Islanders (%)	12.9	7.9	2012/13 Expenses (\$'000)	23,557	22,483
Language Spoken Other than English (%)	3.2	2.6	Residential Pensioner Rebates (%)	13	25
Socio-Economic Index Rank (1 low, 152 high)	60	n/a	Population Density (residents per km ²)	0.11	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.3	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	47,349	34,729	Public Halls (No.)	4	7
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	3	2
Largest Industry Employer	Mining		Open Public Space (ha)	121	151
Value of DAs determined (\$'000)	4,182	10,612	Total Road Length (km)	2,320.0	1606.1
Active Businesses in LGA (No.)	413	851	Access to Internet at Home (%)	62.2	61.4

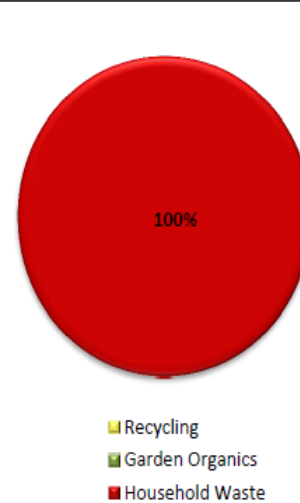
Average Residential Ordinary Rates



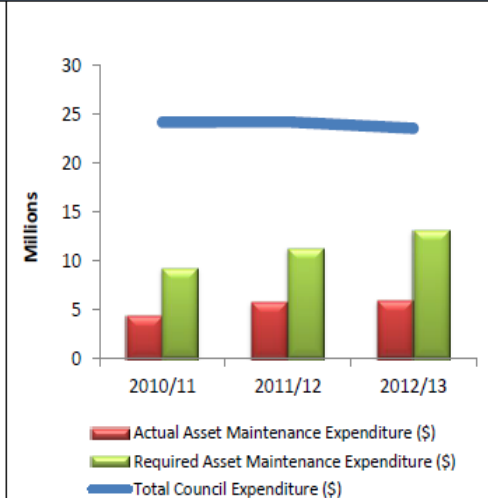
Expenditure on Services



Council's Waste Services





Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Very Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg	
36 Linsley Street Cobar NSW 2835 Postal Address: PO Box 223, Cobar NSW 2835 Phone: 02 6836 5888 Fax: 02 6836 5889 Email: mail@cobar.nsw.gov.au Web: www.cobar.nsw.gov.au	Avg Ordinary Residential Rate (\$)	396.78	516.92	Governance & Administration Expenditure per capita (\$)	545.71	416.68	
	Avg Ordinary Business Rate (\$)	906.90	1,196.86	Environmental Expenditure (including waste) per capita	117.35	218.44	
	Avg Ordinary Farmland Rate (\$)	1,203.98	2,257.70	Water & Sewer Services Expenditure per capita (\$)	607.35	377.40	
	Avg Ordinary Mining Rate (\$)	41,038.46	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	945.51	319.06	
	Total Land Value / Total Rate Revenue (\$)	61.95	179.29	Recreational & Culture Expenditure per capita (\$) *	374.29	279.50	
	Typical Residential Water and Sewer Bill (including usage) (\$)	960	1,067	Public Order, Safety & Health Expenditure per capita (\$)	134.69	142.68	
	Avg Domestic Waste Charge (\$)	229.87	270.75	Other Services Expenditure per capita (\$)	456.94	414.94	
	Own Source Revenue (%) (TCorp Benchmark 60%)	54	49	Library Services Expenditure per capita (\$)	64.49	45.73	
	Grants & Contributions Revenue (%)	45	44	Library Circulation per capita (Items)	5	5	
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-4.7	-6.8	Domestic waste not going to land fill (%)	11	31	
	Unrestricted Current Ratio	2.4	5.1	Development Applications (mean gross days)	28	58	
	Outstanding Rates & Annual Charges (%)	3.9	9.2	Development Applications determined (No.)	42	88	
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	9.3	26.5	Companion Animals microchipped (No.)	2,419	3,107	
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.4	6.3	Companion Animals microchipped and registered (%)	49	53	
Demographics of Population of LGA							
Your Council's Community Leadership			Your Council's Assets				
Development Applications determined by Councillors (%)			2	5	Roads, Bridges and Footpath expenditure per capita (\$)	1,625.71	1,039.65
Audited Financial Reports submitted by due date (Y/N)			Y	n/a	Building & Infrastructure Renewal Ratio (%)	51.2	79.0
Code of Conduct Complaints (No.)			2	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	52.6	16.6
Complaints investigated requiring action (No.)			1	0	Road Length per '000 capita (metre)	473.5	234.2
Cost of dealing with Code of Conduct Complaints (\$)			5,000	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.5	0.9
Population per EFT Staff (No.)			37	71	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups							

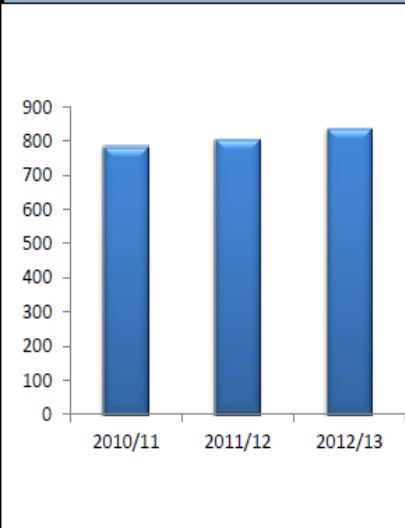
Coffs Harbour City Council



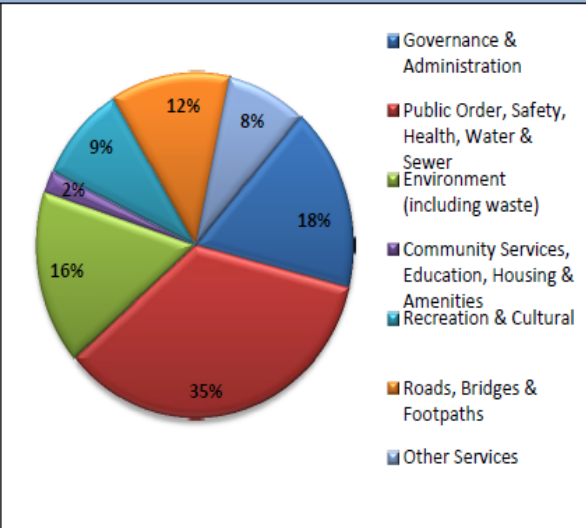
Coffs Harbour City has an area of approximately 1,175.1 km² with a population of 70,990. Located in the mid north coast region and is home of the Big Banana. The City's economy is based mainly on farming, of bananas, tourism and manufacturing. The City has a high mountain backdrop and many beaches, national parks, reserves and marine park.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	5.1	5.8	Councillors (No.)	9	11
Population aged 19 or less (%)	25.8	24.2	Population per Councillor (No.)	7,888	11,351
Population aged between 20 & 59 (%)	49.1	49.4	Equivalent Full Time Staff (EFT) (No.)	521	754
Population aged above 60 (%)	25.1	26.4	2012/13 Revenue (\$'000)	149,238	199,707
Aboriginal & Torres Strait Islanders (%)	4.1	3.3	2012/13 Expenses (\$'000)	156,064	185,411
Language Spoken Other than English (%)	6.1	6.6	Residential Pensioner Rebates (%)	21	23
Socio-Economic Index Rank (1 low, 152 high)	70	n/a	Population Density (residents per km ²)	60.41	224.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	6.7	6.5	Public Swimming Pool Complexes (incl rock pools) (No.)	4	11
Avg Taxable Income (\$)	35,642	39,965	Public Halls (No.)	14	24
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	3	6
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	771	1,462
Value of DAs determined (\$'000)	202,954	276,385	Total Road Length (km)	846.4	1193.0
Active Businesses in LGA (No.)	5,603	8,775	Access to Internet at Home (%)	71.1	69.9

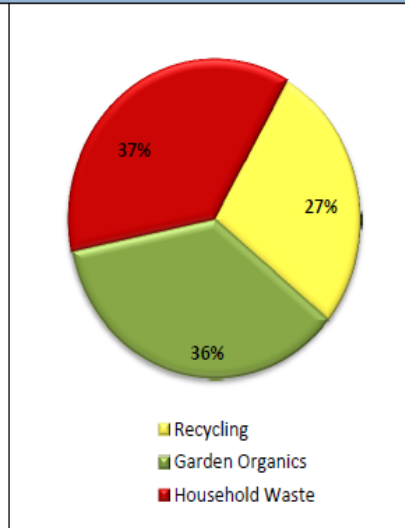
Average Residential Ordinary Rates



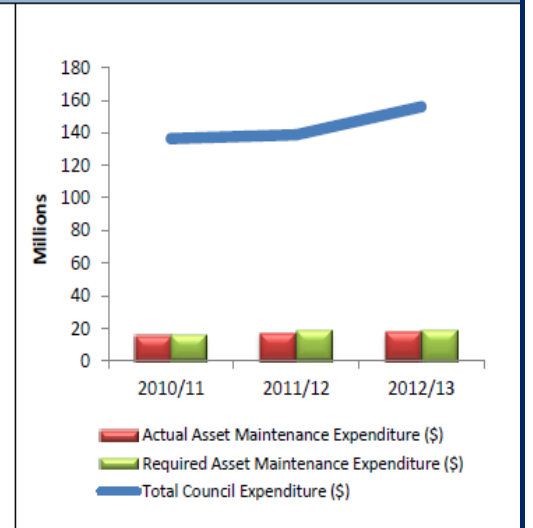
Expenditure on Services



Council's Waste Services



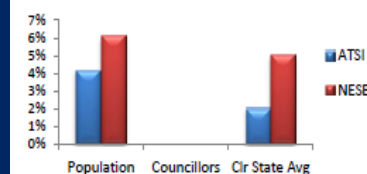
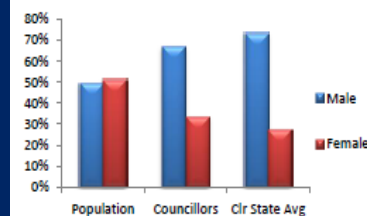
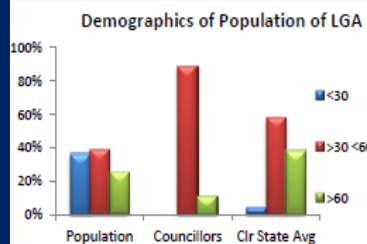
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg		
Postal Address: 2 Castle Street Coffs Harbour NSW 2450 Locked Bag 155, Coffs Harbour NSW 2450 Phone: 02 6648 4000 Fax: 02 6648 4199 Email: coffs.council@chcc.nsw.gov.au Web: www.coffsharbour.nsw.gov.au	Avg Ordinary Residential Rate (\$)	837.67	978.15	Governance & Administration Expenditure per capita (\$)	381.14	232.76		
	Avg Ordinary Business Rate (\$)	3,609.74	4,602.65	Environmental Expenditure (including waste) per capita	359.95	284.18		
	Avg Ordinary Farmland Rate (\$)	1,593.31	1,706.23	Water & Sewer Services Expenditure per capita (\$)	710.58	562.41		
	Avg Ordinary Mining Rate (\$)	n/a	48,150.00	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	50.58	101.69		
	Total Land Value / Total Rate Revenue (\$)	195.33	195.12	Recreational & Culture Expenditure per capita (\$) *	208.25	228.61		
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,294	1,152	Public Order, Safety & Health Expenditure per capita (\$)	51.84	56.35		
	Avg Domestic Waste Charge (\$)	438.72	332.26	Other Services Expenditure per capita (\$)	170.36	151.43		
	Own Source Revenue (%) (TCorp Benchmark 60%)	68	69	Library Services Expenditure per capita (\$)	27.62	36.59		
	Grants & Contributions Revenue (%)	19	23	Library Circulation per capita (Items)	6	7		
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-17.2	-6.2	Domestic waste not going to land fill (%)	67	48		
Unrestricted Current Ratio	1.4	2.4	Development Applications (mean gross days)	88	69			
Outstanding Rates & Annual Charges (%)	6.5	6.4	Development Applications determined (No.)	874	1,142			
Debt Service Cover Ratio (TCorp Benchmark >2.0)	1.2	4.1	Companion Animals microchipped (No.)	25,024	44,468			
Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.1	2.9	Companion Animals microchipped and registered (%)	70	73			
Your Council's Community Leadership				Your Council's Assets				
Development Applications determined by Councillors (%)				1	1	Roads, Bridges and Footpath expenditure per capita (\$)	265.69	250.05
Audited Financial Reports submitted by due date (Y/N)				N	n/a	Building & Infrastructure Renewal Ratio (%)	22.0	45.3
Code of Conduct Complaints (No.)				17	8	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	6.0	7.6
Complaints investigated requiring action (No.)				1	1	Road Length per '000 capita (metre)	11.9	11.2
Cost of dealing with Code of Conduct Complaints (\$)				14,175	14,075	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.6
Population per EFT Staff (No.)				136	164	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  Office of Local Government		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups								



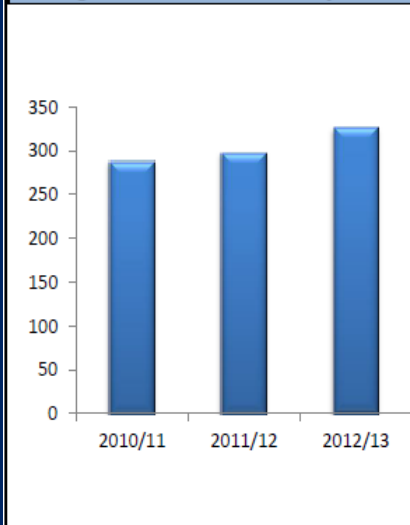
Conargo Shire Council



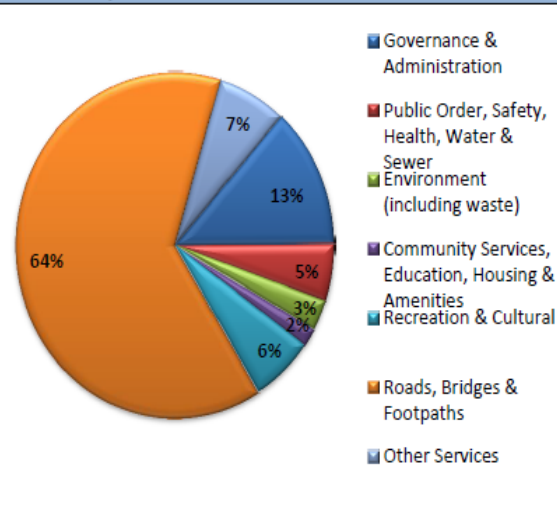
Conargo Shire has an area of approximately 8,738.2 km² with a population of 1,577. Located in the Riverina region. The Shire is the centre of a major sheep stud breeding area. Other agricultural industries include wheat, rice, canola and cereals. The Shire is the home of the original Cobb & Co stables and the Headless Horseman Sculpture at Black Swamp.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-6.5	-5.9	Councillors (No.)	8	8
Population aged 19 or less (%)	30.7	28.6	Population per Councillor (No.)	197	189
Population aged between 20 & 59 (%)	49.5	48.5	Equivalent Full Time Staff (EFT) (No.)	37	43
Population aged above 60 (%)	19.8	22.9	2012/13 Revenue (\$'000)	8,505	10,237
Aboriginal & Torres Strait Islanders (%)	2.1	16.8	2012/13 Expenses (\$'000)	7,632	10,639
Language Spoken Other than English (%)	1.4	2.1	Residential Pensioner Rebates (%)	14	19
Socio-Economic Index Rank (1 low, 152 high)	126	n/a	Population Density (residents per km ²)	0.18	0.27
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.8	7.4	Public Swimming Pool Complexes (incl rock pools) (No.)	0	1
Avg Taxable Income (\$)	32,392	33,823	Public Halls (No.)	6	4
Avg Household Family Size (No.)	3.1	3.1	Public Libraries (No.)	0	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	26	149
Value of DAs determined (\$'000)	858	838	Total Road Length (km)	1,410.2	1261.9
Active Businesses in LGA (No.)	192	182	Access to Internet at Home (%)	74.9	61.2

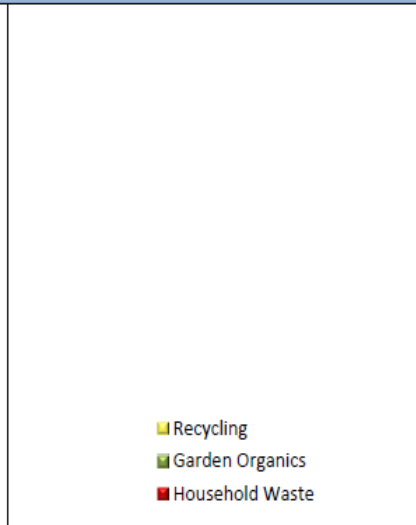
Average Residential Ordinary Rates



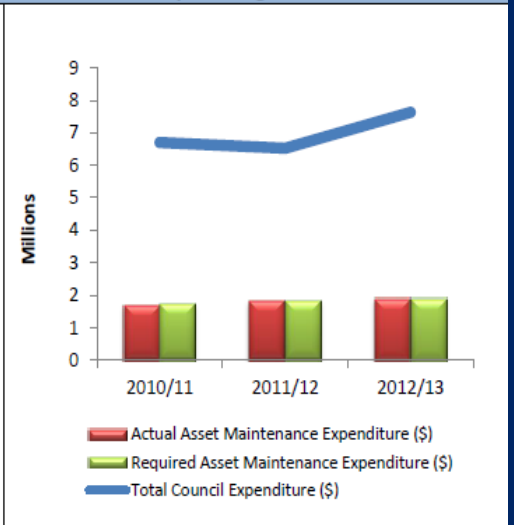
Expenditure on Services



Council's Waste Services

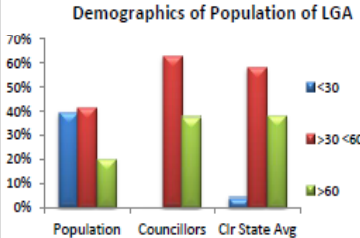
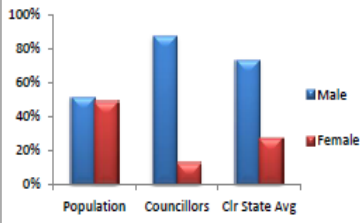
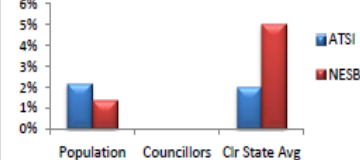


Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
122 End Street	Avg Ordinary Residential Rate (\$)	326.39	217.59	Governance & Administration Expenditure per capita (\$)	614.46	1,174.45
Deniliquin NSW 2710	Avg Ordinary Business Rate (\$)	382.98	295.50	Environmental Expenditure (including waste) per capita	132.53	205.13
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,676.76	2,305.61	Water & Sewer Services Expenditure per capita (\$)	22.83	405.63
PO Box 56, Deniliquin NSW 2710	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	84.97	264.49
Phone: 03 5880 1200	Total Land Value / Total Rate Revenue (\$)	127.82	160.20	Recreational & Culture Expenditure per capita (\$) *	308.18	441.33
Fax: 03 5881 2568	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	1,443	Public Order, Safety & Health Expenditure per capita (\$)	239.70	259.97
Email:	Avg Domestic Waste Charge (\$)	0.00	166.65	Other Services Expenditure per capita (\$)	339.25	913.90
info@conargo.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	34	36	Library Services Expenditure per capita (\$)	63.41	62.94
Web:	Grants & Contributions Revenue (%)	60	59	Library Circulation per capita (Items)	4	6
www.conargo.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	6.5	-8.9	Domestic waste not going to land fill (%)	4	4
Demographics of Population of LGA	Unrestricted Current Ratio	19.4	8.9	Development Applications (mean gross days)	14	45
	Outstanding Rates & Annual Charges (%)	11.9	12.7	Development Applications determined (No.)	12	13
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	0.0	7.6	Companion Animals microchipped (No.)	95	477
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	29.4	12.7	Companion Animals microchipped and registered (%)	9	39
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	8	13	Roads, Bridges and Footpath expenditure per capita (\$)	3,097.65	3,313.91
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	103.4	68.6
	Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	0.5	6.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	894.2	819.6
	Cost of dealing with Code of Conduct Complaints (\$)	0	0	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.7
	Population per EFT Staff (No.)	43	37			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		

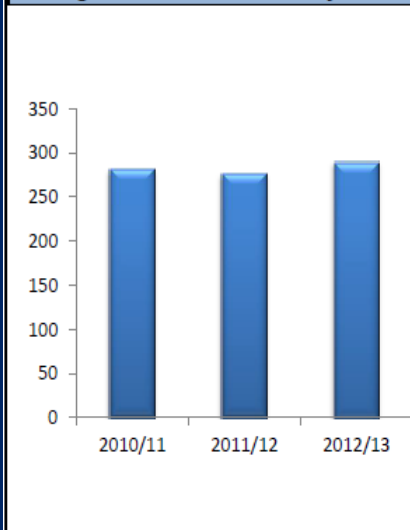
Coolamon Shire Council



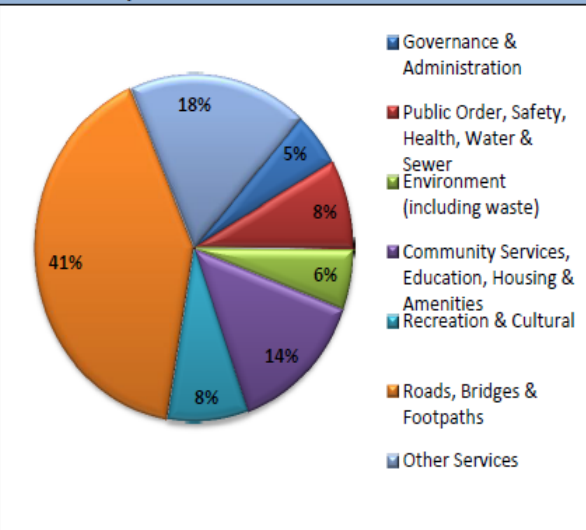
Coolamon Shire has an area of approximately 2,431.3 km2 with a population of 4,289. Located in the Riverina the Shire is a small agricultural community renowned for its production of wheat, canola, barley, oats, other cereal and fodder crops. The area also produces wool, lamb and beef.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	4.2	-0.9	Councillors (No.)	9	8
Population aged 19 or less (%)	27.7	26.0	Population per Councillor (No.)	477	413
Population aged between 20 & 59 (%)	44.5	48.3	Equivalent Full Time Staff (EFT) (No.)	70	70
Population aged above 60 (%)	27.8	25.7	2012/13 Revenue (\$'000)	12,896	15,538
Aboriginal & Torres Strait Islanders (%)	2.6	9.9	2012/13 Expenses (\$'000)	12,016	14,307
Language Spoken Other than English (%)	1.6	2.3	Residential Pensioner Rebates (%)	26	24
Socio-Economic Index Rank (1 low, 152 high)	80	n/a	Population Density (residents per km ²)	1.76	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.4	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	3	2
Avg Taxable Income (\$)	35,448	35,220	Public Halls (No.)	4	5
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	13	79
Value of DAs determined (\$'000)	2,313	5,873	Total Road Length (km)	1,421.5	1325.9
Active Businesses in LGA (No.)	478	457	Access to Internet at Home (%)	63.6	58.8

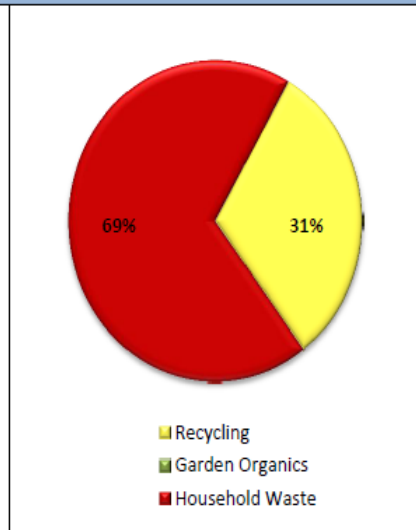
Average Residential Ordinary Rates



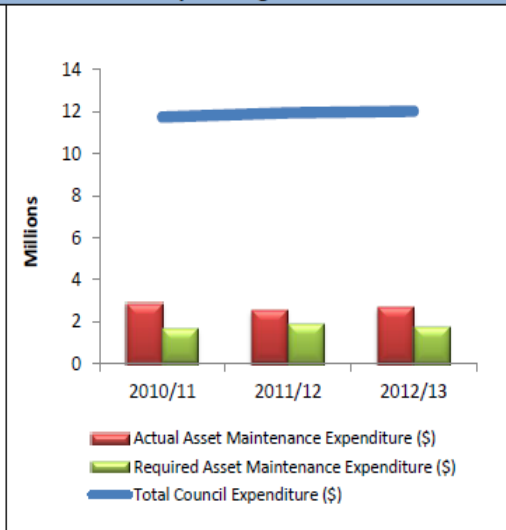
Expenditure on Services



Council's Waste Services



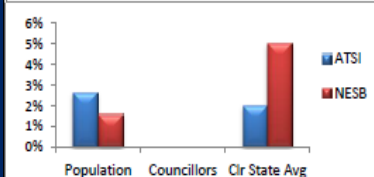
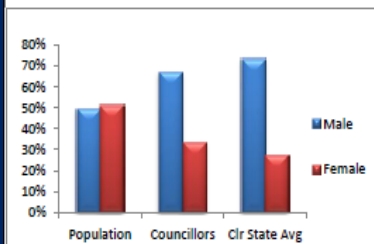
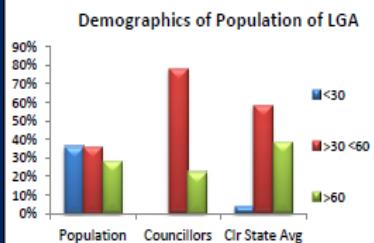
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Very Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
55 Cowabbie Street Coolamon NSW 2701 Postal Address: PO Box 101, Coolamon NSW 2701 Phone: 02 6930 1800 Fax: 02 6927 3168 Email: council@coolamon.nsw.gov.au Web: www.coolamon.nsw.gov.au	Avg Ordinary Residential Rate (\$)	289.72	357.70	Governance & Administration Expenditure per capita (\$)	138.49	752.29
	Avg Ordinary Business Rate (\$)	280.17	693.86	Environmental Expenditure (including waste) per capita	153.18	237.56
	Avg Ordinary Farmland Rate (\$)	1,642.94	2,408.48	Water & Sewer Services Expenditure per capita (\$)	126.37	486.17
	Avg Ordinary Mining Rate (\$)	n/a	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	386.34	362.69
	Total Land Value / Total Rate Revenue (\$)	261.04	185.51	Recreational & Culture Expenditure per capita (\$) *	232.22	301.24
	Typical Residential Water and Sewer Bill (including usage) (\$)	350	1,094	Public Order, Safety & Health Expenditure per capita (\$)	107.25	164.77
	Avg Domestic Waste Charge (\$)	202.10	234.55	Other Services Expenditure per capita (\$)	512.24	863.71
	Own Source Revenue (%) (TCorp Benchmark 60%)	30	44	Library Services Expenditure per capita (\$)	46.63	52.38
	Grants & Contributions Revenue (%)	63	49	Library Circulation per capita (Items)	7	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	4.4	-7.6	Domestic waste not going to land fill (%)	36	25
	Unrestricted Current Ratio	5.3	4.9	Development Applications (mean gross days)	28	35
	Outstanding Rates & Annual Charges (%)	5.3	10.5	Development Applications determined (No.)	29	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	52.4	43.3	Companion Animals microchipped (No.)	2,158	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.2	8.9	Companion Animals microchipped and registered (%)	49	50
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	7	9	Roads, Bridges and Footpath expenditure per capita (\$)	1,145.49	1,375.16	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	119.4	101.4	
Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	1.9	7.5	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	331.4	433.7	
Cost of dealing with Code of Conduct Complaints (\$)	0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.5	0.9	
Population per EFT Staff (No.)	61	50	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  			



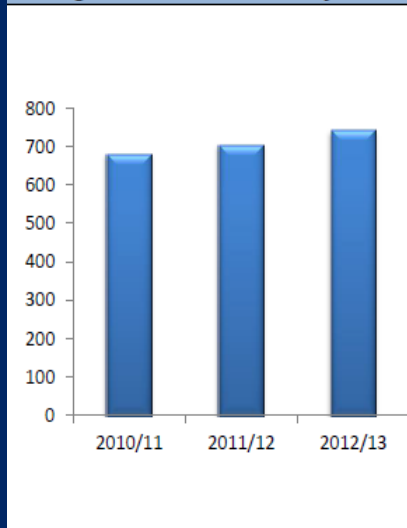
Cooma-Monaro Shire Council



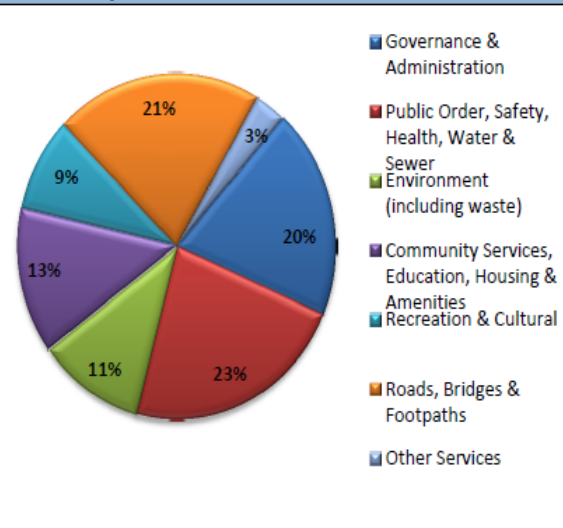
Cooma-Monaro Shire has an area of approximately 5,183.8 km² with a population of 10,164. Located in southern NSW the area has national parks, agricultural land and villages. Cooma-Monaro is the major population centre and the hub of the Snowy Mountains region with agriculture, tourism, retail services and light industries.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	1.7	4.2	Councillors (No.)	9	9
Population aged 19 or less (%)	25.6	27.7	Population per Councillor (No.)	1,129	1,487
Population aged between 20 & 59 (%)	49.4	48.4	Equivalent Full Time Staff (EFT) (No.)	160	152
Population aged above 60 (%)	24.9	24.0	2012/13 Revenue (\$'000)	26,673	38,947
Aboriginal & Torres Strait Islanders (%)	2.7	5.8	2012/13 Expenses (\$'000)	29,286	34,240
Language Spoken Other than English (%)	7.9	3.3	Residential Pensioner Rebates (%)	20	22
Socio-Economic Index Rank (1 low, 152 high)	95	n/a	Population Density (residents per km ²)	1.96	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.8	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	40,103	38,908	Public Halls (No.)	9	8
Avg Household Family Size (No.)	2.9	3.0	Public Libraries (No.)	1	2
Largest Industry Employer	Retail Trade		Open Public Space (ha)	401	235
Value of DAs determined (\$'000)	14,560	27,592	Total Road Length (km)	1,005.7	1453.3
Active Businesses in LGA (No.)	1,166	1,398	Access to Internet at Home (%)	69.3	65.3

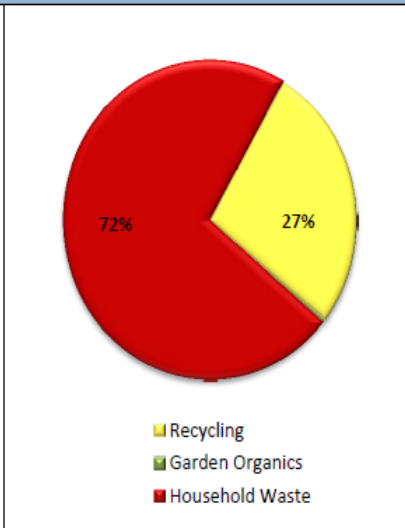
Average Residential Ordinary Rates



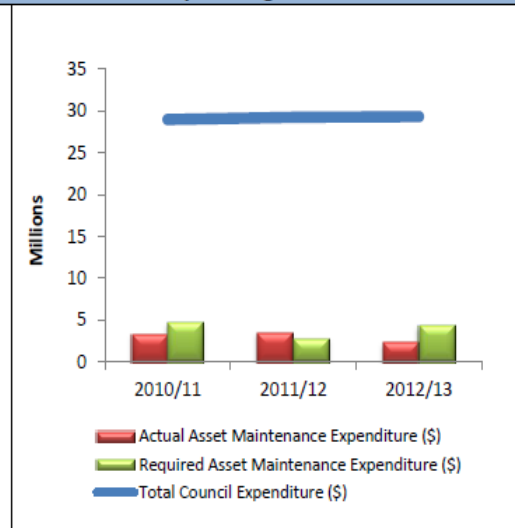
Expenditure on Services



Council's Waste Services

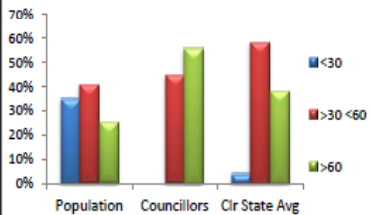
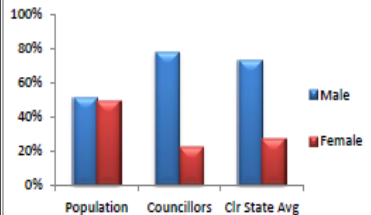




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
81 Commissioner Street	Avg Ordinary Residential Rate (\$)	742.73	652.52	Governance & Administration Expenditure per capita (\$)	553.33	335.85
Cooma NSW 2630	Avg Ordinary Business Rate (\$)	4,089.86	1,890.97	Environmental Expenditure (including waste) per capita	299.09	227.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,100.84	2,432.74	Water & Sewer Services Expenditure per capita (\$)	534.34	428.71
PO Box 714, Cooma NSW 2630	Avg Ordinary Mining Rate (\$)	n/a	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	397.78	187.17
Phone: 02 6455 1777	Total Land Value / Total Rate Revenue (\$)	130.71	177.84	Recreational & Culture Expenditure per capita (\$) *	261.02	232.13
Fax: 02 6455 1799	Typical Residential Water and Sewer Bill (including usage) (\$)	1,431	1,169	Public Order, Safety & Health Expenditure per capita (\$)	128.69	95.37
Email:	Avg Domestic Waste Charge (\$)	244.61	263.67	Other Services Expenditure per capita (\$)	92.88	394.89
council@cooma.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	57	55	Library Services Expenditure per capita (\$)	31.68	36.75
Web:	Grants & Contributions Revenue (%)	35	37	Library Circulation per capita (Items)	9	5
www.cooma.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-10.5	-3.2	Domestic waste not going to land fill (%)	37	35
Demographics of Population of LGA	Unrestricted Current Ratio	3.4	4.8	Development Applications (mean gross days)	88	55
	Outstanding Rates & Annual Charges (%)	8.6	7.4	Development Applications determined (No.)	111	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	34.6	13.8	Companion Animals microchipped (No.)	5,089	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	5.2	6.0	Companion Animals microchipped and registered (%)	58	49
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	4	8	Roads, Bridges and Footpath expenditure per capita (\$)	614.23	642.67
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	38.2	87.4
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	12.4	13.1
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	98.9	108.9
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.5	0.9
	Population per EFT Staff (No.)	64	93	Comparative Information on NSW Local Government		
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13		
				 		

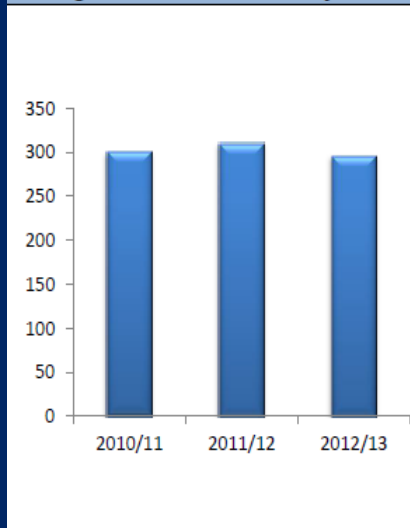
Coonamble Shire Council



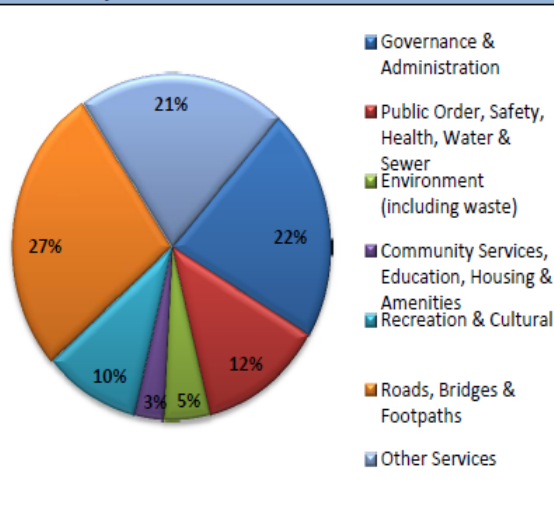
Coonamble Shire has an area of approximately 9,925.3 km² with a population of 4,235. Located in the Orana region, the Shire is adjacent to the Castlereagh Highway and the Castlereagh River. Known for its agriculture, primarily wheat, sheep and wool, with the beef cattle increasing. It is home to the Coonamble Rodeo and Campdraft and Coonamble Greyhound Festival.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-0.4	-0.9	Councillors (No.)	7	8
Population aged 19 or less (%)	27.2	26.0	Population per Councillor (No.)	605	413
Population aged between 20 & 59 (%)	49.9	48.3	Equivalent Full Time Staff (EFT) (No.)	106	70
Population aged above 60 (%)	22.9	25.7	2012/13 Revenue (\$'000)	19,468	15,538
Aboriginal & Torres Strait Islanders (%)	29.3	9.9	2012/13 Expenses (\$'000)	18,011	14,307
Language Spoken Other than English (%)	1.2	2.3	Residential Pensioner Rebates (%)	23	24
Socio-Economic Index Rank (1 low, 152 high)	6	n/a	Population Density (residents per km ²)	0.43	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.8	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	3	2
Avg Taxable Income (\$)	35,735	35,220	Public Halls (No.)	3	5
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	3	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	30	79
Value of DAs determined (\$'000)	14,509	5,873	Total Road Length (km)	1,657.0	1325.9
Active Businesses in LGA (No.)	609	457	Access to Internet at Home (%)	53.2	58.8

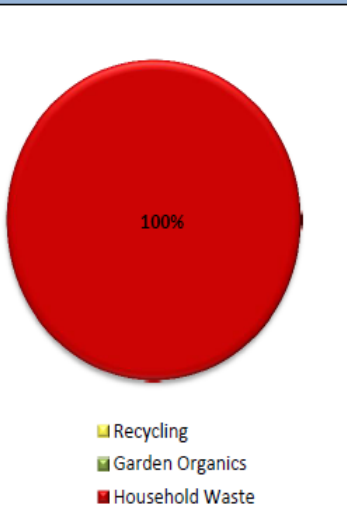
Average Residential Ordinary Rates



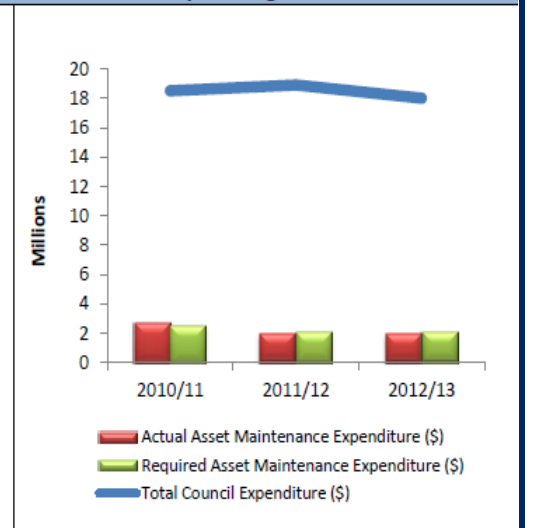
Expenditure on Services



Council's Waste Services




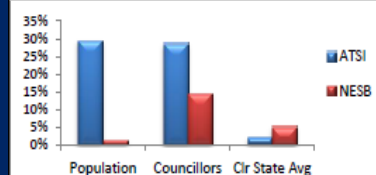
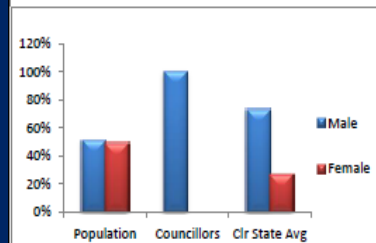
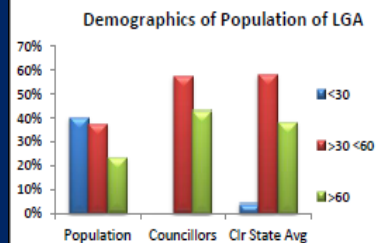
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
80 Castlereagh Street	Avg Ordinary Residential Rate (\$)	295.87	357.70	Governance & Administration Expenditure per capita (\$)	898.23	752.29
Coonamble NSW 2829	Avg Ordinary Business Rate (\$)	597.09	693.86	Environmental Expenditure (including waste) per capita	196.69	237.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	3,954.75	2,408.48	Water & Sewer Services Expenditure per capita (\$)	350.18	486.17
PO Box 249, Coonamble NSW 2829	Avg Ordinary Mining Rate (\$)	n/a	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	130.34	362.69
Phone: 02 6827 1900	Total Land Value / Total Rate Revenue (\$)	162.73	185.51	Recreational & Culture Expenditure per capita (\$) *	415.11	301.24
Fax: 02 6822 1626	Typical Residential Water and Sewer Bill (including usage) (\$)	651	1,094	Public Order, Safety & Health Expenditure per capita (\$)	192.44	164.77
Email:	Avg Domestic Waste Charge (\$)	295.19	234.55	Other Services Expenditure per capita (\$)	909.33	863.71
council@coonambleshire.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	56	44	Library Services Expenditure per capita (\$)	55.73	52.38
Web:	Grants & Contributions Revenue (%)	38	49	Library Circulation per capita (Items)	4	5
www.coonambleshire.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-2.5	-7.6	Domestic waste not going to land fill (%)	0	25
	Unrestricted Current Ratio	5.4	4.9	Development Applications (mean gross days)	55	35
	Outstanding Rates & Annual Charges (%)	7.4	10.5	Development Applications determined (No.)	19	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	97.0	43.3	Companion Animals microchipped (No.)	2,781	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	16.4	8.9	Companion Animals microchipped and registered (%)	49	50
	Your Council's Community Leadership			Your Council's Assets		
	Development Applications determined by Councillors (%)	0	9	Roads, Bridges and Footpath expenditure per capita (\$)	1,160.57	1,375.16
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	57.0	101.4
	Code of Conduct Complaints (No.)	1	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	2.2	7.5
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	391.3	433.7
	Cost of dealing with Code of Conduct Complaints (\$)	9,839	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.9
	Population per EFT Staff (No.)	40	50			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  		



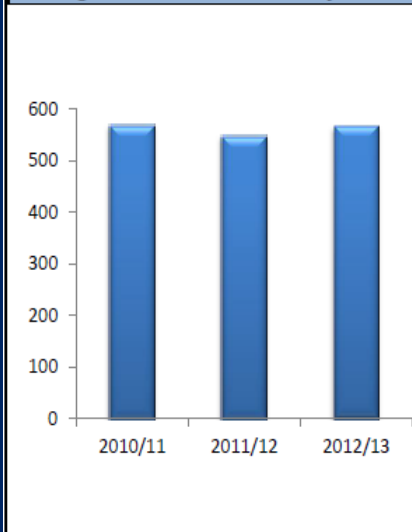
Cootamundra Shire Council



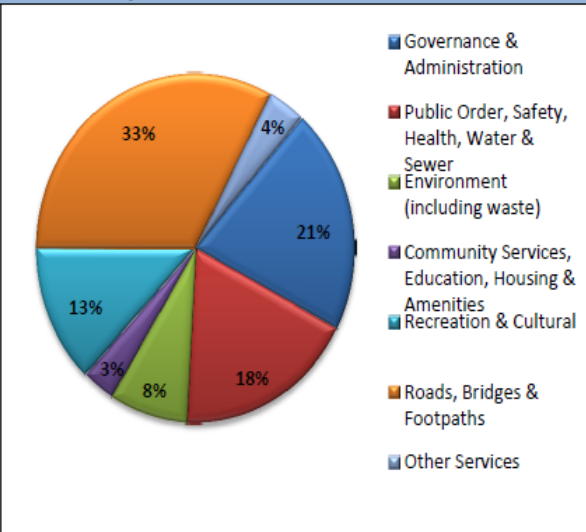
Cootamundra Shire is has an area of approximately 1,524.0 km2 with a population of 7,620. Located in the Riverina region the Shire is an agricultural community centred on Cootamundra and the villages of Stockinbingal and Wallendbeen. Its diverse economy is based on agriculture, a large export abattoir and a regional transport hub.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	2.3	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	24.8	25.9	Population per Councillor (No.)	847	835
Population aged between 20 & 59 (%)	43.9	47.4	Equivalent Full Time Staff (EFT) (No.)	83	108
Population aged above 60 (%)	31.3	26.7	2012/13 Revenue (\$'000)	16,833	23,296
Aboriginal & Torres Strait Islanders (%)	3.9	7.9	2012/13 Expenses (\$'000)	17,889	22,483
Language Spoken Other than English (%)	2.2	2.6	Residential Pensioner Rebates (%)	32	25
Socio-Economic Index Rank (1 low, 152 high)	32	n/a	Population Density (residents per km ²)	5.00	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.2	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	36,782	34,729	Public Halls (No.)	5	7
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Retail Trade		Open Public Space (ha)	136	151
Value of DAs determined (\$'000)	8,182	10,612	Total Road Length (km)	617.5	1606.1
Active Businesses in LGA (No.)	781	851	Access to Internet at Home (%)	60.8	61.4

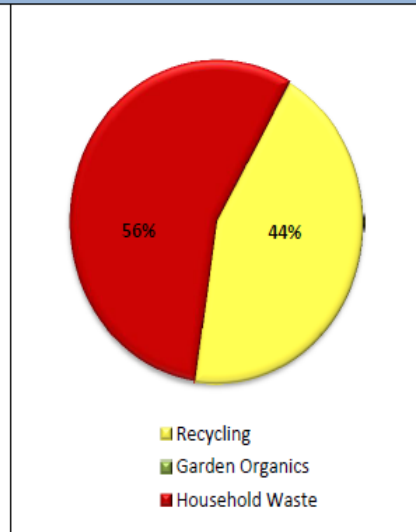
Average Residential Ordinary Rates



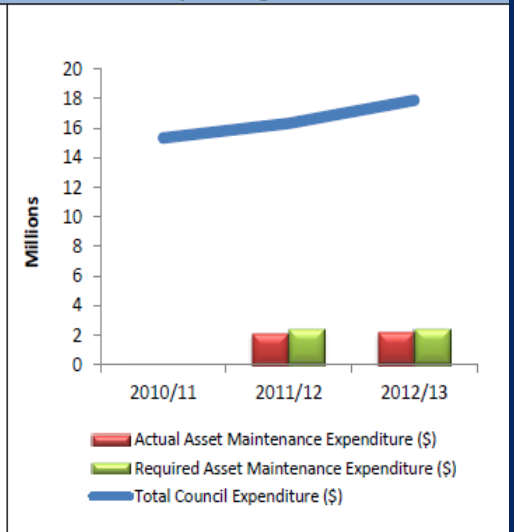
Expenditure on Services



Council's Waste Services



Council's Spending on Assets

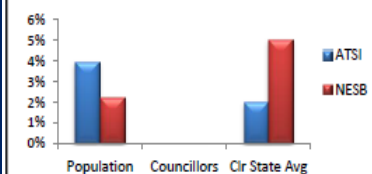
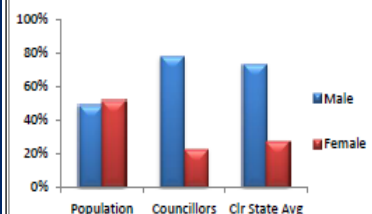
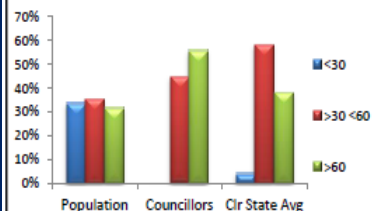


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg		
Wallendoon Street Cootamundra NSW 2590 Postal Address: PO Box 420, Cootamundra NSW 2590 Phone: 02 6940 2100 Fax: 02 6940 2127 Email: mail@cootamundra.nsw.gov.au Web: www.cootamundra.nsw.gov.au	Avg Ordinary Residential Rate (\$)	565.79	516.92	Governance & Administration Expenditure per capita (\$)	484.12	416.68		
	Avg Ordinary Business Rate (\$)	1,691.22	1,196.86	Environmental Expenditure (including waste) per capita	183.07	218.44		
	Avg Ordinary Farmland Rate (\$)	2,163.15	2,257.70	Water & Sewer Services Expenditure per capita (\$)	376.12	377.40		
	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	77.30	319.06		
	Total Land Value / Total Rate Revenue (\$)	167.32	179.29	Recreational & Culture Expenditure per capita (\$) *	304.86	279.50		
	Typical Residential Water and Sewer Bill (including usage) (\$)	950	1,067	Public Order, Safety & Health Expenditure per capita (\$)	56.17	142.68		
	Avg Domestic Waste Charge (\$)	239.19	270.75	Other Services Expenditure per capita (\$)	89.63	414.94		
	Own Source Revenue (%) (TCorp Benchmark 60%)	63	49	Library Services Expenditure per capita (\$)	58.27	45.73		
	Grants & Contributions Revenue (%)	32	44	Library Circulation per capita (Items)	7	5		
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-9.8	-6.8	Domestic waste not going to land fill (%)	52	31		
	Unrestricted Current Ratio	4.9	5.1	Development Applications (mean gross days)	31	58		
	Outstanding Rates & Annual Charges (%)	4.2	9.2	Development Applications determined (No.)	123	88		
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	6.5	26.5	Companion Animals microchipped (No.)	3,752	3,107		
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.2	6.3	Companion Animals microchipped and registered (%)	42	53		
Your Council's Community Leadership				Your Council's Assets				
Development Applications determined by Councillors (%)				8	5	Roads, Bridges and Footpath expenditure per capita (\$)	776.38	1,039.65
Audited Financial Reports submitted by due date (Y/N)				Y	n/a	Building & Infrastructure Renewal Ratio (%)	61.2	79.0
Code of Conduct Complaints (No.)				0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	5.2	16.6
Complaints investigated requiring action (No.)				0	0	Road Length per '000 capita (metre)	81.0	234.2
Cost of dealing with Code of Conduct Complaints (\$)				0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.9
Population per EFT Staff (No.)				92	71	Comparative Information on NSW Local Government		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  Office of Local Government				

Demographics of Population of LGA



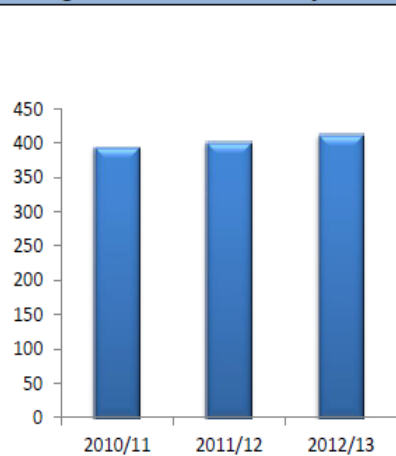
Corowa Shire Council



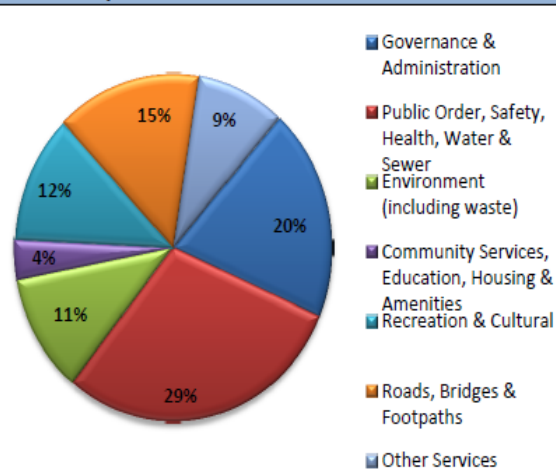
Corowa Shire has an area of approximately 2,329.0 km² with a population of 11,383. Located between Albury and Wagga Wagga regional centres, on the Murray River. The area is primarily an agricultural area with livestock and manufacturing. Corowa is the central access point to the snowfields and wine country, Rutherglen.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	1.5	4.2	Councillors (No.)	9	9
Population aged 19 or less (%)	24.5	27.7	Population per Councillor (No.)	1,265	1,487
Population aged between 20 & 59 (%)	43.5	48.4	Equivalent Full Time Staff (EFT) (No.)	113	152
Population aged above 60 (%)	32.0	24.0	2012/13 Revenue (\$'000)	30,649	38,947
Aboriginal & Torres Strait Islanders (%)	1.3	5.8	2012/13 Expenses (\$'000)	27,345	34,240
Language Spoken Other than English (%)	2.5	3.3	Residential Pensioner Rebates (%)	27	22
Socio-Economic Index Rank (1 low, 152 high)	57	n/a	Population Density (residents per km ²)	4.89	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.4	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	3	3
Avg Taxable Income (\$)	35,167	38,908	Public Halls (No.)	4	8
Avg Household Family Size (No.)	2.8	3.0	Public Libraries (No.)	2	2
Largest Industry Employer	Manufacturing		Open Public Space (ha)	391	235
Value of DAs determined (\$'000)	19,145	27,592	Total Road Length (km)	1,356.4	1453.3
Active Businesses in LGA (No.)	1,167	1,398	Access to Internet at Home (%)	63.5	65.3

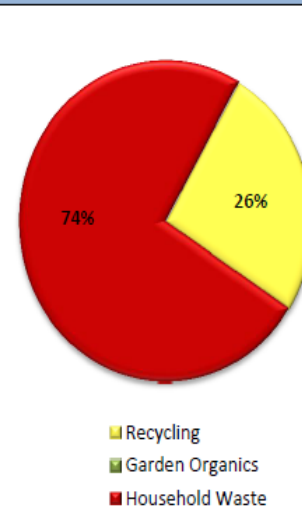
Average Residential Ordinary Rates



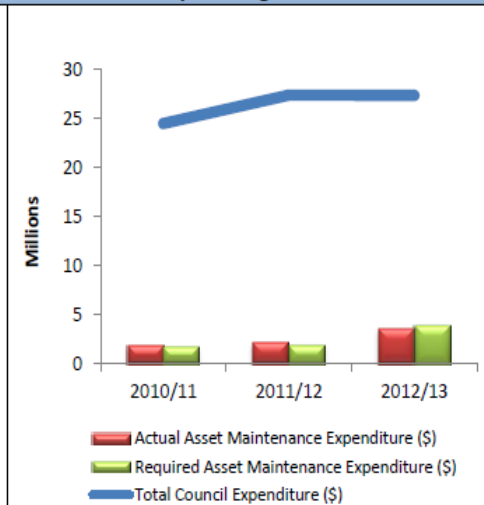
Expenditure on Services



Council's Waste Services



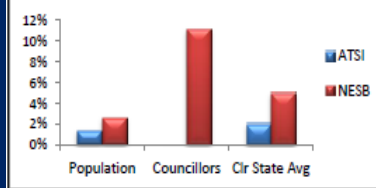
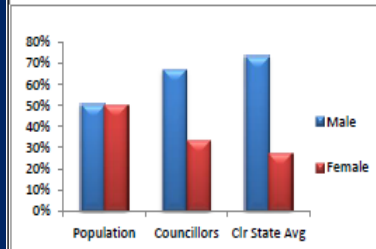
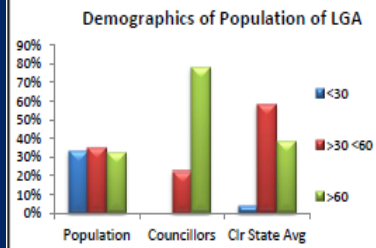
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Postal Address: Corner Bow Street & Honour Avenue Corowa NSW 2646 PO Box 77, Corowa NSW 2646 Phone: 02 6033 8999 Fax: 02 6033 3317 Email: council@corowa.nsw.gov.au Web: www.corowa.nsw.gov.au	Avg Ordinary Residential Rate (\$)	412.60	652.52	Governance & Administration Expenditure per capita (\$)	465.52	335.85
	Avg Ordinary Business Rate (\$)	962.81	1,890.97	Environmental Expenditure (including waste) per capita	260.48	227.56
	Avg Ordinary Farmland Rate (\$)	1,944.86	2,432.74	Water & Sewer Services Expenditure per capita (\$)	633.66	428.71
	Avg Ordinary Mining Rate (\$)	n/a	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	91.45	187.17
	Total Land Value / Total Rate Revenue (\$)	116.88	177.84	Recreational & Culture Expenditure per capita (\$) *	291.93	232.13
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,117	1,169	Public Order, Safety & Health Expenditure per capita (\$)	80.12	95.37
	Avg Domestic Waste Charge (\$)	38.80	263.67	Other Services Expenditure per capita (\$)	219.01	394.89
	Own Source Revenue (%) (TCorp Benchmark 60%)	50	55	Library Services Expenditure per capita (\$)	38.48	36.75
	Grants & Contributions Revenue (%)	35	37	Library Circulation per capita (Items)	n/a	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-5.6	-3.2	Domestic waste not going to land fill (%)	13	35
	Unrestricted Current Ratio	3.9	4.8	Development Applications (mean gross days)	35	55
	Outstanding Rates & Annual Charges (%)	8.4	7.4	Development Applications determined (No.)	210	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	8.8	13.8	Companion Animals microchipped (No.)	4,865	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	6.8	6.0	Companion Animals microchipped and registered (%)	53	49
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	1	8	Roads, Bridges and Footpath expenditure per capita (\$)	360.10	642.67	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	99.8	87.4	
Code of Conduct Complaints (No.)	1	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	18.3	13.1	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	119.2	108.9	
Cost of dealing with Code of Conduct Complaints (\$)	1,200	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.9	
Population per EFT Staff (No.)	101	93	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  			



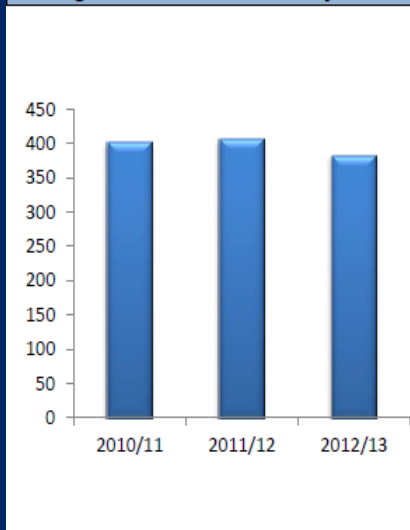
Cowra Shire Council



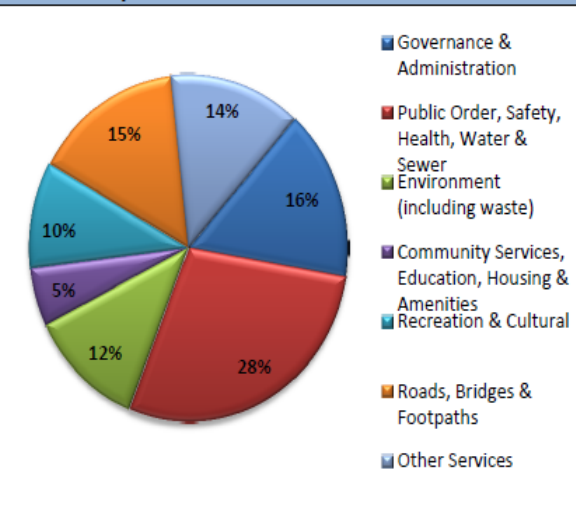
Cowra Shire has an area of approximately 2,809.6 km² with a population of 12,622. Located in the Central West region, the Shire is adjacent to the Lachlan River, the Mid-Western Highway and the Lachlan Way. Viticulture a major industry in the area. The Shire is the site of the Cowra Breakout of Japanese Prisoners of War, Japanese War Cemetery and Japanese garden.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-0.5	4.2	Councillors (No.)	9	9
Population aged 19 or less (%)	25.5	27.7	Population per Councillor (No.)	1,402	1,487
Population aged between 20 & 59 (%)	45.0	48.4	Equivalent Full Time Staff (EFT) (No.)	162	152
Population aged above 60 (%)	29.5	24.0	2012/13 Revenue (\$'000)	31,039	38,947
Aboriginal & Torres Strait Islanders (%)	6.5	5.8	2012/13 Expenses (\$'000)	31,325	34,240
Language Spoken Other than English (%)	2.7	3.3	Residential Pensioner Rebates (%)	28	22
Socio-Economic Index Rank (1 low, 152 high)	24	n/a	Population Density (residents per km ²)	4.49	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	6.6	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	33,910	38,908	Public Halls (No.)	1	8
Avg Household Family Size (No.)	2.9	3.0	Public Libraries (No.)	1	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	48	235
Value of DAs determined (\$'000)	10,068	27,592	Total Road Length (km)	1,271.6	1453.3
Active Businesses in LGA (No.)	1,124	1,398	Access to Internet at Home (%)	57.8	65.3

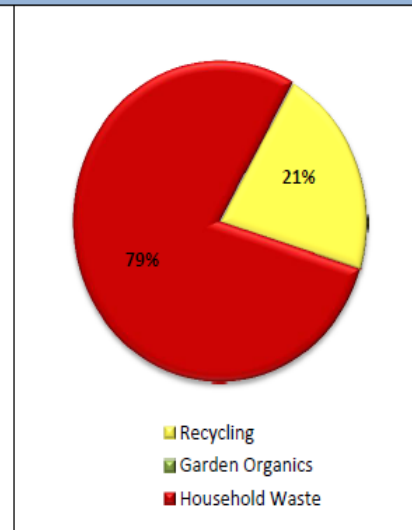
Average Residential Ordinary Rates



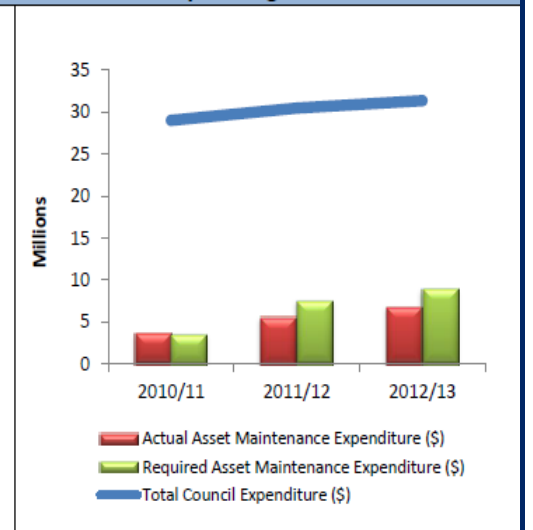
Expenditure on Services



Council's Waste Services

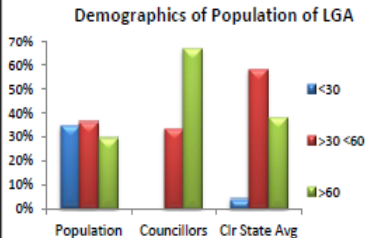
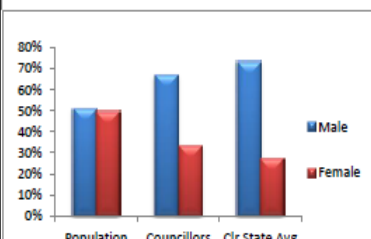




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Very Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
116 Kendal Street	Avg Ordinary Residential Rate (\$)	382.92	652.52	Governance & Administration Expenditure per capita (\$)	391.46	335.85
Cowra NSW 2794	Avg Ordinary Business Rate (\$)	2,628.64	1,890.97	Environmental Expenditure (including waste) per capita	281.89	227.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,428.17	2,432.74	Water & Sewer Services Expenditure per capita (\$)	653.15	428.71
Private Bag 342, Cowra NSW 2794	Avg Ordinary Mining Rate (\$)	76,000.00	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	135.64	187.17
Phone: 02 6340 2000	Total Land Value / Total Rate Revenue (\$)	168.03	177.84	Recreational & Culture Expenditure per capita (\$) *	249.56	232.13
Fax: 02 6340 2011	Typical Residential Water and Sewer Bill (including usage) (\$)	1,467	1,169	Public Order, Safety & Health Expenditure per capita (\$)	56.73	95.37
Email:	Avg Domestic Waste Charge (\$)	396.17	263.67	Other Services Expenditure per capita (\$)	336.63	394.89
council@cowra.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	72	55	Library Services Expenditure per capita (\$)	21.07	36.75
Web:	Grants & Contributions Revenue (%)	23	37	Library Circulation per capita (Items)	4	5
www.cowracouncil.com.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-5.7	-3.2	Domestic waste not going to land fill (%)	28	35
Demographics of Population of LGA	Unrestricted Current Ratio	2.8	4.8	Development Applications (mean gross days)	48	55
	Outstanding Rates & Annual Charges (%)	10.2	7.4	Development Applications determined (No.)	91	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	1.3	13.8	Companion Animals microchipped (No.)	5,649	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	8.0	6.0	Companion Animals microchipped and registered (%)	46	49
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	16	8	Roads, Bridges and Footpath expenditure per capita (\$)	376.72	642.67
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	51.8	87.4
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	4.7	13.1
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	100.7	108.9
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.8	0.9
	Population per EFT Staff (No.)	78	93	Comparative Information on NSW Local Government		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13		
				 		

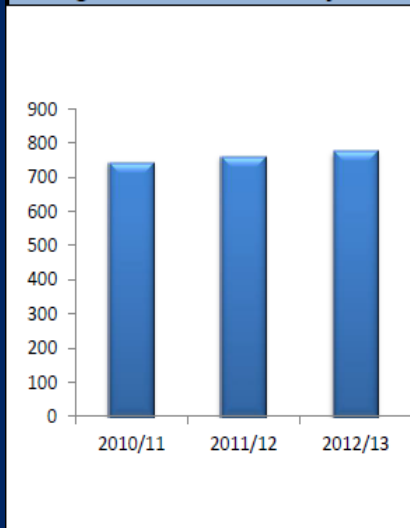
Deniliquin Council



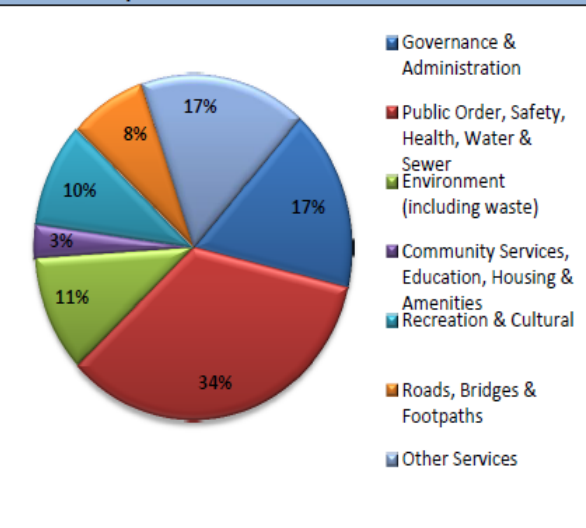
Deniliquin has an area of approximately 143.2 km² with a population of 7,337. Located on the Edward River and on the fringe of the world's largest red gum forest. The area's main industry is agriculture, primarily rice, wool and timber. The area is the host of the annual Ute Muster, which now holds the Guinness World record for the most utes ever mustered in the one place.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-2.8	4.6	Councillors (No.)	7	10
Population aged 19 or less (%)	25.4	26.1	Population per Councillor (No.)	1,047	4,055
Population aged between 20 & 59 (%)	46.7	49.6	Equivalent Full Time Staff (EFT) (No.)	75	312
Population aged above 60 (%)	27.9	24.2	2012/13 Revenue (\$'000)	19,022	79,325
Aboriginal & Torres Strait Islanders (%)	3.6	4.7	2012/13 Expenses (\$'000)	16,426	73,370
Language Spoken Other than English (%)	2.8	4.7	Residential Pensioner Rebates (%)	25	21
Socio-Economic Index Rank (1 low, 152 high)	31	n/a	Population Density (residents per km ²)	51.17	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.9	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	33,498	40,087	Public Halls (No.)	4	13
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	1	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	1,137	946
Value of DAs determined (\$'000)	7,407	103,374	Total Road Length (km)	172.6	1101.8
Active Businesses in LGA (No.)	666	3,158	Access to Internet at Home (%)	59.7	68.3

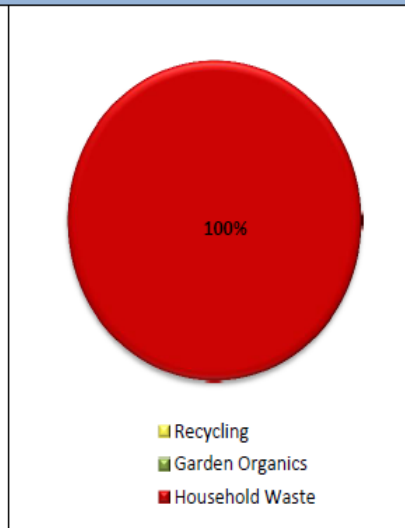
Average Residential Ordinary Rates



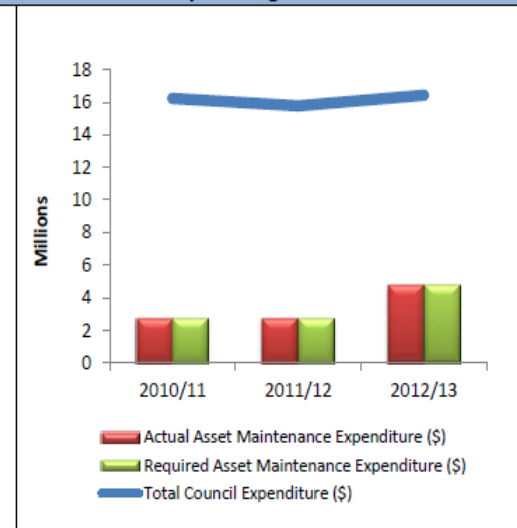
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Civic Place	Avg Ordinary Residential Rate (\$)	777.74	878.05	Governance & Administration Expenditure per capita (\$)	366.32	266.44
Deniliquin NSW 2710	Avg Ordinary Business Rate (\$)	2,319.44	3,168.15	Environmental Expenditure (including waste) per capita	234.88	236.74
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,531.53	1,834.89	Water & Sewer Services Expenditure per capita (\$)	630.41	539.74
PO Box 270, Deniliquin NSW 2710	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	72.20	178.49
Phone: 03 5898 3000	Total Land Value / Total Rate Revenue (\$)	59.21	166.32	Recreational & Culture Expenditure per capita (\$) *	222.46	252.82
Fax: 03 5898 3029	Typical Residential Water and Sewer Bill (including usage) (\$)	1,461	1,188	Public Order, Safety & Health Expenditure per capita (\$)	150.54	63.87
Email:	Avg Domestic Waste Charge (\$)	316.51	287.64	Other Services Expenditure per capita (\$)	389.11	225.45
council@deniliquin.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	59	64	Library Services Expenditure per capita (\$)	73.43	45.92
Web:	Grants & Contributions Revenue (%)	34	28	Library Circulation per capita (Items)	7	7
www.deniliquin.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	8.0	-6.4	Domestic waste not going to land fill (%)	15	43
Demographics of Population of LGA	Unrestricted Current Ratio	2.6	2.9	Development Applications (mean gross days)	46	61
	Outstanding Rates & Annual Charges (%)	12.5	6.1	Development Applications determined (No.)	84	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	5.9	4.4	Companion Animals microchipped (No.)	2,471	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	11.5	4.3	Companion Animals microchipped and registered (%)	35	58
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	2	3	Roads, Bridges and Footpath expenditure per capita (\$)	175.92	349.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	137.9	75.9
	Code of Conduct Complaints (No.)	0	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	25.4	10.6
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	23.6	30.7
	Cost of dealing with Code of Conduct Complaints (\$)	0	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.8
	Population per EFT Staff (No.)	98	125			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13  Office of Local Government		

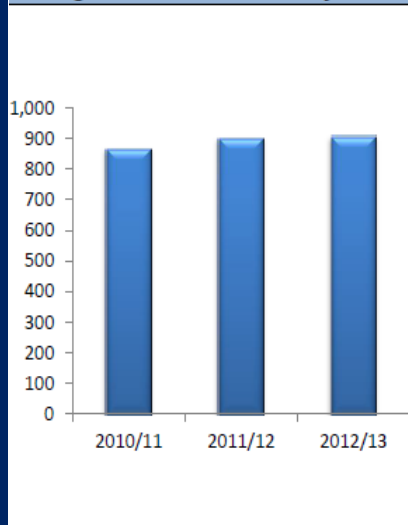
Dubbo City Council



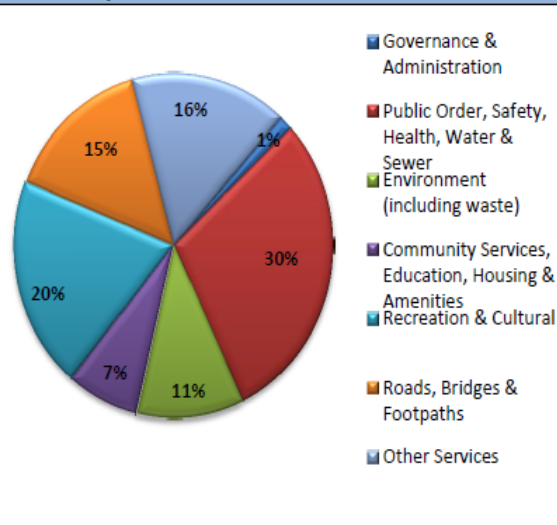
Dubbo City is home to 40, 595 residents and situated on the crossroads of 3 major NSW highways. Dubbo is the service centre for the Orana Region, a geographic area one third the size of NSW. The Health and Social Services Sector is the City's largest employer, but Dubbo also has a strong manufacturing, education, retail and tourism industries. Dubbo is home to Taronga Western Plains Zoo and the LGA covers land 3425km².

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	4.1	4.6	Councillors (No.)	11	10
Population aged 19 or less (%)	29.6	26.1	Population per Councillor (No.)	3,690	4,055
Population aged between 20 & 59 (%)	51.1	49.6	Equivalent Full Time Staff (EFT) (No.)	330	312
Population aged above 60 (%)	19.3	24.2	2012/13 Revenue (\$'000)	104,061	79,325
Aboriginal & Torres Strait Islanders (%)	12.8	4.7	2012/13 Expenses (\$'000)	89,832	73,370
Language Spoken Other than English (%)	3.0	4.7	Residential Pensioner Rebates (%)	16	21
Socio-Economic Index Rank (1 low, 152 high)	83	n/a	Population Density (residents per km ²)	11.84	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.7	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	40,935	40,087	Public Halls (No.)	3	13
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	2	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	842	946
Value of DAs determined (\$'000)	158,043	103,374	Total Road Length (km)	1,249.3	1101.8
Active Businesses in LGA (No.)	3,620	3,158	Access to Internet at Home (%)	69.0	68.3

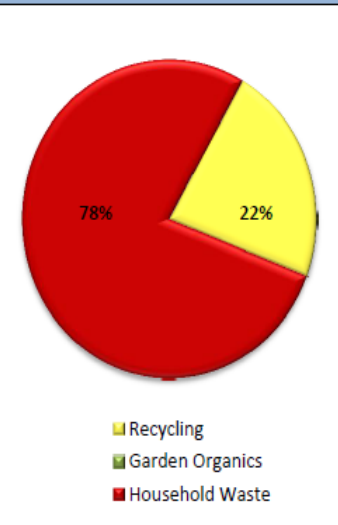
Average Residential Ordinary Rates



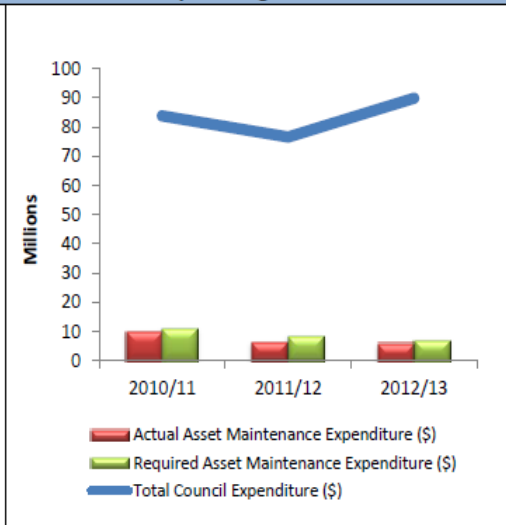
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Church Street	Avg Ordinary Residential Rate (\$)	907.18	878.05	Governance & Administration Expenditure per capita (\$)	30.77	266.44
Dubbo NSW 2830	Avg Ordinary Business Rate (\$)	4,828.65	3,168.15	Environmental Expenditure (including waste) per capita	234.91	236.74
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,701.36	1,834.89	Water & Sewer Services Expenditure per capita (\$)	591.33	539.74
PO Box 81, Dubbo NSW 2830	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	161.57	178.49
Phone: 02 6801 4000	Total Land Value / Total Rate Revenue (\$)	88.79	166.32	Recreational & Culture Expenditure per capita (\$) *	444.07	252.82
Fax: 02 6801 4259	Typical Residential Water and Sewer Bill (including usage) (\$)	1,402	1,188	Public Order, Safety & Health Expenditure per capita (\$)	70.21	63.87
Email:	Avg Domestic Waste Charge (\$)	262.99	287.64	Other Services Expenditure per capita (\$)	354.92	225.45
dcc@dubbo.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	68	64	Library Services Expenditure per capita (\$)	45.97	45.92
Web:	Grants & Contributions Revenue (%)	24	28	Library Circulation per capita (Items)	5	7
www.dubbo.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	0.5	-6.4	Domestic waste not going to land fill (%)	23	43
Demographics of Population of LGA	Unrestricted Current Ratio	5.5	2.9	Development Applications (mean gross days)	43	61
	Outstanding Rates & Annual Charges (%)	4.3	6.1	Development Applications determined (No.)	477	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	5.7	4.4	Companion Animals microchipped (No.)	18,736	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.0	4.3	Companion Animals microchipped and registered (%)	56	58
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	0	3	Roads, Bridges and Footpath expenditure per capita (\$)	325.11	349.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	18.6	75.9
	Code of Conduct Complaints (No.)	2	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	4.9	10.6
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	30.8	30.7
	Cost of dealing with Code of Conduct Complaints (\$)	20,995	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.8
	Population per EFT Staff (No.)	123	125			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

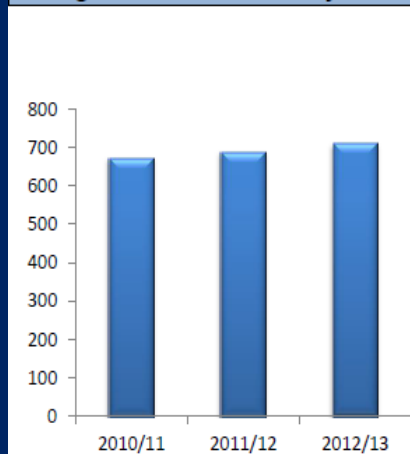
Dungog Shire Council



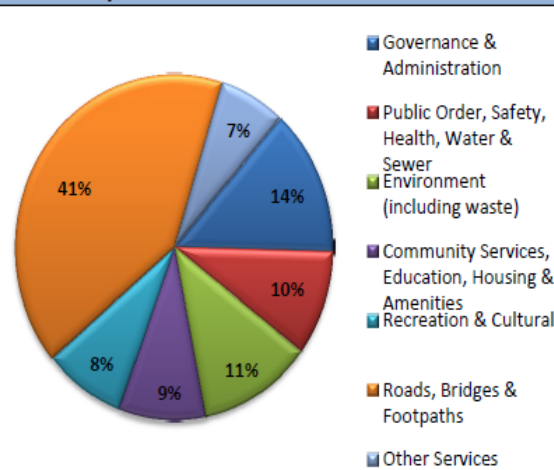
Dungog Shire is located within the Hunter region and comprises an area of approximately 2251.5 Km² with a population of 8,696 residents. The Shire is a major water resource for the residents of the lower Hunter and is renowned for its natural environment and pristine waterways the upper reaches of the Shire are part of the Barrington Tops National Park world heritage area. Key industries include agriculture, forestry and tourism.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	5.5	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	25.6	25.9	Population per Councillor (No.)	966	835
Population aged between 20 & 59 (%)	49.1	47.4	Equivalent Full Time Staff (EFT) (No.)	65	108
Population aged above 60 (%)	25.3	26.7	2012/13 Revenue (\$'000)	16,567	23,296
Aboriginal & Torres Strait Islanders (%)	3.2	7.9	2012/13 Expenses (\$'000)	13,138	22,483
Language Spoken Other than English (%)	1.6	2.6	Residential Pensioner Rebates (%)	23	25
Socio-Economic Index Rank (1 low, 152 high)	97	n/a	Population Density (residents per km ²)	3.86	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.6	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	40,893	34,729	Public Halls (No.)	7	7
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	71	151
Value of DAs determined (\$'000)	12,975	10,612	Total Road Length (km)	721.9	1606.1
Active Businesses in LGA (No.)	1,019	851	Access to Internet at Home (%)	68.1	61.4

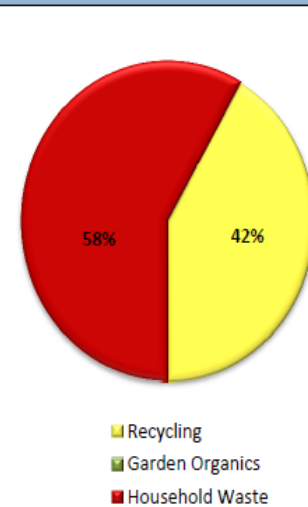
Average Residential Ordinary Rates



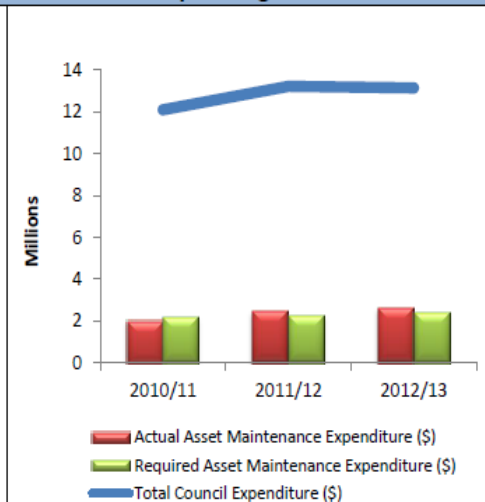
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Distressed.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
198 Dowling Street	Avg Ordinary Residential Rate (\$)	710.90	516.92	Governance & Administration Expenditure per capita (\$)	198.60	416.68
Dungog NSW 2420	Avg Ordinary Business Rate (\$)	833.79	1,196.86	Environmental Expenditure (including waste) per capita	165.71	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,017.15	2,257.70	Water & Sewer Services Expenditure per capita (\$)	57.61	377.40
PO Box 95, Dungog NSW 2420	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	137.19	319.06
Phone: 02 4995 7777	Total Land Value / Total Rate Revenue (\$)	284.78	179.29	Recreational & Culture Expenditure per capita (\$) *	125.23	279.50
Fax: 02 4995 7750	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	1,067	Public Order, Safety & Health Expenditure per capita (\$)	94.07	142.68
Email:	Avg Domestic Waste Charge (\$)	284.00	270.75	Other Services Expenditure per capita (\$)	102.81	414.94
shirecouncil@dungog.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	40	49	Library Services Expenditure per capita (\$)	20.12	45.73
Web:	Grants & Contributions Revenue (%)	50	44	Library Circulation per capita (Items)	4	5
www.dungog.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-0.1	-6.8	Domestic waste not going to land fill (%)	46	31
Demographics of Population of LGA	Unrestricted Current Ratio	5.1	5.1	Development Applications (mean gross days)	66	58
	Outstanding Rates & Annual Charges (%)	4.6	9.2	Development Applications determined (No.)	136	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	10.2	26.5	Companion Animals microchipped (No.)	4,771	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	13.1	6.3	Companion Animals microchipped and registered (%)	48	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	6	5	Roads, Bridges and Footpath expenditure per capita (\$)	629.60	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	213.7	79.0
	Code of Conduct Complaints (No.)	1	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	40.9	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	83.0	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	300	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.1	0.9
	Population per EFT Staff (No.)	134	71			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		

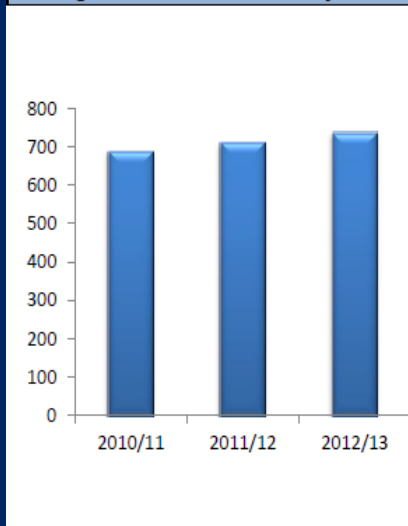
Eurobodalla Shire Council



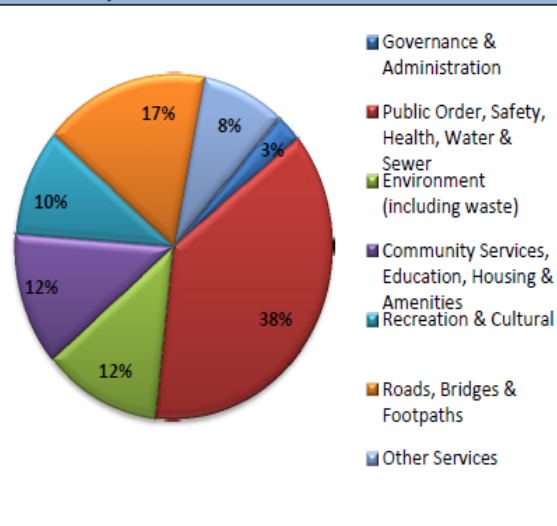
Eurobodalla Shire Council has an area of approximately 3,427.7km² with a population of 37,048. Stretching 110km on the south coast of NSW, more than three quarters of the land is national parks or state forests. The three major towns, Batemans Bay, Moruya and Narooma, are connected by villages that are central to Eurobodalla's strong rural, coastal heritage and indigenous culture. The local industry, once based on dairying, forestry and fishing, is now a diverse economy, providing tourism, agriculture and fishing, retail and property, health and other services

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	2.6	4.6	Councillors (No.)	9	10
Population aged 19 or less (%)	21.9	26.1	Population per Councillor (No.)	4,116	4,055
Population aged between 20 & 59 (%)	42.4	49.6	Equivalent Full Time Staff (EFT) (No.)	460	312
Population aged above 60 (%)	35.7	24.2	2012/13 Revenue (\$'000)	95,473	79,325
Aboriginal & Torres Strait Islanders (%)	5.1	4.7	2012/13 Expenses (\$'000)	94,691	73,370
Language Spoken Other than English (%)	5.4	4.7	Residential Pensioner Rebates (%)	21	21
Socio-Economic Index Rank (1 low, 152 high)	53	n/a	Population Density (residents per km ²)	10.81	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	6.7	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	3	3
Avg Taxable Income (\$)	33,837	40,087	Public Halls (No.)	15	13
Avg Household Family Size (No.)	2.7	2.9	Public Libraries (No.)	3	3
Largest Industry Employer	Retail Trade		Open Public Space (ha)	1,550	946
Value of DAs determined (\$'000)	84,351	103,374	Total Road Length (km)	1,022.7	1101.8
Active Businesses in LGA (No.)	2,980	3,158	Access to Internet at Home (%)	66.9	68.3

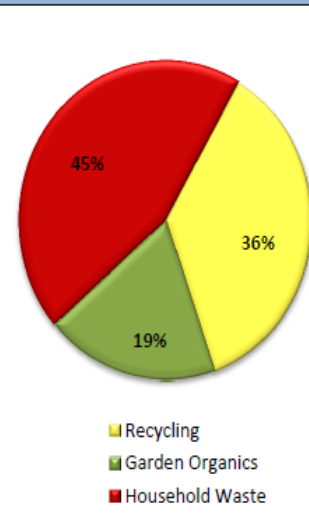
Average Residential Ordinary Rates



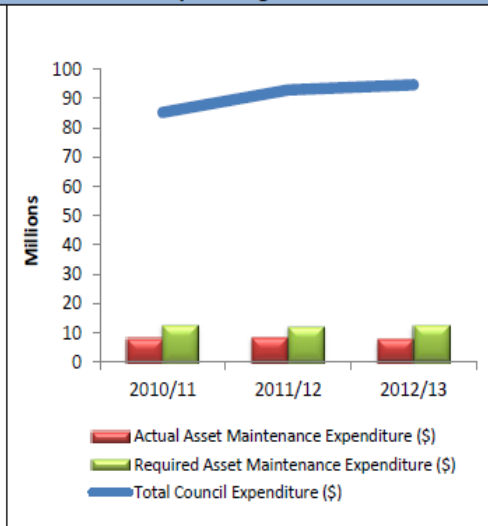
Expenditure on Services



Council's Waste Services




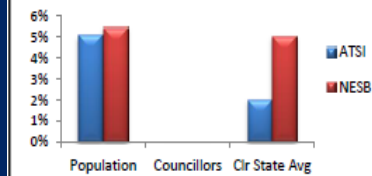
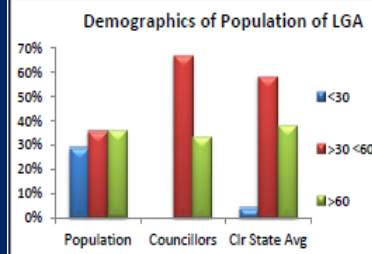
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Contacting Council Cnr Vulcan and Campbell Streets Moruya NSW 2537 Postal Address: PO Box 99, Moruya NSW 2537 Phone: 02 4474 1000 Fax: 02 4474 1234 Email: council@eurocoast.nsw.gov.au Web: www.esc.nsw.gov.au	Avg Ordinary Residential Rate (\$)	736.77	878.05	Governance & Administration Expenditure per capita (\$)	65.32	266.44
	Avg Ordinary Business Rate (\$)	2,746.32	3,168.15	Environmental Expenditure (including waste) per capita	303.88	236.74
	Avg Ordinary Farmland Rate (\$)	1,199.30	1,834.89	Water & Sewer Services Expenditure per capita (\$)	897.75	539.74
	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	323.77	178.49
	Total Land Value / Total Rate Revenue (\$)	227.75	166.32	Recreational & Culture Expenditure per capita (\$) *	263.01	252.82
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,330	1,188	Public Order, Safety & Health Expenditure per capita (\$)	82.35	63.87
	Avg Domestic Waste Charge (\$)	222.58	287.64	Other Services Expenditure per capita (\$)	222.04	225.45
	Own Source Revenue (%) (TCorp Benchmark 60%)	73	64	Library Services Expenditure per capita (\$)	45.83	45.92
	Grants & Contributions Revenue (%)	22	28	Library Circulation per capita (Items)	6	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-4.8	-6.4	Domestic waste not going to land fill (%)	54	43
	Unrestricted Current Ratio	2.2	2.9	Development Applications (mean gross days)	61	61
	Outstanding Rates & Annual Charges (%)	4.2	6.1	Development Applications determined (No.)	568	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	3.1	4.4	Companion Animals microchipped (No.)	15,060	17,347
Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.6	4.3	Companion Animals microchipped and registered (%)	54	58	
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	1	3	Roads, Bridges and Footpath expenditure per capita (\$)	441.02	349.74	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	48.8	75.9	
Code of Conduct Complaints (No.)	15	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	2.7	10.6	
Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	27.6	30.7	
Cost of dealing with Code of Conduct Complaints (\$)	1,982	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.8	
Population per EFT Staff (No.)	81	125	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13 			



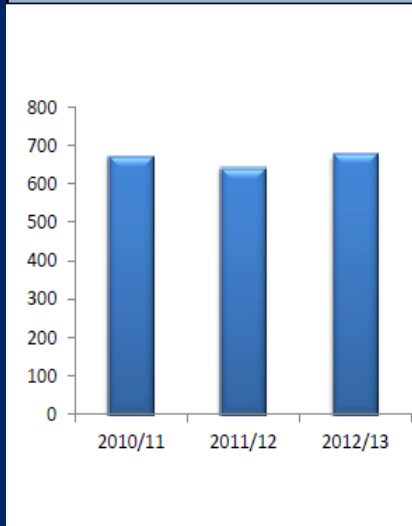
Fairfield City Council



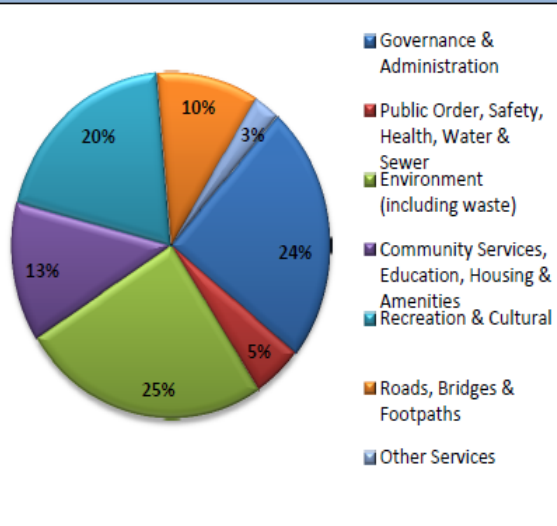
Fairfield City has an area of approximately 101.6 km² with a population of 198,335. Located in the south west of Sydney the area is a culturally diverse city with more than half of all residents having been born overseas, mostly in non-English speaking countries. The area is mainly residential, with large scale industrial estates at Wetherill Park and Smithfield. Major business and retail centres at Fairfield and Cabramatta.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	5.6	9.1	Councillors (No.)	13	12
Population aged 19 or less (%)	27.3	24.4	Population per Councillor (No.)	15,257	11,259
Population aged between 20 & 59 (%)	55.3	57.6	Equivalent Full Time Staff (EFT) (No.)	749	579
Population aged above 60 (%)	17.4	18.0	2012/13 Revenue (\$'000)	151,910	135,038
Aboriginal & Torres Strait Islanders (%)	0.7	0.8	2012/13 Expenses (\$'000)	143,437	118,138
Language Spoken Other than English (%)	48.7	34.5	Residential Pensioner Rebates (%)	22	16
Socio-Economic Index Rank (1 low, 152 high)	5	n/a	Population Density (residents per km ²)	1,952.12	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	8.6	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	3	4
Avg Taxable Income (\$)	37,051	50,225	Public Halls (No.)	23	16
Avg Household Family Size (No.)	3.3	3.1	Public Libraries (No.)	5	5
Largest Industry Employer	Manufacturing		Open Public Space (ha)	825	1,062
Value of DAs determined (\$'000)	254,320	377,691	Total Road Length (km)	678.3	447.7
Active Businesses in LGA (No.)	14,517	12,523	Access to Internet at Home (%)	67.6	76.0

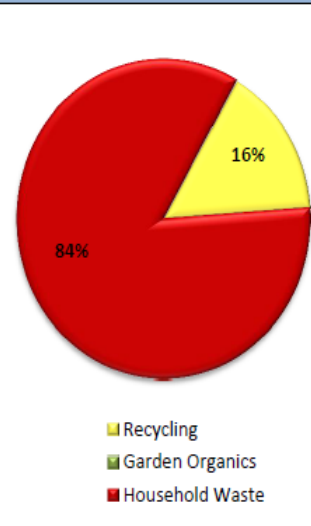
Average Residential Ordinary Rates



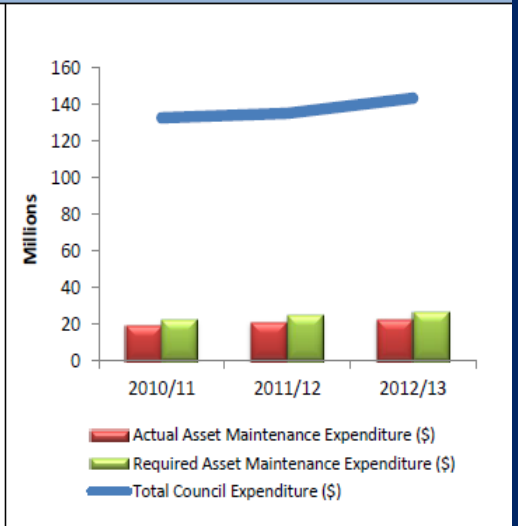
Expenditure on Services



Council's Waste Services





Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg	
Avoca Road Wakeley NSW 2176 Postal Address: PO Box 21, Fairfield NSW 1860 Phone: 02 9725 0222 Fax: 02 9725 4249 Email: mail@fairfieldcity.nsw.gov.au Web: www.fairfieldcity.nsw.gov.au	Avg Ordinary Residential Rate (\$)	679.73	816.11	Governance & Administration Expenditure per capita (\$)	169.25	233.13	
	Avg Ordinary Business Rate (\$)	6,457.60	5,307.38	Environmental Expenditure (including waste) per capita	178.06	182.04	
	Avg Ordinary Farmland Rate (\$)	2,135.14	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a	
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	96.69	109.92	
	Total Land Value / Total Rate Revenue (\$)	254.43	335.89	Recreational & Culture Expenditure per capita (\$) *	144.65	161.28	
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	37.32	42.40	
	Avg Domestic Waste Charge (\$)	400.11	375.06	Other Services Expenditure per capita (\$)	20.09	49.56	
	Own Source Revenue (%) (TCorp Benchmark 60%)	71	71	Library Services Expenditure per capita (\$)	35.76	37.36	
	Grants & Contributions Revenue (%)	18	19	Library Circulation per capita (Items)	4	7	
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	1.0	-0.8	Domestic waste not going to land fill (%)	59	47	
	Unrestricted Current Ratio	2.3	3.0	Development Applications (mean gross days)	91	82	
	Outstanding Rates & Annual Charges (%)	3.7	3.6	Development Applications determined (No.)	772	692	
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	15.7	7.3	Companion Animals microchipped (No.)	30,485	26,503	
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.1	3.2	Companion Animals microchipped and registered (%)	75	63	
	Demographics of Population of LGA						
Your Council's Community Leadership				Your Council's Assets			
Development Applications determined by Councillors (%)		2	5	Roads, Bridges and Footpath expenditure per capita (\$)	77.13	86.74	
Audited Financial Reports submitted by due date (Y/N)		Y	n/a	Building & Infrastructure Renewal Ratio (%)	79.1	83.6	
Code of Conduct Complaints (No.)		10	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	3.9	6.8	
Complaints investigated requiring action (No.)		0	0	Road Length per '000 capita (metre)	3.4	3.0	
Cost of dealing with Code of Conduct Complaints (\$)		44,773	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	1.0	
Population per EFT Staff (No.)		265	247	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups							

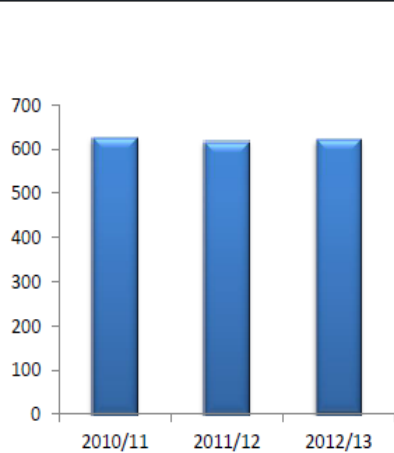
Forbes Shire Council



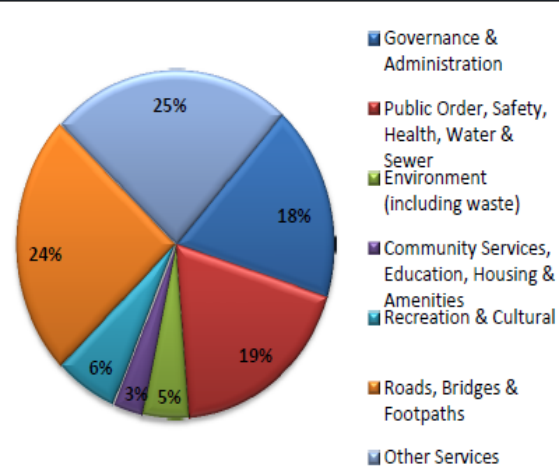
Forbes Shire has an area of approximately 4,720.0 km2 with a population of 9,526. Located in the central west region Forbes Shires main industry is agriculture, with wheat and similar crops. The Shire has gold rush and bushranger history for daring robberies in the district.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-0.5	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	27.5	25.9	Population per Councillor (No.)	1,058	835
Population aged between 20 & 59 (%)	46.5	47.4	Equivalent Full Time Staff (EFT) (No.)	102	108
Population aged above 60 (%)	26.0	26.7	2012/13 Revenue (\$'000)	33,886	23,296
Aboriginal & Torres Strait Islanders (%)	9.6	7.9	2012/13 Expenses (\$'000)	33,287	22,483
Language Spoken Other than English (%)	1.7	2.6	Residential Pensioner Rebates (%)	26	25
Socio-Economic Index Rank (1 low, 152 high)	44	n/a	Population Density (residents per km ²)	2.02	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.3	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	34,242	34,729	Public Halls (No.)	1	7
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	48	151
Value of DAs determined (\$'000)	26,435	10,612	Total Road Length (km)	1,869.2	1606.1
Active Businesses in LGA (No.)	1,171	851	Access to Internet at Home (%)	60.3	61.4

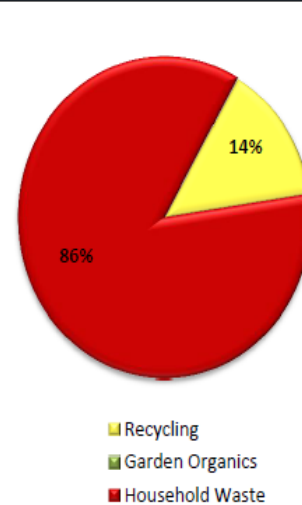
Average Residential Ordinary Rates



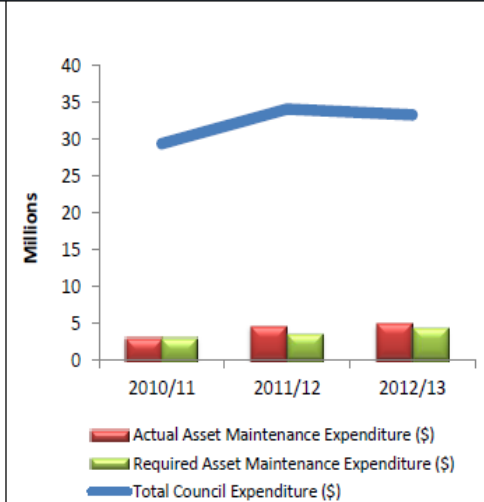
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
2 Court Street	Avg Ordinary Residential Rate (\$)	622.06	516.92	Governance & Administration Expenditure per capita (\$)	627.44	416.68
Forbes NSW 2871	Avg Ordinary Business Rate (\$)	2,374.71	1,196.86	Environmental Expenditure (including waste) per capita	163.55	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,107.04	2,257.70	Water & Sewer Services Expenditure per capita (\$)	578.63	377.40
PO Box 333, Forbes NSW 2871	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	105.19	319.06
Phone: 02 6850 2300	Total Land Value / Total Rate Revenue (\$)	95.84	179.29	Recreational & Culture Expenditure per capita (\$) *	223.70	279.50
Fax: 02 6850 2399	Typical Residential Water and Sewer Bill (including usage) (\$)	914	1,067	Public Order, Safety & Health Expenditure per capita (\$)	79.26	142.68
Email:	Avg Domestic Waste Charge (\$)	296.98	270.75	Other Services Expenditure per capita (\$)	864.27	414.94
forbes@forbes.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	62	49	Library Services Expenditure per capita (\$)	29.50	45.73
Web:	Grants & Contributions Revenue (%)	31	44	Library Circulation per capita (Items)	3	5
www.forbes.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-5.2	-6.8	Domestic waste not going to land fill (%)	42	31
Demographics of Population of LGA	Unrestricted Current Ratio	10.5	5.1	Development Applications (mean gross days)	37	58
	Outstanding Rates & Annual Charges (%)	8.0	9.2	Development Applications determined (No.)	146	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	3.5	26.5	Companion Animals microchipped (No.)	3,121	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	10.9	6.3	Companion Animals microchipped and registered (%)	31	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	0	5	Roads, Bridges and Footpath expenditure per capita (\$)	852.30	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	47.1	79.0
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	4.1	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	196.2	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.1	0.9
	Population per EFT Staff (No.)	93	71			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13 Office of Local Government		

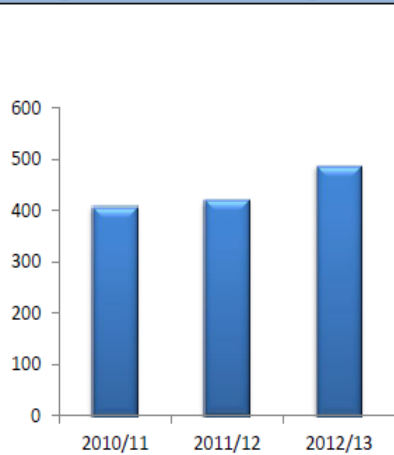
Gilgandra Shire Council



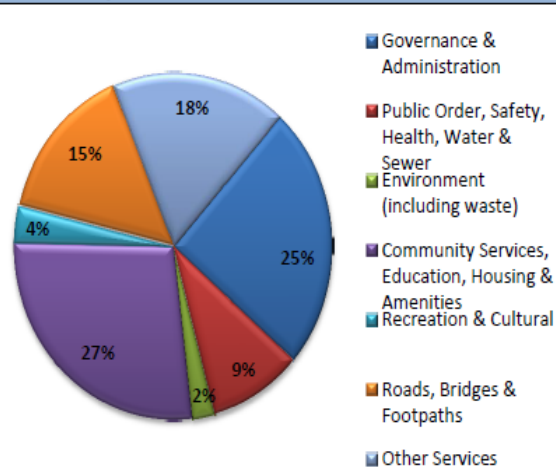
Gilgandra Shire has an area of approximately 4,835.8 km² with a population of 4,477. Located in the central west, Gilgandra is known as the town of Windmills and Home of the Coo-ees. The Shire hosts the annual Coo-ee Festival and is home to the Warrumbungles National Park. Agriculture is the main industry and includes cereals, oil seed crops, legumes, wool and cattle.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-1.2	-0.9	Councillors (No.)	9	8
Population aged 19 or less (%)	26.2	26.0	Population per Councillor (No.)	497	413
Population aged between 20 & 59 (%)	46.1	48.3	Equivalent Full Time Staff (EFT) (No.)	172	70
Population aged above 60 (%)	27.7	25.7	2012/13 Revenue (\$'000)	23,872	15,538
Aboriginal & Torres Strait Islanders (%)	12.2	9.9	2012/13 Expenses (\$'000)	23,973	14,307
Language Spoken Other than English (%)	1.6	2.3	Residential Pensioner Rebates (%)	31	24
Socio-Economic Index Rank (1 low, 152 high)	16	n/a	Population Density (residents per km ²)	0.93	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.8	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	35,615	35,220	Public Halls (No.)	3	5
Avg Household Family Size (No.)	2.9	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	5	79
Value of DAs determined (\$'000)	1,488	5,873	Total Road Length (km)	1,360.5	1325.9
Active Businesses in LGA (No.)	643	457	Access to Internet at Home (%)	56.2	58.8

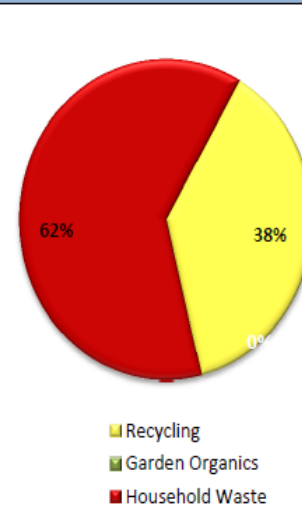
Average Residential Ordinary Rates



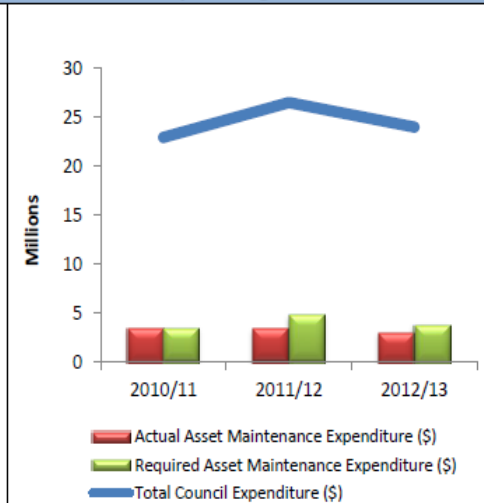
Expenditure on Services



Council's Waste Services



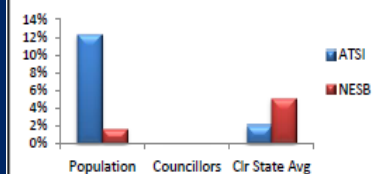
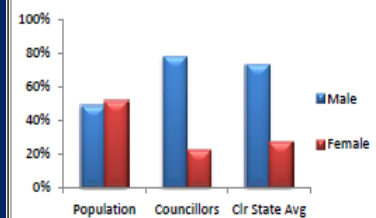
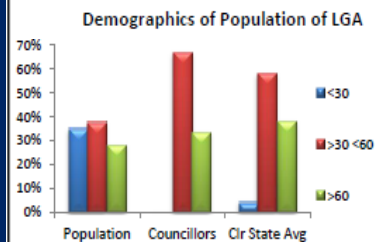
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Warren Road Gilgandra NSW 2827 Postal Address: PO Box 23, Gilgandra NSW 2827 Phone: 02 6817 8800 Fax: 02 6847 2521 Email: council@gilgandra.nsw.gov.au Web: www.gilgandra.nsw.gov.au	Avg Ordinary Residential Rate (\$)	486.34	357.70	Governance & Administration Expenditure per capita (\$)	1,287.47	752.29
	Avg Ordinary Business Rate (\$)	817.31	693.86	Environmental Expenditure (including waste) per capita	120.62	237.56
	Avg Ordinary Farmland Rate (\$)	3,115.91	2,408.48	Water & Sewer Services Expenditure per capita (\$)	307.80	486.17
	Avg Ordinary Mining Rate (\$)	n/a	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	1,471.74	362.69
	Total Land Value / Total Rate Revenue (\$)	125.63	185.51	Recreational & Culture Expenditure per capita (\$) *	188.74	301.24
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,109	1,094	Public Order, Safety & Health Expenditure per capita (\$)	200.80	164.77
	Avg Domestic Waste Charge (\$)	256.45	234.55	Other Services Expenditure per capita (\$)	971.19	863.71
	Own Source Revenue (%) (TCorp Benchmark 60%)	45	44	Library Services Expenditure per capita (\$)	52.49	52.38
	Grants & Contributions Revenue (%)	50	49	Library Circulation per capita (Items)	6	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-3.1	-7.6	Domestic waste not going to land fill (%)	60	25
	Unrestricted Current Ratio	3.3	4.9	Development Applications (mean gross days)	30	35
	Outstanding Rates & Annual Charges (%)	7.4	10.5	Development Applications determined (No.)	24	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	7.7	43.3	Companion Animals microchipped (No.)	2,144	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	6.5	8.9	Companion Animals microchipped and registered (%)	47	50
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	0	9	Roads, Bridges and Footpath expenditure per capita (\$)	806.34	1,375.16	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	55.5	101.4	
Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	2.6	7.5	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	303.9	433.7	
Cost of dealing with Code of Conduct Complaints (\$)	0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.8	0.9	
Population per EFT Staff (No.)	26	50	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  			



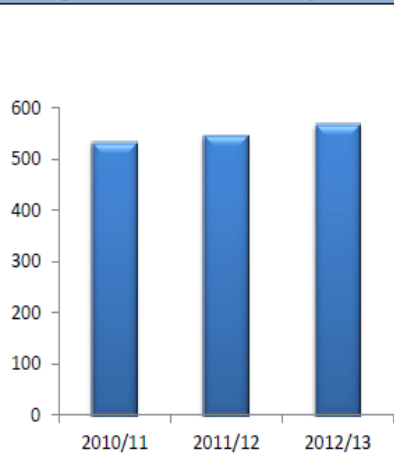
Glen Innes Severn Council



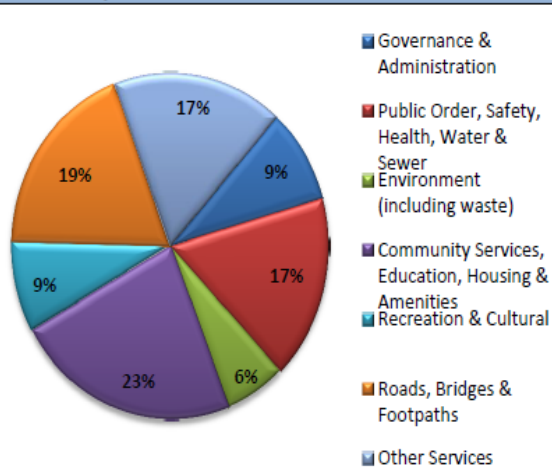
Glen Innes Severn has an area of approximately 5,486.9 km² with a population of 8,881. Located in the New England area and the area is known as Celtic Country and is home of the Australian Standing Stones. The local economy is based on the livestock, agriculture, tourism and service sectors. There is also sapphire mining and mining exploration in the area.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-0.4	1.7	Councillors (No.)	7	9
Population aged 19 or less (%)	23.9	25.9	Population per Councillor (No.)	1,269	835
Population aged between 20 & 59 (%)	46.0	47.4	Equivalent Full Time Staff (EFT) (No.)	128	108
Population aged above 60 (%)	30.1	26.7	2012/13 Revenue (\$'000)	23,865	23,296
Aboriginal & Torres Strait Islanders (%)	5.7	7.9	2012/13 Expenses (\$'000)	24,728	22,483
Language Spoken Other than English (%)	2.2	2.6	Residential Pensioner Rebates (%)	33	25
Socio-Economic Index Rank (1 low, 152 high)	20	n/a	Population Density (residents per km ²)	1.62	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	8.4	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	30,324	34,729	Public Halls (No.)	5	7
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	4	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	117	151
Value of DAs determined (\$'000)	14,103	10,612	Total Road Length (km)	1,158.3	1606.1
Active Businesses in LGA (No.)	1,140	851	Access to Internet at Home (%)	59.3	61.4

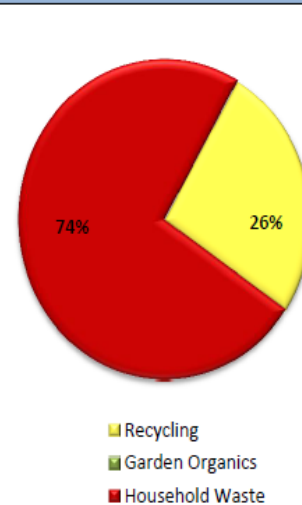
Average Residential Ordinary Rates



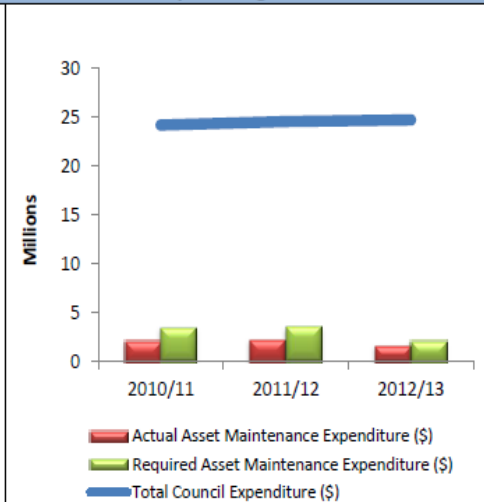
Expenditure on Services



Council's Waste Services



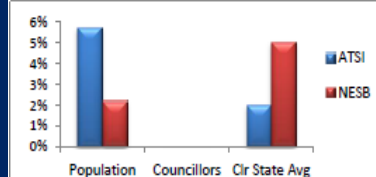
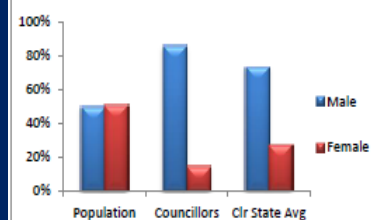
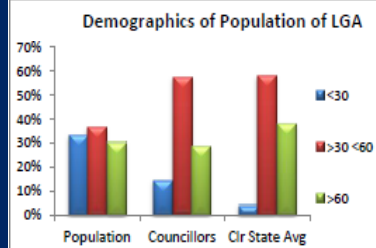
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Postal Address: 265 Grey Street Glen Innes NSW 2370 PO Box 61, Glen Innes NSW 2370 Phone: 02 6730 2300 Fax: 02 6732 3764 Email: council@gisc.nsw.gov.au Web: www.gisc.nsw.gov.au	Avg Ordinary Residential Rate (\$)	567.87	516.92	Governance & Administration Expenditure per capita (\$)	237.81	416.68
	Avg Ordinary Business Rate (\$)	1,303.80	1,196.86	Environmental Expenditure (including waste) per capita	167.44	218.44
	Avg Ordinary Farmland Rate (\$)	1,964.74	2,257.70	Water & Sewer Services Expenditure per capita (\$)	356.27	377.40
	Avg Ordinary Mining Rate (\$)	333.33	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	639.91	319.06
	Total Land Value / Total Rate Revenue (\$)	210.89	179.29	Recreational & Culture Expenditure per capita (\$) *	237.70	279.50
	Typical Residential Water and Sewer Bill (including usage) (\$)	925	1,067	Public Order, Safety & Health Expenditure per capita (\$)	124.65	142.68
	Avg Domestic Waste Charge (\$)	265.51	270.75	Other Services Expenditure per capita (\$)	486.66	414.94
	Own Source Revenue (%) (TCorp Benchmark 60%)	45	49	Library Services Expenditure per capita (\$)	83.55	45.73
	Grants & Contributions Revenue (%)	41	44	Library Circulation per capita (Items)	12	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-4.5	-6.8	Domestic waste not going to land fill (%)	52	31
	Unrestricted Current Ratio	4.7	5.1	Development Applications (mean gross days)	42	58
	Outstanding Rates & Annual Charges (%)	3.8	9.2	Development Applications determined (No.)	82	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	3.3	26.5	Companion Animals microchipped (No.)	5,192	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	8.6	6.3	Companion Animals microchipped and registered (%)	85	53
	Your Council's Community Leadership			Your Council's Assets		
Development Applications determined by Councillors (%)	0	5	Roads, Bridges and Footpath expenditure per capita (\$)	527.98	1,039.65	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	89.2	79.0	
Code of Conduct Complaints (No.)	1	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	12.1	16.6	
Complaints investigated requiring action (No.)	3	0	Road Length per '000 capita (metre)	130.4	234.2	
Cost of dealing with Code of Conduct Complaints (\$)	3,500	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.9	
Population per EFT Staff (No.)	69	71	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



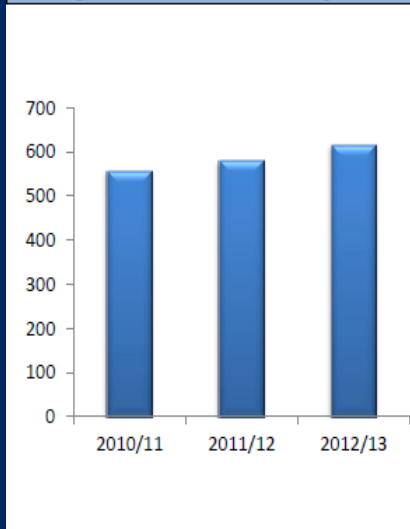
Gloucester Shire Council



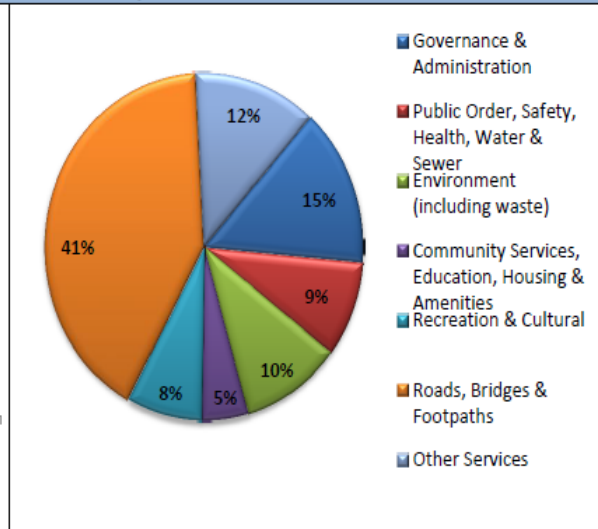
Gloucester Shire has an area of approximately 2,952.3 km² with a population of 5,016. Located in the north-eastern section of the Hunter region in close proximity to the World Heritage Barrington Tops. The area provides for nature based activities such as horse riding, kayaking and bush walking. The Shire is also known as dairy and beef cattle country. Its major industries are tourism, timber and coal.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.4	1.7	Councillors (No.)	7	9
Population aged 19 or less (%)	22.0	25.9	Population per Councillor (No.)	717	835
Population aged between 20 & 59 (%)	43.1	47.4	Equivalent Full Time Staff (EFT) (No.)	88	108
Population aged above 60 (%)	34.8	26.7	2012/13 Revenue (\$'000)	16,632	23,296
Aboriginal & Torres Strait Islanders (%)	4.7	7.9	2012/13 Expenses (\$'000)	16,691	22,483
Language Spoken Other than English (%)	2.4	2.6	Residential Pensioner Rebates (%)	28	25
Socio-Economic Index Rank (1 low, 152 high)	47	n/a	Population Density (residents per km ²)	1.70	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	6.8	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	32,993	34,729	Public Halls (No.)	2	7
Avg Household Family Size (No.)	2.7	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	70	151
Value of DAs determined (\$'000)	14,480	10,612	Total Road Length (km)	757.4	1606.1
Active Businesses in LGA (No.)	755	851	Access to Internet at Home (%)	63.7	61.4

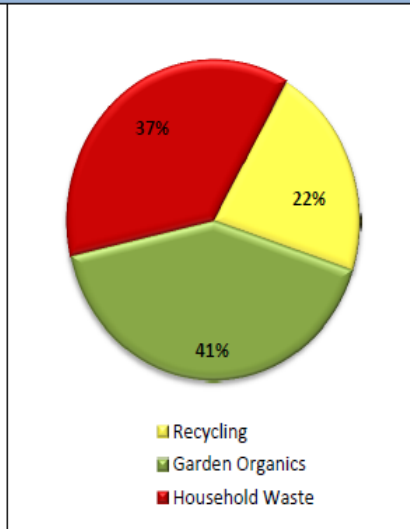
Average Residential Ordinary Rates



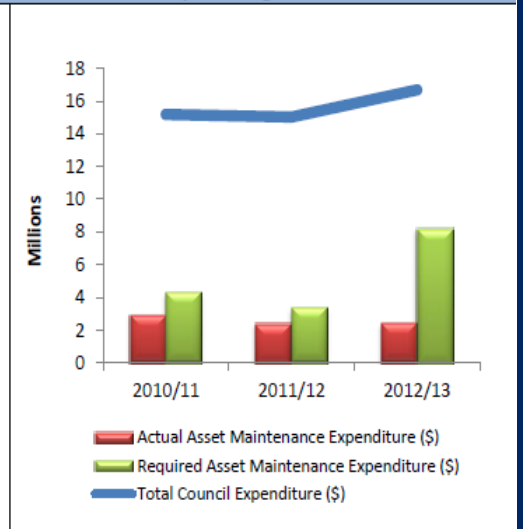
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Very Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg	
89 King Street Gloucester NSW 2422 Postal Address: PO Box 11, Gloucester NSW 2422 Phone: 02 6538 5250 Fax: 02 6558 2343 Email: council@gloucester.nsw.gov.au Web: www.gloucester.nsw.gov.au	Avg Ordinary Residential Rate (\$)	615.77	516.92	Governance & Administration Expenditure per capita (\$)	454.94	416.68	
	Avg Ordinary Business Rate (\$)	482.89	1,196.86	Environmental Expenditure (including waste) per capita	311.60	218.44	
	Avg Ordinary Farmland Rate (\$)	2,649.77	2,257.70	Water & Sewer Services Expenditure per capita (\$)	n/a	377.40	
	Avg Ordinary Mining Rate (\$)	23,250.00	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	160.89	319.06	
	Total Land Value / Total Rate Revenue (\$)	206.07	179.29	Recreational & Culture Expenditure per capita (\$) *	258.37	279.50	
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	1,067	Public Order, Safety & Health Expenditure per capita (\$)	302.23	142.68	
	Avg Domestic Waste Charge (\$)	544.63	270.75	Other Services Expenditure per capita (\$)	421.05	414.94	
	Own Source Revenue (%) (TCorp Benchmark 60%)	34	49	Library Services Expenditure per capita (\$)	32.70	45.73	
	Grants & Contributions Revenue (%)	57	44	Library Circulation per capita (Items)	10	5	
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-22.6	-6.8	Domestic waste not going to land fill (%)	50	31	
	Unrestricted Current Ratio	1.4	5.1	Development Applications (mean gross days)	49	58	
	Outstanding Rates & Annual Charges (%)	4.9	9.2	Development Applications determined (No.)	100	88	
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	5.8	26.5	Companion Animals microchipped (No.)	2,091	3,107	
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	0.7	6.3	Companion Animals microchipped and registered (%)	50	53	
Demographics of Population of LGA							
Your Council's Community Leadership			Your Council's Assets				
Development Applications determined by Councillors (%)			2	5	Roads, Bridges and Footpath expenditure per capita (\$)	1,386.96	1,039.65
Audited Financial Reports submitted by due date (Y/N)			Y	n/a	Building & Infrastructure Renewal Ratio (%)	109.9	79.0
Code of Conduct Complaints (No.)			0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	56.2	16.6
Complaints investigated requiring action (No.)			0	0	Road Length per '000 capita (metre)	151.0	234.2
Cost of dealing with Code of Conduct Complaints (\$)			0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.3	0.9
Population per EFT Staff (No.)			57	71	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups							

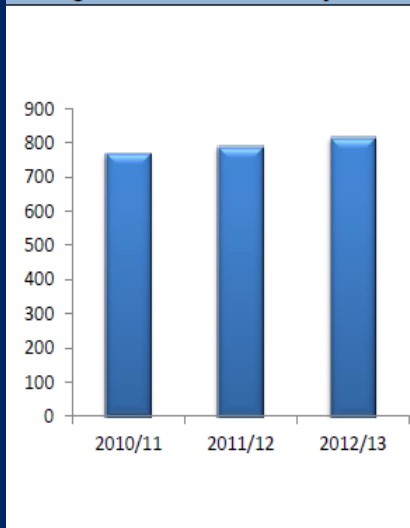
Gosford City Council



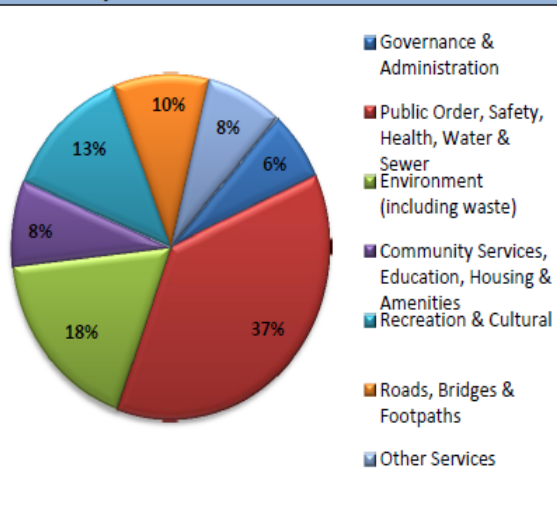
Located on the Central Coast, Gosford City has an area of approximately 1,028 km² with a population of 169,528. The natural environment includes open coastal areas and estuary beaches, escarpments, plateaux, waterways, wetlands and national parks. Culturally the City embraces a diverse mix of people from many ethnic backgrounds who are passionate about the rich diversity of rural and aquatic aspects the area offers.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	4.5	6.1	Councillors (No.)	10	12
Population aged 19 or less (%)	24.8	27.3	Population per Councillor (No.)	16,953	13,830
Population aged between 20 & 59 (%)	49.8	53.2	Equivalent Full Time Staff (EFT) (No.)	1,035	746
Population aged above 60 (%)	25.4	19.5	2012/13 Revenue (\$'000)	252,456	181,041
Aboriginal & Torres Strait Islanders (%)	2.2	2.0	2012/13 Expenses (\$'000)	254,478	162,074
Language Spoken Other than English (%)	6.2	16.5	Residential Pensioner Rebates (%)	21	17
Socio-Economic Index Rank (1 low, 152 high)	115	n/a	Population Density (residents per km ²)	180.29	353.65
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.8	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	10	4
Avg Taxable Income (\$)	42,756	45,506	Public Halls (No.)	36	36
Avg Household Family Size (No.)	3.0	3.2	Public Libraries (No.)	8	5
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	30,768	5,972
Value of DAs determined (\$'000)	260,330	395,065	Total Road Length (km)	1,137.7	892.1
Active Businesses in LGA (No.)	13,390	12,277	Access to Internet at Home (%)	72.7	76.9

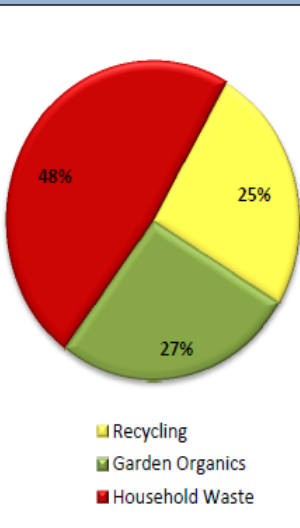
Average Residential Ordinary Rates



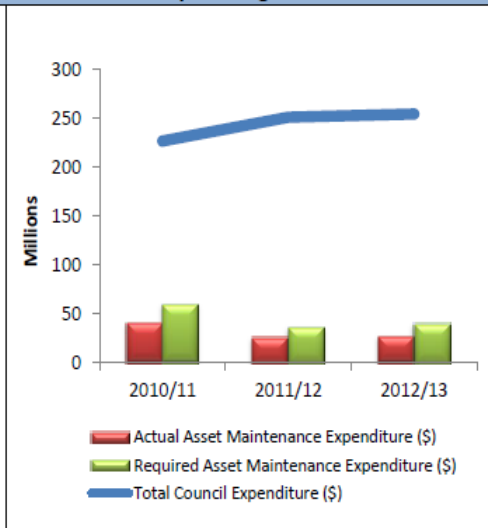
Expenditure on Services



Council's Waste Services




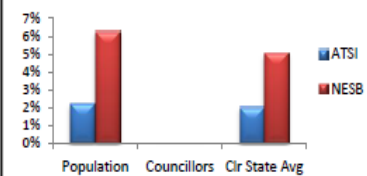
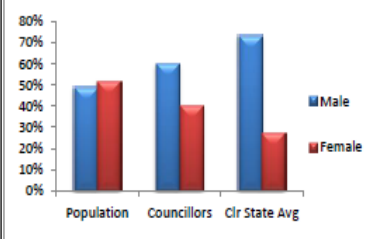
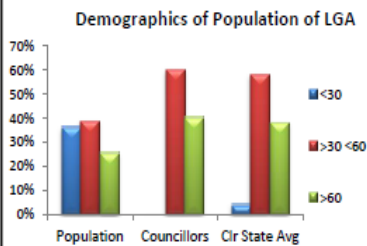
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Postal Address: 49 Mann Street Gosford NSW 2250 PO Box 21, Gosford NSW 2250 Phone: 02 4325 8222 Fax: 02 4323 2477 Email: goscity@gosford.nsw.gov.au Web: www.gosford.nsw.gov.au	Avg Ordinary Residential Rate (\$)	815.47	943.24	Governance & Administration Expenditure per capita (\$)	95.82	168.19
	Avg Ordinary Business Rate (\$)	2,333.12	3,723.22	Environmental Expenditure (including waste) per capita	258.80	190.90
	Avg Ordinary Farmland Rate (\$)	963.41	2,542.92	Water & Sewer Services Expenditure per capita (\$)	516.98	347.47
	Avg Ordinary Mining Rate (\$)	n/a	84,466.67	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	121.81	147.58
	Total Land Value / Total Rate Revenue (\$)	273.68	247.65	Recreational & Culture Expenditure per capita (\$) *	193.97	173.42
	Typical Residential Water and Sewer Bill (including usage) (\$)	981	978	Public Order, Safety & Health Expenditure per capita (\$)	47.69	43.92
	Avg Domestic Waste Charge (\$)	344.87	343.53	Other Services Expenditure per capita (\$)	117.24	74.54
	Own Source Revenue (%) (TCorp Benchmark 60%)	77	69	Library Services Expenditure per capita (\$)	32.24	35.75
	Grants & Contributions Revenue (%)	18	24	Library Circulation per capita (Items)	5	6
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-6.4	-2.7	Domestic waste not going to land fill (%)	50	56
	Unrestricted Current Ratio	2.7	3.3	Development Applications (mean gross days)	66	74
	Outstanding Rates & Annual Charges (%)	6.9	4.8	Development Applications determined (No.)	1,160	1,053
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	3.4	3.0	Companion Animals microchipped (No.)	59,552	51,105
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.2	3.9	Companion Animals microchipped and registered (%)	65	59
	Your Council's Community Leadership			Your Council's Assets		
Development Applications determined by Councillors (%)	1	3	Roads, Bridges and Footpath expenditure per capita (\$)	148.78	107.70	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	89.3	76.6	
Code of Conduct Complaints (No.)	4	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	3.9	5.8	
Complaints investigated requiring action (No.)	2	1	Road Length per '000 capita (metre)	6.7	5.8	
Cost of dealing with Code of Conduct Complaints (\$)	3,500	3,717	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	1.0	
Population per EFT Staff (No.)	164	226	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13 			



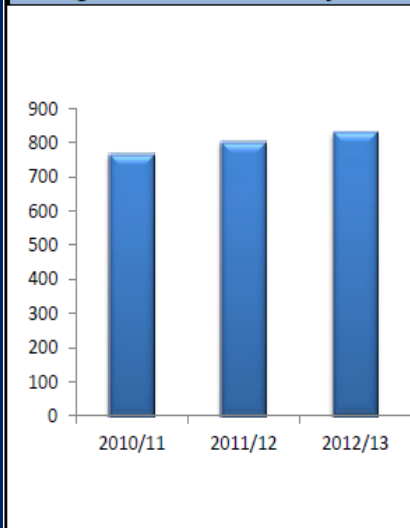
Goulburn Mulwaree Council



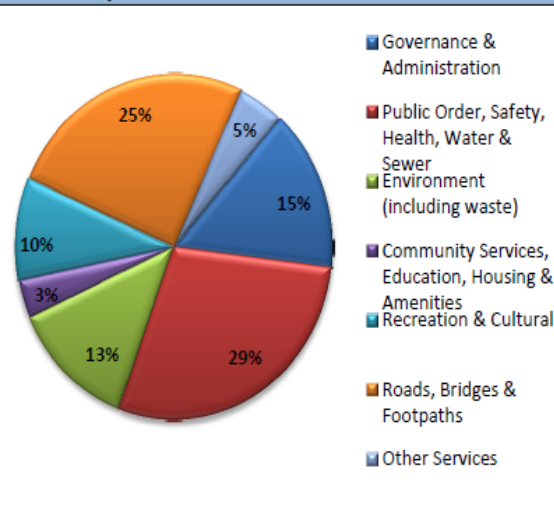
Goulburn Mulwaree has an area of approximately 3,220.3 km² with a population of 28,721. Located in the Southern Tablelands, Goulburn Mulwaree is promoted as Australia's first inland city. Goulburn is the major service centre for surrounding agricultural communities. The area has significant State services located within its boundaries.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	7.2	4.6	Councillors (No.)	9	10
Population aged 19 or less (%)	25.1	26.1	Population per Councillor (No.)	3,191	4,055
Population aged between 20 & 59 (%)	50.9	49.6	Equivalent Full Time Staff (EFT) (No.)	253	312
Population aged above 60 (%)	23.9	24.2	2012/13 Revenue (\$'000)	60,820	79,325
Aboriginal & Torres Strait Islanders (%)	2.8	4.7	2012/13 Expenses (\$'000)	57,032	73,370
Language Spoken Other than English (%)	4.2	4.7	Residential Pensioner Rebates (%)	19	21
Socio-Economic Index Rank (1 low, 152 high)	61	n/a	Population Density (residents per km ²)	8.92	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.8	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	39,844	40,087	Public Halls (No.)	4	13
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	1	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	1,232	946
Value of DAs determined (\$'000)	50,279	103,374	Total Road Length (km)	1,210.5	1101.8
Active Businesses in LGA (No.)	2,451	3,158	Access to Internet at Home (%)	66.5	68.3

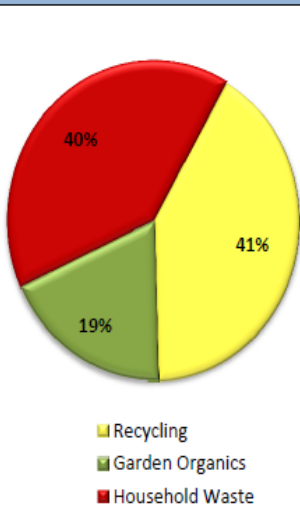
Average Residential Ordinary Rates



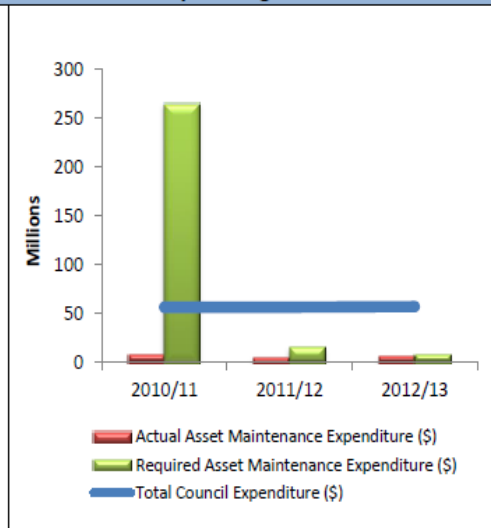
Expenditure on Services



Council's Waste Services



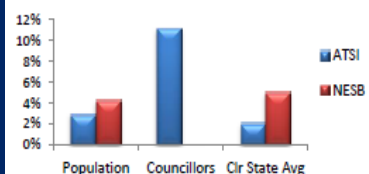
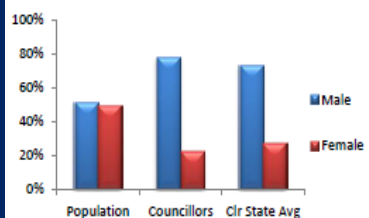
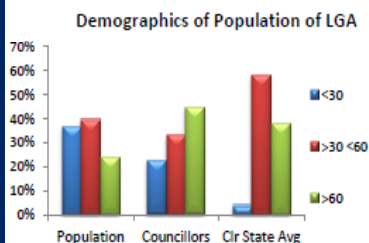
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Very Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg		
184-194 Bourke Street Goulburn NSW 2580 Postal Address: Locked Bag 22, Goulburn NSW 2580 Phone: 02 4823 4444 Fax: 02 4823 4456 Email: council@goulburn.nsw.gov.au Web: www.goulburn.nsw.gov.au	Avg Ordinary Residential Rate (\$)	830.68	878.05	Governance & Administration Expenditure per capita (\$)	292.89	266.44		
	Avg Ordinary Business Rate (\$)	4,284.14	3,168.15	Environmental Expenditure (including waste) per capita	242.02	236.74		
	Avg Ordinary Farmland Rate (\$)	1,516.20	1,834.89	Water & Sewer Services Expenditure per capita (\$)	507.85	539.74		
	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	70.71	178.49		
	Total Land Value / Total Rate Revenue (\$)	147.00	166.32	Recreational & Culture Expenditure per capita (\$) *	191.01	252.82		
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,292	1,188	Public Order, Safety & Health Expenditure per capita (\$)	59.92	63.87		
	Avg Domestic Waste Charge (\$)	209.42	287.64	Other Services Expenditure per capita (\$)	93.31	225.45		
	Own Source Revenue (%) (TCorp Benchmark 60%)	66	64	Library Services Expenditure per capita (\$)	33.25	45.92		
	Grants & Contributions Revenue (%)	27	28	Library Circulation per capita (Items)	7	7		
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-9.0	-6.4	Domestic waste not going to land fill (%)	59	43		
	Unrestricted Current Ratio	5.3	2.9	Development Applications (mean gross days)	65	61		
	Outstanding Rates & Annual Charges (%)	3.2	6.1	Development Applications determined (No.)	333	452		
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	3.9	4.4	Companion Animals microchipped (No.)	12,548	17,347		
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	5.4	4.3	Companion Animals microchipped and registered (%)	47	58		
Your Council's Community Leadership				Your Council's Assets				
Development Applications determined by Councillors (%)				5	3	Roads, Bridges and Footpath expenditure per capita (\$)	502.28	349.74
Audited Financial Reports submitted by due date (Y/N)				Y	n/a	Building & Infrastructure Renewal Ratio (%)	40.8	75.9
Code of Conduct Complaints (No.)				4	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	5.8	10.6
Complaints investigated requiring action (No.)				0	1	Road Length per '000 capita (metre)	42.1	30.7
Cost of dealing with Code of Conduct Complaints (\$)				1,010	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.8	0.8
Population per EFT Staff (No.)				114	125	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups								



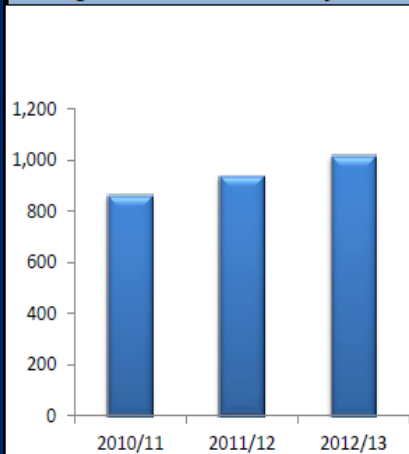
Great Lakes Council



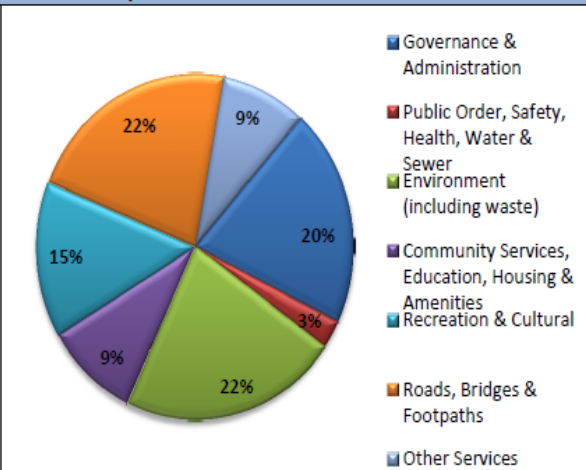
Great Lakes has an area of approximately 3,375.5 km² with a population of 35,932. Located in the mid-north coast region with tourism being a significant industry. Great Lakes is home to the Myall Lakes wetlands, which are important, particularly for the recreational fisheries and tourism sectors. A number of annual events are held in the area including the Forster Triathlon Festival.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	5.7	4.6	Councillors (No.)	9	10
Population aged 19 or less (%)	20.2	26.1	Population per Councillor (No.)	3,992	4,055
Population aged between 20 & 59 (%)	40.0	49.6	Equivalent Full Time Staff (EFT) (No.)	282	312
Population aged above 60 (%)	39.8	24.2	2012/13 Revenue (\$'000)	74,595	79,325
Aboriginal & Torres Strait Islanders (%)	3.8	4.7	2012/13 Expenses (\$'000)	67,181	73,370
Language Spoken Other than English (%)	3.8	4.7	Residential Pensioner Rebates (%)	26	21
Socio-Economic Index Rank (1 low, 152 high)	26	n/a	Population Density (residents per km ²)	10.64	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	10.7	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	10	3
Avg Taxable Income (\$)	34,435	40,087	Public Halls (No.)	18	13
Avg Household Family Size (No.)	2.7	2.9	Public Libraries (No.)	5	3
Largest Industry Employer	Retail Trade		Open Public Space (ha)	579	946
Value of DAs determined (\$'000)	52,466	103,374	Total Road Length (km)	1,114.9	1101.8
Active Businesses in LGA (No.)	2,626	3,158	Access to Internet at Home (%)	62.5	68.3

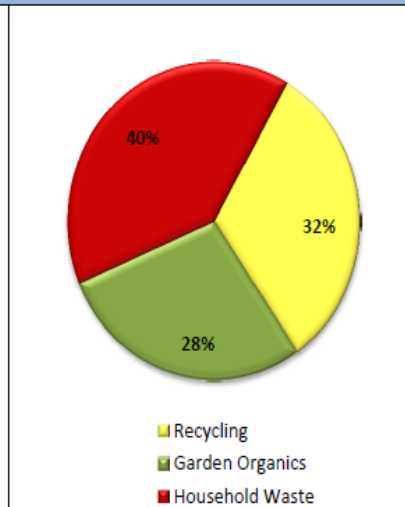
Average Residential Ordinary Rates



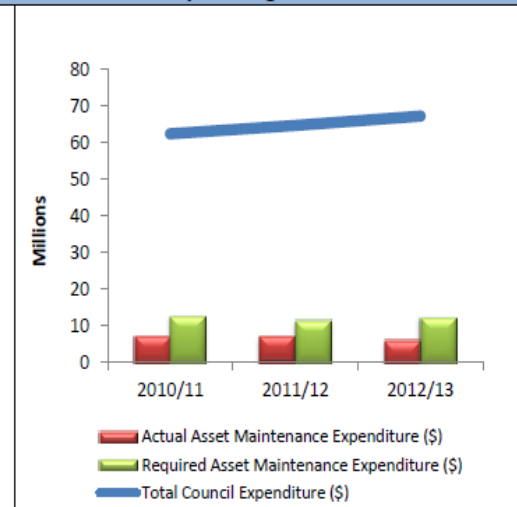
Expenditure on Services



Council's Waste Services



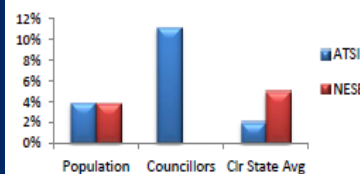
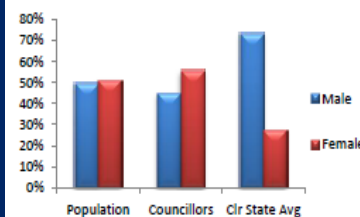
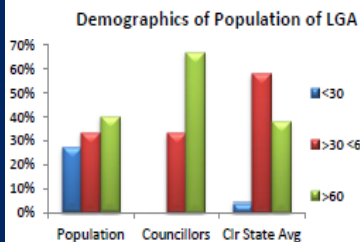
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Breese Parade Forster NSW 2428 Postal Address: PO Box 450, Forster NSW 2428 Phone: 02 6591 7222 Fax: 02 6591 7200 Email: council@greatlakes.nsw.gov.au Web: www.greatlakes.nsw.gov.au	Avg Ordinary Residential Rate (\$)	1,015.66	878.05	Governance & Administration Expenditure per capita (\$)	377.46	266.44
	Avg Ordinary Business Rate (\$)	2,787.09	3,168.15	Environmental Expenditure (including waste) per capita	408.27	236.74
	Avg Ordinary Farmland Rate (\$)	632.34	1,834.89	Water & Sewer Services Expenditure per capita (\$)	n/a	539.74
	Avg Ordinary Mining Rate (\$)	10,500.00	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	178.45	178.49
	Total Land Value / Total Rate Revenue (\$)	185.40	166.32	Recreational & Culture Expenditure per capita (\$) *	277.69	252.82
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	1,188	Public Order, Safety & Health Expenditure per capita (\$)	50.57	63.87
	Avg Domestic Waste Charge (\$)	317.09	287.64	Other Services Expenditure per capita (\$)	165.17	225.45
	Own Source Revenue (%) (TCorp Benchmark 60%)	62	64	Library Services Expenditure per capita (\$)	38.82	45.92
	Grants & Contributions Revenue (%)	30	28	Library Circulation per capita (Items)	9	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	1.8	-6.4	Domestic waste not going to land fill (%)	58	43
	Unrestricted Current Ratio	3.4	2.9	Development Applications (mean gross days)	103	61
	Outstanding Rates & Annual Charges (%)	6.1	6.1	Development Applications determined (No.)	392	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.6	4.4	Companion Animals microchipped (No.)	13,561	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.1	4.3	Companion Animals microchipped and registered (%)	69	58
	Your Council's Community Leadership				Your Council's Assets	
Development Applications determined by Councillors (%)	5	3	Roads, Bridges and Footpath expenditure per capita (\$)	412.06	349.74	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	127.3	75.9	
Code of Conduct Complaints (No.)	1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	4.6	10.6	
Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	31.0	30.7	
Cost of dealing with Code of Conduct Complaints (\$)	500	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.5	0.8	
Population per EFT Staff (No.)	127	125	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  Office of Local Government		



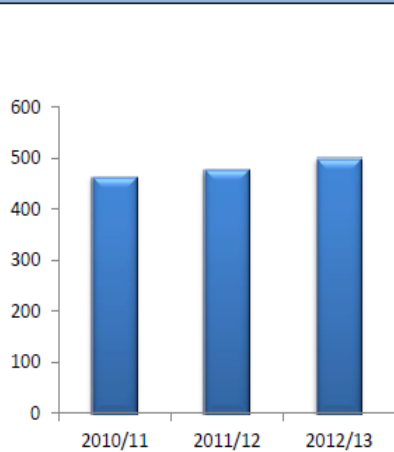
Greater Hume Shire Council



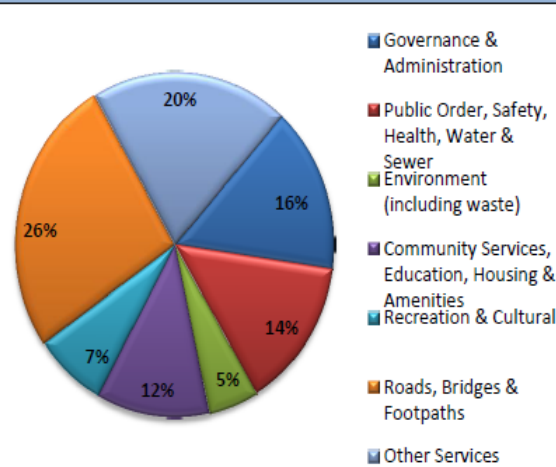
Greater Hume Shire has an area of approximately 5,748.7 km² with a population of 10,137. Located in the Riverina region and known for its agriculture, particularly in wool, lamb, beef, wheat and grains production. The Shire is home of HMAS Otway, a decommissioned submarine located in the township of Holbrook.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	1.5	4.2	Councillors (No.)	9	9
Population aged 19 or less (%)	28.1	27.7	Population per Councillor (No.)	1,126	1,487
Population aged between 20 & 59 (%)	46.4	48.4	Equivalent Full Time Staff (EFT) (No.)	129	152
Population aged above 60 (%)	25.5	24.0	2012/13 Revenue (\$'000)	33,606	38,947
Aboriginal & Torres Strait Islanders (%)	2.0	5.8	2012/13 Expenses (\$'000)	32,836	34,240
Language Spoken Other than English (%)	2.2	3.3	Residential Pensioner Rebates (%)	25	22
Socio-Economic Index Rank (1 low, 152 high)	96	n/a	Population Density (residents per km ²)	1.76	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.2	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	5	3
Avg Taxable Income (\$)	35,722	38,908	Public Halls (No.)	15	8
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	1	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	118	235
Value of DAs determined (\$'000)	9,598	27,592	Total Road Length (km)	2,073.3	1453.3
Active Businesses in LGA (No.)	1,416	1,398	Access to Internet at Home (%)	67.5	65.3

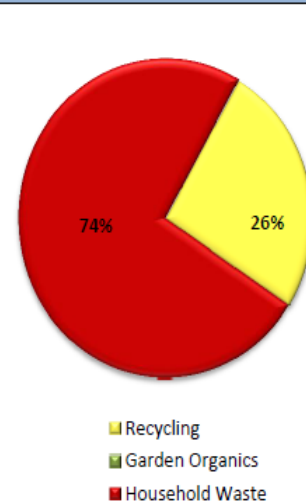
Average Residential Ordinary Rates



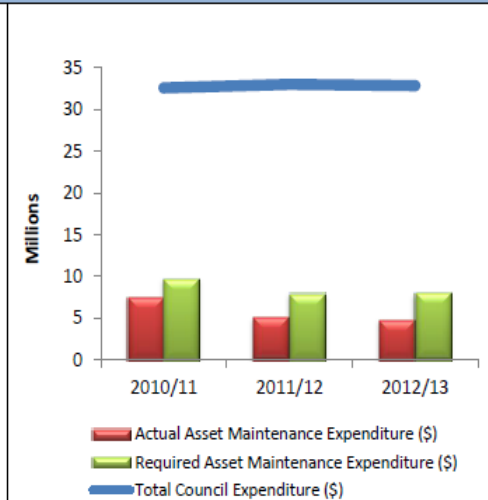
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
39 Young Street	Avg Ordinary Residential Rate (\$)	499.58	652.52	Governance & Administration Expenditure per capita (\$)	483.97	335.85
Holbrook NSW 2644	Avg Ordinary Business Rate (\$)	563.27	1,890.97	Environmental Expenditure (including waste) per capita	155.96	227.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,732.13	2,432.74	Water & Sewer Services Expenditure per capita (\$)	272.27	428.71
PO Box 99, Holbrook NSW 2644	Avg Ordinary Mining Rate (\$)	n/a	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	378.61	187.17
Phone: 02 6036 0100	Total Land Value / Total Rate Revenue (\$)	252.41	177.84	Recreational & Culture Expenditure per capita (\$) *	237.94	232.13
Fax: 02 6036 2683	Typical Residential Water and Sewer Bill (including usage) (\$)	990	1,169	Public Order, Safety & Health Expenditure per capita (\$)	191.28	95.37
Email:	Avg Domestic Waste Charge (\$)	152.00	263.67	Other Services Expenditure per capita (\$)	657.69	394.89
mail@greaterhume.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	48	55	Library Services Expenditure per capita (\$)	48.83	36.75
Web:	Grants & Contributions Revenue (%)	46	37	Library Circulation per capita (Items)	2	5
www.greaterhume.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-8.9	-3.2	Domestic waste not going to land fill (%)	23	35
Demographics of Population of LGA	Unrestricted Current Ratio	7.2	4.8	Development Applications (mean gross days)	38	55
	Outstanding Rates & Annual Charges (%)	9.5	7.4	Development Applications determined (No.)	107	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	7.7	13.8	Companion Animals microchipped (No.)	4,870	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.2	6.0	Companion Animals microchipped and registered (%)	64	49
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	8	8	Roads, Bridges and Footpath expenditure per capita (\$)	861.50	642.67
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	92.0	87.4
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	40.6	13.1
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	204.5	108.9
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.6	0.9
	Population per EFT Staff (No.)	79	93			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					

See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups

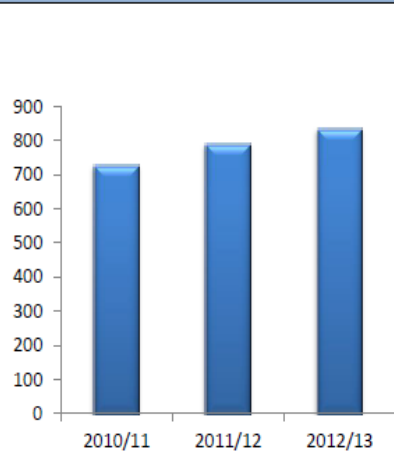
Greater Taree City Council



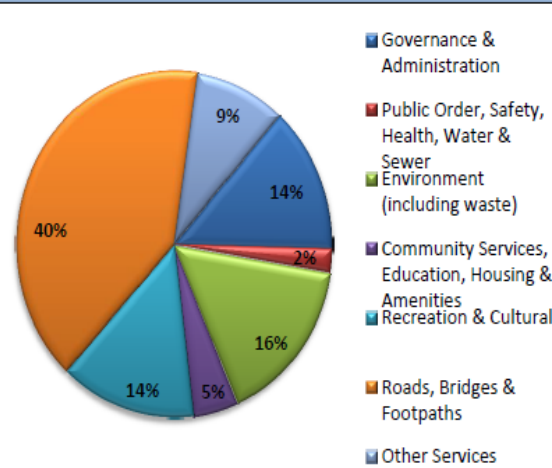
Greater Taree City has an area of approximately 3,732 km² with a population of 48,348. The Greater Taree region, known as the Manning Valley, is located on the Mid North Coast of NSW with agriculture, industry and tourism based around the river, beaches and National Parks

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	4.0	4.6	Councillors (No.)	9	10
Population aged 19 or less (%)	24.9	26.1	Population per Councillor (No.)	5,372	4,055
Population aged between 20 & 59 (%)	44.5	49.6	Equivalent Full Time Staff (EFT) (No.)	245	312
Population aged above 60 (%)	30.6	24.2	2012/13 Revenue (\$'000)	63,041	79,325
Aboriginal & Torres Strait Islanders (%)	5.4	4.7	2012/13 Expenses (\$'000)	69,473	73,370
Language Spoken Other than English (%)	3.2	4.7	Residential Pensioner Rebates (%)	28	21
Socio-Economic Index Rank (1 low, 152 high)	12	n/a	Population Density (residents per km ²)	12.96	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.1	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	7	3
Avg Taxable Income (\$)	34,334	40,087	Public Halls (No.)	11	13
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	5	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	810	946
Value of DAs determined (\$'000)	97,214	103,374	Total Road Length (km)	1,713.0	1101.8
Active Businesses in LGA (No.)	3,494	3,158	Access to Internet at Home (%)	64.8	68.3

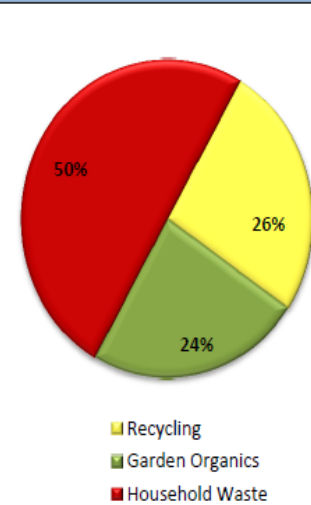
Average Residential Ordinary Rates



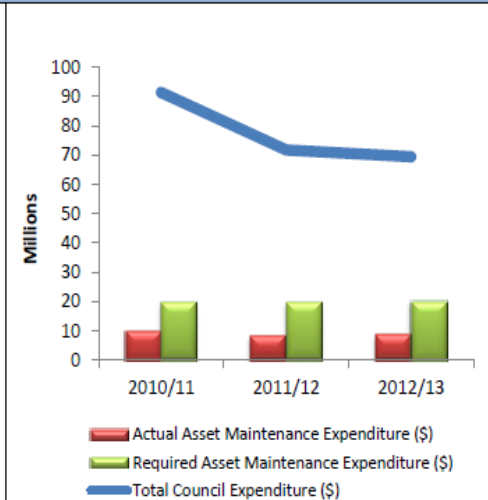
Expenditure on Services



Council's Waste Services




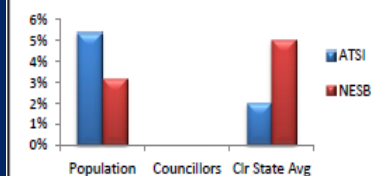
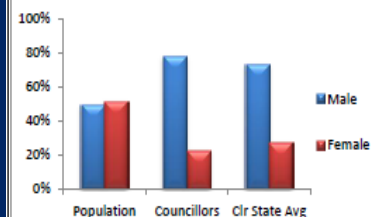
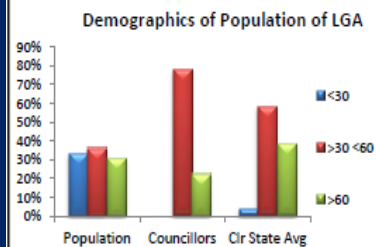
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Very Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Very Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg	
2 Pulteney Street Taree NSW 2430 Postal Address: PO Box 482, Taree NSW 2430 Phone: 02 6592 5399 Fax: 02 6592 5311 Email: taree@gtcc.nsw.gov.au Web: www.gtcc.nsw.gov.au	Avg Ordinary Residential Rate (\$)	833.49	878.05	Governance & Administration Expenditure per capita (\$)	194.30	266.44	
	Avg Ordinary Business Rate (\$)	3,042.19	3,168.15	Environmental Expenditure (including waste) per capita	222.86	236.74	
	Avg Ordinary Farmland Rate (\$)	1,504.91	1,834.89	Water & Sewer Services Expenditure per capita (\$)	n/a	539.74	
	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	67.22	178.49	
	Total Land Value / Total Rate Revenue (\$)	163.71	166.32	Recreational & Culture Expenditure per capita (\$) *	201.33	252.82	
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	1,188	Public Order, Safety & Health Expenditure per capita (\$)	32.06	63.87	
	Avg Domestic Waste Charge (\$)	322.47	287.64	Other Services Expenditure per capita (\$)	133.64	225.45	
	Own Source Revenue (%) (TCorp Benchmark 60%)	58	64	Library Services Expenditure per capita (\$)	43.08	45.92	
	Grants & Contributions Revenue (%)	35	28	Library Circulation per capita (Items)	8	7	
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-28.7	-6.4	Domestic waste not going to land fill (%)	40	43	
	Unrestricted Current Ratio	1.1	2.9	Development Applications (mean gross days)	109	61	
	Outstanding Rates & Annual Charges (%)	6.7	6.1	Development Applications determined (No.)	351	452	
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.5	4.4	Companion Animals microchipped (No.)	24,152	17,347	
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	5.2	4.3	Companion Animals microchipped and registered (%)	65	58	
Your Council's Community Leadership			Your Council's Assets				
Development Applications determined by Councillors (%)			1	3	Roads, Bridges and Footpath expenditure per capita (\$)	585.53	349.74
Audited Financial Reports submitted by due date (Y/N)			Y	n/a	Building & Infrastructure Renewal Ratio (%)	93.3	75.9
Code of Conduct Complaints (No.)			2	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	56.9	10.6
Complaints investigated requiring action (No.)			0	1	Road Length per '000 capita (metre)	35.4	30.7
Cost of dealing with Code of Conduct Complaints (\$)			800	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.4	0.8
Population per EFT Staff (No.)			197	125	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  Office of Local Government		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups							



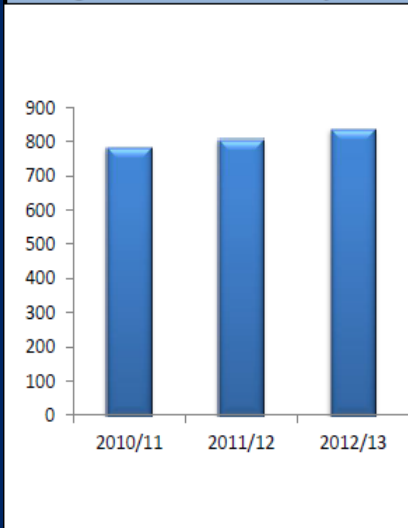
Griffith City Council



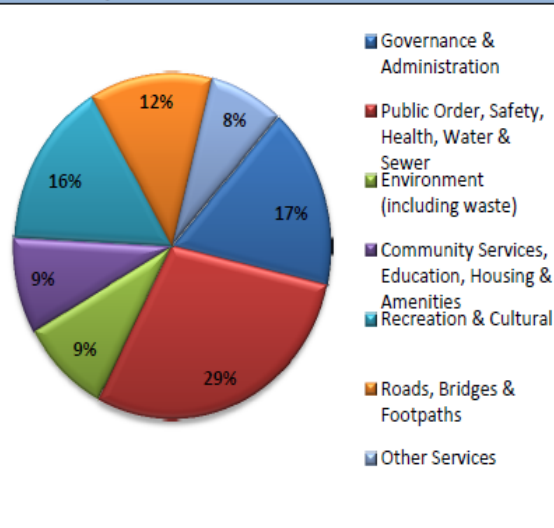
Griffith City has an area of approximately 1,640.3 km² with a population of 25,489. Located in the northwest of the Riverina the City has an agricultural economy based on irrigation. With a diverse community built on immigration and the wine industry. It prides in it's services to surrounding rural communities.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.7	4.6	Councillors (No.)	12	10
Population aged 19 or less (%)	29.0	26.1	Population per Councillor (No.)	2,124	4,055
Population aged between 20 & 59 (%)	52.0	49.6	Equivalent Full Time Staff (EFT) (No.)	287	312
Population aged above 60 (%)	19.0	24.2	2012/13 Revenue (\$'000)	62,417	79,325
Aboriginal & Torres Strait Islanders (%)	4.1	4.7	2012/13 Expenses (\$'000)	45,600	73,370
Language Spoken Other than English (%)	12.9	4.7	Residential Pensioner Rebates (%)	18	21
Socio-Economic Index Rank (1 low, 152 high)	73	n/a	Population Density (residents per km ²)	15.54	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.5	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	37,591	40,087	Public Halls (No.)	6	13
Avg Household Family Size (No.)	3.1	2.9	Public Libraries (No.)	1	3
Largest Industry Employer	Manufacturing		Open Public Space (ha)	436	946
Value of DAs determined (\$'000)	69,062	103,374	Total Road Length (km)	1,287.6	1101.8
Active Businesses in LGA (No.)	3,158	3,158	Access to Internet at Home (%)	63.1	68.3

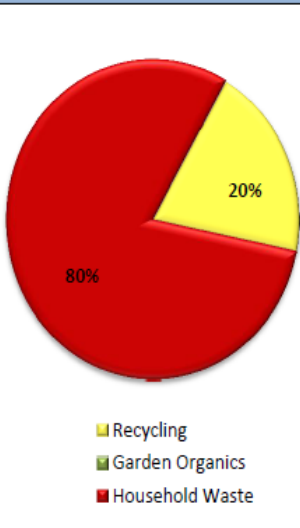
Average Residential Ordinary Rates



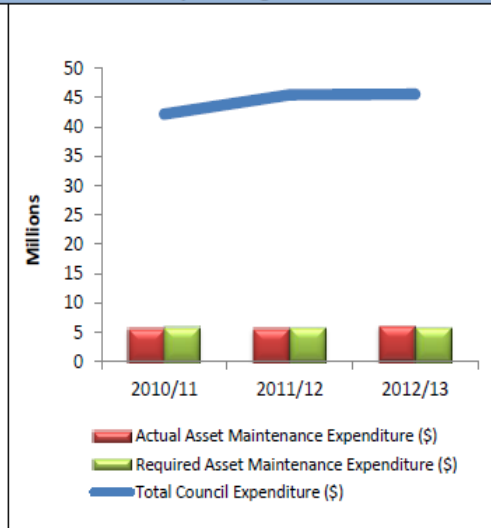
Expenditure on Services



Council's Waste Services

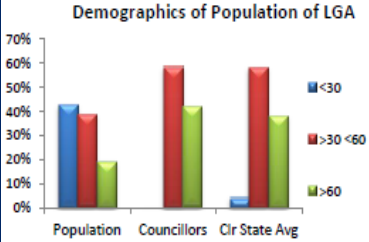
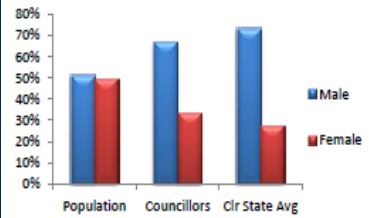
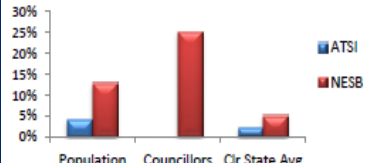




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
1 Benerembah Street	Avg Ordinary Residential Rate (\$)	837.57	878.05	Governance & Administration Expenditure per capita (\$)	295.03	266.44
Griffith NSW 2680	Avg Ordinary Business Rate (\$)	2,171.10	3,168.15	Environmental Expenditure (including waste) per capita	158.38	236.74
Postal Address:	Avg Ordinary Farmland Rate (\$)	3,139.45	1,834.89	Water & Sewer Services Expenditure per capita (\$)	464.59	539.74
PO Box 485, Griffith NSW 2680	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	161.09	178.49
Phone: 02 6962 8100	Total Land Value / Total Rate Revenue (\$)	107.06	166.32	Recreational & Culture Expenditure per capita (\$) *	281.14	252.82
Fax: 02 6962 7161	Typical Residential Water and Sewer Bill (including usage) (\$)	1,343	1,188	Public Order, Safety & Health Expenditure per capita (\$)	53.87	63.87
Email:	Avg Domestic Waste Charge (\$)	250.72	287.64	Other Services Expenditure per capita (\$)	135.78	225.45
admin@griffith.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	63	64	Library Services Expenditure per capita (\$)	32.17	45.92
Web:	Grants & Contributions Revenue (%)	32	28	Library Circulation per capita (Items)	5	7
www.griffith.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	9.3	-6.4	Domestic waste not going to land fill (%)	23	43
Demographics of Population of LGA	Unrestricted Current Ratio	1.9	2.9	Development Applications (mean gross days)	38	61
	Outstanding Rates & Annual Charges (%)	9.6	6.1	Development Applications determined (No.)	220	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	3.5	4.4	Companion Animals microchipped (No.)	6,607	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.8	4.3	Companion Animals microchipped and registered (%)	71	58
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	5	3	Roads, Bridges and Footpath expenditure per capita (\$)	224.02	349.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	194.6	75.9
	Code of Conduct Complaints (No.)	4	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	1.8	10.6
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	50.5	30.7
	Cost of dealing with Code of Conduct Complaints (\$)	24,653	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.8
	Population per EFT Staff (No.)	89	125			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

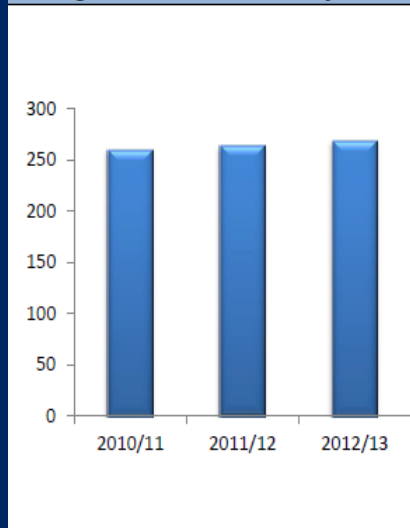
Gundagai Shire Council



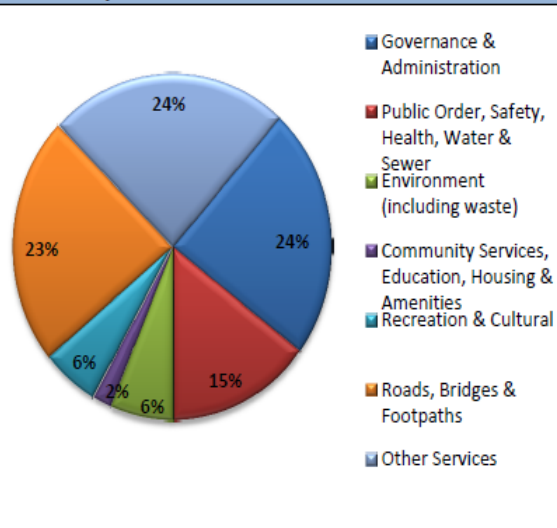
Gundagai Shire has an area of approximately 2,457.3 km² with a population of 3,763. Located on the Hume Highway west of Canberra the Shire has an agricultural economy and is well known as the home of the "dog on the tuckbox".

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	0.3	-0.9	Councillors (No.)	8	8
Population aged 19 or less (%)	27.7	26.0	Population per Councillor (No.)	470	413
Population aged between 20 & 59 (%)	46.1	48.3	Equivalent Full Time Staff (EFT) (No.)	50	70
Population aged above 60 (%)	26.2	25.7	2012/13 Revenue (\$'000)	10,578	15,538
Aboriginal & Torres Strait Islanders (%)	2.5	9.9	2012/13 Expenses (\$'000)	10,974	14,307
Language Spoken Other than English (%)	1.7	2.3	Residential Pensioner Rebates (%)	24	24
Socio-Economic Index Rank (1 low, 152 high)	64	n/a	Population Density (residents per km ²)	1.53	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.2	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	36,777	35,220	Public Halls (No.)	2	5
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	7	79
Value of DAs determined (\$'000)	2,955	5,873	Total Road Length (km)	779.4	1325.9
Active Businesses in LGA (No.)	451	457	Access to Internet at Home (%)	60.7	58.8

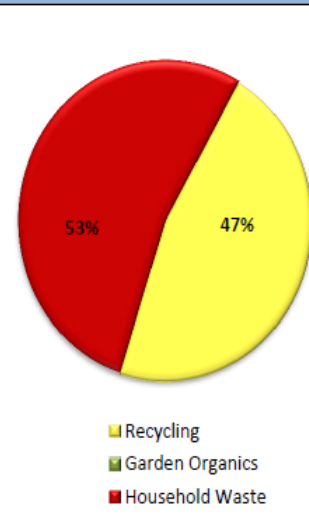
Average Residential Ordinary Rates



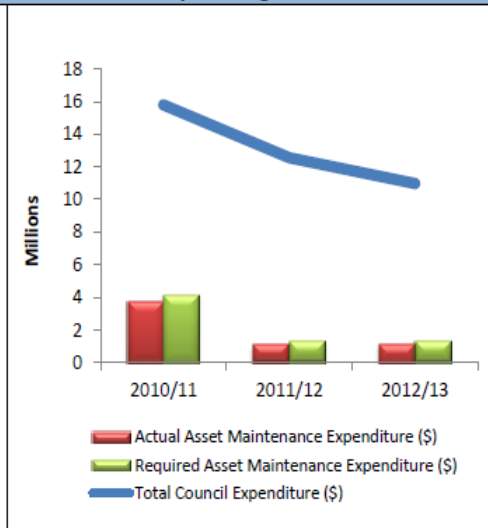
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Distressed.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
255 Sheridan Street	Avg Ordinary Residential Rate (\$)	268.62	357.70	Governance & Administration Expenditure per capita (\$)	669.94	752.29
Gundagai NSW 2722	Avg Ordinary Business Rate (\$)	491.02	693.86	Environmental Expenditure (including waste) per capita	182.30	237.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,898.29	2,408.48	Water & Sewer Services Expenditure per capita (\$)	314.64	486.17
PO Box 34, Gundagai NSW 2722	Avg Ordinary Mining Rate (\$)	n/a	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	55.28	362.69
Phone: 02 6944 0200	Total Land Value / Total Rate Revenue (\$)	202.69	185.51	Recreational & Culture Expenditure per capita (\$) *	170.34	301.24
Fax: 02 6944 1475	Typical Residential Water and Sewer Bill (including usage) (\$)	1,071	1,094	Public Order, Safety & Health Expenditure per capita (\$)	118.79	164.77
Email:	Avg Domestic Waste Charge (\$)	268.62	234.55	Other Services Expenditure per capita (\$)	717.78	863.71
mail@gundagai.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	43	44	Library Services Expenditure per capita (\$)	45.97	52.38
Web:	Grants & Contributions Revenue (%)	52	49	Library Circulation per capita (Items)	4	5
www.gundagai.local-e.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-10.3	-7.6	Domestic waste not going to land fill (%)	43	25
Demographics of Population of LGA	Unrestricted Current Ratio	7.5	4.9	Development Applications (mean gross days)	25	35
	Outstanding Rates & Annual Charges (%)	11.5	10.5	Development Applications determined (No.)	43	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	297.7	43.3	Companion Animals microchipped (No.)	1,138	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	6.4	8.9	Companion Animals microchipped and registered (%)	35	50
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	37	9	Roads, Bridges and Footpath expenditure per capita (\$)	687.22	1,375.16
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	78.6	101.4
	Code of Conduct Complaints (No.)	1	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	1.1	7.5
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	207.1	433.7
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.9
	Population per EFT Staff (No.)	75	50			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		

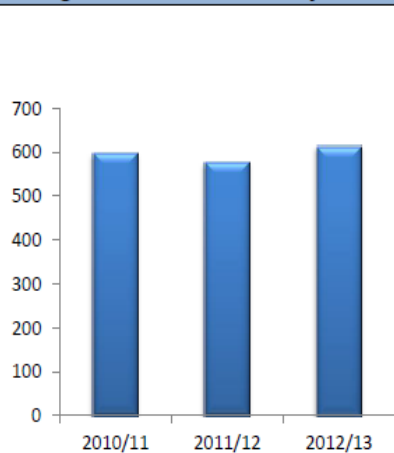
Gunnedah Shire Council



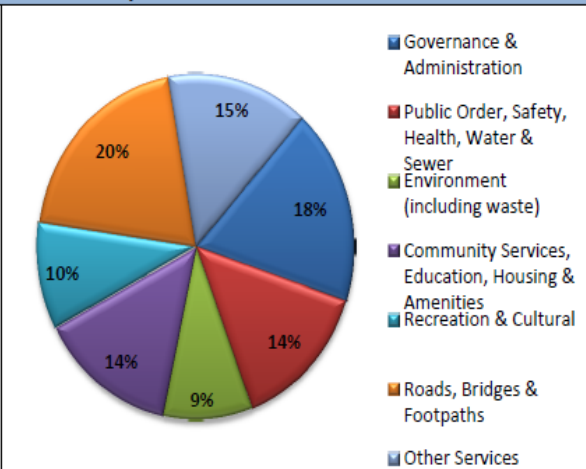
Gunnedah Shire has an area of approximately 4,992.0 km² with a population of 12,598. Located in north west slopes region. Coal, agriculture, cotton, beef, lamb, pork, cereal and oilseed grains production are the main industries.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.1	4.2	Councillors (No.)	9	9
Population aged 19 or less (%)	27.8	27.7	Population per Councillor (No.)	1,400	1,487
Population aged between 20 & 59 (%)	48.7	48.4	Equivalent Full Time Staff (EFT) (No.)	170	152
Population aged above 60 (%)	23.5	24.0	2012/13 Revenue (\$'000)	35,174	38,947
Aboriginal & Torres Strait Islanders (%)	11.3	5.8	2012/13 Expenses (\$'000)	30,927	34,240
Language Spoken Other than English (%)	1.7	3.3	Residential Pensioner Rebates (%)	23	22
Socio-Economic Index Rank (1 low, 152 high)	43	n/a	Population Density (residents per km ²)	2.52	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	6.3	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	39,314	38,908	Public Halls (No.)	15	8
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	3	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	518	235
Value of DAs determined (\$'000)	33,242	27,592	Total Road Length (km)	1,468.5	1453.3
Active Businesses in LGA (No.)	1,277	1,398	Access to Internet at Home (%)	60.7	65.3

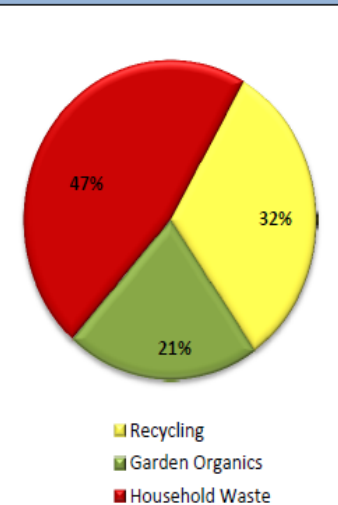
Average Residential Ordinary Rates



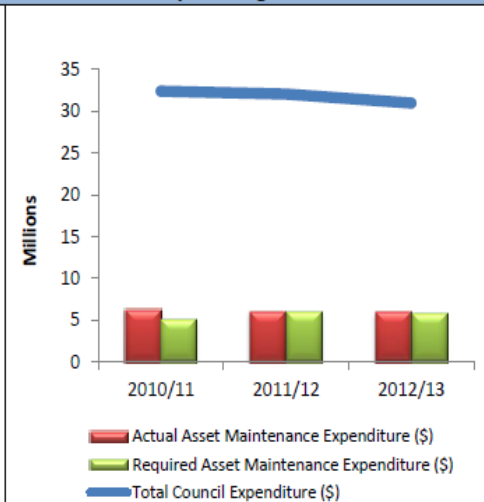
Expenditure on Services



Council's Waste Services




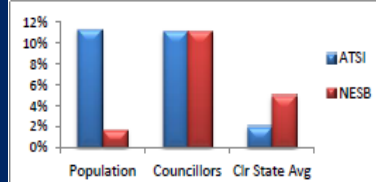
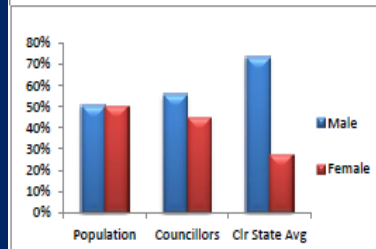
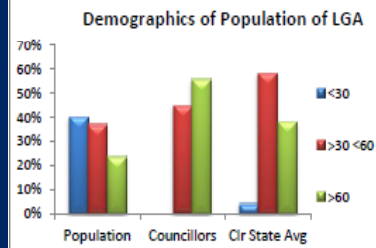
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Very Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Postal Address: 63 Elgin Street Gunnedah NSW 2380 PO Box 63, Gunnedah NSW 2380 Phone: 02 6740 2100 Fax: 02 6740 2119 Email: council@infogunnedah.com.au Web: www.infogunnedah.com.au	Avg Ordinary Residential Rate (\$)	613.56	652.52	Governance & Administration Expenditure per capita (\$)	446.66	335.85
	Avg Ordinary Business Rate (\$)	3,251.51	1,890.97	Environmental Expenditure (including waste) per capita	224.24	227.56
	Avg Ordinary Farmland Rate (\$)	3,212.15	2,432.74	Water & Sewer Services Expenditure per capita (\$)	301.71	428.71
	Avg Ordinary Mining Rate (\$)	153,600.00	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	340.21	187.17
	Total Land Value / Total Rate Revenue (\$)	177.26	177.84	Recreational & Culture Expenditure per capita (\$) *	248.21	232.13
	Typical Residential Water and Sewer Bill (including usage) (\$)	946	1,169	Public Order, Safety & Health Expenditure per capita (\$)	45.40	95.37
	Avg Domestic Waste Charge (\$)	386.90	263.67	Other Services Expenditure per capita (\$)	358.71	394.89
	Own Source Revenue (%) (TCorp Benchmark 60%)	60	55	Library Services Expenditure per capita (\$)	21.43	36.75
	Grants & Contributions Revenue (%)	34	37	Library Circulation per capita (Items)	3	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	6.9	-3.2	Domestic waste not going to land fill (%)	42	35
	Unrestricted Current Ratio	5.0	4.8	Development Applications (mean gross days)	42	55
	Outstanding Rates & Annual Charges (%)	6.2	7.4	Development Applications determined (No.)	167	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	18.6	13.8	Companion Animals microchipped (No.)	6,674	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	0.7	6.0	Companion Animals microchipped and registered (%)	50	49
	Your Council's Community Leadership			Your Council's Assets		
Development Applications determined by Councillors (%)	8	8	Roads, Bridges and Footpath expenditure per capita (\$)	489.76	642.67	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	116.5	87.4	
Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	5.9	13.1	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	116.6	108.9	
Cost of dealing with Code of Conduct Complaints (\$)	0	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.9	
Population per EFT Staff (No.)	74	93	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



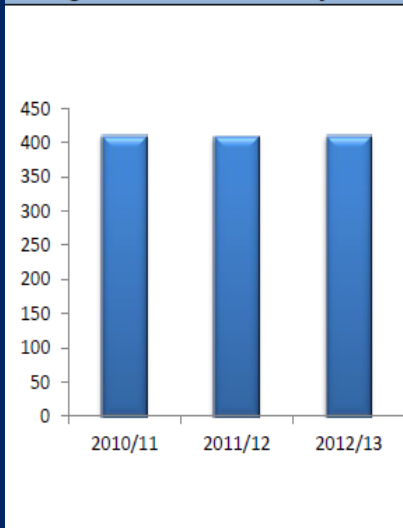
Guyra Shire Council



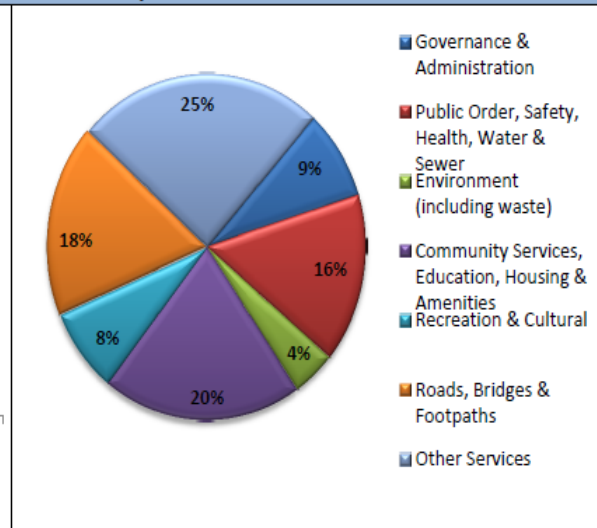
Guyra Shire has an area of approximately 4,394.4 km² with a population of 4,552. Located on the uppermost plateau of the Great Dividing Range, the area is home to the Big Lamb and Potatoes monument. The Shire offers a diverse range of recreational activities and facilities. Other industries include the production of wool, beef cattle and tomatoes.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	5.3	-0.9	Councillors (No.)	6	8
Population aged 19 or less (%)	27.5	26.0	Population per Councillor (No.)	759	413
Population aged between 20 & 59 (%)	47.2	48.3	Equivalent Full Time Staff (EFT) (No.)	65	70
Population aged above 60 (%)	25.3	25.7	2012/13 Revenue (\$'000)	12,608	15,538
Aboriginal & Torres Strait Islanders (%)	10.0	9.9	2012/13 Expenses (\$'000)	12,233	14,307
Language Spoken Other than English (%)	1.1	2.3	Residential Pensioner Rebates (%)	32	24
Socio-Economic Index Rank (1 low, 152 high)	27	n/a	Population Density (residents per km ²)	1.04	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.3	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	32,075	35,220	Public Halls (No.)	2	5
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	625	79
Value of DAs determined (\$'000)	8,661	5,873	Total Road Length (km)	966.6	1325.9
Active Businesses in LGA (No.)	673	457	Access to Internet at Home (%)	58.8	58.8

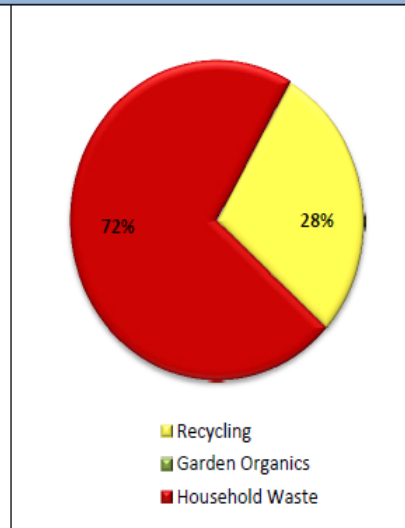
Average Residential Ordinary Rates



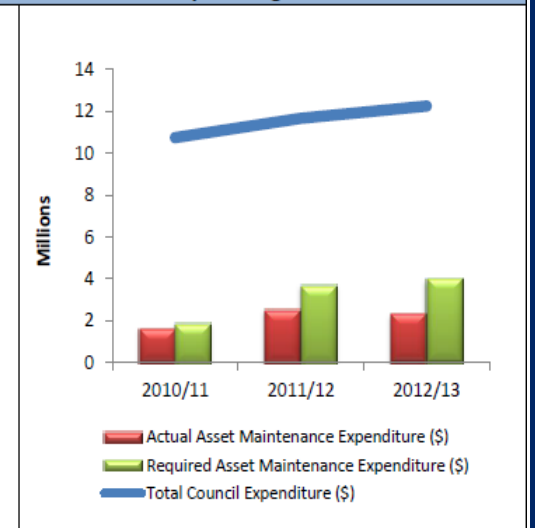
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Very Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Bradley Street	Avg Ordinary Residential Rate (\$)	410.36	357.70	Governance & Administration Expenditure per capita (\$)	225.83	752.29
Guyra NSW 2365	Avg Ordinary Business Rate (\$)	631.94	693.86	Environmental Expenditure (including waste) per capita	116.87	237.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,171.39	2,408.48	Water & Sewer Services Expenditure per capita (\$)	388.84	486.17
PO Box 207, Guyra NSW 2365	Avg Ordinary Mining Rate (\$)	600.00	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	547.45	362.69
Phone: 02 6770 7100	Total Land Value / Total Rate Revenue (\$)	342.19	185.51	Recreational & Culture Expenditure per capita (\$) *	212.65	301.24
Fax: 02 6779 1221	Typical Residential Water and Sewer Bill (including usage) (\$)	1,106	1,094	Public Order, Safety & Health Expenditure per capita (\$)	36.25	164.77
Email:	Avg Domestic Waste Charge (\$)	209.95	234.55	Other Services Expenditure per capita (\$)	673.77	863.71
council@guyra.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	39	44	Library Services Expenditure per capita (\$)	31.85	52.38
Web:	Grants & Contributions Revenue (%)	45	49	Library Circulation per capita (Items)	4	5
www.guyra.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-3.8	-7.6	Domestic waste not going to land fill (%)	29	25
Demographics of Population of LGA	Unrestricted Current Ratio	2.7	4.9	Development Applications (mean gross days)	29	35
	Outstanding Rates & Annual Charges (%)	10.0	10.5	Development Applications determined (No.)	41	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	5.5	43.3	Companion Animals microchipped (No.)	2,465	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.1	8.9	Companion Animals microchipped and registered (%)	42	50
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	0	9	Roads, Bridges and Footpath expenditure per capita (\$)	485.72	1,375.16
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	60.2	101.4
	Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	16.0	7.5
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	212.4	433.7
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.6	0.9
	Population per EFT Staff (No.)	70	50			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 Office of Local Government					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

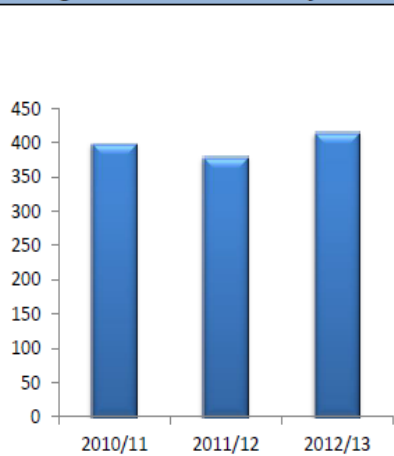
Gwydir Shire Council



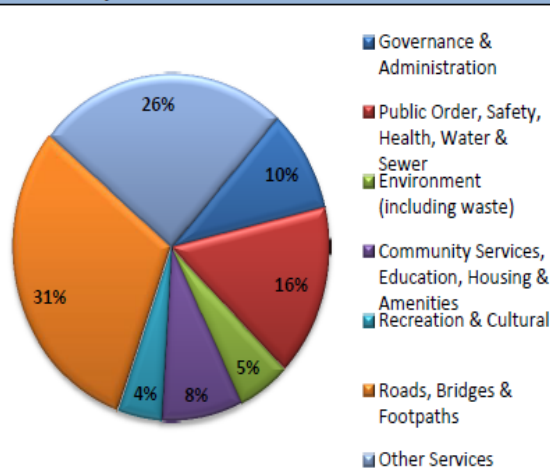
Gwydir Shire has an area of approximately 9,273.6 km² with a population of 5,111. Located in the New England region. It is an agricultural area producing wheat, sorghum, barley, sheep and beef cattle. The Shire is immortalised in poetry in "The Spider by the Gwydir".

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-3.7	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	23.9	25.9	Population per Councillor (No.)	568	835
Population aged between 20 & 59 (%)	45.8	47.4	Equivalent Full Time Staff (EFT) (No.)	172	108
Population aged above 60 (%)	30.3	26.7	2012/13 Revenue (\$'000)	26,873	23,296
Aboriginal & Torres Strait Islanders (%)	3.8	7.9	2012/13 Expenses (\$'000)	32,213	22,483
Language Spoken Other than English (%)	1.3	2.6	Residential Pensioner Rebates (%)	33	25
Socio-Economic Index Rank (1 low, 152 high)	38	n/a	Population Density (residents per km ²)	0.55	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.3	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	29,540	34,729	Public Halls (No.)	13	7
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	2	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	131	151
Value of DAs determined (\$'000)	9,282	10,612	Total Road Length (km)	2,178.9	1606.1
Active Businesses in LGA (No.)	717	851	Access to Internet at Home (%)	57.4	61.4

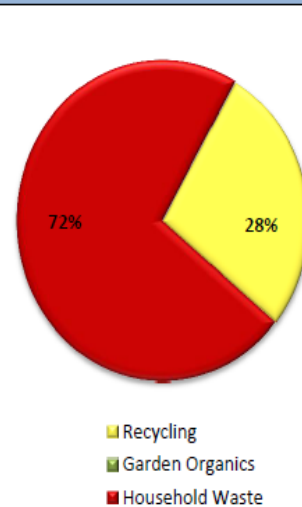
Average Residential Ordinary Rates



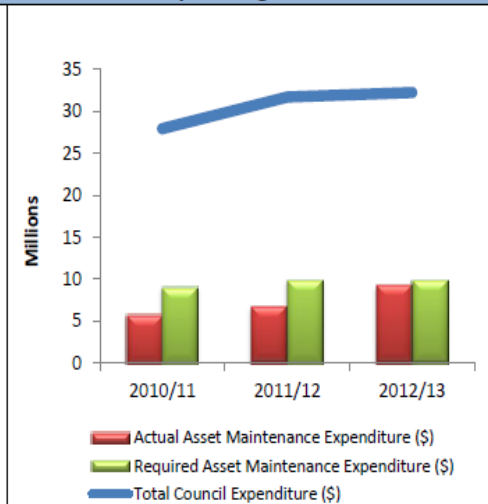
Expenditure on Services



Council's Waste Services

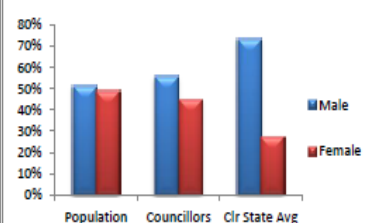




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Very Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Distressed.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
33 Maitland Street	Avg Ordinary Residential Rate (\$)	414.47	516.92	Governance & Administration Expenditure per capita (\$)	576.99	416.68
Bingara NSW 2404	Avg Ordinary Business Rate (\$)	361.90	1,196.86	Environmental Expenditure (including waste) per capita	324.59	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	4,109.22	2,257.70	Water & Sewer Services Expenditure per capita (\$)	670.71	377.40
Locked Bag 5, Bingara NSW 2404	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	529.05	319.06
Phone: 02 6724 2000	Total Land Value / Total Rate Revenue (\$)	241.89	179.29	Recreational & Culture Expenditure per capita (\$) *	286.64	279.50
Fax: 02 6724 1771	Typical Residential Water and Sewer Bill (including usage) (\$)	1,244	1,067	Public Order, Safety & Health Expenditure per capita (\$)	348.86	142.68
Email:	Avg Domestic Waste Charge (\$)	361.24	270.75	Other Services Expenditure per capita (\$)	1,623.56	414.94
mail@gwydir.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	51	49	Library Services Expenditure per capita (\$)	40.50	45.73
Web:	Grants & Contributions Revenue (%)	42	44	Library Circulation per capita (Items)	4	5
www.gwydirshire.com	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-42.0	-6.8	Domestic waste not going to land fill (%)	29	31
Demographics of Population of LGA	Unrestricted Current Ratio	2.0	5.1	Development Applications (mean gross days)	126	58
	Outstanding Rates & Annual Charges (%)	6.8	9.2	Development Applications determined (No.)	59	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	1.6	26.5	Companion Animals microchipped (No.)	2,080	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.8	6.3	Companion Animals microchipped and registered (%)	40	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	7	5	Roads, Bridges and Footpath expenditure per capita (\$)	1,942.28	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	N	n/a	Building & Infrastructure Renewal Ratio (%)	43.1	79.0
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	28.4	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	426.3	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.9
	Population per EFT Staff (No.)	30	71			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		

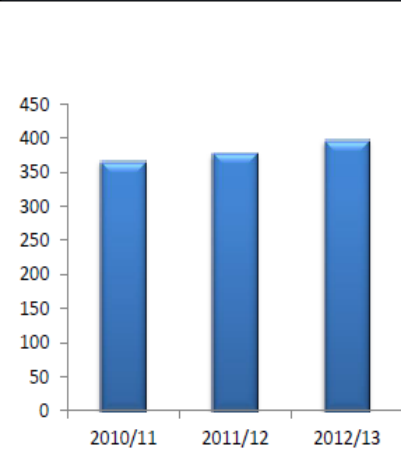
Harden Shire Council



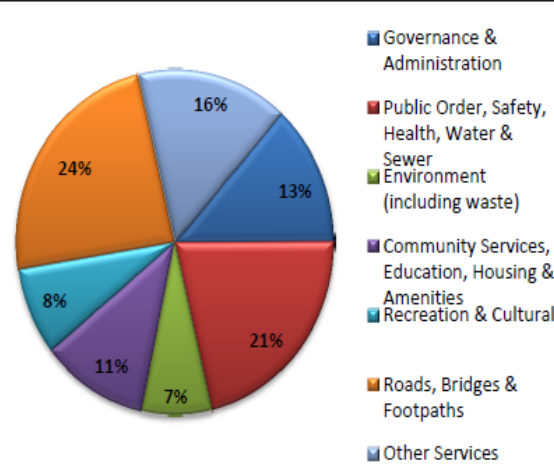
Harden Shire has an area of approximately 1,868.5 km2 with a population of 3,712. Located adjacent to Canberra and the Riverina region in the south west. The Shires main industries are agriculture, including sheep, cattle, canola, wheat, stone fruit, wine grapes and olives production and tourism.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	1.4	-0.9	Councillors (No.)	7	8
Population aged 19 or less (%)	25.2	26.0	Population per Councillor (No.)	530	413
Population aged between 20 & 59 (%)	44.5	48.3	Equivalent Full Time Staff (EFT) (No.)	62	70
Population aged above 60 (%)	30.3	25.7	2012/13 Revenue (\$'000)	14,883	15,538
Aboriginal & Torres Strait Islanders (%)	4.5	9.9	2012/13 Expenses (\$'000)	14,458	14,307
Language Spoken Other than English (%)	2.5	2.3	Residential Pensioner Rebates (%)	38	24
Socio-Economic Index Rank (1 low, 152 high)	35	n/a	Population Density (residents per km ²)	1.99	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.4	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	35,333	35,220	Public Halls (No.)	6	5
Avg Household Family Size (No.)	2.9	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	25	79
Value of DAs determined (\$'000)	3,376	5,873	Total Road Length (km)	850.9	1325.9
Active Businesses in LGA (No.)	504	457	Access to Internet at Home (%)	59.1	58.8

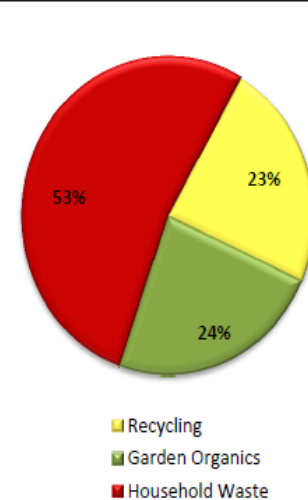
Average Residential Ordinary Rates



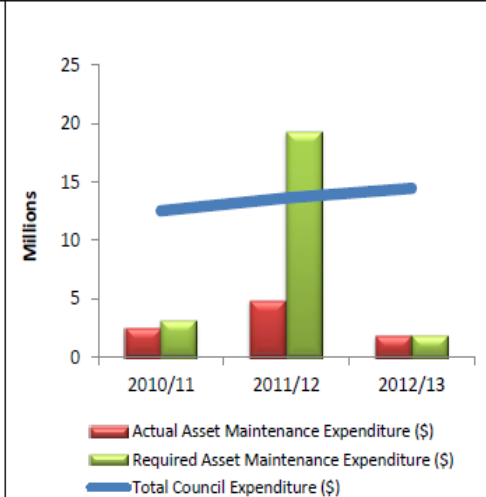
Expenditure on Services



Council's Waste Services



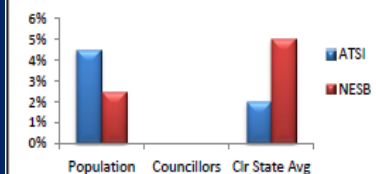
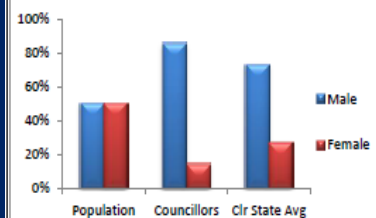
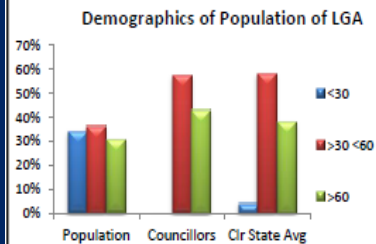
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
3 East Street Harden NSW 2587 Postal Address: PO Box 110, Harden NSW 2587 Phone: 02 6386 2305 Fax: 02 6386 2083 Email: council@harden.nsw.gov.au Web: www.harden.nsw.gov.au	Avg Ordinary Residential Rate (\$)	396.34	357.70	Governance & Administration Expenditure per capita (\$)	503.77	752.29
	Avg Ordinary Business Rate (\$)	706.14	693.86	Environmental Expenditure (including waste) per capita	273.17	237.56
	Avg Ordinary Farmland Rate (\$)	2,205.22	2,408.48	Water & Sewer Services Expenditure per capita (\$)	660.83	486.17
	Avg Ordinary Mining Rate (\$)	n/a	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	431.57	362.69
	Total Land Value / Total Rate Revenue (\$)	214.19	185.51	Recreational & Culture Expenditure per capita (\$) *	324.89	301.24
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,647	1,094	Public Order, Safety & Health Expenditure per capita (\$)	183.73	164.77
	Avg Domestic Waste Charge (\$)	290.11	234.55	Other Services Expenditure per capita (\$)	613.42	863.71
	Own Source Revenue (%) (TCorp Benchmark 60%)	51	44	Library Services Expenditure per capita (\$)	50.92	52.38
	Grants & Contributions Revenue (%)	44	49	Library Circulation per capita (Items)	3	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-9.3	-7.6	Domestic waste not going to land fill (%)	65	25
	Unrestricted Current Ratio	2.5	4.9	Development Applications (mean gross days)	28	35
	Outstanding Rates & Annual Charges (%)	13.4	10.5	Development Applications determined (No.)	50	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.8	43.3	Companion Animals microchipped (No.)	1,550	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.0	8.9	Companion Animals microchipped and registered (%)	40	50
	Your Council's Community Leadership				Your Council's Assets	
Development Applications determined by Councillors (%)	20	9	Roads, Bridges and Footpath expenditure per capita (\$)	945.58	1,375.16	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	67.5	101.4	
Code of Conduct Complaints (No.)	1	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	1.6	7.5	
Complaints investigated requiring action (No.)	1	0	Road Length per '000 capita (metre)	229.2	433.7	
Cost of dealing with Code of Conduct Complaints (\$)	4,424	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.9	
Population per EFT Staff (No.)	60	50	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  		



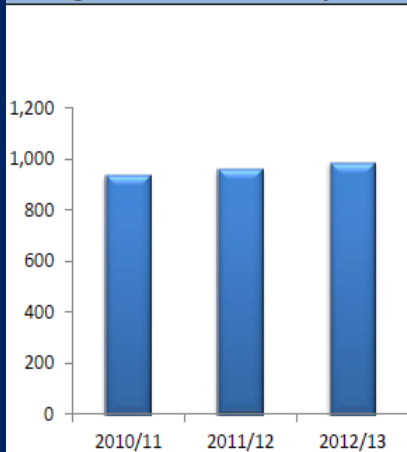
Hawkesbury City Council



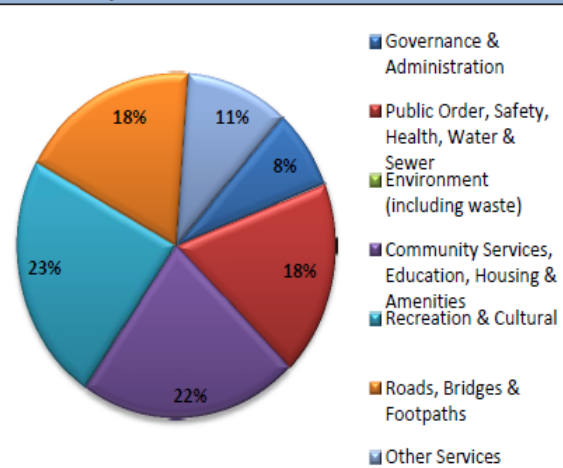
Hawkesbury City has an area of approximately 2,775.8 km² with a population of 64,592. Located in the Hawkesbury River Valley, the City is the largest local government area in the Sydney metropolitan region. It has a mix of rural, semi rural and medium density housing with population centres at Richmond and Windsor.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.7	9.6	Councillors (No.)	12	10
Population aged 19 or less (%)	28.4	29.8	Population per Councillor (No.)	5,383	5,715
Population aged between 20 & 59 (%)	54.4	54.0	Equivalent Full Time Staff (EFT) (No.)	273	262
Population aged above 60 (%)	17.3	16.2	2012/13 Revenue (\$'000)	75,995	83,811
Aboriginal & Torres Strait Islanders (%)	2.6	2.3	2012/13 Expenses (\$'000)	64,731	60,347
Language Spoken Other than English (%)	5.7	6.5	Residential Pensioner Rebates (%)	14	14
Socio-Economic Index Rank (1 low, 152 high)	118	n/a	Population Density (residents per km ²)	23.27	113.92
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.3	3.8	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	44,257	45,916	Public Halls (No.)	25	18
Avg Household Family Size (No.)	3.2	3.2	Public Libraries (No.)	2	2
Largest Industry Employer	Construction		Open Public Space (ha)	218	392
Value of DAs determined (\$'000)	106,810	231,964	Total Road Length (km)	1,030.1	782.9
Active Businesses in LGA (No.)	6,686	5,132	Access to Internet at Home (%)	75.4	78.1

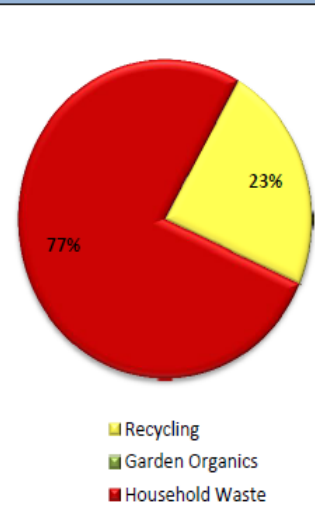
Average Residential Ordinary Rates



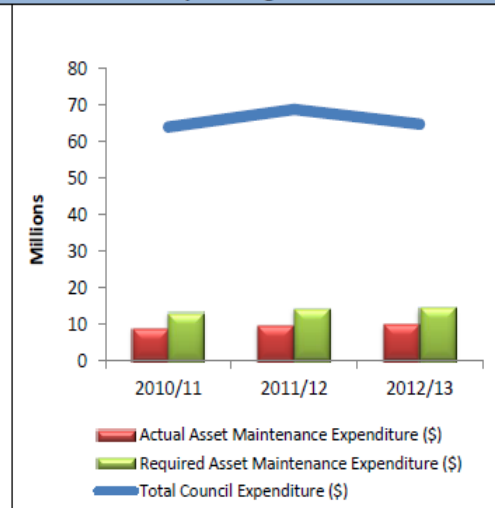
Expenditure on Services



Council's Waste Services




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
366 George Street	Avg Ordinary Residential Rate (\$)	984.86	1,102.36	Governance & Administration Expenditure per capita (\$)	70.27	152.17
Windsor NSW 2756	Avg Ordinary Business Rate (\$)	1,698.22	2,603.25	Environmental Expenditure (including waste) per capita	0.00	106.73
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,227.34	2,324.66	Water & Sewer Services Expenditure per capita (\$)	113.84	113.84
PO Box 146, Windsor NSW 2756	Avg Ordinary Mining Rate (\$)	n/a	19,808.51	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	224.44	156.65
Phone: 02 4560 4444	Total Land Value / Total Rate Revenue (\$)	310.92	265.38	Recreational & Culture Expenditure per capita (\$) *	235.17	209.69
Fax: 02 4587 7740	Typical Residential Water and Sewer Bill (including usage) (\$)	570	570	Public Order, Safety & Health Expenditure per capita (\$)	70.15	56.87
Email:	Avg Domestic Waste Charge (\$)	332.35	330.54	Other Services Expenditure per capita (\$)	105.14	81.57
council@hawkesbury.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	62	55	Library Services Expenditure per capita (\$)	40.31	34.76
Web:	Grants & Contributions Revenue (%)	30	38	Library Circulation per capita (Items)	5	4
www.hawkesbury.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-8.0	-10.5	Domestic waste not going to land fill (%)	28	54
Demographics of Population of LGA	Unrestricted Current Ratio	4.6	3.4	Development Applications (mean gross days)	91	80
	Outstanding Rates & Annual Charges (%)	6.4	6.7	Development Applications determined (No.)	594	783
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	22.1	9.3	Companion Animals microchipped (No.)	36,346	28,355
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.8	1.0	Companion Animals microchipped and registered (%)	64	64
	Your Council's Community Leadership			Your Council's Assets		
	Development Applications determined by Councillors (%)	0	1	Roads, Bridges and Footpath expenditure per capita (\$)	183.15	255.80
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	85.3	60.1
	Code of Conduct Complaints (No.)	13	7	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	14.0	10.7
	Complaints investigated requiring action (No.)	1	0	Road Length per '000 capita (metre)	15.9	14.1
	Cost of dealing with Code of Conduct Complaints (\$)	25,365	12,660	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.8
	Population per EFT Staff (No.)	237	218			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		

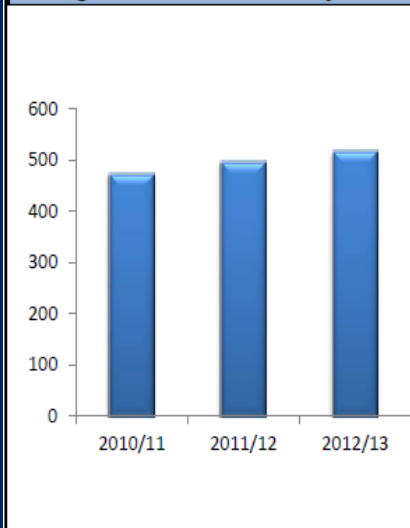
Hay Shire Council



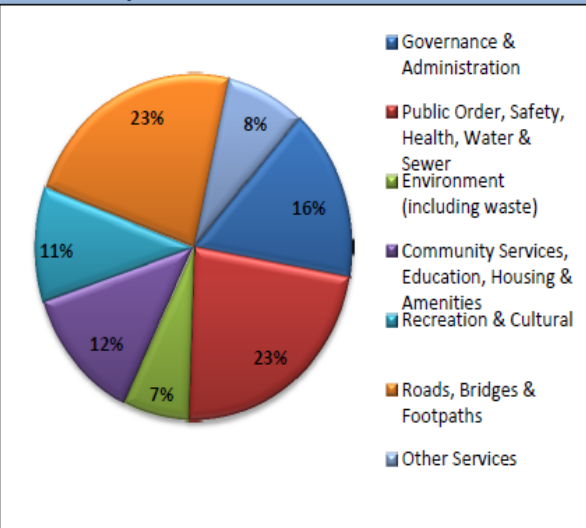
Hay Shire has an area of approximately 11,328.5 km² with a population of 3,002. Located in the Riverina area on largely flat terrain including saltbush plains with river red gum and black box corridors along river. The Shire is one of Australia's leading wool and sheep meat producing areas. It also produces beef, irrigated vegetables and fruit, rice and cotton.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-11.5	-0.9	Councillors (No.)	8	8
Population aged 19 or less (%)	26.8	26.0	Population per Councillor (No.)	375	413
Population aged between 20 & 59 (%)	47.5	48.3	Equivalent Full Time Staff (EFT) (No.)	53	70
Population aged above 60 (%)	25.7	25.7	2012/13 Revenue (\$'000)	11,337	15,538
Aboriginal & Torres Strait Islanders (%)	5.5	9.9	2012/13 Expenses (\$'000)	10,381	14,307
Language Spoken Other than English (%)	3.0	2.3	Residential Pensioner Rebates (%)	22	24
Socio-Economic Index Rank (1 low, 152 high)	21	n/a	Population Density (residents per km ²)	0.26	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.0	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	32,664	35,220	Public Halls (No.)	4	5
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	129	79
Value of DAs determined (\$'000)	282	5,873	Total Road Length (km)	941.1	1325.9
Active Businesses in LGA (No.)	377	457	Access to Internet at Home (%)	58.5	58.8

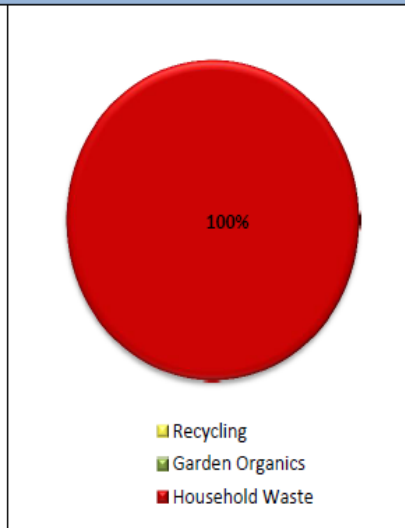
Average Residential Ordinary Rates



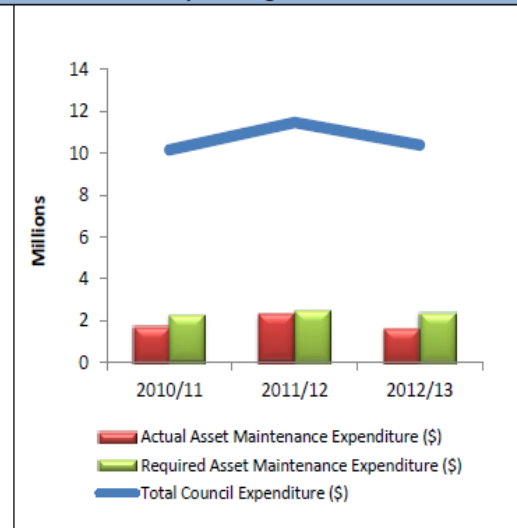
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
134 Lachlan Street	Avg Ordinary Residential Rate (\$)	517.53	357.70	Governance & Administration Expenditure per capita (\$)	536.98	752.29
Hay NSW 2711	Avg Ordinary Business Rate (\$)	1,341.23	693.86	Environmental Expenditure (including waste) per capita	222.85	237.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,643.22	2,408.48	Water & Sewer Services Expenditure per capita (\$)	608.59	486.17
PO Box 141, Hay NSW 2711	Avg Ordinary Mining Rate (\$)	n/a	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	442.04	362.69
Phone: 02 6993 1003	Total Land Value / Total Rate Revenue (\$)	71.87	185.51	Recreational & Culture Expenditure per capita (\$) *	376.75	301.24
Fax: 02 6993 1288	Typical Residential Water and Sewer Bill (including usage) (\$)	1,462	1,094	Public Order, Safety & Health Expenditure per capita (\$)	186.54	164.77
Email:	Avg Domestic Waste Charge (\$)	182.93	234.55	Other Services Expenditure per capita (\$)	282.81	863.71
mail@hay.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	42	44	Library Services Expenditure per capita (\$)	73.62	52.38
Web:	Grants & Contributions Revenue (%)	52	49	Library Circulation per capita (Items)	8	5
www.hay.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-8.9	-7.6	Domestic waste not going to land fill (%)	10	25
Demographics of Population of LGA	Unrestricted Current Ratio	3.3	4.9	Development Applications (mean gross days)	21	35
	Outstanding Rates & Annual Charges (%)	18.2	10.5	Development Applications determined (No.)	20	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	7.8	43.3	Companion Animals microchipped (No.)	1,515	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	10.1	8.9	Companion Animals microchipped and registered (%)	42	50
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	5	9	Roads, Bridges and Footpath expenditure per capita (\$)	801.47	1,375.16
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	121.9	101.4
	Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	20.2	7.5
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	313.5	433.7
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.9
	Population per EFT Staff (No.)	57	50			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

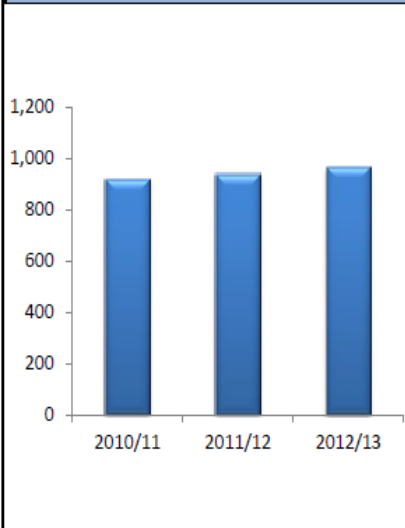
The Hills Shire Council



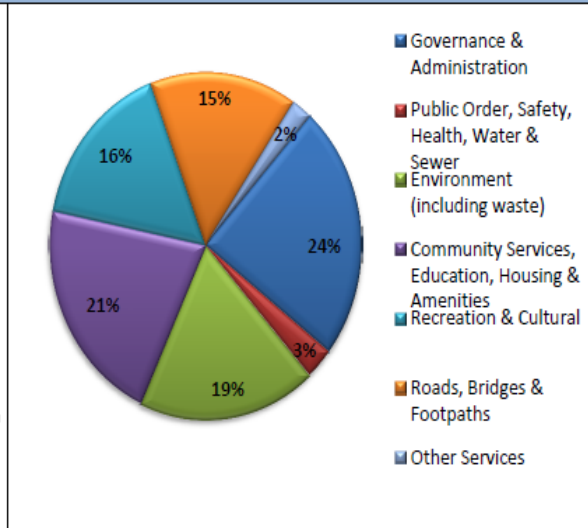
The Hills Shire has an area of approximately 400.6 km² with a population of 180,214. Located in the north-western region of Sydney. The area is a predominately residential and rural area. The rural areas in the north of the Shire boast significant amounts of agriculture, national parks as well as semi-rural and rural-residential living. The southern area of the Shire features well-established residential and commercial areas.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	8.5	6.1	Councillors (No.)	12	12
Population aged 19 or less (%)	28.1	27.3	Population per Councillor (No.)	15,018	13,830
Population aged between 20 & 59 (%)	53.9	53.2	Equivalent Full Time Staff (EFT) (No.)	580	746
Population aged above 60 (%)	18.0	19.5	2012/13 Revenue (\$'000)	186,135	181,041
Aboriginal & Torres Strait Islanders (%)	0.4	2.0	2012/13 Expenses (\$'000)	152,414	162,074
Language Spoken Other than English (%)	25.2	16.5	Residential Pensioner Rebates (%)	13	17
Socio-Economic Index Rank (1 low, 152 high)	149	n/a	Population Density (residents per km ²)	449.86	353.65
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.0	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	1	4
Avg Taxable Income (\$)	54,921	45,506	Public Halls (No.)	57	36
Avg Household Family Size (No.)	3.3	3.2	Public Libraries (No.)	5	5
Largest Industry Employer	Retail Trade		Open Public Space (ha)	1,322	5,972
Value of DAs determined (\$'000)	567,499	395,065	Total Road Length (km)	956.4	892.1
Active Businesses in LGA (No.)	20,042	12,277	Access to Internet at Home (%)	87.4	76.9

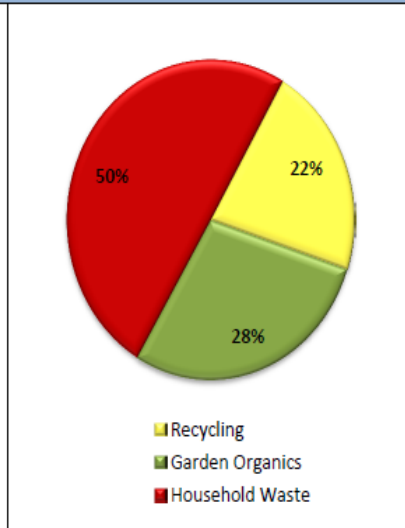
Average Residential Ordinary Rates



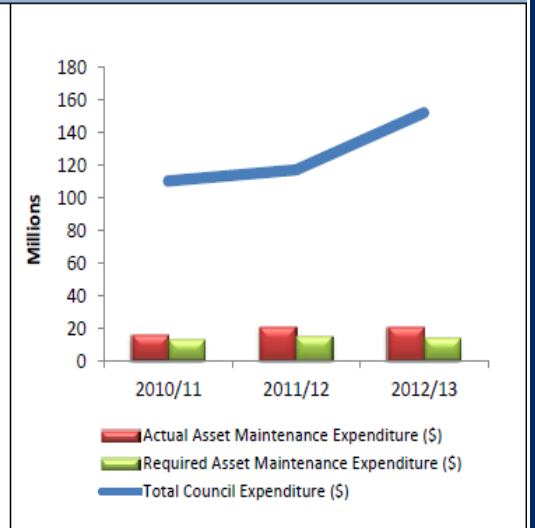
Expenditure on Services



Council's Waste Services



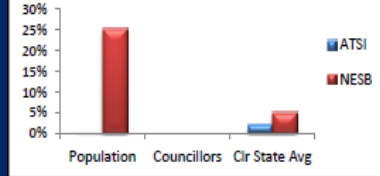
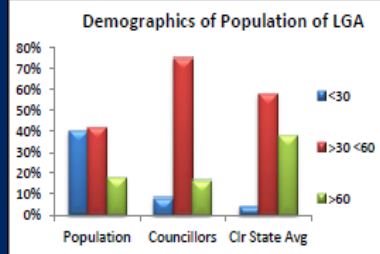
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Positive outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
3 Columbia Crt Baulkham Hills NSW 2153 Postal Address: PO Box 7064 Phone: 02 9843 0555 Fax: 02 9843 0409 Email: council@thehills.nsw.gov.au Web: www.thehills.nsw.gov.au	Avg Ordinary Residential Rate (\$)	964.98	943.24	Governance & Administration Expenditure per capita (\$)	198.25	168.19
	Avg Ordinary Business Rate (\$)	1,849.51	3,723.22	Environmental Expenditure (including waste) per capita	153.47	190.90
	Avg Ordinary Farmland Rate (\$)	1,524.04	2,542.92	Water & Sewer Services Expenditure per capita (\$)	n/a	347.47
	Avg Ordinary Mining Rate (\$)	n/a	84,466.67	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	182.54	147.58
	Total Land Value / Total Rate Revenue (\$)	399.70	247.65	Recreational & Culture Expenditure per capita (\$) *	137.41	173.42
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	978	Public Order, Safety & Health Expenditure per capita (\$)	24.78	43.92
	Avg Domestic Waste Charge (\$)	356.35	343.53	Other Services Expenditure per capita (\$)	18.19	74.54
	Own Source Revenue (%) (TCorp Benchmark 60%)	55	69	Library Services Expenditure per capita (\$)	34.02	35.75
	Grants & Contributions Revenue (%)	39	24	Library Circulation per capita (Items)	8	6
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-12.6	-2.7	Domestic waste not going to land fill (%)	48	56
	Unrestricted Current Ratio	11.1	3.3	Development Applications (mean gross days)	73	74
	Outstanding Rates & Annual Charges (%)	3.1	4.8	Development Applications determined (No.)	1,214	1,053
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	0.0	3.0	Companion Animals microchipped (No.)	49,508	51,105
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	8.6	3.9	Companion Animals microchipped and registered (%)	56	59
	Your Council's Community Leadership			Your Council's Assets		
Development Applications determined by Councillors (%)	0	3	Roads, Bridges and Footpath expenditure per capita (\$)	131.11	107.70	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	135.1	76.6	
Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	3.7	5.8	
Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	5.3	5.8	
Cost of dealing with Code of Conduct Complaints (\$)	0	3,717	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.5	1.0	
Population per EFT Staff (No.)	311	226	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



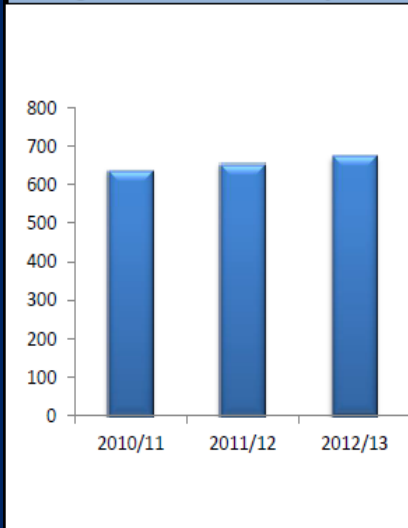
Holroyd City Council



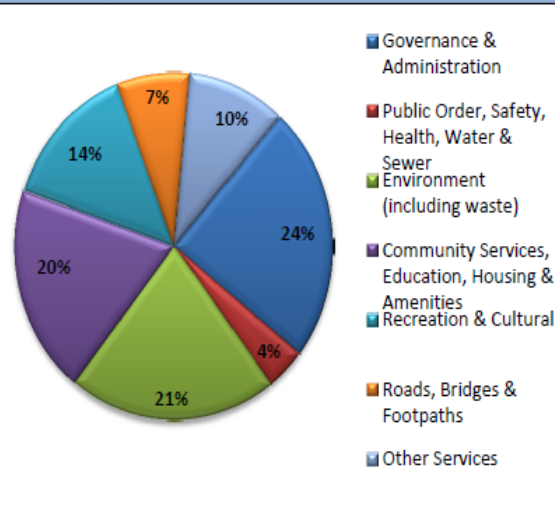
Holroyd City has an area of approximately 40.2 km² with a population of 106,038. Located in the western Sydney region. The area is bounded by Parramatta City in the north and east, Fairfield City in the south and Blacktown City in the west. The City is a mixed residential and industrial area, with businesses, parks, gardens and nature reserves.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	11.2	9.1	Councillors (No.)	12	12
Population aged 19 or less (%)	26.4	24.4	Population per Councillor (No.)	8,837	11,259
Population aged between 20 & 59 (%)	56.8	57.6	Equivalent Full Time Staff (EFT) (No.)	466	579
Population aged above 60 (%)	16.8	18.0	2012/13 Revenue (\$'000)	84,473	135,038
Aboriginal & Torres Strait Islanders (%)	0.8	0.8	2012/13 Expenses (\$'000)	82,112	118,138
Language Spoken Other than English (%)	51.0	34.5	Residential Pensioner Rebates (%)	18	16
Socio-Economic Index Rank (1 low, 152 high)	91	n/a	Population Density (residents per km ²)	2,637.76	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.2	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	3	4
Avg Taxable Income (\$)	40,166	50,225	Public Halls (No.)	12	16
Avg Household Family Size (No.)	3.2	3.1	Public Libraries (No.)	3	5
Largest Industry Employer	Manufacturing		Open Public Space (ha)	342	1,062
Value of DAs determined (\$'000)	233,639	377,691	Total Road Length (km)	345.2	447.7
Active Businesses in LGA (No.)	8,481	12,523	Access to Internet at Home (%)	71.9	76.0

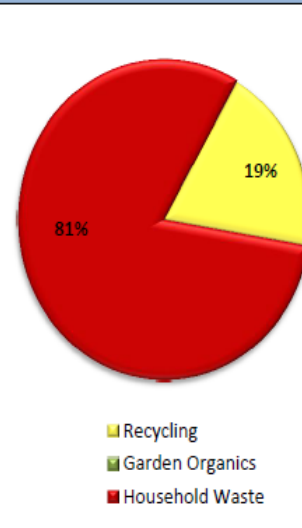
Average Residential Ordinary Rates



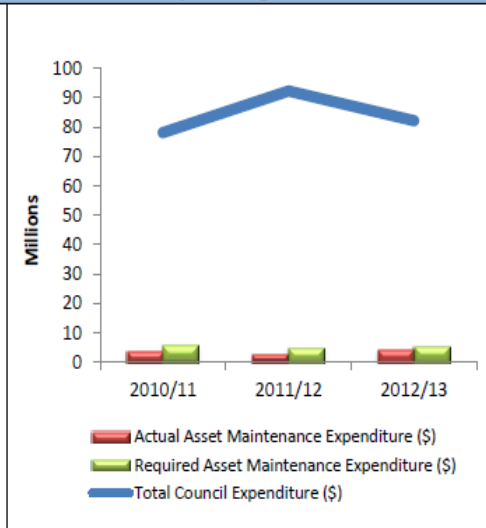
Expenditure on Services



Council's Waste Services




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg	
16 Memorial Avenue Merrylands NSW 2160 Postal Address: PO Box 42, Merrylands NSW 2160 Phone: 02 9840 9840 Fax: 02 9840 9734 Email: hcc@holroyd.nsw.gov.au Web: www.holroyd.nsw.gov.au	Avg Ordinary Residential Rate (\$)	674.42	816.11	Governance & Administration Expenditure per capita (\$)	180.67	233.13	
	Avg Ordinary Business Rate (\$)	5,402.99	5,307.38	Environmental Expenditure (including waste) per capita	159.97	182.04	
	Avg Ordinary Farmland Rate (\$)	n/a	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a	
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	154.06	109.92	
	Total Land Value / Total Rate Revenue (\$)	257.37	335.89	Recreational & Culture Expenditure per capita (\$) *	109.81	161.28	
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	31.98	42.40	
	Avg Domestic Waste Charge (\$)	430.62	375.06	Other Services Expenditure per capita (\$)	79.05	49.56	
	Own Source Revenue (%) (TCorp Benchmark 60%)	74	71	Library Services Expenditure per capita (\$)	27.62	37.36	
	Grants & Contributions Revenue (%)	19	19	Library Circulation per capita (Items)	7	7	
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-0.9	-0.8	Domestic waste not going to land fill (%)	58	47	
	Unrestricted Current Ratio	3.0	3.0	Development Applications (mean gross days)	83	82	
	Outstanding Rates & Annual Charges (%)	2.9	3.6	Development Applications determined (No.)	454	692	
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	0.0	7.3	Companion Animals microchipped (No.)	17,582	26,503	
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.2	3.2	Companion Animals microchipped and registered (%)	60	63	
	Demographics of Population of LGA						
Your Council's Community Leadership			Your Council's Assets				
Development Applications determined by Councillors (%)			3	5	Roads, Bridges and Footpath expenditure per capita (\$)	58.82	86.74
Audited Financial Reports submitted by due date (Y/N)			Y	n/a	Building & Infrastructure Renewal Ratio (%)	63.8	83.6
Code of Conduct Complaints (No.)			1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	3.8	6.8
Complaints investigated requiring action (No.)			0	0	Road Length per '000 capita (metre)	3.3	3.0
Cost of dealing with Code of Conduct Complaints (\$)			1,500	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.8	1.0
Population per EFT Staff (No.)			228	247	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  Office of Local Government		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups							

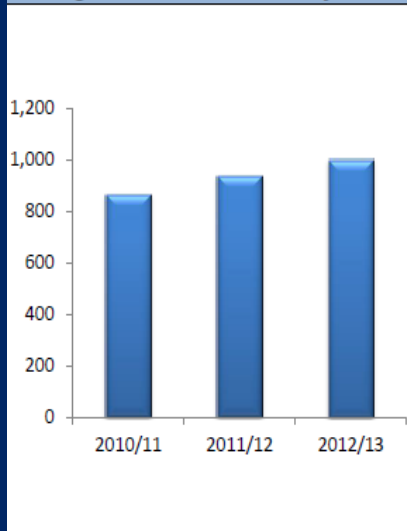
The Council of the Shire of Hornsby



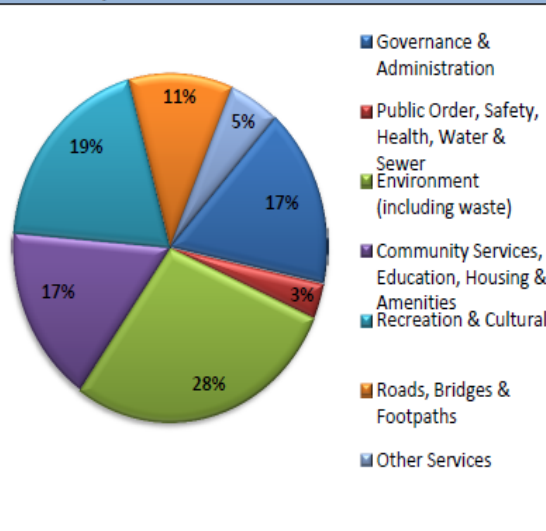
Hornsby Shire has an area of approximately 462.3 km² with a population of 165,090. Hornsby is about 30 kilometres north of the Sydney CBD. The shire is a mix of urban areas with freestanding homes, low rise townhouses and high rise buildings, large rural areas and a predominance of bushland. The main business centres are Hornsby, Epping and Pennant Hills.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	4.9	6.1	Councillors (No.)	10	12
Population aged 19 or less (%)	26.0	27.3	Population per Councillor (No.)	16,509	13,830
Population aged between 20 & 59 (%)	54.0	53.2	Equivalent Full Time Staff (EFT) (No.)	544	746
Population aged above 60 (%)	20.0	19.5	2012/13 Revenue (\$'000)	126,274	181,041
Aboriginal & Torres Strait Islanders (%)	0.4	2.0	2012/13 Expenses (\$'000)	118,395	162,074
Language Spoken Other than English (%)	27.1	16.5	Residential Pensioner Rebates (%)	14	17
Socio-Economic Index Rank (1 low, 152 high)	143	n/a	Population Density (residents per km ²)	357.11	353.65
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.4	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	3	4
Avg Taxable Income (\$)	55,348	45,506	Public Halls (No.)	31	36
Avg Household Family Size (No.)	3.2	3.2	Public Libraries (No.)	5	5
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	2,360	5,972
Value of DAs determined (\$'000)	295,606	395,065	Total Road Length (km)	663.9	892.1
Active Businesses in LGA (No.)	15,403	12,277	Access to Internet at Home (%)	85.0	76.9

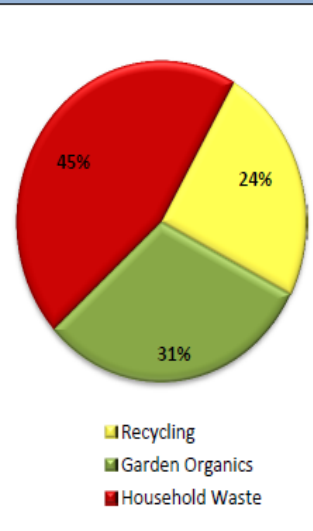
Average Residential Ordinary Rates



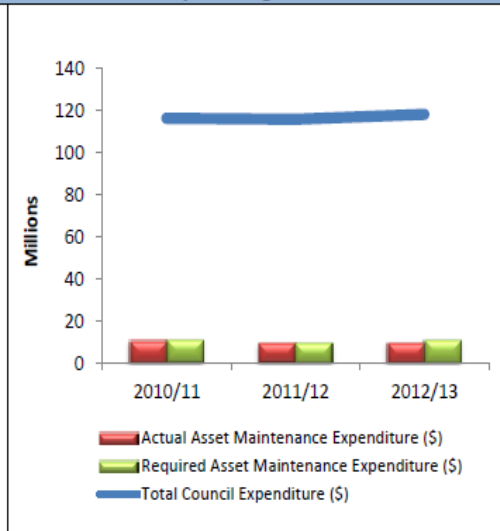
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg	
Postal Address: 296 Pacific Highway Hornsby NSW 2077 PO Box 37, Hornsby NSW 1630 Phone: 02 9847 6666 Fax: 02 9847 6999 Email: hsc@hornsby.nsw.gov.au Web: www.hornsby.nsw.gov.au	Avg Ordinary Residential Rate (\$)	999.74	943.24	Governance & Administration Expenditure per capita (\$)	117.42	168.19	
	Avg Ordinary Business Rate (\$)	2,781.90	3,723.22	Environmental Expenditure (including waste) per capita	198.41	190.90	
	Avg Ordinary Farmland Rate (\$)	1,642.86	2,542.92	Water & Sewer Services Expenditure per capita (\$)	0.02	347.47	
	Avg Ordinary Mining Rate (\$)	n/a	84,466.67	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	120.42	147.58	
	Total Land Value / Total Rate Revenue (\$)	326.61	247.65	Recreational & Culture Expenditure per capita (\$) *	141.10	173.42	
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	978	Public Order, Safety & Health Expenditure per capita (\$)	23.73	43.92	
	Avg Domestic Waste Charge (\$)	360.56	343.53	Other Services Expenditure per capita (\$)	37.92	74.54	
	Own Source Revenue (%) (TCorp Benchmark 60%)	79	69	Library Services Expenditure per capita (\$)	41.58	35.75	
	Grants & Contributions Revenue (%)	14	24	Library Circulation per capita (Items)	8	6	
	Operating Performance Ratio (%) (TCorp Benchmark >4.0%)	2.4	-2.7	Domestic waste not going to land fill (%)	53	56	
	Unrestricted Current Ratio	2.0	3.3	Development Applications (mean gross days)	73	74	
	Outstanding Rates & Annual Charges (%)	2.9	4.8	Development Applications determined (No.)	766	1,053	
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	5.7	3.0	Companion Animals microchipped (No.)	41,794	51,105	
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.7	3.9	Companion Animals microchipped and registered (%)	71	59	
	Demographics of Population of LGA						
Your Council's Community Leadership				Your Council's Assets			
Development Applications determined by Councillors (%)		5	3	Roads, Bridges and Footpath expenditure per capita (\$)		78.12	107.70
Audited Financial Reports submitted by due date (Y/N)		Y	n/a	Building & Infrastructure Renewal Ratio (%)		52.7	76.6
Code of Conduct Complaints (No.)		0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)		0.7	5.8
Complaints investigated requiring action (No.)		0	1	Road Length per '000 capita (metre)		4.0	5.8
Cost of dealing with Code of Conduct Complaints (\$)		0	3,717	Asset Maintenance Ratio (TCorp Benchmark >1.0)		0.9	1.0
Population per EFT Staff (No.)		303	226	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups							

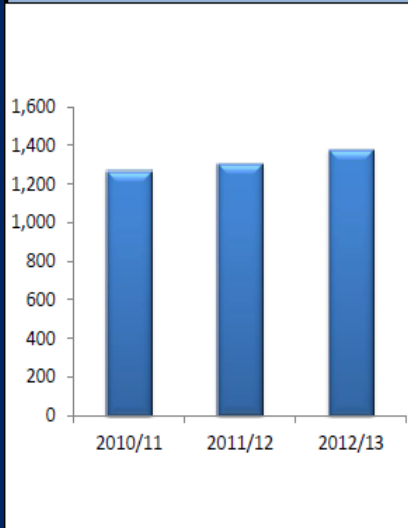
The Council of the Municipality of Hunters Hill



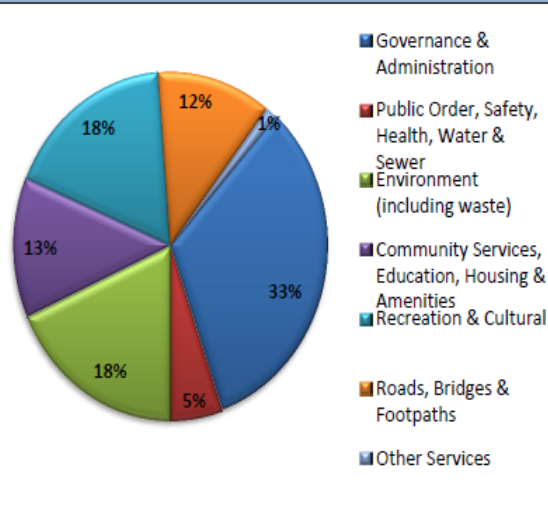
The Municipality of Hunters Hill has an area of approximately 5.7 km² with a population of 14,139. Located in the northern suburbs of Sydney the area is a small peninsula suburb, bounded by two rivers with a growing population. The Municipality is recognised as Australia's oldest garden suburb and possesses a mix of architectural styles.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.1	7.2	Councillors (No.)	7	10
Population aged 19 or less (%)	27.9	21.8	Population per Councillor (No.)	2,020	4,722
Population aged between 20 & 59 (%)	47.3	58.7	Equivalent Full Time Staff (EFT) (No.)	58	282
Population aged above 60 (%)	24.8	19.5	2012/13 Revenue (\$'000)	13,436	60,845
Aboriginal & Torres Strait Islanders (%)	0.4	0.5	2012/13 Expenses (\$'000)	13,740	54,366
Language Spoken Other than English (%)	17.0	26.8	Residential Pensioner Rebates (%)	9	10
Socio-Economic Index Rank (1 low, 152 high)	146	n/a	Population Density (residents per km ²)	2,480.53	3,954.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.2	3.1	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	109,660	74,020	Public Halls (No.)	6	7
Avg Household Family Size (No.)	3.1	2.9	Public Libraries (No.)	0	2
Largest Industry Employer	Professional		Open Public Space (ha)	67	151
Value of DAs determined (\$'000)	42,259	191,439	Total Road Length (km)	65.0	124.4
Active Businesses in LGA (No.)	1,795	6,215	Access to Internet at Home (%)	80.8	79.1

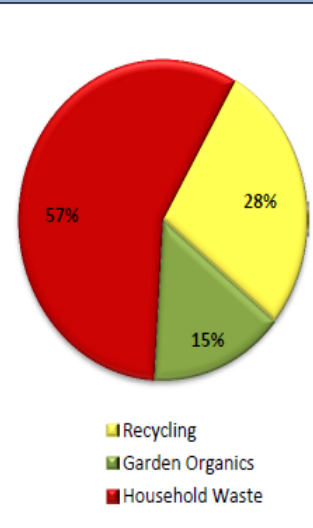
Average Residential Ordinary Rates



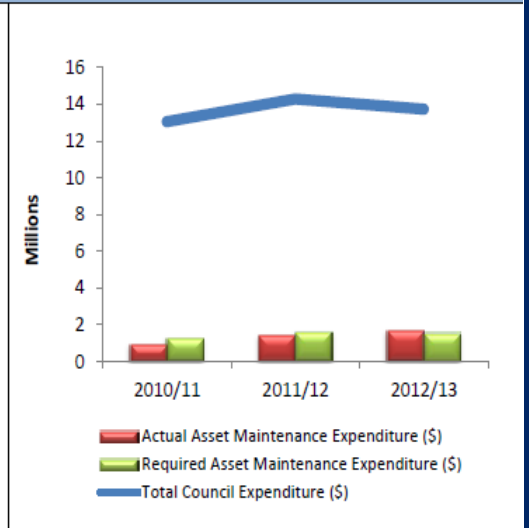
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
22 Alexandra Street	Avg Ordinary Residential Rate (\$)	1,379.15	1,002.72	Governance & Administration Expenditure per capita (\$)	312.04	273.85
Hunters Hill NSW 2110	Avg Ordinary Business Rate (\$)	863.51	4,049.60	Environmental Expenditure (including waste) per capita	173.00	231.13
Postal Address:	Avg Ordinary Farmland Rate (\$)	n/a	2,461.54	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
PO Box 21, Hunters Hill NSW 2110	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	130.00	144.59
Phone: 02 9879 9400	Total Land Value / Total Rate Revenue (\$)	600.29	467.43	Recreational & Culture Expenditure per capita (\$) *	174.13	203.70
Fax: 02 9809 7338	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	53.61	69.56
Email:	Avg Domestic Waste Charge (\$)	416.01	409.63	Other Services Expenditure per capita (\$)	11.25	103.67
council@huntershill.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	77	73	Library Services Expenditure per capita (\$)	39.54	53.91
Web:	Grants & Contributions Revenue (%)	12	15	Library Circulation per capita (Items)	7	9
www.huntershill.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-8.9	-1.7	Domestic waste not going to land fill (%)	70	52
Demographics of Population of LGA	Unrestricted Current Ratio	3.4	3.1	Development Applications (mean gross days)	98	87
	Outstanding Rates & Annual Charges (%)	2.9	3.8	Development Applications determined (No.)	93	309
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.5	155.2	Companion Animals microchipped (No.)	3,393	9,080
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	10.6	3.6	Companion Animals microchipped and registered (%)	53	60
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	15	11	Roads, Bridges and Footpath expenditure per capita (\$)	117.76	117.29
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	35.0	81.8
	Code of Conduct Complaints (No.)	2	4	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	9.4	8.7
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	4.6	2.8
	Cost of dealing with Code of Conduct Complaints (\$)	5,225	11,269	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.1	1.4
	Population per EFT Staff (No.)	244	183			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		

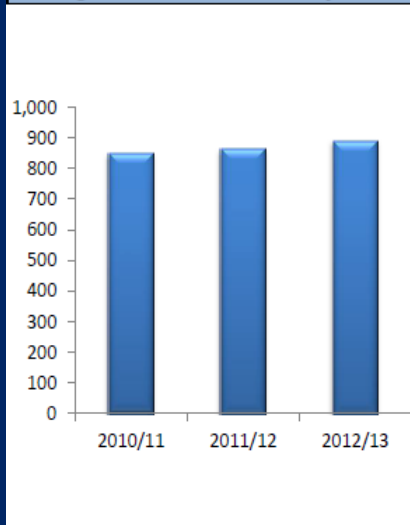
Hurstville City Council



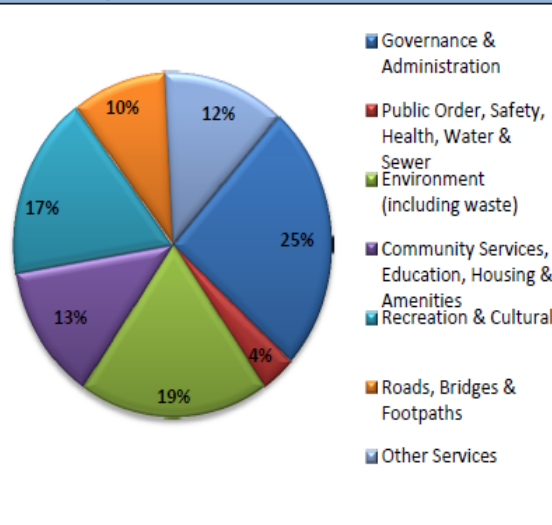
Hurstville City has an area of approximately 22.7 km² with a population of 83,671. Located in the southern suburbs of Sydney and known as the "Heart of St George". The area has a culturally and linguistically diverse population and although predominantly residential, it also has substantial industrial, commercial and recreational areas, including Oatley Park.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	8.1	9.1	Councillors (No.)	12	12
Population aged 19 or less (%)	23.2	24.4	Population per Councillor (No.)	6,973	11,259
Population aged between 20 & 59 (%)	56.4	57.6	Equivalent Full Time Staff (EFT) (No.)	306	579
Population aged above 60 (%)	20.4	18.0	2012/13 Revenue (\$'000)	77,041	135,038
Aboriginal & Torres Strait Islanders (%)	0.6	0.8	2012/13 Expenses (\$'000)	66,095	118,138
Language Spoken Other than English (%)	49.0	34.5	Residential Pensioner Rebates (%)	18	16
Socio-Economic Index Rank (1 low, 152 high)	119	n/a	Population Density (residents per km ²)	3,685.95	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.1	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	2	4
Avg Taxable Income (\$)	44,208	50,225	Public Halls (No.)	3	16
Avg Household Family Size (No.)	3.1	3.1	Public Libraries (No.)	2	5
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	278	1,062
Value of DAs determined (\$'000)	230,273	377,691	Total Road Length (km)	230.0	447.7
Active Businesses in LGA (No.)	7,600	12,523	Access to Internet at Home (%)	75.8	76.0

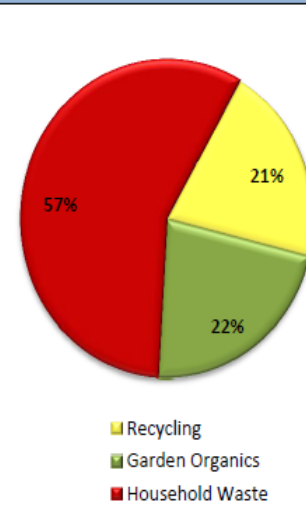
Average Residential Ordinary Rates



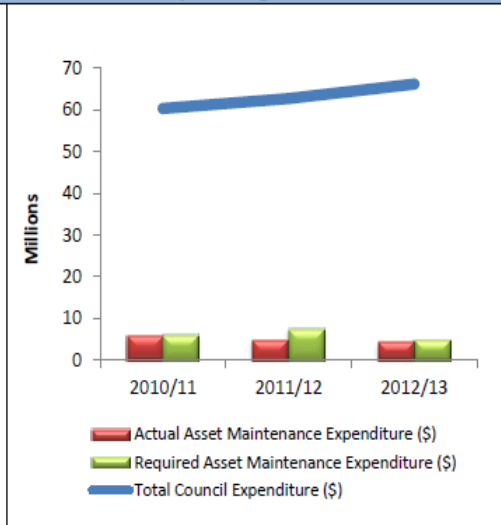
Expenditure on Services



Council's Waste Services



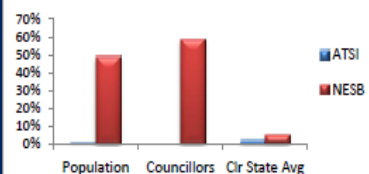
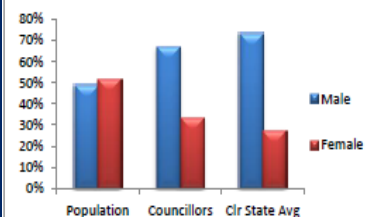
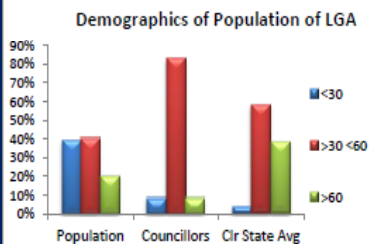
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Postal Address: MacMahon Street Hurstville NSW 2220 PO Box 205, Hurstville BC NSW 1481 Phone: 02 9330 6222 Fax: 02 9330 6223 Email: hccmail@hurstville.nsw.gov.au Web: www.hurstville.nsw.gov.au	Avg Ordinary Residential Rate (\$)	890.12	816.11	Governance & Administration Expenditure per capita (\$)	194.14	233.13
	Avg Ordinary Business Rate (\$)	2,584.60	5,307.38	Environmental Expenditure (including waste) per capita	149.41	182.04
	Avg Ordinary Farmland Rate (\$)	n/a	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	102.21	109.92
	Total Land Value / Total Rate Revenue (\$)	368.98	335.89	Recreational & Culture Expenditure per capita (\$) *	138.52	161.28
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	28.43	42.40
	Avg Domestic Waste Charge (\$)	320.33	375.06	Other Services Expenditure per capita (\$)	100.38	49.56
	Own Source Revenue (%) (TCorp Benchmark 60%)	65	71	Library Services Expenditure per capita (\$)	49.56	37.36
	Grants & Contributions Revenue (%)	21	19	Library Circulation per capita (Items)	10	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	3.3	-0.8	Domestic waste not going to land fill (%)	42	47
	Unrestricted Current Ratio	2.3	3.0	Development Applications (mean gross days)	103	82
	Outstanding Rates & Annual Charges (%)	3.8	3.6	Development Applications determined (No.)	328	692
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	10.4	7.3	Companion Animals microchipped (No.)	14,170	26,503
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	0.8	3.2	Companion Animals microchipped and registered (%)	53	63
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	6	5	Roads, Bridges and Footpath expenditure per capita (\$)	76.85	86.74	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	45.2	83.6	
Code of Conduct Complaints (No.)	0	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	1.1	6.8	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	2.7	3.0	
Cost of dealing with Code of Conduct Complaints (\$)	0	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	1.0	
Population per EFT Staff (No.)	274	247	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



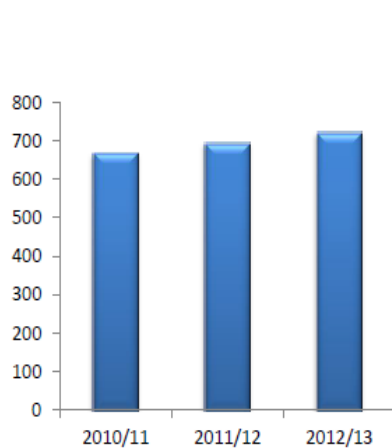
Inverell Shire Council



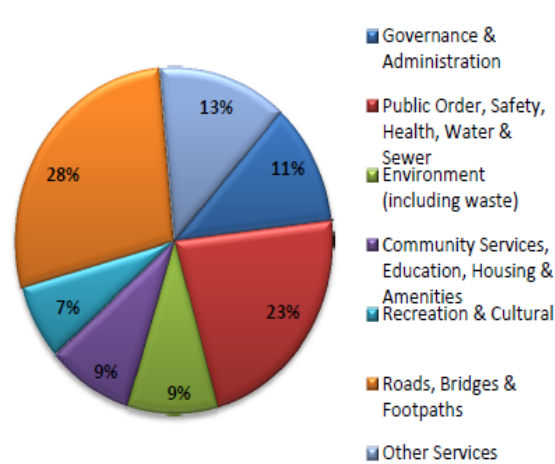
Inverell Shire has an area of approximately 8,605.8 km² with a population of 16,660. Located in the north west slopes region, the Shire is an agricultural region which produces a wide range of crops, including wheat, barley, oats, sorghum, wine grapes and maize. There is some mining of tin, sapphires, zircons and diamonds, with Inverell being known as the Sapphire City.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	4.3	4.2	Councillors (No.)	9	9
Population aged 19 or less (%)	28.0	27.7	Population per Councillor (No.)	1,851	1,487
Population aged between 20 & 59 (%)	46.7	48.4	Equivalent Full Time Staff (EFT) (No.)	204	152
Population aged above 60 (%)	25.2	24.0	2012/13 Revenue (\$'000)	36,198	38,947
Aboriginal & Torres Strait Islanders (%)	6.5	5.8	2012/13 Expenses (\$'000)	31,551	34,240
Language Spoken Other than English (%)	2.8	3.3	Residential Pensioner Rebates (%)	28	22
Socio-Economic Index Rank (1 low, 152 high)	18	n/a	Population Density (residents per km ²)	1.94	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	8.2	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	2	3
Avg Taxable Income (\$)	32,168	38,908	Public Halls (No.)	15	8
Avg Household Family Size (No.)	2.9	3.0	Public Libraries (No.)	1	2
Largest Industry Employer	Retail Trade		Open Public Space (ha)	301	235
Value of DAs determined (\$'000)	17,175	27,592	Total Road Length (km)	2,141.6	1453.3
Active Businesses in LGA (No.)	1,678	1,398	Access to Internet at Home (%)	60.6	65.3

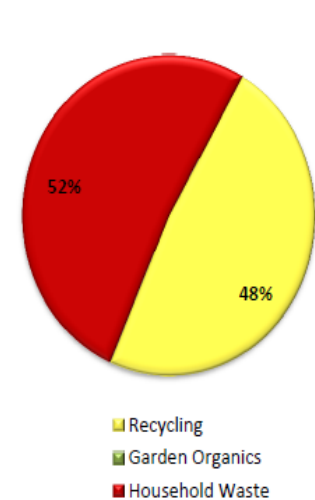
Average Residential Ordinary Rates



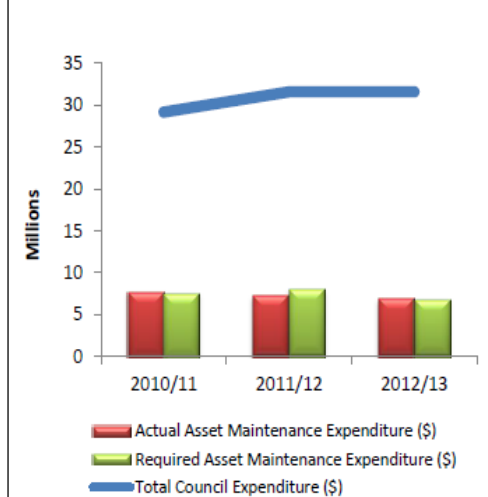
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
144 Otho Street	Avg Ordinary Residential Rate (\$)	720.62	652.52	Governance & Administration Expenditure per capita (\$)	209.66	335.85
Inverell NSW 2360	Avg Ordinary Business Rate (\$)	3,128.21	1,890.97	Environmental Expenditure (including waste) per capita	169.93	227.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,329.33	2,432.74	Water & Sewer Services Expenditure per capita (\$)	352.94	428.71
PO Box 138, Inverell NSW 2360	Avg Ordinary Mining Rate (\$)	n/a	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	166.21	187.17
Phone: 02 6728 8288	Total Land Value / Total Rate Revenue (\$)	126.97	177.84	Recreational & Culture Expenditure per capita (\$) *	134.93	232.13
Fax: 02 6728 8277	Typical Residential Water and Sewer Bill (including usage) (\$)	957	1,169	Public Order, Safety & Health Expenditure per capita (\$)	76.71	95.37
Email:	Avg Domestic Waste Charge (\$)	242.47	263.67	Other Services Expenditure per capita (\$)	251.02	394.89
council@inverell.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	55	55	Library Services Expenditure per capita (\$)	44.36	36.75
Web:	Grants & Contributions Revenue (%)	34	37	Library Circulation per capita (Items)	8	5
www.inverell.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	7.1	-3.2	Domestic waste not going to land fill (%)	47	35
Demographics of Population of LGA	Unrestricted Current Ratio	14.1	4.8	Development Applications (mean gross days)	27	55
	Outstanding Rates & Annual Charges (%)	5.4	7.4	Development Applications determined (No.)	154	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	26.7	13.8	Companion Animals microchipped (No.)	7,397	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.2	6.0	Companion Animals microchipped and registered (%)	54	49
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	4	8	Roads, Bridges and Footpath expenditure per capita (\$)	532.41	642.67
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	63.8	87.4
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	7.4	13.1
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	128.5	108.9
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.9
	Population per EFT Staff (No.)	82	93			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13 Office of Local Government		

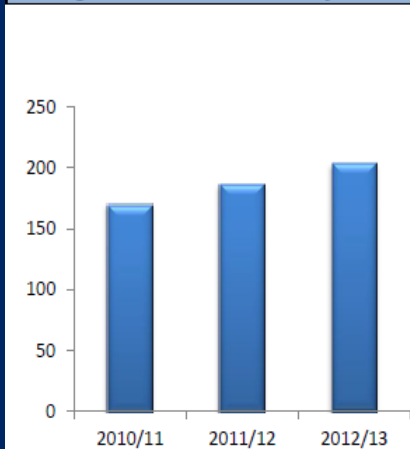
Jerilderie Shire Council



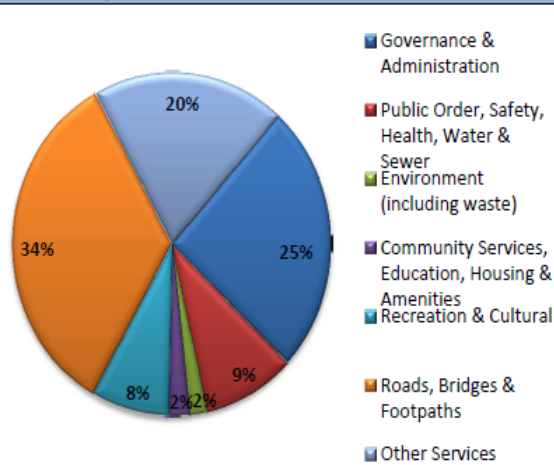
Jerilderie Shire has an area of approximately 3,373.1 km² with a population of 1,526. Located in the Riverina region, the area is an irrigated farming centre that produces a quarter of all Australia's tomatoes and is also a prime Merino stud region. The only town in NSW to be visited by the Kelly Gang. The Shire is famous for the Jerilderie letter written by Kelly at the Royal Mail Hotel.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-6.2	-5.9	Councillors (No.)	7	8
Population aged 19 or less (%)	25.2	28.6	Population per Councillor (No.)	218	189
Population aged between 20 & 59 (%)	48.3	48.5	Equivalent Full Time Staff (EFT) (No.)	45	43
Population aged above 60 (%)	26.5	22.9	2012/13 Revenue (\$'000)	9,084	10,237
Aboriginal & Torres Strait Islanders (%)	2.9	16.8	2012/13 Expenses (\$'000)	9,643	10,639
Language Spoken Other than English (%)	3.3	2.1	Residential Pensioner Rebates (%)	30	19
Socio-Economic Index Rank (1 low, 152 high)	101	n/a	Population Density (residents per km ²)	0.45	0.27
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.8	7.4	Public Swimming Pool Complexes (incl rock pools) (No.)	1	1
Avg Taxable Income (\$)	31,798	33,823	Public Halls (No.)	3	4
Avg Household Family Size (No.)	3.0	3.1	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	122	149
Value of DAs determined (\$'000)	1,572	838	Total Road Length (km)	1,100.9	1261.9
Active Businesses in LGA (No.)	223	182	Access to Internet at Home (%)	63.9	61.2

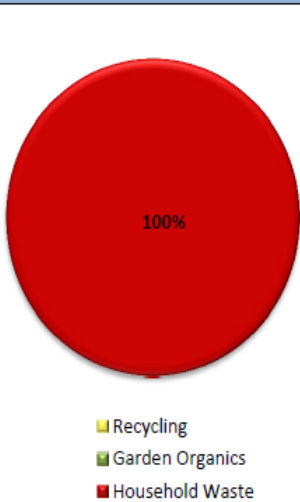
Average Residential Ordinary Rates



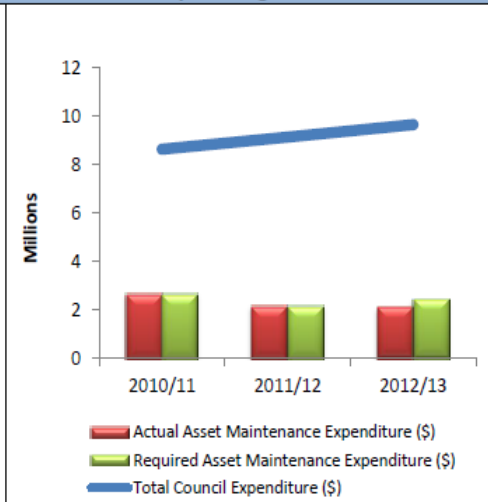
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
35 Jerilderie Street	Avg Ordinary Residential Rate (\$)	203.43	217.59	Governance & Administration Expenditure per capita (\$)	1,577.33	1,174.45
Jerilderie NSW 2716	Avg Ordinary Business Rate (\$)	302.01	295.50	Environmental Expenditure (including waste) per capita	115.99	205.13
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,602.21	2,305.61	Water & Sewer Services Expenditure per capita (\$)	426.61	405.63
PO Box 96, Jerilderie NSW 2716	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	133.68	264.49
Phone: 03 5886 1200	Total Land Value / Total Rate Revenue (\$)	94.08	160.20	Recreational & Culture Expenditure per capita (\$) *	497.38	441.33
Fax: 03 5886 1701	Typical Residential Water and Sewer Bill (including usage) (\$)	1,946	1,443	Public Order, Safety & Health Expenditure per capita (\$)	165.79	259.97
Email:	Avg Domestic Waste Charge (\$)	127.45	166.65	Other Services Expenditure per capita (\$)	1,249.67	913.90
mail@jerilderie.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	45	36	Library Services Expenditure per capita (\$)	104.85	62.94
Web:	Grants & Contributions Revenue (%)	50	59	Library Circulation per capita (Items)	8	6
www.jerilderie.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-17.5	-8.9	Domestic waste not going to land fill (%)	0	4
Demographics of Population of LGA	Unrestricted Current Ratio	4.7	8.9	Development Applications (mean gross days)	21	45
	Outstanding Rates & Annual Charges (%)	11.9	12.7	Development Applications determined (No.)	18	13
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	6.4	7.6	Companion Animals microchipped (No.)	478	477
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	7.4	12.7	Companion Animals microchipped and registered (%)	49	39
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	17	13	Roads, Bridges and Footpath expenditure per capita (\$)	2,152.69	3,313.91
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	64.5	68.6
	Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	3.0	6.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	721.4	819.6
	Cost of dealing with Code of Conduct Complaints (\$)	0	0	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.7
	Population per EFT Staff (No.)	34	37			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

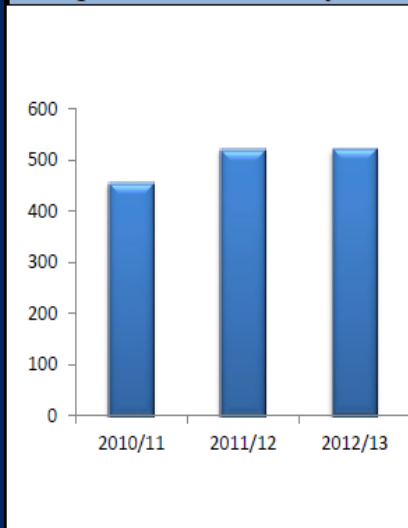
Junee Shire Council



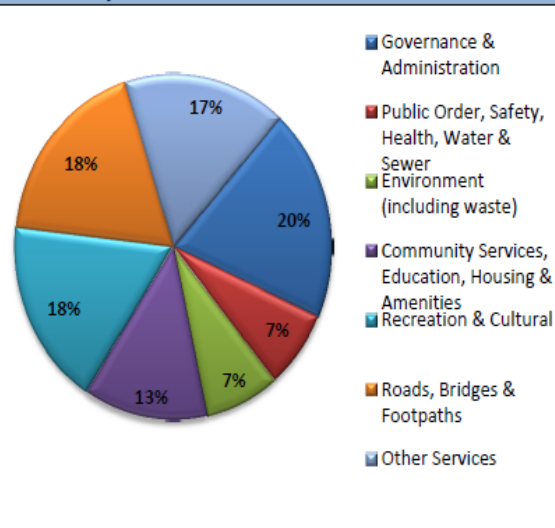
Junee Shire has an area of approximately 2,030.2 km² with a population of 6,127. Located in the Riverina region on the rail line halfway between Sydney and Melbourne, west of Gundagai. It is an agricultural community and is known for its legendary haunted Monte Cristo Homestead.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.1	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	24.8	25.9	Population per Councillor (No.)	681	835
Population aged between 20 & 59 (%)	54.4	47.4	Equivalent Full Time Staff (EFT) (No.)	75	108
Population aged above 60 (%)	20.8	26.7	2012/13 Revenue (\$'000)	13,007	23,296
Aboriginal & Torres Strait Islanders (%)	6.7	7.9	2012/13 Expenses (\$'000)	12,397	22,483
Language Spoken Other than English (%)	3.2	2.6	Residential Pensioner Rebates (%)	25	25
Socio-Economic Index Rank (1 low, 152 high)	34	n/a	Population Density (residents per km ²)	3.02	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.5	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	36,448	34,729	Public Halls (No.)	1	7
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	16	151
Value of DAs determined (\$'000)	4,610	10,612	Total Road Length (km)	881.8	1606.1
Active Businesses in LGA (No.)	516	851	Access to Internet at Home (%)	64.0	61.4

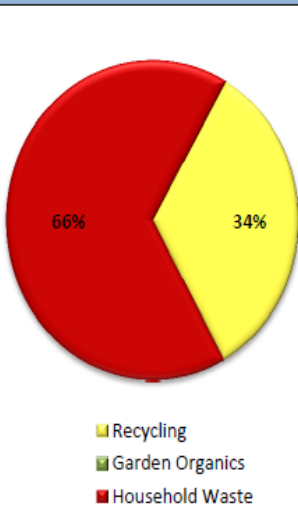
Average Residential Ordinary Rates



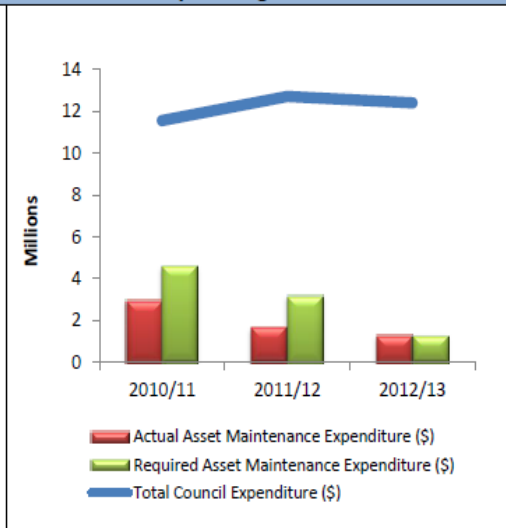
Expenditure on Services



Council's Waste Services





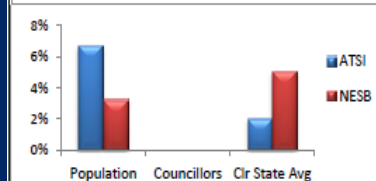
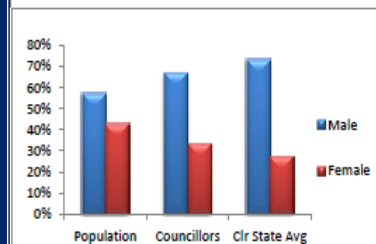
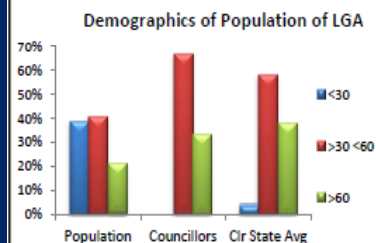
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Belmore Street	Avg Ordinary Residential Rate (\$)	521.04	516.92	Governance & Administration Expenditure per capita (\$)	398.89	416.68
Junee NSW 2663	Avg Ordinary Business Rate (\$)	1,395.83	1,196.86	Environmental Expenditure (including waste) per capita	151.62	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,889.04	2,257.70	Water & Sewer Services Expenditure per capita (\$)	113.92	377.40
PO Box 93, Junee NSW 2663	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	257.87	319.06
Phone: 02 6924 8100	Total Land Value / Total Rate Revenue (\$)	230.10	179.29	Recreational & Culture Expenditure per capita (\$) *	357.60	279.50
Fax: 02 6924 2497	Typical Residential Water and Sewer Bill (including usage) (\$)	365	1,067	Public Order, Safety & Health Expenditure per capita (\$)	34.93	142.68
Email:	Avg Domestic Waste Charge (\$)	220.94	270.75	Other Services Expenditure per capita (\$)	338.83	414.94
jsc@juneen.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	51	49	Library Services Expenditure per capita (\$)	61.53	45.73
Web:	Grants & Contributions Revenue (%)	45	44	Library Circulation per capita (Items)	4	5
www.juneen.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-5.1	-6.8	Domestic waste not going to land fill (%)	59	31
	Unrestricted Current Ratio	2.6	5.1	Development Applications (mean gross days)	26	58
	Outstanding Rates & Annual Charges (%)	10.6	9.2	Development Applications determined (No.)	52	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	3.0	26.5	Companion Animals microchipped (No.)	2,337	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.8	6.3	Companion Animals microchipped and registered (%)	50	53
	Your Council's Community Leadership			Your Council's Assets		
	Development Applications determined by Councillors (%)	21	5	Roads, Bridges and Footpath expenditure per capita (\$)	369.68	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	76.3	79.0
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	6.7	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	143.9	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.9
	Population per EFT Staff (No.)	82	71			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					



See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups

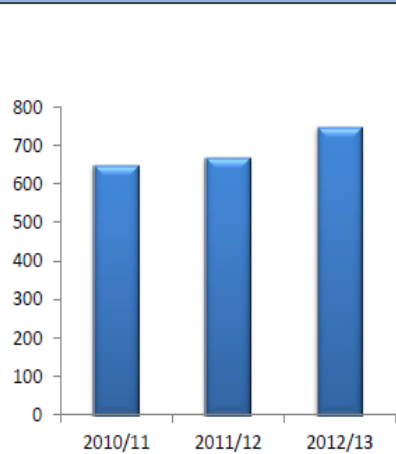
Kempsey Shire Council



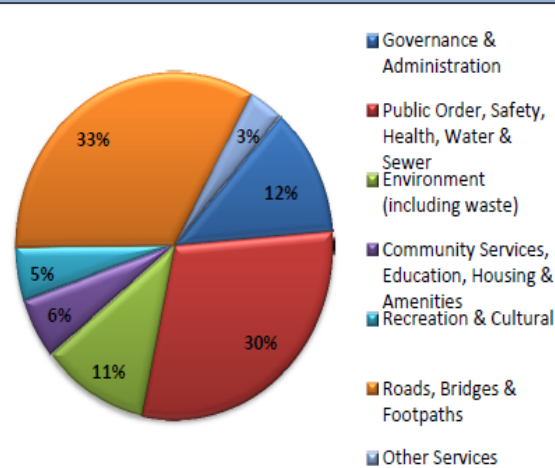
Kempsey Shire has an area of approximately 3,378.8 km² with a population 29,198. Located in the mid north coast region with its economy based primarily on agriculture. It has tourism based around its rivers, mountains, rural backdrops, beaches and National Parks. The Shire is the birthplace of Slim Dusty and home to Slim Dusty Country Music Memories Week.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.6	4.6	Councillors (No.)	9	10
Population aged 19 or less (%)	25.8	26.1	Population per Councillor (No.)	3,244	4,055
Population aged between 20 & 59 (%)	46.4	49.6	Equivalent Full Time Staff (EFT) (No.)	302	312
Population aged above 60 (%)	27.7	24.2	2012/13 Revenue (\$'000)	56,668	79,325
Aboriginal & Torres Strait Islanders (%)	11.1	4.7	2012/13 Expenses (\$'000)	72,336	73,370
Language Spoken Other than English (%)	2.7	4.7	Residential Pensioner Rebates (%)	31	21
Socio-Economic Index Rank (1 low, 152 high)	4	n/a	Population Density (residents per km ²)	8.64	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.1	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	4	3
Avg Taxable Income (\$)	31,957	40,087	Public Halls (No.)	13	13
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	4	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	211	946
Value of DAs determined (\$'000)	47,717	103,374	Total Road Length (km)	1,186.9	1101.8
Active Businesses in LGA (No.)	2,337	3,158	Access to Internet at Home (%)	60.9	68.3

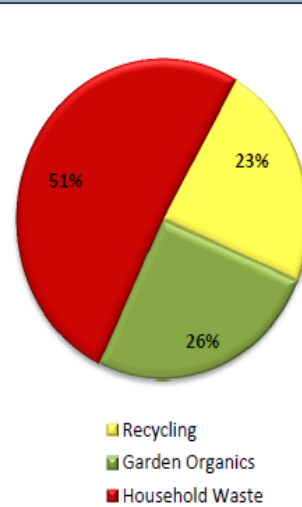
Average Residential Ordinary Rates



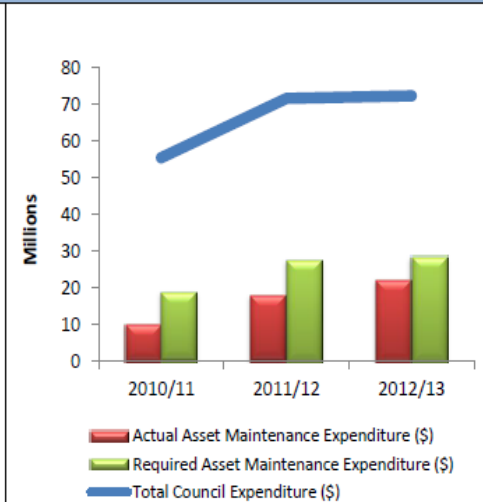
Expenditure on Services



Council's Waste Services




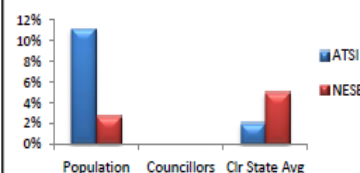
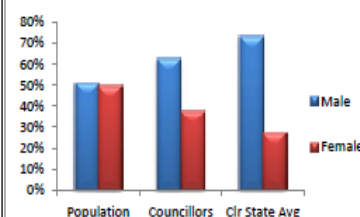
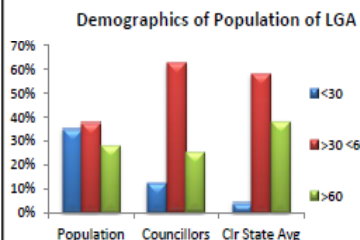
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
22 Tozer Street West Kempsey NSW 2440 Postal Address: PO Box 3078, West Kempsey NSW 2440 Phone: 02 6566 3200 Fax: 02 6566 3205 Email: ksc@kempsey.nsw.gov.au Web: www.kempsey.nsw.gov.au	Avg Ordinary Residential Rate (\$)	748.49	878.05	Governance & Administration Expenditure per capita (\$)	295.47	266.44
	Avg Ordinary Business Rate (\$)	1,756.16	3,168.15	Environmental Expenditure (including waste) per capita	266.39	236.74
	Avg Ordinary Farmland Rate (\$)	1,457.02	1,834.89	Water & Sewer Services Expenditure per capita (\$)	705.90	539.74
	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	140.01	178.49
	Total Land Value / Total Rate Revenue (\$)	178.80	166.32	Recreational & Culture Expenditure per capita (\$) *	126.38	252.82
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,200	1,188	Public Order, Safety & Health Expenditure per capita (\$)	35.14	63.87
	Avg Domestic Waste Charge (\$)	283.11	287.64	Other Services Expenditure per capita (\$)	88.64	225.45
	Own Source Revenue (%) (TCorp Benchmark 60%)	68	64	Library Services Expenditure per capita (\$)	30.28	45.92
	Grants & Contributions Revenue (%)	29	28	Library Circulation per capita (Items)	7	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-35.5	-6.4	Domestic waste not going to land fill (%)	48	43
	Unrestricted Current Ratio	2.5	2.9	Development Applications (mean gross days)	46	61
	Outstanding Rates & Annual Charges (%)	5.4	6.1	Development Applications determined (No.)	285	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	1.8	4.4	Companion Animals microchipped (No.)	12,350	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	8.6	4.3	Companion Animals microchipped and registered (%)	55	58
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	7	3	Roads, Bridges and Footpath expenditure per capita (\$)	829.10	349.74	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	45.5	75.9	
Code of Conduct Complaints (No.)	0	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	14.2	10.6	
Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	40.7	30.7	
Cost of dealing with Code of Conduct Complaints (\$)	0	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.8	0.8	
Population per EFT Staff (No.)	97	125	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



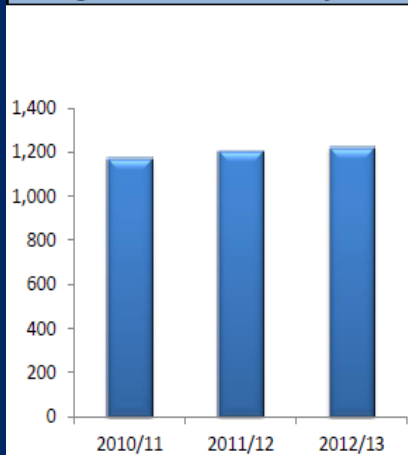
The Council of the Municipality of Kiama



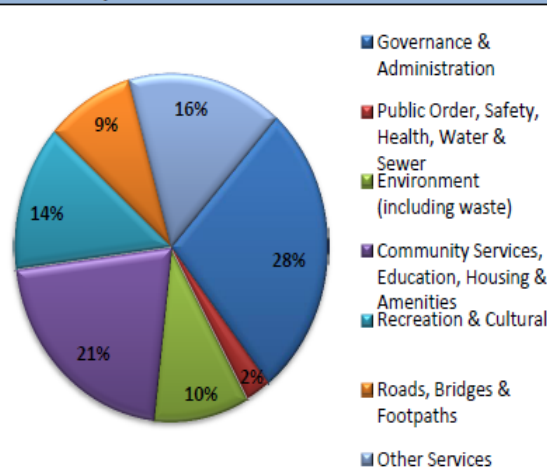
The Municipality of Kiama has an area of approximately 257.8 km² with a population of 20,827. Located in the Illawarra region with tourism and dairy farming as its main industries. The Municipality is the birthplace of the Australian Illawarra Shorthorn breed of dairy cattle. With major tourist attractions such as surf beaches and famous the Kiama Blowhole, the area hosts the annual game fishing competitions and jazz festivals.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	5.1	4.6	Councillors (No.)	9	10
Population aged 19 or less (%)	24.1	26.1	Population per Councillor (No.)	2,314	4,055
Population aged between 20 & 59 (%)	48.0	49.6	Equivalent Full Time Staff (EFT) (No.)	257	312
Population aged above 60 (%)	27.9	24.2	2012/13 Revenue (\$'000)	52,809	79,325
Aboriginal & Torres Strait Islanders (%)	1.4	4.7	2012/13 Expenses (\$'000)	49,281	73,370
Language Spoken Other than English (%)	4.8	4.7	Residential Pensioner Rebates (%)	20	21
Socio-Economic Index Rank (1 low, 152 high)	129	n/a	Population Density (residents per km ²)	80.79	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.9	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	6	3
Avg Taxable Income (\$)	43,446	40,087	Public Halls (No.)	20	13
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	2	3
Largest Industry Employer	Education and training		Open Public Space (ha)	224	946
Value of DAs determined (\$'000)	62,300	103,374	Total Road Length (km)	261.2	1101.8
Active Businesses in LGA (No.)	1,663	3,158	Access to Internet at Home (%)	77.7	68.3

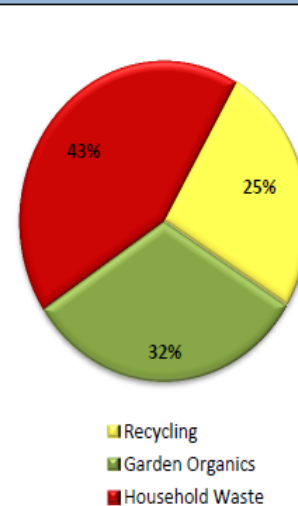
Average Residential Ordinary Rates



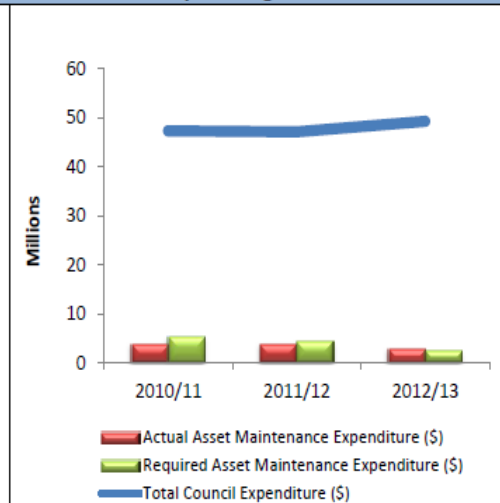
Expenditure on Services



Council's Waste Services

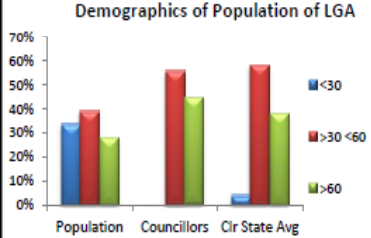
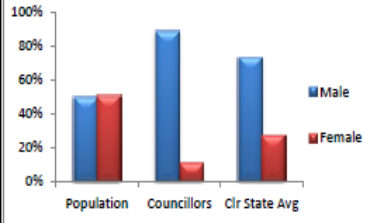
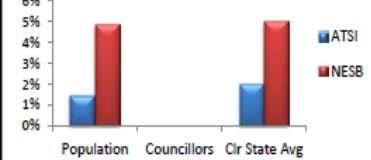



Council's Spending on Assets

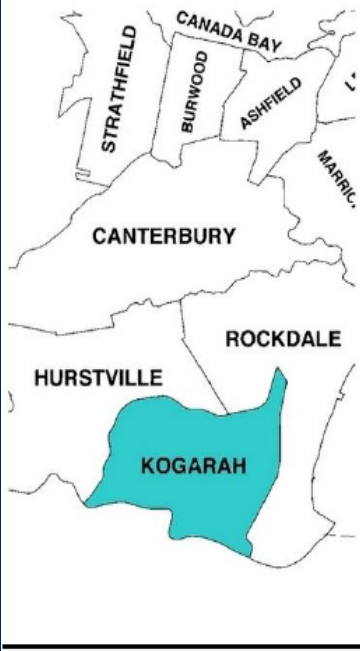


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
11 Manning Street	Avg Ordinary Residential Rate (\$)	1,223.10	878.05	Governance & Administration Expenditure per capita (\$)	644.69	266.44
Kiama NSW 2533	Avg Ordinary Business Rate (\$)	1,806.32	3,168.15	Environmental Expenditure (including waste) per capita	231.53	236.74
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,830.90	1,834.89	Water & Sewer Services Expenditure per capita (\$)	n/a	539.74
PO Box 75, Kiama NSW 2533	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	504.68	178.49
Phone: 02 4232 0444	Total Land Value / Total Rate Revenue (\$)	285.79	166.32	Recreational & Culture Expenditure per capita (\$) *	325.44	252.82
Fax: 02 4232 0555	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	1,188	Public Order, Safety & Health Expenditure per capita (\$)	60.35	63.87
Email:	Avg Domestic Waste Charge (\$)	398.95	287.64	Other Services Expenditure per capita (\$)	383.25	225.45
council@kiama.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	60	64	Library Services Expenditure per capita (\$)	67.80	45.92
Web:	Grants & Contributions Revenue (%)	21	28	Library Circulation per capita (Items)	7	7
www.kiama.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	1.5	-6.4	Domestic waste not going to land fill (%)	62	43
Demographics of Population of LGA	Unrestricted Current Ratio	4.0	2.9	Development Applications (mean gross days)	53	61
	Outstanding Rates & Annual Charges (%)	2.4	6.1	Development Applications determined (No.)	272	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	7.4	4.4	Companion Animals microchipped (No.)	6,826	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	0.5	4.3	Companion Animals microchipped and registered (%)	82	58
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	4	3	Roads, Bridges and Footpath expenditure per capita (\$)	216.26	349.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	38.6	75.9
	Code of Conduct Complaints (No.)	1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	6.1	10.6
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	12.5	30.7
	Cost of dealing with Code of Conduct Complaints (\$)	400	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.2	0.8
	Population per EFT Staff (No.)	81	125			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13  Office of Local Government		

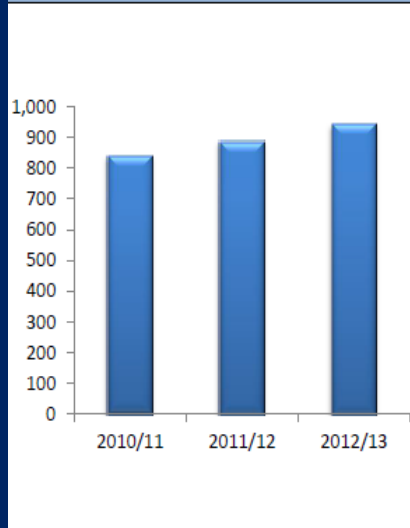
Kogarah City Council



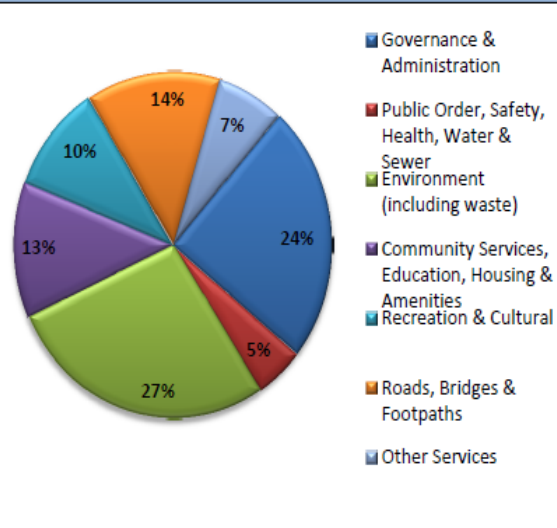
Kogarah City has an area of approximately 15.6 km² with a population of 59,782. Located in the St George region of southern Sydney. It has a culturally and linguistically diverse population. The City is predominantly residential, with some commercial and industrial areas. The area has waterways and water front open spaces, including Moore Reserve & Wetlands and Carrs Bush Park.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	8.0	7.2	Councillors (No.)	12	10
Population aged 19 or less (%)	23.2	21.8	Population per Councillor (No.)	4,982	4,722
Population aged between 20 & 59 (%)	57.3	58.7	Equivalent Full Time Staff (EFT) (No.)	258	282
Population aged above 60 (%)	19.5	19.5	2012/13 Revenue (\$'000)	49,599	60,845
Aboriginal & Torres Strait Islanders (%)	0.4	0.5	2012/13 Expenses (\$'000)	47,987	54,366
Language Spoken Other than English (%)	49.8	26.8	Residential Pensioner Rebates (%)	15	10
Socio-Economic Index Rank (1 low, 152 high)	131	n/a	Population Density (residents per km ²)	3,832.18	3,954.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.5	3.1	Public Swimming Pool Complexes (incl rock pools) (No.)	5	3
Avg Taxable Income (\$)	47,745	74,020	Public Halls (No.)	5	7
Avg Household Family Size (No.)	3.1	2.9	Public Libraries (No.)	3	2
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	149	151
Value of DAs determined (\$'000)	102,856	191,439	Total Road Length (km)	164.8	124.4
Active Businesses in LGA (No.)	5,634	6,215	Access to Internet at Home (%)	78.4	79.1

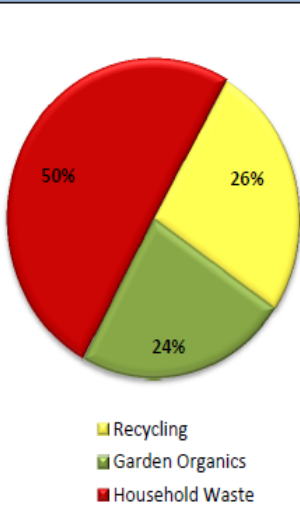
Average Residential Ordinary Rates



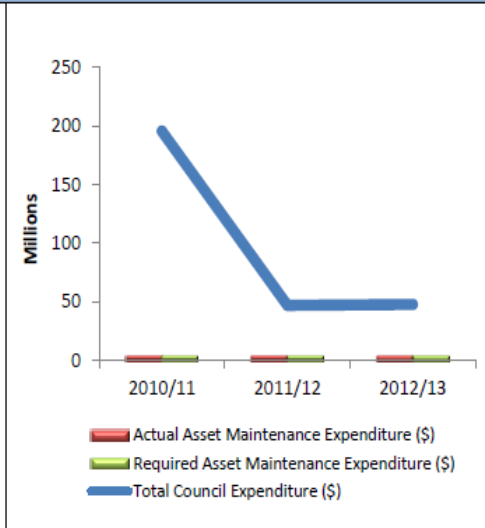
Expenditure on Services



Council's Waste Services



Council's Spending on Assets

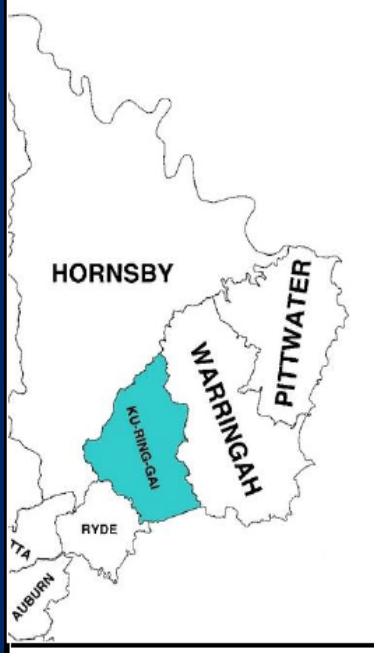


In 2013 TC Corp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg	
2 Belgrave Street Kogarah NSW 2217 Postal Address: Locked Bag 8, Kogarah NSW 2217 Phone: 02 9330 9400 Fax: 02 9330 9560 Email: mail@kogarah.nsw.gov.au Web: www.kogarah.nsw.gov.au	Avg Ordinary Residential Rate (\$)	943.72	1,002.72	Governance & Administration Expenditure per capita (\$)	188.95	273.85	
	Avg Ordinary Business Rate (\$)	2,205.45	4,049.60	Environmental Expenditure (including waste) per capita	215.05	231.13	
	Avg Ordinary Farmland Rate (\$)	n/a	2,461.54	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a	
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	104.53	144.59	
	Total Land Value / Total Rate Revenue (\$)	441.17	467.43	Recreational & Culture Expenditure per capita (\$) *	83.85	203.70	
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	40.81	69.56	
	Avg Domestic Waste Charge (\$)	396.57	409.63	Other Services Expenditure per capita (\$)	56.62	103.67	
	Own Source Revenue (%) (TCorp Benchmark 60%)	74	73	Library Services Expenditure per capita (\$)	46.12	53.91	
	Grants & Contributions Revenue (%)	14	15	Library Circulation per capita (Items)	8	9	
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-1.3	-1.7	Domestic waste not going to land fill (%)	50	52	
	Unrestricted Current Ratio	2.8	3.1	Development Applications (mean gross days)	90	87	
	Outstanding Rates & Annual Charges (%)	3.3	3.8	Development Applications determined (No.)	277	309	
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2125.0	155.2	Companion Animals microchipped (No.)	8,787	9,080	
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.1	3.6	Companion Animals microchipped and registered (%)	66	60	
	Demographics of Population of LGA						
Your Council's Community Leadership				Your Council's Assets			
Development Applications determined by Councillors (%)		5	11	Roads, Bridges and Footpath expenditure per capita (\$)		112.88	117.29
Audited Financial Reports submitted by due date (Y/N)		Y	n/a	Building & Infrastructure Renewal Ratio (%)		75.1	81.8
Code of Conduct Complaints (No.)		0	4	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)		0.4	8.7
Complaints investigated requiring action (No.)		0	1	Road Length per '000 capita (metre)		2.8	2.8
Cost of dealing with Code of Conduct Complaints (\$)		0	11,269	Asset Maintenance Ratio (TCorp Benchmark >1.0)		1.1	1.4
Population per EFT Staff (No.)		232	183	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups							

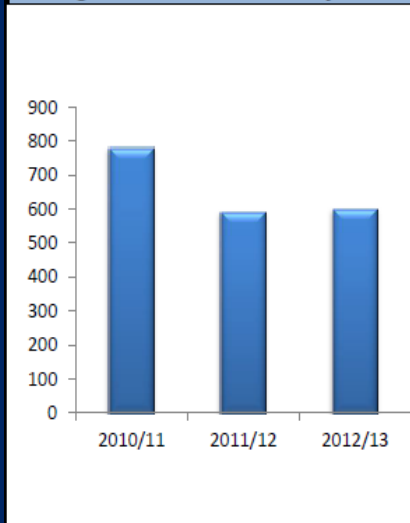
Ku-ring-gai Council



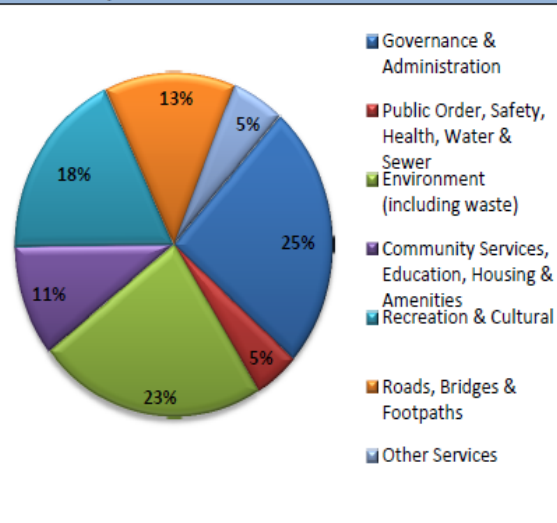
Ku-ring-gai has an area of approximately 85.4 km² with a population of 116,527. Located in the north shore region of Sydney. The area is known for its unique natural and urban environments. The area has three national parks, the Garigal, Lane Cove and the Chase National Parks. The area is growing in population.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	10.4	9.1	Councillors (No.)	10	12
Population aged 19 or less (%)	27.9	24.4	Population per Councillor (No.)	11,653	11,259
Population aged between 20 & 59 (%)	49.1	57.6	Equivalent Full Time Staff (EFT) (No.)	418	579
Population aged above 60 (%)	23.1	18.0	2012/13 Revenue (\$'000)	111,550	135,038
Aboriginal & Torres Strait Islanders (%)	0.1	0.8	2012/13 Expenses (\$'000)	95,744	118,138
Language Spoken Other than English (%)	24.2	34.5	Residential Pensioner Rebates (%)	8	16
Socio-Economic Index Rank (1 low, 152 high)	153	n/a	Population Density (residents per km ²)	1,364.48	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.0	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	1	4
Avg Taxable Income (\$)	81,612	50,225	Public Halls (No.)	15	16
Avg Household Family Size (No.)	3.2	3.1	Public Libraries (No.)	4	5
Largest Industry Employer	Professional		Open Public Space (ha)	1,328	1,062
Value of DAs determined (\$'000)	372,471	377,691	Total Road Length (km)	482.2	447.7
Active Businesses in LGA (No.)	13,234	12,523	Access to Internet at Home (%)	86.9	76.0

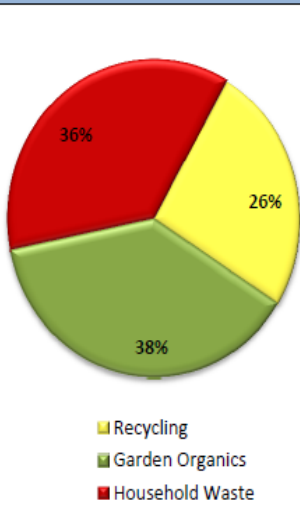
Average Residential Ordinary Rates



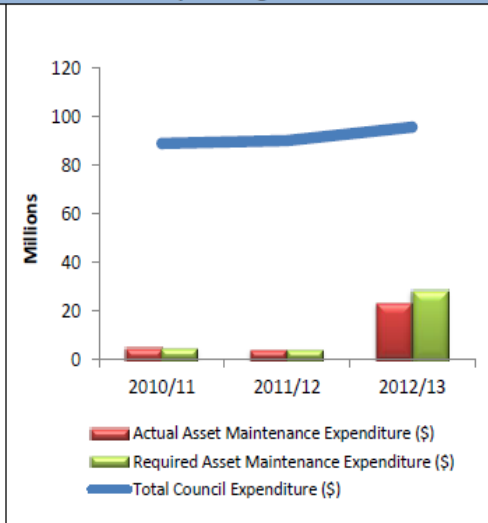
Expenditure on Services



Council's Waste Services



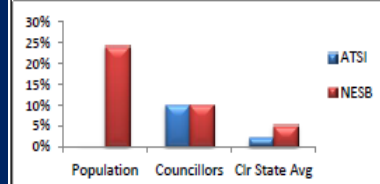
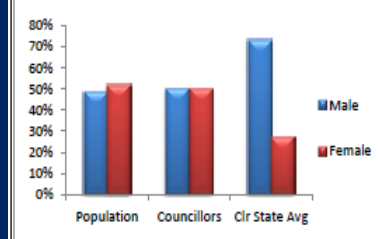
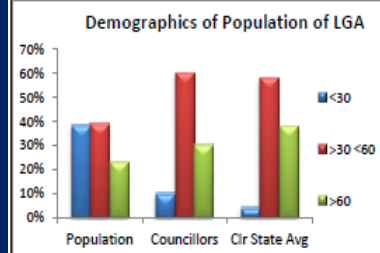
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
818 Pacific Highway Pymble NSW 2073 Postal Address: Locked Bag 1056, Pymble NSW 2073 Phone: 02 9424 0000 Fax: 02 9424 0001 Email: kmc@kmc.nsw.gov.au Web: www.kmc.nsw.gov.au	Avg Ordinary Residential Rate (\$)	600.28	816.11	Governance & Administration Expenditure per capita (\$)	199.52	233.13
	Avg Ordinary Business Rate (\$)	3,769.62	5,307.38	Environmental Expenditure (including waste) per capita	186.84	182.04
	Avg Ordinary Farmland Rate (\$)	n/a	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	87.89	109.92
	Total Land Value / Total Rate Revenue (\$)	445.39	335.89	Recreational & Culture Expenditure per capita (\$) *	151.46	161.28
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	38.16	42.40
	Avg Domestic Waste Charge (\$)	353.42	375.06	Other Services Expenditure per capita (\$)	45.26	49.56
	Own Source Revenue (%) (TCorp Benchmark 60%)	73	71	Library Services Expenditure per capita (\$)	37.72	37.36
	Grants & Contributions Revenue (%)	16	19	Library Circulation per capita (Items)	8	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	4.6	-0.8	Domestic waste not going to land fill (%)	60	47
	Unrestricted Current Ratio	2.0	3.0	Development Applications (mean gross days)	85	82
	Outstanding Rates & Annual Charges (%)	3.4	3.6	Development Applications determined (No.)	503	692
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	10.3	7.3	Companion Animals microchipped (No.)	27,793	26,503
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.0	3.2	Companion Animals microchipped and registered (%)	85	63
	Your Council's Community Leadership			Your Council's Assets		
Development Applications determined by Councillors (%)	0	5	Roads, Bridges and Footpath expenditure per capita (\$)	112.51	86.74	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	95.5	83.6	
Code of Conduct Complaints (No.)	0	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	31.0	6.8	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	4.1	3.0	
Cost of dealing with Code of Conduct Complaints (\$)	0	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.8	1.0	
Population per EFT Staff (No.)	279	247	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



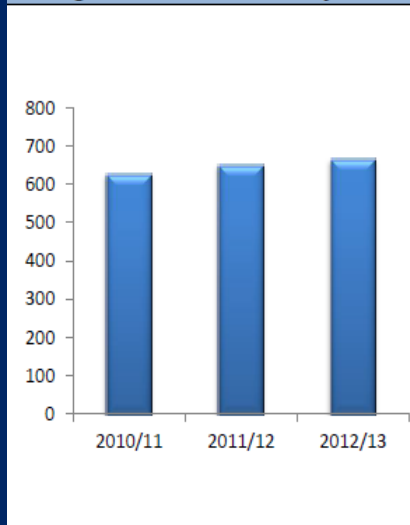
Kyogle Council



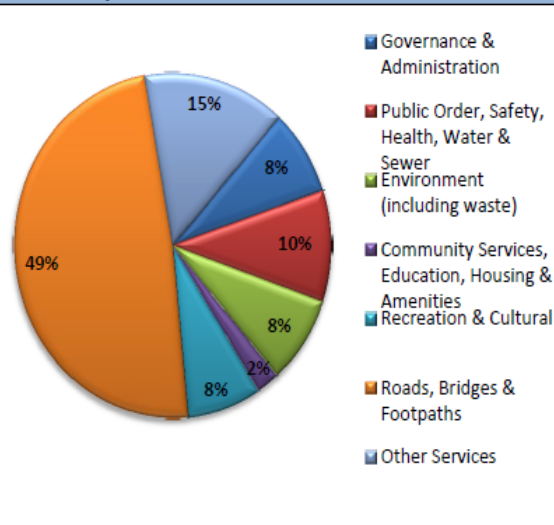
Kyogle has an area of approximately 3,589.1 km² with a population of 9,525. Located in the northern rivers region, the areas primary industries are beef, dairy cattle and forestry. The area is the gateway to many rainforest National Parks including the Border Ranges National Park.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	0.4	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	24.9	25.9	Population per Councillor (No.)	1,058	835
Population aged between 20 & 59 (%)	48.8	47.4	Equivalent Full Time Staff (EFT) (No.)	89	108
Population aged above 60 (%)	26.3	26.7	2012/13 Revenue (\$'000)	27,552	23,296
Aboriginal & Torres Strait Islanders (%)	5.3	7.9	2012/13 Expenses (\$'000)	27,117	22,483
Language Spoken Other than English (%)	3.3	2.6	Residential Pensioner Rebates (%)	37	25
Socio-Economic Index Rank (1 low, 152 high)	11	n/a	Population Density (residents per km ²)	2.65	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.4	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	3	2
Avg Taxable Income (\$)	30,651	34,729	Public Halls (No.)	39	7
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	21	151
Value of DAs determined (\$'000)	5,001	10,612	Total Road Length (km)	1,216.1	1606.1
Active Businesses in LGA (No.)	1,074	851	Access to Internet at Home (%)	63.1	61.4

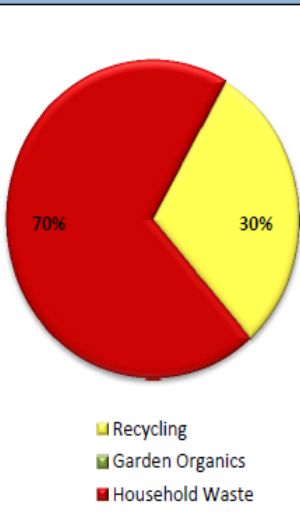
Average Residential Ordinary Rates



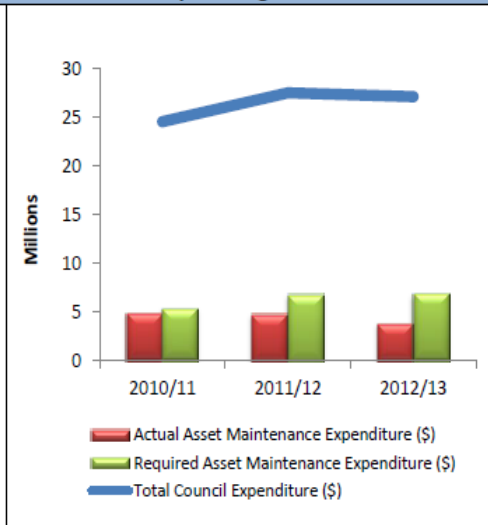
Expenditure on Services



Council's Waste Services

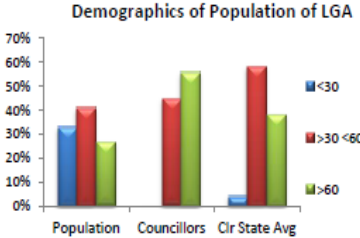
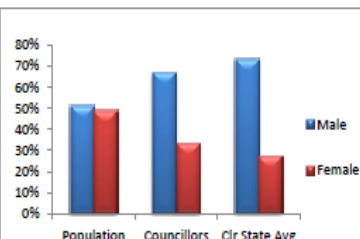
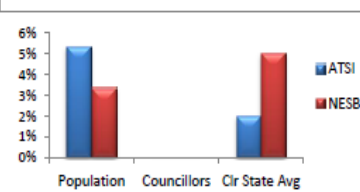




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Stratheden Street	Avg Ordinary Residential Rate (\$)	666.90	516.92	Governance & Administration Expenditure per capita (\$)	228.03	416.68
Kyogle NSW 2474	Avg Ordinary Business Rate (\$)	936.17	1,196.86	Environmental Expenditure (including waste) per capita	230.45	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,252.62	2,257.70	Water & Sewer Services Expenditure per capita (\$)	241.57	377.40
PO Box 11, Kyogle NSW 2474	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	65.20	319.06
Phone: 02 6632 1611	Total Land Value / Total Rate Revenue (\$)	240.13	179.29	Recreational & Culture Expenditure per capita (\$) *	216.17	279.50
Fax: 02 6632 2228	Typical Residential Water and Sewer Bill (including usage) (\$)	1,050	1,067	Public Order, Safety & Health Expenditure per capita (\$)	59.32	142.68
Email:	Avg Domestic Waste Charge (\$)	260.58	270.75	Other Services Expenditure per capita (\$)	415.33	414.94
council@kyogle.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	53	49	Library Services Expenditure per capita (\$)	38.53	45.73
Web:	Grants & Contributions Revenue (%)	44	44	Library Circulation per capita (Items)	5	5
www.kyogle.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-19.4	-6.8	Domestic waste not going to land fill (%)	12	31
Demographics of Population of LGA	Unrestricted Current Ratio	11.1	5.1	Development Applications (mean gross days)	134	58
	Outstanding Rates & Annual Charges (%)	15.1	9.2	Development Applications determined (No.)	71	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	21.8	26.5	Companion Animals microchipped (No.)	2,909	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	11.2	6.3	Companion Animals microchipped and registered (%)	59	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	3	5	Roads, Bridges and Footpath expenditure per capita (\$)	1,390.87	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	82.8	79.0
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	16.7	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	127.7	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.6	0.9
	Population per EFT Staff (No.)	107	71			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

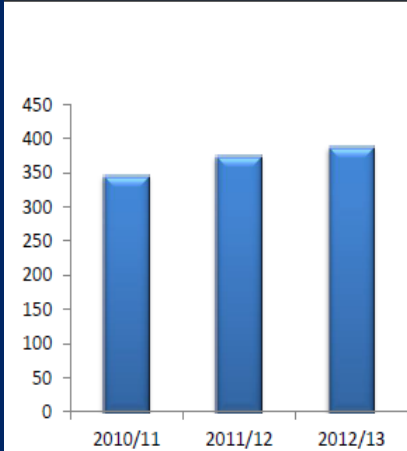
Lachlan Shire Council



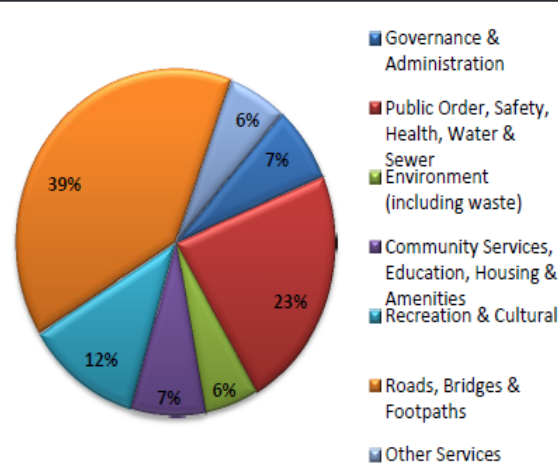
Lachlan Shire has an area of approximately 14,973.2 km² with a population of 6,735. Located in the central west region, agriculture is a major industry with the production of grains, wheat, oats, barley and feed crops and is also known for its sheep and cattle stations. Lachlan is home to the annual two day cross country navigational rally, the Condo 750.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	0.0	1.7	Councillors (No.)	10	9
Population aged 19 or less (%)	26.7	25.9	Population per Councillor (No.)	674	835
Population aged between 20 & 59 (%)	48.5	47.4	Equivalent Full Time Staff (EFT) (No.)	141	108
Population aged above 60 (%)	24.8	26.7	2012/13 Revenue (\$'000)	31,119	23,296
Aboriginal & Torres Strait Islanders (%)	16.4	7.9	2012/13 Expenses (\$'000)	28,243	22,483
Language Spoken Other than English (%)	1.9	2.6	Residential Pensioner Rebates (%)	23	25
Socio-Economic Index Rank (1 low, 152 high)	39	n/a	Population Density (residents per km ²)	0.45	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.8	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	3	2
Avg Taxable Income (\$)	30,222	34,729	Public Halls (No.)	9	7
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	2	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	269	151
Value of DAs determined (\$'000)	8,014	10,612	Total Road Length (km)	3,981.5	1606.1
Active Businesses in LGA (No.)	1,083	851	Access to Internet at Home (%)	56.8	61.4

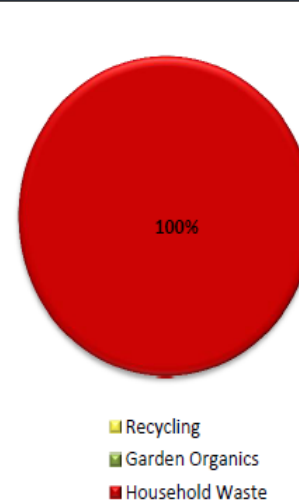
Average Residential Ordinary Rates



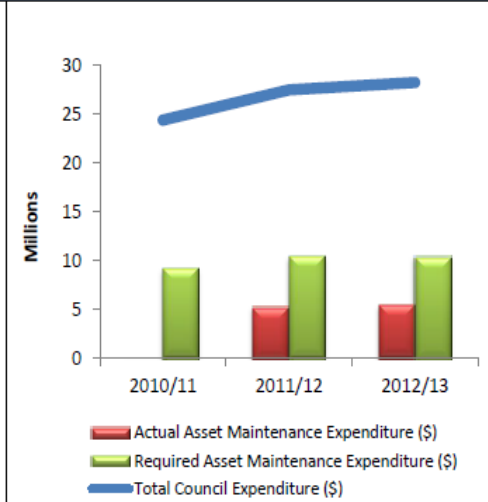
Expenditure on Services



Council's Waste Services




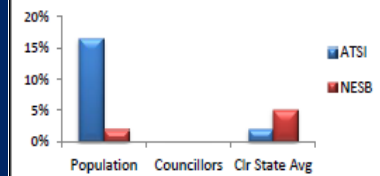
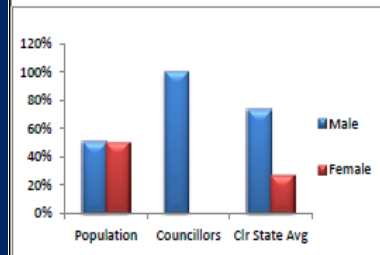
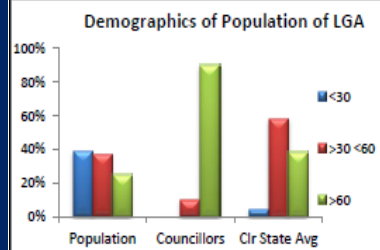
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Postal Address: 58-64 Molong Street Condobolin NSW 2877 PO Box 216, Condobolin NSW 2877 Phone: 02 6895 1900 Fax: 02 6895 3478 Email: council@lachlan.nsw.gov.au Web: www.lachlan.nsw.gov.au	Avg Ordinary Residential Rate (\$)	388.28	516.92	Governance & Administration Expenditure per capita (\$)	281.81	416.68
	Avg Ordinary Business Rate (\$)	497.81	1,196.86	Environmental Expenditure (including waste) per capita	221.53	218.44
	Avg Ordinary Farmland Rate (\$)	2,468.31	2,257.70	Water & Sewer Services Expenditure per capita (\$)	727.54	377.40
	Avg Ordinary Mining Rate (\$)	18,000.00	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	317.74	319.06
	Total Land Value / Total Rate Revenue (\$)	135.94	179.29	Recreational & Culture Expenditure per capita (\$) *	491.76	279.50
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,759	1,067	Public Order, Safety & Health Expenditure per capita (\$)	234.00	142.68
	Avg Domestic Waste Charge (\$)	247.92	270.75	Other Services Expenditure per capita (\$)	251.22	414.94
	Own Source Revenue (%) (TCorp Benchmark 60%)	35	49	Library Services Expenditure per capita (\$)	37.27	45.73
	Grants & Contributions Revenue (%)	58	44	Library Circulation per capita (Items)	3	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	1.8	-6.8	Domestic waste not going to land fill (%)	27	31
	Unrestricted Current Ratio	5.1	5.1	Development Applications (mean gross days)	55	58
	Outstanding Rates & Annual Charges (%)	7.8	9.2	Development Applications determined (No.)	65	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	39.7	26.5	Companion Animals microchipped (No.)	2,565	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.8	6.3	Companion Animals microchipped and registered (%)	33	53
	Your Council's Community Leadership			Your Council's Assets		
Development Applications determined by Councillors (%)	5	5	Roads, Bridges and Footpath expenditure per capita (\$)	1,667.85	1,039.65	
Audited Financial Reports submitted by due date (Y/N)	N	n/a	Building & Infrastructure Renewal Ratio (%)	94.0	79.0	
Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	14.6	16.6	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	591.2	234.2	
Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.5	0.9	
Population per EFT Staff (No.)	48	71	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  			



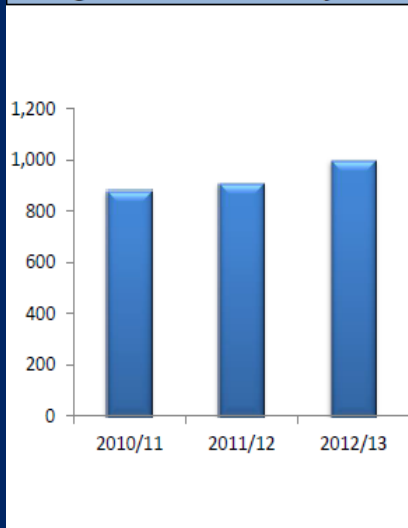
Lake Macquarie City Council



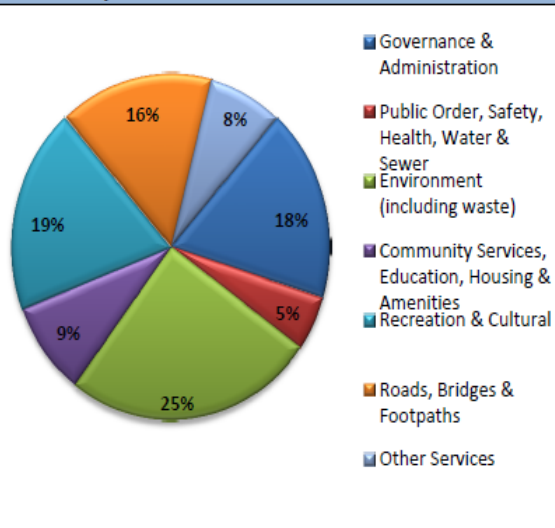
Lake Macquarie City has a land area of approximately 757 km² with a population of 198,348. Located in the Hunter region, the City has Australia's largest coastal salt water lake. It has a significant coal mining industry with smaller agriculture and manufacturing industries. The Eraring power station, on the west of the lake, supplies 25% of NSW power.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	4.6	5.8	Councillors (No.)	13	11
Population aged 19 or less (%)	25.1	24.2	Population per Councillor (No.)	15,258	11,351
Population aged between 20 & 59 (%)	50.2	49.4	Equivalent Full Time Staff (EFT) (No.)	902	754
Population aged above 60 (%)	24.8	26.4	2012/13 Revenue (\$'000)	205,851	199,707
Aboriginal & Torres Strait Islanders (%)	3.0	3.3	2012/13 Expenses (\$'000)	179,234	185,411
Language Spoken Other than English (%)	4.4	6.6	Residential Pensioner Rebates (%)	24	23
Socio-Economic Index Rank (1 low, 152 high)	106	n/a	Population Density (residents per km ²)	262.00	224.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.2	6.5	Public Swimming Pool Complexes (incl rock pools) (No.)	17	11
Avg Taxable Income (\$)	43,936	39,965	Public Halls (No.)	38	24
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	10	6
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	1,587	1,462
Value of DAs determined (\$'000)	398,614	276,385	Total Road Length (km)	1,319.1	1193.0
Active Businesses in LGA (No.)	12,021	8,775	Access to Internet at Home (%)	72.4	69.9

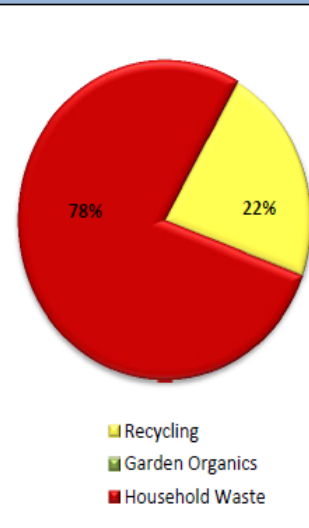
Average Residential Ordinary Rates



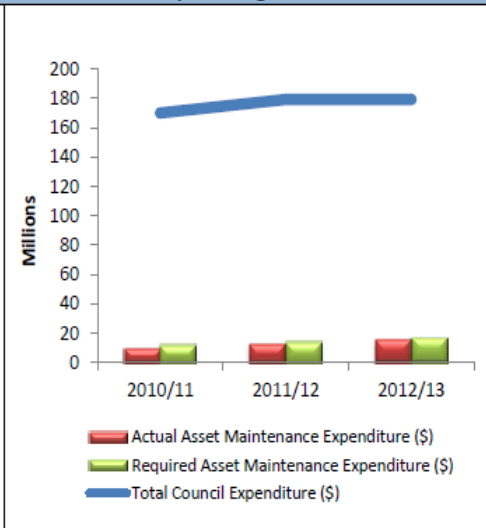
Expenditure on Services



Council's Waste Services



Council's Spending on Assets

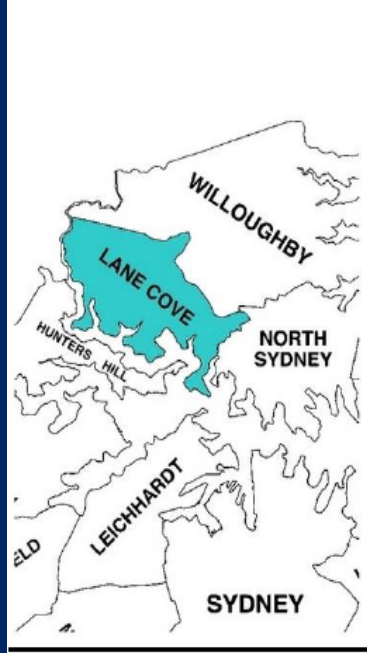


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
126 - 138 Main Road	Avg Ordinary Residential Rate (\$)	997.31	978.15	Governance & Administration Expenditure per capita (\$)	158.82	232.76
Speers Point NSW 2284	Avg Ordinary Business Rate (\$)	3,582.22	4,602.65	Environmental Expenditure (including waste) per capita	223.47	284.18
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,740.74	1,706.23	Water & Sewer Services Expenditure per capita (\$)	n/a	562.41
Box 1906, Hunter Mail Centre NSW 2310	Avg Ordinary Mining Rate (\$)	38,500.00	48,150.00	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	81.10	101.69
Phone: 02 4921 0333	Total Land Value / Total Rate Revenue (\$)	194.43	195.12	Recreational & Culture Expenditure per capita (\$) *	178.31	228.61
Fax: 02 4958 7257	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	1,152	Public Order, Safety & Health Expenditure per capita (\$)	47.32	56.35
Email:	Avg Domestic Waste Charge (\$)	360.48	332.26	Other Services Expenditure per capita (\$)	69.69	151.43
council@lakemac.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	65	69	Library Services Expenditure per capita (\$)	34.85	36.59
Web:	Grants & Contributions Revenue (%)	26	23	Library Circulation per capita (Items)	7	7
www.lakemac.com.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	0.3	-6.2	Domestic waste not going to land fill (%)	23	48
Demographics of Population of LGA	Unrestricted Current Ratio	2.9	2.4	Development Applications (mean gross days)	51	69
	Outstanding Rates & Annual Charges (%)	3.4	6.4	Development Applications determined (No.)	1,764	1,142
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	5.8	4.1	Companion Animals microchipped (No.)	78,036	44,468
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.7	2.9	Companion Animals microchipped and registered (%)	67	73
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	0	1	Roads, Bridges and Footpath expenditure per capita (\$)	144.92	250.05
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	105.5	45.3
	Code of Conduct Complaints (No.)	0	8	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	6.6	7.6
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	6.7	11.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	14,075	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.6
	Population per EFT Staff (No.)	220	164	Comparative Information on NSW Local Government		
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13		
				 		

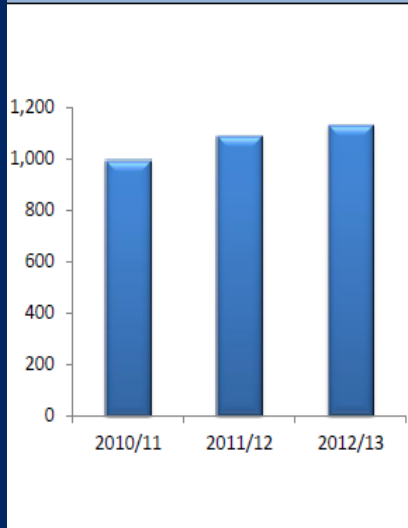
Lane Cove Municipal Council



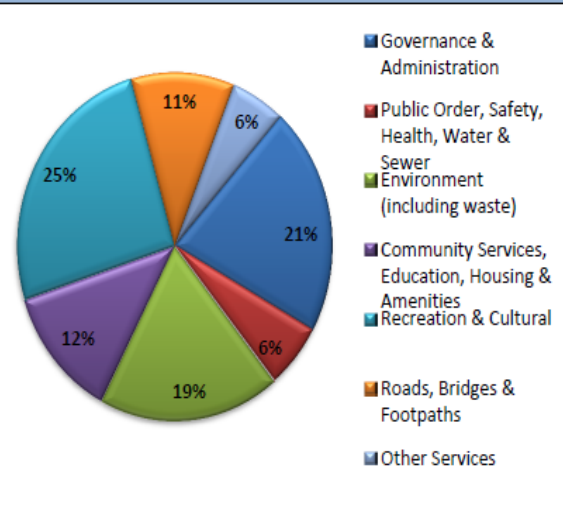
Lane Cove Municipal has an area of approximately 10.5 km² with a population of 33,726. Located in the south-west corner of the north shore of Sydney. It is predominantly a residential area, with commercial and some light industrial areas. There are parklands, reserves and bushland located along the waterways and foreshores of the Lane Cove River and tributaries.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.5	7.2	Councillors (No.)	9	10
Population aged 19 or less (%)	24.1	21.8	Population per Councillor (No.)	3,747	4,722
Population aged between 20 & 59 (%)	56.9	58.7	Equivalent Full Time Staff (EFT) (No.)	176	282
Population aged above 60 (%)	19.1	19.5	2012/13 Revenue (\$'000)	45,267	60,845
Aboriginal & Torres Strait Islanders (%)	0.3	0.5	2012/13 Expenses (\$'000)	35,167	54,366
Language Spoken Other than English (%)	21.8	26.8	Residential Pensioner Rebates (%)	8	10
Socio-Economic Index Rank (1 low, 152 high)	151	n/a	Population Density (residents per km ²)	3,212.00	3,954.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	2.8	3.1	Public Swimming Pool Complexes (incl rock pools) (No.)	4	3
Avg Taxable Income (\$)	74,698	74,020	Public Halls (No.)	11	7
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	2	2
Largest Industry Employer	Professional		Open Public Space (ha)	212	151
Value of DAs determined (\$'000)	338,967	191,439	Total Road Length (km)	101.5	124.4
Active Businesses in LGA (No.)	4,275	6,215	Access to Internet at Home (%)	85.5	79.1

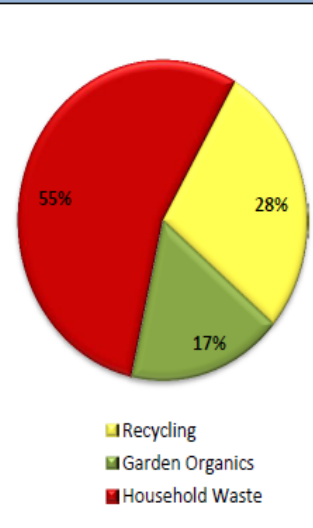
Average Residential Ordinary Rates



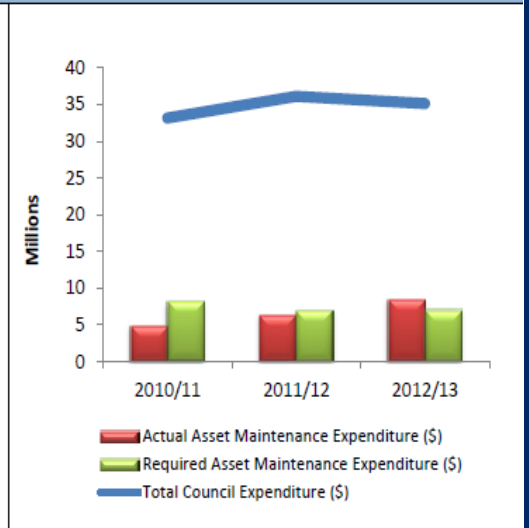
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
48 Longueville Road	Avg Ordinary Residential Rate (\$)	1,130.89	1,002.72	Governance & Administration Expenditure per capita (\$)	215.00	273.85
Lane Cove NSW 2066	Avg Ordinary Business Rate (\$)	4,157.15	4,049.60	Environmental Expenditure (including waste) per capita	186.92	231.13
Postal Address:	Avg Ordinary Farmland Rate (\$)	n/a	2,461.54	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
PO Box 20, Lane Cove NSW 1595	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	131.68	144.59
Phone: 02 9911 3555	Total Land Value / Total Rate Revenue (\$)	398.89	467.43	Recreational & Culture Expenditure per capita (\$) *	272.25	203.70
Fax: 02 9911 3600	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	64.34	69.56
Email:	Avg Domestic Waste Charge (\$)	370.52	409.63	Other Services Expenditure per capita (\$)	58.95	103.67
lccouncil@lanecove.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	64	73	Library Services Expenditure per capita (\$)	82.19	53.91
Web:	Grants & Contributions Revenue (%)	26	15	Library Circulation per capita (Items)	19	9
www.lanecove.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	3.3	-1.7	Domestic waste not going to land fill (%)	42	52
Demographics of Population of LGA	Unrestricted Current Ratio	3.5	3.1	Development Applications (mean gross days)	80	87
	Outstanding Rates & Annual Charges (%)	1.9	3.8	Development Applications determined (No.)	224	309
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	0.0	155.2	Companion Animals microchipped (No.)	6,613	9,080
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.1	3.6	Companion Animals microchipped and registered (%)	53	60
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	0	11	Roads, Bridges and Footpath expenditure per capita (\$)	113.59	117.29
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	179.5	81.8
	Code of Conduct Complaints (No.)	0	4	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	6.3	8.7
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	3.0	2.8
	Cost of dealing with Code of Conduct Complaints (\$)	0	11,269	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.2	1.4
	Population per EFT Staff (No.)	192	183			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13  Office of Local Government		

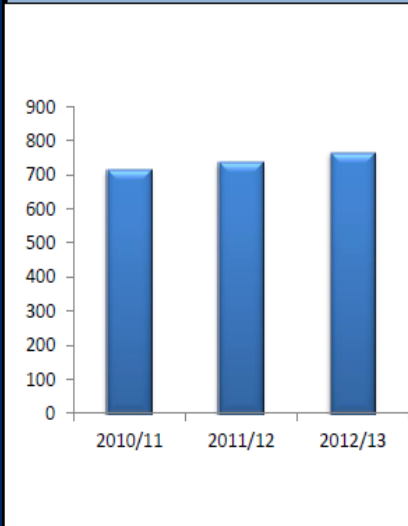
Leeton Shire Council



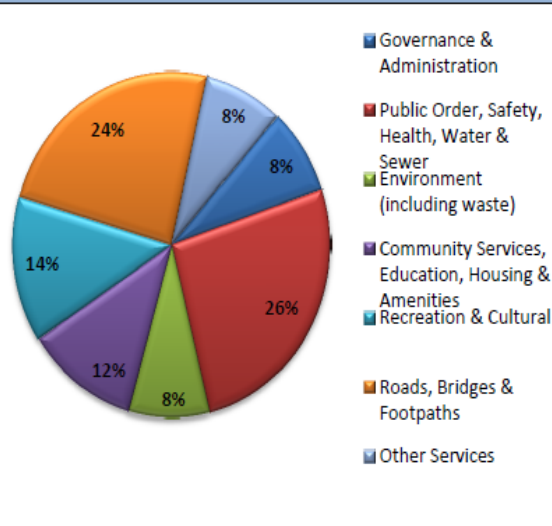
Leeton Shire has an area of approximately 1,167.2 km² with a population of 11,498. Located in the heart of the Murrumbidgee Irrigation Area, the Shire is predominantly an agriculture area with the production of citrus, rice, grapes and wheat. It is known as Australia's rice capital and is home to the headquarters of SunRice. Walter Burley Griffin designed the towns plan when the irrigation scheme was announced.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	0.0	4.2	Councillors (No.)	9	9
Population aged 19 or less (%)	33.4	27.7	Population per Councillor (No.)	1,278	1,487
Population aged between 20 & 59 (%)	46.8	48.4	Equivalent Full Time Staff (EFT) (No.)	130	152
Population aged above 60 (%)	19.8	24.0	2012/13 Revenue (\$'000)	27,142	38,947
Aboriginal & Torres Strait Islanders (%)	5.9	5.8	2012/13 Expenses (\$'000)	25,586	34,240
Language Spoken Other than English (%)	4.0	3.3	Residential Pensioner Rebates (%)	22	22
Socio-Economic Index Rank (1 low, 152 high)	50	n/a	Population Density (residents per km ²)	9.85	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.6	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	2	3
Avg Taxable Income (\$)	35,413	38,908	Public Halls (No.)	4	8
Avg Household Family Size (No.)	3.1	3.0	Public Libraries (No.)	1	2
Largest Industry Employer	Manufacturing		Open Public Space (ha)	86	235
Value of DAs determined (\$'000)	11,766	27,592	Total Road Length (km)	936.6	1453.3
Active Businesses in LGA (No.)	1,064	1,398	Access to Internet at Home (%)	62.8	65.3

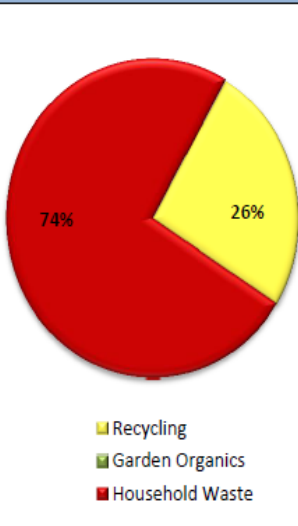
Average Residential Ordinary Rates



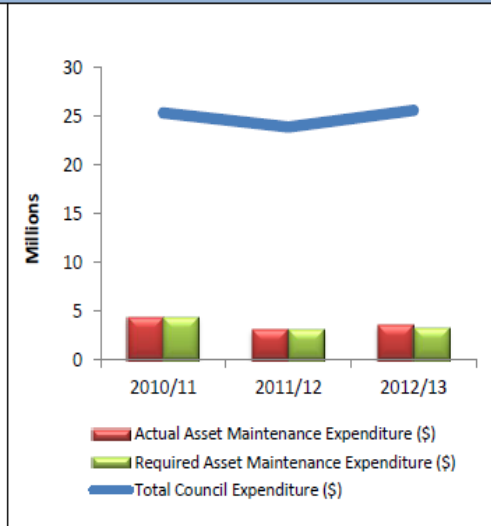
Expenditure on Services



Council's Waste Services

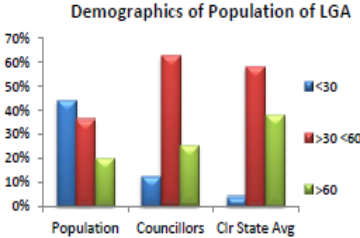
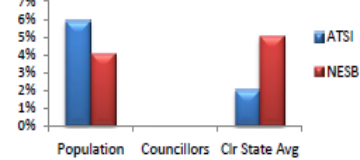


Council's Spending on Assets

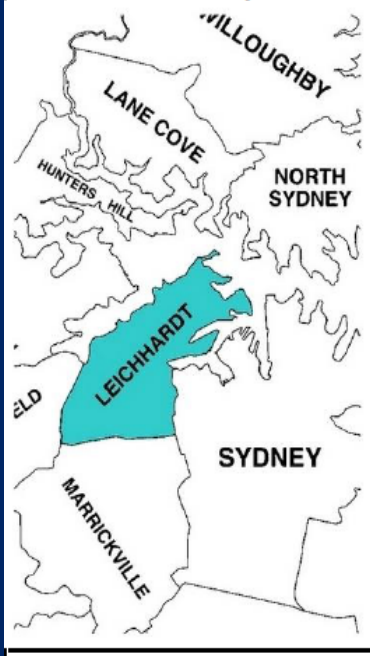


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
23-25 Chelmsford Place	Avg Ordinary Residential Rate (\$)	765.18	652.52	Governance & Administration Expenditure per capita (\$)	176.29	335.85
Leeton NSW 2705	Avg Ordinary Business Rate (\$)	752.94	1,890.97	Environmental Expenditure (including waste) per capita	181.42	227.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	3,220.66	2,432.74	Water & Sewer Services Expenditure per capita (\$)	521.05	428.71
As above	Avg Ordinary Mining Rate (\$)	n/a	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	254.04	187.17
Phone: 02 6953 0911	Total Land Value / Total Rate Revenue (\$)	77.30	177.84	Recreational & Culture Expenditure per capita (\$) *	307.10	232.13
Fax: 02 6953 3337	Typical Residential Water and Sewer Bill (including usage) (\$)	1,169	1,169	Public Order, Safety & Health Expenditure per capita (\$)	67.32	95.37
Email:	Avg Domestic Waste Charge (\$)	224.70	263.67	Other Services Expenditure per capita (\$)	179.07	394.89
council@leeton.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	60	55	Library Services Expenditure per capita (\$)	52.97	36.75
Web:	Grants & Contributions Revenue (%)	33	37	Library Circulation per capita (Items)	4	5
www.leeton.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-4.4	-3.2	Domestic waste not going to land fill (%)	28	35
Demographics of Population of LGA	Unrestricted Current Ratio	4.1	4.8	Development Applications (mean gross days)	36	55
	Outstanding Rates & Annual Charges (%)	4.0	7.4	Development Applications determined (No.)	125	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	54.8	13.8	Companion Animals microchipped (No.)	4,497	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	5.9	6.0	Companion Animals microchipped and registered (%)	65	49
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	0	8	Roads, Bridges and Footpath expenditure per capita (\$)	538.96	642.67
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	38.0	87.4
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	7.8	13.1
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	81.5	108.9
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.1	0.9
	Population per EFT Staff (No.)	88	93			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

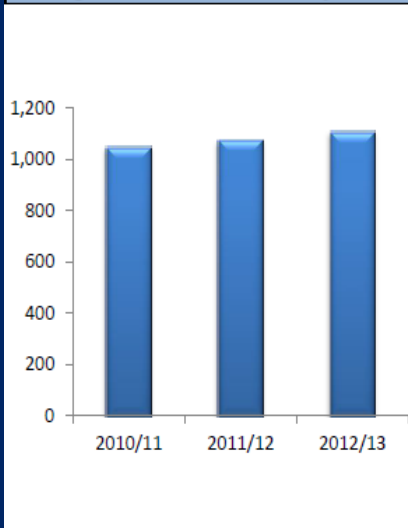
Leichhardt Municipal Council



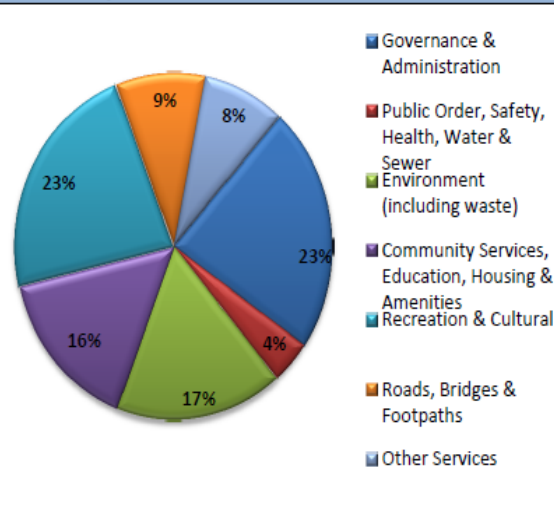
Leichhardt Municipal Council has an area of 10.32 sq. kms with a population of 56,307. Located in the inner west region of Sydney, it contains predominantly residential housing, with the main streets characterised by mixed use retail and commercial developments. Best known for its cultural life and harbour side location, the area contains a diversity of buildings, many with a heritage character. The area has a broad ranging local economy with high numbers of small businesses.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	8.1	7.2	Councillors (No.)	12	10
Population aged 19 or less (%)	19.9	21.8	Population per Councillor (No.)	4,692	4,722
Population aged between 20 & 59 (%)	64.5	58.7	Equivalent Full Time Staff (EFT) (No.)	471	282
Population aged above 60 (%)	15.6	19.5	2012/13 Revenue (\$'000)	80,196	60,845
Aboriginal & Torres Strait Islanders (%)	1.0	0.5	2012/13 Expenses (\$'000)	73,301	54,366
Language Spoken Other than English (%)	15.1	26.8	Residential Pensioner Rebates (%)	9	10
Socio-Economic Index Rank (1 low, 152 high)	142	n/a	Population Density (residents per km ²)	5,311.98	3,954.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	2.2	3.1	Public Swimming Pool Complexes (incl rock pools) (No.)	2	3
Avg Taxable Income (\$)	76,617	74,020	Public Halls (No.)	7	7
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	2	2
Largest Industry Employer	Professional		Open Public Space (ha)	83	151
Value of DAs determined (\$'000)	200,062	191,439	Total Road Length (km)	151.1	124.4
Active Businesses in LGA (No.)	7,381	6,215	Access to Internet at Home (%)	81.4	79.1

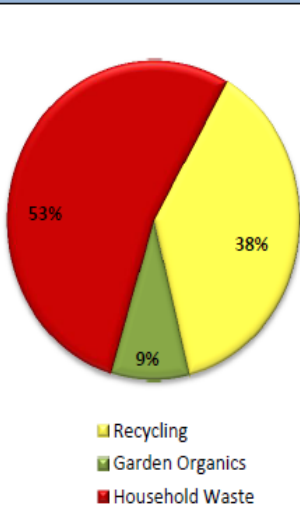
Average Residential Ordinary Rates



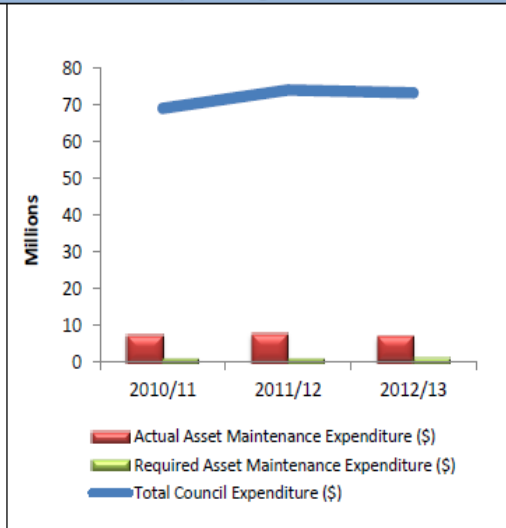
Expenditure on Services



Council's Waste Services




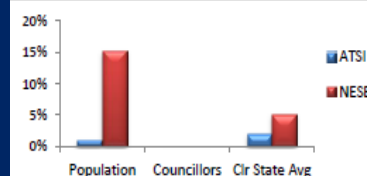
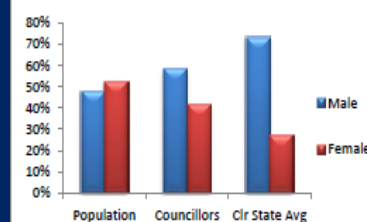
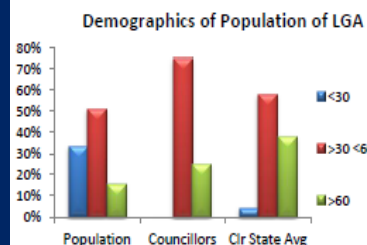
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Very Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg		
7-15 Wetherill Street Leichhardt NSW 2040 Postal Address: PO Box 45, Leichhardt NSW 2040 Phone: 02 9367 9222 Fax: 02 9367 9111 Email: leichhardt@lmc.nsw.gov.au Web: www.leichhardt.nsw.gov.au	Avg Ordinary Residential Rate (\$)	1,106.71	1,002.72	Governance & Administration Expenditure per capita (\$)	291.74	273.85		
	Avg Ordinary Business Rate (\$)	6,567.21	4,049.60	Environmental Expenditure (including waste) per capita	217.54	231.13		
	Avg Ordinary Farmland Rate (\$)	n/a	2,461.54	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a		
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	203.99	144.59		
	Total Land Value / Total Rate Revenue (\$)	370.02	467.43	Recreational & Culture Expenditure per capita (\$) *	300.58	203.70		
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	54.42	69.56		
	Avg Domestic Waste Charge (\$)	440.19	409.63	Other Services Expenditure per capita (\$)	111.25	103.67		
	Own Source Revenue (%) (TCorp Benchmark 60%)	79	73	Library Services Expenditure per capita (\$)	46.96	53.91		
	Grants & Contributions Revenue (%)	10	15	Library Circulation per capita (Items)	10	9		
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	5.1	-1.7	Domestic waste not going to land fill (%)	43	52		
	Unrestricted Current Ratio	3.3	3.1	Development Applications (mean gross days)	91	87		
	Outstanding Rates & Annual Charges (%)	7.5	3.8	Development Applications determined (No.)	472	309		
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	11.6	155.2	Companion Animals microchipped (No.)	16,738	9,080		
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.5	3.6	Companion Animals microchipped and registered (%)	50	60		
	Your Council's Community Leadership				Your Council's Assets			
Development Applications determined by Councillors (%)				29	11	Roads, Bridges and Footpath expenditure per capita (\$)	122.29	117.29
Audited Financial Reports submitted by due date (Y/N)				Y	n/a	Building & Infrastructure Renewal Ratio (%)	64.9	81.8
Code of Conduct Complaints (No.)				3	4	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	2.3	8.7
Complaints investigated requiring action (No.)				0	1	Road Length per '000 capita (metre)	2.7	2.8
Cost of dealing with Code of Conduct Complaints (\$)				5,877	11,269	Asset Maintenance Ratio (TCorp Benchmark >1.0)	7.0	1.4
Population per EFT Staff (No.)				120	183	Comparative Information on NSW Local Government		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  				



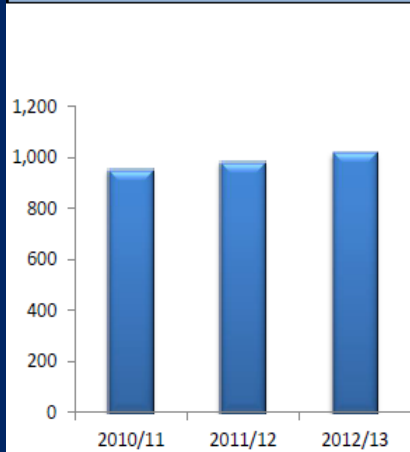
Lismore City Council



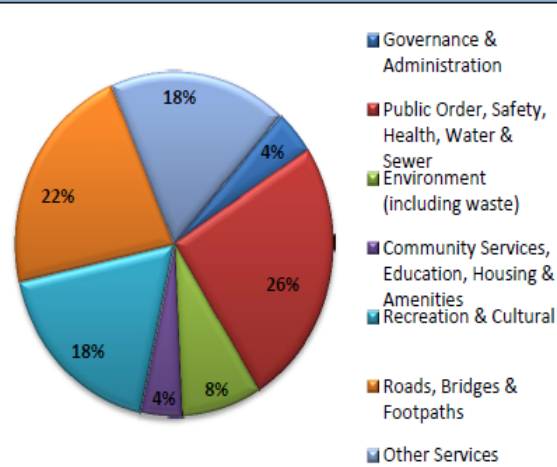
Lismore City has an area of approximately 1,289.6km² with a population of 44,485. It is the recognised centre for health, education, retailing, entertainment, commerce, culture and sport in the Northern Rivers. It is renowned for its diverse community, creative industries and commitment to sustainable living.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	1.9	4.6	Councillors (No.)	11	10
Population aged 19 or less (%)	26.3	26.1	Population per Councillor (No.)	4,044	4,055
Population aged between 20 & 59 (%)	52.5	49.6	Equivalent Full Time Staff (EFT) (No.)	401	312
Population aged above 60 (%)	21.2	24.2	2012/13 Revenue (\$'000)	103,142	79,325
Aboriginal & Torres Strait Islanders (%)	4.5	4.7	2012/13 Expenses (\$'000)	102,039	73,370
Language Spoken Other than English (%)	4.3	4.7	Residential Pensioner Rebates (%)	24	21
Socio-Economic Index Rank (1 low, 152 high)	66	n/a	Population Density (residents per km ²)	34.50	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	6.3	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	3	3
Avg Taxable Income (\$)	34,970	40,087	Public Halls (No.)	7	13
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	3	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	382	946
Value of DAs determined (\$'000)	56,131	103,374	Total Road Length (km)	1,220.1	1101.8
Active Businesses in LGA (No.)	4,209	3,158	Access to Internet at Home (%)	71.0	68.3

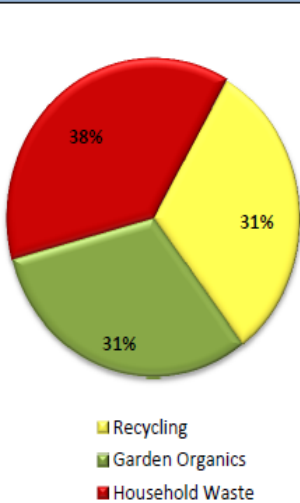
Average Residential Ordinary Rates



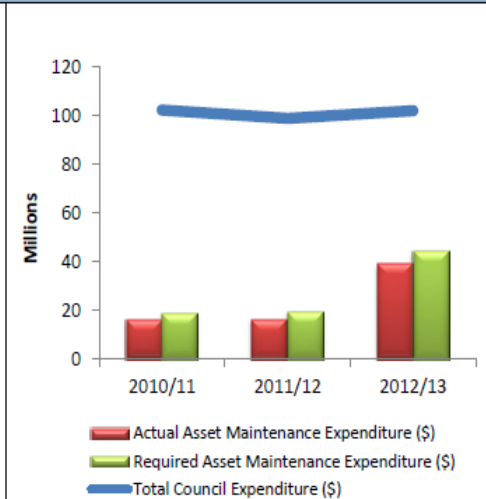
Expenditure on Services



Council's Waste Services




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
43 Oliver Avenue	Avg Ordinary Residential Rate (\$)	1,019.40	878.05	Governance & Administration Expenditure per capita (\$)	93.40	266.44
Goonellabah NSW 2480	Avg Ordinary Business Rate (\$)	4,008.33	3,168.15	Environmental Expenditure (including waste) per capita	182.58	236.74
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,040.02	1,834.89	Water & Sewer Services Expenditure per capita (\$)	504.82	539.74
PO Box 23A, Lismore NSW 2480	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	96.05	178.49
Phone: 02 6625 0500	Total Land Value / Total Rate Revenue (\$)	120.82	166.32	Recreational & Culture Expenditure per capita (\$) *	415.31	252.82
Fax: 02 6625 0400	Typical Residential Water and Sewer Bill (including usage) (\$)	1,242	1,188	Public Order, Safety & Health Expenditure per capita (\$)	75.91	63.87
Email:	Avg Domestic Waste Charge (\$)	246.40	287.64	Other Services Expenditure per capita (\$)	417.87	225.45
council@lismore.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	72	64	Library Services Expenditure per capita (\$)	156.73	45.92
Web:	Grants & Contributions Revenue (%)	22	28	Library Circulation per capita (Items)	10	7
www.lismore.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-10.3	-6.4	Domestic waste not going to land fill (%)	67	43
Demographics of Population of LGA	Unrestricted Current Ratio	1.7	2.9	Development Applications (mean gross days)	67	61
	Outstanding Rates & Annual Charges (%)	11.6	6.1	Development Applications determined (No.)	358	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.5	4.4	Companion Animals microchipped (No.)	16,182	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.3	4.3	Companion Animals microchipped and registered (%)	58	58
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	1	3	Roads, Bridges and Footpath expenditure per capita (\$)	507.83	349.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	71.3	75.9
	Code of Conduct Complaints (No.)	1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	3.2	10.6
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	27.4	30.7
	Cost of dealing with Code of Conduct Complaints (\$)	10,000	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.8
	Population per EFT Staff (No.)	111	125			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 Office of Local Government					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

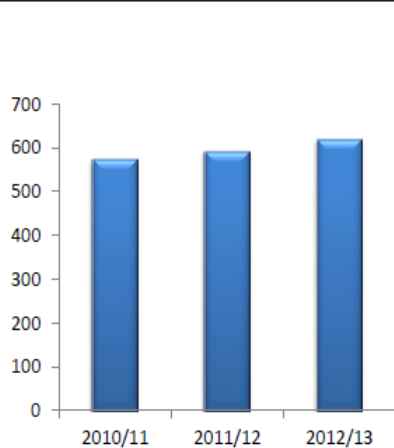
City of Lithgow Council



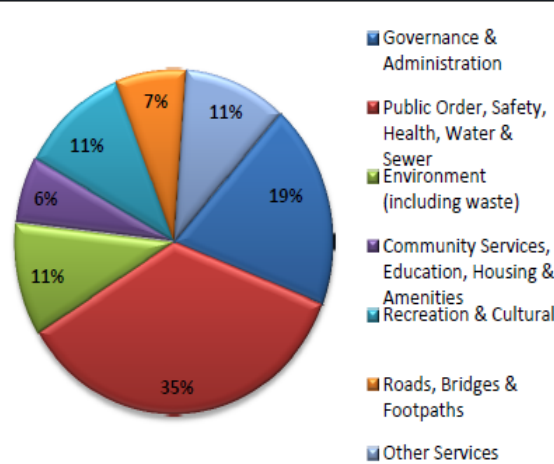
The City of Lithgow has an area of approximately 4,513.8 km² with a population of 21,009. Located in the central west region, it is the centre of a coal mining district and two coal-fired power stations. The Blue Mountains and the Wollemi National Parks are located in the area and is home to the iconic zig-zag railway.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.6	4.6	Councillors (No.)	9	10
Population aged 19 or less (%)	25.0	26.1	Population per Councillor (No.)	2,334	4,055
Population aged between 20 & 59 (%)	49.7	49.6	Equivalent Full Time Staff (EFT) (No.)	180	312
Population aged above 60 (%)	25.2	24.2	2012/13 Revenue (\$'000)	47,684	79,325
Aboriginal & Torres Strait Islanders (%)	4.5	4.7	2012/13 Expenses (\$'000)	36,988	73,370
Language Spoken Other than English (%)	3.0	4.7	Residential Pensioner Rebates (%)	25	21
Socio-Economic Index Rank (1 low, 152 high)	22	n/a	Population Density (residents per km ²)	4.65	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.2	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	46,909	40,087	Public Halls (No.)	13	13
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	5	3
Largest Industry Employer	Mining		Open Public Space (ha)	188	946
Value of DAs determined (\$'000)	41,624	103,374	Total Road Length (km)	902.3	1101.8
Active Businesses in LGA (No.)	1,305	3,158	Access to Internet at Home (%)	63.4	68.3

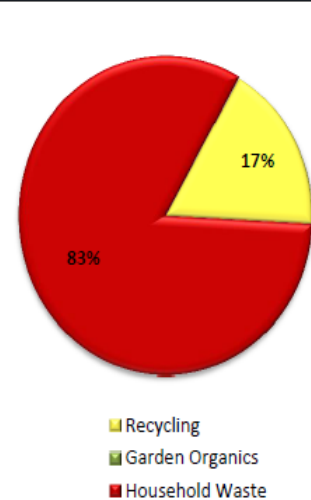
Average Residential Ordinary Rates



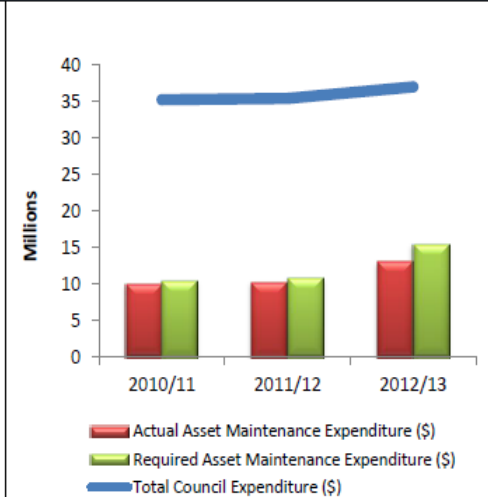
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
180 Mort Street	Avg Ordinary Residential Rate (\$)	619.32	878.05	Governance & Administration Expenditure per capita (\$)	331.05	266.44
Lithgow NSW 2790	Avg Ordinary Business Rate (\$)	3,144.63	3,168.15	Environmental Expenditure (including waste) per capita	181.83	236.74
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,116.51	1,834.89	Water & Sewer Services Expenditure per capita (\$)	569.18	539.74
PO Box 19, Lithgow NSW 2790	Avg Ordinary Mining Rate (\$)	143,000.00	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	111.52	178.49
Phone: 02 6354 9999	Total Land Value / Total Rate Revenue (\$)	91.44	166.32	Recreational & Culture Expenditure per capita (\$) *	195.44	252.82
Fax: 02 6351 4259	Typical Residential Water and Sewer Bill (including usage) (\$)	1,479	1,188	Public Order, Safety & Health Expenditure per capita (\$)	58.45	63.87
Email:	Avg Domestic Waste Charge (\$)	375.76	287.64	Other Services Expenditure per capita (\$)	185.44	225.45
council@lithgow.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	56	64	Library Services Expenditure per capita (\$)	46.74	45.92
Web:	Grants & Contributions Revenue (%)	40	28	Library Circulation per capita (Items)	4	7
www.council.lithgow.com	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-5.0	-6.4	Domestic waste not going to land fill (%)	19	43
Demographics of Population of LGA	Unrestricted Current Ratio	3.5	2.9	Development Applications (mean gross days)	72	61
	Outstanding Rates & Annual Charges (%)	4.6	6.1	Development Applications determined (No.)	250	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.9	4.4	Companion Animals microchipped (No.)	11,798	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	9.1	4.3	Companion Animals microchipped and registered (%)	40	58
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	3	3	Roads, Bridges and Footpath expenditure per capita (\$)	127.66	349.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	188.4	75.9
	Code of Conduct Complaints (No.)	0	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	12.5	10.6
	Complaints investigated requiring action (No.)	11	1	Road Length per '000 capita (metre)	42.9	30.7
	Cost of dealing with Code of Conduct Complaints (\$)	0	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.8
	Population per EFT Staff (No.)	117	125			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		Office of Local Government

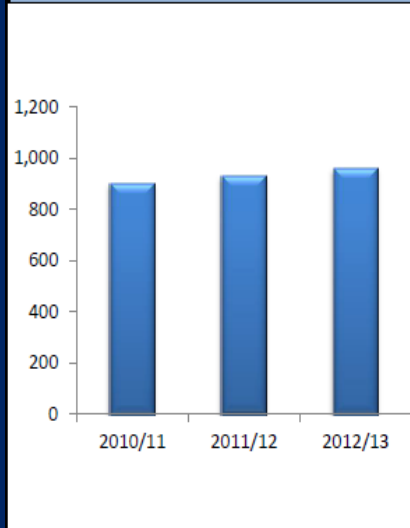
Liverpool City Council



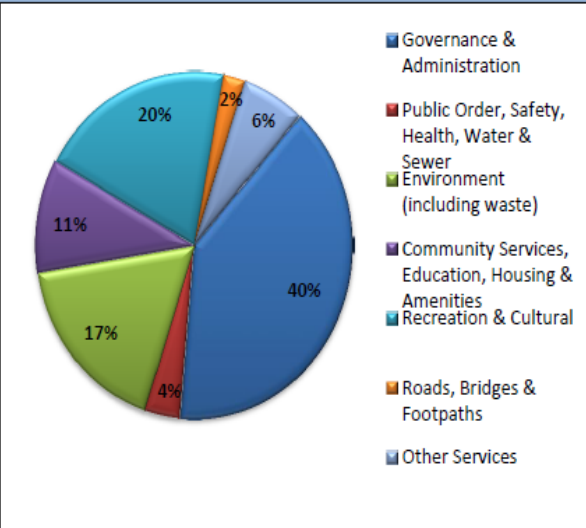
Liverpool City has an area of approximately 305.5 km² with a population of 191,244. Liverpool City is located to the south-west of Sydney. A diverse area that consists of semi-rural areas with an expanding city centre. Its economy is based on major commercial and retail business. The area is also home to the Holsworthy Army base.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	10.6	6.1	Councillors (No.)	11	12
Population aged 19 or less (%)	30.3	27.3	Population per Councillor (No.)	17,386	13,830
Population aged between 20 & 59 (%)	56.1	53.2	Equivalent Full Time Staff (EFT) (No.)	643	746
Population aged above 60 (%)	13.7	19.5	2012/13 Revenue (\$'000)	191,454	181,041
Aboriginal & Torres Strait Islanders (%)	1.5	2.0	2012/13 Expenses (\$'000)	144,365	162,074
Language Spoken Other than English (%)	31.9	16.5	Residential Pensioner Rebates (%)	15	17
Socio-Economic Index Rank (1 low, 152 high)	88	n/a	Population Density (residents per km ²)	626.00	353.65
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	6.3	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	3	4
Avg Taxable Income (\$)	41,261	45,506	Public Halls (No.)	26	36
Avg Household Family Size (No.)	3.4	3.2	Public Libraries (No.)	5	5
Largest Industry Employer	Manufacturing		Open Public Space (ha)	1,599	5,972
Value of DAs determined (\$'000)	591,637	395,065	Total Road Length (km)	839.4	892.1
Active Businesses in LGA (No.)	13,649	12,277	Access to Internet at Home (%)	72.6	76.9

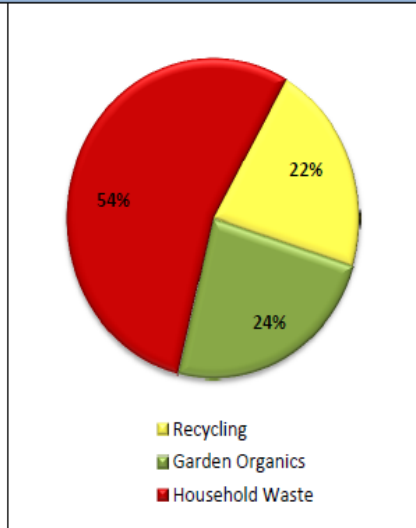
Average Residential Ordinary Rates



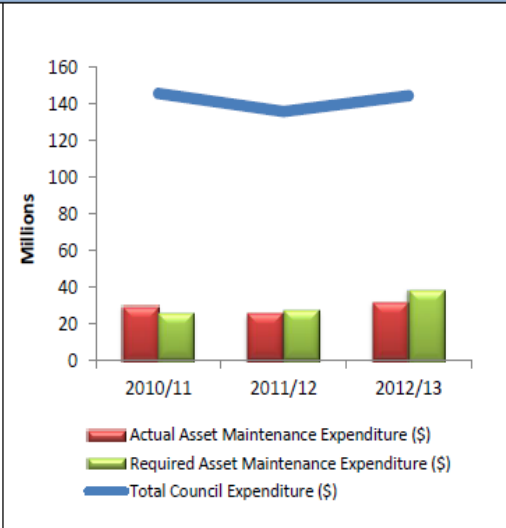
Expenditure on Services



Council's Waste Services



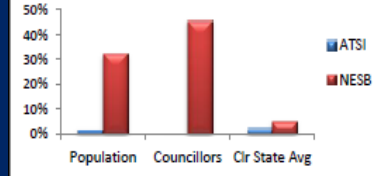
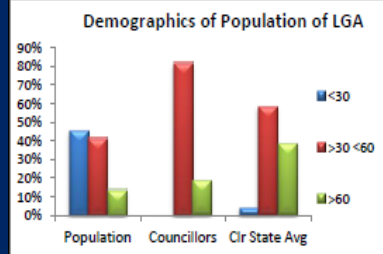
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Contacting Council Level 2, 33 Moore Street Liverpool NSW 2170 Postal Address: Locked Bag 7064, Liverpool BC NSW 1871 Phone: 02 9821 9222 Fax: 02 9821 9333 Email: lcc@liverpool.nsw.gov.au Web: www.liverpool.nsw.gov.au	Avg Ordinary Residential Rate (\$)	959.58	943.24	Governance & Administration Expenditure per capita (\$)	295.42	168.19
	Avg Ordinary Business Rate (\$)	5,739.97	3,723.22	Environmental Expenditure (including waste) per capita	128.78	190.90
	Avg Ordinary Farmland Rate (\$)	2,764.71	2,542.92	Water & Sewer Services Expenditure per capita (\$)	n/a	347.47
	Avg Ordinary Mining Rate (\$)	n/a	84,466.67	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	81.69	147.58
	Total Land Value / Total Rate Revenue (\$)	221.59	247.65	Recreational & Culture Expenditure per capita (\$) *	153.70	173.42
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	978	Public Order, Safety & Health Expenditure per capita (\$)	28.40	43.92
	Avg Domestic Waste Charge (\$)	326.25	343.53	Other Services Expenditure per capita (\$)	49.23	74.54
	Own Source Revenue (%) (TCorp Benchmark 60%)	57	69	Library Services Expenditure per capita (\$)	39.34	35.75
	Grants & Contributions Revenue (%)	32	24	Library Circulation per capita (Items)	4	6
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	0.2	-2.7	Domestic waste not going to land fill (%)	70	56
	Unrestricted Current Ratio	2.1	3.3	Development Applications (mean gross days)	85	74
	Outstanding Rates & Annual Charges (%)	5.5	4.8	Development Applications determined (No.)	1,204	1,053
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	3.8	3.0	Companion Animals microchipped (No.)	43,257	51,105
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	5.3	3.9	Companion Animals microchipped and registered (%)	49	59
Your Council's Community Leadership				Your Council's Assets		
Development Applications determined by Councillors (%)	2	3	Roads, Bridges and Footpath expenditure per capita (\$)	17.66	107.70	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	110.3	76.6	
Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	18.7	5.8	
Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	4.4	5.8	
Cost of dealing with Code of Conduct Complaints (\$)	0	3,717	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.8	1.0	
Population per EFT Staff (No.)	297	226	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  		



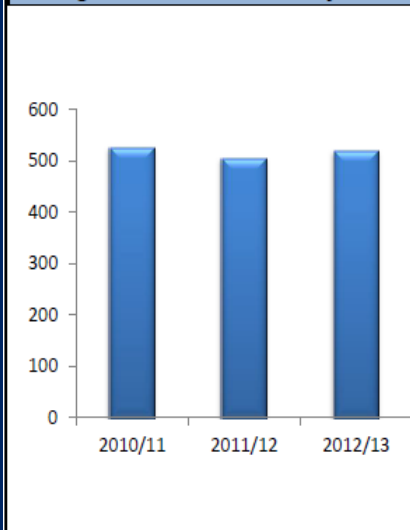
Liverpool Plains Shire Council



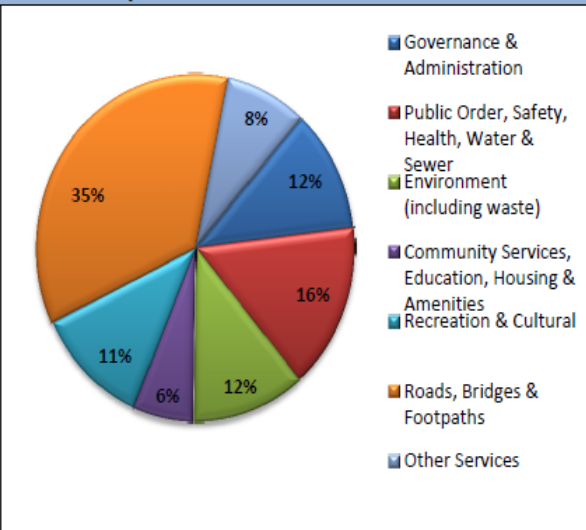
Liverpool Plains Shire has an area of approximately 5,086.4 km² with a population of 7,784. Located in the north west slopes region, agriculture is the main industry with sunflowers, sorghum, canola, corn, lucerne and wheat production. Coal mining is also an emerging industry. The area is also rich in indigenous heritage.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	0.8	1.7	Councillors (No.)	7	9
Population aged 19 or less (%)	25.2	25.9	Population per Councillor (No.)	1,112	835
Population aged between 20 & 59 (%)	47.1	47.4	Equivalent Full Time Staff (EFT) (No.)	117	108
Population aged above 60 (%)	27.7	26.7	2012/13 Revenue (\$'000)	26,462	23,296
Aboriginal & Torres Strait Islanders (%)	10.9	7.9	2012/13 Expenses (\$'000)	22,484	22,483
Language Spoken Other than English (%)	1.6	2.6	Residential Pensioner Rebates (%)	28	25
Socio-Economic Index Rank (1 low, 152 high)	19	n/a	Population Density (residents per km ²)	1.53	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	6.8	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	35,423	34,729	Public Halls (No.)	9	7
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	3	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	90	151
Value of DAs determined (\$'000)	5,033	10,612	Total Road Length (km)	1,394.3	1606.1
Active Businesses in LGA (No.)	969	851	Access to Internet at Home (%)	60.4	61.4

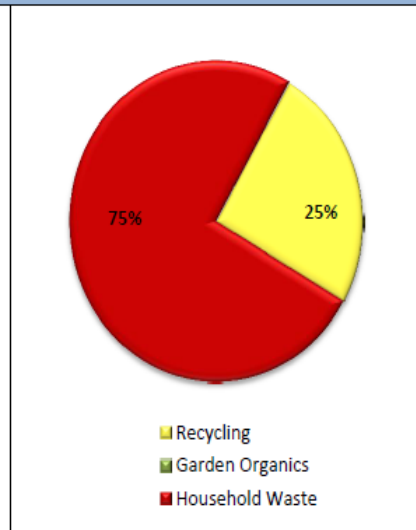
Average Residential Ordinary Rates



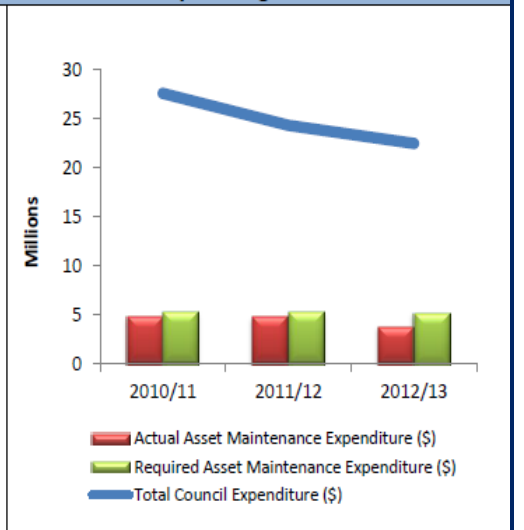
Expenditure on Services



Council's Waste Services





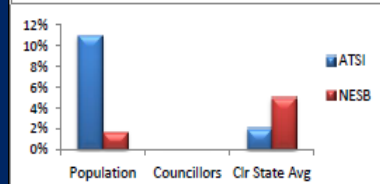
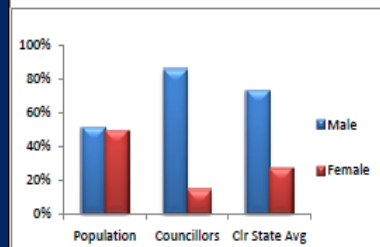
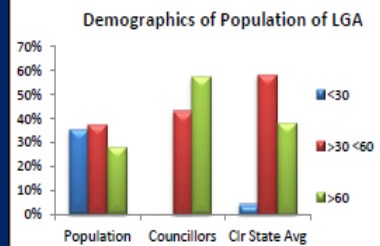
Council's Spending on Assets



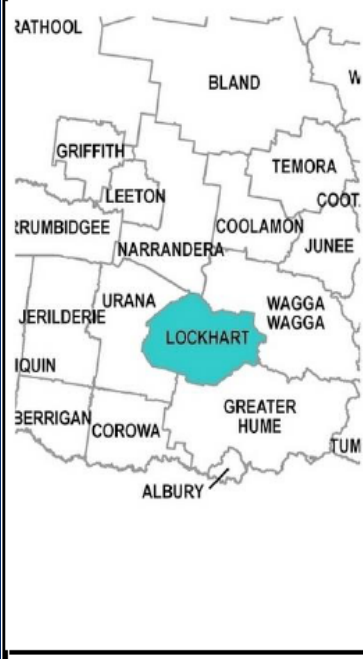
In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
60 Station Street	Avg Ordinary Residential Rate (\$)	519.48	516.92	Governance & Administration Expenditure per capita (\$)	345.84	416.68
Quirindi NSW 2343	Avg Ordinary Business Rate (\$)	1,514.62	1,196.86	Environmental Expenditure (including waste) per capita	345.71	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	3,579.16	2,257.70	Water & Sewer Services Expenditure per capita (\$)	350.72	377.40
PO Box 152, Quirindi NSW 2343	Avg Ordinary Mining Rate (\$)	79,666.66	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	168.04	319.06
Phone: 02 6746 1755	Total Land Value / Total Rate Revenue (\$)	242.61	179.29	Recreational & Culture Expenditure per capita (\$) *	334.79	279.50
Fax: 02 6746 3255	Typical Residential Water and Sewer Bill (including usage) (\$)	1,237	1,067	Public Order, Safety & Health Expenditure per capita (\$)	98.28	142.68
Email:	Avg Domestic Waste Charge (\$)	265.61	270.75	Other Services Expenditure per capita (\$)	251.16	414.94
lpsc@lpsc.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	52	49	Library Services Expenditure per capita (\$)	53.06	45.73
Web:	Grants & Contributions Revenue (%)	42	44	Library Circulation per capita (Items)	4	5
www.lpsc.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-9.3	-6.8	Domestic waste not going to land fill (%)	20	31
	Unrestricted Current Ratio	2.6	5.1	Development Applications (mean gross days)	99	58
	Outstanding Rates & Annual Charges (%)	8.9	9.2	Development Applications determined (No.)	59	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	10.1	26.5	Companion Animals microchipped (No.)	4,140	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.1	6.3	Companion Animals microchipped and registered (%)	43	53
	Your Council's Community Leadership			Your Council's Assets		
	Development Applications determined by Councillors (%)	14	5	Roads, Bridges and Footpath expenditure per capita (\$)	1,015.93	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	N	n/a	Building & Infrastructure Renewal Ratio (%)	79.0	79.0
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	1.0	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	179.1	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.9
	Population per EFT Staff (No.)	67	71			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  		



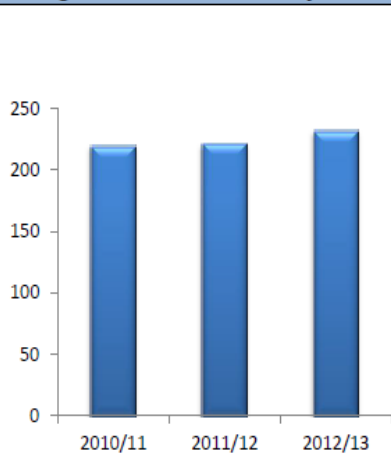
Lockhart Shire Council



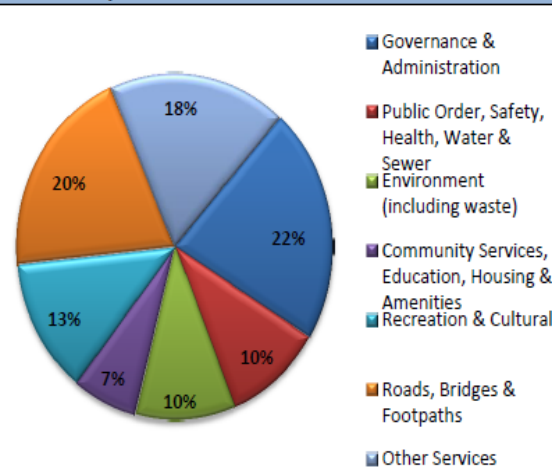
Lockhart Shire has an area of approximately 2,895.8 km² with a population of 3,082. Located in the heart of the Riverina and is one of its most productive agricultural and pastoral areas, with wool being significant. It has small agricultural communities including The Rock, Yerong Creek, Pleasant Hills and Milbrulong. It is 30 minute drive from Wagga Wagga and one hour from Albury.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-3.8	-0.9	Councillors (No.)	9	8
Population aged 19 or less (%)	27.2	26.0	Population per Councillor (No.)	342	413
Population aged between 20 & 59 (%)	44.3	48.3	Equivalent Full Time Staff (EFT) (No.)	48	70
Population aged above 60 (%)	28.6	25.7	2012/13 Revenue (\$'000)	13,195	15,538
Aboriginal & Torres Strait Islanders (%)	2.5	9.9	2012/13 Expenses (\$'000)	7,061	14,307
Language Spoken Other than English (%)	1.4	2.3	Residential Pensioner Rebates (%)	27	24
Socio-Economic Index Rank (1 low, 152 high)	102	n/a	Population Density (residents per km ²)	1.06	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.1	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	36,245	35,220	Public Halls (No.)	8	5
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	0	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	37	79
Value of DAs determined (\$'000)	12,038	5,873	Total Road Length (km)	1,630.4	1325.9
Active Businesses in LGA (No.)	350	457	Access to Internet at Home (%)	65.7	58.8

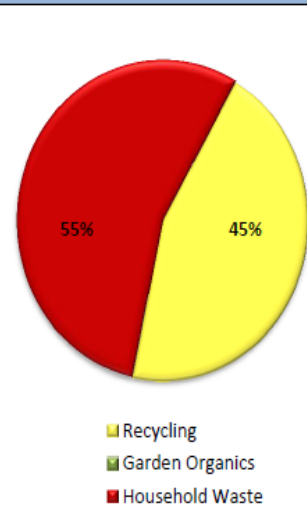
Average Residential Ordinary Rates



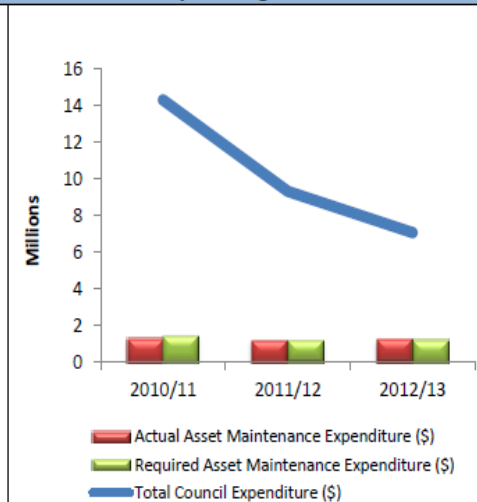
Expenditure on Services



Council's Waste Services

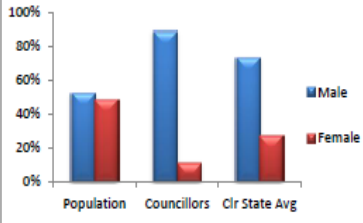


Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
65 Green Street	Avg Ordinary Residential Rate (\$)	231.51	357.70	Governance & Administration Expenditure per capita (\$)	493.19	752.29
Lockhart NSW 2656	Avg Ordinary Business Rate (\$)	334.66	693.86	Environmental Expenditure (including waste) per capita	230.05	237.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,397.37	2,408.48	Water & Sewer Services Expenditure per capita (\$)	150.55	486.17
PO Box 21, Lockhart NSW 2656	Avg Ordinary Mining Rate (\$)	n/a	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	153.15	362.69
Phone: 02 6920 5305	Total Land Value / Total Rate Revenue (\$)	305.85	185.51	Recreational & Culture Expenditure per capita (\$) *	293.96	301.24
Fax: 02 6920 5247	Typical Residential Water and Sewer Bill (including usage) (\$)	464	1,094	Public Order, Safety & Health Expenditure per capita (\$)	82.74	164.77
Email:	Avg Domestic Waste Charge (\$)	258.49	234.55	Other Services Expenditure per capita (\$)	423.75	863.71
mail@lockhart.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	22	44	Library Services Expenditure per capita (\$)	32.12	52.38
Web:	Grants & Contributions Revenue (%)	72	49	Library Circulation per capita (Items)	3	5
www.lockhart.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >4.0%)	15.9	-7.6	Domestic waste not going to land fill (%)	29	25
Demographics of Population of LGA	Unrestricted Current Ratio	6.8	4.9	Development Applications (mean gross days)	31	35
	Outstanding Rates & Annual Charges (%)	5.8	10.5	Development Applications determined (No.)	66	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	32.6	43.3	Companion Animals microchipped (No.)	1,462	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	25.1	8.9	Companion Animals microchipped and registered (%)	44	50
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	0	9	Roads, Bridges and Footpath expenditure per capita (\$)	463.66	1,375.16
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	370.2	101.4
	Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	0.1	7.5
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	529.0	433.7
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.9
	Population per EFT Staff (No.)	64	50			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13  Office of Local Government		

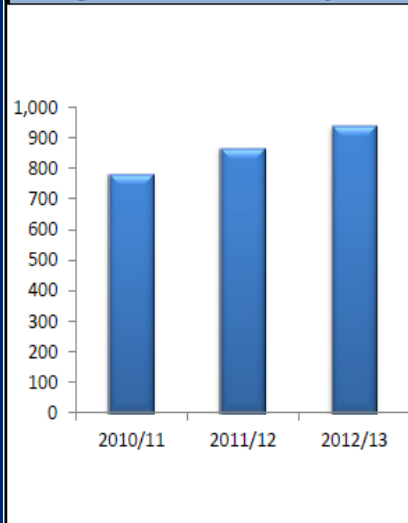
Maitland City Council



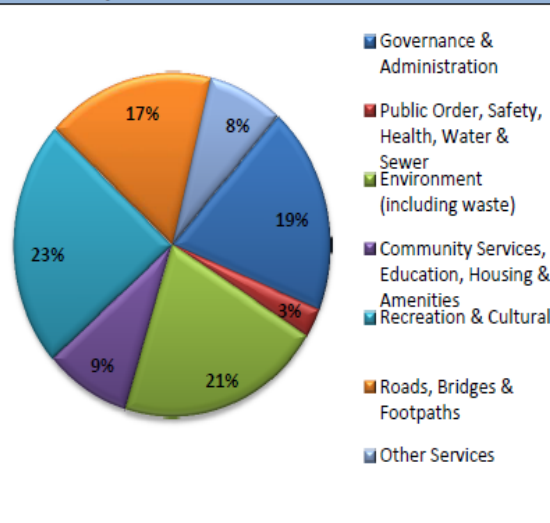
Maitland City has an area of approximately 391.7 km² with a population of 71,866. Located in the lower Hunter region, with retail and tourism as its main industries. It also has some agriculture including beef and dairy cattle, poultry, horses and wine grapes. The City is home to the annual Hunter Valley Steamfest and Morpeth Jazz Festival.

Your Local Population			Your Council		
	LGA	Group Avg		LGA	Group Avg
Five year population change (%)	10.3	4.6	Councillors (No.)	13	10
Population aged 19 or less (%)	28.8	26.1	Population per Councillor (No.)	5,528	4,055
Population aged between 20 & 59 (%)	53.2	49.6	Equivalent Full Time Staff (EFT) (No.)	347	312
Population aged above 60 (%)	18.0	24.2	2012/13 Revenue (\$'000)	102,263	79,325
Aboriginal & Torres Strait Islanders (%)	3.5	4.7	2012/13 Expenses (\$'000)	71,858	73,370
Language Spoken Other than English (%)	3.6	4.7	Residential Pensioner Rebates (%)	18	21
Socio-Economic Index Rank (1 low, 152 high)	107	n/a	Population Density (residents per km ²)	183.47	59.81
Your Local Economy			Your Public Facilities		
	LGA	Group Avg		LGA	Group Avg
SALM Unemployment Rate (%)	5.2	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	2	3
Avg Taxable Income (\$)	47,158	40,087	Public Halls (No.)	14	13
Avg Household Family Size (No.)	3.1	2.9	Public Libraries (No.)	4	3
Largest Industry Employer	Manufacturing		Open Public Space (ha)	511	946
Value of DAs determined (\$'000)	253,106	103,374	Total Road Length (km)	671.0	1101.8
Active Businesses in LGA (No.)	4,707	3,158	Access to Internet at Home (%)	73.5	68.3

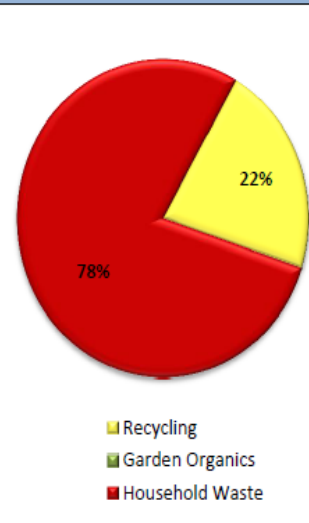
Average Residential Ordinary Rates



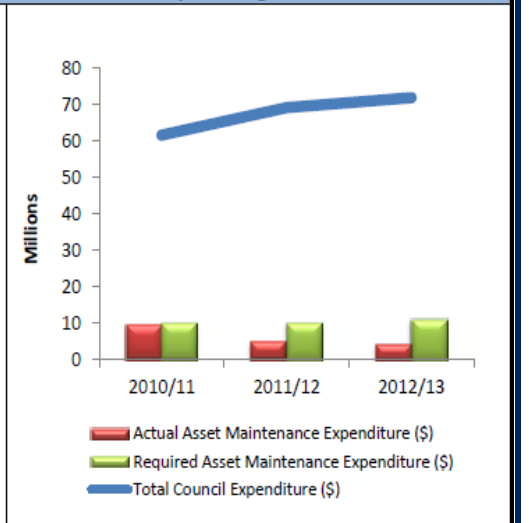
Expenditure on Services



Council's Waste Services



Council's Spending on Assets

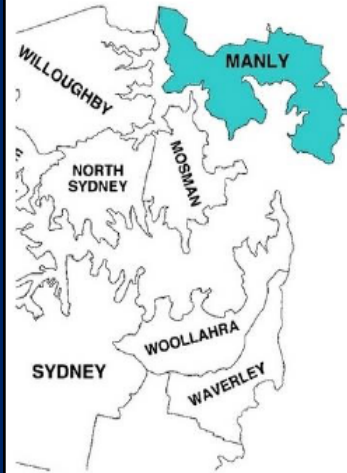


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
285-287 High Street	Avg Ordinary Residential Rate (\$)	939.12	878.05	Governance & Administration Expenditure per capita (\$)	191.41	266.44
Maitland NSW 2320	Avg Ordinary Business Rate (\$)	5,094.12	3,168.15	Environmental Expenditure (including waste) per capita	205.51	236.74
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,574.40	1,834.89	Water & Sewer Services Expenditure per capita (\$)	n/a	539.74
PO Box 220, Maitland NSW 2320	Avg Ordinary Mining Rate (\$)	142,500.00	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	88.69	178.49
Phone: 02 4934 9700	Total Land Value / Total Rate Revenue (\$)	141.30	166.32	Recreational & Culture Expenditure per capita (\$) *	234.35	252.82
Fax: 02 4933 3209	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	1,188	Public Order, Safety & Health Expenditure per capita (\$)	28.19	63.87
Email:	Avg Domestic Waste Charge (\$)	343.00	287.64	Other Services Expenditure per capita (\$)	77.85	225.45
mcc@maitland.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	55	64	Library Services Expenditure per capita (\$)	41.54	45.92
Web:	Grants & Contributions Revenue (%)	38	28	Library Circulation per capita (Items)	7	7
www.maitland.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	1.4	-6.4	Domestic waste not going to land fill (%)	23	43
Demographics of Population of LGA	Unrestricted Current Ratio	2.6	2.9	Development Applications (mean gross days)	55	61
	Outstanding Rates & Annual Charges (%)	2.7	6.1	Development Applications determined (No.)	1,198	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	5.3	4.4	Companion Animals microchipped (No.)	31,064	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.1	4.3	Companion Animals microchipped and registered (%)	49	58
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	3	3	Roads, Bridges and Footpath expenditure per capita (\$)	173.88	349.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	121.0	75.9
	Code of Conduct Complaints (No.)	0	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	9.7	10.6
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	9.3	30.7
	Cost of dealing with Code of Conduct Complaints (\$)	0	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.4	0.8
	Population per EFT Staff (No.)	207	125			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		

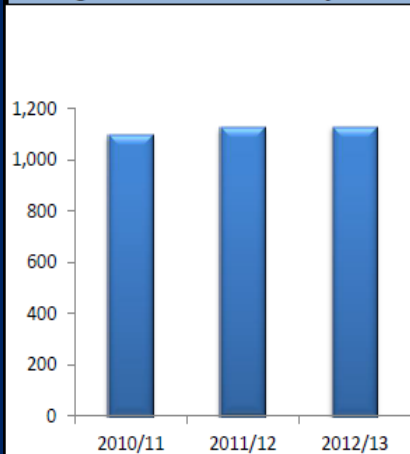
Manly Council



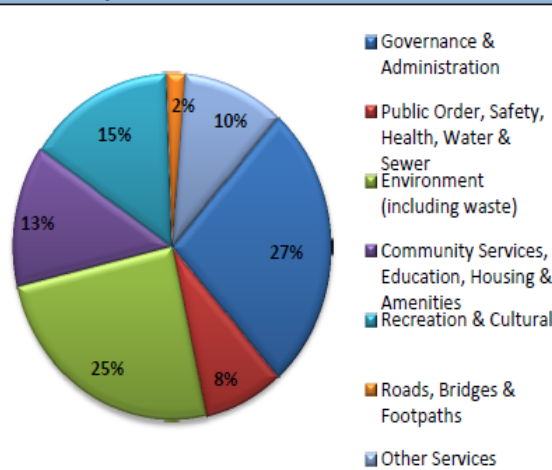
Manly Council has an area of approximately 14.4 km² with a population of 43,371. Located in the northern beaches region of Sydney, with beaches, rock pools, headlands and 'The Corso' promenade area. Manly is self-contained due to harbour separation from Sydney's CBD, and is best accessed from the CBD by ferry.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	9.0	7.2	Councillors (No.)	9	10
Population aged 19 or less (%)	23.1	21.8	Population per Councillor (No.)	4,819	4,722
Population aged between 20 & 59 (%)	58.7	58.7	Equivalent Full Time Staff (EFT) (No.)	365	282
Population aged above 60 (%)	18.2	19.5	2012/13 Revenue (\$'000)	60,884	60,845
Aboriginal & Torres Strait Islanders (%)	0.3	0.5	2012/13 Expenses (\$'000)	59,525	54,366
Language Spoken Other than English (%)	13.7	26.8	Residential Pensioner Rebates (%)	9	10
Socio-Economic Index Rank (1 low, 152 high)	147	n/a	Population Density (residents per km ²)	3,011.88	3,954.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.0	3.1	Public Swimming Pool Complexes (incl rock pools) (No.)	8	3
Avg Taxable Income (\$)	76,827	74,020	Public Halls (No.)	10	7
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Professional		Open Public Space (ha)	123	151
Value of DAs determined (\$'000)	95,641	191,439	Total Road Length (km)	109.3	124.4
Active Businesses in LGA (No.)	5,308	6,215	Access to Internet at Home (%)	81.3	79.1

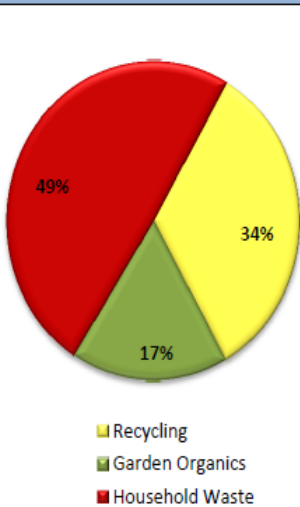
Average Residential Ordinary Rates



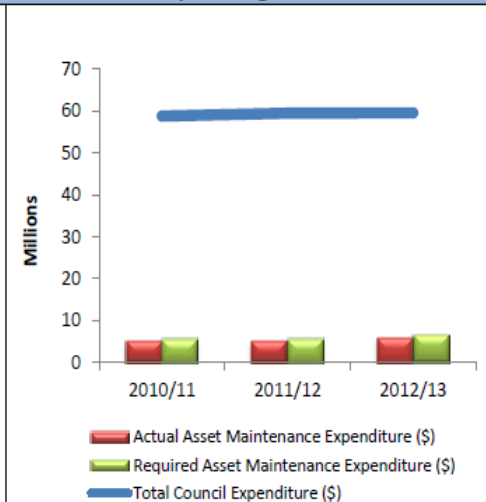
Expenditure on Services



Council's Waste Services



Council's Spending on Assets

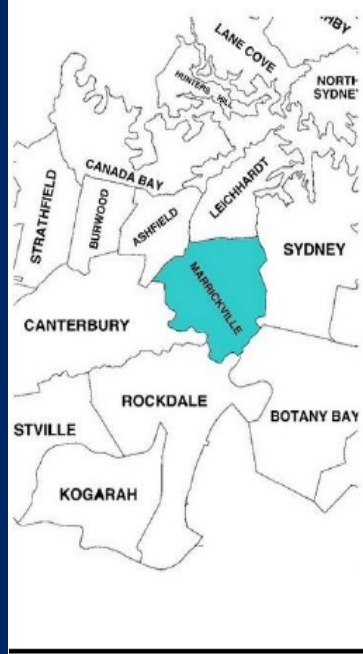


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
1 Belgrave Street	Avg Ordinary Residential Rate (\$)	1,128.62	1,002.72	Governance & Administration Expenditure per capita (\$)	352.15	273.85
Manly NSW 2095	Avg Ordinary Business Rate (\$)	3,899.05	4,049.60	Environmental Expenditure (including waste) per capita	326.00	231.13
Postal Address:	Avg Ordinary Farmland Rate (\$)	n/a	2,461.54	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
PO Box 82, Manly NSW 1655	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	189.74	144.59
Phone: 02 9976 1500	Total Land Value / Total Rate Revenue (\$)	436.52	467.43	Recreational & Culture Expenditure per capita (\$) *	213.51	203.70
Fax: 02 9976 1400	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	116.09	69.56
Email:	Avg Domestic Waste Charge (\$)	507.95	409.63	Other Services Expenditure per capita (\$)	148.23	103.67
records@manly.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	80	73	Library Services Expenditure per capita (\$)	45.33	53.91
Web:	Grants & Contributions Revenue (%)	8	15	Library Circulation per capita (Items)	9	9
www.manly.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	1.3	-1.7	Domestic waste not going to land fill (%)	51	52
Demographics of Population of LGA	Unrestricted Current Ratio	1.6	3.1	Development Applications (mean gross days)	82	87
	Outstanding Rates & Annual Charges (%)	3.8	3.8	Development Applications determined (No.)	267	309
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	5.0	155.2	Companion Animals microchipped (No.)	8,156	9,080
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.0	3.6	Companion Animals microchipped and registered (%)	73	60
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	0	11	Roads, Bridges and Footpath expenditure per capita (\$)	26.75	117.29
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	125.5	81.8
	Code of Conduct Complaints (No.)	3	4	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	0.2	8.7
	Complaints investigated requiring action (No.)	3	1	Road Length per '000 capita (metre)	2.5	2.8
	Cost of dealing with Code of Conduct Complaints (\$)	15,000	11,269	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	1.4
	Population per EFT Staff (No.)	119	183			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

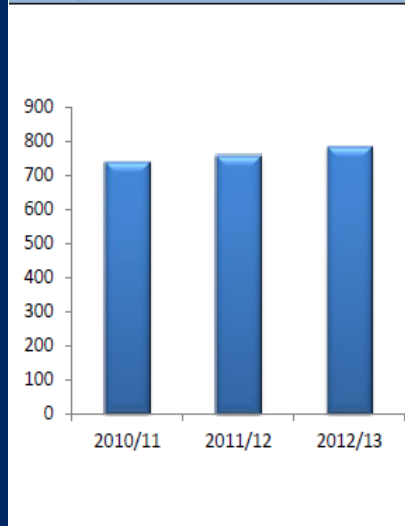
Marrickville Council



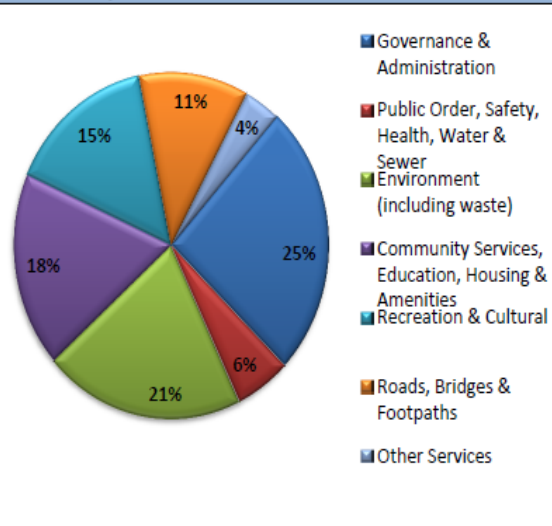
Marrickville has an area of approximately 16.5 km² with a population of 81,689. Located in the inner west region of Sydney, it has a diverse local government area made up of low and high density residential, commercial and light industrial areas. It has an ethnically diverse population, with people from more than 100 different cultures and speaking more than 70 languages.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.8	9.1	Councillors (No.)	12	12
Population aged 19 or less (%)	18.1	24.4	Population per Councillor (No.)	6,807	11,259
Population aged between 20 & 59 (%)	67.2	57.6	Equivalent Full Time Staff (EFT) (No.)	523	579
Population aged above 60 (%)	14.8	18.0	2012/13 Revenue (\$'000)	95,702	135,038
Aboriginal & Torres Strait Islanders (%)	1.5	0.8	2012/13 Expenses (\$'000)	94,718	118,138
Language Spoken Other than English (%)	24.6	34.5	Residential Pensioner Rebates (%)	13	16
Socio-Economic Index Rank (1 low, 152 high)	127	n/a	Population Density (residents per km ²)	4,950.85	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.6	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	2	4
Avg Taxable Income (\$)	51,700	50,225	Public Halls (No.)	5	16
Avg Household Family Size (No.)	2.8	3.1	Public Libraries (No.)	4	5
Largest Industry Employer	Professional		Open Public Space (ha)	117	1,062
Value of DAs determined (\$'000)	171,523	377,691	Total Road Length (km)	216.6	447.7
Active Businesses in LGA (No.)	7,975	12,523	Access to Internet at Home (%)	76.3	76.0

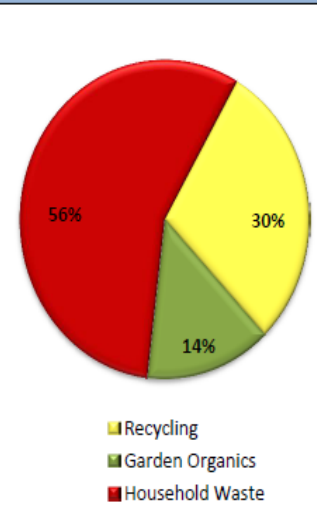
Average Residential Ordinary Rates



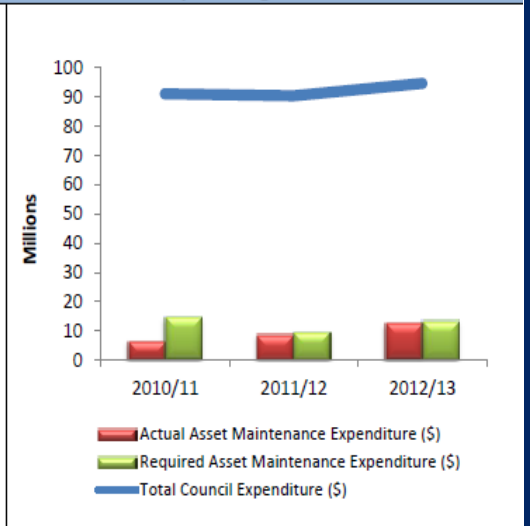
Expenditure on Services



Council's Waste Services



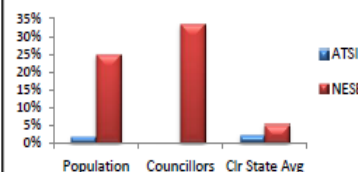
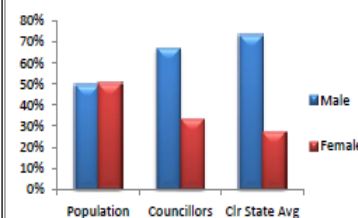
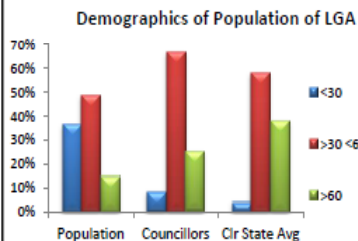
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
2 Fisher Street Petersham NSW 2049 Postal Address: PO Box 14, Petersham NSW 2049 Phone: 02 9335 2222 Fax: 02 9335 2029 Email: council@marrickville.nsw.gov.au Web: www.marrickville.nsw.gov.au	Avg Ordinary Residential Rate (\$)	784.24	816.11	Governance & Administration Expenditure per capita (\$)	287.21	233.13
	Avg Ordinary Business Rate (\$)	8,393.24	5,307.38	Environmental Expenditure (including waste) per capita	231.32	182.04
	Avg Ordinary Farmland Rate (\$)	n/a	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	217.07	109.92
	Total Land Value / Total Rate Revenue (\$)	306.28	335.89	Recreational & Culture Expenditure per capita (\$) *	179.06	161.28
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	66.95	42.40
	Avg Domestic Waste Charge (\$)	411.34	375.06	Other Services Expenditure per capita (\$)	43.91	49.56
	Own Source Revenue (%) (TCorp Benchmark 60%)	73	71	Library Services Expenditure per capita (\$)	47.00	37.36
	Grants & Contributions Revenue (%)	13	19	Library Circulation per capita (Items)	6	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-3.3	-0.8	Domestic waste not going to land fill (%)	41	47
	Unrestricted Current Ratio	3.5	3.0	Development Applications (mean gross days)	72	82
	Outstanding Rates & Annual Charges (%)	3.4	3.6	Development Applications determined (No.)	578	692
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.4	7.3	Companion Animals microchipped (No.)	21,042	26,503
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.6	3.2	Companion Animals microchipped and registered (%)	51	63
Your Council's Community Leadership				Your Council's Assets		
Development Applications determined by Councillors (%)	9	5	Roads, Bridges and Footpath expenditure per capita (\$)	133.98	86.74	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	87.6	83.6	
Code of Conduct Complaints (No.)	1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	0.8	6.8	
Complaints investigated requiring action (No.)	4	0	Road Length per '000 capita (metre)	2.7	3.0	
Cost of dealing with Code of Conduct Complaints (\$)	4,000	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	1.0	
Population per EFT Staff (No.)	156	247	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  Office of Local Government		



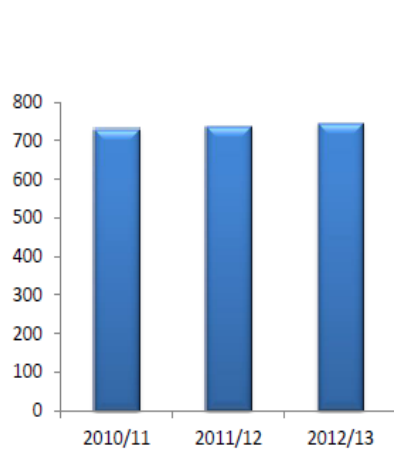
Mid-Western Regional Council



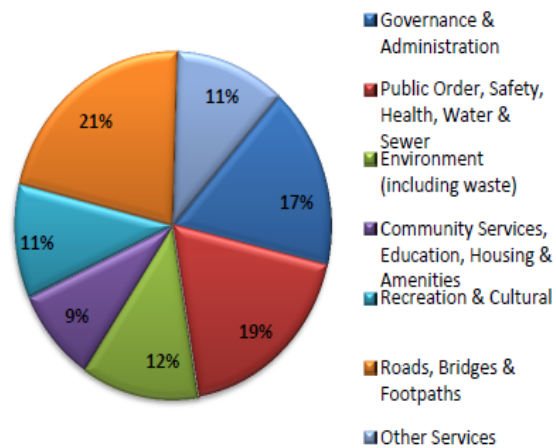
Mid-Western Regional has an area of approximately 8,757.9 km² with a population of 23,493. Located in the central west region, a strong and diverse economy with agriculture, mining, tourism and viticulture supports business and employment opportunities. Recognised for its arts, cultural and heritage features, the Region attracts more than 500,000 tourists each year to experience local wine, food, sports and cultural events.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	7.3	4.6	Councillors (No.)	9	10
Population aged 19 or less (%)	26.6	26.1	Population per Councillor (No.)	2,610	4,055
Population aged between 20 & 59 (%)	48.9	49.6	Equivalent Full Time Staff (EFT) (No.)	290	312
Population aged above 60 (%)	24.4	24.2	2012/13 Revenue (\$'000)	65,332	79,325
Aboriginal & Torres Strait Islanders (%)	3.9	4.7	2012/13 Expenses (\$'000)	53,156	73,370
Language Spoken Other than English (%)	3.5	4.7	Residential Pensioner Rebates (%)	22	21
Socio-Economic Index Rank (1 low, 152 high)	72	n/a	Population Density (residents per km ²)	2.68	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.2	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	3	3
Avg Taxable Income (\$)	39,795	40,087	Public Halls (No.)	11	13
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	3	3
Largest Industry Employer	Mining		Open Public Space (ha)	555	946
Value of DAs determined (\$'000)	109,062	103,374	Total Road Length (km)	2,243.1	1101.8
Active Businesses in LGA (No.)	2,467	3,158	Access to Internet at Home (%)	66.2	68.3

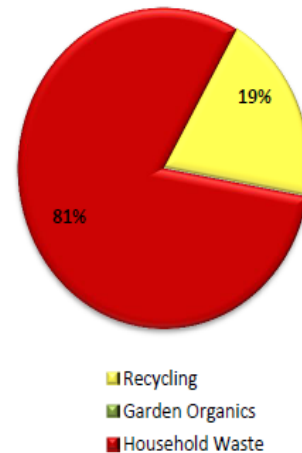
Average Residential Ordinary Rates



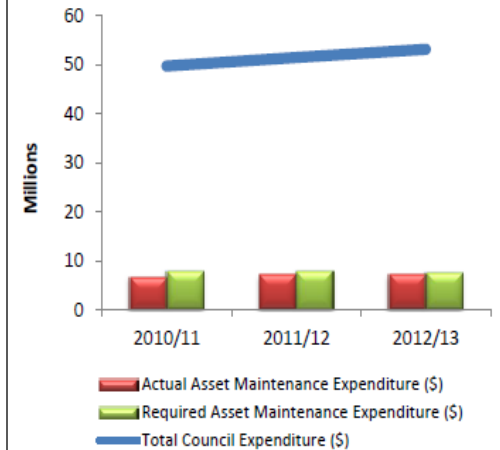
Expenditure on Services



Council's Waste Services




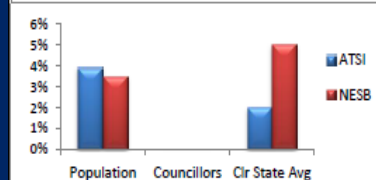
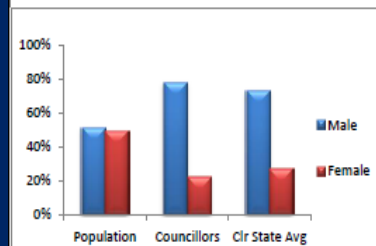
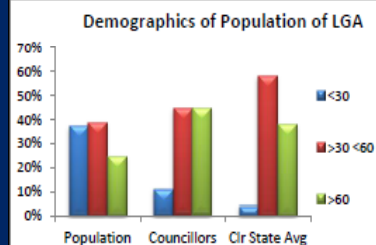
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
86 Market Street	Avg Ordinary Residential Rate (\$)	745.39	878.05	Governance & Administration Expenditure per capita (\$)	378.37	266.44
Mudgee NSW 2850	Avg Ordinary Business Rate (\$)	1,821.72	3,168.15	Environmental Expenditure (including waste) per capita	267.31	236.74
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,190.48	1,834.89	Water & Sewer Services Expenditure per capita (\$)	362.15	539.74
PO Box 156, Mudgee NSW 2850	Avg Ordinary Mining Rate (\$)	10,606.33	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	199.93	178.49
Phone: 02 6378 2850	Total Land Value / Total Rate Revenue (\$)	132.46	166.32	Recreational & Culture Expenditure per capita (\$) *	243.18	252.82
Fax: 02 6378 2815	Typical Residential Water and Sewer Bill (including usage) (\$)	1,192	1,188	Public Order, Safety & Health Expenditure per capita (\$)	63.51	63.87
Email:	Avg Domestic Waste Charge (\$)	103.41	287.64	Other Services Expenditure per capita (\$)	255.05	225.45
council@midwestern.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	54	64	Library Services Expenditure per capita (\$)	46.61	45.92
Web:	Grants & Contributions Revenue (%)	40	28	Library Circulation per capita (Items)	4	7
www.midwestern.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-2.4	-6.4	Domestic waste not going to land fill (%)	26	43
	Unrestricted Current Ratio	3.1	2.9	Development Applications (mean gross days)	55	61
	Outstanding Rates & Annual Charges (%)	5.3	6.1	Development Applications determined (No.)	455	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	3.4	4.4	Companion Animals microchipped (No.)	11,755	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	6.7	4.3	Companion Animals microchipped and registered (%)	32	58
	Your Council's Community Leadership			Your Council's Assets		
	Development Applications determined by Councillors (%)	7	3	Roads, Bridges and Footpath expenditure per capita (\$)	493.13	349.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	143.9	75.9
	Code of Conduct Complaints (No.)	7	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	17.0	10.6
	Complaints investigated requiring action (No.)	2	1	Road Length per '000 capita (metre)	95.5	30.7
	Cost of dealing with Code of Conduct Complaints (\$)	13,348	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.8
	Population per EFT Staff (No.)	81	125			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					



See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups

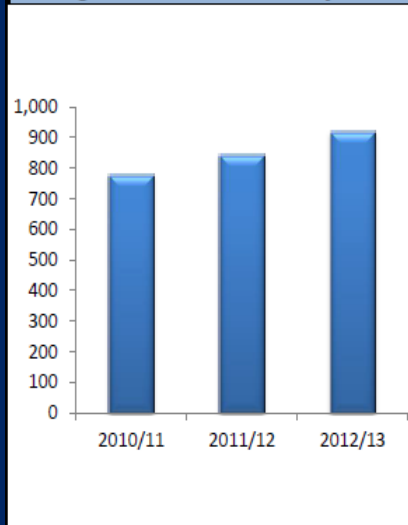
Moree Plains Shire Council



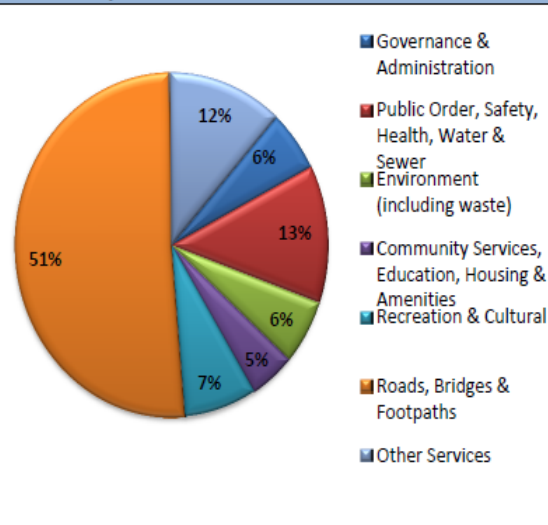
Moree Plains Shire has an area of approximately 17,928.8 km² with a population of 14,145. Located in the north west slopes, agriculture is a major industry with wheat, barley, sorghum, pulses, cotton, maize, beef, sheep, olives, pecans and canola production. Moree sits on the south-eastern extremity of the Great Artesian Basin and is also known as the Spa Capital of Australia.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-0.1	4.2	Councillors (No.)	9	9
Population aged 19 or less (%)	29.7	27.7	Population per Councillor (No.)	1,572	1,487
Population aged between 20 & 59 (%)	52.4	48.4	Equivalent Full Time Staff (EFT) (No.)	210	152
Population aged above 60 (%)	17.9	24.0	2012/13 Revenue (\$'000)	80,568	38,947
Aboriginal & Torres Strait Islanders (%)	20.8	5.8	2012/13 Expenses (\$'000)	74,093	34,240
Language Spoken Other than English (%)	2.3	3.3	Residential Pensioner Rebates (%)	15	22
Socio-Economic Index Rank (1 low, 152 high)	23	n/a	Population Density (residents per km ²)	0.79	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.7	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	3	3
Avg Taxable Income (\$)	39,895	38,908	Public Halls (No.)	10	8
Avg Household Family Size (No.)	3.1	3.0	Public Libraries (No.)	2	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	238	235
Value of DAs determined (\$'000)	26,194	27,592	Total Road Length (km)	2,899.4	1453.3
Active Businesses in LGA (No.)	1,635	1,398	Access to Internet at Home (%)	58.5	65.3

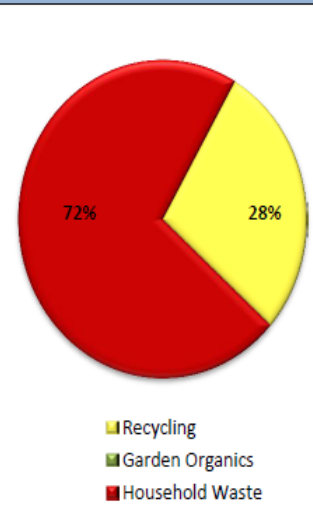
Average Residential Ordinary Rates



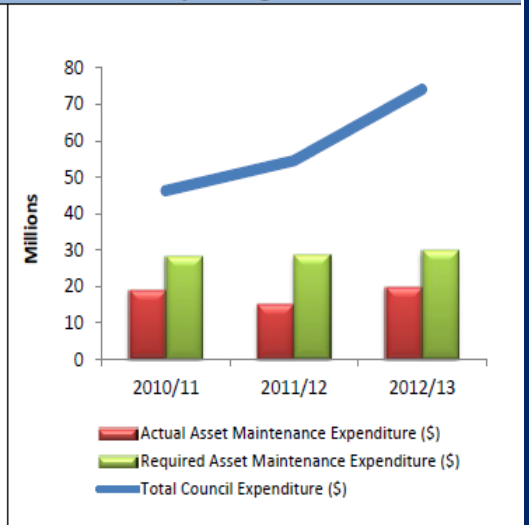
Expenditure on Services



Council's Waste Services



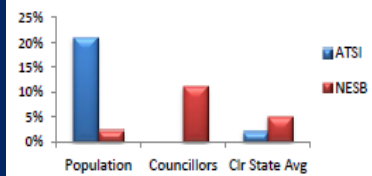
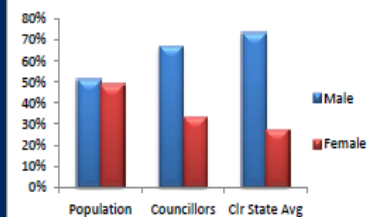
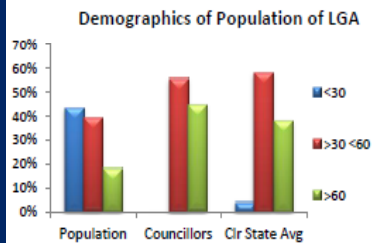
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Postal Address: Level 2, 30 Heber Street Moree NSW 2400 PO Box 420, Moree NSW 2400 Phone: 02 6757 3222 Fax: 02 6752 3934 Email: council@mpsc.nsw.gov.au Web: www.mpsc.nsw.gov.au	Avg Ordinary Residential Rate (\$)	918.98	652.52	Governance & Administration Expenditure per capita (\$)	298.27	335.85
	Avg Ordinary Business Rate (\$)	3,479.17	1,890.97	Environmental Expenditure (including waste) per capita	312.34	227.56
	Avg Ordinary Farmland Rate (\$)	8,459.46	2,432.74	Water & Sewer Services Expenditure per capita (\$)	545.14	428.71
	Avg Ordinary Mining Rate (\$)	n/a	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	246.09	187.17
	Total Land Value / Total Rate Revenue (\$)	168.95	177.84	Recreational & Culture Expenditure per capita (\$) *	391.09	232.13
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,311	1,169	Public Order, Safety & Health Expenditure per capita (\$)	133.19	95.37
	Avg Domestic Waste Charge (\$)	316.48	263.67	Other Services Expenditure per capita (\$)	621.07	394.89
	Own Source Revenue (%) (TCorp Benchmark 60%)	48	55	Library Services Expenditure per capita (\$)	50.55	36.75
	Grants & Contributions Revenue (%)	48	37	Library Circulation per capita (Items)	No data	5
	Operating Performance Ratio (%) (TCorp Benchmark >4.0%)	3.5	-3.2	Domestic waste not going to land fill (%)	30	35
	Unrestricted Current Ratio	2.3	4.8	Development Applications (mean gross days)	45	55
	Outstanding Rates & Annual Charges (%)	7.9	7.4	Development Applications determined (No.)	119	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	4.8	13.8	Companion Animals microchipped (No.)	5,326	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.3	6.0	Companion Animals microchipped and registered (%)	19	49
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	7	8	Roads, Bridges and Footpath expenditure per capita (\$)	2,690.92	642.67	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	129.5	87.4	
Code of Conduct Complaints (No.)	5	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	6.5	13.1	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	205.0	108.9	
Cost of dealing with Code of Conduct Complaints (\$)	3,697	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.9	
Population per EFT Staff (No.)	67	93	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



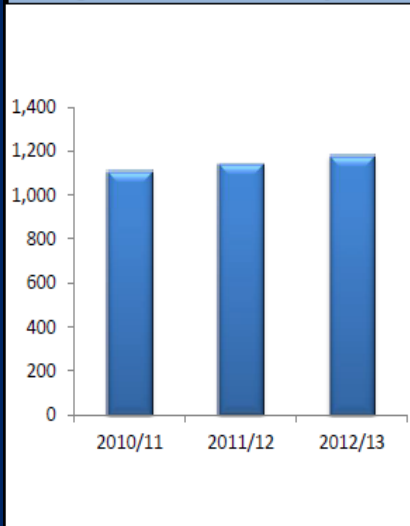
Mosman Municipal Council



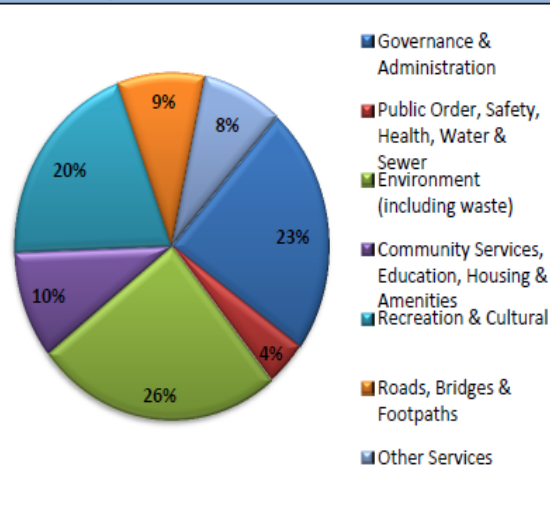
Mosman has an area of approximately 8.7 km² with a population of 29,605. Located on the lower north shore of Sydney, the area has small harbour side bays, beaches and foreshores and is home to the Taronga Zoo. There is a mix of residential and businesses around Military and Spit Roads hub.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.1	7.2	Councillors (No.)	7	10
Population aged 19 or less (%)	23.0	21.8	Population per Councillor (No.)	4,229	4,722
Population aged between 20 & 59 (%)	54.2	58.7	Equivalent Full Time Staff (EFT) (No.)	168	282
Population aged above 60 (%)	22.7	19.5	2012/13 Revenue (\$'000)	48,081	60,845
Aboriginal & Torres Strait Islanders (%)	0.1	0.5	2012/13 Expenses (\$'000)	38,635	54,366
Language Spoken Other than English (%)	15.4	26.8	Residential Pensioner Rebates (%)	5	10
Socio-Economic Index Rank (1 low, 152 high)	152	n/a	Population Density (residents per km ²)	3,402.87	3,954.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	2.2	3.1	Public Swimming Pool Complexes (incl rock pools) (No.)	4	3
Avg Taxable Income (\$)	123,143	74,020	Public Halls (No.)	3	7
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Professional		Open Public Space (ha)	177	151
Value of DAs determined (\$'000)	217,466	191,439	Total Road Length (km)	96.6	124.4
Active Businesses in LGA (No.)	4,125	6,215	Access to Internet at Home (%)	81.7	79.1

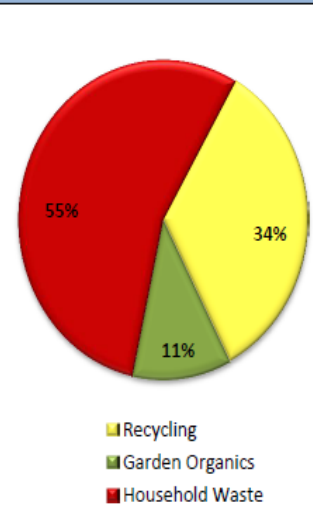
Average Residential Ordinary Rates



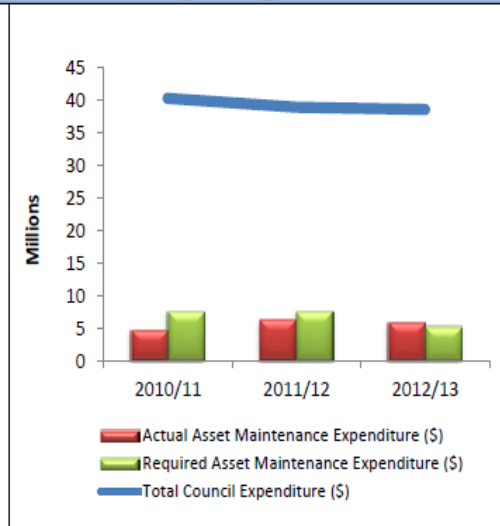
Expenditure on Services



Council's Waste Services



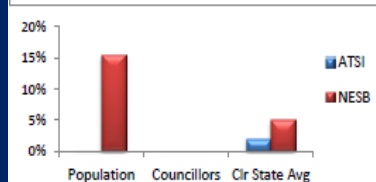
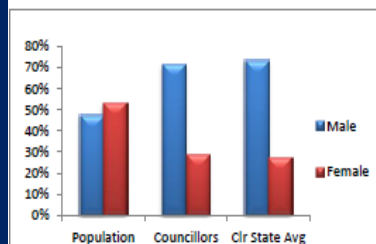
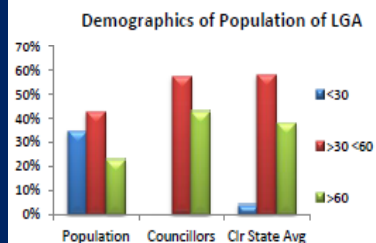
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Positive outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
1 Mosman Square Mosman NSW 2088 Postal Address: PO Box 211, Spit Junction NSW 2088 Phone: 02 9978 4000 Fax: 02 9978 4132 Email: council@mosman.nsw.gov.au Web: www.mosman.nsw.gov.au	Avg Ordinary Residential Rate (\$)	1,181.45	1,002.72	Governance & Administration Expenditure per capita (\$)	296.27	273.85
	Avg Ordinary Business Rate (\$)	2,593.59	4,049.60	Environmental Expenditure (including waste) per capita	323.70	231.13
	Avg Ordinary Farmland Rate (\$)	n/a	2,461.54	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	133.22	144.59
	Total Land Value / Total Rate Revenue (\$)	688.47	467.43	Recreational & Culture Expenditure per capita (\$) *	265.97	203.70
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	55.84	69.56
	Avg Domestic Waste Charge (\$)	432.79	409.63	Other Services Expenditure per capita (\$)	110.15	103.67
	Own Source Revenue (%) (TCorp Benchmark 60%)	76	73	Library Services Expenditure per capita (\$)	68.27	53.91
	Grants & Contributions Revenue (%)	11	15	Library Circulation per capita (Items)	13	9
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-3.4	-1.7	Domestic waste not going to land fill (%)	48	52
	Unrestricted Current Ratio	1.4	3.1	Development Applications (mean gross days)	86	87
	Outstanding Rates & Annual Charges (%)	2.2	3.8	Development Applications determined (No.)	235	309
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.4	155.2	Companion Animals microchipped (No.)	6,290	9,080
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.6	3.6	Companion Animals microchipped and registered (%)	64	60
Your Council's Community Leadership		Your Council's Assets				
Development Applications determined by Councillors (%)	0	11	Roads, Bridges and Footpath expenditure per capita (\$)	119.88	117.29	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	85.9	81.8	
Code of Conduct Complaints (No.)	5	4	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	2.5	8.7	
Complaints investigated requiring action (No.)	1	1	Road Length per '000 capita (metre)	3.3	2.8	
Cost of dealing with Code of Conduct Complaints (\$)	16,506	11,269	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.1	1.4	
Population per EFT Staff (No.)	176	183	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  			



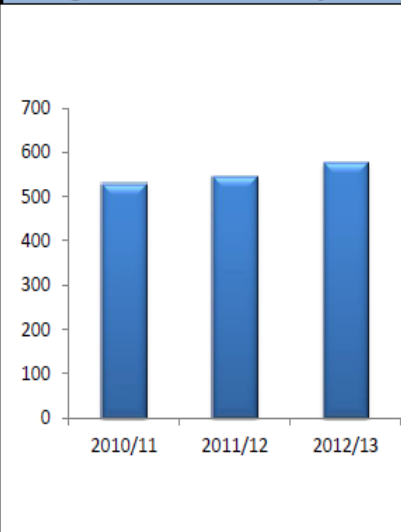
Murray Shire Council



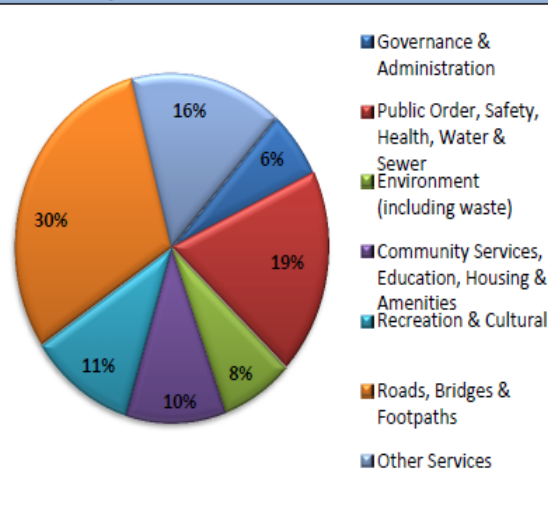
Murray Shire has an area of approximately 4,344.0 km2 with a population of 7,312. Located in the Riverina region, it boasts sweeping plains, stands of red gum forests. Surrounded by the Murray River and its tributaries, its key industries are agriculture, manufacturing, with a growing tourism industry. The area is home to the annual Riverboats Jazz, Food and Wine Festival and the Teddy Bear's Picnic.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	8.2	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	23.2	25.9	Population per Councillor (No.)	812	835
Population aged between 20 & 59 (%)	43.6	47.4	Equivalent Full Time Staff (EFT) (No.)	82	108
Population aged above 60 (%)	33.2	26.7	2012/13 Revenue (\$'000)	21,578	23,296
Aboriginal & Torres Strait Islanders (%)	3.3	7.9	2012/13 Expenses (\$'000)	19,023	22,483
Language Spoken Other than English (%)	2.3	2.6	Residential Pensioner Rebates (%)	24	25
Socio-Economic Index Rank (1 low, 152 high)	85	n/a	Population Density (residents per km ²)	1.68	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.6	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	33,966	34,729	Public Halls (No.)	9	7
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	105	151
Value of DAs determined (\$'000)	35,654	10,612	Total Road Length (km)	1,451.9	1606.1
Active Businesses in LGA (No.)	606	851	Access to Internet at Home (%)	64.6	61.4

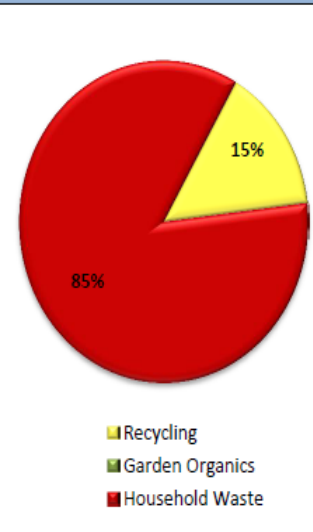
Average Residential Ordinary Rates



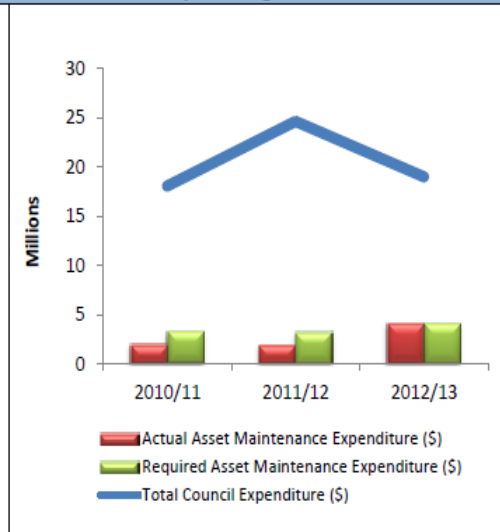
Expenditure on Services



Council's Waste Services

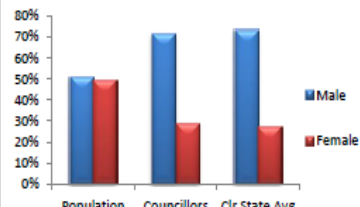


Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
21-25 Conargo Street	Avg Ordinary Residential Rate (\$)	577.07	516.92	Governance & Administration Expenditure per capita (\$)	159.05	416.68
Mathoura NSW 2710	Avg Ordinary Business Rate (\$)	746.01	1,196.86	Environmental Expenditure (including waste) per capita	187.09	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,191.67	2,257.70	Water & Sewer Services Expenditure per capita (\$)	411.24	377.40
PO Box 21, Mathoura NSW 2710	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	270.24	319.06
Phone: 03 5884 3302	Total Land Value / Total Rate Revenue (\$)	173.21	179.29	Recreational & Culture Expenditure per capita (\$) *	283.51	279.50
Fax: 03 5884 3417	Typical Residential Water and Sewer Bill (including usage) (\$)	1,072	1,067	Public Order, Safety & Health Expenditure per capita (\$)	86.43	142.68
Email:	Avg Domestic Waste Charge (\$)	167.68	270.75	Other Services Expenditure per capita (\$)	412.06	414.94
admin@murray.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	52	49	Library Services Expenditure per capita (\$)	33.23	45.73
Web:	Grants & Contributions Revenue (%)	41	44	Library Circulation per capita (Items)	1	5
www.murray.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	9.2	-6.8	Domestic waste not going to land fill (%)	15	31
Demographics of Population of LGA	Unrestricted Current Ratio	4.0	5.1	Development Applications (mean gross days)	75	58
	Outstanding Rates & Annual Charges (%)	5.1	9.2	Development Applications determined (No.)	160	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	8.8	26.5	Companion Animals microchipped (No.)	2,404	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	14.4	6.3	Companion Animals microchipped and registered (%)	78	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	18	5	Roads, Bridges and Footpath expenditure per capita (\$)	791.99	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	93.3	79.0
	Code of Conduct Complaints (No.)	5	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	0.9	16.6
	Complaints investigated requiring action (No.)	2	0	Road Length per '000 capita (metre)	198.6	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	47,932	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.9
	Population per EFT Staff (No.)	89	71			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

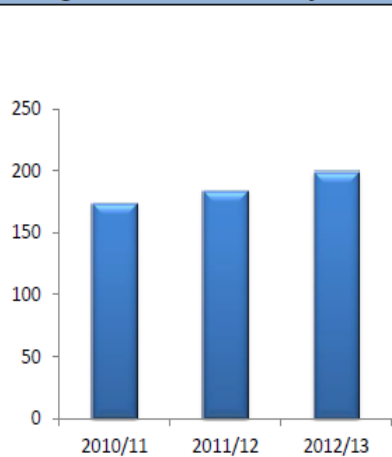
Murrumbidgee Shire Council



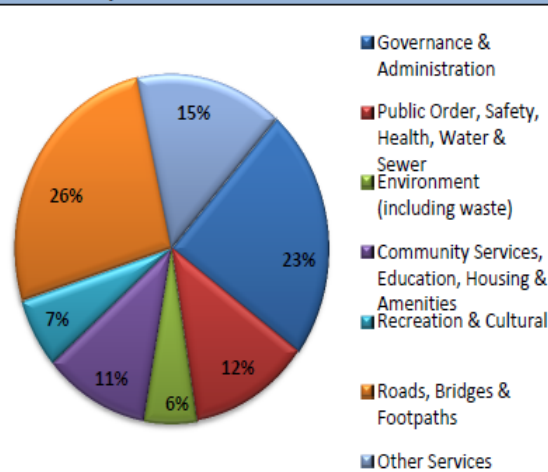
Murrumbidgee Shire has an area of approximately 3,507.1 km² with a population of 2,415. Located in the Riverina region, it has irrigated agriculture production, primarily rice, with other crops being citrus and wine grapes and sheep and cattle production.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-2.7	-0.9	Councillors (No.)	6	8
Population aged 19 or less (%)	28.0	26.0	Population per Councillor (No.)	403	413
Population aged between 20 & 59 (%)	49.5	48.3	Equivalent Full Time Staff (EFT) (No.)	43	70
Population aged above 60 (%)	22.5	25.7	2012/13 Revenue (\$'000)	10,747	15,538
Aboriginal & Torres Strait Islanders (%)	10.2	9.9	2012/13 Expenses (\$'000)	8,041	14,307
Language Spoken Other than English (%)	2.9	2.3	Residential Pensioner Rebates (%)	20	24
Socio-Economic Index Rank (1 low, 152 high)	25	n/a	Population Density (residents per km ²)	0.69	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.7	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	38,150	35,220	Public Halls (No.)	6	5
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	0	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	64	79
Value of DAs determined (\$'000)	2,197	5,873	Total Road Length (km)	613.1	1325.9
Active Businesses in LGA (No.)	404	457	Access to Internet at Home (%)	61.8	58.8

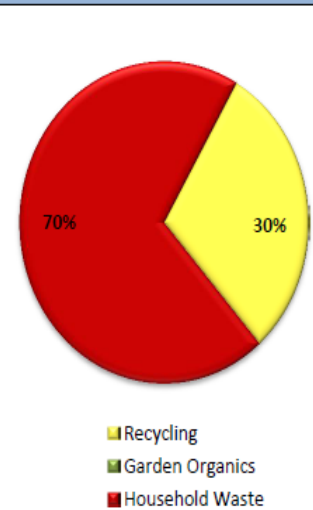
Average Residential Ordinary Rates



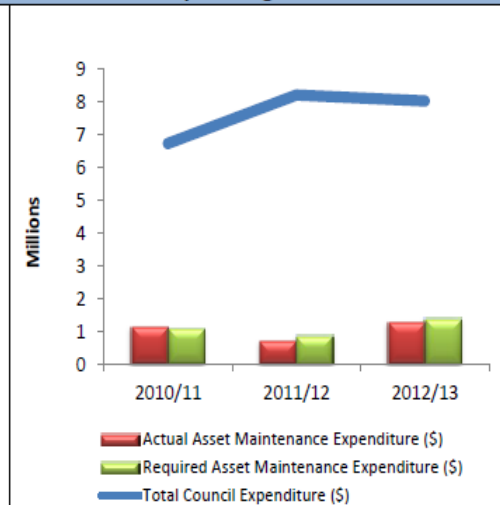
Expenditure on Services



Council's Waste Services





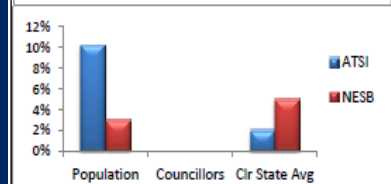
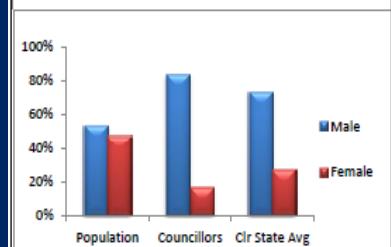
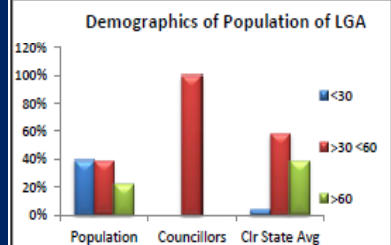
Council's Spending on Assets



In 2013 TC Corp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be .

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
21 Carrington Street Darlington Point NSW 2706 Postal Address: PO Box 5, Darlington Point NSW 2706 Phone: 02 6968 4166 Fax: 02 6968 4252 Email: mail@murrumbidgeeshire.com.au Web: www.murrumbidgee.local-e.nsw.gov.au	Avg Ordinary Residential Rate (\$)	199.16	357.70	Governance & Administration Expenditure per capita (\$)	760.66	752.29
	Avg Ordinary Business Rate (\$)	279.57	693.86	Environmental Expenditure (including waste) per capita	176.40	237.56
	Avg Ordinary Farmland Rate (\$)	2,963.18	2,408.48	Water & Sewer Services Expenditure per capita (\$)	303.52	486.17
	Avg Ordinary Mining Rate (\$)	n/a	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	364.39	362.69
	Total Land Value / Total Rate Revenue (\$)	90.51	185.51	Recreational & Culture Expenditure per capita (\$) *	216.98	301.24
	Typical Residential Water and Sewer Bill (including usage) (\$)	640	1,094	Public Order, Safety & Health Expenditure per capita (\$)	111.39	164.77
	Avg Domestic Waste Charge (\$)	240.95	234.55	Other Services Expenditure per capita (\$)	510.14	863.71
	Own Source Revenue (%) (TCorp Benchmark 60%)	39	44	Library Services Expenditure per capita (\$)	23.19	52.38
	Grants & Contributions Revenue (%)	53	49	Library Circulation per capita (Items)	14	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-8.0	-7.6	Domestic waste not going to land fill (%)	29	25
	Unrestricted Current Ratio	10.2	4.9	Development Applications (mean gross days)	41	35
	Outstanding Rates & Annual Charges (%)	11.1	10.5	Development Applications determined (No.)	24	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	0.0	43.3	Companion Animals microchipped (No.)	882	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	22.3	8.9	Companion Animals microchipped and registered (%)	43	50
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	0	9	Roads, Bridges and Footpath expenditure per capita (\$)	886.13	1,375.16	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	203.6	101.4	
Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	5.6	7.5	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	253.9	433.7	
Cost of dealing with Code of Conduct Complaints (\$)	0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.9	
Population per EFT Staff (No.)	56	50	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  			



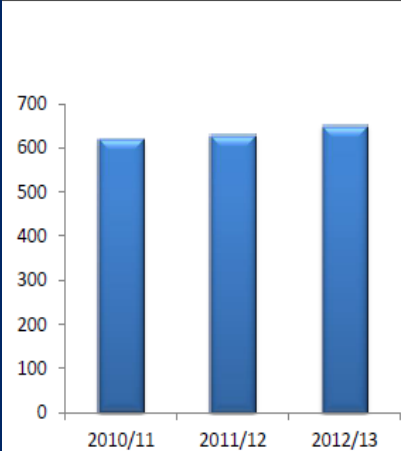
Muswellbrook Shire Council



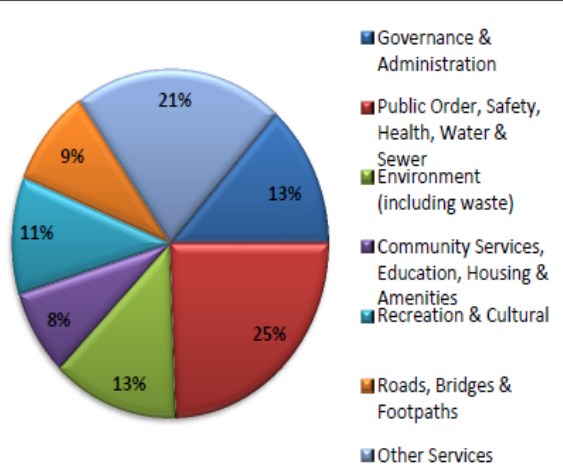
Muswellbrook Shire has an area of approximately 3,407.1 km² with a population of 16,694. Located in the Upper Hunter region, the Shire is predominantly known for coal mining and horse breeding. It is also home to wineries and has two power stations.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.2	4.2	Councillors (No.)	12	9
Population aged 19 or less (%)	29.5	27.7	Population per Councillor (No.)	1,391	1,487
Population aged between 20 & 59 (%)	55.2	48.4	Equivalent Full Time Staff (EFT) (No.)	170	152
Population aged above 60 (%)	15.4	24.0	2012/13 Revenue (\$'000)	55,482	38,947
Aboriginal & Torres Strait Islanders (%)	5.4	5.8	2012/13 Expenses (\$'000)	36,546	34,240
Language Spoken Other than English (%)	3.2	3.3	Residential Pensioner Rebates (%)	12	22
Socio-Economic Index Rank (1 low, 152 high)	78	n/a	Population Density (residents per km ²)	4.90	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.1	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	2	3
Avg Taxable Income (\$)	51,212	38,908	Public Halls (No.)	2	8
Avg Household Family Size (No.)	3.1	3.0	Public Libraries (No.)	2	2
Largest Industry Employer	Mining		Open Public Space (ha)	350	235
Value of DAs determined (\$'000)	89,759	27,592	Total Road Length (km)	626.9	1453.3
Active Businesses in LGA (No.)	1,048	1,398	Access to Internet at Home (%)	68.1	65.3

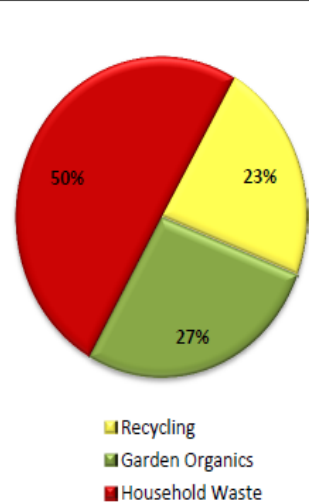
Average Residential Ordinary Rates



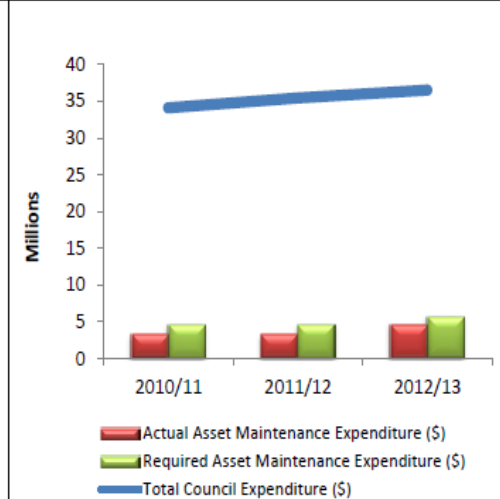
Expenditure on Services



Council's Waste Services

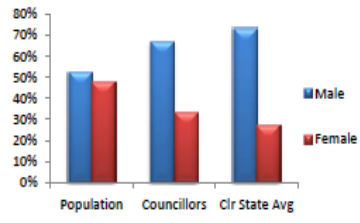
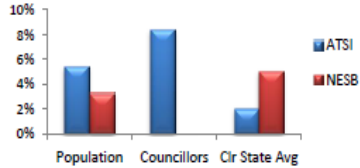



Council's Spending on Assets

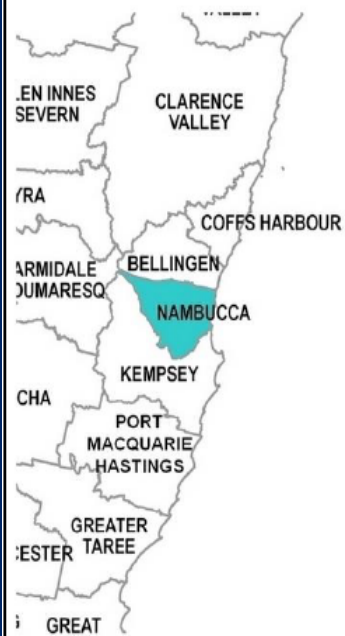


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Maitland Street	Avg Ordinary Residential Rate (\$)	650.37	652.52	Governance & Administration Expenditure per capita (\$)	285.91	335.85
Muswellbrook NSW 2333	Avg Ordinary Business Rate (\$)	1,782.97	1,890.97	Environmental Expenditure (including waste) per capita	277.05	227.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,567.74	2,432.74	Water & Sewer Services Expenditure per capita (\$)	476.76	428.71
PO Box 122, Muswellbrook NSW 2333	Avg Ordinary Mining Rate (\$)	62,637.93	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	175.51	187.17
Phone: 02 6549 3700	Total Land Value / Total Rate Revenue (\$)	126.42	177.84	Recreational & Culture Expenditure per capita (\$) *	239.13	232.13
Fax: 02 6549 3701	Typical Residential Water and Sewer Bill (including usage) (\$)	1,100	1,169	Public Order, Safety & Health Expenditure per capita (\$)	61.58	95.37
Email:	Avg Domestic Waste Charge (\$)	253.12	263.67	Other Services Expenditure per capita (\$)	472.09	394.89
council@muswellbrook.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	48	55	Library Services Expenditure per capita (\$)	37.26	36.75
Web:	Grants & Contributions Revenue (%)	40	37	Library Circulation per capita (Items)	3	5
www.muswellbrook.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >4.0%)	6.4	-3.2	Domestic waste not going to land fill (%)	58	35
Demographics of Population of LGA	Unrestricted Current Ratio	3.2	4.8	Development Applications (mean gross days)	43	55
	Outstanding Rates & Annual Charges (%)	8.9	7.4	Development Applications determined (No.)	310	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	10.2	13.8	Companion Animals microchipped (No.)	7,848	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.8	6.0	Companion Animals microchipped and registered (%)	50	49
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	11	8	Roads, Bridges and Footpath expenditure per capita (\$)	201.15	642.67
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	81.8	87.4
	Code of Conduct Complaints (No.)	2	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	7.6	13.1
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	37.6	108.9
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.8	0.9
	Population per EFT Staff (No.)	98	93			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

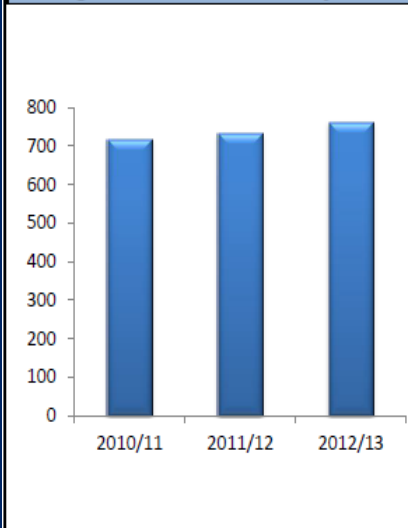
Nambucca Shire Council



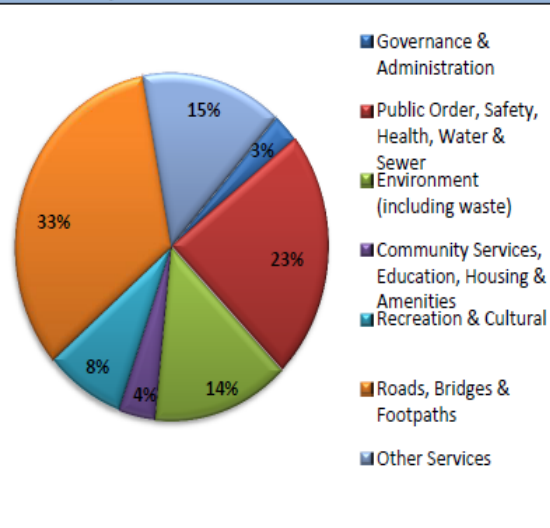
Located on the Mid North Coast, Nambucca has an area of 1,492.8 km² and a population of 19,319. Nambucca Shire has over 20 kms of coastline, waterways, rainforests and historic towns. Over the last 10 years the Shire has emerged as a manufacturing hub and distribution centre for the region. Many car club shows and tourism events are held in the Nambucca Valley and the area hosts a leg of the Coffs Coast World Rally Championships.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	4.7	4.2	Councillors (No.)	9	9
Population aged 19 or less (%)	23.6	27.7	Population per Councillor (No.)	2,147	1,487
Population aged between 20 & 59 (%)	43.6	48.4	Equivalent Full Time Staff (EFT) (No.)	116	152
Population aged above 60 (%)	32.9	24.0	2012/13 Revenue (\$'000)	48,721	38,947
Aboriginal & Torres Strait Islanders (%)	7.3	5.8	2012/13 Expenses (\$'000)	42,328	34,240
Language Spoken Other than English (%)	2.9	3.3	Residential Pensioner Rebates (%)	36	22
Socio-Economic Index Rank (1 low, 152 high)	9	n/a	Population Density (residents per km ²)	12.94	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	8.8	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	30,546	38,908	Public Halls (No.)	15	8
Avg Household Family Size (No.)	2.8	3.0	Public Libraries (No.)	2	2
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	515	235
Value of DAs determined (\$'000)	35,250	27,592	Total Road Length (km)	703.2	1453.3
Active Businesses in LGA (No.)	1,491	1,398	Access to Internet at Home (%)	63.3	65.3

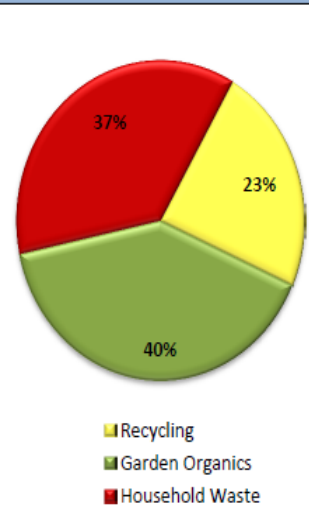
Average Residential Ordinary Rates



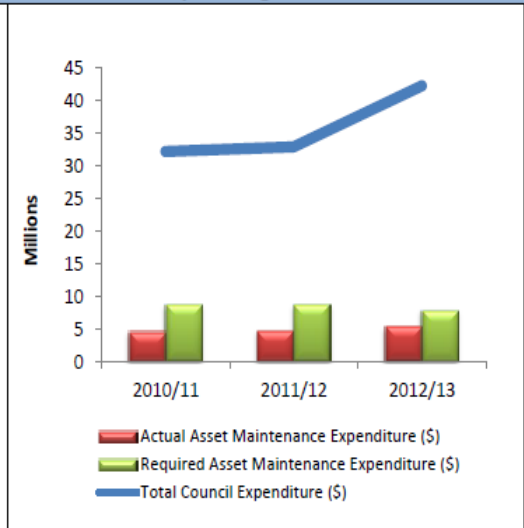
Expenditure on Services



Council's Waste Services




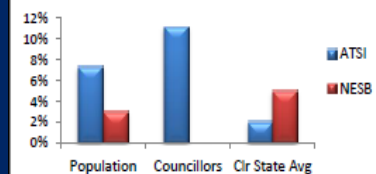
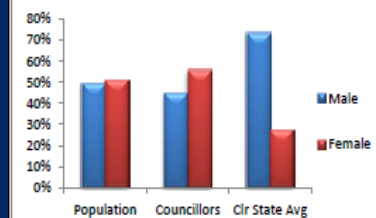
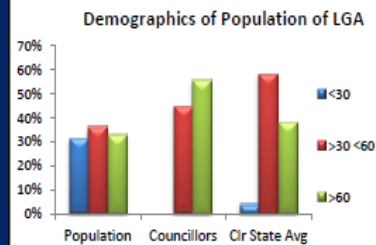
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
44 Princess Street Macksville NSW 2447 Postal Address: PO Box 177, Macksville NSW 2447 Phone: 02 6568 2555 Fax: 02 6568 2201 Email: council@nambucca.nsw.gov.au Web: www.nambucca.nsw.gov.au	Avg Ordinary Residential Rate (\$)	761.65	652.52	Governance & Administration Expenditure per capita (\$)	58.34	335.85
	Avg Ordinary Business Rate (\$)	1,547.08	1,890.97	Environmental Expenditure (including waste) per capita	299.65	227.56
	Avg Ordinary Farmland Rate (\$)	1,580.04	2,432.74	Water & Sewer Services Expenditure per capita (\$)	431.08	428.71
	Avg Ordinary Mining Rate (\$)	n/a	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	84.11	187.17
	Total Land Value / Total Rate Revenue (\$)	175.38	177.84	Recreational & Culture Expenditure per capita (\$) *	181.84	232.13
	Typical Residential Water and Sewer Bill (including usage) (\$)	890	1,169	Public Order, Safety & Health Expenditure per capita (\$)	79.14	95.37
	Avg Domestic Waste Charge (\$)	400.76	263.67	Other Services Expenditure per capita (\$)	322.22	394.89
	Own Source Revenue (%) (TCorp Benchmark 60%)	42	55	Library Services Expenditure per capita (\$)	37.17	36.75
	Grants & Contributions Revenue (%)	52	37	Library Circulation per capita (Items)	5	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-33.0	-3.2	Domestic waste not going to land fill (%)	64	35
	Unrestricted Current Ratio	1.7	4.8	Development Applications (mean gross days)	60	55
	Outstanding Rates & Annual Charges (%)	4.9	7.4	Development Applications determined (No.)	159	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	0.4	13.8	Companion Animals microchipped (No.)	6,273	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	6.0	6.0	Companion Animals microchipped and registered (%)	67	49
Your Council's Community Leadership				Your Council's Assets		
Development Applications determined by Councillors (%)	7	8	Roads, Bridges and Footpath expenditure per capita (\$)	734.61	642.67	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	68.5	87.4	
Code of Conduct Complaints (No.)	3	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	33.9	13.1	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	36.4	108.9	
Cost of dealing with Code of Conduct Complaints (\$)	1,200	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.9	
Population per EFT Staff (No.)	167	93	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  Office of Local Government		



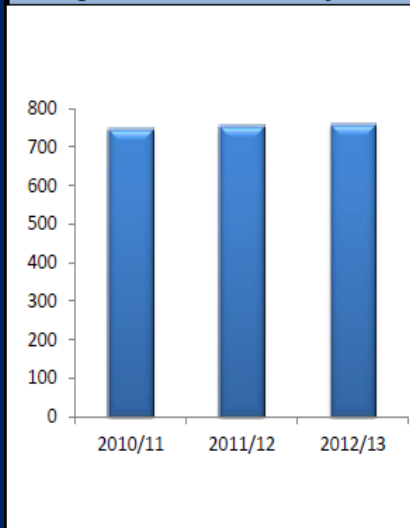
Narrabri Shire Council



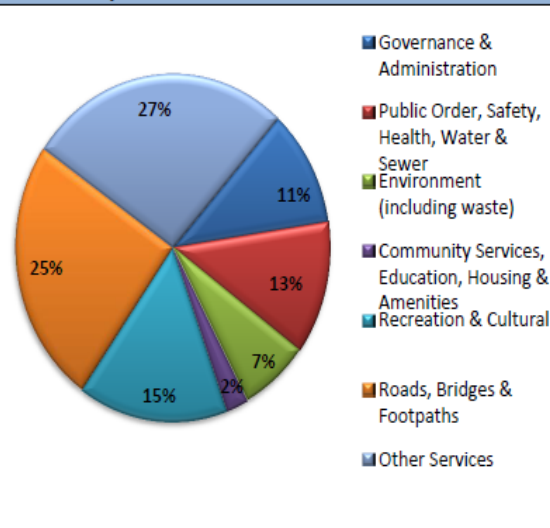
Narrabri Shire has an area of approximately 13,027.8 km² with a population of 13,534. Located in the North West Slopes region, some of the agriculture industries in the area include, cotton, wheat, beef and lamb production. There is a growth of mining and gas exploration industries in the area. Attractions include the Australia Telescope Compact Array at the Paul Wild Observatory, Mount Kaputar National Park and the Pilliga Forest.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	1.3	4.2	Councillors (No.)	12	9
Population aged 19 or less (%)	28.2	27.7	Population per Councillor (No.)	1,128	1,487
Population aged between 20 & 59 (%)	50.0	48.4	Equivalent Full Time Staff (EFT) (No.)	152	152
Population aged above 60 (%)	21.8	24.0	2012/13 Revenue (\$'000)	46,759	38,947
Aboriginal & Torres Strait Islanders (%)	10.8	5.8	2012/13 Expenses (\$'000)	42,804	34,240
Language Spoken Other than English (%)	1.9	3.3	Residential Pensioner Rebates (%)	21	22
Socio-Economic Index Rank (1 low, 152 high)	54	n/a	Population Density (residents per km ²)	1.04	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.9	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	4	3
Avg Taxable Income (\$)	38,021	38,908	Public Halls (No.)	3	8
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	3	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	350	235
Value of DAs determined (\$'000)	101,607	27,592	Total Road Length (km)	2,350.8	1453.3
Active Businesses in LGA (No.)	1,474	1,398	Access to Internet at Home (%)	60.9	65.3

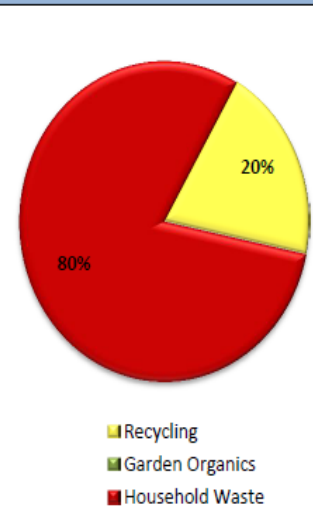
Average Residential Ordinary Rates



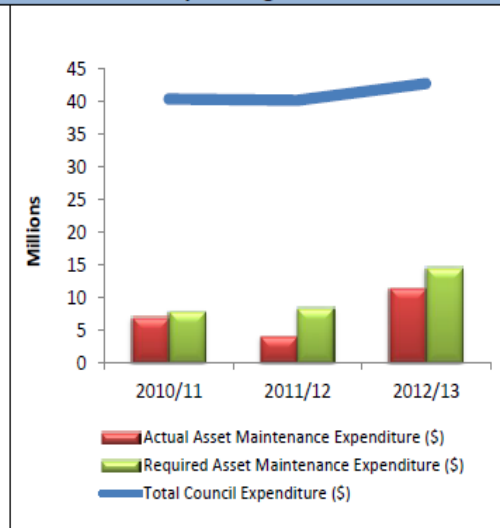
Expenditure on Services



Council's Waste Services



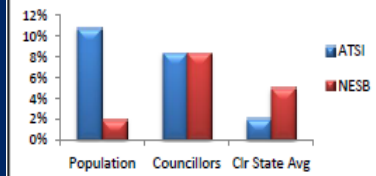
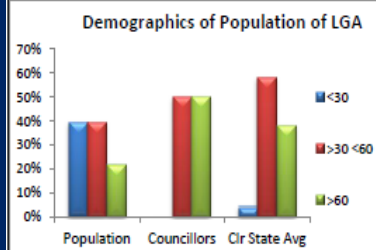
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Very Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
46-48 Maitland Street	Avg Ordinary Residential Rate (\$)	759.86	652.52	Governance & Administration Expenditure per capita (\$)	341.58	335.85
Narrabri NSW 2390	Avg Ordinary Business Rate (\$)	1,927.15	1,890.97	Environmental Expenditure (including waste) per capita	219.15	227.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,716.03	2,432.74	Water & Sewer Services Expenditure per capita (\$)	339.96	428.71
PO Box 261, Narrabri NSW 2390	Avg Ordinary Mining Rate (\$)	106,666.67	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	71.60	187.17
Phone: 02 6799 6866	Total Land Value / Total Rate Revenue (\$)	144.65	177.84	Recreational & Culture Expenditure per capita (\$) *	489.14	232.13
Fax: 02 6799 6888	Typical Residential Water and Sewer Bill (including usage) (\$)	1,116	1,169	Public Order, Safety & Health Expenditure per capita (\$)	55.64	95.37
Email:	Avg Domestic Waste Charge (\$)	402.72	263.67	Other Services Expenditure per capita (\$)	857.99	394.89
council@narrabri.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	56	55	Library Services Expenditure per capita (\$)	45.59	36.75
Web:	Grants & Contributions Revenue (%)	34	37	Library Circulation per capita (Items)	4	5
www.narrabri.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	2.4	-3.2	Domestic waste not going to land fill (%)	14	35
	Unrestricted Current Ratio	2.6	4.8	Development Applications (mean gross days)	44	55
	Outstanding Rates & Annual Charges (%)	6.3	7.4	Development Applications determined (No.)	131	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	3.9	13.8	Companion Animals microchipped (No.)	5,346	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	8.2	6.0	Companion Animals microchipped and registered (%)	39	49
	Your Council's Community Leadership			Your Council's Assets		
	Development Applications determined by Councillors (%)	0	8	Roads, Bridges and Footpath expenditure per capita (\$)	787.65	642.67
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	19.2	87.4
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	31.1	13.1
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	173.7	108.9
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.8	0.9
	Population per EFT Staff (No.)	89	93			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					



See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups

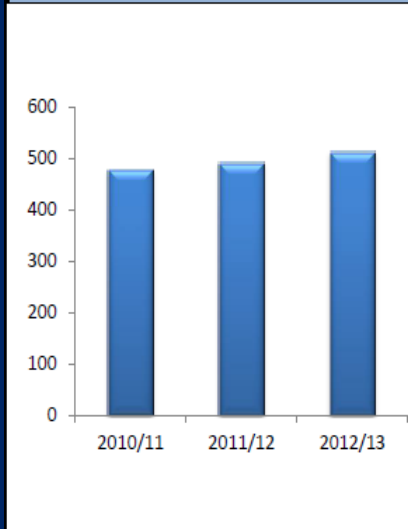
Narrandera Shire Council



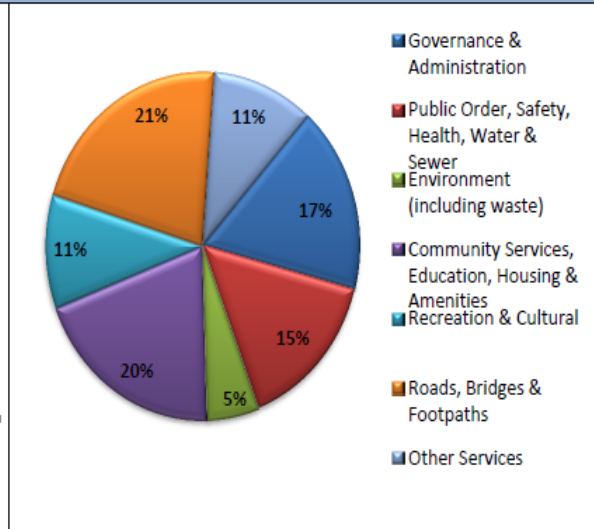
Narrandera Shire has an area of approximately 4,116.9 km² with a population of 6,071. Located in the south-western NSW, it is known as the heart of the Riverina and offers many nature-based attractions including the Narrandera Wetlands and the River Red Gum Corridor. The town is situated at the crossroads of the Newell and Sturt Highways, with dry-land agriculture of cereal and sheep to the east and the Murrumbidgee Irrigation Area of rice, citrus, wine grapes and vegetables to the west.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-0.5	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	27.2	25.9	Population per Councillor (No.)	675	835
Population aged between 20 & 59 (%)	46.5	47.4	Equivalent Full Time Staff (EFT) (No.)	131	108
Population aged above 60 (%)	26.3	26.7	2012/13 Revenue (\$'000)	21,823	23,296
Aboriginal & Torres Strait Islanders (%)	10.0	7.9	2012/13 Expenses (\$'000)	19,100	22,483
Language Spoken Other than English (%)	2.1	2.6	Residential Pensioner Rebates (%)	25	25
Socio-Economic Index Rank (1 low, 152 high)	17	n/a	Population Density (residents per km ²)	1.47	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.5	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	32,057	34,729	Public Halls (No.)	2	7
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	14	151
Value of DAs determined (\$'000)	5,945	10,612	Total Road Length (km)	1,543.1	1606.1
Active Businesses in LGA (No.)	581	851	Access to Internet at Home (%)	56.8	61.4

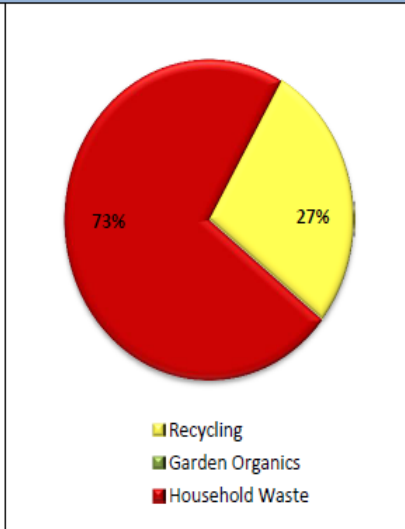
Average Residential Ordinary Rates



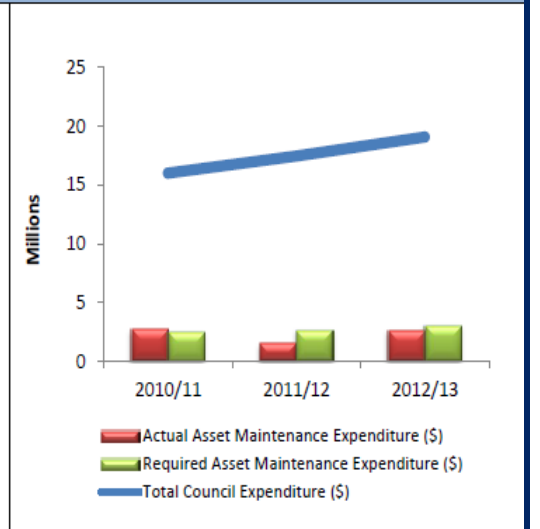
Expenditure on Services



Council's Waste Services

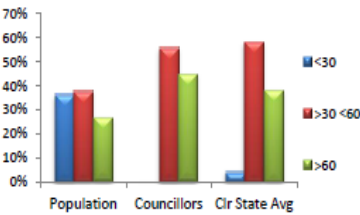
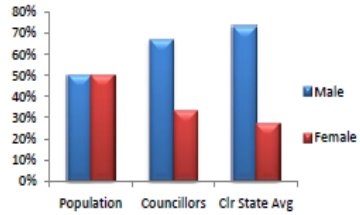
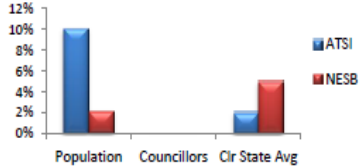




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
141 East Street	Avg Ordinary Residential Rate (\$)	511.64	516.92	Governance & Administration Expenditure per capita (\$)	537.64	416.68
Narrandera NSW 2700	Avg Ordinary Business Rate (\$)	1,021.98	1,196.86	Environmental Expenditure (including waste) per capita	165.54	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,970.55	2,257.70	Water & Sewer Services Expenditure per capita (\$)	394.83	377.40
141 East Street, Narrandera NSW 2700	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	621.48	319.06
Phone: 02 6959 5510	Total Land Value / Total Rate Revenue (\$)	139.74	179.29	Recreational & Culture Expenditure per capita (\$) *	335.20	279.50
Fax: 02 6959 1884	Typical Residential Water and Sewer Bill (including usage) (\$)	1,099	1,067	Public Order, Safety & Health Expenditure per capita (\$)	82.03	142.68
Email:	Avg Domestic Waste Charge (\$)	256.45	270.75	Other Services Expenditure per capita (\$)	331.08	414.94
council@narrandera.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	41	49	Library Services Expenditure per capita (\$)	58.31	45.73
Web:	Grants & Contributions Revenue (%)	48	44	Library Circulation per capita (Items)	7	5
www.narrandera.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-0.5	-6.8	Domestic waste not going to land fill (%)	22	31
Demographics of Population of LGA	Unrestricted Current Ratio	5.6	5.1	Development Applications (mean gross days)	37	58
	Outstanding Rates & Annual Charges (%)	10.7	9.2	Development Applications determined (No.)	55	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	392.1	26.5	Companion Animals microchipped (No.)	2,697	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	11.6	6.3	Companion Animals microchipped and registered (%)	51	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	4	5	Roads, Bridges and Footpath expenditure per capita (\$)	678.31	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	38.9	79.0
	Code of Conduct Complaints (No.)	1	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	6.9	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	254.2	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.9
	Population per EFT Staff (No.)	46	71			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

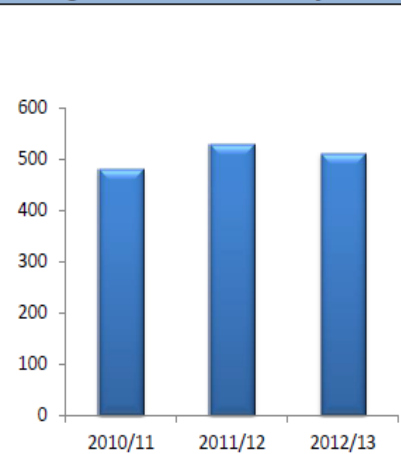
Narrromine Shire Council



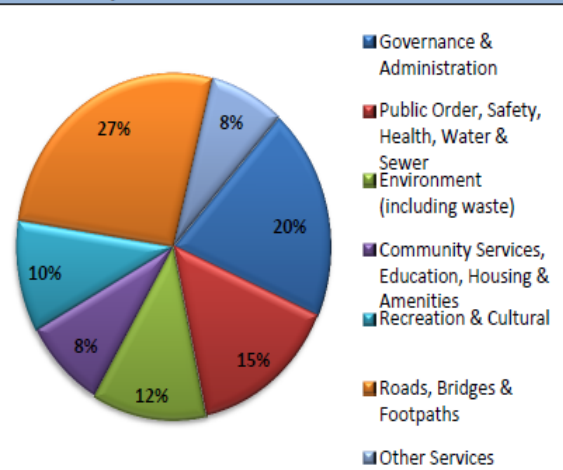
Narrromine Shire has an area of approximately 5,268.9 km² with a population of 6,850. Located in the Orana region, agriculture is the main industry with livestock, grains, citrus and cotton production. The Shire has an Aviation Centre for a Gliding Club, Aero Club and an Aviation Museum.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	2.6	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	30.0	25.9	Population per Councillor (No.)	761	835
Population aged between 20 & 59 (%)	45.9	47.4	Equivalent Full Time Staff (EFT) (No.)	92	108
Population aged above 60 (%)	24.1	26.7	2012/13 Revenue (\$'000)	17,610	23,296
Aboriginal & Torres Strait Islanders (%)	19.6	7.9	2012/13 Expenses (\$'000)	17,643	22,483
Language Spoken Other than English (%)	1.5	2.6	Residential Pensioner Rebates (%)	22	25
Socio-Economic Index Rank (1 low, 152 high)	29	n/a	Population Density (residents per km ²)	1.30	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.6	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	33,794	34,729	Public Halls (No.)	5	7
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	2	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	45	151
Value of DAs determined (\$'000)	4,517	10,612	Total Road Length (km)	1,538.3	1606.1
Active Businesses in LGA (No.)	918	851	Access to Internet at Home (%)	60.9	61.4

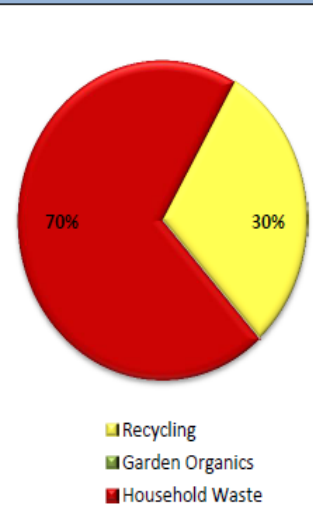
Average Residential Ordinary Rates



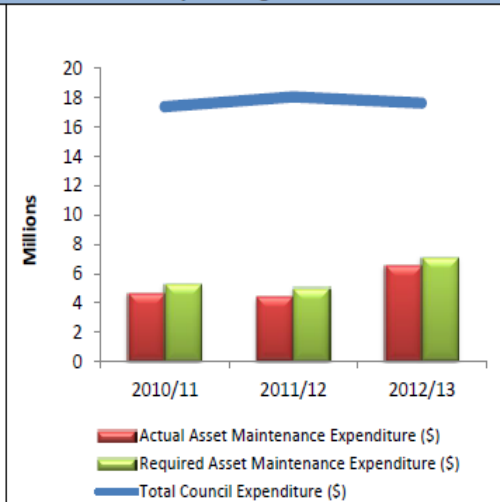
Expenditure on Services



Council's Waste Services

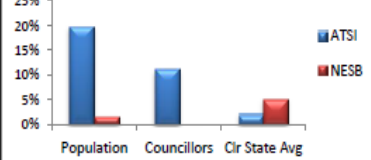


Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
124 Dandaloo Street	Avg Ordinary Residential Rate (\$)	510.29	516.92	Governance & Administration Expenditure per capita (\$)	495.47	416.68
Narromine NSW 2821	Avg Ordinary Business Rate (\$)	1,571.43	1,196.86	Environmental Expenditure (including waste) per capita	293.58	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	3,035.55	2,257.70	Water & Sewer Services Expenditure per capita (\$)	264.53	377.40
PO Box 115, Narromine NSW 2821	Avg Ordinary Mining Rate (\$)	85,000.00	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	223.80	319.06
Phone: 02 6889 9999	Total Land Value / Total Rate Revenue (\$)	127.17	179.29	Recreational & Culture Expenditure per capita (\$) *	272.85	279.50
Fax: 02 6889 9998	Typical Residential Water and Sewer Bill (including usage) (\$)	1,394	1,067	Public Order, Safety & Health Expenditure per capita (\$)	129.78	142.68
Email:	Avg Domestic Waste Charge (\$)	372.20	270.75	Other Services Expenditure per capita (\$)	200.58	414.94
mail@narromine.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	52	49	Library Services Expenditure per capita (\$)	62.34	45.73
Web:	Grants & Contributions Revenue (%)	40	44	Library Circulation per capita (Items)	4	5
www.narromine.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-7.5	-6.8	Domestic waste not going to land fill (%)	41	31
Demographics of Population of LGA	Unrestricted Current Ratio	6.0	5.1	Development Applications (mean gross days)	31	58
	Outstanding Rates & Annual Charges (%)	10.2	9.2	Development Applications determined (No.)	61	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	29.0	26.5	Companion Animals microchipped (No.)	3,449	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.4	6.3	Companion Animals microchipped and registered (%)	75	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	0	5	Roads, Bridges and Footpath expenditure per capita (\$)	695.04	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	68.0	79.0
	Code of Conduct Complaints (No.)	2	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	9.4	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	224.6	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	3,978	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.9
	Population per EFT Staff (No.)	74	71			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

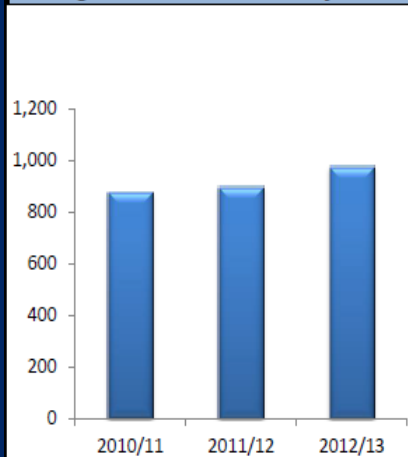
Newcastle City Council



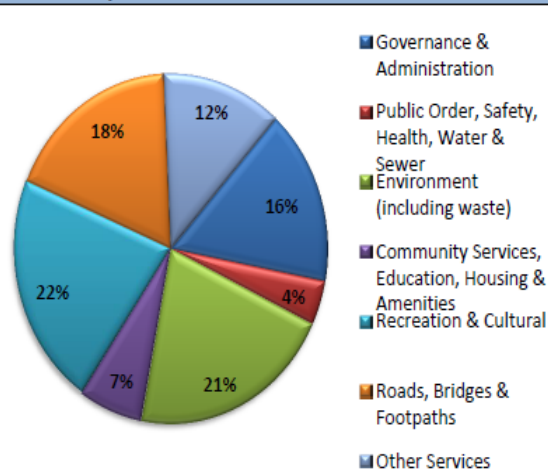
Newcastle City has an area of approximately 186.9 km² with a population of 157,273. Located in the Hunter region, it is famous for its coal and is the largest coal exporting harbour in the world. The areas largest employers are the health services and the University. The National Stock Exchange of Australia is based in the area. The City is home to the This Is Not Art national festival.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	5.9	5.8	Councillors (No.)	13	11
Population aged 19 or less (%)	22.7	24.2	Population per Councillor (No.)	12,098	11,351
Population aged between 20 & 59 (%)	56.8	49.4	Equivalent Full Time Staff (EFT) (No.)	960	754
Population aged above 60 (%)	20.4	26.4	2012/13 Revenue (\$'000)	227,227	199,707
Aboriginal & Torres Strait Islanders (%)	2.6	3.3	2012/13 Expenses (\$'000)	230,911	185,411
Language Spoken Other than English (%)	7.8	6.6	Residential Pensioner Rebates (%)	20	23
Socio-Economic Index Rank (1 low, 152 high)	110	n/a	Population Density (residents per km ²)	841.48	224.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.4	6.5	Public Swimming Pool Complexes (incl rock pools) (No.)	8	11
Avg Taxable Income (\$)	47,269	39,965	Public Halls (No.)	16	24
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	10	6
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	1,027	1,462
Value of DAs determined (\$'000)	457,016	276,385	Total Road Length (km)	827.6	1193.0
Active Businesses in LGA (No.)	11,617	8,775	Access to Internet at Home (%)	70.5	69.9

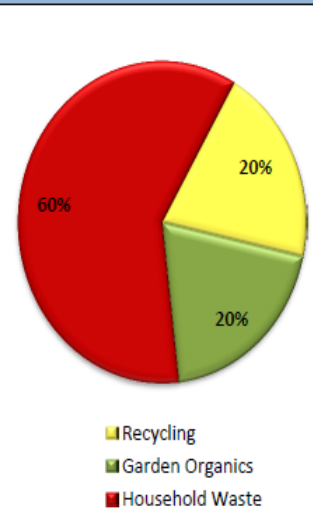
Average Residential Ordinary Rates



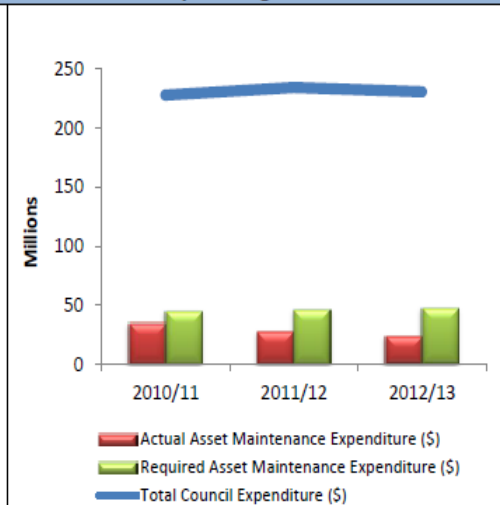
Expenditure on Services



Council's Waste Services

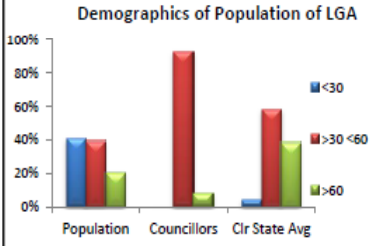
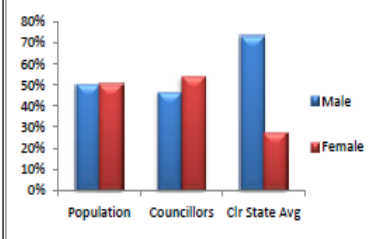
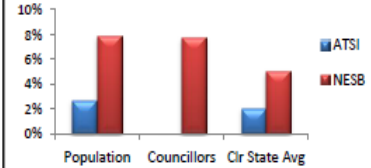




Council's Spending on Assets



In 2013 TC Corp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
282 King Street	Avg Ordinary Residential Rate (\$)	975.40	978.15	Governance & Administration Expenditure per capita (\$)	233.38	232.76
Newcastle NSW 2300	Avg Ordinary Business Rate (\$)	7,685.88	4,602.65	Environmental Expenditure (including waste) per capita	299.38	284.18
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,631.58	1,706.23	Water & Sewer Services Expenditure per capita (\$)	n/a	562.41
PO Box 489, Newcastle NSW 2300	Avg Ordinary Mining Rate (\$)	n/a	48,150.00	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	97.79	101.69
Phone: 02 4974 2000	Total Land Value / Total Rate Revenue (\$)	172.77	195.12	Recreational & Culture Expenditure per capita (\$) *	324.14	228.61
Fax: 02 4974 2222	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	1,152	Public Order, Safety & Health Expenditure per capita (\$)	61.27	56.35
Email:	Avg Domestic Waste Charge (\$)	300.97	332.26	Other Services Expenditure per capita (\$)	184.64	151.43
mail@ncc.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	76	69	Library Services Expenditure per capita (\$)	57.58	36.59
Web:	Grants & Contributions Revenue (%)	15	23	Library Circulation per capita (Items)	10	7
www.newcastle.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-5.5	-6.2	Domestic waste not going to land fill (%)	46	48
Demographics of Population of LGA	Unrestricted Current Ratio	2.9	2.4	Development Applications (mean gross days)	84	69
	Outstanding Rates & Annual Charges (%)	5.1	6.4	Development Applications determined (No.)	1,336	1,142
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	5.2	4.1	Companion Animals microchipped (No.)	53,067	44,468
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.5	2.9	Companion Animals microchipped and registered (%)	59	73
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	1	1	Roads, Bridges and Footpath expenditure per capita (\$)	267.62	250.05
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	32.0	45.3
	Code of Conduct Complaints (No.)	3	8	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	11.3	7.6
	Complaints investigated requiring action (No.)	1	1	Road Length per '000 capita (metre)	5.3	11.2
	Cost of dealing with Code of Conduct Complaints (\$)	4,070	14,075	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.5	0.6
	Population per EFT Staff (No.)	164	164			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		

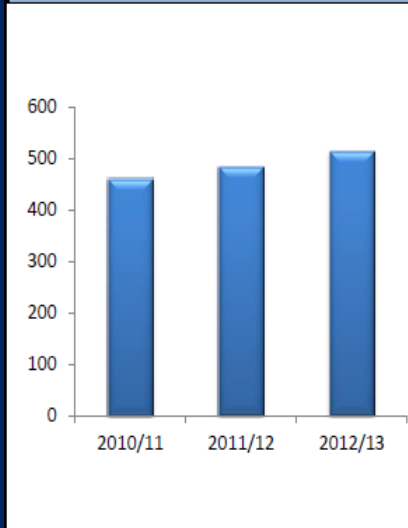
North Sydney Council



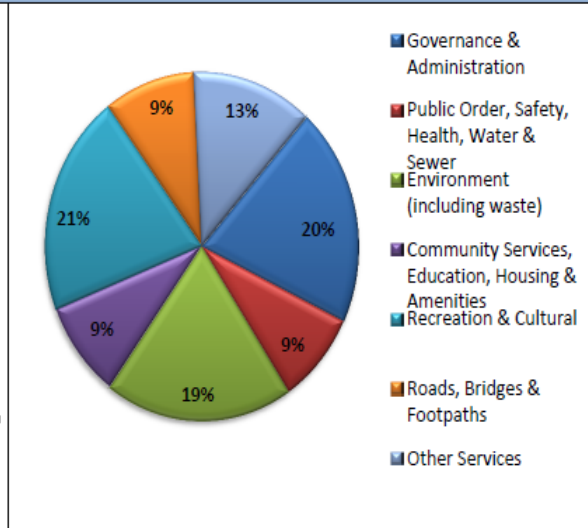
North Sydney has an area of approximately 10.5 km² with a population of 67,722. Located on the lower north shore of Sydney it has major commercial and residential areas. The area is characterised by heritage buildings, parklands, waterways and foreshores. North Sydney has a growing residential population.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	8.4	7.2	Councillors (No.)	13	10
Population aged 19 or less (%)	13.9	21.8	Population per Councillor (No.)	5,209	4,722
Population aged between 20 & 59 (%)	68.0	58.7	Equivalent Full Time Staff (EFT) (No.)	384	282
Population aged above 60 (%)	18.1	19.5	2012/13 Revenue (\$'000)	104,748	60,845
Aboriginal & Torres Strait Islanders (%)	0.2	0.5	2012/13 Expenses (\$'000)	86,324	54,366
Language Spoken Other than English (%)	21.9	26.8	Residential Pensioner Rebates (%)	5	10
Socio-Economic Index Rank (1 low, 152 high)	148	n/a	Population Density (residents per km ²)	6,449.71	3,954.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	2.7	3.1	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	84,686	74,020	Public Halls (No.)	12	7
Avg Household Family Size (No.)	2.6	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Professional		Open Public Space (ha)	131	151
Value of DAs determined (\$'000)	396,130	191,439	Total Road Length (km)	152.5	124.4
Active Businesses in LGA (No.)	14,108	6,215	Access to Internet at Home (%)	82.0	79.1

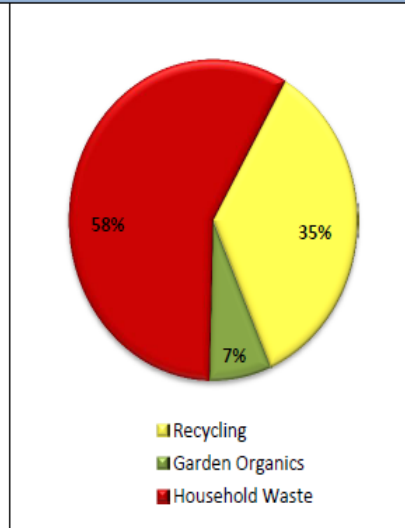
Average Residential Ordinary Rates



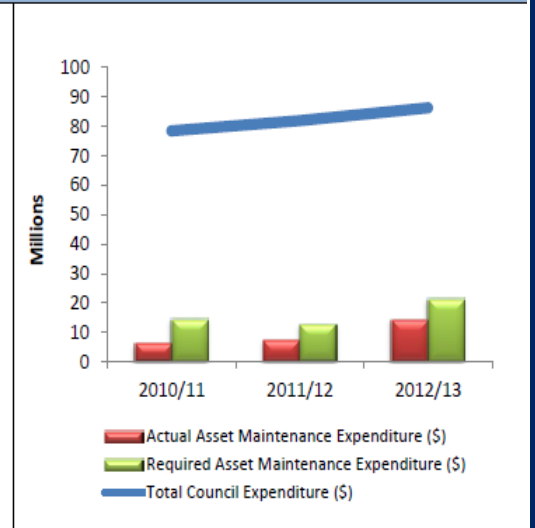
Expenditure on Services



Council's Waste Services

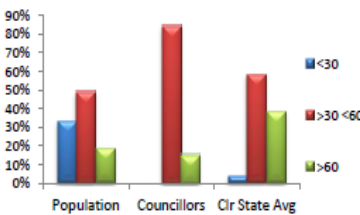


Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
200 Miller Street	Avg Ordinary Residential Rate (\$)	513.40	1,002.72	Governance & Administration Expenditure per capita (\$)	246.46	273.85
North Sydney NSW 2060	Avg Ordinary Business Rate (\$)	2,961.57	4,049.60	Environmental Expenditure (including waste) per capita	234.43	231.13
Postal Address:	Avg Ordinary Farmland Rate (\$)	n/a	2,461.54	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
PO Box 12, North Sydney NSW 2059	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	118.69	144.59
Phone: 02 9936 8100	Total Land Value / Total Rate Revenue (\$)	435.20	467.43	Recreational & Culture Expenditure per capita (\$) *	273.72	203.70
Fax: 02 9936 8177	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	113.35	69.56
Email:	Avg Domestic Waste Charge (\$)	262.00	409.63	Other Services Expenditure per capita (\$)	164.38	103.67
council@northsydney.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	69	73	Library Services Expenditure per capita (\$)	47.92	53.91
Web:	Grants & Contributions Revenue (%)	7	15	Library Circulation per capita (Items)	9	9
www.northsydney.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-0.9	-1.7	Domestic waste not going to land fill (%)	69	52
Demographics of Population of LGA	Unrestricted Current Ratio	2.3	3.1	Development Applications (mean gross days)	102	87
	Outstanding Rates & Annual Charges (%)	0.9	3.8	Development Applications determined (No.)	395	309
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	0.0	155.2	Companion Animals microchipped (No.)	9,928	9,080
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	0.5	3.6	Companion Animals microchipped and registered (%)	69	60
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	22	11	Roads, Bridges and Footpath expenditure per capita (\$)	123.53	117.29
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	65.3	81.8
	Code of Conduct Complaints (No.)	26	4	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	4.4	8.7
	Complaints investigated requiring action (No.)	4	1	Road Length per '000 capita (metre)	2.3	2.8
	Cost of dealing with Code of Conduct Complaints (\$)	51,000	11,269	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	1.4
	Population per EFT Staff (No.)	176	183			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

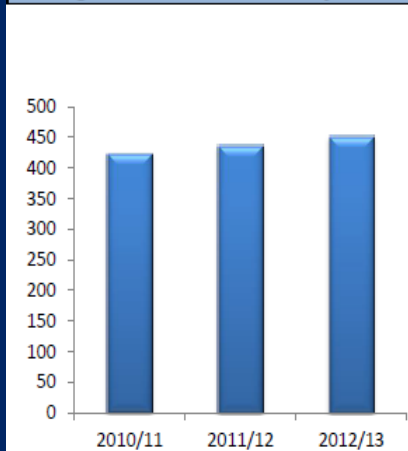
Oberon Council



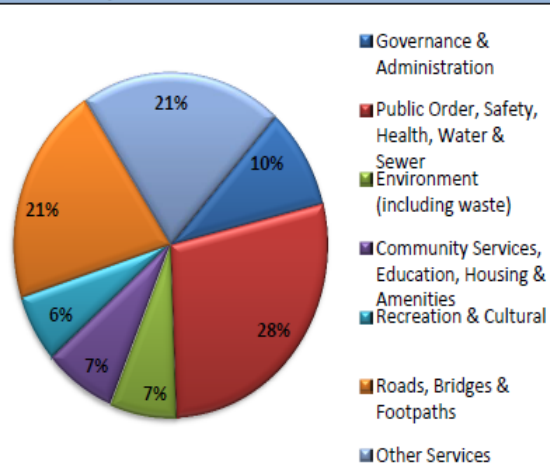
Oberon Shire has an area of approximately 3,628.0 km² with a population of 5,214. Located in the central west region, its main industries are farming, forestry and wood products. The Shire is popular for fishing and is home of the Big Trout and Jenolan Caves.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	0.9	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	25.3	25.9	Population per Councillor (No.)	579	835
Population aged between 20 & 59 (%)	48.7	47.4	Equivalent Full Time Staff (EFT) (No.)	78	108
Population aged above 60 (%)	26.0	26.7	2012/13 Revenue (\$'000)	15,519	23,296
Aboriginal & Torres Strait Islanders (%)	3.2	7.9	2012/13 Expenses (\$'000)	12,965	22,483
Language Spoken Other than English (%)	3.8	2.6	Residential Pensioner Rebates (%)	17	25
Socio-Economic Index Rank (1 low, 152 high)	79	n/a	Population Density (residents per km ²)	1.44	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.4	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	40,385	34,729	Public Halls (No.)	1	7
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Manufacturing		Open Public Space (ha)	30	151
Value of DAs determined (\$'000)	6,827	10,612	Total Road Length (km)	951.7	1606.1
Active Businesses in LGA (No.)	675	851	Access to Internet at Home (%)	66.1	61.4

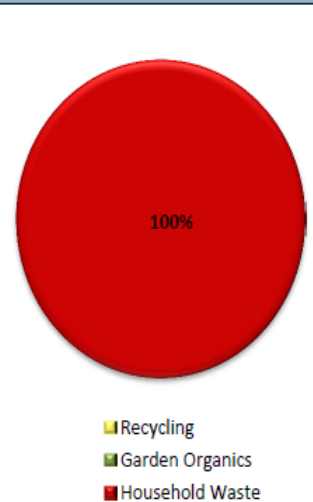
Average Residential Ordinary Rates



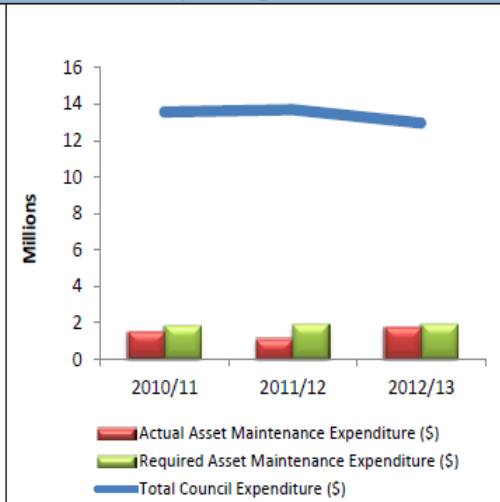
Expenditure on Services



Council's Waste Services



Council's Spending on Assets

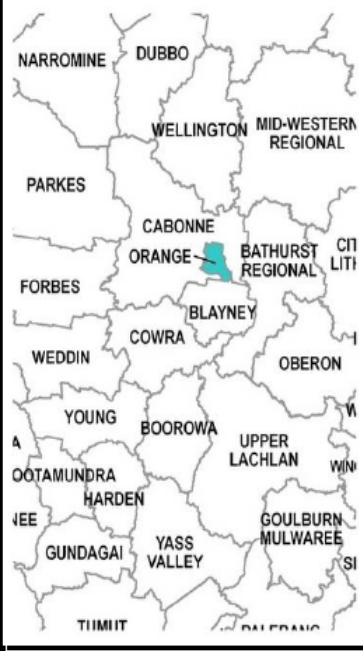


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
137 Oberon Street	Avg Ordinary Residential Rate (\$)	451.94	516.92	Governance & Administration Expenditure per capita (\$)	214.61	416.68
Oberon NSW 2787	Avg Ordinary Business Rate (\$)	715.56	1,196.86	Environmental Expenditure (including waste) per capita	154.78	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,284.49	2,257.70	Water & Sewer Services Expenditure per capita (\$)	424.24	377.40
PO Box 84, Oberon NSW 2787	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	185.85	319.06
Phone: 02 6329 8100	Total Land Value / Total Rate Revenue (\$)	251.80	179.29	Recreational & Culture Expenditure per capita (\$) *	162.26	279.50
Fax: 02 6329 8142	Typical Residential Water and Sewer Bill (including usage) (\$)	895	1,067	Public Order, Safety & Health Expenditure per capita (\$)	290.95	142.68
Email:	Avg Domestic Waste Charge (\$)	107.21	270.75	Other Services Expenditure per capita (\$)	528.00	414.94
council@oberon.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	50	49	Library Services Expenditure per capita (\$)	34.91	45.73
Web:	Grants & Contributions Revenue (%)	39	44	Library Circulation per capita (Items)	3	5
www.oberon.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	10.6	-6.8	Domestic waste not going to land fill (%)	11	31
Demographics of Population of LGA	Unrestricted Current Ratio	7.6	5.1	Development Applications (mean gross days)	82	58
	Outstanding Rates & Annual Charges (%)	8.1	9.2	Development Applications determined (No.)	60	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	21.3	26.5	Companion Animals microchipped (No.)	2,866	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	7.3	6.3	Companion Animals microchipped and registered (%)	41	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	12	5	Roads, Bridges and Footpath expenditure per capita (\$)	525.89	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	N	n/a	Building & Infrastructure Renewal Ratio (%)	135.9	79.0
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	12.2	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	182.5	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.9
	Population per EFT Staff (No.)	67	71			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

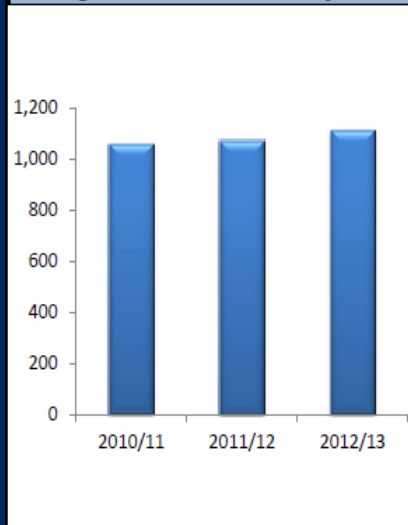
Orange City Council



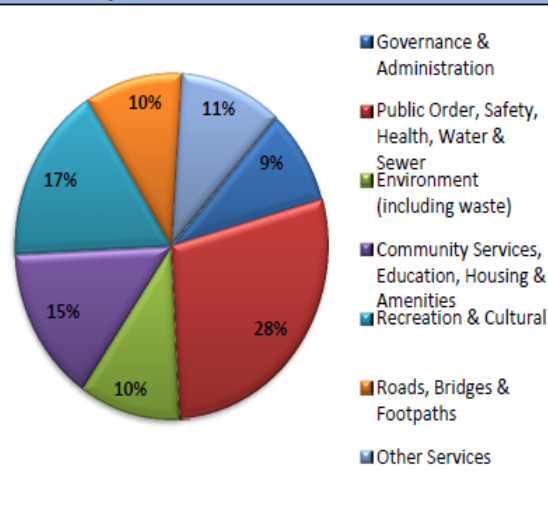
Orange City has an area of approximately 284.1 km² with a population of 40,108. Located in the central west region it is a major regional centre. Its key industries include agriculture, fruit growing, apples, pears, stone fruits and vineyards, the mining of gold and copper, health services and education. It is the birthplace of poets Banjo Patterson and Kenneth Slessor.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	9.0	4.6	Councillors (No.)	12	10
Population aged 19 or less (%)	29.0	26.1	Population per Councillor (No.)	3,342	4,055
Population aged between 20 & 59 (%)	51.3	49.6	Equivalent Full Time Staff (EFT) (No.)	348	312
Population aged above 60 (%)	19.6	24.2	2012/13 Revenue (\$'000)	96,865	79,325
Aboriginal & Torres Strait Islanders (%)	5.4	4.7	2012/13 Expenses (\$'000)	72,350	73,370
Language Spoken Other than English (%)	4.9	4.7	Residential Pensioner Rebates (%)	18	21
Socio-Economic Index Rank (1 low, 152 high)	90	n/a	Population Density (residents per km ²)	141.18	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.1	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	44,505	40,087	Public Halls (No.)	3	13
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	1	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	594	946
Value of DAs determined (\$'000)	185,298	103,374	Total Road Length (km)	478.3	1101.8
Active Businesses in LGA (No.)	2,978	3,158	Access to Internet at Home (%)	67.8	68.3

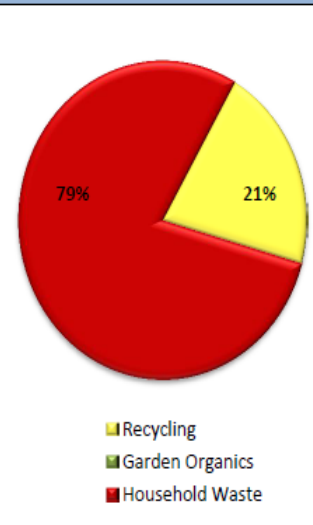
Average Residential Ordinary Rates



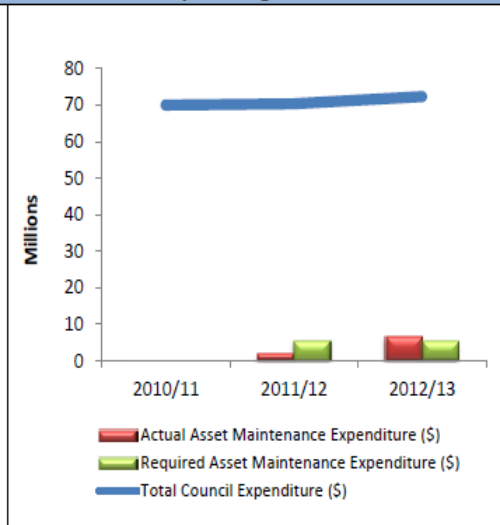
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg		
Byng St Orange NSW 2800 Postal Address: PO Box 35, Orange NSW 2800 Phone: 02 6393 8000 Fax: 02 6393 8199 Email: council@orange.nsw.gov.au Web: www.orange.nsw.gov.au	Avg Ordinary Residential Rate (\$)	1,112.77	878.05	Governance & Administration Expenditure per capita (\$)	157.77	266.44		
	Avg Ordinary Business Rate (\$)	5,131.60	3,168.15	Environmental Expenditure (including waste) per capita	184.00	236.74		
	Avg Ordinary Farmland Rate (\$)	1,634.21	1,834.89	Water & Sewer Services Expenditure per capita (\$)	454.90	539.74		
	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	265.43	178.49		
	Total Land Value / Total Rate Revenue (\$)	102.92	166.32	Recreational & Culture Expenditure per capita (\$) *	304.58	252.82		
	Typical Residential Water and Sewer Bill (including usage) (\$)	853	1,188	Public Order, Safety & Health Expenditure per capita (\$)	62.83	63.87		
	Avg Domestic Waste Charge (\$)	327.68	287.64	Other Services Expenditure per capita (\$)	192.58	225.45		
	Own Source Revenue (%) (TCorp Benchmark 60%)	59	64	Library Services Expenditure per capita (\$)	43.01	45.92		
	Grants & Contributions Revenue (%)	29	28	Library Circulation per capita (Items)	6	7		
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	10.1	-6.4	Domestic waste not going to land fill (%)	40	43		
	Unrestricted Current Ratio	3.3	2.9	Development Applications (mean gross days)	50	61		
	Outstanding Rates & Annual Charges (%)	7.4	6.1	Development Applications determined (No.)	457	452		
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	5.1	4.4	Companion Animals microchipped (No.)	19,452	17,347		
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.7	4.3	Companion Animals microchipped and registered (%)	59	58		
	Demographics of Population of LGA				Your Council's Community Leadership			
				Your Council's Assets				
Your Council's Community Leadership				Your Council's Assets				
Development Applications determined by Councillors (%)				4	3	Roads, Bridges and Footpath expenditure per capita (\$)	182.68	349.74
Audited Financial Reports submitted by due date (Y/N)				Y	n/a	Building & Infrastructure Renewal Ratio (%)	11.8	75.9
Code of Conduct Complaints (No.)				1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	0.9	10.6
Complaints investigated requiring action (No.)				0	1	Road Length per '000 capita (metre)	11.9	30.7
Cost of dealing with Code of Conduct Complaints (\$)				5,050	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.2	0.8
Population per EFT Staff (No.)				115	125	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups								

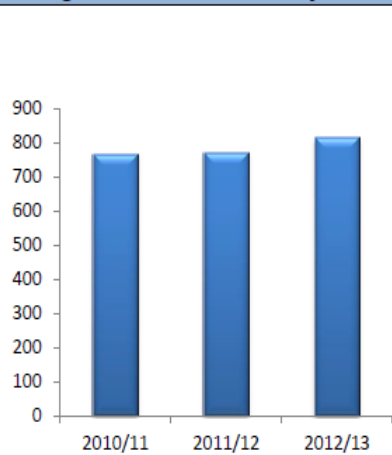
Palerang Council



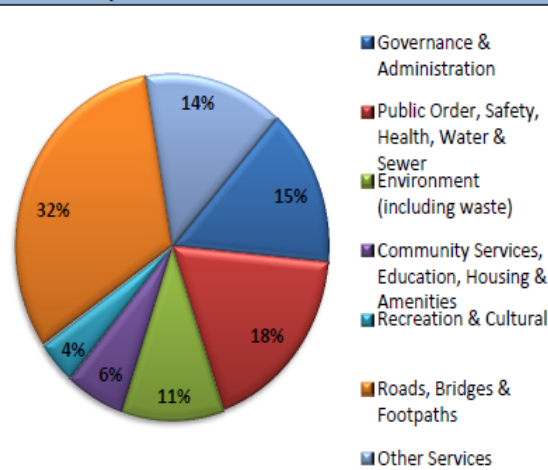
Palerang has an area of approximately 5,146.7 km² with a population of 15,083. Located in the southern tablelands region, it has significant communities located between Eurobodalla to the east and Queanbeyan at the west. Major industries include agriculture, timber and tourism.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	13.5	4.2	Councillors (No.)	9	9
Population aged 19 or less (%)	27.8	27.7	Population per Councillor (No.)	1,676	1,487
Population aged between 20 & 59 (%)	53.2	48.4	Equivalent Full Time Staff (EFT) (No.)	120	152
Population aged above 60 (%)	19.0	24.0	2012/13 Revenue (\$'000)	29,812	38,947
Aboriginal & Torres Strait Islanders (%)	1.6	5.8	2012/13 Expenses (\$'000)	29,623	34,240
Language Spoken Other than English (%)	5.2	3.3	Residential Pensioner Rebates (%)	10	22
Socio-Economic Index Rank (1 low, 152 high)	139	n/a	Population Density (residents per km ²)	2.93	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	2.0	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	3	3
Avg Taxable Income (\$)	50,351	38,908	Public Halls (No.)	8	8
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	2	2
Largest Industry Employer	Public administration & safety		Open Public Space (ha)	53	235
Value of DAs determined (\$'000)	30,858	27,592	Total Road Length (km)	1,300.6	1453.3
Active Businesses in LGA (No.)	1,699	1,398	Access to Internet at Home (%)	79.5	65.3

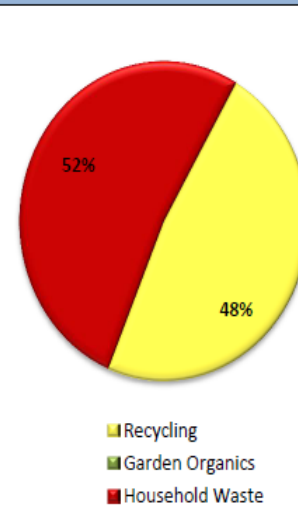
Average Residential Ordinary Rates



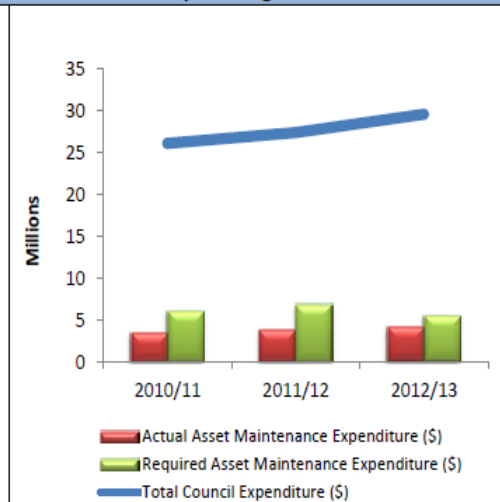
Expenditure on Services



Council's Waste Services

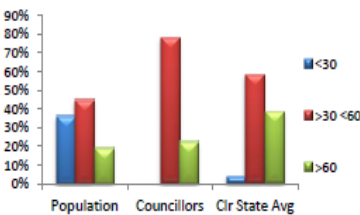
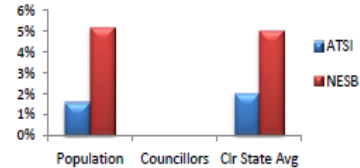



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Distressed.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
10 Majara Street	Avg Ordinary Residential Rate (\$)	814.54	652.52	Governance & Administration Expenditure per capita (\$)	284.29	335.85
Bungendore NSW 2621	Avg Ordinary Business Rate (\$)	702.38	1,890.97	Environmental Expenditure (including waste) per capita	202.81	227.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,253.44	2,432.74	Water & Sewer Services Expenditure per capita (\$)	294.11	428.71
PO Box 348, Bungendore NSW 2621	Avg Ordinary Mining Rate (\$)	500.00	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	120.47	187.17
Phone: 02 6238 8111	Total Land Value / Total Rate Revenue (\$)	312.72	177.84	Recreational & Culture Expenditure per capita (\$) *	80.36	232.13
Fax: 02 6238 1290	Typical Residential Water and Sewer Bill (including usage) (\$)	1,632	1,169	Public Order, Safety & Health Expenditure per capita (\$)	65.31	95.37
Email:	Avg Domestic Waste Charge (\$)	83.96	263.67	Other Services Expenditure per capita (\$)	285.22	394.89
records@palerang.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	67	55	Library Services Expenditure per capita (\$)	19.49	36.75
Web:	Grants & Contributions Revenue (%)	25	37	Library Circulation per capita (Items)	4	5
www.palerang.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >4.0%)	-6.2	-3.2	Domestic waste not going to land fill (%)	29	35
Demographics of Population of LGA	Unrestricted Current Ratio	3.5	4.8	Development Applications (mean gross days)	69	55
	Outstanding Rates & Annual Charges (%)	6.0	7.4	Development Applications determined (No.)	292	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	4.1	13.8	Companion Animals microchipped (No.)	6,261	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.4	6.0	Companion Animals microchipped and registered (%)	44	49
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	3	8	Roads, Bridges and Footpath expenditure per capita (\$)	631.44	642.67
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	97.0	87.4
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	11.4	13.1
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	86.2	108.9
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.8	0.9
	Population per EFT Staff (No.)	126	93			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

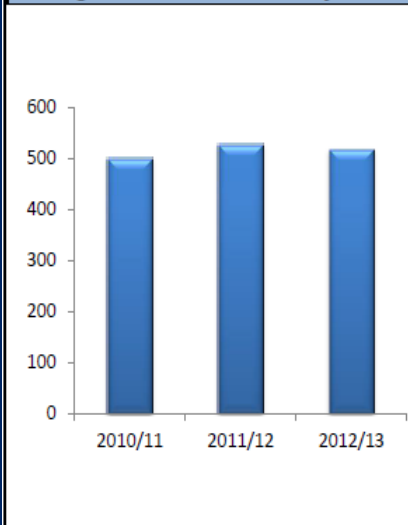
Parkes Shire Council



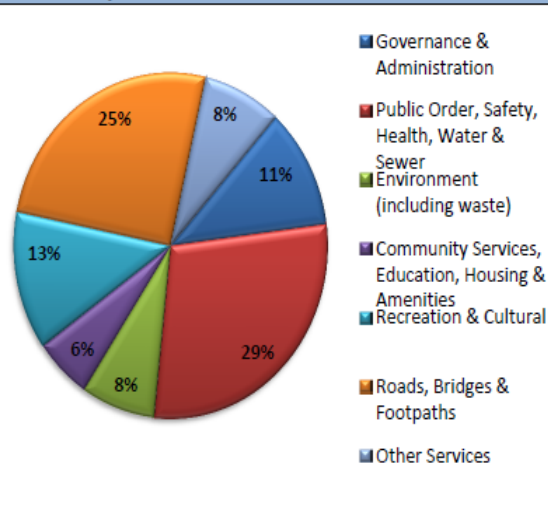
Parkes Shire has an area of approximately 5,958.1 km² with a population of 15,154. Located in the central west region, its main industries include wheat and wool production and gold and copper mining. The area is the home of the Parkes Observatory and CSIRO Parkes Radio Telescope. The Parkes Elvis Festival is a popular annual event.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.5	4.2	Councillors (No.)	10	9
Population aged 19 or less (%)	29.1	27.7	Population per Councillor (No.)	1,515	1,487
Population aged between 20 & 59 (%)	47.6	48.4	Equivalent Full Time Staff (EFT) (No.)	159	152
Population aged above 60 (%)	23.3	24.0	2012/13 Revenue (\$'000)	45,533	38,947
Aboriginal & Torres Strait Islanders (%)	8.3	5.8	2012/13 Expenses (\$'000)	32,924	34,240
Language Spoken Other than English (%)	2.2	3.3	Residential Pensioner Rebates (%)	24	22
Socio-Economic Index Rank (1 low, 152 high)	36	n/a	Population Density (residents per km ²)	2.54	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.5	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	4	3
Avg Taxable Income (\$)	36,541	38,908	Public Halls (No.)	14	8
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	4	2
Largest Industry Employer	Retail Trade		Open Public Space (ha)	208	235
Value of DAs determined (\$'000)	9,611	27,592	Total Road Length (km)	2,052.7	1453.3
Active Businesses in LGA (No.)	1,335	1,398	Access to Internet at Home (%)	60.9	65.3

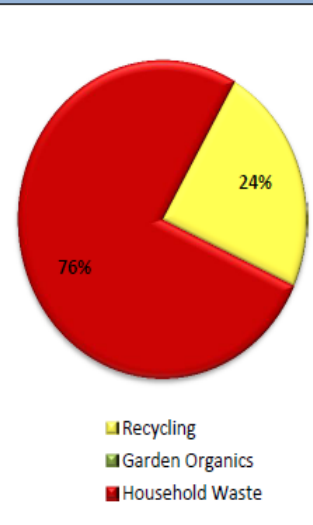
Average Residential Ordinary Rates



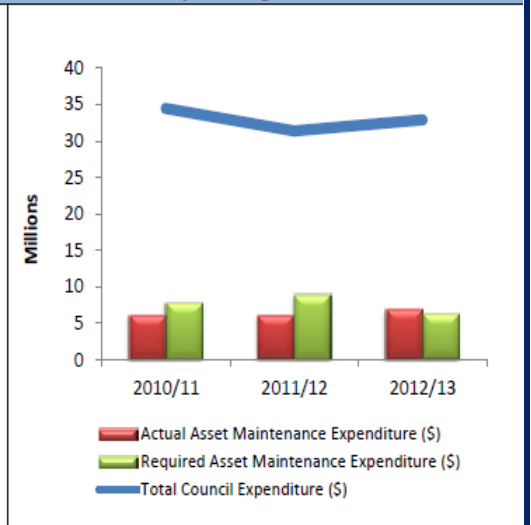
Expenditure on Services



Council's Waste Services



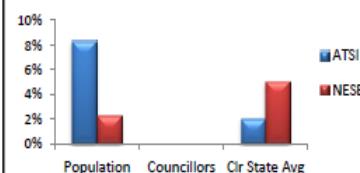
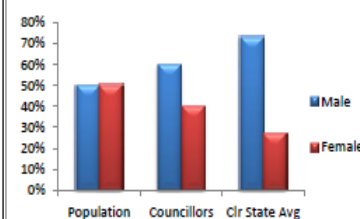
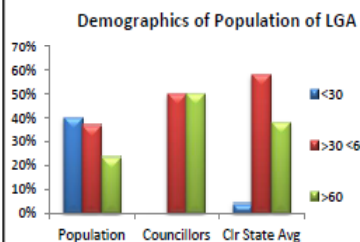
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
2 Cecile Street Parkes NSW 2870 Postal Address: PO Box 337, Parkes NSW 2870 Phone: 02 6861 2333 Fax: 02 6862 3946 Email: council@parkes.nsw.gov.au Web: www.parkes.nsw.gov.au	Avg Ordinary Residential Rate (\$)	517.44	652.52	Governance & Administration Expenditure per capita (\$)	237.17	335.85
	Avg Ordinary Business Rate (\$)	2,398.12	1,890.97	Environmental Expenditure (including waste) per capita	159.83	227.56
	Avg Ordinary Farmland Rate (\$)	1,624.82	2,432.74	Water & Sewer Services Expenditure per capita (\$)	526.13	428.71
	Avg Ordinary Mining Rate (\$)	407,500.00	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	127.69	187.17
	Total Land Value / Total Rate Revenue (\$)	114.86	177.84	Recreational & Culture Expenditure per capita (\$) *	284.81	232.13
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,029	1,169	Public Order, Safety & Health Expenditure per capita (\$)	102.68	95.37
	Avg Domestic Waste Charge (\$)	244.49	263.67	Other Services Expenditure per capita (\$)	176.06	394.89
	Own Source Revenue (%) (TCorp Benchmark 60%)	50	55	Library Services Expenditure per capita (\$)	44.74	36.75
	Grants & Contributions Revenue (%)	35	37	Library Circulation per capita (Items)	5	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	9.7	-3.2	Domestic waste not going to land fill (%)	22	35
	Unrestricted Current Ratio	5.2	4.8	Development Applications (mean gross days)	77	55
	Outstanding Rates & Annual Charges (%)	4.7	7.4	Development Applications determined (No.)	104	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	13.2	13.8	Companion Animals microchipped (No.)	5,682	5,861
Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.5	6.0	Companion Animals microchipped and registered (%)	40	49	
Your Council's Community Leadership				Your Council's Assets		
Development Applications determined by Councillors (%)	13	8	Roads, Bridges and Footpath expenditure per capita (\$)	558.27	642.67	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	112.4	87.4	
Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	10.4	13.1	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	135.5	108.9	
Cost of dealing with Code of Conduct Complaints (\$)	0	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.1	0.9	
Population per EFT Staff (No.)	95	93	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  Office of Local Government		



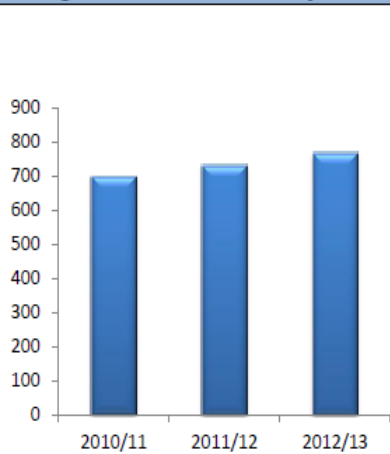
Parramatta City Council



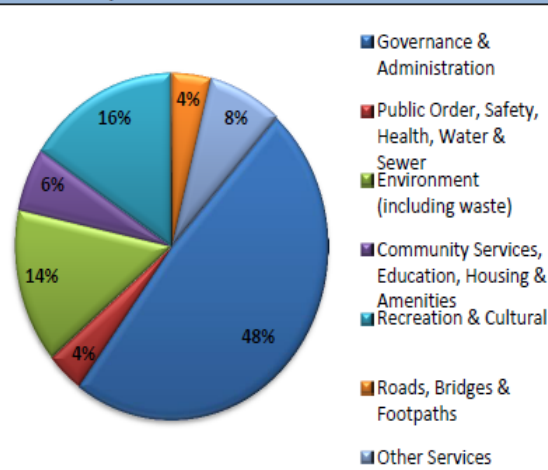
Parramatta City has an area of approximately 61.4 km² with a population of 178,549 and is situated 24 km west of Global Sydney and 6 km to the west of Sydney Olympic Park. Parramatta is located at the centre of the Sydney Metropolitan Area at the head of the Parramatta River. With a \$15.80 billion dollar economy, Parramatta has the opportunity to serve as a major economic hub to one of Australia's fastest growing areas: currently, around two million people live in Western Sydney, and this will increase to three million people over the next 25 years.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	13.7	9.1	Councillors (No.)	15	12
Population aged 19 or less (%)	24.3	24.4	Population per Councillor (No.)	11,903	11,259
Population aged between 20 & 59 (%)	59.7	57.6	Equivalent Full Time Staff (EFT) (No.)	742	579
Population aged above 60 (%)	16.0	18.0	2012/13 Revenue (\$'000)	195,191	135,038
Aboriginal & Torres Strait Islanders (%)	0.8	0.8	2012/13 Expenses (\$'000)	172,349	118,138
Language Spoken Other than English (%)	39.4	34.5	Residential Pensioner Rebates (%)	14	16
Socio-Economic Index Rank (1 low, 152 high)	112	n/a	Population Density (residents per km ²)	2,907.96	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.7	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	2	4
Avg Taxable Income (\$)	42,571	50,225	Public Halls (No.)	6	16
Avg Household Family Size (No.)	3.1	3.1	Public Libraries (No.)	7	5
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	844	1,062
Value of DAs determined (\$'000)	763,205	377,691	Total Road Length (km)	550.5	447.7
Active Businesses in LGA (No.)	16,337	12,523	Access to Internet at Home (%)	75.1	76.0

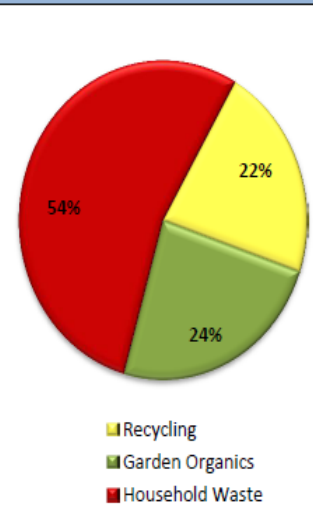
Average Residential Ordinary Rates



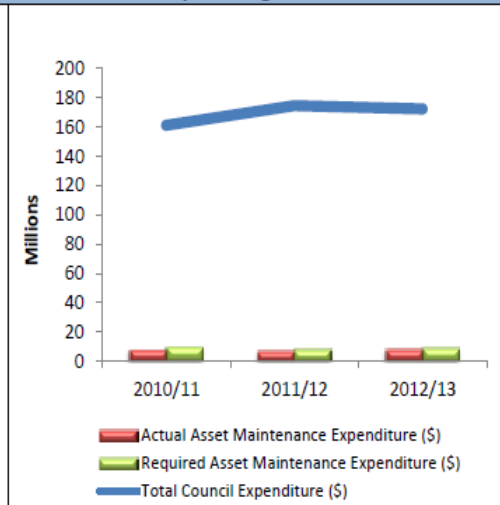
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg															
30 Darcy St Parramatta NSW 2124 Postal Address: PO Box 32, Parramatta NSW 2124 Phone: 02 9806 5050 Fax: 02 9806 5917 Email: council@parracity.nsw.gov.au Web: www.parracity.nsw.gov.au	Avg Ordinary Residential Rate (\$)	767.84	816.11	Governance & Administration Expenditure per capita (\$)	460.98	233.13															
	Avg Ordinary Business Rate (\$)	10,074.77	5,307.38	Environmental Expenditure (including waste) per capita	137.65	182.04															
	Avg Ordinary Farmland Rate (\$)	n/a	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a															
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	58.62	109.92															
	Total Land Value / Total Rate Revenue (\$)	177.29	335.89	Recreational & Culture Expenditure per capita (\$) *	154.80	161.28															
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	37.56	42.40															
	Avg Domestic Waste Charge (\$)	307.68	375.06	Other Services Expenditure per capita (\$)	75.74	49.56															
	Own Source Revenue (%) (TCorp Benchmark 60%)	74	71	Library Services Expenditure per capita (\$)	33.04	37.36															
	Grants & Contributions Revenue (%)	17	19	Library Circulation per capita (Items)	5	7															
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	3.2	-0.8	Domestic waste not going to land fill (%)	41	47															
	Unrestricted Current Ratio	3.8	3.0	Development Applications (mean gross days)	90	82															
	Outstanding Rates & Annual Charges (%)	3.4	3.6	Development Applications determined (No.)	657	692															
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.6	7.3	Companion Animals microchipped (No.)	29,128	26,503															
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	0.7	3.2	Companion Animals microchipped and registered (%)	45	63															
Demographics of Population of LGA																					
<table border="1"> <caption>Demographics of Population of LGA</caption> <thead> <tr> <th>Category</th> <th><30</th> <th>>30 <60</th> <th>>60</th> </tr> </thead> <tbody> <tr> <td>Population</td> <td>~45%</td> <td>~40%</td> <td>~15%</td> </tr> <tr> <td>Councillors</td> <td>~10%</td> <td>~80%</td> <td>~10%</td> </tr> <tr> <td>Cir State Avg</td> <td>~5%</td> <td>~60%</td> <td>~35%</td> </tr> </tbody> </table>			Category	<30	>30 <60	>60	Population	~45%	~40%	~15%	Councillors	~10%	~80%	~10%	Cir State Avg	~5%	~60%	~35%			
Category	<30	>30 <60	>60																		
Population	~45%	~40%	~15%																		
Councillors	~10%	~80%	~10%																		
Cir State Avg	~5%	~60%	~35%																		
Your Council's Community Leadership			Your Council's Assets																		
Development Applications determined by Councillors (%)			11	5	Roads, Bridges and Footpath expenditure per capita (\$)	39.92	86.74														
Audited Financial Reports submitted by due date (Y/N)			Y	n/a	Building & Infrastructure Renewal Ratio (%)	95.4	83.6														
Code of Conduct Complaints (No.)			1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	10.9	6.8														
Complaints investigated requiring action (No.)			0	0	Road Length per '000 capita (metre)	3.1	3.0														
Cost of dealing with Code of Conduct Complaints (\$)			11,020	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	1.0														
Population per EFT Staff (No.)			241	247	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  																
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups																					

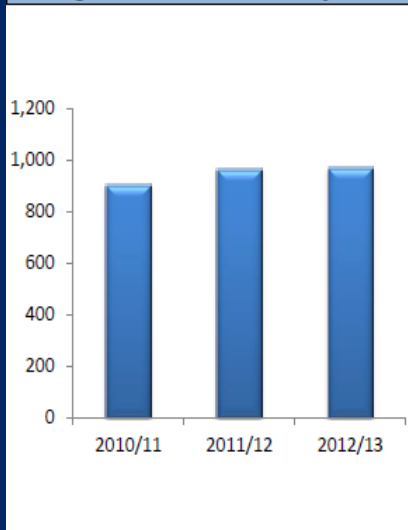
Penrith City Council



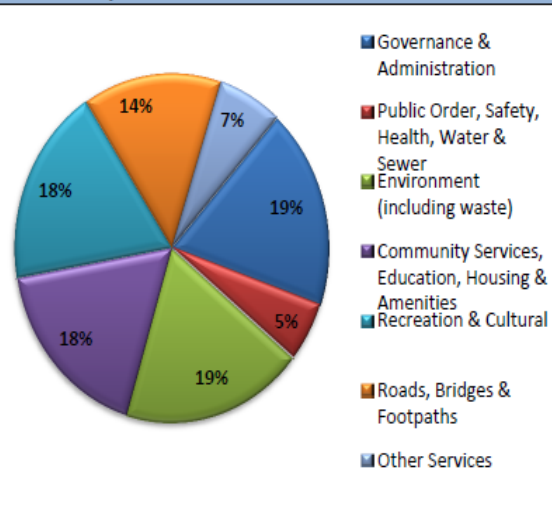
Penrith City has an area of approximately 404.8 km2 with a population of 186,938. Located in western Sydney, it is a large area located at base of Blue Mountains. With principal town centres are at Penrith and St Marys, it also has a number of historic villages. It has a diverse economy with a mix of semi-rural, industrial and services industries.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	5.4	6.1	Councillors (No.)	15	12
Population aged 19 or less (%)	28.2	27.3	Population per Councillor (No.)	12,463	13,830
Population aged between 20 & 59 (%)	56.5	53.2	Equivalent Full Time Staff (EFT) (No.)	1,042	746
Population aged above 60 (%)	15.3	19.5	2012/13 Revenue (\$'000)	217,163	181,041
Aboriginal & Torres Strait Islanders (%)	3.0	2.0	2012/13 Expenses (\$'000)	171,051	162,074
Language Spoken Other than English (%)	12.7	16.5	Residential Pensioner Rebates (%)	15	17
Socio-Economic Index Rank (1 low, 152 high)	109	n/a	Population Density (residents per km ²)	461.80	353.65
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.5	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	2	4
Avg Taxable Income (\$)	44,083	45,506	Public Halls (No.)	51	36
Avg Household Family Size (No.)	3.2	3.2	Public Libraries (No.)	4	5
Largest Industry Employer	Manufacturing		Open Public Space (ha)	868	5,972
Value of DAs determined (\$'000)	606,035	395,065	Total Road Length (km)	1,050.2	892.1
Active Businesses in LGA (No.)	12,844	12,277	Access to Internet at Home (%)	76.1	76.9

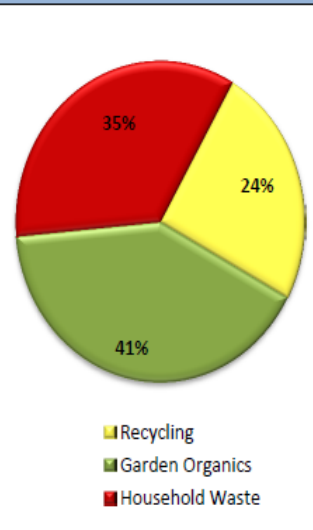
Average Residential Ordinary Rates



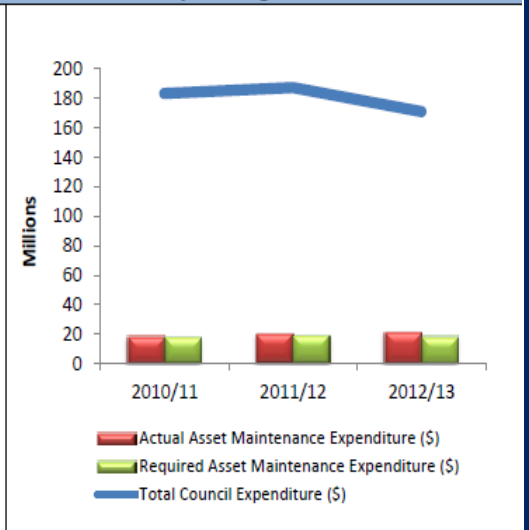
Expenditure on Services



Council's Waste Services



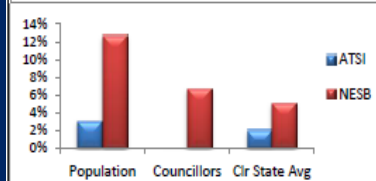
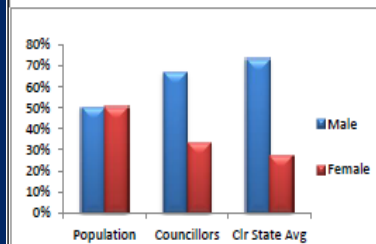
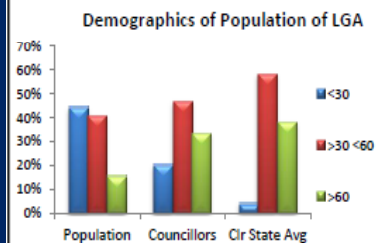
Council's Spending on Assets



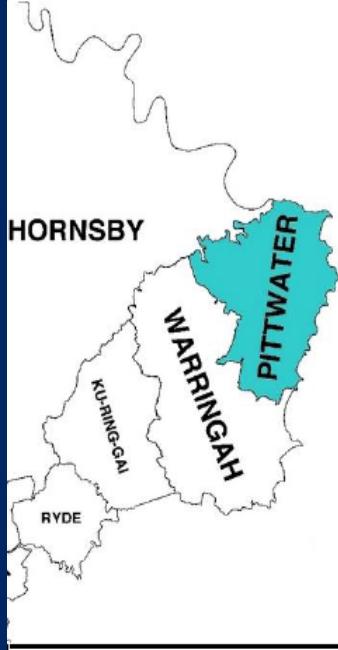
In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
601 High Street Penrith NSW 2750 Postal Address: PO Box 60, Penrith NSW 2750 Phone: 02 4732 7777 Fax: 02 4732 7958 Email: penrit@penrithcity.nsw.gov.au Web: www.penrithcity.nsw.gov.au	Avg Ordinary Residential Rate (\$)	969.42	943.24	Governance & Administration Expenditure per capita (\$)	164.97	168.19
	Avg Ordinary Business Rate (\$)	5,992.59	3,723.22	Environmental Expenditure (including waste) per capita	166.29	190.90
	Avg Ordinary Farmland Rate (\$)	2,956.07	2,542.92	Water & Sewer Services Expenditure per capita (\$)	n/a	347.47
	Avg Ordinary Mining Rate (\$)	n/a	84,466.67	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	163.84	147.58
	Total Land Value / Total Rate Revenue (\$)	219.06	247.65	Recreational & Culture Expenditure per capita (\$) *	173.12	173.42
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	978	Public Order, Safety & Health Expenditure per capita (\$)	51.65	43.92
	Avg Domestic Waste Charge (\$)	321.08	343.53	Other Services Expenditure per capita (\$)	61.69	74.54
	Own Source Revenue (%) (TCorp Benchmark 60%)	63	69	Library Services Expenditure per capita (\$)	39.61	35.75
	Grants & Contributions Revenue (%)	32	24	Library Circulation per capita (Items)	4	6
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	1.0	-2.7	Domestic waste not going to land fill (%)	64	56
	Unrestricted Current Ratio	1.2	3.3	Development Applications (mean gross days)	72	74
	Outstanding Rates & Annual Charges (%)	4.8	4.8	Development Applications determined (No.)	1,326	1,053
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.0	3.0	Companion Animals microchipped (No.)	71,215	51,105
Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.4	3.9	Companion Animals microchipped and registered (%)	49	59	
Your Council's Community Leadership				Your Council's Assets		
Development Applications determined by Councillors (%)	1	3	Roads, Bridges and Footpath expenditure per capita (\$)	133.46	107.70	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	53.6	76.6	
Code of Conduct Complaints (No.)	1	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	6.2	5.8	
Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	5.6	5.8	
Cost of dealing with Code of Conduct Complaints (\$)	0	3,717	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.2	1.0	
Population per EFT Staff (No.)	179	226	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  Office of Local Government		



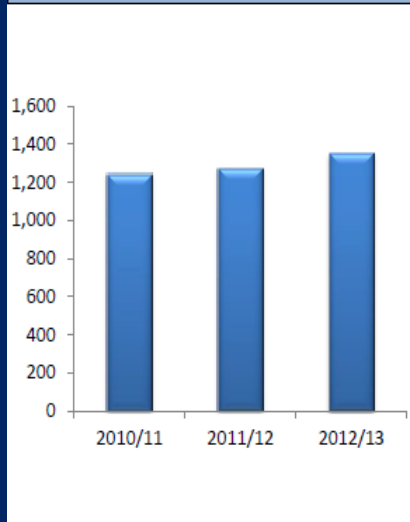
Pittwater Council



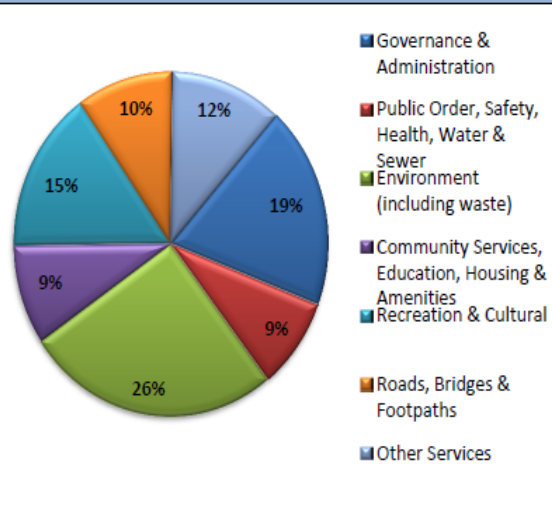
Pittwater has an area of approximately 90.4 km² with a population of 61,201. Located on the northern beaches 45 minutes north of the Sydney CBD it is predominantly residential in character. The area has nine beaches, seven ocean rock pools, headlands and sandstone sea cliffs, waterways and native bushland including two National Parks, with pockets of rainforest.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	8.0	7.2	Councillors (No.)	9	10
Population aged 19 or less (%)	25.5	21.8	Population per Councillor (No.)	6,800	4,722
Population aged between 20 & 59 (%)	50.5	58.7	Equivalent Full Time Staff (EFT) (No.)	292	282
Population aged above 60 (%)	24.0	19.5	2012/13 Revenue (\$'000)	85,574	60,845
Aboriginal & Torres Strait Islanders (%)	0.4	0.5	2012/13 Expenses (\$'000)	69,551	54,366
Language Spoken Other than English (%)	9.2	26.8	Residential Pensioner Rebates (%)	12	10
Socio-Economic Index Rank (1 low, 152 high)	145	n/a	Population Density (residents per km ²)	677.00	3,954.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	2.9	3.1	Public Swimming Pool Complexes (incl rock pools) (No.)	9	3
Avg Taxable Income (\$)	63,529	74,020	Public Halls (No.)	8	7
Avg Household Family Size (No.)	3.1	2.9	Public Libraries (No.)	2	2
Largest Industry Employer	Professional		Open Public Space (ha)	681	151
Value of DAs determined (\$'000)	180,753	191,439	Total Road Length (km)	254.5	124.4
Active Businesses in LGA (No.)	8,765	6,215	Access to Internet at Home (%)	83.4	79.1

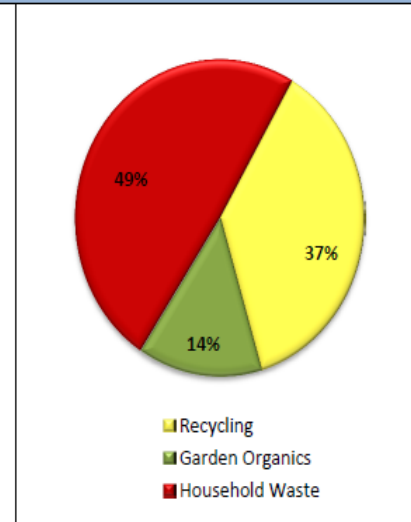
Average Residential Ordinary Rates



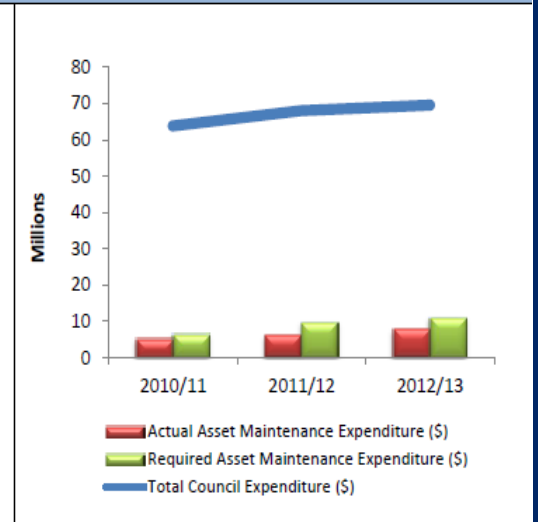
Expenditure on Services



Council's Waste Services




Council's Spending on Assets

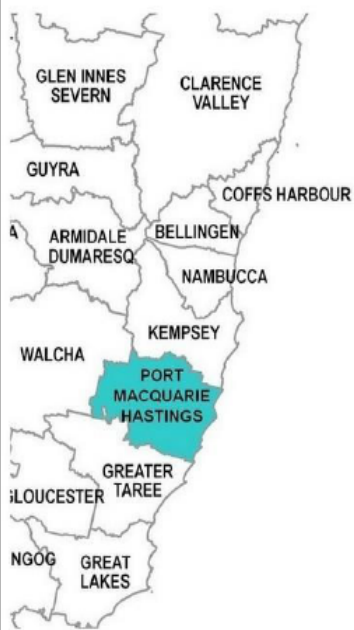


In 2013 TC Corp assessed your Council's current Financial Sustainability Rating as Sound with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg	
Postal Address: Unit 11, 5 Vuko Place Warriewood NSW 2102 PO Box 882, Mona Vale NSW 1660 Phone: 02 9970 1111 Fax: 02 9970 7150 Email: pittwater_council@pittwater.nsw.gov.au Web: www.pittwater.nsw.gov.au	Avg Ordinary Residential Rate (\$)	1,351.82	1,002.72	Governance & Administration Expenditure per capita (\$)	207.04	273.85	
	Avg Ordinary Business Rate (\$)	2,027.98	4,049.60	Environmental Expenditure (including waste) per capita	282.56	231.13	
	Avg Ordinary Farmland Rate (\$)	2,461.54	2,461.54	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a	
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	110.62	144.59	
	Total Land Value / Total Rate Revenue (\$)	497.67	467.43	Recreational & Culture Expenditure per capita (\$) *	182.06	203.70	
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	100.08	69.56	
	Avg Domestic Waste Charge (\$)	492.70	409.63	Other Services Expenditure per capita (\$)	135.70	103.67	
	Own Source Revenue (%) (TCorp Benchmark 60%)	72	73	Library Services Expenditure per capita (\$)	82.45	53.91	
	Grants & Contributions Revenue (%)	21	15	Library Circulation per capita (Items)	6	9	
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	3.2	-1.7	Domestic waste not going to land fill (%)	67	52	
	Unrestricted Current Ratio	3.2	3.1	Development Applications (mean gross days)	71	87	
	Outstanding Rates & Annual Charges (%)	5.3	3.8	Development Applications determined (No.)	635	309	
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	6.8	155.2	Companion Animals microchipped (No.)	19,044	9,080	
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	0.9	3.6	Companion Animals microchipped and registered (%)	69	60	
	Demographics of Population of LGA						
Your Council's Community Leadership			Your Council's Assets				
Development Applications determined by Councillors (%)			2	11	Roads, Bridges and Footpath expenditure per capita (\$)	116.84	117.29
Audited Financial Reports submitted by due date (Y/N)			Y	n/a	Building & Infrastructure Renewal Ratio (%)	81.6	81.8
Code of Conduct Complaints (No.)			0	4	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	15.3	8.7
Complaints investigated requiring action (No.)			0	1	Road Length per '000 capita (metre)	4.2	2.8
Cost of dealing with Code of Conduct Complaints (\$)			0	11,269	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	1.4
Population per EFT Staff (No.)			210	183	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups							

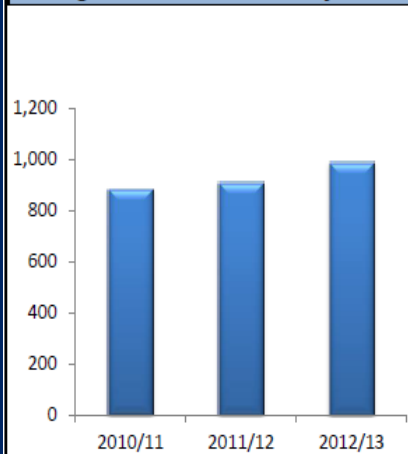
Port Macquarie-Hastings Council



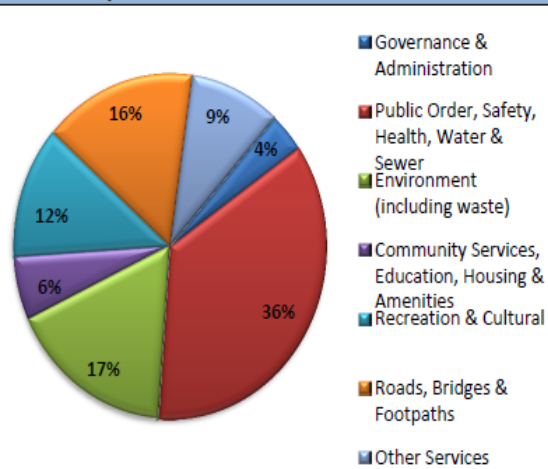
Port Macquarie-Hastings has an area of approximately 3,686 sq km with a population of 76,017. Located in the mid north coast region it is renowned for its beautiful beaches, national parks and rural settings with strengths in manufacturing, education, health care and retail trade. It is a popular destination for holidays and retirement. The area hosts events such as the Ironman 70.3, NSW State Cup Touch Football and Junior State Surfing competitions as well as food and wine festivals.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.9	5.8	Councillors (No.)	9	11
Population aged 19 or less (%)	23.6	24.2	Population per Councillor (No.)	8,446	11,351
Population aged between 20 & 59 (%)	44.2	49.4	Equivalent Full Time Staff (EFT) (No.)	459	754
Population aged above 60 (%)	32.1	26.4	2012/13 Revenue (\$'000)	173,655	199,707
Aboriginal & Torres Strait Islanders (%)	3.3	3.3	2012/13 Expenses (\$'000)	137,302	185,411
Language Spoken Other than English (%)	3.7	6.6	Residential Pensioner Rebates (%)	29	23
Socio-Economic Index Rank (1 low, 152 high)	75	n/a	Population Density (residents per km ²)	20.62	224.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.5	6.5	Public Swimming Pool Complexes (incl rock pools) (No.)	6	11
Avg Taxable Income (\$)	36,316	39,965	Public Halls (No.)	17	24
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	3	6
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	713	1,462
Value of DAs determined (\$'000)	130,437	276,385	Total Road Length (km)	1,335.9	1193.0
Active Businesses in LGA (No.)	6,081	8,775	Access to Internet at Home (%)	68.5	69.9

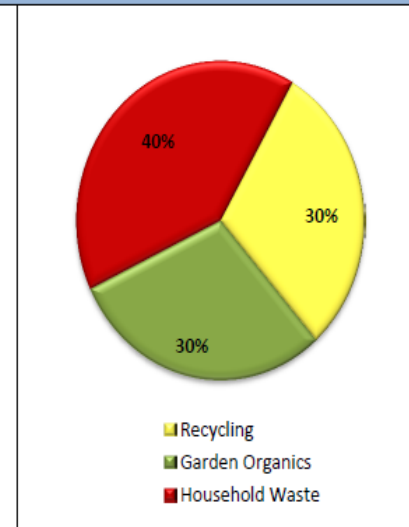
Average Residential Ordinary Rates



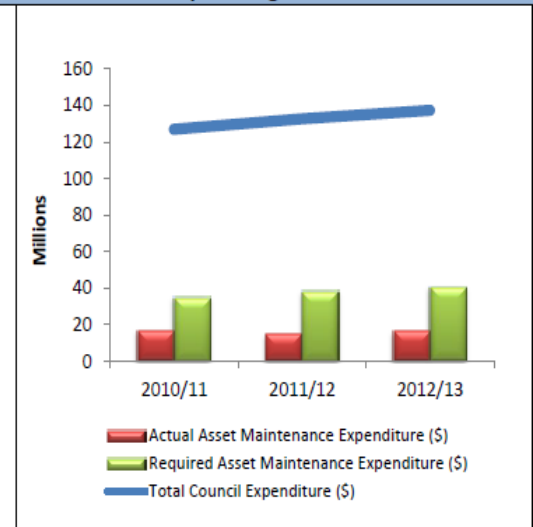
Expenditure on Services



Council's Waste Services



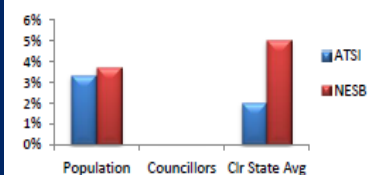
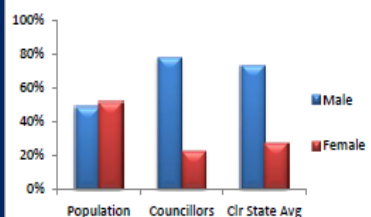
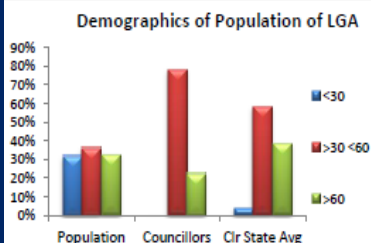
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Cnr Lord & Burrawan Streets Port Macquarie NSW 2444 Postal Address: PO Box 84, Port Macquarie NSW 2444 Phone: 02 6581 8111 Fax: 02 6581 8123 Email: council@pmhc.nsw.gov.au Web: www.pmhc.nsw.gov.au	Avg Ordinary Residential Rate (\$)	988.14	978.15	Governance & Administration Expenditure per capita (\$)	65.14	232.76
	Avg Ordinary Business Rate (\$)	3,170.63	4,602.65	Environmental Expenditure (including waste) per capita	298.91	284.18
	Avg Ordinary Farmland Rate (\$)	1,676.61	1,706.23	Water & Sewer Services Expenditure per capita (\$)	601.38	562.41
	Avg Ordinary Mining Rate (\$)	n/a	48,150.00	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	108.30	101.69
	Total Land Value / Total Rate Revenue (\$)	176.92	195.12	Recreational & Culture Expenditure per capita (\$) *	226.11	228.61
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,190	1,152	Public Order, Safety & Health Expenditure per capita (\$)	49.88	56.35
	Avg Domestic Waste Charge (\$)	352.18	332.26	Other Services Expenditure per capita (\$)	170.29	151.43
	Own Source Revenue (%) (TCorp Benchmark 60%)	59	69	Library Services Expenditure per capita (\$)	32.77	36.59
	Grants & Contributions Revenue (%)	33	23	Library Circulation per capita (Items)	10	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-3.7	-6.2	Domestic waste not going to land fill (%)	53	48
	Unrestricted Current Ratio	2.2	2.4	Development Applications (mean gross days)	70	69
	Outstanding Rates & Annual Charges (%)	7.7	6.4	Development Applications determined (No.)	642	1,142
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	3.5	4.1	Companion Animals microchipped (No.)	27,457	44,468
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.9	2.9	Companion Animals microchipped and registered (%)	88	73
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	0	1	Roads, Bridges and Footpath expenditure per capita (\$)	288.53	250.05	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	41.5	45.3	
Code of Conduct Complaints (No.)	0	8	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	14.1	7.6	
Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	17.6	11.2	
Cost of dealing with Code of Conduct Complaints (\$)	0	14,075	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.4	0.6	
Population per EFT Staff (No.)	166	164	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  			



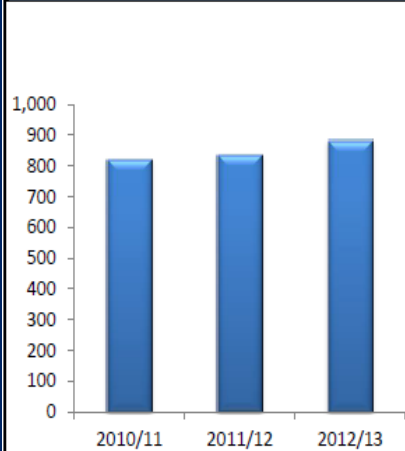
Port Stephens Council



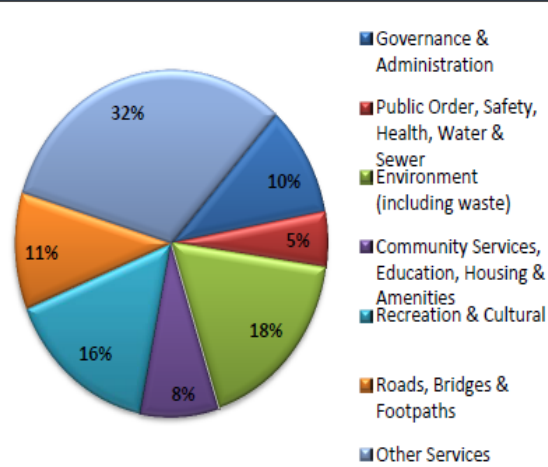
Port Stephens has an area of approximately 859.0 km² with a population of 67,938. Located in the Hunter region, it has a large natural harbour. Tourism is the main industry with whale and dolphin watching, fishing and recreational boating. Oyster farming is another main industry. The area is also home to a RAAF Base located at Williamtown.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	7.1	4.6	Councillors (No.)	10	10
Population aged 19 or less (%)	25.6	26.1	Population per Councillor (No.)	6,794	4,055
Population aged between 20 & 59 (%)	47.8	49.6	Equivalent Full Time Staff (EFT) (No.)	412	312
Population aged above 60 (%)	26.7	24.2	2012/13 Revenue (\$'000)	111,831	79,325
Aboriginal & Torres Strait Islanders (%)	3.6	4.7	2012/13 Expenses (\$'000)	102,139	73,370
Language Spoken Other than English (%)	4.1	4.7	Residential Pensioner Rebates (%)	19	21
Socio-Economic Index Rank (1 low, 152 high)	89	n/a	Population Density (residents per km ²)	79.09	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.8	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	5	3
Avg Taxable Income (\$)	40,672	40,087	Public Halls (No.)	22	13
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	3	3
Largest Industry Employer	Retail Trade		Open Public Space (ha)	2,825	946
Value of DAs determined (\$'000)	303,465	103,374	Total Road Length (km)	711.4	1101.8
Active Businesses in LGA (No.)	4,422	3,158	Access to Internet at Home (%)	71.2	68.3

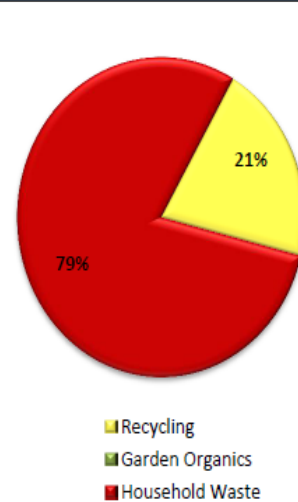
Average Residential Ordinary Rates



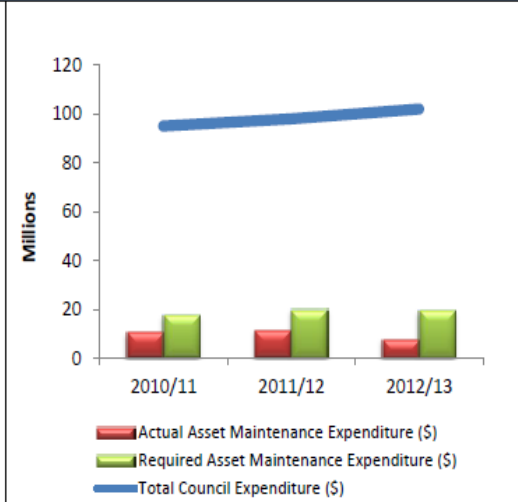
Expenditure on Services



Council's Waste Services



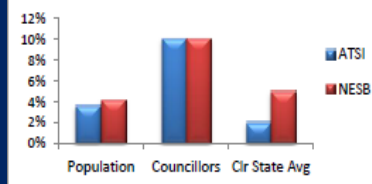
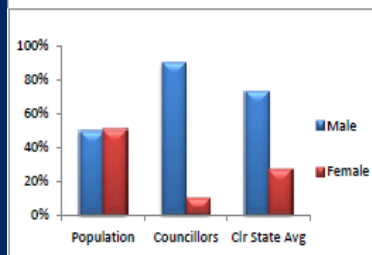
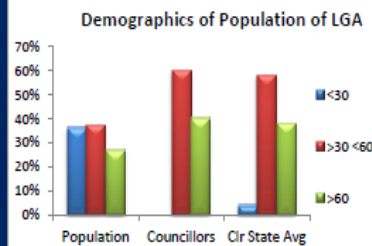
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg		
Contacting Council 116 Adelaide St Raymond Terrace NSW 2324 Postal Address: PO Box 42, Raymond Terrace NSW 2324 Phone: 02 4980 0255 Fax: 02 4987 3612 Email: council@portstephens.nsw.gov.au Web: www.portstephens.nsw.gov.au	Avg Ordinary Residential Rate (\$)	883.13	878.05	Governance & Administration Expenditure per capita (\$)	150.87	266.44		
	Avg Ordinary Business Rate (\$)	3,642.51	3,168.15	Environmental Expenditure (including waste) per capita	256.72	236.74		
	Avg Ordinary Farmland Rate (\$)	1,532.92	1,834.89	Water & Sewer Services Expenditure per capita (\$)	n/a	539.74		
	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	124.16	178.49		
	Total Land Value / Total Rate Revenue (\$)	205.07	166.32	Recreational & Culture Expenditure per capita (\$) *	238.98	252.82		
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	1,188	Public Order, Safety & Health Expenditure per capita (\$)	79.56	63.87		
	Avg Domestic Waste Charge (\$)	328.53	287.64	Other Services Expenditure per capita (\$)	487.06	225.45		
	Own Source Revenue (%) (TCorp Benchmark 60%)	73	64	Library Services Expenditure per capita (\$)	23.42	45.92		
	Grants & Contributions Revenue (%)	20	28	Library Circulation per capita (Items)	6	7		
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	1.5	-6.4	Domestic waste not going to land fill (%)	52	43		
Unrestricted Current Ratio	1.4	2.9	Development Applications (mean gross days)	69	61			
Outstanding Rates & Annual Charges (%)	4.1	6.1	Development Applications determined (No.)	780	452			
Debt Service Cover Ratio (TCorp Benchmark >2.0)	7.0	4.4	Companion Animals microchipped (No.)	30,716	17,347			
Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.2	4.3	Companion Animals microchipped and registered (%)	54	58			
Your Council's Community Leadership				Your Council's Assets				
Development Applications determined by Councillors (%)				1	3	Roads, Bridges and Footpath expenditure per capita (\$)	166.06	349.74
Audited Financial Reports submitted by due date (Y/N)				Y	n/a	Building & Infrastructure Renewal Ratio (%)	74.5	75.9
Code of Conduct Complaints (No.)				6	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	4.4	10.6
Complaints investigated requiring action (No.)				0	1	Road Length per '000 capita (metre)	10.5	30.7
Cost of dealing with Code of Conduct Complaints (\$)				3,131	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.4	0.8
Population per EFT Staff (No.)				165	125	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups								



Queanbeyan City Council



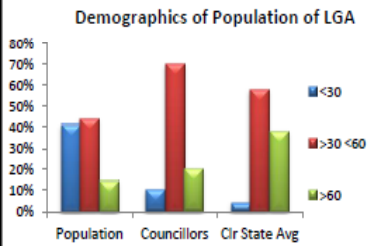
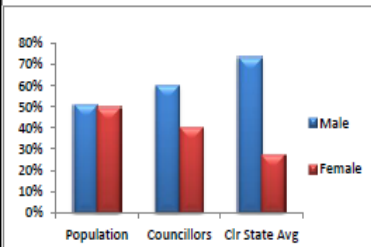
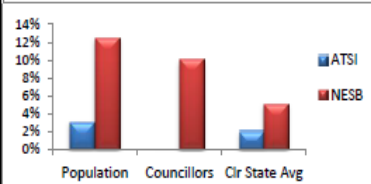

Queanbeyan City has an area of approximately 172.4 km² with a population of 40,209. Located at the eastern gateway to Canberra the area is one of NSW's fastest growing inland regional cities. With a diverse economic agricultural and industrial based, the area has strong economic and social links with the Australian Capital Territory.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.6	4.6	Councillors (No.)	10	10
Population aged 19 or less (%)	25.9	26.1	Population per Councillor (No.)	4,021	4,055
Population aged between 20 & 59 (%)	59.5	49.6	Equivalent Full Time Staff (EFT) (No.)	274	312
Population aged above 60 (%)	14.5	24.2	2012/13 Revenue (\$'000)	75,863	79,325
Aboriginal & Torres Strait Islanders (%)	3.0	4.7	2012/13 Expenses (\$'000)	73,966	73,370
Language Spoken Other than English (%)	12.4	4.7	Residential Pensioner Rebates (%)	12	21
Socio-Economic Index Rank (1 low, 152 high)	132	n/a	Population Density (residents per km ²)	233.23	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	1.8	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	55,636	40,087	Public Halls (No.)	7	13
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	3	3
Largest Industry Employer	Public administration & safety		Open Public Space (ha)	645	946
Value of DAs determined (\$'000)	142,916	103,374	Total Road Length (km)	294.1	1101.8
Active Businesses in LGA (No.)	2,838	3,158	Access to Internet at Home (%)	75.6	68.3

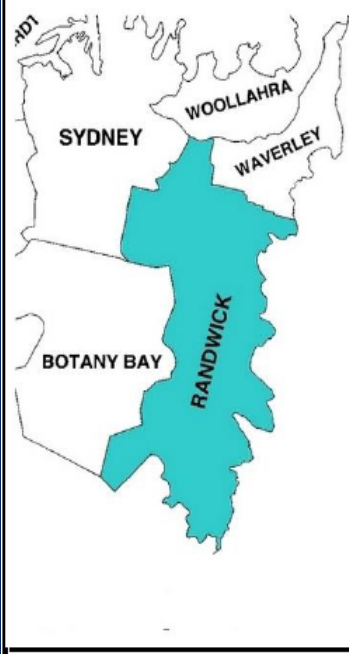
Average Residential Ordinary Rates	Expenditure on Services	Council's Waste Services	Council's Spending on Assets

In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
257 Crawford Street	Avg Ordinary Residential Rate (\$)	973.95	878.05	Governance & Administration Expenditure per capita (\$)	482.73	266.44
Queanbeyan NSW 2620	Avg Ordinary Business Rate (\$)	3,981.08	3,168.15	Environmental Expenditure (including waste) per capita	177.50	236.74
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,360.00	1,834.89	Water & Sewer Services Expenditure per capita (\$)	535.30	539.74
PO Box 90, Queanbeyan NSW 2620	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	170.48	178.49
Phone: 02 6285 6000	Total Land Value / Total Rate Revenue (\$)	209.89	166.32	Recreational & Culture Expenditure per capita (\$) *	214.11	252.82
Fax: 02 6298 4666	Typical Residential Water and Sewer Bill (including usage) (\$)	1,089	1,188	Public Order, Safety & Health Expenditure per capita (\$)	52.70	63.87
Email:	Avg Domestic Waste Charge (\$)	258.48	287.64	Other Services Expenditure per capita (\$)	77.40	225.45
council@gcc.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	67	64	Library Services Expenditure per capita (\$)	37.55	45.92
Web:	Grants & Contributions Revenue (%)	27	28	Library Circulation per capita (Items)	5	7
www.gcc.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-10.5	-6.4	Domestic waste not going to land fill (%)	51	43
Demographics of Population of LGA	Unrestricted Current Ratio	3.2	2.9	Development Applications (mean gross days)	67	61
	Outstanding Rates & Annual Charges (%)	4.0	6.1	Development Applications determined (No.)	281	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	4.8	4.4	Companion Animals microchipped (No.)	14,628	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.2	4.3	Companion Animals microchipped and registered (%)	68	58
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	9	3	Roads, Bridges and Footpath expenditure per capita (\$)	129.27	349.74
	Audited Financial Reports submitted by due date (Y/N)	N	n/a	Building & Infrastructure Renewal Ratio (%)	86.0	75.9
	Code of Conduct Complaints (No.)	2	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	1.3	10.6
	Complaints investigated requiring action (No.)	2	1	Road Length per '000 capita (metre)	7.3	30.7
	Cost of dealing with Code of Conduct Complaints (\$)	1,785	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.8
	Population per EFT Staff (No.)	147	125			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13  Office of Local Government		

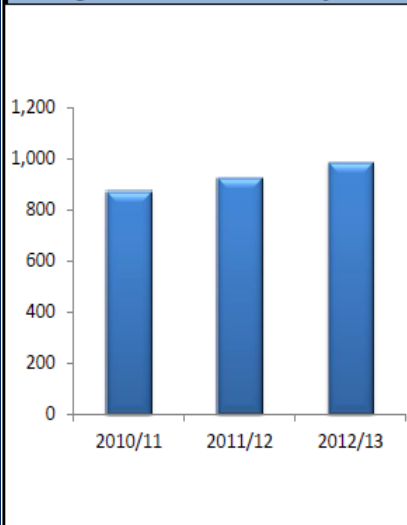
Randwick City Council



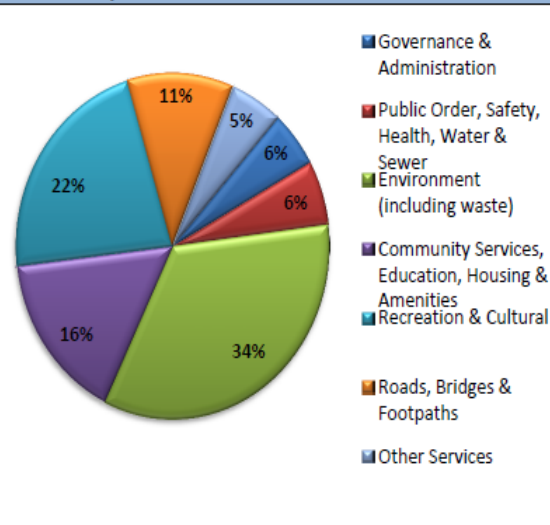
Randwick City has an area of approximately 36.3 km² with a population of 139,365. Located in the eastern suburbs of Sydney, it is predominantly residential with some commercial, industrial and military areas. Major features of the area include the Botany Bay National Park, the Royal Randwick Racecourse, the Australian Golf Club, the NSW Golf Club, the Eastern Beaches Coastal Walkway and beaches Coogee and Maroubra.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	8.7	9.1	Councillors (No.)	15	12
Population aged 19 or less (%)	19.9	24.4	Population per Councillor (No.)	9,291	11,259
Population aged between 20 & 59 (%)	62.6	57.6	Equivalent Full Time Staff (EFT) (No.)	506	579
Population aged above 60 (%)	17.5	18.0	2012/13 Revenue (\$'000)	130,081	135,038
Aboriginal & Torres Strait Islanders (%)	1.4	0.8	2012/13 Expenses (\$'000)	118,254	118,138
Language Spoken Other than English (%)	27.9	34.5	Residential Pensioner Rebates (%)	11	16
Socio-Economic Index Rank (1 low, 152 high)	134	n/a	Population Density (residents per km ²)	3,839.26	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	2.6	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	9	4
Avg Taxable Income (\$)	58,428	50,225	Public Halls (No.)	10	16
Avg Household Family Size (No.)	2.9	3.1	Public Libraries (No.)	3	5
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	857	1,062
Value of DAs determined (\$'000)	318,584	377,691	Total Road Length (km)	302.9	447.7
Active Businesses in LGA (No.)	11,584	12,523	Access to Internet at Home (%)	76.0	76.0

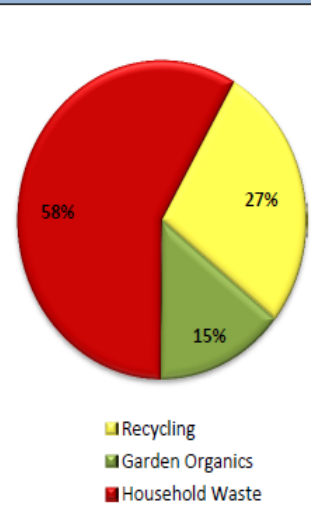
Average Residential Ordinary Rates



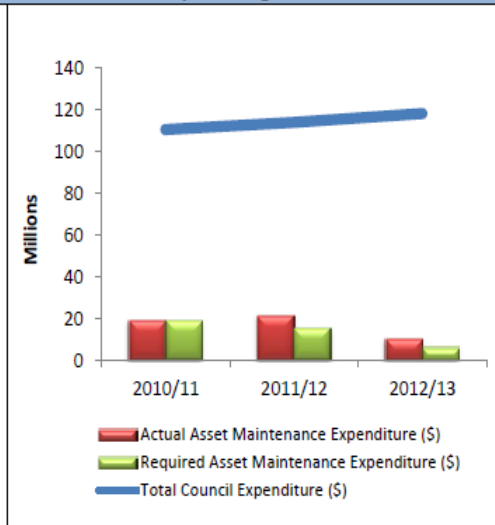
Expenditure on Services



Council's Waste Services

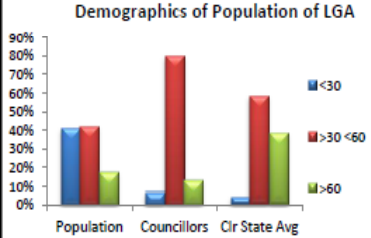
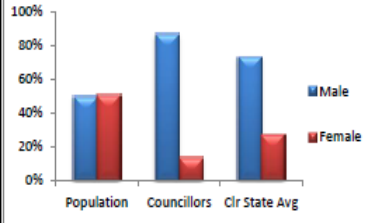
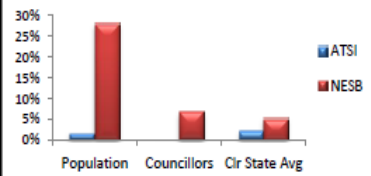




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Very Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
30 Frances Street	Avg Ordinary Residential Rate (\$)	984.85	816.11	Governance & Administration Expenditure per capita (\$)	43.40	233.13
Randwick NSW 2031	Avg Ordinary Business Rate (\$)	5,911.68	5,307.38	Environmental Expenditure (including waste) per capita	279.37	182.04
Postal Address:	Avg Ordinary Farmland Rate (\$)	n/a	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
30 Frances Street, Randwick NSW 2031	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	138.91	109.92
Phone: 02 9399 0999	Total Land Value / Total Rate Revenue (\$)	402.59	335.89	Recreational & Culture Expenditure per capita (\$) *	192.78	161.28
Fax: 02 9319 1510	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	52.35	42.40
Email:	Avg Domestic Waste Charge (\$)	541.52	375.06	Other Services Expenditure per capita (\$)	46.61	49.56
general.manager@randwick.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	80	71	Library Services Expenditure per capita (\$)	53.86	37.36
Web:	Grants & Contributions Revenue (%)	11	19	Library Circulation per capita (Items)	7	7
www.randwick.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	4.6	-0.8	Domestic waste not going to land fill (%)	39	47
Demographics of Population of LGA	Unrestricted Current Ratio	2.7	3.0	Development Applications (mean gross days)	77	82
	Outstanding Rates & Annual Charges (%)	2.5	3.6	Development Applications determined (No.)	721	692
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	0.0	7.3	Companion Animals microchipped (No.)	22,444	26,503
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.3	3.2	Companion Animals microchipped and registered (%)	62	63
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	13	5	Roads, Bridges and Footpath expenditure per capita (\$)	95.10	86.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	103.1	83.6
	Code of Conduct Complaints (No.)	1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	1.1	6.8
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	2.2	3.0
	Cost of dealing with Code of Conduct Complaints (\$)	2,350	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.7	1.0
	Population per EFT Staff (No.)	275	247			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

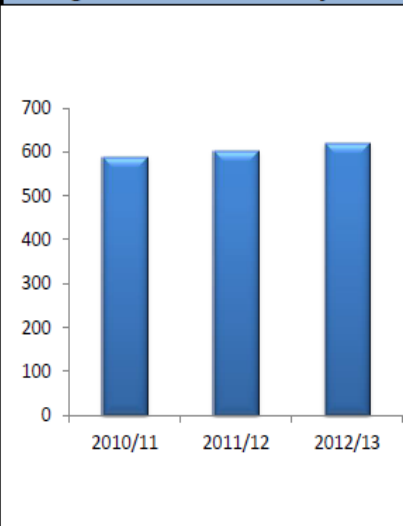
Richmond Valley Council



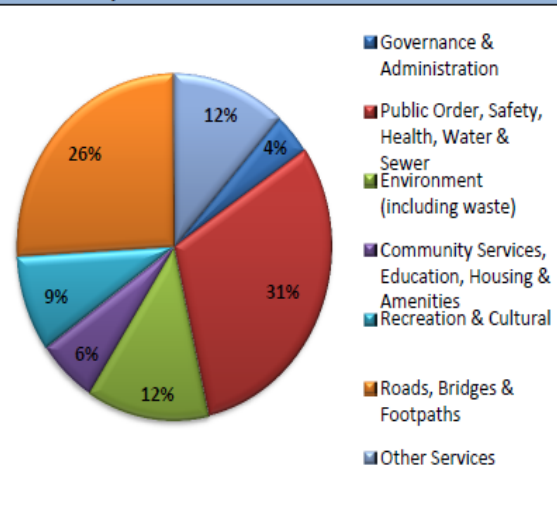
Richmond Valley has an area of approximately 3,051.4 km² with a population of 22,702. Located in the northern rivers region, it is mostly an agricultural area producing cattle, sugar cane and wheat. There is also a prawn fishing fleet on the coast. The area celebrates Beef Week annually and holds the annual Summerland Drags car racing.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	2.9	4.6	Councillors (No.)	7	10
Population aged 19 or less (%)	27.2	26.1	Population per Councillor (No.)	3,243	4,055
Population aged between 20 & 59 (%)	46.2	49.6	Equivalent Full Time Staff (EFT) (No.)	191	312
Population aged above 60 (%)	26.6	24.2	2012/13 Revenue (\$'000)	45,527	79,325
Aboriginal & Torres Strait Islanders (%)	6.6	4.7	2012/13 Expenses (\$'000)	48,600	73,370
Language Spoken Other than English (%)	2.1	4.7	Residential Pensioner Rebates (%)	28	21
Socio-Economic Index Rank (1 low, 152 high)	7	n/a	Population Density (residents per km ²)	7.44	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.0	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	4	3
Avg Taxable Income (\$)	32,145	40,087	Public Halls (No.)	17	13
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	3	3
Largest Industry Employer	Manufacturing		Open Public Space (ha)	485	946
Value of DAs determined (\$'000)	17,012	103,374	Total Road Length (km)	1,082.9	1101.8
Active Businesses in LGA (No.)	1,710	3,158	Access to Internet at Home (%)	60.5	68.3

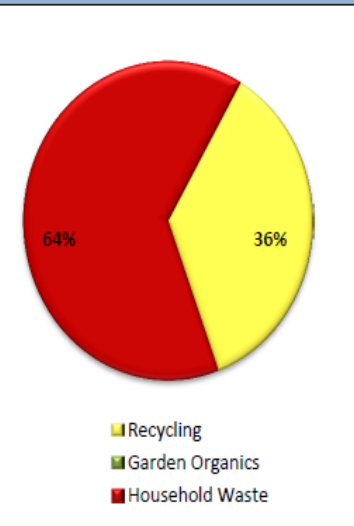
Average Residential Ordinary Rates



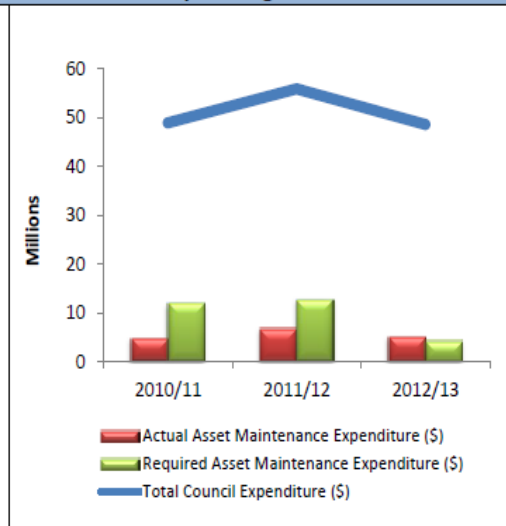
Expenditure on Services



Council's Waste Services



Council's Spending on Assets

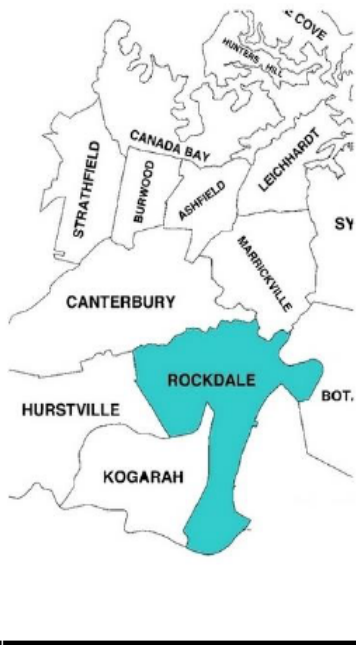


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Very Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg		
Cnr Walker Street and Graham Place Casino NSW 2470 Postal Address: Locked Bag 10, Casino NSW 2470 Phone: 02 6660 0300 Fax: 02 6660 1300 Email: council@richmondvalley.nsw.gov.au Web: www.richmondvalley.nsw.gov.au	Avg Ordinary Residential Rate (\$)	620.87	878.05	Governance & Administration Expenditure per capita (\$)	80.70	266.44		
	Avg Ordinary Business Rate (\$)	1,664.19	3,168.15	Environmental Expenditure (including waste) per capita	261.52	236.74		
	Avg Ordinary Farmland Rate (\$)	1,053.57	1,834.89	Water & Sewer Services Expenditure per capita (\$)	549.86	539.74		
	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	132.19	178.49		
	Total Land Value / Total Rate Revenue (\$)	228.84	166.32	Recreational & Culture Expenditure per capita (\$) *	195.75	252.82		
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,268	1,188	Public Order, Safety & Health Expenditure per capita (\$)	125.41	63.87		
	Avg Domestic Waste Charge (\$)	299.04	287.64	Other Services Expenditure per capita (\$)	256.10	225.45		
	Own Source Revenue (%) (TCorp Benchmark 60%)	68	64	Library Services Expenditure per capita (\$)	44.18	45.92		
	Grants & Contributions Revenue (%)	28	28	Library Circulation per capita (Items)	6	7		
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-18.6	-6.4	Domestic waste not going to land fill (%)	40	43		
	Unrestricted Current Ratio	2.1	2.9	Development Applications (mean gross days)	61	61		
	Outstanding Rates & Annual Charges (%)	6.8	6.1	Development Applications determined (No.)	201	452		
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.6	4.4	Companion Animals microchipped (No.)	8,521	17,347		
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	9.4	4.3	Companion Animals microchipped and registered (%)	71	58		
Demographics of Population of LGA			Your Council's Community Leadership			Your Council's Assets		
Development Applications determined by Councillors (%)			1	3	Roads, Bridges and Footpath expenditure per capita (\$)			
Audited Financial Reports submitted by due date (Y/N)			Y	n/a	Building & Infrastructure Renewal Ratio (%)			
Code of Conduct Complaints (No.)			1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)			
Complaints investigated requiring action (No.)			0	1	Road Length per '000 capita (metre)			
Cost of dealing with Code of Conduct Complaints (\$)			0	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)			
Population per EFT Staff (No.)			119	125	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups								

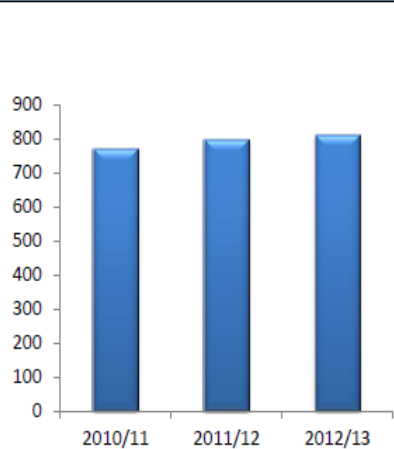
Rockdale City Council



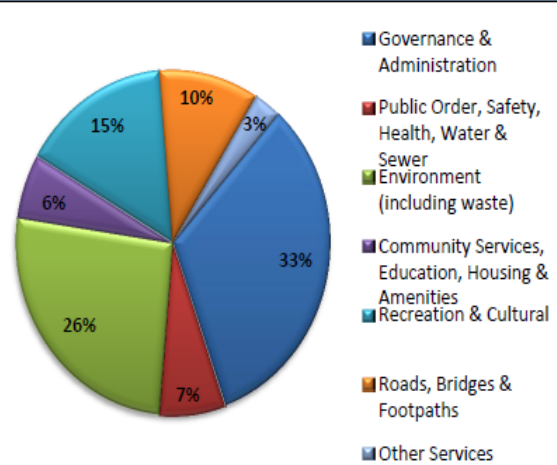
Rockdale City has an area of approximately 28.2 km² with a population of 105,227. Located in the southern and St George regions of Sydney, it is a multicultural area. It has a mixture of residential, commercial and light industrial land uses. The area is home to the bicentennial Monument of European Settlement and is known for its beaches, bushland and wetland areas.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	7.6	9.1	Councillors (No.)	15	12
Population aged 19 or less (%)	22.2	24.4	Population per Councillor (No.)	7,015	11,259
Population aged between 20 & 59 (%)	57.7	57.6	Equivalent Full Time Staff (EFT) (No.)	340	579
Population aged above 60 (%)	20.0	18.0	2012/13 Revenue (\$'000)	79,782	135,038
Aboriginal & Torres Strait Islanders (%)	0.6	0.8	2012/13 Expenses (\$'000)	84,476	118,138
Language Spoken Other than English (%)	38.2	34.5	Residential Pensioner Rebates (%)	20	16
Socio-Economic Index Rank (1 low, 152 high)	114	n/a	Population Density (residents per km ²)	3,731.45	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.5	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	6	4
Avg Taxable Income (\$)	42,783	50,225	Public Halls (No.)	2	16
Avg Household Family Size (No.)	3.0	3.1	Public Libraries (No.)	6	5
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	367	1,062
Value of DAs determined (\$'000)	476,253	377,691	Total Road Length (km)	284.3	447.7
Active Businesses in LGA (No.)	9,321	12,523	Access to Internet at Home (%)	72.1	76.0

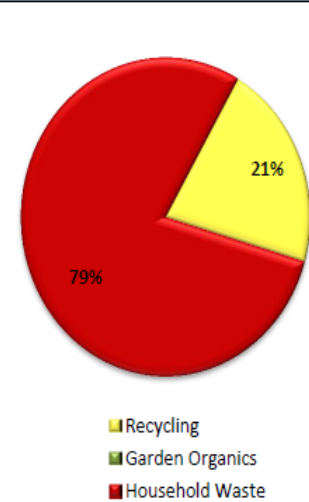
Average Residential Ordinary Rates



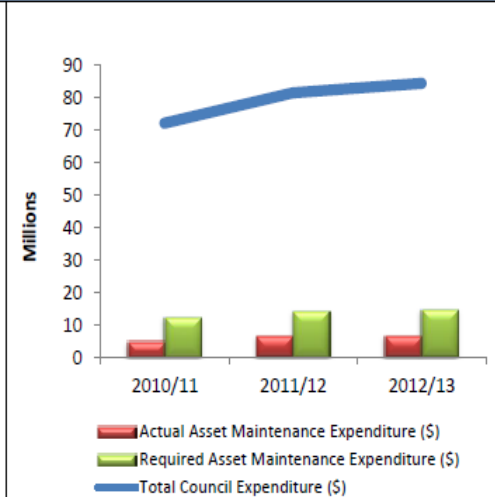
Expenditure on Services



Council's Waste Services

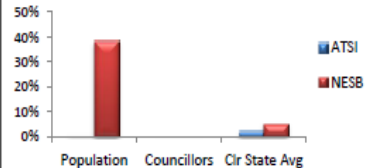



Council's Spending on Assets

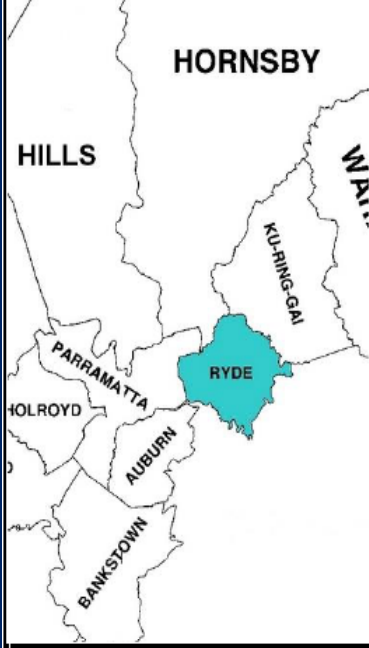


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
2 Bryant Street	Avg Ordinary Residential Rate (\$)	810.90	816.11	Governance & Administration Expenditure per capita (\$)	256.61	233.13
Rockdale NSW 2216	Avg Ordinary Business Rate (\$)	2,671.42	5,307.38	Environmental Expenditure (including waste) per capita	202.26	182.04
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,400.00	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
PO Box 21, Rockdale NSW 2216	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	50.34	109.92
Phone: 02 9562 1666	Total Land Value / Total Rate Revenue (\$)	366.74	335.89	Recreational & Culture Expenditure per capita (\$) *	127.69	161.28
Fax: 02 9562 1777	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	57.09	42.40
Email:	Avg Domestic Waste Charge (\$)	353.46	375.06	Other Services Expenditure per capita (\$)	23.15	49.56
rcc@rockdale.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	73	71	Library Services Expenditure per capita (\$)	30.60	37.36
Web:	Grants & Contributions Revenue (%)	16	19	Library Circulation per capita (Items)	6	7
www.rockdale.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-15.9	-0.8	Domestic waste not going to land fill (%)	24	47
Demographics of Population of LGA	Unrestricted Current Ratio	3.9	3.0	Development Applications (mean gross days)	98	82
	Outstanding Rates & Annual Charges (%)	6.2	3.6	Development Applications determined (No.)	361	692
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	5.8	7.3	Companion Animals microchipped (No.)	15,997	26,503
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	11.7	3.2	Companion Animals microchipped and registered (%)	60	63
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	8	5	Roads, Bridges and Footpath expenditure per capita (\$)	85.67	86.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	27.8	83.6
	Code of Conduct Complaints (No.)	3	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	10.0	6.8
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	2.7	3.0
	Cost of dealing with Code of Conduct Complaints (\$)	1,905	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.4	1.0
	Population per EFT Staff (No.)	309	247			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

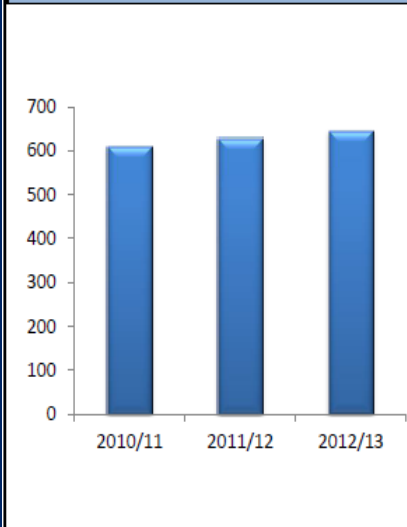
Ryde City Council



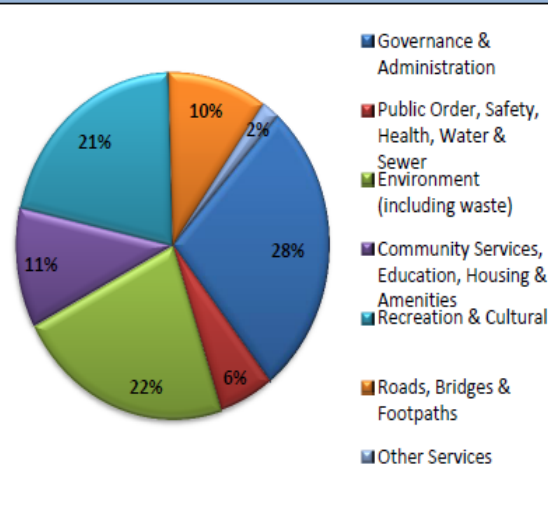
Ryde City has an area of approximately 40.5 km² with a population of 110,791. Located in the central northern part of the Sydney metropolitan area, bounded by the Parramatta and Lane Cove Rivers. The area is mainly residential, with commercial and industrial areas. Lane Cove National Park features as a major environmental and recreational area for surrounding local government areas.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	8.1	9.1	Councillors (No.)	12	12
Population aged 19 or less (%)	21.4	24.4	Population per Councillor (No.)	9,233	11,259
Population aged between 20 & 59 (%)	59.7	57.6	Equivalent Full Time Staff (EFT) (No.)	510	579
Population aged above 60 (%)	18.9	18.0	2012/13 Revenue (\$'000)	111,383	135,038
Aboriginal & Torres Strait Islanders (%)	0.3	0.8	2012/13 Expenses (\$'000)	99,149	118,138
Language Spoken Other than English (%)	36.6	34.5	Residential Pensioner Rebates (%)	14	16
Socio-Economic Index Rank (1 low, 152 high)	136	n/a	Population Density (residents per km ²)	2,735.58	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.2	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	1	4
Avg Taxable Income (\$)	50,595	50,225	Public Halls (No.)	14	16
Avg Household Family Size (No.)	3.0	3.1	Public Libraries (No.)	5	5
Largest Industry Employer	Professional		Open Public Space (ha)	698	1,062
Value of DAs determined (\$'000)	408,948	377,691	Total Road Length (km)	318.5	447.7
Active Businesses in LGA (No.)	10,217	12,523	Access to Internet at Home (%)	79.4	76.0

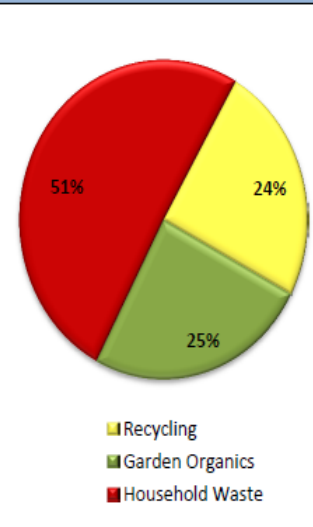
Average Residential Ordinary Rates



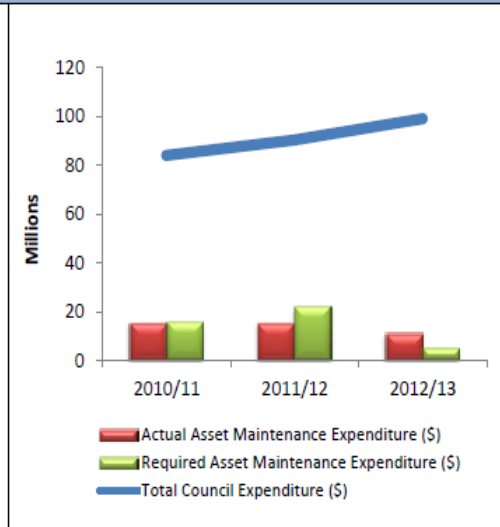
Expenditure on Services



Council's Waste Services



Council's Spending on Assets

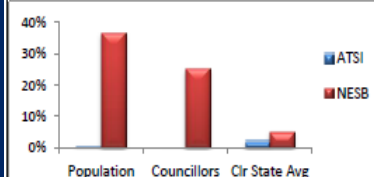
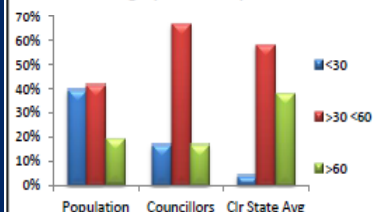


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
1 Devlin Street Ryde NSW 2112 Postal Address: Locked Bag 2069 , North Ryde NSW 1670 Phone: 02 9952 8222 Fax: 02 9952 8070 Email: cityofryde@ryde.nsw.gov.au Web: www.ryde.nsw.gov.au	Avg Ordinary Residential Rate (\$)	645.62	816.11	Governance & Administration Expenditure per capita (\$)	240.85	233.13
	Avg Ordinary Business Rate (\$)	6,992.46	5,307.38	Environmental Expenditure (including waste) per capita	194.44	182.04
	Avg Ordinary Farmland Rate (\$)	n/a	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	102.75	109.92
	Total Land Value / Total Rate Revenue (\$)	398.54	335.89	Recreational & Culture Expenditure per capita (\$) *	193.71	161.28
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	51.76	42.40
	Avg Domestic Waste Charge (\$)	363.38	375.06	Other Services Expenditure per capita (\$)	17.00	49.56
	Own Source Revenue (%) (TCorp Benchmark 60%)	67	71	Library Services Expenditure per capita (\$)	46.65	37.36
	Grants & Contributions Revenue (%)	23	19	Library Circulation per capita (Items)	8	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-6.6	-0.8	Domestic waste not going to land fill (%)	47	47
	Unrestricted Current Ratio	4.4	3.0	Development Applications (mean gross days)	82	82
	Outstanding Rates & Annual Charges (%)	3.9	3.6	Development Applications determined (No.)	451	692
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	21.3	7.3	Companion Animals microchipped (No.)	18,137	26,503
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.4	3.2	Companion Animals microchipped and registered (%)	63	63
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	6	5	Roads, Bridges and Footpath expenditure per capita (\$)	94.40	86.74	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	121.4	83.6	
Code of Conduct Complaints (No.)	4	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	8.5	6.8	
Complaints investigated requiring action (No.)	1	0	Road Length per '000 capita (metre)	2.9	3.0	
Cost of dealing with Code of Conduct Complaints (\$)	40,220	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)	2.3	1.0	
Population per EFT Staff (No.)	217	247	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			

Demographics of Population of LGA



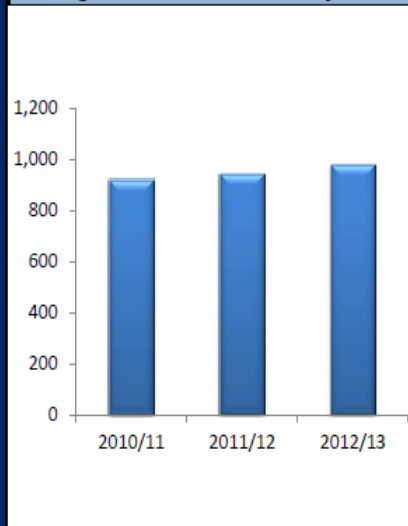
Shellharbour City Council



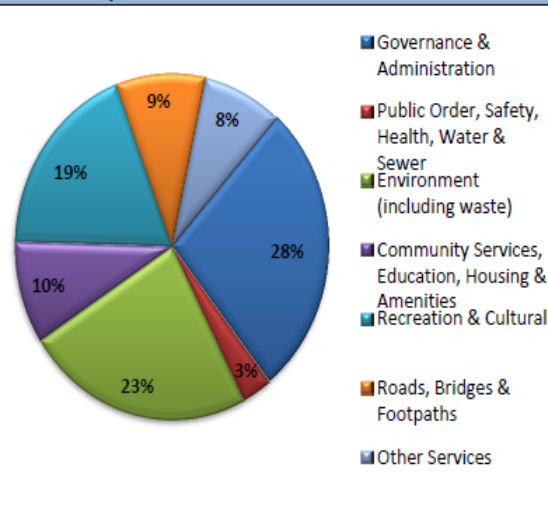
Shellharbour City has an area of approximately 147.4 km² with a population of 66,796. Located in the Illawarra region, south of Wollongong. The area is experiencing extensive residential and retail development and is home to the Illawarra Regional Airport and the annual Wings Over the Illawarra Air show.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.2	4.6	Councillors (No.)	7	10
Population aged 19 or less (%)	28.3	26.1	Population per Councillor (No.)	9,542	4,055
Population aged between 20 & 59 (%)	51.7	49.6	Equivalent Full Time Staff (EFT) (No.)	340	312
Population aged above 60 (%)	20.1	24.2	2012/13 Revenue (\$'000)	78,985	79,325
Aboriginal & Torres Strait Islanders (%)	3.0	4.7	2012/13 Expenses (\$'000)	77,019	73,370
Language Spoken Other than English (%)	9.6	4.7	Residential Pensioner Rebates (%)	24	21
Socio-Economic Index Rank (1 low, 152 high)	81	n/a	Population Density (residents per km ²)	453.16	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.3	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	4	3
Avg Taxable Income (\$)	41,649	40,087	Public Halls (No.)	22	13
Avg Household Family Size (No.)	3.1	2.9	Public Libraries (No.)	4	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	712	946
Value of DAs determined (\$'000)	193,804	103,374	Total Road Length (km)	379.6	1101.8
Active Businesses in LGA (No.)	2,949	3,158	Access to Internet at Home (%)	72.7	68.3

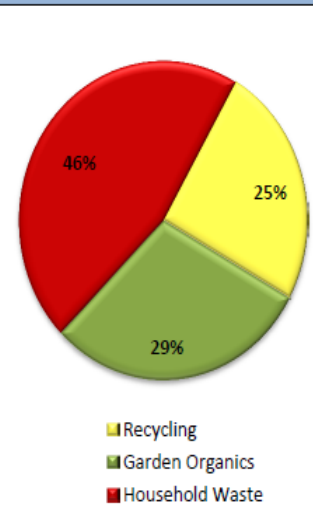
Average Residential Ordinary Rates



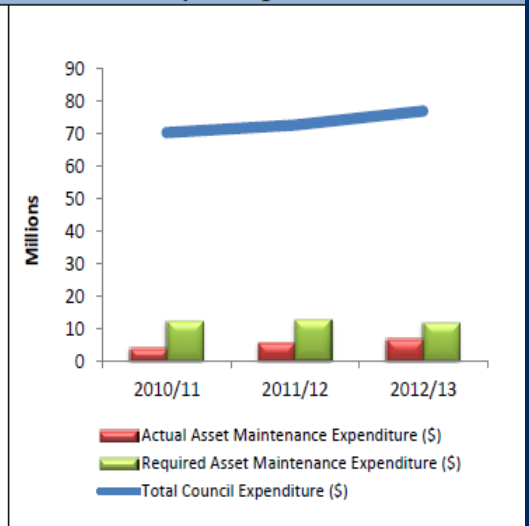
Expenditure on Services



Council's Waste Services

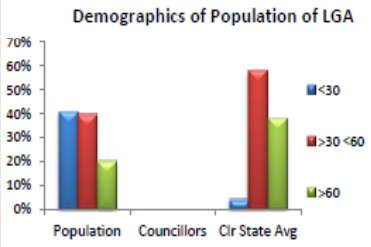

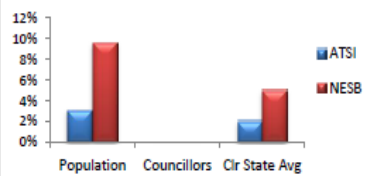




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Lamerton House, Lamerton Crescent	Avg Ordinary Residential Rate (\$)	979.14	878.05	Governance & Administration Expenditure per capita (\$)	314.06	266.44
Shellharbour City Centre NSW 2529	Avg Ordinary Business Rate (\$)	3,535.13	3,168.15	Environmental Expenditure (including waste) per capita	266.86	236.74
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,656.25	1,834.89	Water & Sewer Services Expenditure per capita (\$)	n/a	539.74
Locked Bag 155, Shellharbour City Centre NSW 2529	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	111.86	178.49
Phone: 02 4221 6111	Total Land Value / Total Rate Revenue (\$)	193.82	166.32	Recreational & Culture Expenditure per capita (\$) *	220.13	252.82
Fax: 02 4221 6016	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	1,188	Public Order, Safety & Health Expenditure per capita (\$)	35.86	63.87
Email:	Avg Domestic Waste Charge (\$)	302.87	287.64	Other Services Expenditure per capita (\$)	96.19	225.45
records@shellharbour.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	69	64	Library Services Expenditure per capita (\$)	28.19	45.92
Web:	Grants & Contributions Revenue (%)	23	28	Library Circulation per capita (Items)	5	7
www.shellharbour.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-14.1	-6.4	Domestic waste not going to land fill (%)	52	43
Demographics of Population of LGA	Unrestricted Current Ratio	3.0	2.9	Development Applications (mean gross days)	67	61
	Outstanding Rates & Annual Charges (%)	3.7	6.1	Development Applications determined (No.)	447	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	12.1	4.4	Companion Animals microchipped (No.)	24,574	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.7	4.3	Companion Animals microchipped and registered (%)	54	58
Your Council's Community Leadership	Your Council's Assets					
Development Applications determined by Councillors (%)	Roads, Bridges and Footpath expenditure per capita (\$)	1	3	108.09	349.74	
Audited Financial Reports submitted by due date (Y/N)	Building & Infrastructure Renewal Ratio (%)	Y	n/a	32.6	75.9	
Code of Conduct Complaints (No.)	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	1	2	11.1	10.6	
Complaints investigated requiring action (No.)	Road Length per '000 capita (metre)	0	1	5.7	30.7	
Cost of dealing with Code of Conduct Complaints (\$)	Asset Maintenance Ratio (TCorp Benchmark >1.0)	6,362	4,908	0.6	0.8	
Population per EFT Staff (No.)		196	125			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		

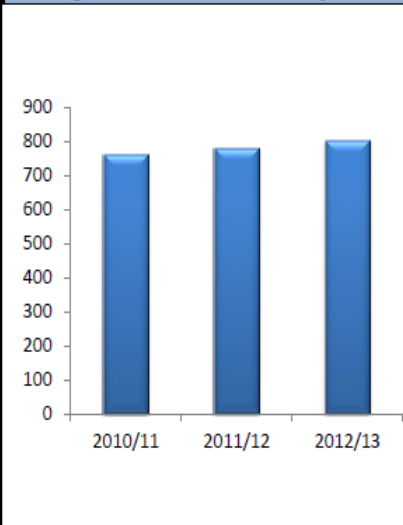
Shoalhaven City Council



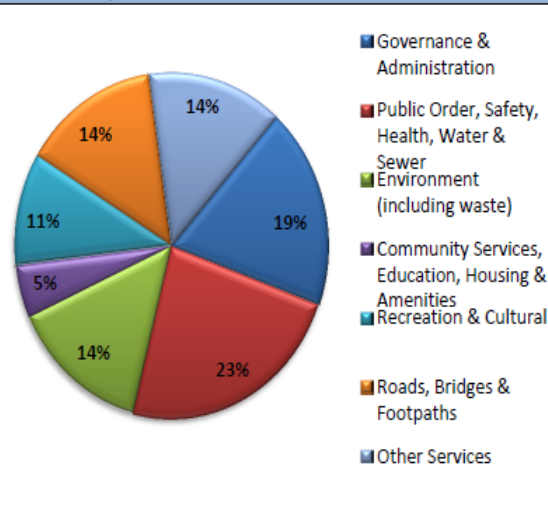
Shoalhaven City has an area of approximately 4,530.6 km² with a population of 96,927. Located in the south-eastern coastal region, its industries include manufacturing, tourism, dairy farming, commercial fishing and a growing wine industry. Navy bases HMAS Creswell and HMAS Albatross are located in the area.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	5.9	5.8	Councillors (No.)	13	11
Population aged 19 or less (%)	23.6	24.2	Population per Councillor (No.)	7,456	11,351
Population aged between 20 & 59 (%)	45.4	49.4	Equivalent Full Time Staff (EFT) (No.)	769	754
Population aged above 60 (%)	30.9	26.4	2012/13 Revenue (\$'000)	196,988	199,707
Aboriginal & Torres Strait Islanders (%)	4.7	3.3	2012/13 Expenses (\$'000)	186,647	185,411
Language Spoken Other than English (%)	4.9	6.6	Residential Pensioner Rebates (%)	23	23
Socio-Economic Index Rank (1 low, 152 high)	63	n/a	Population Density (residents per km ²)	21.39	224.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	11.4	6.5	Public Swimming Pool Complexes (incl rock pools) (No.)	12	11
Avg Taxable Income (\$)	36,492	39,965	Public Halls (No.)	27	24
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	4	6
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	2,029	1,462
Value of DAs determined (\$'000)	194,247	276,385	Total Road Length (km)	1,772.4	1193.0
Active Businesses in LGA (No.)	6,750	8,775	Access to Internet at Home (%)	67.6	69.9

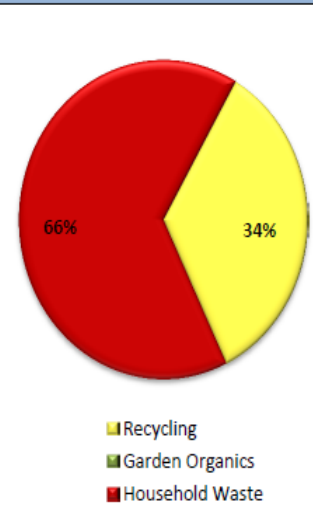
Average Residential Ordinary Rates



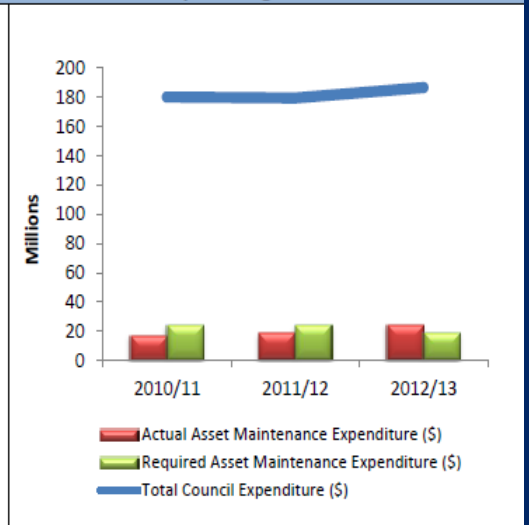
Expenditure on Services



Council's Waste Services





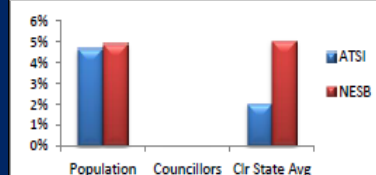
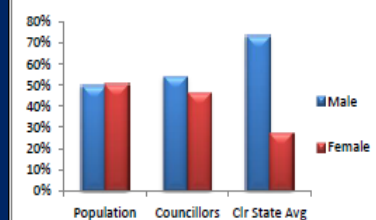
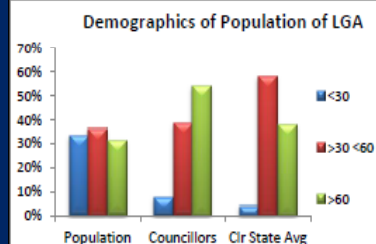
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Bridge Road	Avg Ordinary Residential Rate (\$)	803.29	978.15	Governance & Administration Expenditure per capita (\$)	355.94	232.76
Nowra NSW 2541	Avg Ordinary Business Rate (\$)	1,955.04	4,602.65	Environmental Expenditure (including waste) per capita	269.66	284.18
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,727.18	1,706.23	Water & Sewer Services Expenditure per capita (\$)	399.07	562.41
PO Box 42, Nowra NSW 2541	Avg Ordinary Mining Rate (\$)	n/a	48,150.00	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	96.08	101.69
Phone: 02 4429 3111	Total Land Value / Total Rate Revenue (\$)	269.32	195.12	Recreational & Culture Expenditure per capita (\$) *	204.39	228.61
Fax: 02 4422 1816	Typical Residential Water and Sewer Bill (including usage) (\$)	988	1,152	Public Order, Safety & Health Expenditure per capita (\$)	56.68	56.35
Email:	Avg Domestic Waste Charge (\$)	265.18	332.26	Other Services Expenditure per capita (\$)	271.50	151.43
council@shoalhaven.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	78	69	Library Services Expenditure per capita (\$)	26.86	36.59
Web:	Grants & Contributions Revenue (%)	17	23	Library Circulation per capita (Items)	5	7
www.shoalhaven.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-2.0	-6.2	Domestic waste not going to land fill (%)	49	48
	Unrestricted Current Ratio	2.3	2.4	Development Applications (mean gross days)	71	69
	Outstanding Rates & Annual Charges (%)	7.8	6.4	Development Applications determined (No.)	1,395	1,142
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	3.9	4.1	Companion Animals microchipped (No.)	40,942	44,468
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.6	2.9	Companion Animals microchipped and registered (%)	86	73
	Your Council's Community Leadership			Your Council's Assets		
	Development Applications determined by Councillors (%)	0	1	Roads, Bridges and Footpath expenditure per capita (\$)	272.32	250.05
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	31.2	45.3
	Code of Conduct Complaints (No.)	19	8	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	1.2	7.6
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	18.3	11.2
	Cost of dealing with Code of Conduct Complaints (\$)	37,280	14,075	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.0	0.6
	Population per EFT Staff (No.)	126	164			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					



See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups

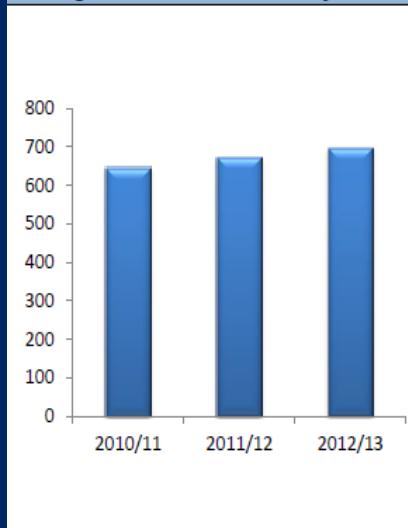
Singleton Council



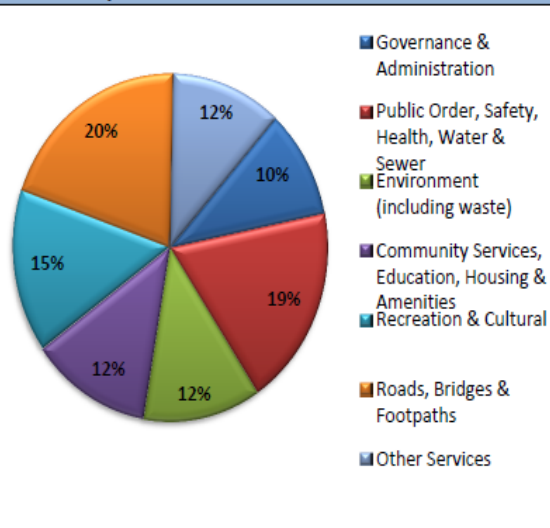
Singleton has an area of approximately 4,895.6 km² with a population of 23,785. Located in the Hunter region, the areas industrial sector is based largely on coal mining and electricity generation. The area is also known for its agriculture, vineyards, horse breeding and dairy and beef cattle production. Singleton is home of one of the world's largest sundials.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	5.0	4.6	Councillors (No.)	10	10
Population aged 19 or less (%)	29.0	26.1	Population per Councillor (No.)	2,379	4,055
Population aged between 20 & 59 (%)	55.6	49.6	Equivalent Full Time Staff (EFT) (No.)	189	312
Population aged above 60 (%)	15.4	24.2	2012/13 Revenue (\$'000)	64,944	79,325
Aboriginal & Torres Strait Islanders (%)	3.7	4.7	2012/13 Expenses (\$'000)	49,437	73,370
Language Spoken Other than English (%)	3.4	4.7	Residential Pensioner Rebates (%)	14	21
Socio-Economic Index Rank (1 low, 152 high)	116	n/a	Population Density (residents per km ²)	4.86	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.2	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	55,917	40,087	Public Halls (No.)	6	13
Avg Household Family Size (No.)	3.1	2.9	Public Libraries (No.)	1	3
Largest Industry Employer	Mining		Open Public Space (ha)	210	946
Value of DAs determined (\$'000)	103,688	103,374	Total Road Length (km)	823.5	1101.8
Active Businesses in LGA (No.)	1,885	3,158	Access to Internet at Home (%)	74.4	68.3

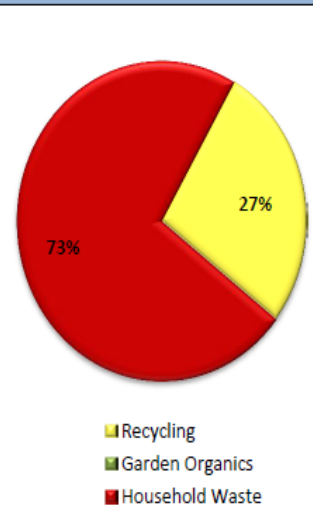
Average Residential Ordinary Rates



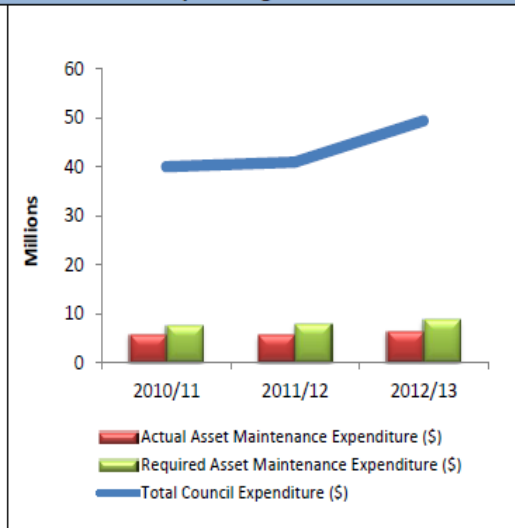
Expenditure on Services



Council's Waste Services



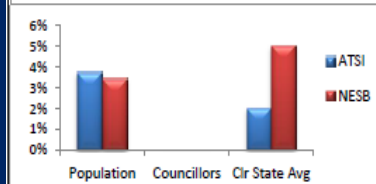
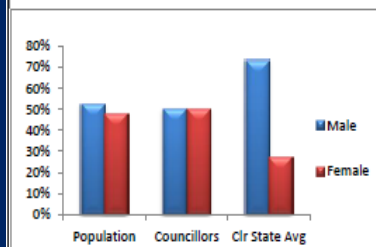
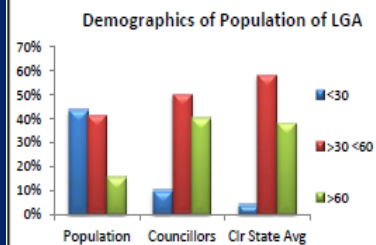
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Queen Street	Avg Ordinary Residential Rate (\$)	697.48	878.05	Governance & Administration Expenditure per capita (\$)	205.59	266.44
Singleton NSW 2330	Avg Ordinary Business Rate (\$)	1,406.84	3,168.15	Environmental Expenditure (including waste) per capita	244.27	236.74
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,276.15	1,834.89	Water & Sewer Services Expenditure per capita (\$)	323.52	539.74
PO Box 314, Singleton NSW 2330	Avg Ordinary Mining Rate (\$)	38,157.02	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	258.02	178.49
Phone: 02 6578 7290	Total Land Value / Total Rate Revenue (\$)	183.14	166.32	Recreational & Culture Expenditure per capita (\$) *	320.83	252.82
Fax: 02 6572 4197	Typical Residential Water and Sewer Bill (including usage) (\$)	888	1,188	Public Order, Safety & Health Expenditure per capita (\$)	70.63	63.87
Email:	Avg Domestic Waste Charge (\$)	359.84	287.64	Other Services Expenditure per capita (\$)	237.75	225.45
ssc@singleton.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	55	64	Library Services Expenditure per capita (\$)	77.91	45.92
Web:	Grants & Contributions Revenue (%)	30	28	Library Circulation per capita (Items)	5	7
www.singleton.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	2.6	-6.4	Domestic waste not going to land fill (%)	28	43
	Unrestricted Current Ratio	3.9	2.9	Development Applications (mean gross days)	131	61
	Outstanding Rates & Annual Charges (%)	2.4	6.1	Development Applications determined (No.)	403	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	9.6	4.4	Companion Animals microchipped (No.)	12,285	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.7	4.3	Companion Animals microchipped and registered (%)	48	58
	Your Council's Community Leadership			Your Council's Assets		
	Development Applications determined by Councillors (%)	0	3	Roads, Bridges and Footpath expenditure per capita (\$)	417.87	349.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	83.0	75.9
	Code of Conduct Complaints (No.)	0	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	5.7	10.6
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	34.6	30.7
	Cost of dealing with Code of Conduct Complaints (\$)	0	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.8
	Population per EFT Staff (No.)	126	125			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					



See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups

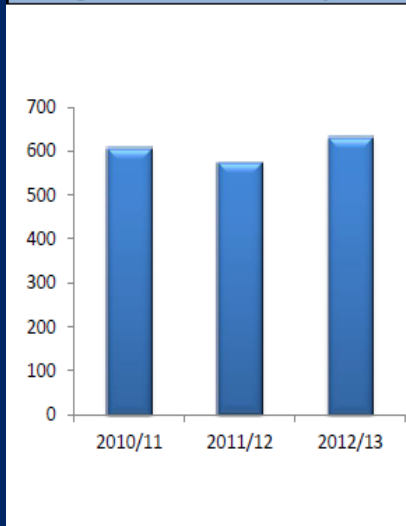
Snowy River Shire Council



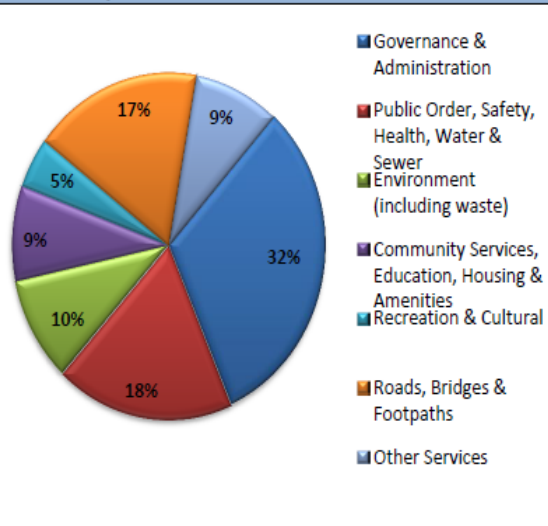
Snowy River Shire has an area of approximately 6,029.0 km² with a population of 7,917. Located in the Australian Alps region, the area has a significant rural community at Jindabyne servicing the Snowy Mountains National Parks and surrounding agricultural areas. Population increases significantly in winter with an influx of seasonal tourist and workers.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	5.3	1.7	Councillors (No.)	7	9
Population aged 19 or less (%)	27.1	25.9	Population per Councillor (No.)	1,131	835
Population aged between 20 & 59 (%)	54.5	47.4	Equivalent Full Time Staff (EFT) (No.)	139	108
Population aged above 60 (%)	18.4	26.7	2012/13 Revenue (\$'000)	30,067	23,296
Aboriginal & Torres Strait Islanders (%)	1.0	7.9	2012/13 Expenses (\$'000)	29,648	22,483
Language Spoken Other than English (%)	5.7	2.6	Residential Pensioner Rebates (%)	9	25
Socio-Economic Index Rank (1 low, 152 high)	123	n/a	Population Density (residents per km ²)	1.31	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	2.8	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	3	2
Avg Taxable Income (\$)	39,682	34,729	Public Halls (No.)	5	7
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	0	2
Largest Industry Employer	Accommodation/food		Open Public Space (ha)	54	151
Value of DAs determined (\$'000)	15,844	10,612	Total Road Length (km)	890.9	1606.1
Active Businesses in LGA (No.)	977	851	Access to Internet at Home (%)	59.0	61.4

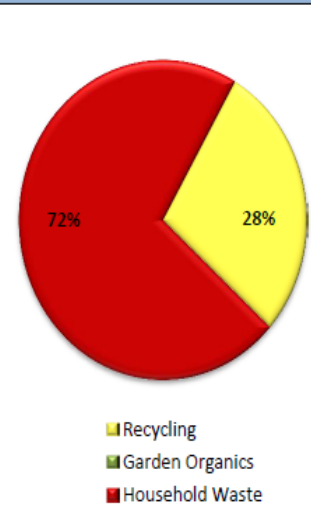
Average Residential Ordinary Rates



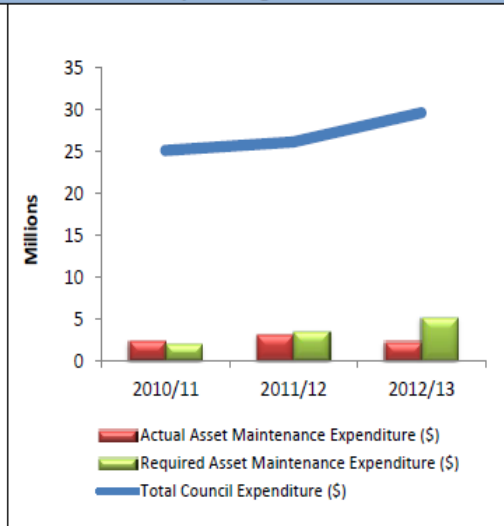
Expenditure on Services



Council's Waste Services




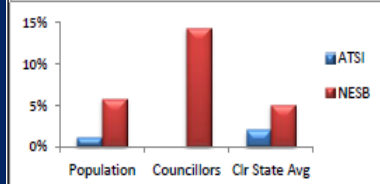
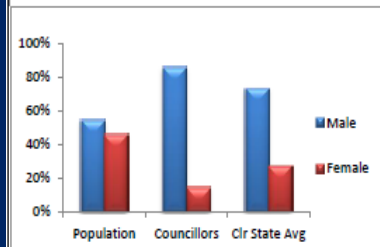
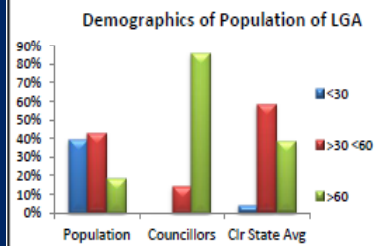
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
2 Myack Street Berridale NSW 2628 Postal Address: PO Box 143, Berridale NSW 2628 Phone: 02 6451 1195 Fax: 02 6456 3337 Email: records@snowyriver.nsw.gov.au Web: www.snowyriver.nsw.gov.au	Avg Ordinary Residential Rate (\$)	632.61	516.92	Governance & Administration Expenditure per capita (\$)	1,177.59	416.68
	Avg Ordinary Business Rate (\$)	1,767.30	1,196.86	Environmental Expenditure (including waste) per capita	363.02	218.44
	Avg Ordinary Farmland Rate (\$)	1,346.28	2,257.70	Water & Sewer Services Expenditure per capita (\$)	621.83	377.40
	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	337.12	319.06
	Total Land Value / Total Rate Revenue (\$)	159.31	179.29	Recreational & Culture Expenditure per capita (\$) *	179.87	279.50
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,298	1,067	Public Order, Safety & Health Expenditure per capita (\$)	71.74	142.68
	Avg Domestic Waste Charge (\$)	240.29	270.75	Other Services Expenditure per capita (\$)	332.45	414.94
	Own Source Revenue (%) (TCorp Benchmark 60%)	57	49	Library Services Expenditure per capita (\$)	27.79	45.73
	Grants & Contributions Revenue (%)	39	44	Library Circulation per capita (Items)	2	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-3.6	-6.8	Domestic waste not going to land fill (%)	43	31
	Unrestricted Current Ratio	3.9	5.1	Development Applications (mean gross days)	63	58
	Outstanding Rates & Annual Charges (%)	20.0	9.2	Development Applications determined (No.)	123	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	6.1	26.5	Companion Animals microchipped (No.)	2,264	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	8.4	6.3	Companion Animals microchipped and registered (%)	52	53
	Your Council's Community Leadership			Your Council's Assets		
Development Applications determined by Councillors (%)	5	5	Roads, Bridges and Footpath expenditure per capita (\$)	661.24	1,039.65	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	71.2	79.0	
Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	37.6	16.6	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	112.5	234.2	
Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.4	0.9	
Population per EFT Staff (No.)	57	71	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



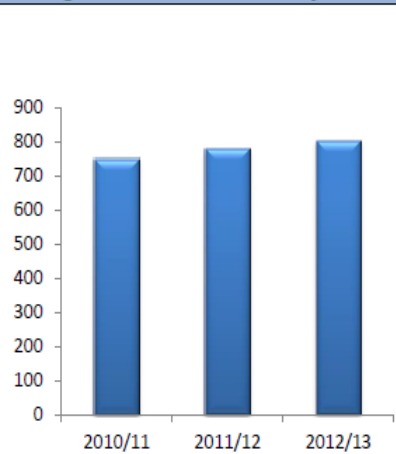
Strathfield Municipal Council



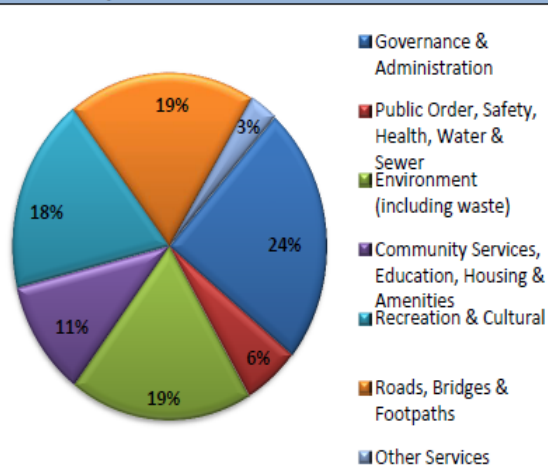
Strathfield Municipality has an area of approximately 13.9km² with a population of 37,665. Located in the inner west of Sydney, the area is predominately residential with some industrial and commercial land use. Strathfield is known for its schools, transport and parks and has a highly multi-cultural community.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	10.1	7.2	Councillors (No.)	7	10
Population aged 19 or less (%)	22.6	21.8	Population per Councillor (No.)	5,381	4,722
Population aged between 20 & 59 (%)	61.4	58.7	Equivalent Full Time Staff (EFT) (No.)	163	282
Population aged above 60 (%)	16.0	19.5	2012/13 Revenue (\$'000)	31,329	60,845
Aboriginal & Torres Strait Islanders (%)	0.3	0.5	2012/13 Expenses (\$'000)	31,516	54,366
Language Spoken Other than English (%)	49.2	26.8	Residential Pensioner Rebates (%)	11	10
Socio-Economic Index Rank (1 low, 152 high)	128	n/a	Population Density (residents per km ²)	2,709.71	3,954.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.2	3.1	Public Swimming Pool Complexes (incl rock pools) (No.)	0	3
Avg Taxable Income (\$)	46,166	74,020	Public Halls (No.)	3	7
Avg Household Family Size (No.)	3.1	2.9	Public Libraries (No.)	2	2
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	123	151
Value of DAs determined (\$'000)	59,645	191,439	Total Road Length (km)	97.0	124.4
Active Businesses in LGA (No.)	4,590	6,215	Access to Internet at Home (%)	76.7	79.1

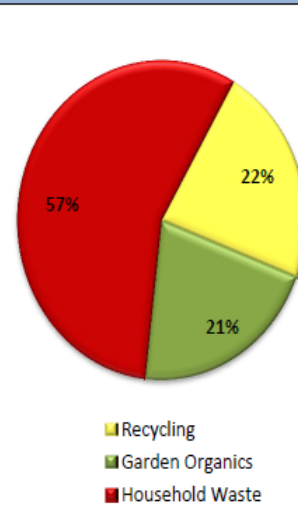
Average Residential Ordinary Rates



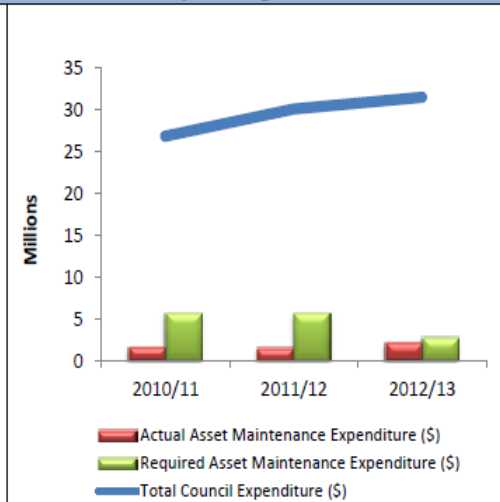
Expenditure on Services



Council's Waste Services




Council's Spending on Assets

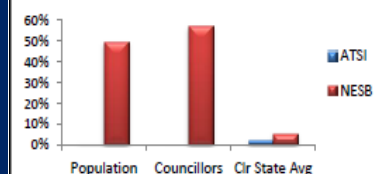
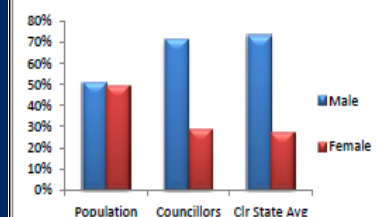
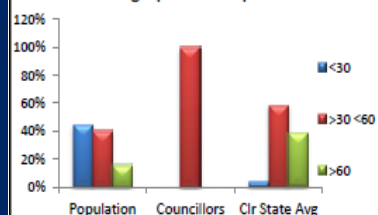


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Postal Address: 65 Homebush Road Strathfield NSW 2135 PO Box 120, Strathfield NSW 2135 Phone: 02 9748 9999 Fax: 02 9764 1034 Email: council@strathfield.nsw.gov.au Web: www.strathfield.nsw.gov.au	Avg Ordinary Residential Rate (\$)	802.71	1,002.72	Governance & Administration Expenditure per capita (\$)	195.04	273.85
	Avg Ordinary Business Rate (\$)	4,910.61	4,049.60	Environmental Expenditure (including waste) per capita	152.64	231.13
	Avg Ordinary Farmland Rate (\$)	n/a	2,461.54	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	92.37	144.59
	Total Land Value / Total Rate Revenue (\$)	383.98	467.43	Recreational & Culture Expenditure per capita (\$) *	157.44	203.70
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	49.17	69.56
	Avg Domestic Waste Charge (\$)	399.54	409.63	Other Services Expenditure per capita (\$)	24.72	103.67
	Own Source Revenue (%) (TCorp Benchmark 60%)	73	73	Library Services Expenditure per capita (\$)	39.43	53.91
	Grants & Contributions Revenue (%)	16	15	Library Circulation per capita (Items)	5	9
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-9.1	-1.7	Domestic waste not going to land fill (%)	72	52
	Unrestricted Current Ratio	3.1	3.1	Development Applications (mean gross days)	67	87
	Outstanding Rates & Annual Charges (%)	5.5	3.8	Development Applications determined (No.)	125	309
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	0.0	155.2	Companion Animals microchipped (No.)	4,745	9,080
Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.7	3.6	Companion Animals microchipped and registered (%)	45	60	
Your Council's Community Leadership				Your Council's Assets		
Development Applications determined by Councillors (%)	3	11	Roads, Bridges and Footpath expenditure per capita (\$)	165.38	117.29	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	81.5	81.8	
Code of Conduct Complaints (No.)	1	4	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	2.7	8.7	
Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	2.6	2.8	
Cost of dealing with Code of Conduct Complaints (\$)	0	11,269	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.8	1.4	
Population per EFT Staff (No.)	231	183	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  Office of Local Government		

Demographics of Population of LGA



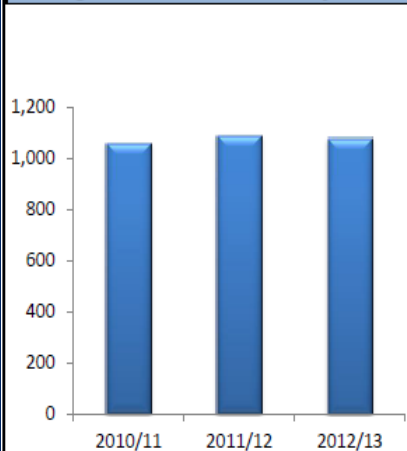
Sutherland Shire Council



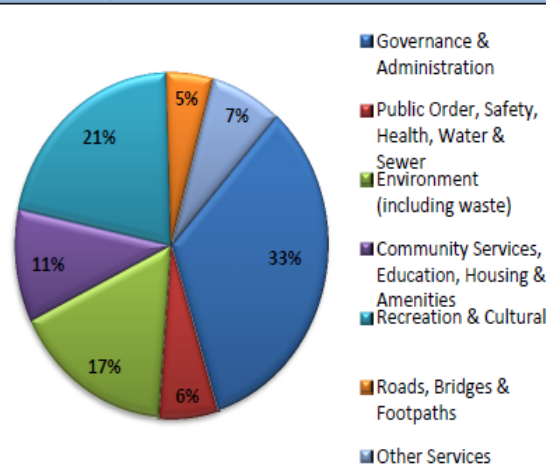
Sutherland Shire has an area of approximately 333.6 km² with a population of 221,147. Located in the southern region of Sydney, it is home to the Royal National Park. The area is predominantly a residential area with industrial and commercial areas. The area's major features are beaches, bays, rivers, National Parks and bushland.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.7	9.1	Councillors (No.)	15	12
Population aged 19 or less (%)	24.9	24.4	Population per Councillor (No.)	14,743	11,259
Population aged between 20 & 59 (%)	54.3	57.6	Equivalent Full Time Staff (EFT) (No.)	1,090	579
Population aged above 60 (%)	20.8	18.0	2012/13 Revenue (\$'000)	201,721	135,038
Aboriginal & Torres Strait Islanders (%)	0.8	0.8	2012/13 Expenses (\$'000)	197,036	118,138
Language Spoken Other than English (%)	10.0	34.5	Residential Pensioner Rebates (%)	17	16
Socio-Economic Index Rank (1 low, 152 high)	137	n/a	Population Density (residents per km ²)	662.91	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	2.2	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	13	4
Avg Taxable Income (\$)	53,063	50,225	Public Halls (No.)	36	16
Avg Household Family Size (No.)	3.1	3.1	Public Libraries (No.)	8	5
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	2,708	1,062
Value of DAs determined (\$'000)	438,657	377,691	Total Road Length (km)	809.6	447.7
Active Businesses in LGA (No.)	20,949	12,523	Access to Internet at Home (%)	79.9	76.0

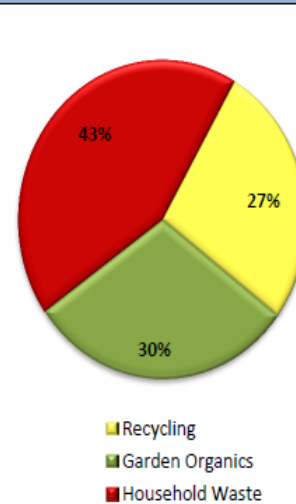
Average Residential Ordinary Rates



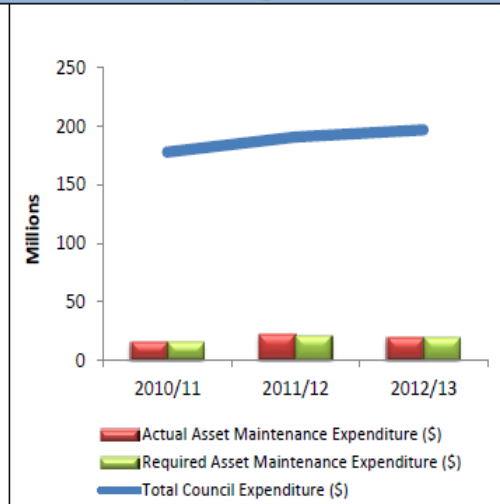
Expenditure on Services



Council's Waste Services



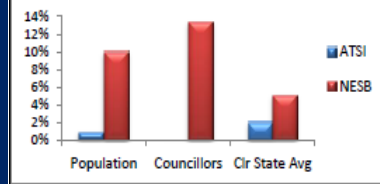
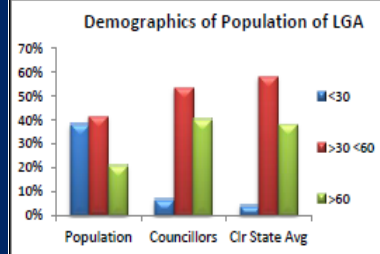
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Postal Address: 4-20 Eton Street Sutherland NSW 2232 Locked Bag 17, Sutherland NSW 2232 Phone: 02 9710 0333 Fax: 02 9710 0265 Email: ssc@ssc.nsw.gov.au Web: www.sutherland.nsw.gov.au	Avg Ordinary Residential Rate (\$)	1,078.40	816.11	Governance & Administration Expenditure per capita (\$)	289.55	233.13
	Avg Ordinary Business Rate (\$)	2,957.77	5,307.38	Environmental Expenditure (including waste) per capita	142.75	182.04
	Avg Ordinary Farmland Rate (\$)	n/a	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	97.38	109.92
	Total Land Value / Total Rate Revenue (\$)	363.47	335.89	Recreational & Culture Expenditure per capita (\$) *	193.93	161.28
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	55.78	42.40
	Avg Domestic Waste Charge (\$)	302.12	375.06	Other Services Expenditure per capita (\$)	67.42	49.56
	Own Source Revenue (%) (TCorp Benchmark 60%)	76	71	Library Services Expenditure per capita (\$)	31.77	37.36
	Grants & Contributions Revenue (%)	14	19	Library Circulation per capita (Items)	8	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-3.0	-0.8	Domestic waste not going to land fill (%)	51	47
	Unrestricted Current Ratio	1.4	3.0	Development Applications (mean gross days)	67	82
	Outstanding Rates & Annual Charges (%)	4.9	3.6	Development Applications determined (No.)	1,117	692
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	4.7	7.3	Companion Animals microchipped (No.)	53,854	26,503
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.2	3.2	Companion Animals microchipped and registered (%)	88	63
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	2	5	Roads, Bridges and Footpath expenditure per capita (\$)	44.16	86.74	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	144.4	83.6	
Code of Conduct Complaints (No.)	1	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	8.6	6.8	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	3.7	3.0	
Cost of dealing with Code of Conduct Complaints (\$)	0	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	1.0	
Population per EFT Staff (No.)	203	247	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



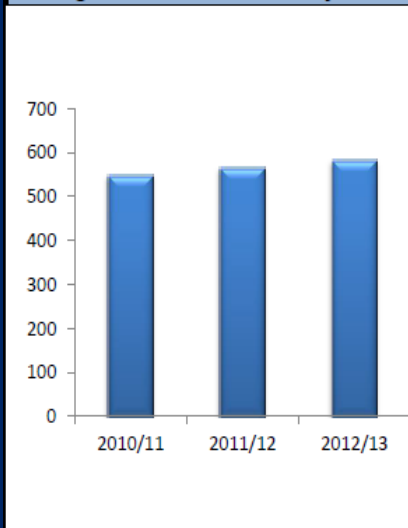
Council of the City of Sydney



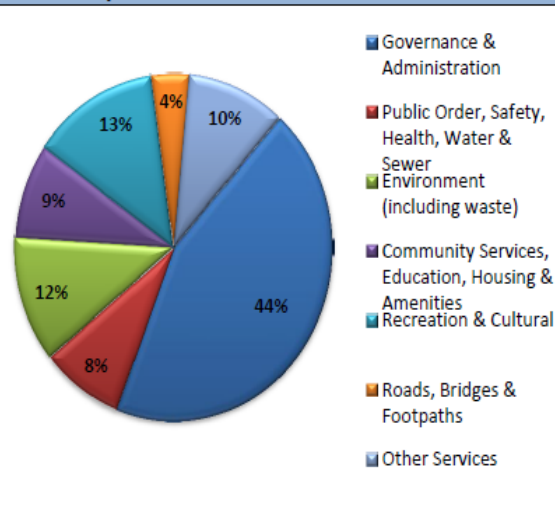
The City of Sydney has an area of approximately 26.7 km² with a population of 187,561. Sydney is home to some of the largest Australian companies. The area includes Circular Quay, Hyde Park, The Domain, the Royal Botanic Gardens, and Centennial Park. The area is known for its foreshores, heritage buildings, performing arts and culture, museums, sport and recreation. Sydney is home of the famous Opera House and Harbour Bridge.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	10.9	10.9	Councillors (No.)	10	10
Population aged 19 or less (%)	10.1	10.1	Population per Councillor (No.)	18,756	18,756
Population aged between 20 & 59 (%)	78.3	78.3	Equivalent Full Time Staff (EFT) (No.)	1,741	1,741
Population aged above 60 (%)	11.6	11.6	2012/13 Revenue (\$'000)	599,246	599,246
Aboriginal & Torres Strait Islanders (%)	1.3	1.3	2012/13 Expenses (\$'000)	485,398	485,398
Language Spoken Other than English (%)	30.3	30.3	Residential Pensioner Rebates (%)	3	3
Socio-Economic Index Rank (1 low, 152 high)	130	n/a	Population Density (residents per km ²)	7,024.76	7,024.76
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.1	4.1	Public Swimming Pool Complexes (incl rock pools) (No.)	5	5
Avg Taxable Income (\$)	56,470	56,470	Public Halls (No.)	21	21
Avg Household Family Size (No.)	2.4	2.4	Public Libraries (No.)	12	12
Largest Industry Employer	Professional		Open Public Space (ha)	233	233
Value of DAs determined (\$'000)	3,348,019	3,348,019	Total Road Length (km)	331.1	331.1
Active Businesses in LGA (No.)	60,386	60,386	Access to Internet at Home (%)	74.3	74.3

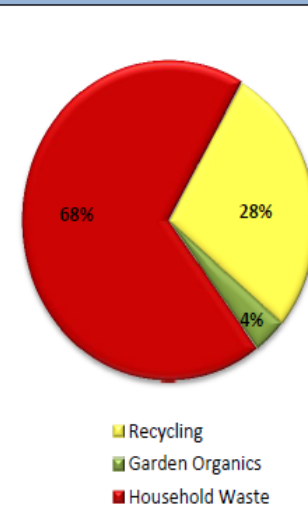
Average Residential Ordinary Rates



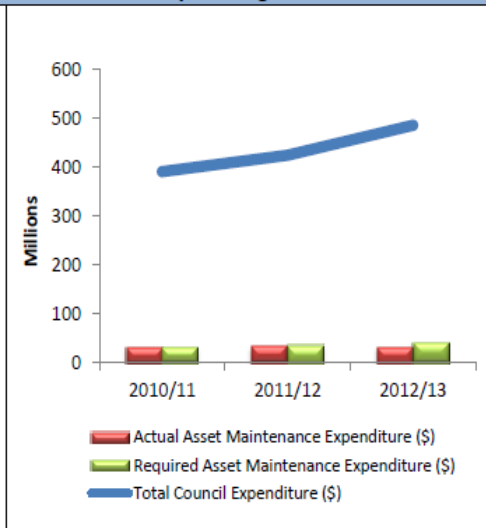
Expenditure on Services



Council's Waste Services




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Strong with a Positive outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
456 Kent Street	Avg Ordinary Residential Rate (\$)	582.34	582.34	Governance & Administration Expenditure per capita (\$)	1,102.53	1,102.53
Sydney NSW 2000	Avg Ordinary Business Rate (\$)	10,402.97	10,402.97	Environmental Expenditure (including waste) per capita	294.35	294.35
Postal Address:	Avg Ordinary Farmland Rate (\$)	n/a	n/a	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
GPO Box 1591, Sydney NSW 2001	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	240.21	240.21
Phone: 02 9265 9333	Total Land Value / Total Rate Revenue (\$)	170.29	170.29	Recreational & Culture Expenditure per capita (\$) *	350.29	350.29
Fax: 02 9265 9222	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	223.28	223.28
Email:	Avg Domestic Waste Charge (\$)	347.37	347.37	Other Services Expenditure per capita (\$)	272.89	272.89
council@cityofsydney.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	61	61	Library Services Expenditure per capita (\$)	37.79	37.79
Web:	Grants & Contributions Revenue (%)	18	18	Library Circulation per capita (Items)	6	6
www.cityofsydney.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	4.3	4.3	Domestic waste not going to land fill (%)	64	64
Demographics of Population of LGA	Unrestricted Current Ratio	4.1	4.1	Development Applications (mean gross days)	67	67
	Outstanding Rates & Annual Charges (%)	5.8	5.8	Development Applications determined (No.)	1,840	1,840
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	0.0	0.0	Companion Animals microchipped (No.)	28,859	28,859
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	5.2	5.2	Companion Animals microchipped and registered (%)	51	51
Your Council's Community Leadership	Your Council's Assets					
Development Applications determined by Councillors (%)	Roads, Bridges and Footpath expenditure per capita (\$)	4	4	104.40	104.40	
Audited Financial Reports submitted by due date (Y/N)	Building & Infrastructure Renewal Ratio (%)	Y	n/a	65.9	65.9	
Code of Conduct Complaints (No.)	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	6	6	4.1	4.1	
Complaints investigated requiring action (No.)	Road Length per '000 capita (metre)	0	0	1.8	1.8	
Cost of dealing with Code of Conduct Complaints (\$)	Asset Maintenance Ratio (TCorp Benchmark >1.0)	4,800	4,800	0.8	0.8	
Population per EFT Staff (No.)		108	108			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		

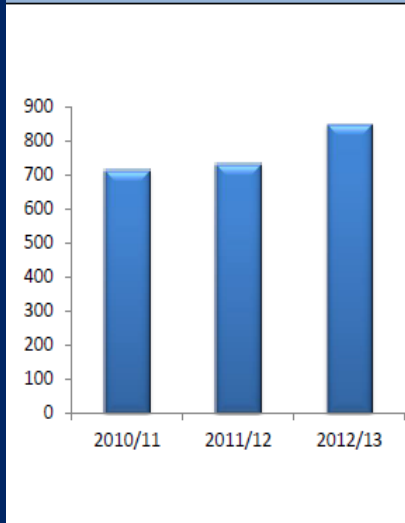
Tamworth Regional Council



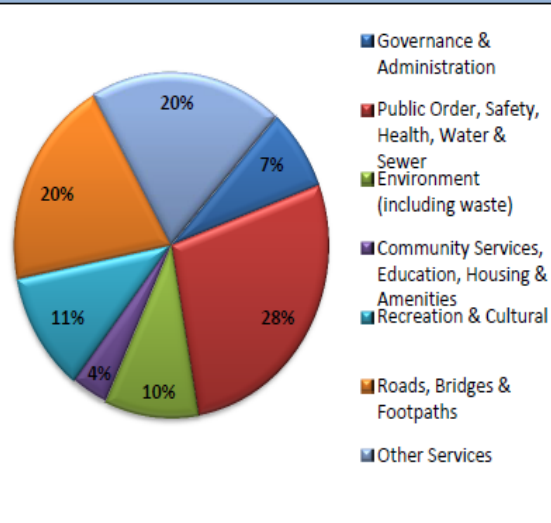
Tamworth Regional has an area of approximately 9,893.6 km² with a population of 58,922. Located in the New England region, it is a regional centre with retail, service and tourism industries. Agriculture including beef, sheep, grain, dairy, poultry and lucerne production are main industries in the area. Tamworth is known as the Country Music Capital of Australia and is home of the Country Music Festival and Awards and the Big Golden Guitar. It is also home to the Australian Equine and Livestock Events Centre.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.0	4.6	Councillors (No.)	9	10
Population aged 19 or less (%)	27.7	26.1	Population per Councillor (No.)	6,547	4,055
Population aged between 20 & 59 (%)	49.4	49.6	Equivalent Full Time Staff (EFT) (No.)	535	312
Population aged above 60 (%)	22.9	24.2	2012/13 Revenue (\$'000)	141,715	79,325
Aboriginal & Torres Strait Islanders (%)	8.4	4.7	2012/13 Expenses (\$'000)	119,265	73,370
Language Spoken Other than English (%)	2.3	4.7	Residential Pensioner Rebates (%)	22	21
Socio-Economic Index Rank (1 low, 152 high)	69	n/a	Population Density (residents per km ²)	5.96	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	6.2	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	6	3
Avg Taxable Income (\$)	38,378	40,087	Public Halls (No.)	23	13
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	6	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	849	946
Value of DAs determined (\$'000)	112,346	103,374	Total Road Length (km)	3,223.2	1101.8
Active Businesses in LGA (No.)	5,650	3,158	Access to Internet at Home (%)	65.8	68.3

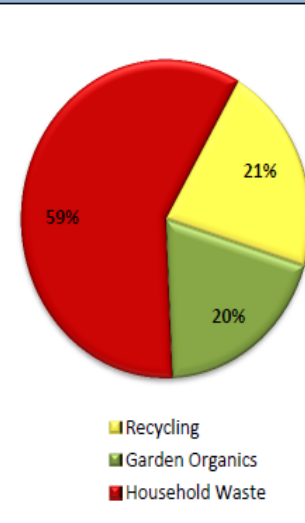
Average Residential Ordinary Rates



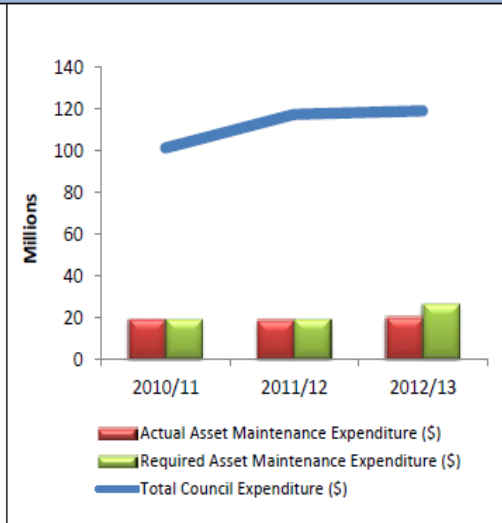
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
437 Peel Street Tamworth NSW 2340 Postal Address: PO Box 555, Tamworth NSW 2340 Phone: 02 6767 5555 Fax: 02 6767 5499 Email: trc@tamworth.nsw.gov.au Web: www.tamworth.nsw.gov.au	Avg Ordinary Residential Rate (\$)	848.52	878.05	Governance & Administration Expenditure per capita (\$)	152.88	266.44
	Avg Ordinary Business Rate (\$)	2,704.34	3,168.15	Environmental Expenditure (including waste) per capita	192.83	236.74
	Avg Ordinary Farmland Rate (\$)	1,689.90	1,834.89	Water & Sewer Services Expenditure per capita (\$)	531.19	539.74
	Avg Ordinary Mining Rate (\$)	16,000.00	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	75.40	178.49
	Total Land Value / Total Rate Revenue (\$)	141.79	166.32	Recreational & Culture Expenditure per capita (\$) *	228.01	252.82
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,296	1,188	Public Order, Safety & Health Expenditure per capita (\$)	35.17	63.87
	Avg Domestic Waste Charge (\$)	263.87	287.64	Other Services Expenditure per capita (\$)	404.25	225.45
	Own Source Revenue (%) (TCorp Benchmark 60%)	65	64	Library Services Expenditure per capita (\$)	45.18	45.92
	Grants & Contributions Revenue (%)	28	28	Library Circulation per capita (Items)	4	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	1.4	-6.4	Domestic waste not going to land fill (%)	56	43
	Unrestricted Current Ratio	3.5	2.9	Development Applications (mean gross days)	36	61
	Outstanding Rates & Annual Charges (%)	7.2	6.1	Development Applications determined (No.)	518	452
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	3.4	4.4	Companion Animals microchipped (No.)	32,281	17,347
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.2	4.3	Companion Animals microchipped and registered (%)	40	58
Demographics of Population of LGA						
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)			1	3	Roads, Bridges and Footpath expenditure per capita (\$)	
Audited Financial Reports submitted by due date (Y/N)			Y	n/a	Building & Infrastructure Renewal Ratio (%)	
Code of Conduct Complaints (No.)			0	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	
Complaints investigated requiring action (No.)			0	1	Road Length per '000 capita (metre)	
Cost of dealing with Code of Conduct Complaints (\$)			0	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	
Population per EFT Staff (No.)			110	125		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups						
Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13 						

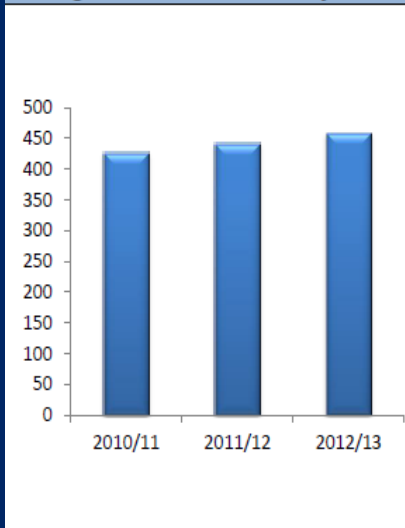
Temora Shire Council



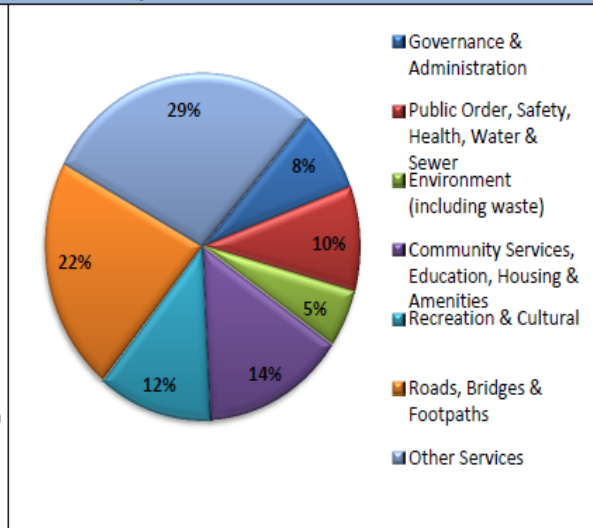
Temora Shire has an area of approximately 2,802.6 km² with a population of 5,969. Located in the Riverina region of NSW. The Shire includes the agricultural communities and small villages. It is home of the Temora Rural and Aviation Museum and attracts national attention through its air shows.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-0.1	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	26.6	25.9	Population per Councillor (No.)	663	835
Population aged between 20 & 59 (%)	44.2	47.4	Equivalent Full Time Staff (EFT) (No.)	86	108
Population aged above 60 (%)	29.2	26.7	2012/13 Revenue (\$'000)	17,523	23,296
Aboriginal & Torres Strait Islanders (%)	1.7	7.9	2012/13 Expenses (\$'000)	16,212	22,483
Language Spoken Other than English (%)	2.0	2.6	Residential Pensioner Rebates (%)	28	25
Socio-Economic Index Rank (1 low, 152 high)	46	n/a	Population Density (residents per km ²)	2.13	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.7	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	30,351	34,729	Public Halls (No.)	2	7
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	2	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	40	151
Value of DAs determined (\$'000)	8,318	10,612	Total Road Length (km)	1,230.6	1606.1
Active Businesses in LGA (No.)	656	851	Access to Internet at Home (%)	60.7	61.4

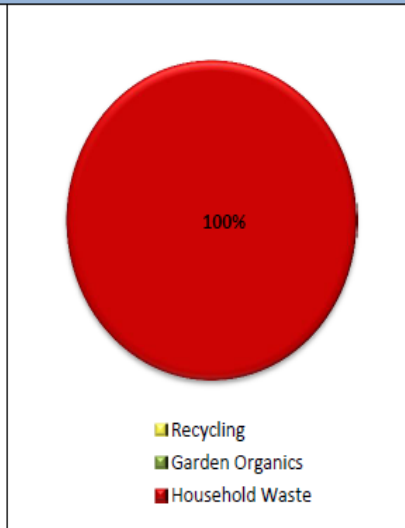
Average Residential Ordinary Rates



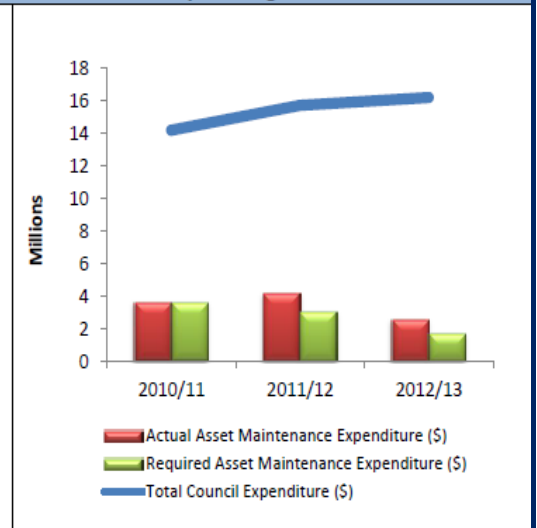
Expenditure on Services



Council's Waste Services

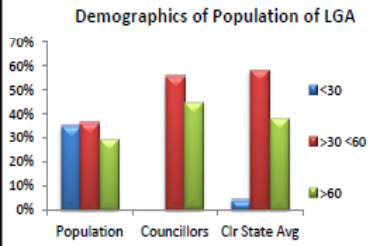
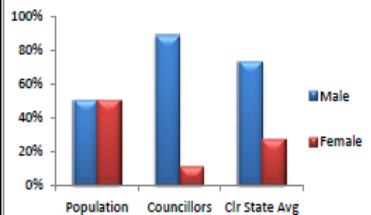
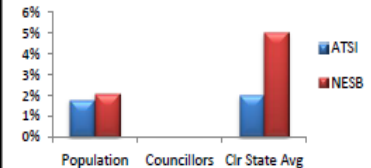



Council's Spending on Assets

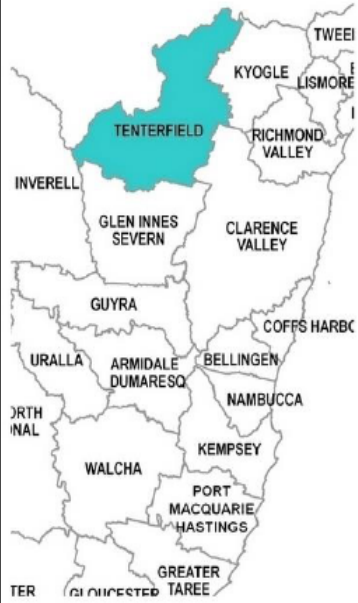


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
105 Loftus Street	Avg Ordinary Residential Rate (\$)	458.09	516.92	Governance & Administration Expenditure per capita (\$)	198.86	416.68
Temora NSW 2666	Avg Ordinary Business Rate (\$)	1,203.39	1,196.86	Environmental Expenditure (including waste) per capita	137.71	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,581.66	2,257.70	Water & Sewer Services Expenditure per capita (\$)	104.37	377.40
PO Box 262, Temora NSW 2666	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	399.73	319.06
Phone: 02 6980 1100	Total Land Value / Total Rate Revenue (\$)	159.72	179.29	Recreational & Culture Expenditure per capita (\$) *	321.49	279.50
Fax: 02 6980 1138	Typical Residential Water and Sewer Bill (including usage) (\$)	282	1,067	Public Order, Safety & Health Expenditure per capita (\$)	165.69	142.68
Email:	Avg Domestic Waste Charge (\$)	134.53	270.75	Other Services Expenditure per capita (\$)	787.40	414.94
temshire@temora.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	46	49	Library Services Expenditure per capita (\$)	47.58	45.73
Web:	Grants & Contributions Revenue (%)	48	44	Library Circulation per capita (Items)	6	5
www.temora.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-0.1	-6.8	Domestic waste not going to land fill (%)	16	31
Demographics of Population of LGA	Unrestricted Current Ratio	2.9	5.1	Development Applications (mean gross days)	19	58
	Outstanding Rates & Annual Charges (%)	4.7	9.2	Development Applications determined (No.)	67	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	0.0	26.5	Companion Animals microchipped (No.)	2,523	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	3.1	6.3	Companion Animals microchipped and registered (%)	78	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	9	5	Roads, Bridges and Footpath expenditure per capita (\$)	600.77	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	66.1	79.0
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	3.4	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	206.2	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.5	0.9
	Population per EFT Staff (No.)	70	71			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 Office of Local Government		

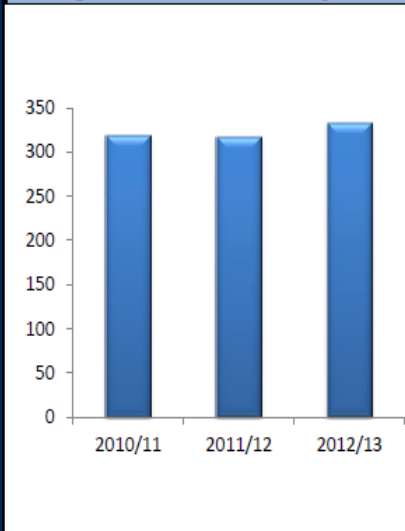
Tenterfield Shire Council



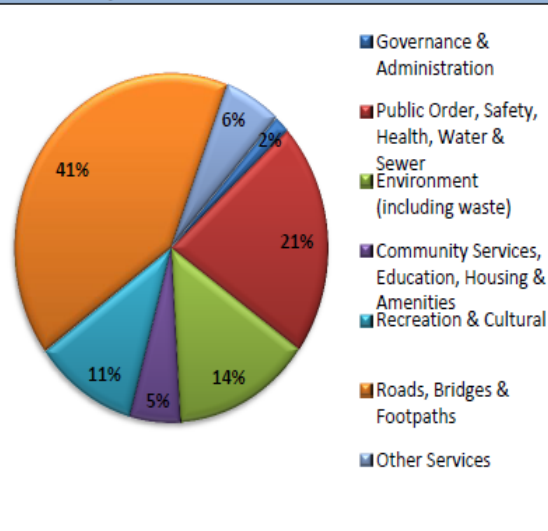
Tenterfield Shire has an area of approximately 7,332.1 km² with a population of 6,996. Located in the New England region, its main industries are beef cattle and merino wool production. It is a valley town surrounded by the Great Dividing Range and National Parks. It is known as 'The Birthplace of Our Nation' and is the location where Sir Henry Parkes delivered his Federation speech in 1889.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	3.9	1.7	Councillors (No.)	10	9
Population aged 19 or less (%)	23.8	25.9	Population per Councillor (No.)	700	835
Population aged between 20 & 59 (%)	45.0	47.4	Equivalent Full Time Staff (EFT) (No.)	91	108
Population aged above 60 (%)	31.2	26.7	2012/13 Revenue (\$'000)	17,645	23,296
Aboriginal & Torres Strait Islanders (%)	6.8	7.9	2012/13 Expenses (\$'000)	19,009	22,483
Language Spoken Other than English (%)	3.0	2.6	Residential Pensioner Rebates (%)	25	25
Socio-Economic Index Rank (1 low, 152 high)	14	n/a	Population Density (residents per km ²)	0.95	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.3	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	28,576	34,729	Public Halls (No.)	11	7
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	4	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	61	151
Value of DAs determined (\$'000)	6,383	10,612	Total Road Length (km)	1,698.6	1606.1
Active Businesses in LGA (No.)	911	851	Access to Internet at Home (%)	58.2	61.4

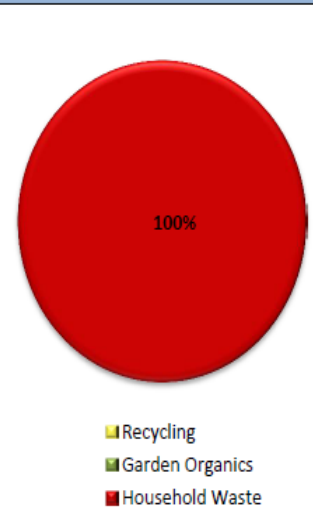
Average Residential Ordinary Rates



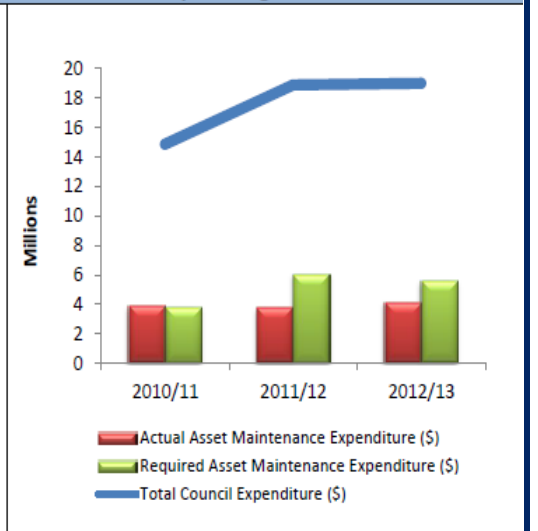
Expenditure on Services



Council's Waste Services



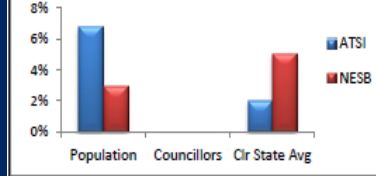
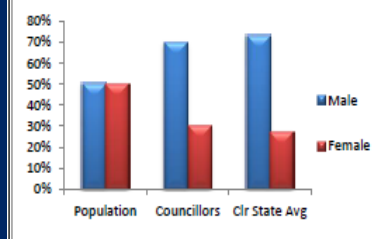
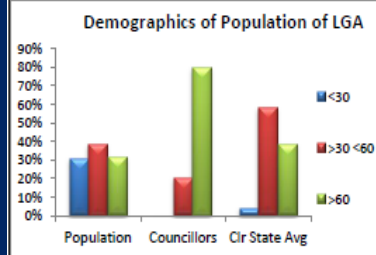
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
247 Rouse Street	Avg Ordinary Residential Rate (\$)	333.01	516.92	Governance & Administration Expenditure per capita (\$)	41.74	416.68
Tenterfield NSW 2372	Avg Ordinary Business Rate (\$)	782.61	1,196.86	Environmental Expenditure (including waste) per capita	370.35	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,059.76	2,257.70	Water & Sewer Services Expenditure per capita (\$)	454.83	377.40
PO Box 214, Tenterfield NSW 2372	Avg Ordinary Mining Rate (\$)	1,000.00	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	143.65	319.06
Phone: 02 6736 6000	Total Land Value / Total Rate Revenue (\$)	339.03	179.29	Recreational & Culture Expenditure per capita (\$) *	290.59	279.50
Fax: 02 6948 2865	Typical Residential Water and Sewer Bill (including usage) (\$)	1,410	1,067	Public Order, Safety & Health Expenditure per capita (\$)	136.22	142.68
Email:	Avg Domestic Waste Charge (\$)	257.88	270.75	Other Services Expenditure per capita (\$)	159.23	414.94
council@tenterfield.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	44	49	Library Services Expenditure per capita (\$)	67.75	45.73
Web:	Grants & Contributions Revenue (%)	51	44	Library Circulation per capita (Items)	5	5
www.tenterfield.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-32.3	-6.8	Domestic waste not going to land fill (%)	42	31
	Unrestricted Current Ratio	4.7	5.1	Development Applications (mean gross days)	56	58
	Outstanding Rates & Annual Charges (%)	11.6	9.2	Development Applications determined (No.)	81	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	3.0	26.5	Companion Animals microchipped (No.)	2,378	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	9.6	6.3	Companion Animals microchipped and registered (%)	73	53
	Your Council's Community Leadership			Your Council's Assets		
	Development Applications determined by Councillors (%)	2	5	Roads, Bridges and Footpath expenditure per capita (\$)	1,120.50	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	96.0	79.0
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	33.6	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	242.8	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.9
	Population per EFT Staff (No.)	77	71			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		



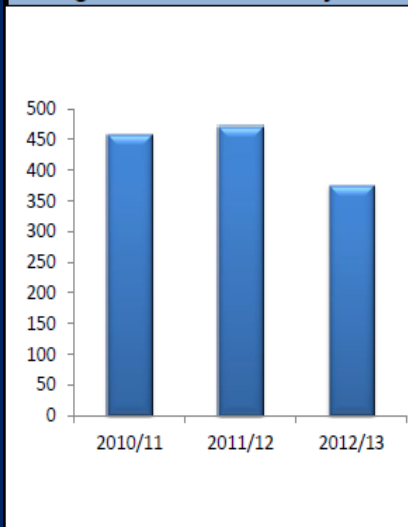
Tumbarumba Shire Council



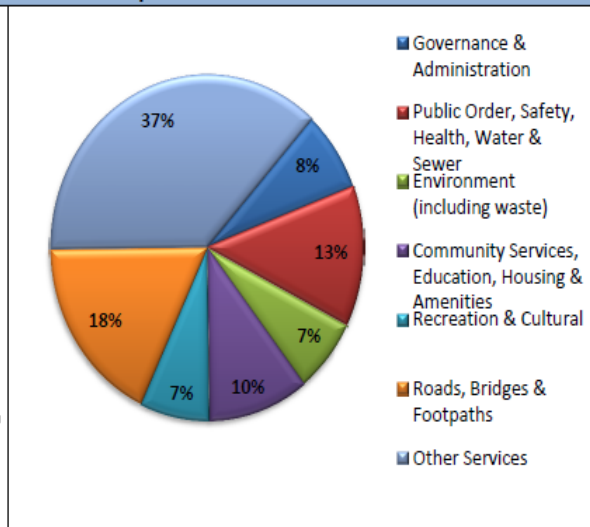
Tumbarumba Shire has an area of approximately 4,391.8 km2 with a population of 3,517. Located on the south western slopes of the Snowy Mountains, its main industries are the timber plantation and processing, agriculture, horticulture, viticulture, tourism, retail, Snowy Hydro Limited.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-1.5	-0.9	Councillors (No.)	8	8
Population aged 19 or less (%)	23.9	26.0	Population per Councillor (No.)	440	413
Population aged between 20 & 59 (%)	49.2	48.3	Equivalent Full Time Staff (EFT) (No.)	95	70
Population aged above 60 (%)	26.9	25.7	2012/13 Revenue (\$'000)	19,881	15,538
Aboriginal & Torres Strait Islanders (%)	2.4	9.9	2012/13 Expenses (\$'000)	17,140	14,307
Language Spoken Other than English (%)	3.8	2.3	Residential Pensioner Rebates (%)	24	24
Socio-Economic Index Rank (1 low, 152 high)	59	n/a	Population Density (residents per km ²)	0.80	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.6	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	36,278	35,220	Public Halls (No.)	5	5
Avg Household Family Size (No.)	2.9	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	107	79
Value of DAs determined (\$'000)	4,948	5,873	Total Road Length (km)	586.1	1325.9
Active Businesses in LGA (No.)	478	457	Access to Internet at Home (%)	62.6	58.8

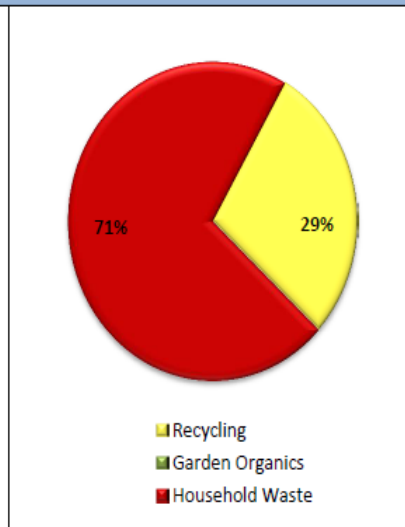
Average Residential Ordinary Rates



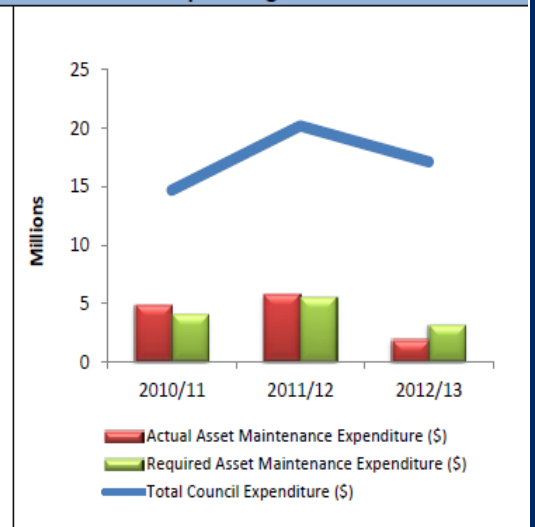
Expenditure on Services



Council's Waste Services



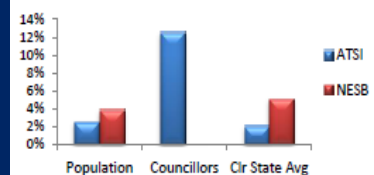
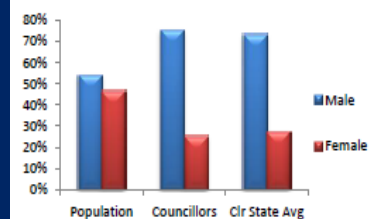
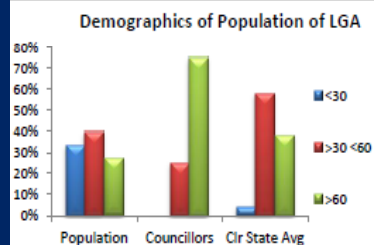
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Strong with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Very Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Cnr Bridge & Winton Street Tumbarumba NSW 2653 Postal Address: PO Box 61, Tumbarumba NSW 2653 Phone: 02 6948 9100 Fax: 02 6948 2865 Email: mail@tumbashire.nsw.gov.au Web: www.tumbashire.nsw.gov.au	Avg Ordinary Residential Rate (\$)	375.36	357.70	Governance & Administration Expenditure per capita (\$)	359.40	752.29
	Avg Ordinary Business Rate (\$)	682.80	693.86	Environmental Expenditure (including waste) per capita	330.40	237.56
	Avg Ordinary Farmland Rate (\$)	1,556.49	2,408.48	Water & Sewer Services Expenditure per capita (\$)	476.26	486.17
	Avg Ordinary Mining Rate (\$)	n/a	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	508.39	362.69
	Total Land Value / Total Rate Revenue (\$)	217.55	185.51	Recreational & Culture Expenditure per capita (\$) *	352.00	301.24
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,152	1,094	Public Order, Safety & Health Expenditure per capita (\$)	168.89	164.77
	Avg Domestic Waste Charge (\$)	310.52	234.55	Other Services Expenditure per capita (\$)	1,805.52	863.71
	Own Source Revenue (%) (TCorp Benchmark 60%)	50	44	Library Services Expenditure per capita (\$)	51.46	52.38
	Grants & Contributions Revenue (%)	46	49	Library Circulation per capita (Items)	n/a	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-3.6	-7.6	Domestic waste not going to land fill (%)	28	25
	Unrestricted Current Ratio	4.3	4.9	Development Applications (mean gross days)	72	35
	Outstanding Rates & Annual Charges (%)	10.8	10.5	Development Applications determined (No.)	69	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	12.4	43.3	Companion Animals microchipped (No.)	1,449	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.5	8.9	Companion Animals microchipped and registered (%)	51	50
	Your Council's Community Leadership				Your Council's Assets	
Development Applications determined by Councillors (%)	6	9	Roads, Bridges and Footpath expenditure per capita (\$)	872.62	1,375.16	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	131.9	101.4	
Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	3.7	7.5	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	166.7	433.7	
Cost of dealing with Code of Conduct Complaints (\$)	0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.6	0.9	
Population per EFT Staff (No.)	37	50	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  		



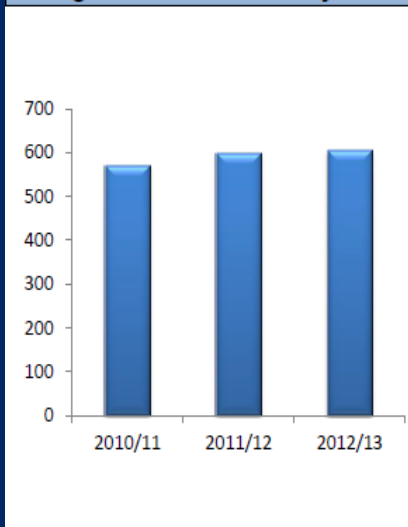
Tumut Shire Council



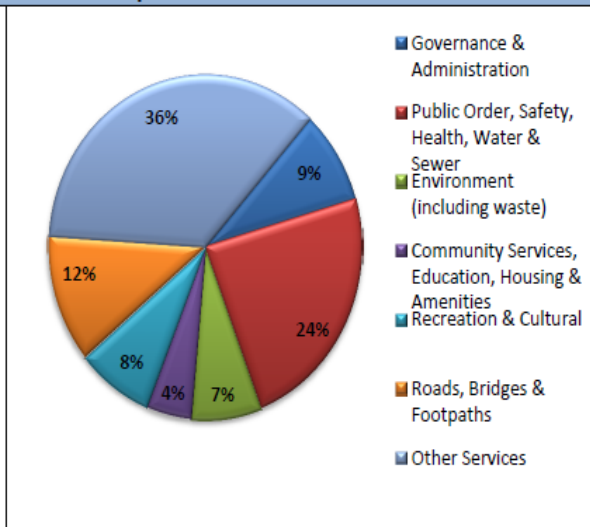
Tumut Shire has an area of approximately 4,566.5 km² with a population of 11,290. Located on the south western slopes of the Snowy Mountains and bordered by Tumbarumba and Gundagai. The area is home to the Kosciuszko National Park and the Yarrangobilly Caves.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	2.0	4.2	Councillors (No.)	7	9
Population aged 19 or less (%)	26.5	27.7	Population per Councillor (No.)	1,613	1,487
Population aged between 20 & 59 (%)	48.0	48.4	Equivalent Full Time Staff (EFT) (No.)	134	152
Population aged above 60 (%)	25.5	24.0	2012/13 Revenue (\$'000)	33,800	38,947
Aboriginal & Torres Strait Islanders (%)	4.5	5.8	2012/13 Expenses (\$'000)	32,249	34,240
Language Spoken Other than English (%)	4.6	3.3	Residential Pensioner Rebates (%)	24	22
Socio-Economic Index Rank (1 low, 152 high)	41	n/a	Population Density (residents per km ²)	2.47	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.1	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	2	3
Avg Taxable Income (\$)	40,138	38,908	Public Halls (No.)	4	8
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	4	2
Largest Industry Employer	Manufacturing		Open Public Space (ha)	235	235
Value of DAs determined (\$'000)	11,971	27,592	Total Road Length (km)	636.0	1453.3
Active Businesses in LGA (No.)	1,128	1,398	Access to Internet at Home (%)	62.1	65.3

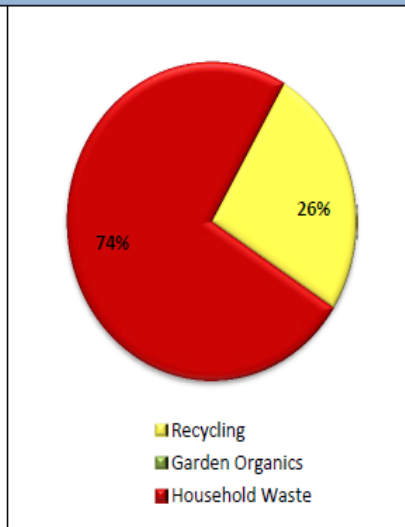
Average Residential Ordinary Rates



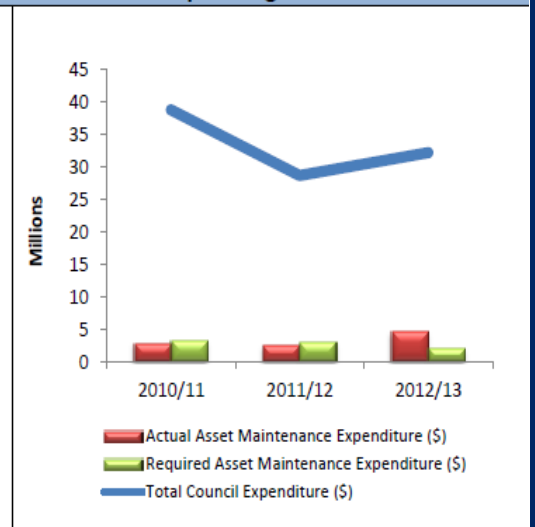
Expenditure on Services



Council's Waste Services

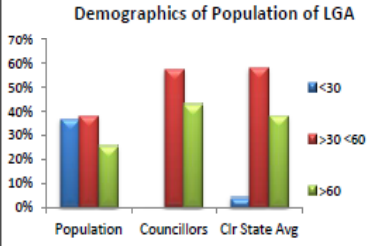
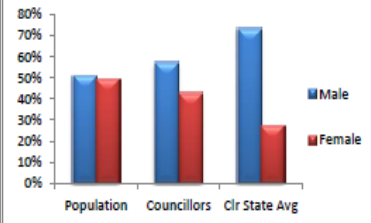
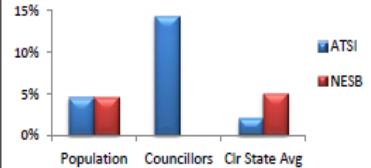




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
76 Capper Street	Avg Ordinary Residential Rate (\$)	605.71	652.52	Governance & Administration Expenditure per capita (\$)	243.84	335.85
Tumut NSW 2720	Avg Ordinary Business Rate (\$)	1,673.61	1,890.97	Environmental Expenditure (including waste) per capita	201.68	227.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,578.28	2,432.74	Water & Sewer Services Expenditure per capita (\$)	554.92	428.71
76 Capper Street, Tumut NSW 2720	Avg Ordinary Mining Rate (\$)	n/a	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	133.48	187.17
Phone: 02 6941 2555	Total Land Value / Total Rate Revenue (\$)	143.53	177.84	Recreational & Culture Expenditure per capita (\$) *	224.89	232.13
Fax: 02 6941 2678	Typical Residential Water and Sewer Bill (including usage) (\$)	1,083	1,169	Public Order, Safety & Health Expenditure per capita (\$)	125.16	95.37
Email:	Avg Domestic Waste Charge (\$)	294.86	263.67	Other Services Expenditure per capita (\$)	1,025.86	394.89
admin@tumut.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	63	55	Library Services Expenditure per capita (\$)	49.25	36.75
Web:	Grants & Contributions Revenue (%)	32	37	Library Circulation per capita (Items)	5	5
www.tumut.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-2.0	-3.2	Domestic waste not going to land fill (%)	28	35
Demographics of Population of LGA	Unrestricted Current Ratio	7.1	4.8	Development Applications (mean gross days)	26	55
	Outstanding Rates & Annual Charges (%)	6.1	7.4	Development Applications determined (No.)	135	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	6.0	13.8	Companion Animals microchipped (No.)	5,779	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.1	6.0	Companion Animals microchipped and registered (%)	59	49
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	10	8	Roads, Bridges and Footpath expenditure per capita (\$)	346.59	642.67
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	60.2	87.4
	Code of Conduct Complaints (No.)	4	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	1.0	13.1
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	56.3	108.9
	Cost of dealing with Code of Conduct Complaints (\$)	3,520	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	2.2	0.9
	Population per EFT Staff (No.)	84	93			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

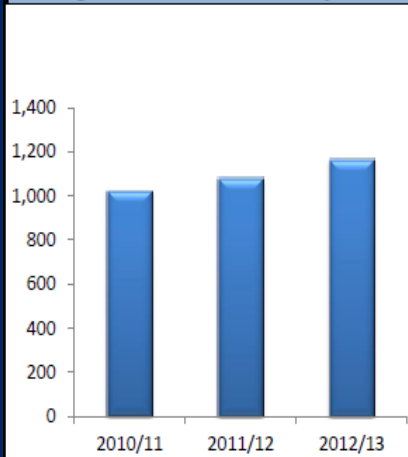
Tweed Shire Council



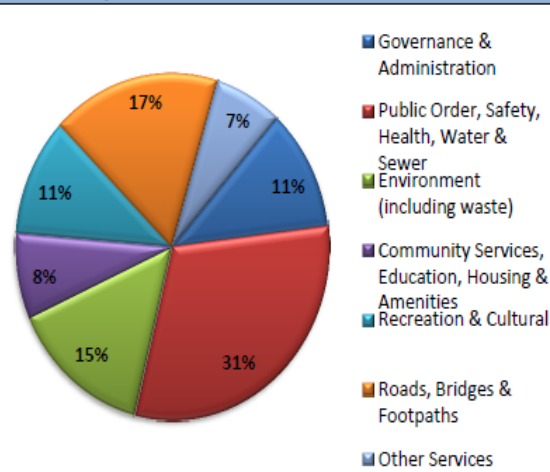
Tweed Shire has an area of approximately 1,309.4 km² with a population of 88,866. With 37km of natural coastline, wetlands and estuarine forests, lush pastoral and farm land, the entire basin of the Twee River and mountainous regions containing three world-heritage listed National Parks, Tweed boasts a unique and diverse environment. The hospitality, health care, agricultural and tourism industries are major employers, which construction, fishing and light industry are other significant contributors to the local economy.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	7.0	5.8	Councillors (No.)	7	11
Population aged 19 or less (%)	23.7	24.2	Population per Councillor (No.)	12,695	11,351
Population aged between 20 & 59 (%)	46.7	49.4	Equivalent Full Time Staff (EFT) (No.)	672	754
Population aged above 60 (%)	29.7	26.4	2012/13 Revenue (\$'000)	181,623	199,707
Aboriginal & Torres Strait Islanders (%)	3.5	3.3	2012/13 Expenses (\$'000)	169,491	185,411
Language Spoken Other than English (%)	4.7	6.6	Residential Pensioner Rebates (%)	24	23
Socio-Economic Index Rank (1 low, 152 high)	68	n/a	Population Density (residents per km ²)	67.87	224.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	6.5	6.5	Public Swimming Pool Complexes (incl rock pools) (No.)	3	11
Avg Taxable Income (\$)	35,475	39,965	Public Halls (No.)	19	24
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	3	6
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	1,650	1,462
Value of DAs determined (\$'000)	195,614	276,385	Total Road Length (km)	1,235.0	1193.0
Active Businesses in LGA (No.)	7,065	8,775	Access to Internet at Home (%)	68.3	69.9

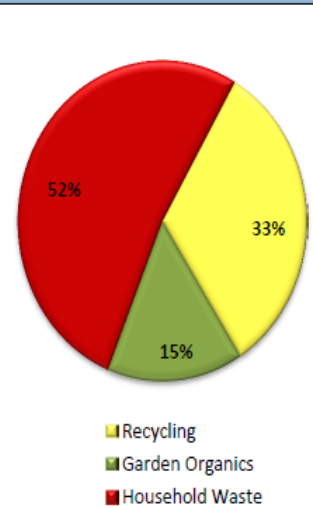
Average Residential Ordinary Rates



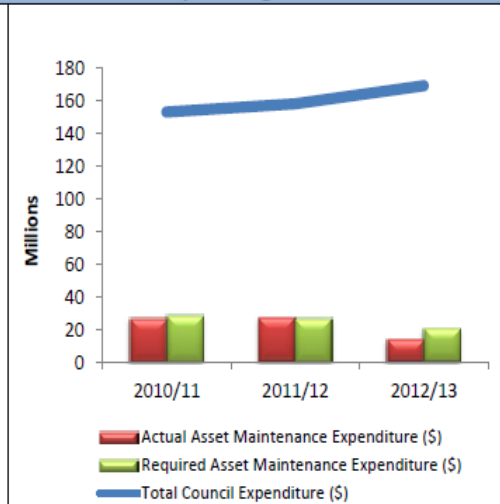
Expenditure on Services



Council's Waste Services





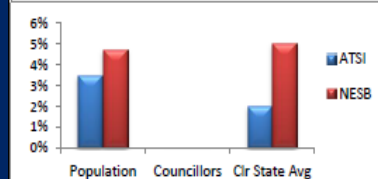
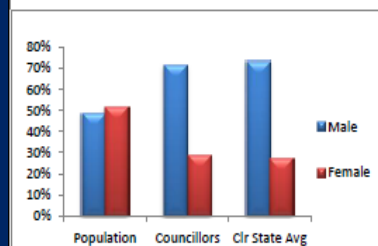
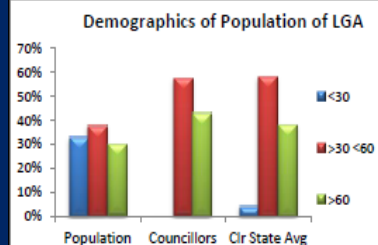
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Tumbulgum Road Murwillumbah NSW 2484 Postal Address: PO Box 816, Murwillumbah NSW 2484 Phone: 02 6670 2400 Fax: 02 6670 2429 Email: tsc@tweed.nsw.gov.au Web: www.tweed.nsw.gov.au	Avg Ordinary Residential Rate (\$)	1,167.26	978.15	Governance & Administration Expenditure per capita (\$)	213.86	232.76
	Avg Ordinary Business Rate (\$)	3,039.41	4,602.65	Environmental Expenditure (including waste) per capita	270.69	284.18
	Avg Ordinary Farmland Rate (\$)	1,548.58	1,706.23	Water & Sewer Services Expenditure per capita (\$)	538.62	562.41
	Avg Ordinary Mining Rate (\$)	n/a	48,150.00	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	151.96	101.69
	Total Land Value / Total Rate Revenue (\$)	195.85	195.12	Recreational & Culture Expenditure per capita (\$) *	213.25	228.61
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,139	1,152	Public Order, Safety & Health Expenditure per capita (\$)	51.90	56.35
	Avg Domestic Waste Charge (\$)	237.76	332.26	Other Services Expenditure per capita (\$)	133.18	151.43
	Own Source Revenue (%) (TCorp Benchmark 60%)	68	69	Library Services Expenditure per capita (\$)	27.19	36.59
	Grants & Contributions Revenue (%)	25	23	Library Circulation per capita (Items)	8	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-8.8	-6.2	Domestic waste not going to land fill (%)	46	48
	Unrestricted Current Ratio	3.4	2.4	Development Applications (mean gross days)	62	69
	Outstanding Rates & Annual Charges (%)	7.0	6.4	Development Applications determined (No.)	653	1,142
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	1.8	4.1	Companion Animals microchipped (No.)	27,810	44,468
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.0	2.9	Companion Animals microchipped and registered (%)	74	73
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	2	1	Roads, Bridges and Footpath expenditure per capita (\$)	333.81	250.05	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	36.1	45.3	
Code of Conduct Complaints (No.)	11	8	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	3.1	7.6	
Complaints investigated requiring action (No.)	2	1	Road Length per '000 capita (metre)	13.9	11.2	
Cost of dealing with Code of Conduct Complaints (\$)	40,000	14,075	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.6	
Population per EFT Staff (No.)	132	164	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  			



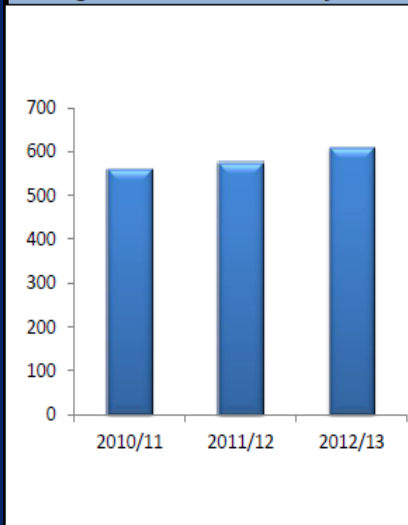
Upper Hunter Shire Council



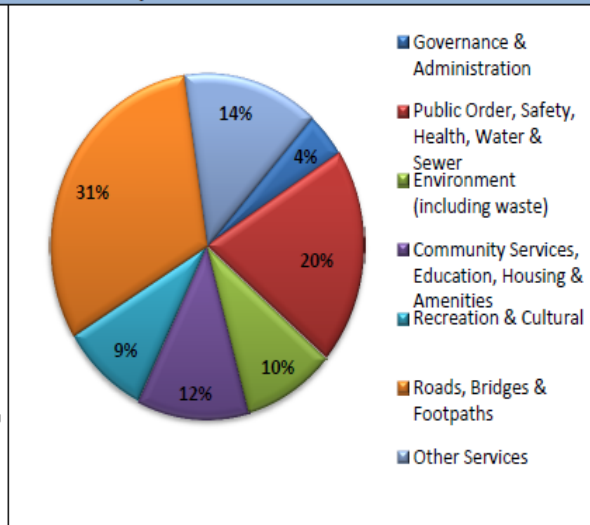
Upper Hunter Shire has an area of approximately 8,101.9 km² with a population of 14,509. Located in the Upper Hunter region, it is the largest horse breeding region in Australia. Scone claims the title of Horse Capital of Australia. It is also the birthplace of the Australian Blue Heeler.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	8.5	4.2	Councillors (No.)	9	9
Population aged 19 or less (%)	27.0	27.7	Population per Councillor (No.)	1,612	1,487
Population aged between 20 & 59 (%)	50.9	48.4	Equivalent Full Time Staff (EFT) (No.)	192	152
Population aged above 60 (%)	22.1	24.0	2012/13 Revenue (\$'000)	45,872	38,947
Aboriginal & Torres Strait Islanders (%)	3.9	5.8	2012/13 Expenses (\$'000)	36,023	34,240
Language Spoken Other than English (%)	2.5	3.3	Residential Pensioner Rebates (%)	20	22
Socio-Economic Index Rank (1 low, 152 high)	86	n/a	Population Density (residents per km ²)	1.79	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.0	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	3	3
Avg Taxable Income (\$)	45,423	38,908	Public Halls (No.)	10	8
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	5	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	150	235
Value of DAs determined (\$'000)	30,028	27,592	Total Road Length (km)	1,768.1	1453.3
Active Businesses in LGA (No.)	1,726	1,398	Access to Internet at Home (%)	65.6	65.3

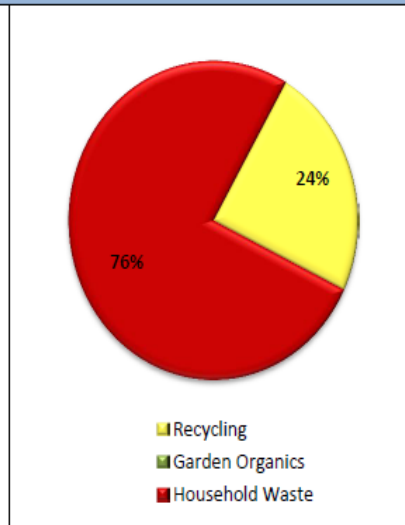
Average Residential Ordinary Rates



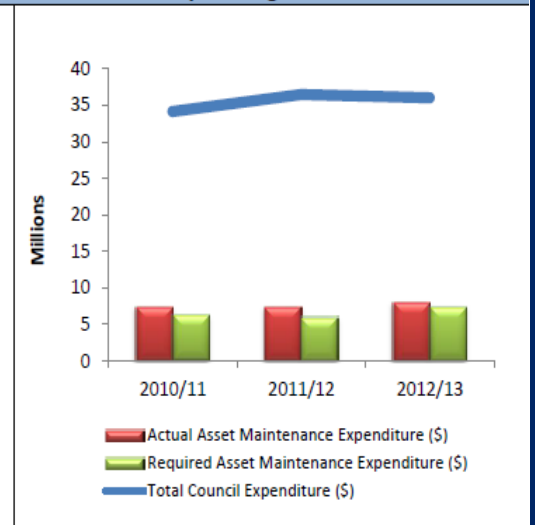
Expenditure on Services



Council's Waste Services

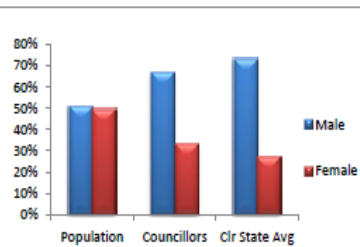
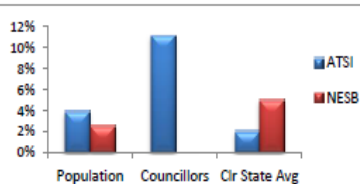


Council's Spending on Assets

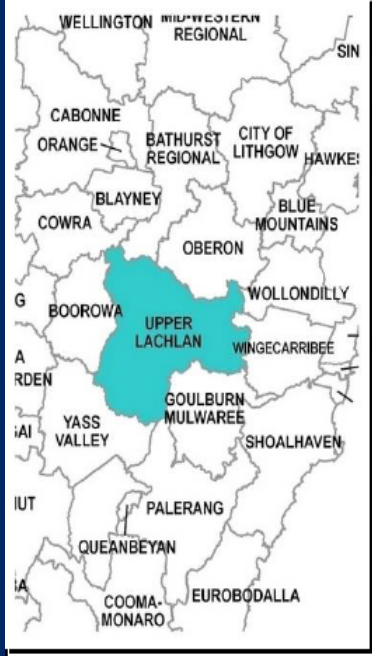


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
135 Liverpool Street	Avg Ordinary Residential Rate (\$)	610.00	652.52	Governance & Administration Expenditure per capita (\$)	103.80	335.85
Scone NSW 2337	Avg Ordinary Business Rate (\$)	959.92	1,890.97	Environmental Expenditure (including waste) per capita	228.00	227.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,713.10	2,432.74	Water & Sewer Services Expenditure per capita (\$)	423.19	428.71
PO Box 208, Scone NSW 2337	Avg Ordinary Mining Rate (\$)	3,260.87	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	288.58	187.17
Phone: 02 6540 1100	Total Land Value / Total Rate Revenue (\$)	221.58	177.84	Recreational & Culture Expenditure per capita (\$) *	225.52	232.13
Fax: 02 6545 2671	Typical Residential Water and Sewer Bill (including usage) (\$)	1,323	1,169	Public Order, Safety & Health Expenditure per capita (\$)	82.43	95.37
Email:	Avg Domestic Waste Charge (\$)	347.60	263.67	Other Services Expenditure per capita (\$)	350.75	394.89
council@upperhunter.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	52	55	Library Services Expenditure per capita (\$)	41.91	36.75
Web:	Grants & Contributions Revenue (%)	43	37	Library Circulation per capita (Items)	3	5
www.upperhunter.local-e.nsw.gov.au/	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-7.1	-3.2	Domestic waste not going to land fill (%)	32	35
Demographics of Population of LGA	Unrestricted Current Ratio	5.3	4.8	Development Applications (mean gross days)	58	55
	Outstanding Rates & Annual Charges (%)	6.3	7.4	Development Applications determined (No.)	229	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	6.7	13.8	Companion Animals microchipped (No.)	7,659	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.2	6.0	Companion Animals microchipped and registered (%)	53	49
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	7	8	Roads, Bridges and Footpath expenditure per capita (\$)	780.55	642.67
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	83.3	87.4
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	1.7	13.1
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	121.9	108.9
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.1	0.9
	Population per EFT Staff (No.)	76	93			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

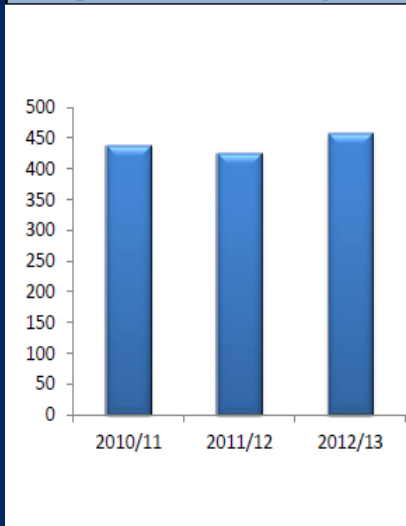
Upper Lachlan Shire Council



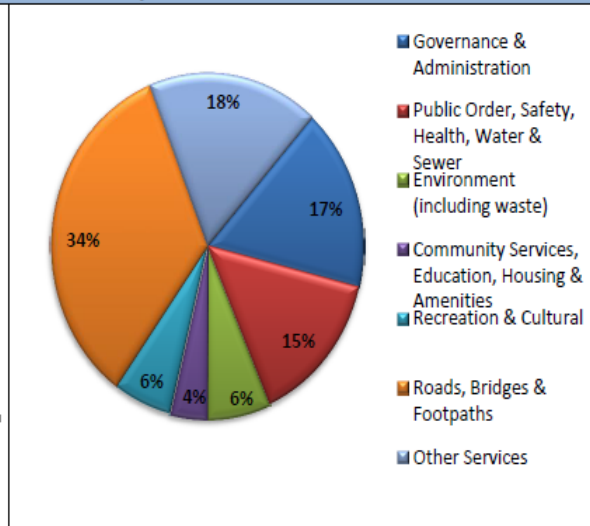
Upper Lachlan Shire has an area of approximately 7,228.8 km² with a population of 7,547. Located in the Southern Tablelands region, the area comprises Gunning, Crookwell and Taralga, which are three small significant communities in close proximity to Canberra. These towns are the social and economic centres for a primarily agricultural area and tourism.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	4.4	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	25.2	25.9	Population per Councillor (No.)	839	835
Population aged between 20 & 59 (%)	45.1	47.4	Equivalent Full Time Staff (EFT) (No.)	128	108
Population aged above 60 (%)	29.7	26.7	2012/13 Revenue (\$'000)	30,602	23,296
Aboriginal & Torres Strait Islanders (%)	1.7	7.9	2012/13 Expenses (\$'000)	23,589	22,483
Language Spoken Other than English (%)	2.7	2.6	Residential Pensioner Rebates (%)	23	25
Socio-Economic Index Rank (1 low, 152 high)	113	n/a	Population Density (residents per km ²)	0.95	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.1	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	39,724	34,729	Public Halls (No.)	8	7
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	2	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	89	151
Value of DAs determined (\$'000)	10,271	10,612	Total Road Length (km)	1,985.1	1606.1
Active Businesses in LGA (No.)	1,053	851	Access to Internet at Home (%)	65.5	61.4

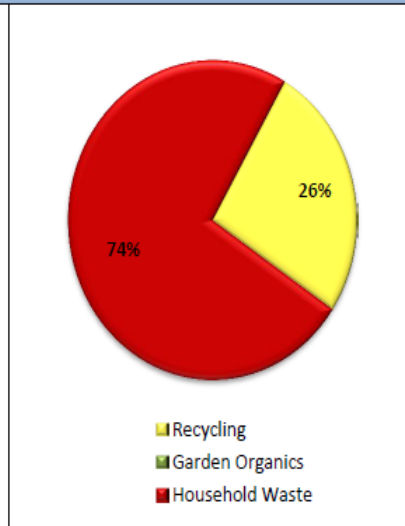
Average Residential Ordinary Rates



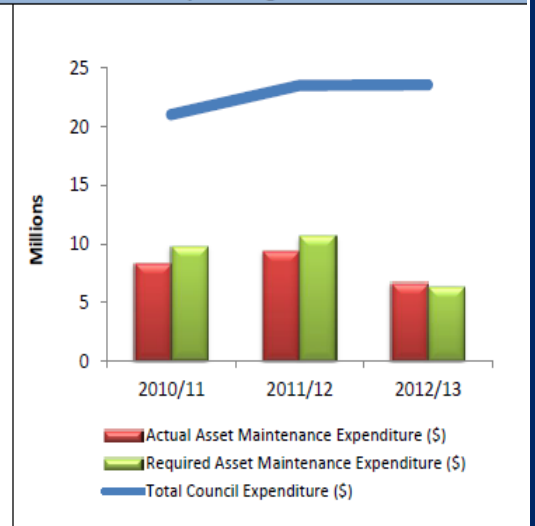
Expenditure on Services



Council's Waste Services

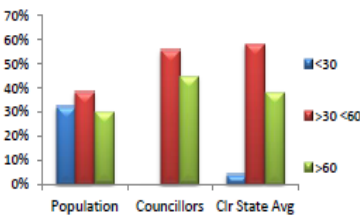
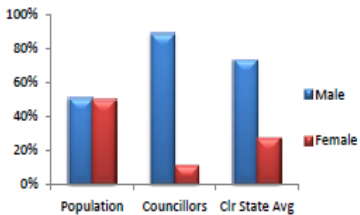
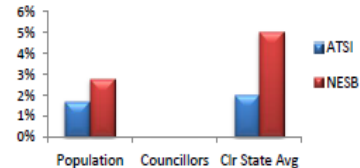




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
44 Spring Street	Avg Ordinary Residential Rate (\$)	457.72	516.92	Governance & Administration Expenditure per capita (\$)	517.69	416.68
Crookwell NSW 2583	Avg Ordinary Business Rate (\$)	850.75	1,196.86	Environmental Expenditure (including waste) per capita	197.83	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,509.20	2,257.70	Water & Sewer Services Expenditure per capita (\$)	336.29	377.40
PO Box 10, Crookwell NSW 2583	Avg Ordinary Mining Rate (\$)	3,000.00	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	119.39	319.06
Phone: 02 4830 1000	Total Land Value / Total Rate Revenue (\$)	192.26	179.29	Recreational & Culture Expenditure per capita (\$) *	190.14	279.50
Fax: 02 4845 1426	Typical Residential Water and Sewer Bill (including usage) (\$)	1,348	1,067	Public Order, Safety & Health Expenditure per capita (\$)	120.18	142.68
Email:	Avg Domestic Waste Charge (\$)	299.26	270.75	Other Services Expenditure per capita (\$)	554.52	414.94
council@upperlachlan.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	48	49	Library Services Expenditure per capita (\$)	41.61	45.73
Web:	Grants & Contributions Revenue (%)	47	44	Library Circulation per capita (Items)	7	5
www.upperlachlan.local-e.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >4.0%)	8.5	-6.8	Domestic waste not going to land fill (%)	12	31
Demographics of Population of LGA	Unrestricted Current Ratio	4.5	5.1	Development Applications (mean gross days)	76	58
	Outstanding Rates & Annual Charges (%)	2.8	9.2	Development Applications determined (No.)	115	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	16.2	26.5	Companion Animals microchipped (No.)	2,911	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.4	6.3	Companion Animals microchipped and registered (%)	32	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	5	5	Roads, Bridges and Footpath expenditure per capita (\$)	1,062.94	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	95.7	79.0
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	8.6	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	263.0	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.9
	Population per EFT Staff (No.)	59	71			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

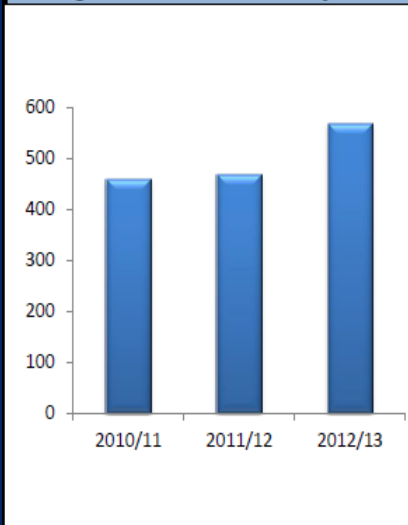
Uralla Shire Council



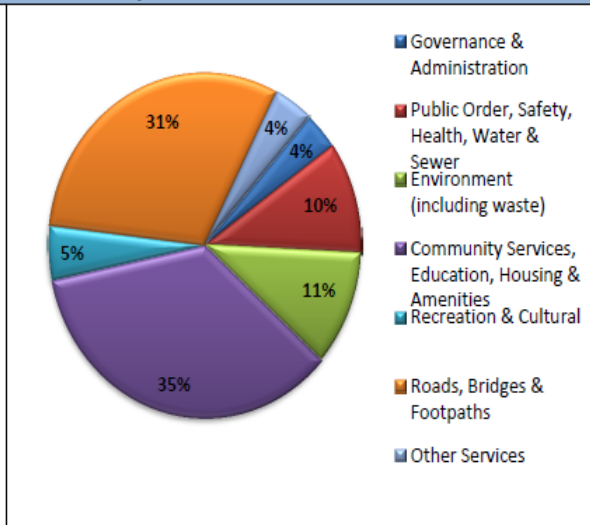
Uralla Shire has an area of approximately 3,229.8 km2 with a population of 6,281. Located in the New England region. The area also has agriculture production in the form of merino sheep, vineyards, apples and other fruit. The area is home to the Statue of Captain Thunderbolt, an Australian bushranger.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	5.9	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	27.3	25.9	Population per Councillor (No.)	698	835
Population aged between 20 & 59 (%)	49.2	47.4	Equivalent Full Time Staff (EFT) (No.)	106	108
Population aged above 60 (%)	23.5	26.7	2012/13 Revenue (\$'000)	16,547	23,296
Aboriginal & Torres Strait Islanders (%)	6.0	7.9	2012/13 Expenses (\$'000)	16,533	22,483
Language Spoken Other than English (%)	2.2	2.6	Residential Pensioner Rebates (%)	27	25
Socio-Economic Index Rank (1 low, 152 high)	94	n/a	Population Density (residents per km ²)	1.94	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.1	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	34,090	34,729	Public Halls (No.)	2	7
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	2	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	55	151
Value of DAs determined (\$'000)	4,011	10,612	Total Road Length (km)	961.1	1606.1
Active Businesses in LGA (No.)	662	851	Access to Internet at Home (%)	69.5	61.4

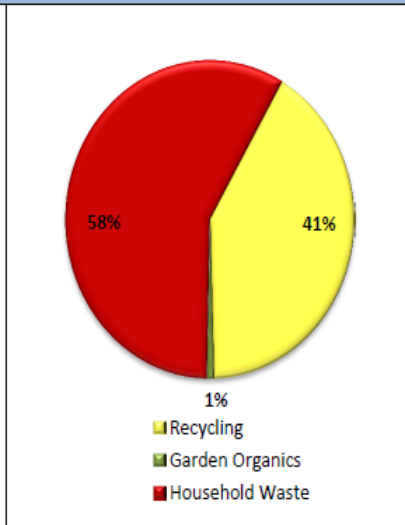
Average Residential Ordinary Rates



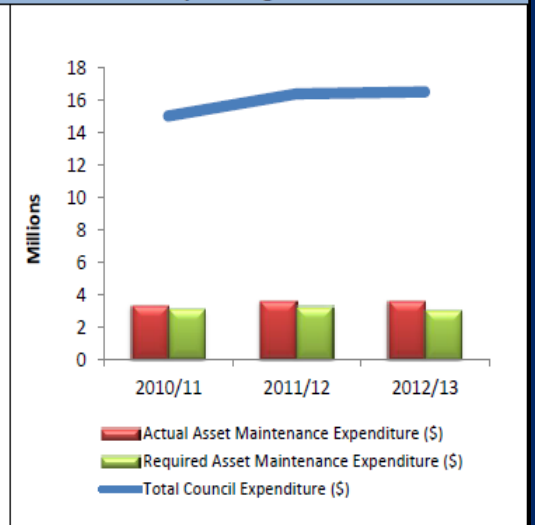
Expenditure on Services



Council's Waste Services

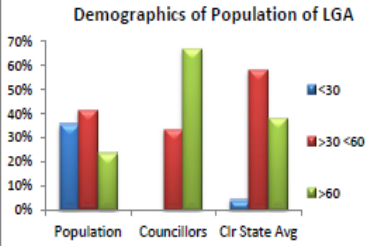
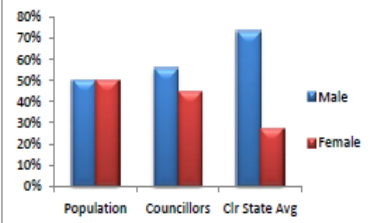
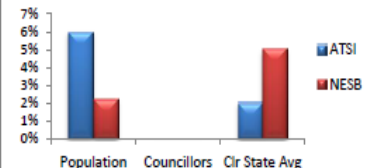




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Very Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
32 Salisbury Street	Avg Ordinary Residential Rate (\$)	568.10	516.92	Governance & Administration Expenditure per capita (\$)	92.67	416.68
Uralla NSW 2358	Avg Ordinary Business Rate (\$)	579.61	1,196.86	Environmental Expenditure (including waste) per capita	281.24	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	3,220.01	2,257.70	Water & Sewer Services Expenditure per capita (\$)	236.43	377.40
PO Box 106, Uralla NSW 2358	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	926.76	319.06
Phone: 02 6778 6300	Total Land Value / Total Rate Revenue (\$)	215.32	179.29	Recreational & Culture Expenditure per capita (\$) *	134.94	279.50
Fax: 02 6778 5073	Typical Residential Water and Sewer Bill (including usage) (\$)	1,068	1,067	Public Order, Safety & Health Expenditure per capita (\$)	41.40	142.68
Email:	Avg Domestic Waste Charge (\$)	149.68	270.75	Other Services Expenditure per capita (\$)	107.24	414.94
council@uralla.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	58	49	Library Services Expenditure per capita (\$)	43.18	45.73
Web:	Grants & Contributions Revenue (%)	34	44	Library Circulation per capita (Items)	3	5
www.uralla.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-1.5	-6.8	Domestic waste not going to land fill (%)	56	31
Demographics of Population of LGA	Unrestricted Current Ratio	2.3	5.1	Development Applications (mean gross days)	48	58
	Outstanding Rates & Annual Charges (%)	5.8	9.2	Development Applications determined (No.)	63	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	12.4	26.5	Companion Animals microchipped (No.)	4,008	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	6.2	6.3	Companion Animals microchipped and registered (%)	41	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	2	5	Roads, Bridges and Footpath expenditure per capita (\$)	811.58	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	N	n/a	Building & Infrastructure Renewal Ratio (%)	87.0	79.0
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	7.7	16.6
	Complaints investigated requiring action (No.)	2	0	Road Length per '000 capita (metre)	153.0	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.2	0.9
	Population per EFT Staff (No.)	59	71			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		

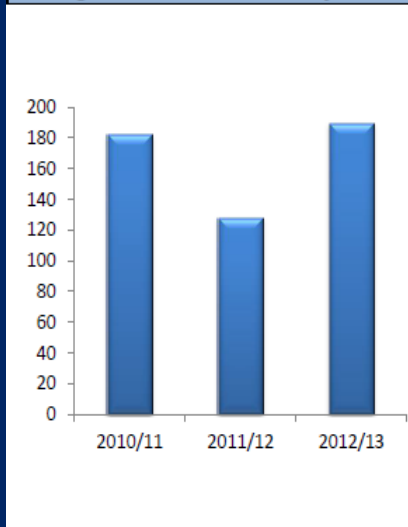
Urana Shire Council



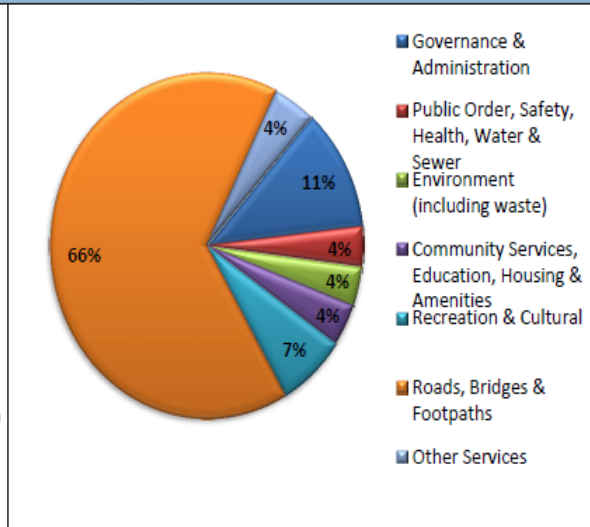
Urana Shire has an area of approximately 3,356.0 km2 with a population of 1,180. Located in the heart of the Riverina region, it is a small agricultural community and is easily accessible from major regional centres.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-6.3	-5.9	Councillors (No.)	9	8
Population aged 19 or less (%)	24.7	28.6	Population per Councillor (No.)	131	189
Population aged between 20 & 59 (%)	44.6	48.5	Equivalent Full Time Staff (EFT) (No.)	31	43
Population aged above 60 (%)	30.7	22.9	2012/13 Revenue (\$'000)	9,699	10,237
Aboriginal & Torres Strait Islanders (%)	3.1	16.8	2012/13 Expenses (\$'000)	10,397	10,639
Language Spoken Other than English (%)	1.9	2.1	Residential Pensioner Rebates (%)	23	19
Socio-Economic Index Rank (1 low, 152 high)	30	n/a	Population Density (residents per km ²)	0.35	0.27
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.2	7.4	Public Swimming Pool Complexes (incl rock pools) (No.)	2	1
Avg Taxable Income (\$)	34,273	33,823	Public Halls (No.)	5	4
Avg Household Family Size (No.)	3.0	3.1	Public Libraries (No.)	0	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	104	149
Value of DAs determined (\$'000)	748	838	Total Road Length (km)	984.7	1261.9
Active Businesses in LGA (No.)	126	182	Access to Internet at Home (%)	58.1	61.2

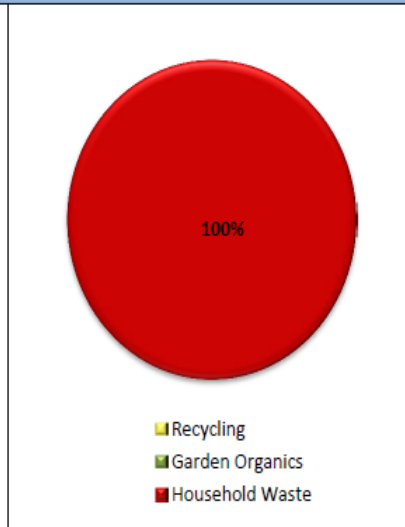
Average Residential Ordinary Rates



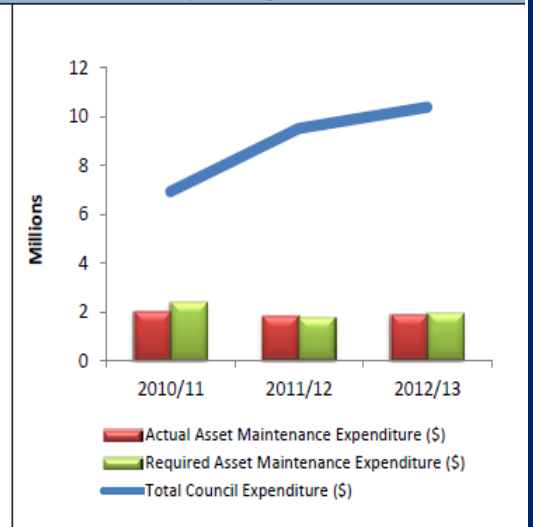
Expenditure on Services



Council's Waste Services





Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg															
William Street Urana NSW 2645 Postal Address: PO Box 55, Urana NSW 2645 Phone: 02 6930 9100 Fax: 02 6930 9101 Email: mail@urana.nsw.gov.au Web: www.urana.nsw.gov.au	Avg Ordinary Residential Rate (\$)	189.09	217.59	Governance & Administration Expenditure per capita (\$)	1,002.54	1,174.45															
	Avg Ordinary Business Rate (\$)	330.36	295.50	Environmental Expenditure (including waste) per capita	323.73	205.13															
	Avg Ordinary Farmland Rate (\$)	1,974.51	2,305.61	Water & Sewer Services Expenditure per capita (\$)	172.03	405.63															
	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	344.92	264.49															
	Total Land Value / Total Rate Revenue (\$)	206.59	160.20	Recreational & Culture Expenditure per capita (\$) *	622.88	441.33															
	Typical Residential Water and Sewer Bill (including usage) (\$)	290	1,443	Public Order, Safety & Health Expenditure per capita (\$)	157.63	259.97															
	Avg Domestic Waste Charge (\$)	163.64	166.65	Other Services Expenditure per capita (\$)	382.20	913.90															
	Own Source Revenue (%) (TCorp Benchmark 60%)	23	36	Library Services Expenditure per capita (\$)	52.54	62.94															
	Grants & Contributions Revenue (%)	72	59	Library Circulation per capita (Items)	n/a	6															
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-12.0	-8.9	Domestic waste not going to land fill (%)	12	4															
	Unrestricted Current Ratio	9.9	8.9	Development Applications (mean gross days)	30	45															
	Outstanding Rates & Annual Charges (%)	6.9	12.7	Development Applications determined (No.)	17	13															
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	16.2	7.6	Companion Animals microchipped (No.)	578	477															
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	10.2	12.7	Companion Animals microchipped and registered (%)	46	39															
	Demographics of Population of LGA																				
<table border="1"> <caption>Demographics of Population of LGA</caption> <thead> <tr> <th>Category</th> <th><30</th> <th>>30 <60</th> <th>>60</th> </tr> </thead> <tbody> <tr> <td>Population</td> <td>32%</td> <td>38%</td> <td>30%</td> </tr> <tr> <td>Councillors</td> <td>5%</td> <td>68%</td> <td>27%</td> </tr> <tr> <td>Clr State Avg</td> <td>5%</td> <td>58%</td> <td>37%</td> </tr> </tbody> </table>			Category	<30	>30 <60	>60	Population	32%	38%	30%	Councillors	5%	68%	27%	Clr State Avg	5%	58%	37%			
Category	<30	>30 <60	>60																		
Population	32%	38%	30%																		
Councillors	5%	68%	27%																		
Clr State Avg	5%	58%	37%																		
Your Council's Community Leadership			Your Council's Assets																		
Development Applications determined by Councillors (%)			12	13	Roads, Bridges and Footpath expenditure per capita (\$)	5,805.08	3,313.91														
Audited Financial Reports submitted by due date (Y/N)			Y	n/a	Building & Infrastructure Renewal Ratio (%)	13.4	68.6														
Code of Conduct Complaints (No.)			0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	2.1	6.6														
Complaints investigated requiring action (No.)			0	0	Road Length per '000 capita (metre)	834.4	819.6														
Cost of dealing with Code of Conduct Complaints (\$)			0	0	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.0	0.7														
Population per EFT Staff (No.)			38	37	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  																
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups																					

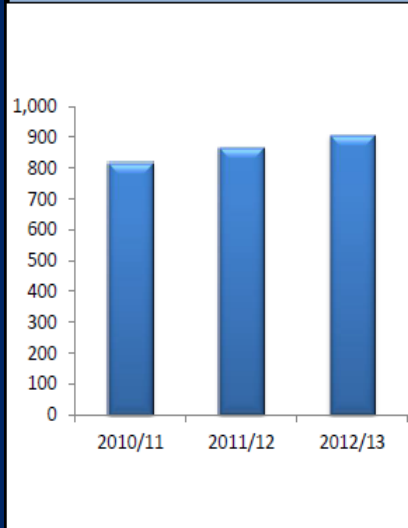
Wagga Wagga City Council



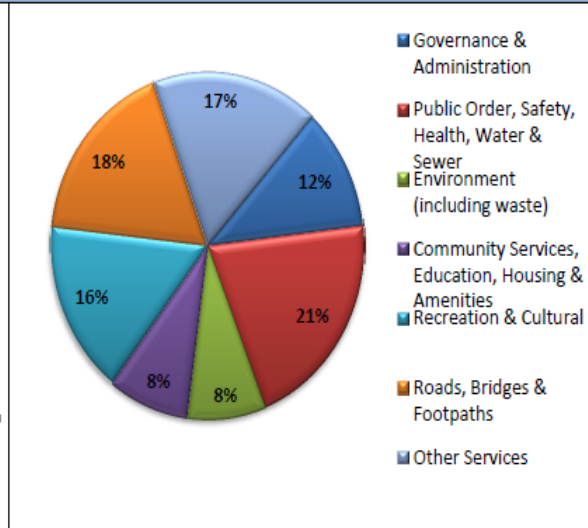
Wagga Wagga City has an area of approximately 4,825.9 km² with a population of 61,746. Wagga Wagga is the heart of the Murrumbidgee Region and acts as the primary population, business and industry hub. The region offers a unique quality of life that is unparalleled in its natural beauty, housing affordability, diverse employment opportunities and a wide offering of community infrastructure, services and lifestyle activities.

Your Local Population			Your Council		
	LGA	Group Avg		LGA	Group Avg
Five year population change (%)	3.8	4.6	Councillors (No.)	11	10
Population aged 19 or less (%)	28.3	26.1	Population per Councillor (No.)	5,613	4,055
Population aged between 20 & 59 (%)	53.5	49.6	Equivalent Full Time Staff (EFT) (No.)	466	312
Population aged above 60 (%)	18.2	24.2	2012/13 Revenue (\$'000)	116,191	79,325
Aboriginal & Torres Strait Islanders (%)	4.6	4.7	2012/13 Expenses (\$'000)	109,718	73,370
Language Spoken Other than English (%)	4.9	4.7	Residential Pensioner Rebates (%)	15	21
Socio-Economic Index Rank (1 low, 152 high)	108	n/a	Population Density (residents per km ²)	12.79	59.81
Your Local Economy			Your Public Facilities		
	LGA	Group Avg		LGA	Group Avg
SALM Unemployment Rate (%)	4.3	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	1	3
Avg Taxable Income (\$)	41,672	40,087	Public Halls (No.)	10	13
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	1	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	1,980	946
Value of DAs determined (\$'000)	183,165	103,374	Total Road Length (km)	2,301.9	1101.8
Active Businesses in LGA (No.)	5,286	3,158	Access to Internet at Home (%)	72.7	68.3

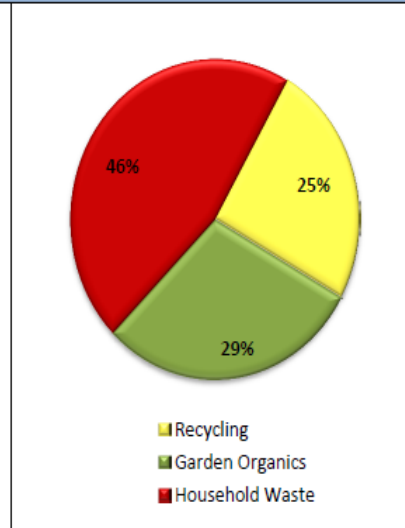
Average Residential Ordinary Rates



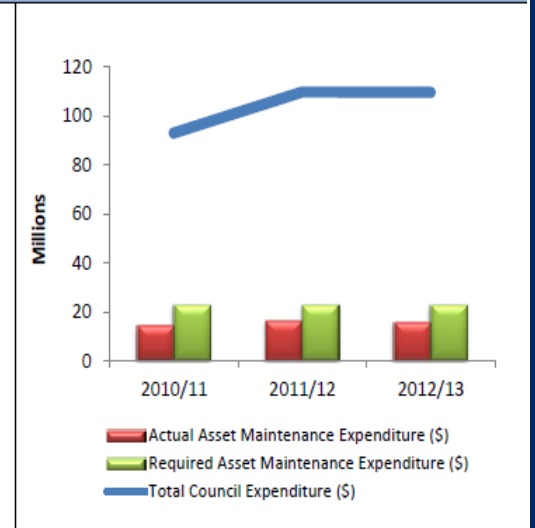
Expenditure on Services



Council's Waste Services




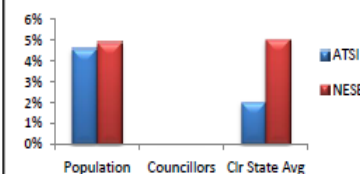
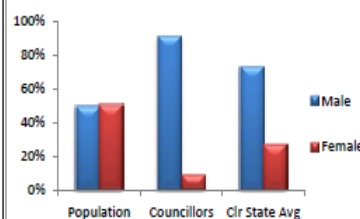
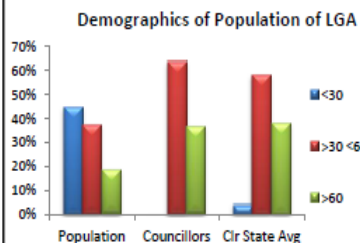
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Cnr Baylis and Morrow Street Wagga Wagga NSW 2650 Postal Address: PO Box 20, Wagga Wagga NSW 2650 Phone: 1300 292 442 Fax: 02 6926 9199 Email: Council@wagga.nsw.gov.au Web: www.wagga.nsw.gov.au	Avg Ordinary Residential Rate (\$)	906.07	878.05	Governance & Administration Expenditure per capita (\$)	195.56	266.44
	Avg Ordinary Business Rate (\$)	4,986.21	3,168.15	Environmental Expenditure (including waste) per capita	138.44	236.74
	Avg Ordinary Farmland Rate (\$)	2,251.04	1,834.89	Water & Sewer Services Expenditure per capita (\$)	281.62	539.74
	Avg Ordinary Mining Rate (\$)	n/a	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	149.39	178.49
	Total Land Value / Total Rate Revenue (\$)	136.58	166.32	Recreational & Culture Expenditure per capita (\$) *	292.04	252.82
	Typical Residential Water and Sewer Bill (including usage) (\$)	434	1,188	Public Order, Safety & Health Expenditure per capita (\$)	92.86	63.87
	Avg Domestic Waste Charge (\$)	254.70	287.64	Other Services Expenditure per capita (\$)	309.83	225.45
	Own Source Revenue (%) (TCorp Benchmark 60%)	61	64	Library Services Expenditure per capita (\$)	34.42	45.92
	Grants & Contributions Revenue (%)	32	28	Library Circulation per capita (Items)	5	7
	Operating Performance Ratio (%) (TCorp Benchmark >4.0%)	-9.3	-6.4	Domestic waste not going to land fill (%)	54	43
Unrestricted Current Ratio	2.3	2.9	Development Applications (mean gross days)	50	61	
Outstanding Rates & Annual Charges (%)	7.2	6.1	Development Applications determined (No.)	617	452	
Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.5	4.4	Companion Animals microchipped (No.)	32,487	17,347	
Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.8	4.3	Companion Animals microchipped and registered (%)	62	58	
Your Council's Community Leadership				Your Council's Assets		
Development Applications determined by Councillors (%)	0	3	Roads, Bridges and Footpath expenditure per capita (\$)	317.17	349.74	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	135.8	75.9	
Code of Conduct Complaints (No.)	0	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	10.5	10.6	
Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	37.3	30.7	
Cost of dealing with Code of Conduct Complaints (\$)	0	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.8	
Population per EFT Staff (No.)	133	125	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  Office of Local Government		



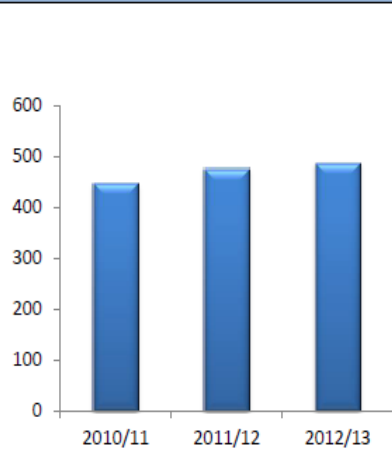
The Council of the Shire of Wakool



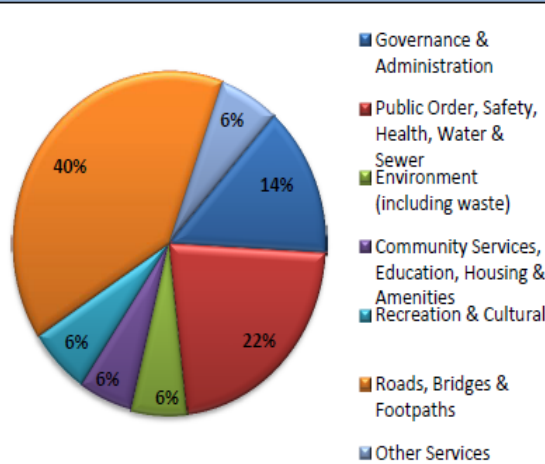
Wakool Shire has an area of approximately 7,520.8 km² with a population of 4,033. Located in the western Riverina region, the area has irrigated agriculture production including rice, sheep, citrus, cereals, dairy, walnuts and beef. It is well known for the annual Wakool Fishing Classic and is home to the Wakool Sheep Races.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-6.8	-0.9	Councillors (No.)	6	8
Population aged 19 or less (%)	23.0	26.0	Population per Councillor (No.)	672	413
Population aged between 20 & 59 (%)	48.5	48.3	Equivalent Full Time Staff (EFT) (No.)	72	70
Population aged above 60 (%)	28.5	25.7	2012/13 Revenue (\$'000)	19,541	15,538
Aboriginal & Torres Strait Islanders (%)	2.5	9.9	2012/13 Expenses (\$'000)	18,934	14,307
Language Spoken Other than English (%)	3.4	2.3	Residential Pensioner Rebates (%)	24	24
Socio-Economic Index Rank (1 low, 152 high)	82	n/a	Population Density (residents per km ²)	0.54	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.4	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	3	2
Avg Taxable Income (\$)	32,444	35,220	Public Halls (No.)	9	5
Avg Household Family Size (No.)	2.8	3.0	Public Libraries (No.)	2	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	32	79
Value of DAs determined (\$'000)	14,438	5,873	Total Road Length (km)	1,571.8	1325.9
Active Businesses in LGA (No.)	496	457	Access to Internet at Home (%)	60.1	58.8

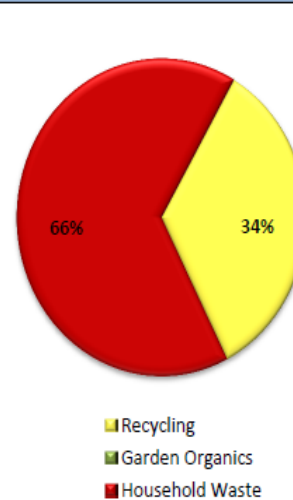
Average Residential Ordinary Rates



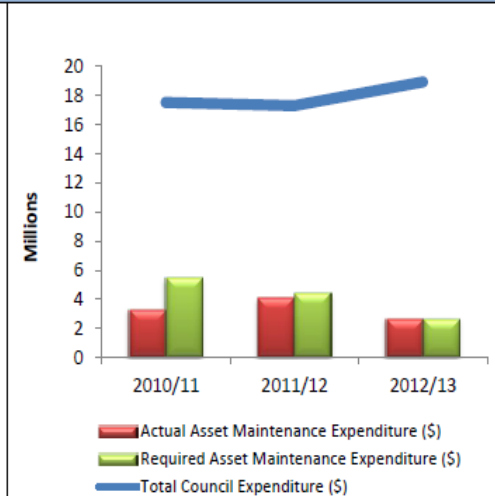
Expenditure on Services



Council's Waste Services

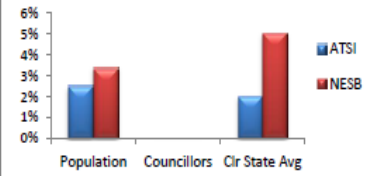



Council's Spending on Assets

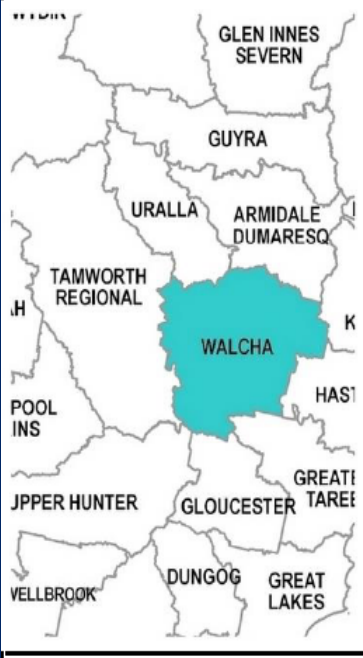


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Tualka Terrace	Avg Ordinary Residential Rate (\$)	486.52	357.70	Governance & Administration Expenditure per capita (\$)	646.91	752.29
Moulamein NSW 2733	Avg Ordinary Business Rate (\$)	859.26	693.86	Environmental Expenditure (including waste) per capita	260.85	237.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,899.68	2,408.48	Water & Sewer Services Expenditure per capita (\$)	873.79	486.17
Private Bag 40, Moulamein NSW 2733	Avg Ordinary Mining Rate (\$)	n/a	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	268.29	362.69
Phone: 03 5887 5007	Total Land Value / Total Rate Revenue (\$)	122.66	185.51	Recreational & Culture Expenditure per capita (\$) *	299.28	301.24
Fax: 03 5887 5103	Typical Residential Water and Sewer Bill (including usage) (\$)	1,406	1,094	Public Order, Safety & Health Expenditure per capita (\$)	180.01	164.77
Email:	Avg Domestic Waste Charge (\$)	196.08	234.55	Other Services Expenditure per capita (\$)	290.35	863.71
mail@wakool.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	40	44	Library Services Expenditure per capita (\$)	54.05	52.38
Web:	Grants & Contributions Revenue (%)	54	49	Library Circulation per capita (Items)	5	5
www.wakool.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-4.1	-7.6	Domestic waste not going to land fill (%)	46	25
Demographics of Population of LGA	Unrestricted Current Ratio	4.7	4.9	Development Applications (mean gross days)	63	35
	Outstanding Rates & Annual Charges (%)	11.5	10.5	Development Applications determined (No.)	60	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	7.7	43.3	Companion Animals microchipped (No.)	1,175	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.1	8.9	Companion Animals microchipped and registered (%)	80	50
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	7	9	Roads, Bridges and Footpath expenditure per capita (\$)	1,875.28	1,375.16
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	75.2	101.4
	Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	25.1	7.5
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	389.7	433.7
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.9
	Population per EFT Staff (No.)	56	50			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		

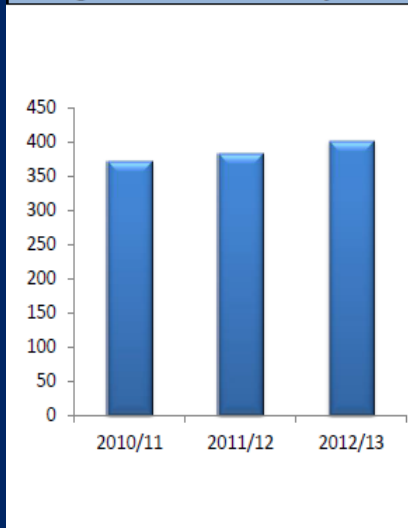
Walcha Council



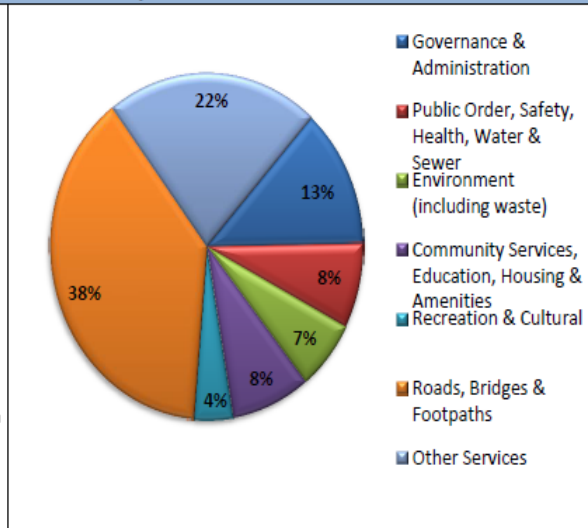
Walcha Shire has an area of approximately 6,266.9 km2 with a population of 3,088. Located in the New England region, its major industries are agriculture in the production of livestock, wool and timber. It is home to the Macleay Gorges, National Parks, wilderness and state forest. The Shire is also known for its trout fishing with 1,500kms of trout streams.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-3.8	-0.9	Councillors (No.)	8	8
Population aged 19 or less (%)	23.5	26.0	Population per Councillor (No.)	386	413
Population aged between 20 & 59 (%)	46.5	48.3	Equivalent Full Time Staff (EFT) (No.)	67	70
Population aged above 60 (%)	29.9	25.7	2012/13 Revenue (\$'000)	11,466	15,538
Aboriginal & Torres Strait Islanders (%)	7.4	9.9	2012/13 Expenses (\$'000)	13,548	14,307
Language Spoken Other than English (%)	1.9	2.3	Residential Pensioner Rebates (%)	27	24
Socio-Economic Index Rank (1 low, 152 high)	84	n/a	Population Density (residents per km ²)	0.49	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.8	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	31,741	35,220	Public Halls (No.)	0	5
Avg Household Family Size (No.)	2.9	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	32	79
Value of DAs determined (\$'000)	2,547	5,873	Total Road Length (km)	918.5	1325.9
Active Businesses in LGA (No.)	664	457	Access to Internet at Home (%)	61.7	58.8

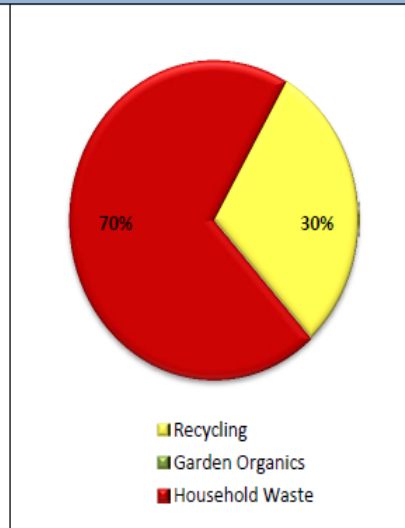
Average Residential Ordinary Rates



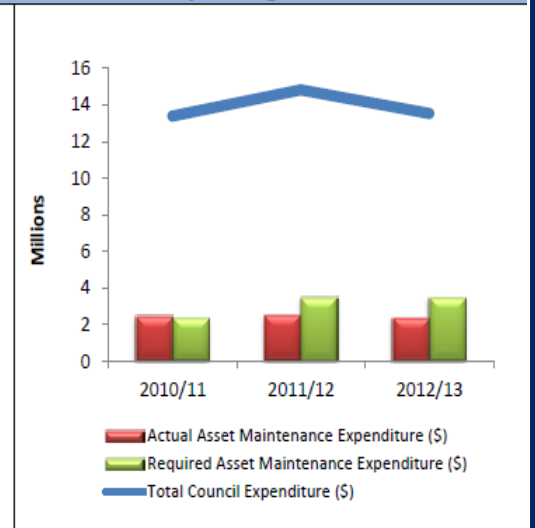
Expenditure on Services



Council's Waste Services



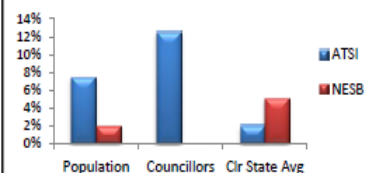
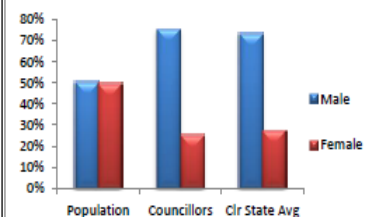
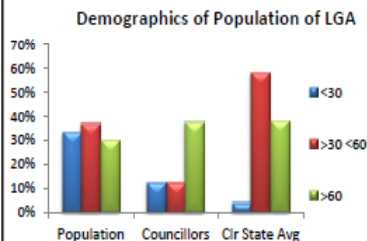
Council's Spending on Assets



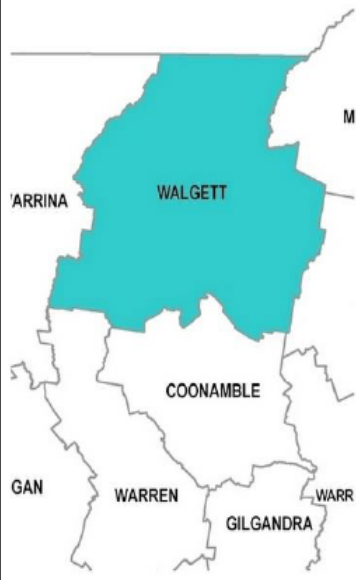
In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Distressed.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
2 Hamilton Street Walcha NSW 2354 Postal Address: PO Box 2, Walcha NSW 2354 Phone: 02 6774 2500 Fax: 02 6777 1181 Email: council@walcha.nsw.gov.au Web: www.walcha.nsw.gov.au	Avg Ordinary Residential Rate (\$)	401.33	357.70	Governance & Administration Expenditure per capita (\$)	568.01	752.29
	Avg Ordinary Business Rate (\$)	666.67	693.86	Environmental Expenditure (including waste) per capita	284.97	237.56
	Avg Ordinary Farmland Rate (\$)	3,266.84	2,408.48	Water & Sewer Services Expenditure per capita (\$)	301.17	486.17
	Avg Ordinary Mining Rate (\$)	333.33	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	356.87	362.69
	Total Land Value / Total Rate Revenue (\$)	309.86	185.51	Recreational & Culture Expenditure per capita (\$) *	178.11	301.24
	Typical Residential Water and Sewer Bill (including usage) (\$)	845	1,094	Public Order, Safety & Health Expenditure per capita (\$)	46.96	164.77
	Avg Domestic Waste Charge (\$)	304.88	234.55	Other Services Expenditure per capita (\$)	965.67	863.71
	Own Source Revenue (%) (TCorp Benchmark 60%)	62	44	Library Services Expenditure per capita (\$)	41.13	52.38
	Grants & Contributions Revenue (%)	34	49	Library Circulation per capita (Items)	3	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-26.1	-7.6	Domestic waste not going to land fill (%)	47	25
	Unrestricted Current Ratio	2.8	4.9	Development Applications (mean gross days)	31	35
	Outstanding Rates & Annual Charges (%)	7.7	10.5	Development Applications determined (No.)	37	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	29.0	43.3	Companion Animals microchipped (No.)	1,185	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.0	8.9	Companion Animals microchipped and registered (%)	38	50
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	8	9	Roads, Bridges and Footpath expenditure per capita (\$)	1,685.56	1,375.16	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	43.7	101.4	
Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	10.4	7.5	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	297.4	433.7	
Cost of dealing with Code of Conduct Complaints (\$)	0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.9	
Population per EFT Staff (No.)	46	50	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



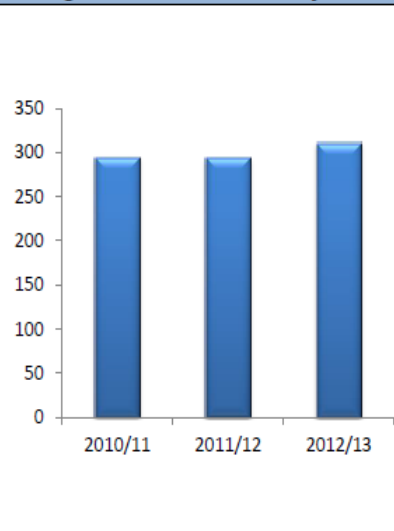
Walgett Shire Council



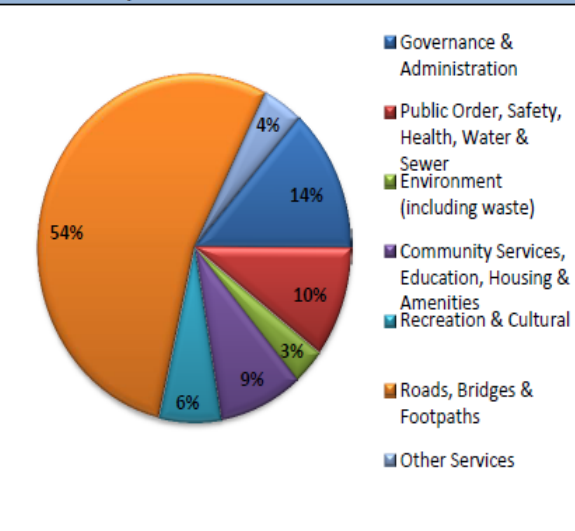
Walgett Shire has an area of approximately 22,334.8 km² with a population of 6,798. Located in the Orana region, its major industries are agriculture including wool, cattle, wheat and cotton. It is known as the gateway to the NSW opal fields, including the black opal mining and fossicking town of Lightning Ridge. The Shire is also an important fossil site.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-2.6	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	25.9	25.9	Population per Councillor (No.)	755	835
Population aged between 20 & 59 (%)	49.8	47.4	Equivalent Full Time Staff (EFT) (No.)	115	108
Population aged above 60 (%)	24.3	26.7	2012/13 Revenue (\$'000)	39,804	23,296
Aboriginal & Torres Strait Islanders (%)	28.1	7.9	2012/13 Expenses (\$'000)	38,105	22,483
Language Spoken Other than English (%)	6.5	2.6	Residential Pensioner Rebates (%)	18	25
Socio-Economic Index Rank (1 low, 152 high)	3	n/a	Population Density (residents per km ²)	0.30	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	12.5	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	8	2
Avg Taxable Income (\$)	34,002	34,729	Public Halls (No.)	5	7
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	2	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	81	151
Value of DAs determined (\$'000)	8,215	10,612	Total Road Length (km)	2,420.0	1606.1
Active Businesses in LGA (No.)	704	851	Access to Internet at Home (%)	50.6	61.4

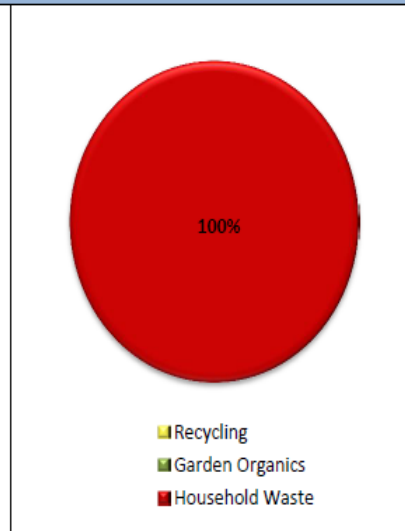
Average Residential Ordinary Rates



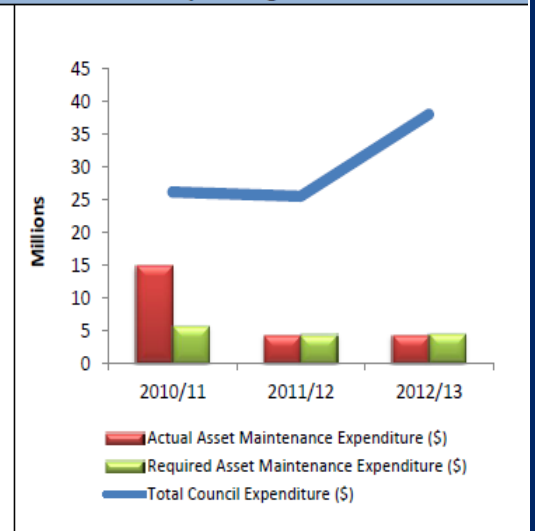
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
77 Fox Street	Avg Ordinary Residential Rate (\$)	310.97	516.92	Governance & Administration Expenditure per capita (\$)	729.04	416.68
Walgett NSW 2832	Avg Ordinary Business Rate (\$)	405.92	1,196.86	Environmental Expenditure (including waste) per capita	183.29	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	3,908.98	2,257.70	Water & Sewer Services Expenditure per capita (\$)	357.75	377.40
PO Box 31, Walgett NSW 2832	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	487.79	319.06
Phone: 02 6828 1399	Total Land Value / Total Rate Revenue (\$)	274.03	179.29	Recreational & Culture Expenditure per capita (\$) *	358.78	279.50
Fax: 02 6828 1608	Typical Residential Water and Sewer Bill (including usage) (\$)	1,604	1,067	Public Order, Safety & Health Expenditure per capita (\$)	216.98	142.68
Email:	Avg Domestic Waste Charge (\$)	282.65	270.75	Other Services Expenditure per capita (\$)	233.75	414.94
admin@walgett.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	43	49	Library Services Expenditure per capita (\$)	0.88	45.73
Web:	Grants & Contributions Revenue (%)	48	44	Library Circulation per capita (Items)	No data	5
www.walgett.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	0.2	-6.8	Domestic waste not going to land fill (%)	45	31
Demographics of Population of LGA	Unrestricted Current Ratio	3.3	5.1	Development Applications (mean gross days)	39	58
	Outstanding Rates & Annual Charges (%)	13.5	9.2	Development Applications determined (No.)	39	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	11.6	26.5	Companion Animals microchipped (No.)	2,244	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.5	6.3	Companion Animals microchipped and registered (%)	38	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	8	5	Roads, Bridges and Footpath expenditure per capita (\$)	3,037.95	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	N	n/a	Building & Infrastructure Renewal Ratio (%)	54.8	79.0
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	22.0	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	356.0	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.9
	Population per EFT Staff (No.)	59	71			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 Office of Local Government					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

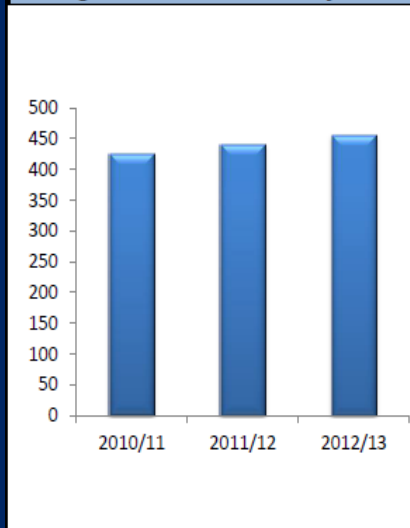
Warren Shire Council



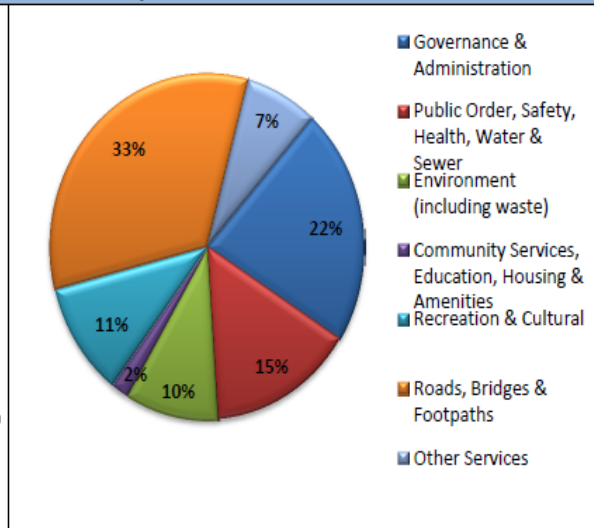
Warren Shire has an area of approximately 10,763.0 km² with a population of 2,900. Located in the fertile lower Macquarie River area of the Orana region the Shire has a highly productive and diverse agricultural industry excelling in the production of sheep (Merino Studs), wool, cattle, grain and irrigation (cotton). It is home to the Macquarie Marshes, Tiger Bay Wetlands and excellent sporting facilities including the Randwick of the West Racecourse.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	4.1	-0.9	Councillors (No.)	12	8
Population aged 19 or less (%)	27.0	26.0	Population per Councillor (No.)	242	413
Population aged between 20 & 59 (%)	48.5	48.3	Equivalent Full Time Staff (EFT) (No.)	72	70
Population aged above 60 (%)	24.5	25.7	2012/13 Revenue (\$'000)	12,096	15,538
Aboriginal & Torres Strait Islanders (%)	13.3	9.9	2012/13 Expenses (\$'000)	11,895	14,307
Language Spoken Other than English (%)	1.5	2.3	Residential Pensioner Rebates (%)	19	24
Socio-Economic Index Rank (1 low, 152 high)	49	n/a	Population Density (residents per km ²)	0.27	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	5.6	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	1	2
Avg Taxable Income (\$)	35,985	35,220	Public Halls (No.)	1	5
Avg Household Family Size (No.)	2.9	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	70	79
Value of DAs determined (\$'000)	2,757	5,873	Total Road Length (km)	1,323.8	1325.9
Active Businesses in LGA (No.)	445	457	Access to Internet at Home (%)	55.8	58.8

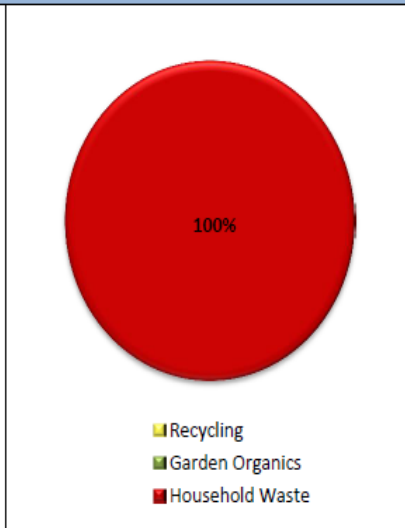
Average Residential Ordinary Rates



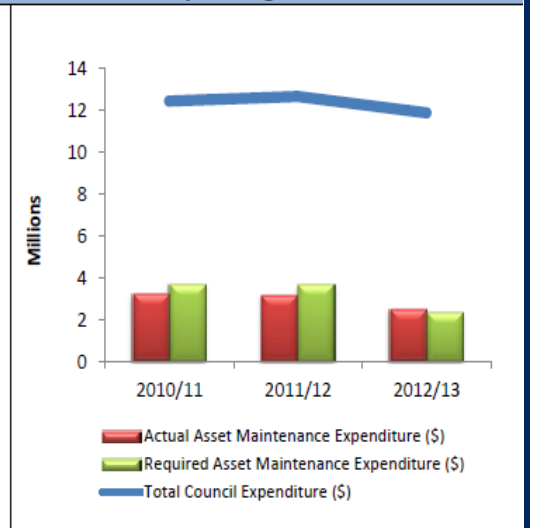
Expenditure on Services



Council's Waste Services



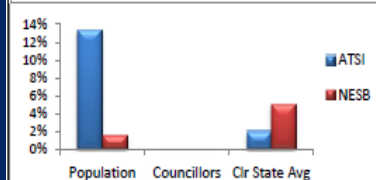
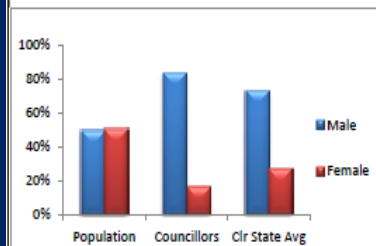
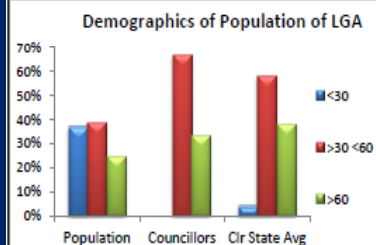
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Distressed.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
115 Dubbo Street	Avg Ordinary Residential Rate (\$)	456.30	357.70	Governance & Administration Expenditure per capita (\$)	890.00	752.29
Warren NSW 2824	Avg Ordinary Business Rate (\$)	1,267.72	693.86	Environmental Expenditure (including waste) per capita	385.17	237.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	4,980.91	2,408.48	Water & Sewer Services Expenditure per capita (\$)	450.34	486.17
PO Box 6, Warren NSW 2824	Avg Ordinary Mining Rate (\$)	n/a	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	74.14	362.69
Phone: 02 6847 6600	Total Land Value / Total Rate Revenue (\$)	163.44	185.51	Recreational & Culture Expenditure per capita (\$) *	442.76	301.24
Fax: 02 6847 6633	Typical Residential Water and Sewer Bill (including usage) (\$)	1,267	1,094	Public Order, Safety & Health Expenditure per capita (\$)	170.69	164.77
Email:	Avg Domestic Waste Charge (\$)	179.39	234.55	Other Services Expenditure per capita (\$)	308.62	863.71
Council@warren.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	50	44	Library Services Expenditure per capita (\$)	108.28	52.38
Web:	Grants & Contributions Revenue (%)	39	49	Library Circulation per capita (Items)	8	5
www.warren.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	1.3	-7.6	Domestic waste not going to land fill (%)	1	25
	Unrestricted Current Ratio	7.2	4.9	Development Applications (mean gross days)	27	35
	Outstanding Rates & Annual Charges (%)	1.8	10.5	Development Applications determined (No.)	41	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	29.9	43.3	Companion Animals microchipped (No.)	1,040	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	17.3	8.9	Companion Animals microchipped and registered (%)	69	50
	Your Council's Community Leadership			Your Council's Assets		
	Development Applications determined by Councillors (%)	37	9	Roads, Bridges and Footpath expenditure per capita (\$)	1,380.00	1,375.16
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	118.8	101.4
	Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	3.3	7.5
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	456.5	433.7
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.9
	Population per EFT Staff (No.)	40	50			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					



See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups

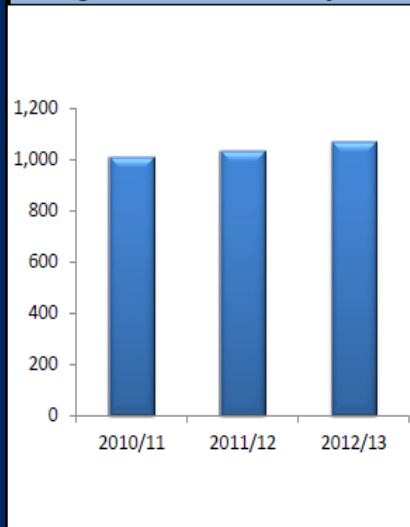
Warringah Council



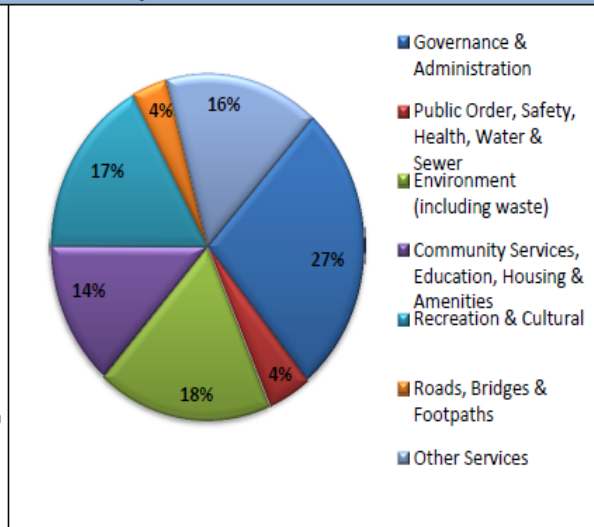
Warringah has an area of approximately 149.4 km² with a population of 150,275. Located in the northern beaches region of Sydney, with nine ocean beaches stretching 14km along its coastline. The area has four coastal lagoons and inland waterways, with 60% of its area covered in bushland and has Aboriginal heritage sites.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.9	9.1	Councillors (No.)	10	12
Population aged 19 or less (%)	25.2	24.4	Population per Councillor (No.)	15,028	11,259
Population aged between 20 & 59 (%)	54.6	57.6	Equivalent Full Time Staff (EFT) (No.)	560	579
Population aged above 60 (%)	20.2	18.0	2012/13 Revenue (\$'000)	151,386	135,038
Aboriginal & Torres Strait Islanders (%)	0.4	0.8	2012/13 Expenses (\$'000)	136,563	118,138
Language Spoken Other than English (%)	15.4	34.5	Residential Pensioner Rebates (%)	15	16
Socio-Economic Index Rank (1 low, 152 high)	140	n/a	Population Density (residents per km ²)	1,005.86	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.2	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	7	4
Avg Taxable Income (\$)	57,939	50,225	Public Halls (No.)	27	16
Avg Household Family Size (No.)	3.1	3.1	Public Libraries (No.)	4	5
Largest Industry Employer	Professional		Open Public Space (ha)	1,532	1,062
Value of DAs determined (\$'000)	235,104	377,691	Total Road Length (km)	485.6	447.7
Active Businesses in LGA (No.)	16,628	12,523	Access to Internet at Home (%)	80.9	76.0

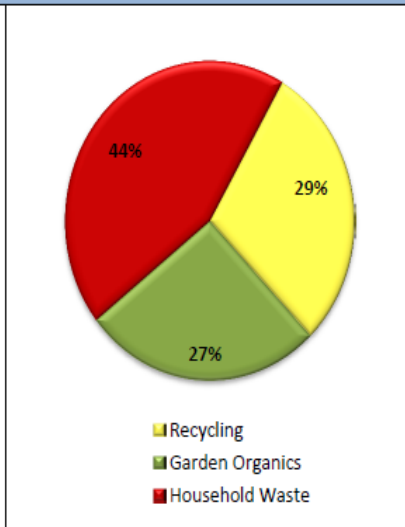
Average Residential Ordinary Rates



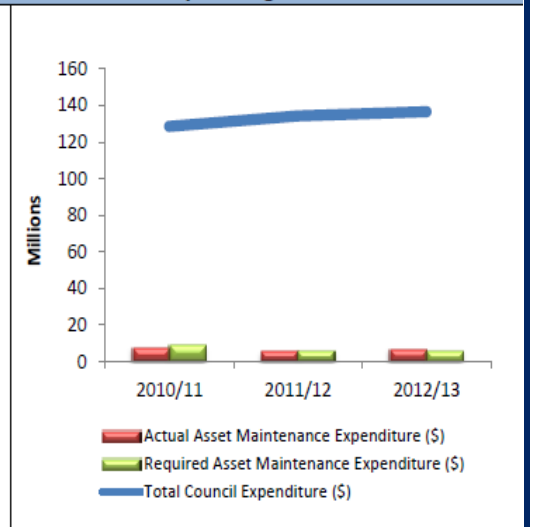
Expenditure on Services



Council's Waste Services

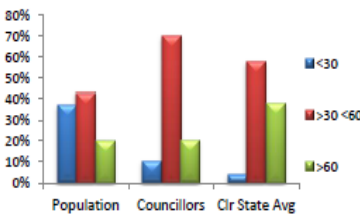
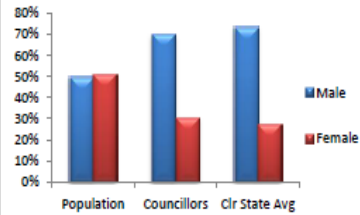


Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Positive outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Very Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
725 Pittwater Road	Avg Ordinary Residential Rate (\$)	1,069.80	816.11	Governance & Administration Expenditure per capita (\$)	242.62	233.13
Dee Why NSW 2099	Avg Ordinary Business Rate (\$)	3,458.52	5,307.38	Environmental Expenditure (including waste) per capita	159.51	182.04
Postal Address:	Avg Ordinary Farmland Rate (\$)	n/a	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
Civic Centre, Dee Why NSW 2099	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	125.21	109.92
Phone: 02 9942 2111	Total Land Value / Total Rate Revenue (\$)	397.43	335.89	Recreational & Culture Expenditure per capita (\$) *	157.63	161.28
Fax: 02 9971 4522	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	41.38	42.40
Email:	Avg Domestic Waste Charge (\$)	353.67	375.06	Other Services Expenditure per capita (\$)	147.72	49.56
council@warringah.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	80	71	Library Services Expenditure per capita (\$)	27.13	37.36
Web:	Grants & Contributions Revenue (%)	7	19	Library Circulation per capita (Items)	7	7
www.warringah.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	7.5	-0.8	Domestic waste not going to land fill (%)	55	47
Demographics of Population of LGA	Unrestricted Current Ratio	4.1	3.0	Development Applications (mean gross days)	35	82
	Outstanding Rates & Annual Charges (%)	3.5	3.6	Development Applications determined (No.)	1,312	692
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	18.7	7.3	Companion Animals microchipped (No.)	34,789	26,503
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	0.4	3.2	Companion Animals microchipped and registered (%)	67	63
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	0	5	Roads, Bridges and Footpath expenditure per capita (\$)	33.94	86.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	154.2	83.6
	Code of Conduct Complaints (No.)	5	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	2.0	6.8
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	3.2	3.0
	Cost of dealing with Code of Conduct Complaints (\$)	10,835	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.1	1.0
	Population per EFT Staff (No.)	268	247			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

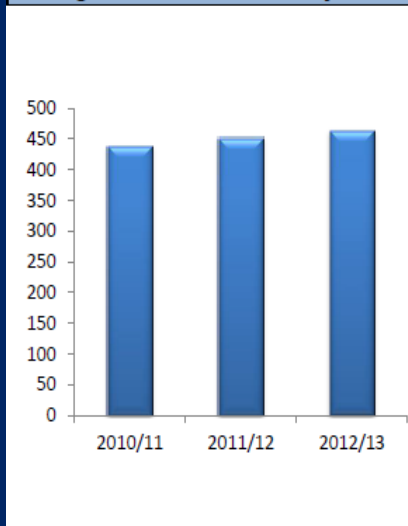
Warrumbungle Shire Council



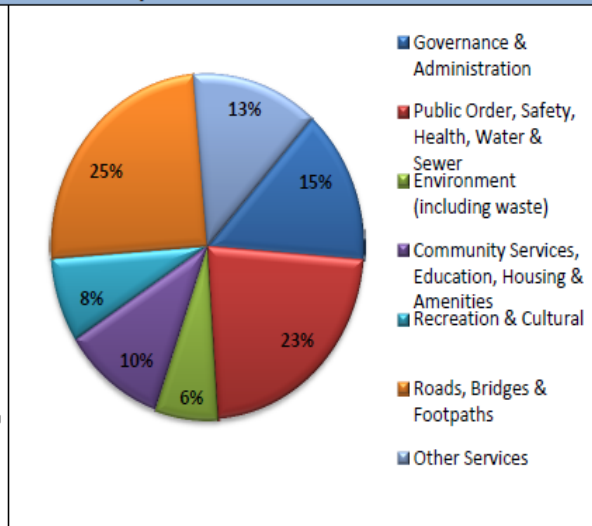
Warrumbungle Shire has an area of approximately 12,381.3 km² with a population of 9,832. Located in the Orana region, the area is agricultural with sheep, cattle and crops production. The area is home to the Warrumbungles and Coolah Tops National Parks, the Siding Spring Observatory and Sculptures in the Scrub.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-1.2	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	26.1	25.9	Population per Councillor (No.)	1,092	835
Population aged between 20 & 59 (%)	44.1	47.4	Equivalent Full Time Staff (EFT) (No.)	196	108
Population aged above 60 (%)	29.8	26.7	2012/13 Revenue (\$'000)	35,905	23,296
Aboriginal & Torres Strait Islanders (%)	9.3	7.9	2012/13 Expenses (\$'000)	36,834	22,483
Language Spoken Other than English (%)	2.5	2.6	Residential Pensioner Rebates (%)	30	25
Socio-Economic Index Rank (1 low, 152 high)	15	n/a	Population Density (residents per km ²)	0.79	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	6.2	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	6	2
Avg Taxable Income (\$)	32,792	34,729	Public Halls (No.)	10	7
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	6	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	94	151
Value of DAs determined (\$'000)	6,101	10,612	Total Road Length (km)	2,667.7	1606.1
Active Businesses in LGA (No.)	1,187	851	Access to Internet at Home (%)	59.5	61.4

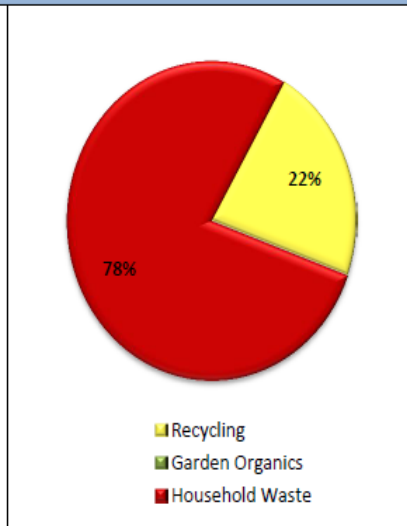
Average Residential Ordinary Rates



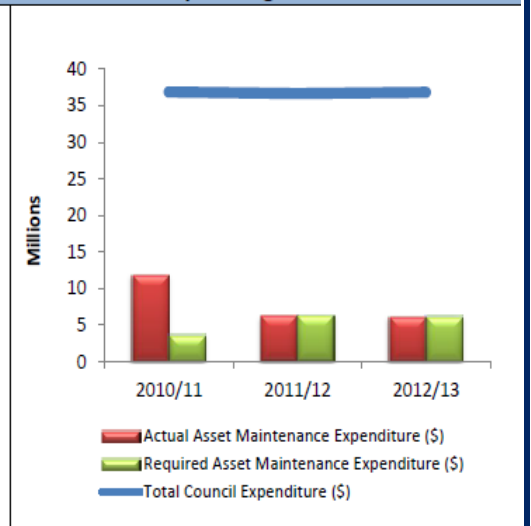
Expenditure on Services



Council's Waste Services

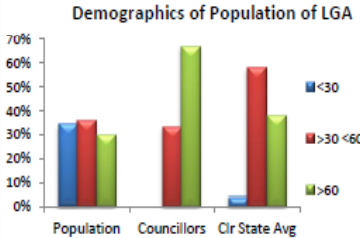
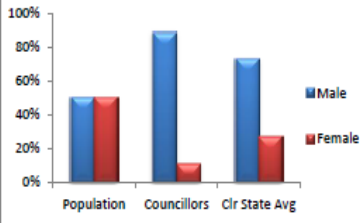
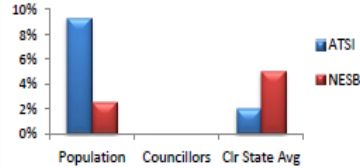




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
20-22 John Street	Avg Ordinary Residential Rate (\$)	463.76	516.92	Governance & Administration Expenditure per capita (\$)	498.27	416.68
Coonabarabran NSW 2357	Avg Ordinary Business Rate (\$)	1,387.43	1,196.86	Environmental Expenditure (including waste) per capita	221.52	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,548.54	2,257.70	Water & Sewer Services Expenditure per capita (\$)	409.99	377.40
PO Box 191, Coonabarabran NSW 2357	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	403.78	319.06
Phone: 02 6849 2000	Total Land Value / Total Rate Revenue (\$)	151.90	179.29	Recreational & Culture Expenditure per capita (\$) *	303.30	279.50
Fax: 02 6842 1337	Typical Residential Water and Sewer Bill (including usage) (\$)	1,119	1,067	Public Order, Safety & Health Expenditure per capita (\$)	459.21	142.68
Email:	Avg Domestic Waste Charge (\$)	641.59	270.75	Other Services Expenditure per capita (\$)	502.34	414.94
info@warrumbungle.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	46	49	Library Services Expenditure per capita (\$)	58.08	45.73
Web:	Grants & Contributions Revenue (%)	45	44	Library Circulation per capita (Items)	4	5
www.warrumbungle.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-5.5	-6.8	Domestic waste not going to land fill (%)	15	31
Demographics of Population of LGA	Unrestricted Current Ratio	4.0	5.1	Development Applications (mean gross days)	37	58
	Outstanding Rates & Annual Charges (%)	13.3	9.2	Development Applications determined (No.)	60	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	15.8	26.5	Companion Animals microchipped (No.)	4,466	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	6.3	6.3	Companion Animals microchipped and registered (%)	66	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	3	5	Roads, Bridges and Footpath expenditure per capita (\$)	947.93	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	66.3	79.0
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	19.8	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	271.3	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	0	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.9
	Population per EFT Staff (No.)	50	71			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

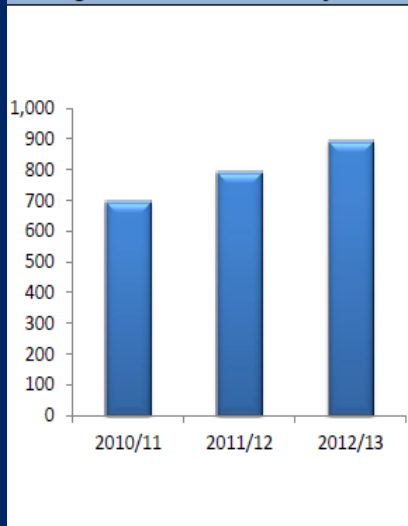
Waverley Council



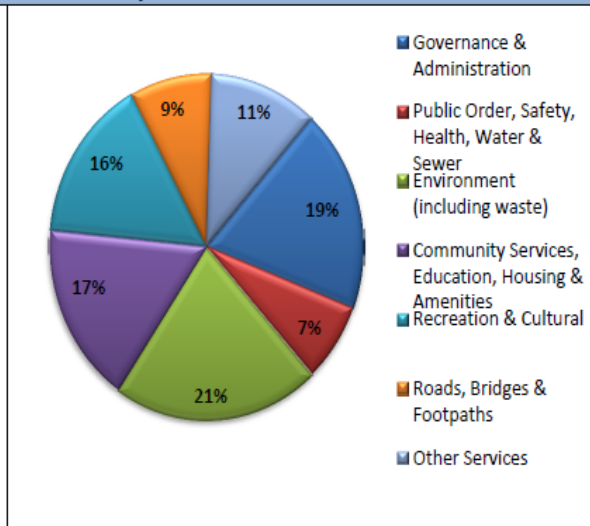
Waverley has an area of approximately 9.2 km² with a population of 69,431. Located in the inner-eastern suburbs of Sydney on the eastern seaboard, it is a mixture of residential and significant commercial areas. Bondi Junction is Sydney's fifth largest business district and the area is home to the Bondi Pavilion and Bondi Beach, Australia's most famous beach.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.4	7.2	Councillors (No.)	12	10
Population aged 19 or less (%)	18.8	21.8	Population per Councillor (No.)	5,786	4,722
Population aged between 20 & 59 (%)	65.4	58.7	Equivalent Full Time Staff (EFT) (No.)	582	282
Population aged above 60 (%)	15.8	19.5	2012/13 Revenue (\$'000)	115,462	60,845
Aboriginal & Torres Strait Islanders (%)	0.4	0.5	2012/13 Expenses (\$'000)	105,122	54,366
Language Spoken Other than English (%)	22.4	26.8	Residential Pensioner Rebates (%)	8	10
Socio-Economic Index Rank (1 low, 152 high)	141	n/a	Population Density (residents per km ²)	7,546.85	3,954.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	2.1	3.1	Public Swimming Pool Complexes (incl rock pools) (No.)	2	3
Avg Taxable Income (\$)	77,618	74,020	Public Halls (No.)	4	7
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Professional		Open Public Space (ha)	89	151
Value of DAs determined (\$'000)	260,942	191,439	Total Road Length (km)	123.5	124.4
Active Businesses in LGA (No.)	9,169	6,215	Access to Internet at Home (%)	75.4	79.1

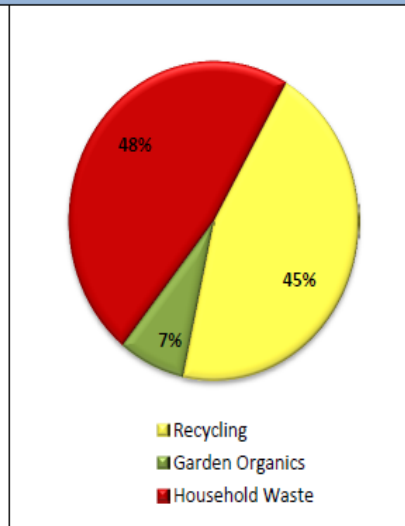
Average Residential Ordinary Rates



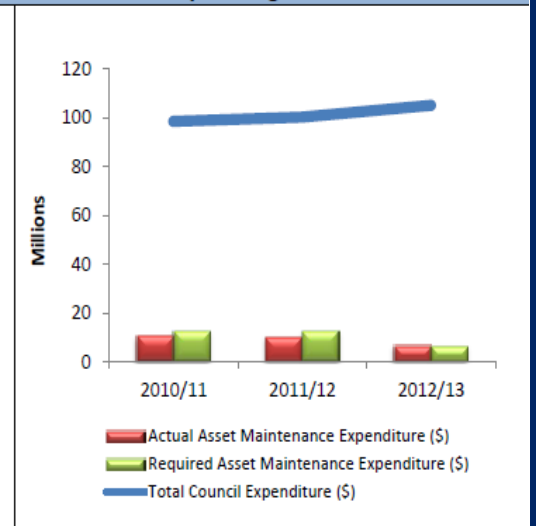
Expenditure on Services



Council's Waste Services

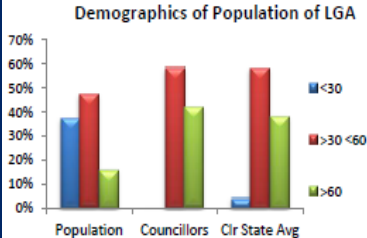
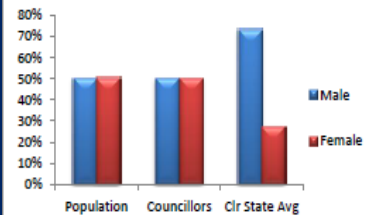
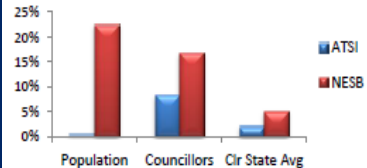




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Cnr. Paul St & Bondi Rd	Avg Ordinary Residential Rate (\$)	893.74	1,002.72	Governance & Administration Expenditure per capita (\$)	277.60	273.85
Bondi Junction NSW 2022	Avg Ordinary Business Rate (\$)	5,337.92	4,049.60	Environmental Expenditure (including waste) per capita	308.49	231.13
Postal Address:	Avg Ordinary Farmland Rate (\$)	n/a	2,461.54	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
PO Box 9, Bondi Junction NSW 2022	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	264.46	144.59
Phone: 02 9369 8000	Total Land Value / Total Rate Revenue (\$)	539.66	467.43	Recreational & Culture Expenditure per capita (\$) *	242.85	203.70
Fax: 02 9387 1820	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	115.19	69.56
Email:	Avg Domestic Waste Charge (\$)	446.28	409.63	Other Services Expenditure per capita (\$)	173.76	103.67
waver@waverley.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	69	73	Library Services Expenditure per capita (\$)	70.93	53.91
Web:	Grants & Contributions Revenue (%)	12	15	Library Circulation per capita (Items)	8	9
www.waverley.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-1.7	-1.7	Domestic waste not going to land fill (%)	49	52
Demographics of Population of LGA	Unrestricted Current Ratio	5.2	3.1	Development Applications (mean gross days)	101	87
	Outstanding Rates & Annual Charges (%)	2.7	3.8	Development Applications determined (No.)	553	309
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	8.9	155.2	Companion Animals microchipped (No.)	12,215	9,080
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	0.1	3.6	Companion Animals microchipped and registered (%)	58	60
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	12	11	Roads, Bridges and Footpath expenditure per capita (\$)	131.70	117.29
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	62.9	81.8
	Code of Conduct Complaints (No.)	10	4	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	2.0	8.7
	Complaints investigated requiring action (No.)	3	1	Road Length per '000 capita (metre)	1.8	2.8
	Cost of dealing with Code of Conduct Complaints (\$)	37,767	11,269	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	1.4
	Population per EFT Staff (No.)	119	183			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

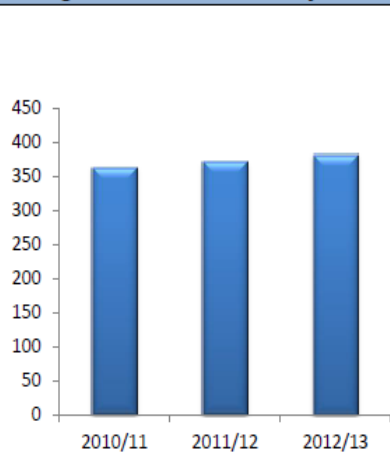
Weddin Shire Council



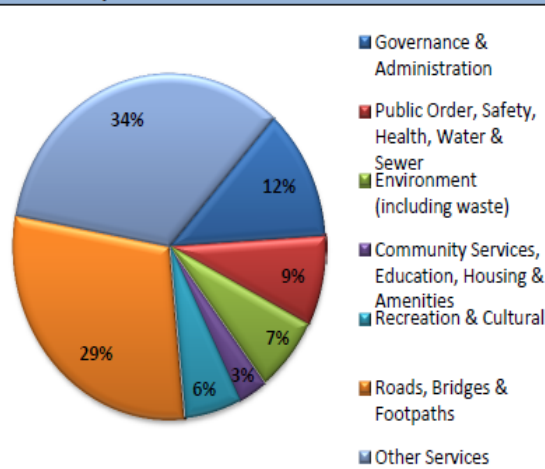
Weddin Shire has an area of approximately 3,409.6 km² with a population of 3,730. Located in the Central West region it is known for its wheat production. Poet Henry Lawson was born on the gold fields and the area hosts the annual Henry Lawson Festival of Arts. The Shire is also an important centre for discovery of fossils.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	0.5	-0.9	Councillors (No.)	9	8
Population aged 19 or less (%)	23.8	26.0	Population per Councillor (No.)	414	413
Population aged between 20 & 59 (%)	43.5	48.3	Equivalent Full Time Staff (EFT) (No.)	58	70
Population aged above 60 (%)	32.7	25.7	2012/13 Revenue (\$'000)	12,858	15,538
Aboriginal & Torres Strait Islanders (%)	1.8	9.9	2012/13 Expenses (\$'000)	12,639	14,307
Language Spoken Other than English (%)	1.9	2.3	Residential Pensioner Rebates (%)	32	24
Socio-Economic Index Rank (1 low, 152 high)	52	n/a	Population Density (residents per km ²)	1.09	0.72
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.7	5.0	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	30,621	35,220	Public Halls (No.)	0	5
Avg Household Family Size (No.)	2.8	3.0	Public Libraries (No.)	1	1
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	12	79
Value of DAs determined (\$'000)	3,010	5,873	Total Road Length (km)	1,094.0	1325.9
Active Businesses in LGA (No.)	543	457	Access to Internet at Home (%)	64.4	58.8

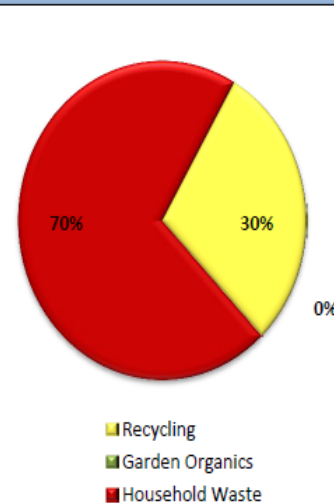
Average Residential Ordinary Rates



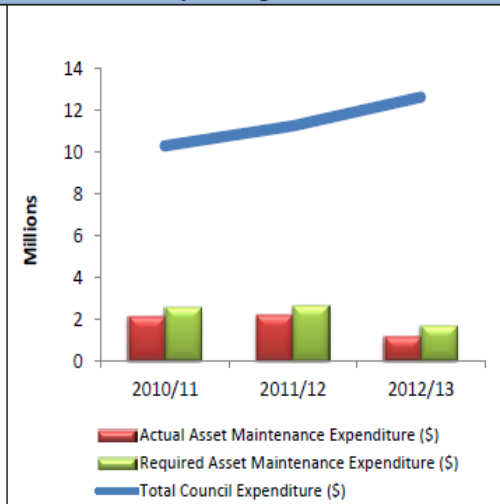
Expenditure on Services



Council's Waste Services



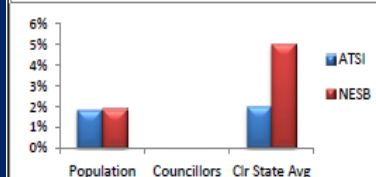
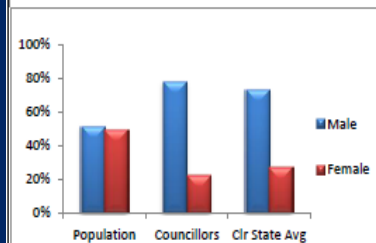
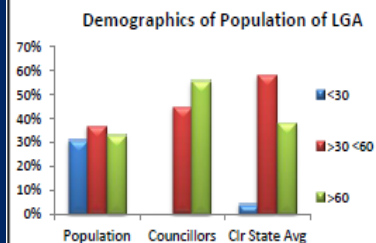
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Camp Street	Avg Ordinary Residential Rate (\$)	381.87	357.70	Governance & Administration Expenditure per capita (\$)	398.12	752.29
Grenfell NSW 2810	Avg Ordinary Business Rate (\$)	786.26	693.86	Environmental Expenditure (including waste) per capita	225.47	237.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,216.90	2,408.48	Water & Sewer Services Expenditure per capita (\$)	78.55	486.17
PO Box 125, Grenfell NSW 2810	Avg Ordinary Mining Rate (\$)	4,000.00	29,660.61	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	106.17	362.69
Phone: 02 6343 1212	Total Land Value / Total Rate Revenue (\$)	244.57	185.51	Recreational & Culture Expenditure per capita (\$) *	201.61	301.24
Fax: 02 6343 1203	Typical Residential Water and Sewer Bill (including usage) (\$)	297	1,094	Public Order, Safety & Health Expenditure per capita (\$)	212.33	164.77
Email:	Avg Domestic Waste Charge (\$)	180.63	234.55	Other Services Expenditure per capita (\$)	1,158.71	863.71
mail@weddin.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	55	44	Library Services Expenditure per capita (\$)	43.70	52.38
Web:	Grants & Contributions Revenue (%)	41	49	Library Circulation per capita (Items)	4	5
www.weddin.local-e.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-4.3	-7.6	Domestic waste not going to land fill (%)	31	25
	Unrestricted Current Ratio	7.1	4.9	Development Applications (mean gross days)	63	35
	Outstanding Rates & Annual Charges (%)	9.5	10.5	Development Applications determined (No.)	45	37
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	177.5	43.3	Companion Animals microchipped (No.)	1,637	1,429
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	10.5	8.9	Companion Animals microchipped and registered (%)	56	50
	Your Council's Community Leadership			Your Council's Assets		
	Development Applications determined by Councillors (%)	2	9	Roads, Bridges and Footpath expenditure per capita (\$)	1,007.51	1,375.16
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	47.7	101.4
	Code of Conduct Complaints (No.)	0	0	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	3.4	7.5
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	293.3	433.7
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,074	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.9
	Population per EFT Staff (No.)	64	50			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  		



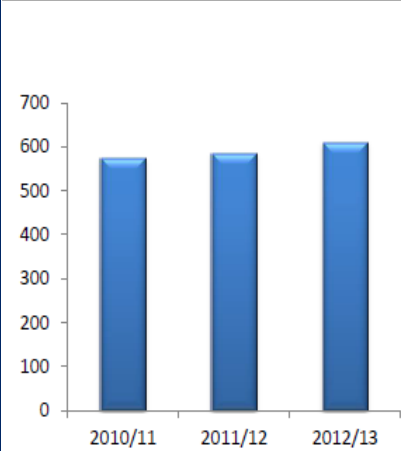
Wellington Council



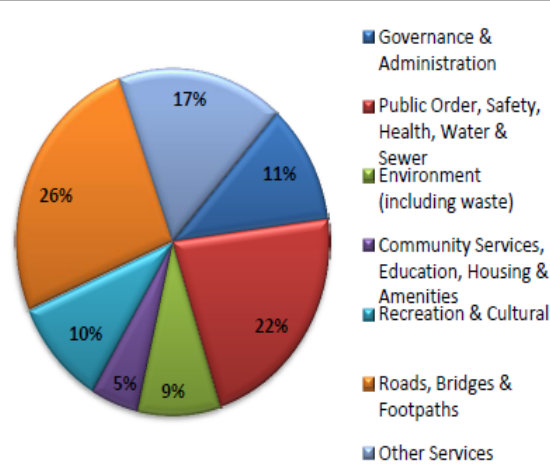
Wellington has an area of approximately 4,112.5 km² with a population of 8,818. Located at the junction of the Macquarie and Bell Rivers, the area is known for its agriculture, wheat, wool, lambs, beef production and mining exploration. The area is home to the Burrendong Arboretum, a sanctuary for endangered Australian flora and the Wellington Caves.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.1	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	26.3	25.9	Population per Councillor (No.)	980	835
Population aged between 20 & 59 (%)	48.4	47.4	Equivalent Full Time Staff (EFT) (No.)	128	108
Population aged above 60 (%)	25.3	26.7	2012/13 Revenue (\$'000)	24,169	23,296
Aboriginal & Torres Strait Islanders (%)	20.0	7.9	2012/13 Expenses (\$'000)	24,985	22,483
Language Spoken Other than English (%)	2.7	2.6	Residential Pensioner Rebates (%)	27	25
Socio-Economic Index Rank (1 low, 152 high)	10	n/a	Population Density (residents per km ²)	2.14	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	9.0	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	34,260	34,729	Public Halls (No.)	4	7
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	1	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	209	151
Value of DAs determined (\$'000)	4,512	10,612	Total Road Length (km)	1,412.0	1606.1
Active Businesses in LGA (No.)	888	851	Access to Internet at Home (%)	57.2	61.4

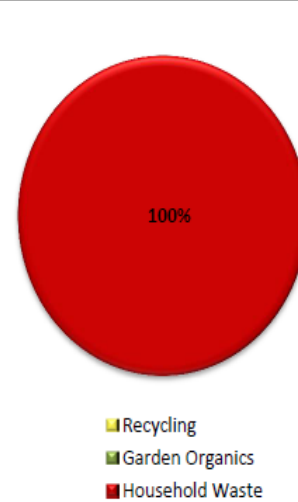
Average Residential Ordinary Rates



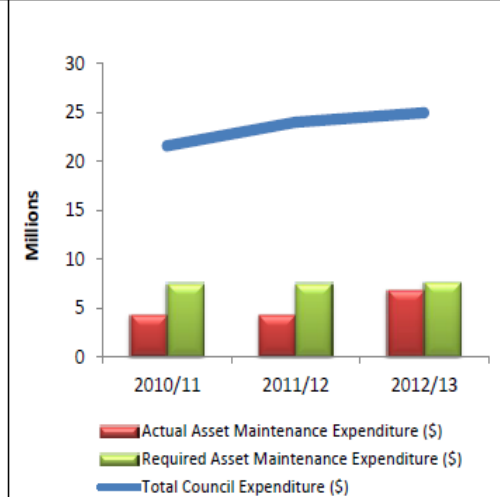
Expenditure on Services



Council's Waste Services

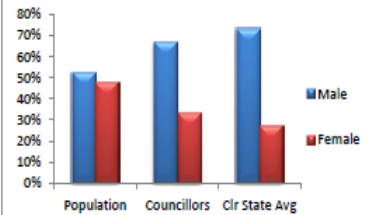



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
1 Nanima Crescent	Avg Ordinary Residential Rate (\$)	610.32	516.92	Governance & Administration Expenditure per capita (\$)	309.03	416.68
Wellington NSW 2820	Avg Ordinary Business Rate (\$)	1,073.43	1,196.86	Environmental Expenditure (including waste) per capita	235.99	218.44
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,910.75	2,257.70	Water & Sewer Services Expenditure per capita (\$)	520.75	377.40
PO Box 62, Wellington NSW 2820	Avg Ordinary Mining Rate (\$)	500.00	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	141.76	319.06
Phone: 02 6840 1700	Total Land Value / Total Rate Revenue (\$)	89.18	179.29	Recreational & Culture Expenditure per capita (\$) *	283.51	279.50
Fax: 02 6840 1791	Typical Residential Water and Sewer Bill (including usage) (\$)	1,267	1,067	Public Order, Safety & Health Expenditure per capita (\$)	110.68	142.68
Email:	Avg Domestic Waste Charge (\$)	266.22	270.75	Other Services Expenditure per capita (\$)	491.83	414.94
mail@wellington.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	59	49	Library Services Expenditure per capita (\$)	39.01	45.73
Web:	Grants & Contributions Revenue (%)	35	44	Library Circulation per capita (Items)	3	5
www.wellington.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-13.1	-6.8	Domestic waste not going to land fill (%)	1	31
Demographics of Population of LGA	Unrestricted Current Ratio	10.5	5.1	Development Applications (mean gross days)	28	58
	Outstanding Rates & Annual Charges (%)	4.8	9.2	Development Applications determined (No.)	77	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	5.4	26.5	Companion Animals microchipped (No.)	3,757	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.0	6.3	Companion Animals microchipped and registered (%)	44	53
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	4	5	Roads, Bridges and Footpath expenditure per capita (\$)	739.85	1,039.65
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	77.1	79.0
	Code of Conduct Complaints (No.)	2	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	14.0	16.6
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	160.1	234.2
	Cost of dealing with Code of Conduct Complaints (\$)	1,800	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.9
	Population per EFT Staff (No.)	69	71			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

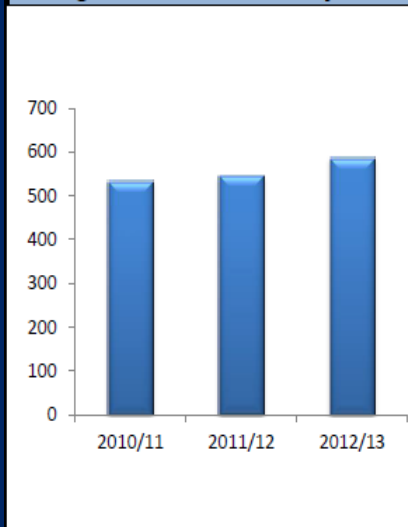
Wentworth Shire Council



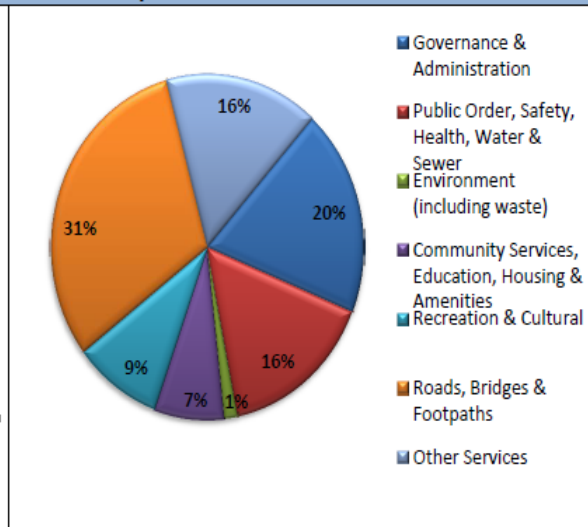
Wentworth Shire has an area of approximately 26,266.9 km² with a population of 6,821. Located in the far south-west Riverina region, it is known for its agriculture, fruit and wineries and is part of the Sunraysia region. Tourism is also a main industry in the area with attractions including the Mungo National Park and the Willandra Lakes World Heritage Area.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	-2.0	1.7	Councillors (No.)	9	9
Population aged 19 or less (%)	26.9	25.9	Population per Councillor (No.)	758	835
Population aged between 20 & 59 (%)	48.9	47.4	Equivalent Full Time Staff (EFT) (No.)	91	108
Population aged above 60 (%)	24.2	26.7	2012/13 Revenue (\$'000)	21,909	23,296
Aboriginal & Torres Strait Islanders (%)	10.3	7.9	2012/13 Expenses (\$'000)	20,838	22,483
Language Spoken Other than English (%)	2.4	2.6	Residential Pensioner Rebates (%)	22	25
Socio-Economic Index Rank (1 low, 152 high)	65	n/a	Population Density (residents per km ²)	0.26	1.80
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	6.6	5.5	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	35,345	34,729	Public Halls (No.)	9	7
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	4	2
Largest Industry Employer	Agriculture, forestry & fishing		Open Public Space (ha)	172	151
Value of DAs determined (\$'000)	18,122	10,612	Total Road Length (km)	2,318.8	1606.1
Active Businesses in LGA (No.)	778	851	Access to Internet at Home (%)	61.3	61.4

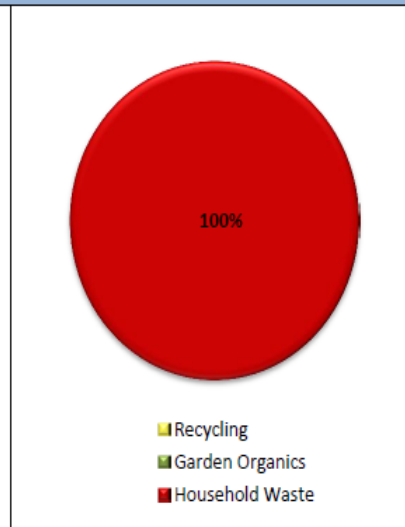
Average Residential Ordinary Rates



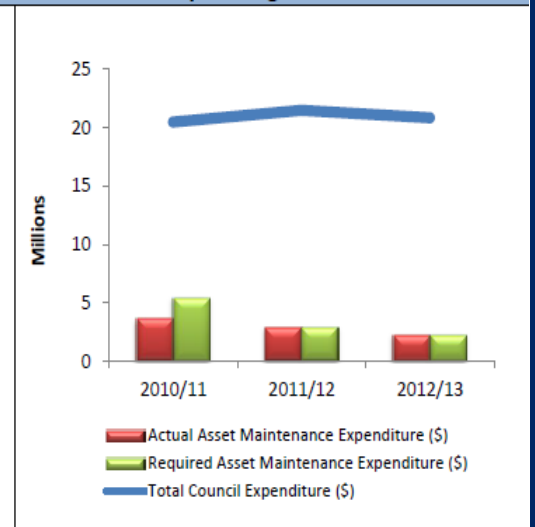
Expenditure on Services



Council's Waste Services




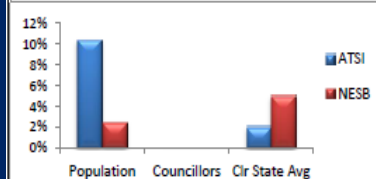
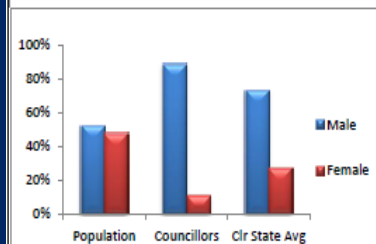
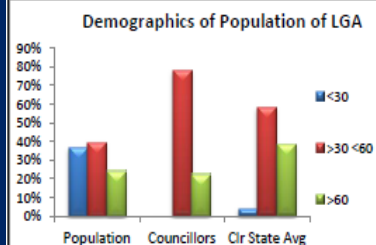
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Postal Address: 26 - 28 Adelaide Street Wentworth NSW 2648 PO Box 81, Wentworth NSW 2648 Phone: 03 5027 5027 Fax: 03 5027 5000 Email: council@wentworth.nsw.gov.au Web: www.wentworth.nsw.gov.au	Avg Ordinary Residential Rate (\$)	587.01	516.92	Governance & Administration Expenditure per capita (\$)	576.46	416.68
	Avg Ordinary Business Rate (\$)	4,814.67	1,196.86	Environmental Expenditure (including waste) per capita	40.90	218.44
	Avg Ordinary Farmland Rate (\$)	1,404.09	2,257.70	Water & Sewer Services Expenditure per capita (\$)	362.56	377.40
	Avg Ordinary Mining Rate (\$)	n/a	89,571.68	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	223.57	319.06
	Total Land Value / Total Rate Revenue (\$)	104.82	179.29	Recreational & Culture Expenditure per capita (\$) *	280.02	279.50
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,238	1,067	Public Order, Safety & Health Expenditure per capita (\$)	121.83	142.68
	Avg Domestic Waste Charge (\$)	217.32	270.75	Other Services Expenditure per capita (\$)	489.96	414.94
	Own Source Revenue (%) (TCorp Benchmark 60%)	51	49	Library Services Expenditure per capita (\$)	61.43	45.73
	Grants & Contributions Revenue (%)	42	44	Library Circulation per capita (Items)	4	5
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-11.2	-6.8	Domestic waste not going to land fill (%)	0	31
	Unrestricted Current Ratio	10.5	5.1	Development Applications (mean gross days)	166	58
	Outstanding Rates & Annual Charges (%)	42.0	9.2	Development Applications determined (No.)	146	88
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	17.2	26.5	Companion Animals microchipped (No.)	3,211	3,107
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	10.3	6.3	Companion Animals microchipped and registered (%)	88	53
Your Council's Community Leadership			Your Council's Assets			
Development Applications determined by Councillors (%)	3	5	Roads, Bridges and Footpath expenditure per capita (\$)	959.68	1,039.65	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	59.8	79.0	
Code of Conduct Complaints (No.)	2	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	16.2	16.6	
Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	339.9	234.2	
Cost of dealing with Code of Conduct Complaints (\$)	2,750	2,417	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.0	0.9	
Population per EFT Staff (No.)	75	71	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Measuring Local Government Performance 2012-13  Office of Local Government			



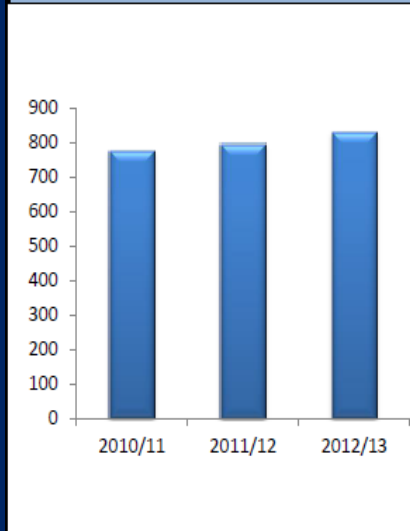
Willoughby City Council



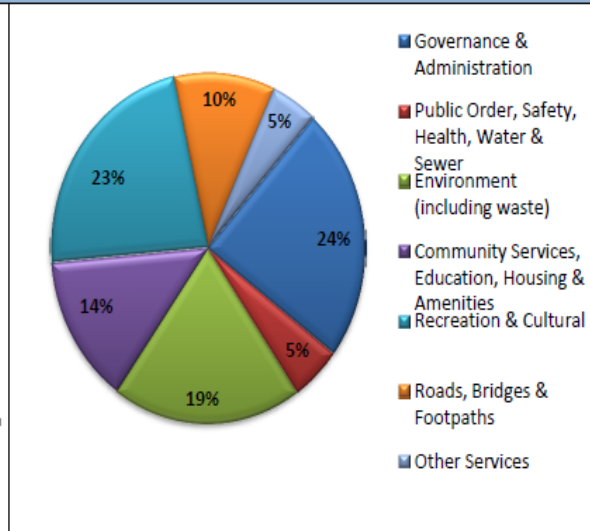
The City of Willoughby has an area of approximately 22.4 km² with a population of 71,933. Located on the North Shore of Sydney, it has a mixture of residential commercial and industrial areas. There is also significant natural bushland in the area along the Lane Cove River and Middle Harbour foreshore of Sydney.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.1	9.1	Councillors (No.)	13	12
Population aged 19 or less (%)	24.0	24.4	Population per Councillor (No.)	5,533	11,259
Population aged between 20 & 59 (%)	58.1	57.6	Equivalent Full Time Staff (EFT) (No.)	416	579
Population aged above 60 (%)	17.9	18.0	2012/13 Revenue (\$'000)	110,446	135,038
Aboriginal & Torres Strait Islanders (%)	0.2	0.8	2012/13 Expenses (\$'000)	95,379	118,138
Language Spoken Other than English (%)	33.4	34.5	Residential Pensioner Rebates (%)	8	16
Socio-Economic Index Rank (1 low, 152 high)	144	n/a	Population Density (residents per km ²)	3,211.29	2,794.04
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.4	5.3	Public Swimming Pool Complexes (incl rock pools) (No.)	3	4
Avg Taxable Income (\$)	77,896	50,225	Public Halls (No.)	21	16
Avg Household Family Size (No.)	3.0	3.1	Public Libraries (No.)	7	5
Largest Industry Employer	Professional		Open Public Space (ha)	593	1,062
Value of DAs determined (\$'000)	208,578	377,691	Total Road Length (km)	211.3	447.7
Active Businesses in LGA (No.)	11,720	12,523	Access to Internet at Home (%)	84.3	76.0

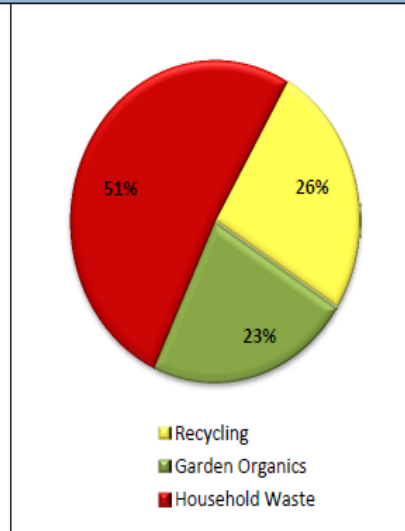
Average Residential Ordinary Rates



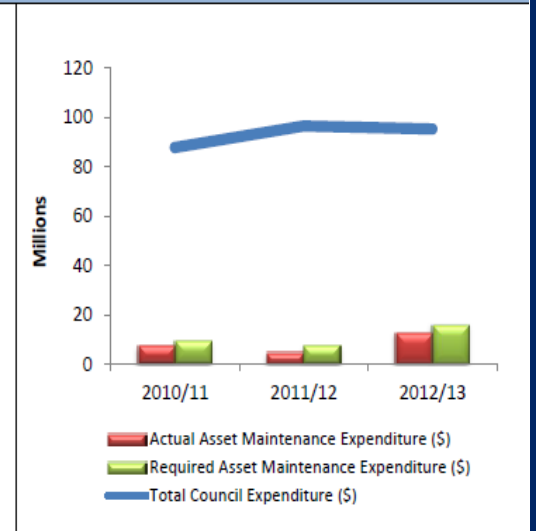
Expenditure on Services



Council's Waste Services





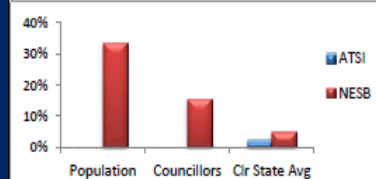
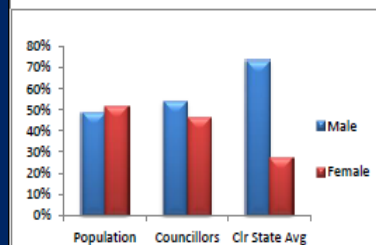
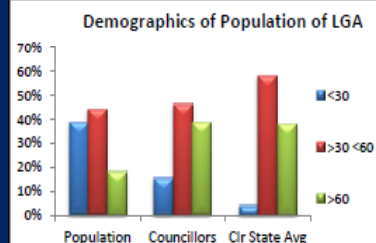
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
31-37 Victor Street	Avg Ordinary Residential Rate (\$)	828.97	816.11	Governance & Administration Expenditure per capita (\$)	303.48	233.13
Chatswood NSW 2067	Avg Ordinary Business Rate (\$)	5,941.70	5,307.38	Environmental Expenditure (including waste) per capita	250.91	182.04
Postal Address:	Avg Ordinary Farmland Rate (\$)	n/a	2,197.99	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
PO Box 57, Chatswood NSW 2067	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	187.04	109.92
Phone: 02 9777 1000	Total Land Value / Total Rate Revenue (\$)	404.50	335.89	Recreational & Culture Expenditure per capita (\$) *	308.93	161.28
Fax: 02 9412 3107	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	69.23	42.40
Email:	Avg Domestic Waste Charge (\$)	439.10	375.06	Other Services Expenditure per capita (\$)	64.59	49.56
email@willoughby.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	66	71	Library Services Expenditure per capita (\$)	61.15	37.36
Web:	Grants & Contributions Revenue (%)	16	19	Library Circulation per capita (Items)	17	7
www.willoughby.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	0.0	-0.8	Domestic waste not going to land fill (%)	61	47
	Unrestricted Current Ratio	3.5	3.0	Development Applications (mean gross days)	99	82
	Outstanding Rates & Annual Charges (%)	2.0	3.6	Development Applications determined (No.)	474	692
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	1.6	7.3	Companion Animals microchipped (No.)	12,490	26,503
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.6	3.2	Companion Animals microchipped and registered (%)	67	63
	Your Council's Community Leadership			Your Council's Assets		
	Development Applications determined by Councillors (%)	13	5	Roads, Bridges and Footpath expenditure per capita (\$)	141.66	86.74
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	44.9	83.6
	Code of Conduct Complaints (No.)	2	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	4.6	6.8
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	2.9	3.0
	Cost of dealing with Code of Conduct Complaints (\$)	1,000	8,420	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.8	1.0
	Population per EFT Staff (No.)	173	247			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  		



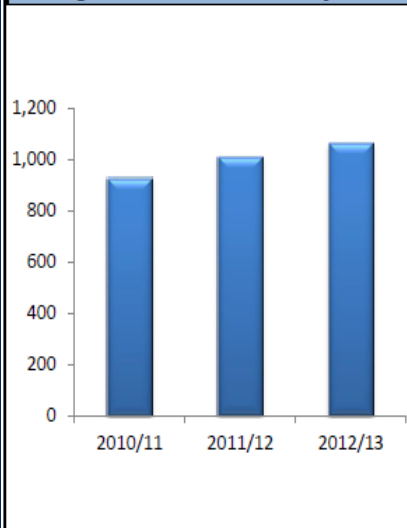
Wingecarribee Shire Council



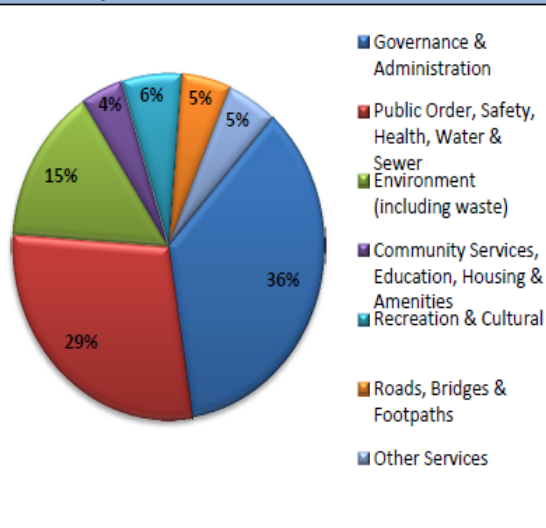
Wingecarribee Shire has an area of approximately 2,688.9 km² with a population of 46,416. Located in the Southern Highlands, with industries including dairy, beef and sheep production. Town of Bowral is associated with Sir Donald Bradman and is home to the Bradman Museum and Bradman Oval. The Shire is also known for its annual Tulip Festival.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	5.4	4.6	Councillors (No.)	9	10
Population aged 19 or less (%)	25.5	26.1	Population per Councillor (No.)	5,157	4,055
Population aged between 20 & 59 (%)	44.6	49.6	Equivalent Full Time Staff (EFT) (No.)	357	312
Population aged above 60 (%)	29.9	24.2	2012/13 Revenue (\$'000)	87,723	79,325
Aboriginal & Torres Strait Islanders (%)	1.8	4.7	2012/13 Expenses (\$'000)	82,240	73,370
Language Spoken Other than English (%)	5.7	4.7	Residential Pensioner Rebates (%)	21	21
Socio-Economic Index Rank (1 low, 152 high)	120	n/a	Population Density (residents per km ²)	17.26	59.81
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	4.6	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	4	3
Avg Taxable Income (\$)	45,467	40,087	Public Halls (No.)	23	13
Avg Household Family Size (No.)	2.9	2.9	Public Libraries (No.)	1	3
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	550	946
Value of DAs determined (\$'000)	122,129	103,374	Total Road Length (km)	1,198.3	1101.8
Active Businesses in LGA (No.)	5,224	3,158	Access to Internet at Home (%)	75.0	68.3

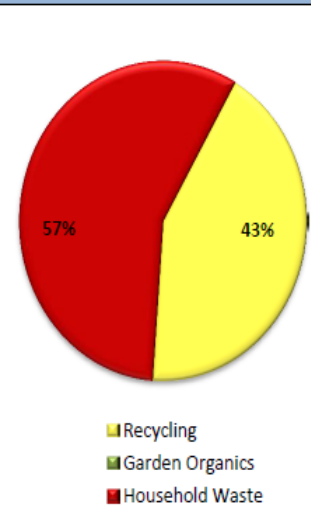
Average Residential Ordinary Rates



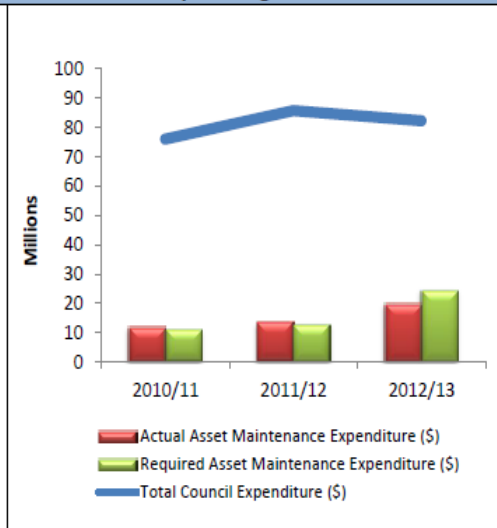
Expenditure on Services



Council's Waste Services



Council's Spending on Assets

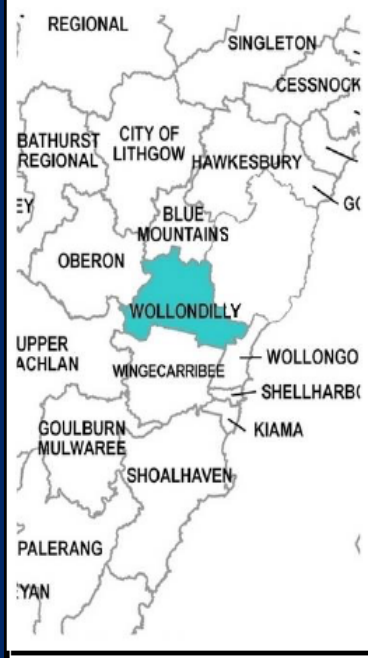


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg		
Contacting Council Civic Centre, Elizabeth Street Moss Vale NSW 2577 Postal Address: PO Box 141, Moss Vale NSW 2577 Phone: 02 4868 0888 Fax: 02 4869 1203 Email: wscmail@wsc.nsw.gov.au Web: www.wsc.nsw.gov.au	Avg Ordinary Residential Rate (\$)	1,062.69	878.05	Governance & Administration Expenditure per capita (\$)	626.12	266.44		
	Avg Ordinary Business Rate (\$)	3,017.74	3,168.15	Environmental Expenditure (including waste) per capita	256.46	236.74		
	Avg Ordinary Farmland Rate (\$)	2,575.86	1,834.89	Water & Sewer Services Expenditure per capita (\$)	459.22	539.74		
	Avg Ordinary Mining Rate (\$)	3,797.46	206,823.71	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	78.08	178.49		
	Total Land Value / Total Rate Revenue (\$)	248.82	166.32	Recreational & Culture Expenditure per capita (\$) *	110.82	252.82		
	Typical Residential Water and Sewer Bill (including usage) (\$)	1,101	1,188	Public Order, Safety & Health Expenditure per capita (\$)	54.81	63.87		
	Avg Domestic Waste Charge (\$)	262.66	287.64	Other Services Expenditure per capita (\$)	93.39	225.45		
	Own Source Revenue (%) (TCorp Benchmark 60%)	71	64	Library Services Expenditure per capita (\$)	24.09	45.92		
	Grants & Contributions Revenue (%)	21	28	Library Circulation per capita (Items)	8	7		
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-5.3	-6.4	Domestic waste not going to land fill (%)	71	43		
	Unrestricted Current Ratio	2.8	2.9	Development Applications (mean gross days)	63	61		
	Outstanding Rates & Annual Charges (%)	1.5	6.1	Development Applications determined (No.)	673	452		
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	4.7	4.4	Companion Animals microchipped (No.)	23,302	17,347		
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	2.0	4.3	Companion Animals microchipped and registered (%)	79	58		
	Demographics of Population of LGA				Your Council's Community Leadership			
				Your Council's Assets				
Development Applications determined by Councillors (%)				3	3	Roads, Bridges and Footpath expenditure per capita (\$)	92.88	349.74
Audited Financial Reports submitted by due date (Y/N)				Y	n/a	Building & Infrastructure Renewal Ratio (%)	29.5	75.9
Code of Conduct Complaints (No.)				15	2	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	9.3	10.6
Complaints investigated requiring action (No.)				0	1	Road Length per '000 capita (metre)	25.8	30.7
Cost of dealing with Code of Conduct Complaints (\$)				19,744	4,908	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.8	0.8
Population per EFT Staff (No.)				130	125	Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13		
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups								

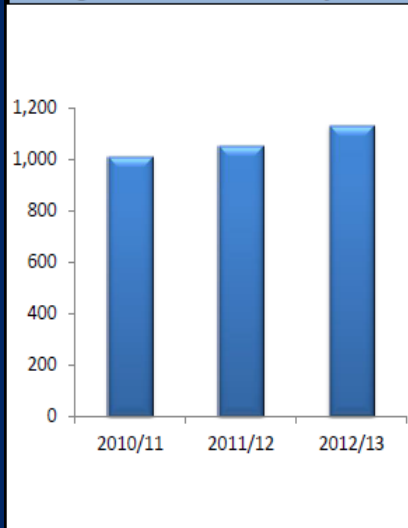
Wollondilly Shire Council



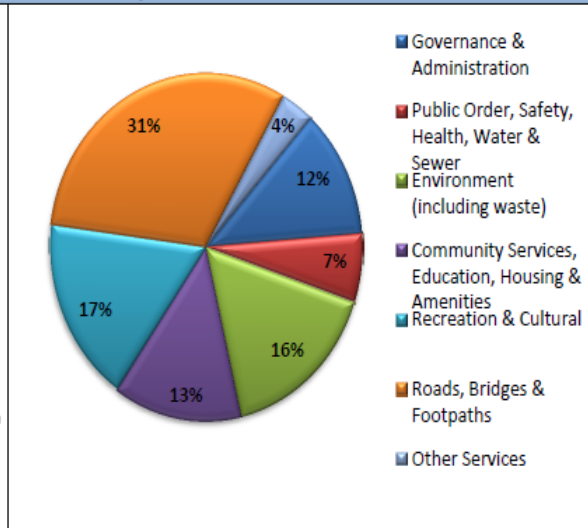
Wollondilly Shire has an area of approximately 2,556.6 km² with a population of 45,322. Located on the south-western edge of Sydney, it is a semi-rural area with a number of small towns and villages broken up by farms and sandstone gorges. The majority of the area is National Park or water catchment, providing ninety seven percent of Sydney's water supply. It has a rural setting with pastureland, waterways, Tahmoor Gorge and Razorback Ridge.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	9.0	9.6	Councillors (No.)	9	10
Population aged 19 or less (%)	29.8	29.8	Population per Councillor (No.)	5,036	5,715
Population aged between 20 & 59 (%)	53.3	54.0	Equivalent Full Time Staff (EFT) (No.)	208	262
Population aged above 60 (%)	16.9	16.2	2012/13 Revenue (\$'000)	45,920	83,811
Aboriginal & Torres Strait Islanders (%)	2.4	2.3	2012/13 Expenses (\$'000)	44,897	60,347
Language Spoken Other than English (%)	5.4	6.5	Residential Pensioner Rebates (%)	17	14
Socio-Economic Index Rank (1 low, 152 high)	124	n/a	Population Density (residents per km ²)	17.73	113.92
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	3.8	3.8	Public Swimming Pool Complexes (incl rock pools) (No.)	2	2
Avg Taxable Income (\$)	45,595	45,916	Public Halls (No.)	15	18
Avg Household Family Size (No.)	3.2	3.2	Public Libraries (No.)	1	2
Largest Industry Employer	Manufacturing		Open Public Space (ha)	540	392
Value of DAs determined (\$'000)	125,993	231,964	Total Road Length (km)	838.2	782.9
Active Businesses in LGA (No.)	3,997	5,132	Access to Internet at Home (%)	77.5	78.1

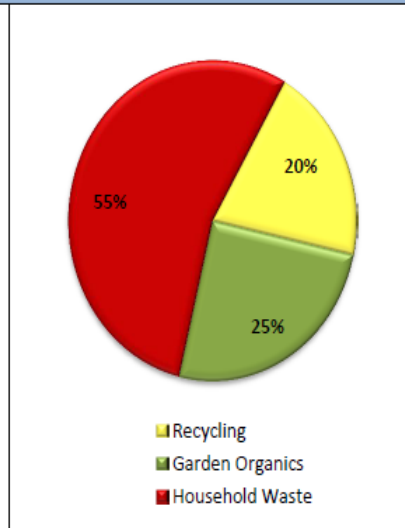
Average Residential Ordinary Rates



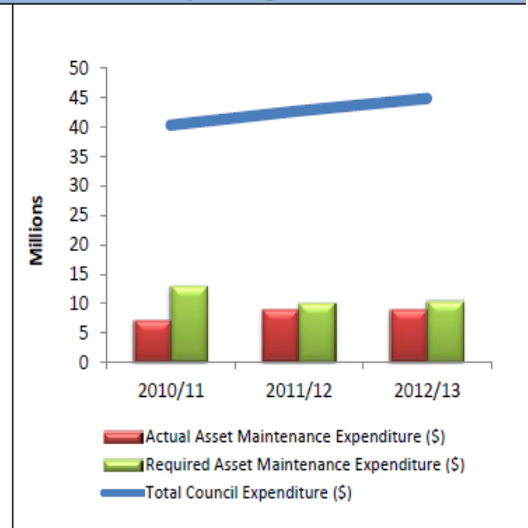
Expenditure on Services



Council's Waste Services



Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Weak with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
62-64 Menangle Street	Avg Ordinary Residential Rate (\$)	1,130.98	1,102.36	Governance & Administration Expenditure per capita (\$)	114.54	152.17
Picton NSW 2571	Avg Ordinary Business Rate (\$)	1,621.24	2,603.25	Environmental Expenditure (including waste) per capita	153.41	106.73
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,332.41	2,324.66	Water & Sewer Services Expenditure per capita (\$)	n/a	113.84
PO Box 21, Picton NSW 2571	Avg Ordinary Mining Rate (\$)	19,808.51	19,808.51	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	134.46	156.65
Phone: 02 4677 1100	Total Land Value / Total Rate Revenue (\$)	263.00	265.38	Recreational & Culture Expenditure per capita (\$) *	175.08	209.69
Fax: 02 4677 2339	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	570	Public Order, Safety & Health Expenditure per capita (\$)	64.23	56.87
Email:	Avg Domestic Waste Charge (\$)	369.18	330.54	Other Services Expenditure per capita (\$)	34.18	81.57
council@wollondilly.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	65	55	Library Services Expenditure per capita (\$)	27.40	34.76
Web:	Grants & Contributions Revenue (%)	26	38	Library Circulation per capita (Items)	3	4
www.wollondilly.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-9.6	-10.5	Domestic waste not going to land fill (%)	64	54
Demographics of Population of LGA	Unrestricted Current Ratio	2.8	3.4	Development Applications (mean gross days)	101	80
	Outstanding Rates & Annual Charges (%)	7.6	6.7	Development Applications determined (No.)	653	783
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	3.4	9.3	Companion Animals microchipped (No.)	25,431	28,355
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	0.7	1.0	Companion Animals microchipped and registered (%)	61	64
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	1	1	Roads, Bridges and Footpath expenditure per capita (\$)	314.73	255.80
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	63.4	60.1
	Code of Conduct Complaints (No.)	4	7	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	15.8	10.7
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	18.5	14.1
	Cost of dealing with Code of Conduct Complaints (\$)	5,695	12,660	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	0.8
	Population per EFT Staff (No.)	218	218			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		

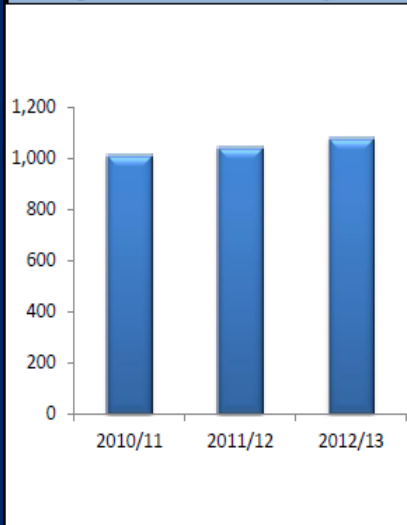
Wollongong City Council



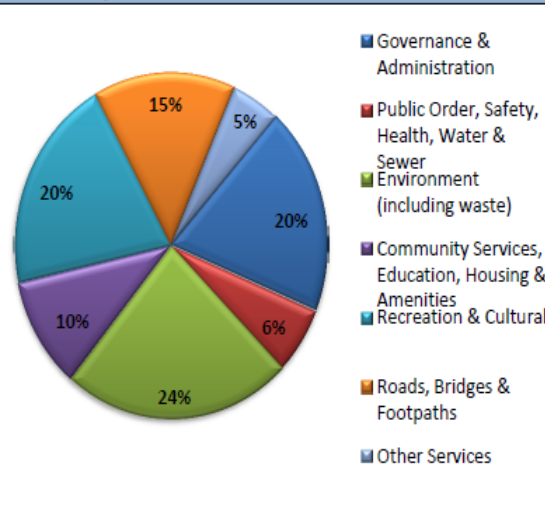
Wollongong City covers approximately 684.1 km² with a population of 203,025. Located in the Illawarra region it occupies a narrow strip between the escarpment and sea. Known in past decades for its heavy manufacturing, the city's key industry sectors now include retail, tourism, health, property, business services, and education. It is home to the University of Wollongong and is a regional centre for the south coast.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	5.3	5.8	Councillors (No.)	13	11
Population aged 19 or less (%)	24.7	24.2	Population per Councillor (No.)	15,617	11,351
Population aged between 20 & 59 (%)	53.6	49.4	Equivalent Full Time Staff (EFT) (No.)	996	754
Population aged above 60 (%)	21.8	26.4	2012/13 Revenue (\$'000)	263,364	199,707
Aboriginal & Torres Strait Islanders (%)	2.2	3.3	2012/13 Expenses (\$'000)	238,225	185,411
Language Spoken Other than English (%)	14.3	6.6	Residential Pensioner Rebates (%)	22	23
Socio-Economic Index Rank (1 low, 152 high)	100	n/a	Population Density (residents per km ²)	296.78	224.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.1	6.5	Public Swimming Pool Complexes (incl rock pools) (No.)	24	11
Avg Taxable Income (\$)	44,626	39,965	Public Halls (No.)	36	24
Avg Household Family Size (No.)	3.0	2.9	Public Libraries (No.)	7	6
Largest Industry Employer	Health care/social assistance		Open Public Space (ha)	2,457	1,462
Value of DAs determined (\$'000)	355,814	276,385	Total Road Length (km)	1,014.4	1193.0
Active Businesses in LGA (No.)	12,285	8,775	Access to Internet at Home (%)	71.0	69.9

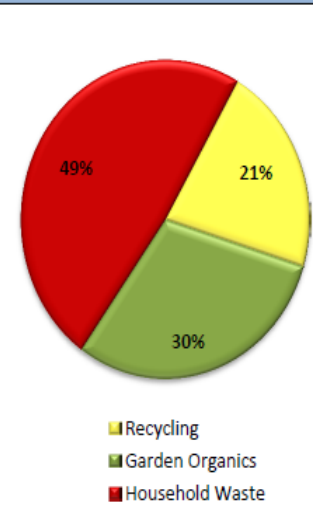
Average Residential Ordinary Rates



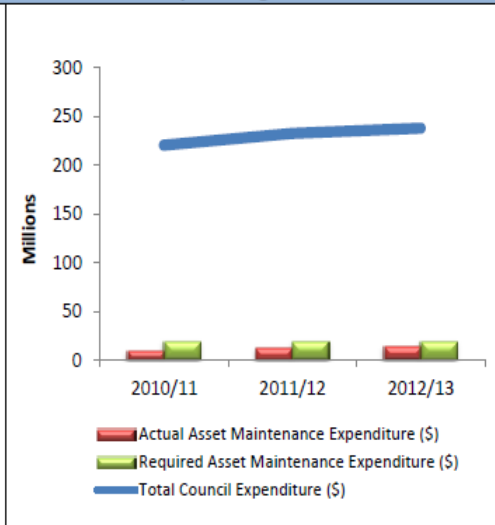
Expenditure on Services



Council's Waste Services




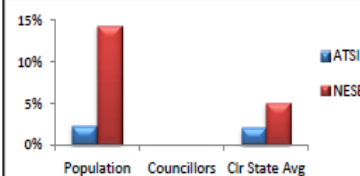
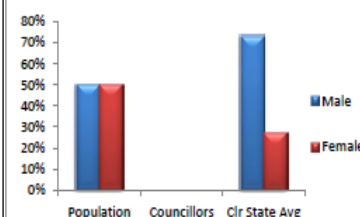
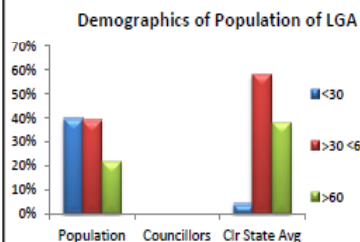
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
41 Burelli Street Wollongong NSW 2500 Postal Address: Locked Bag 8821, Wollongong NSW 2500 Phone: 02 4227 7111 Fax: 02 4227 7277 Email: council@wollongong.nsw.gov.au Web: www.wollongong.nsw.gov.au	Avg Ordinary Residential Rate (\$)	1,077.96	978.15	Governance & Administration Expenditure per capita (\$)	221.02	232.76
	Avg Ordinary Business Rate (\$)	9,175.66	4,602.65	Environmental Expenditure (including waste) per capita	267.20	284.18
	Avg Ordinary Farmland Rate (\$)	2,025.64	1,706.23	Water & Sewer Services Expenditure per capita (\$)	n/a	562.41
	Avg Ordinary Mining Rate (\$)	57,800.00	48,150.00	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	126.00	101.69
	Total Land Value / Total Rate Revenue (\$)	161.23	195.12	Recreational & Culture Expenditure per capita (\$) *	245.78	228.61
	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	1,152	Public Order, Safety & Health Expenditure per capita (\$)	75.54	56.35
	Avg Domestic Waste Charge (\$)	370.53	332.26	Other Services Expenditure per capita (\$)	60.34	151.43
	Own Source Revenue (%) (TCorp Benchmark 60%)	68	69	Library Services Expenditure per capita (\$)	49.29	36.59
	Grants & Contributions Revenue (%)	26	23	Library Circulation per capita (Items)	7	7
	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-6.2	-6.2	Domestic waste not going to land fill (%)	49	48
	Unrestricted Current Ratio	2.0	2.4	Development Applications (mean gross days)	56	69
	Outstanding Rates & Annual Charges (%)	7.1	6.4	Development Applications determined (No.)	1,328	1,142
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	7.6	4.1	Companion Animals microchipped (No.)	58,943	44,468
Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	6.9	2.9	Companion Animals microchipped and registered (%)	70	73	
Your Council's Community Leadership				Your Council's Assets		
Development Applications determined by Councillors (%)	0	1	Roads, Bridges and Footpath expenditure per capita (\$)	177.50	250.05	
Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	49.0	45.3	
Code of Conduct Complaints (No.)	3	8	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	11.3	7.6	
Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	5.0	11.2	
Cost of dealing with Code of Conduct Complaints (\$)	3,000	14,075	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.6	
Population per EFT Staff (No.)	204	164	Comparative Information on NSW Local Government			
See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups				Measuring Local Government Performance 2012-13  Office of Local Government		



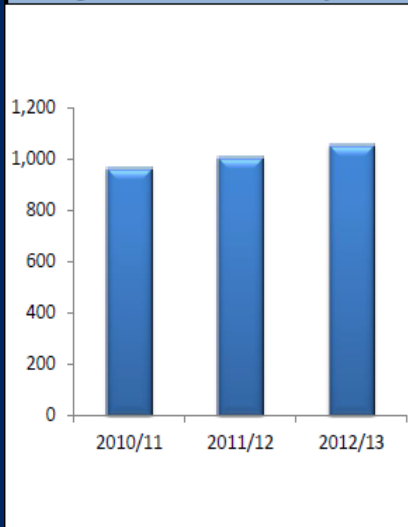
Woollahra Municipal Council



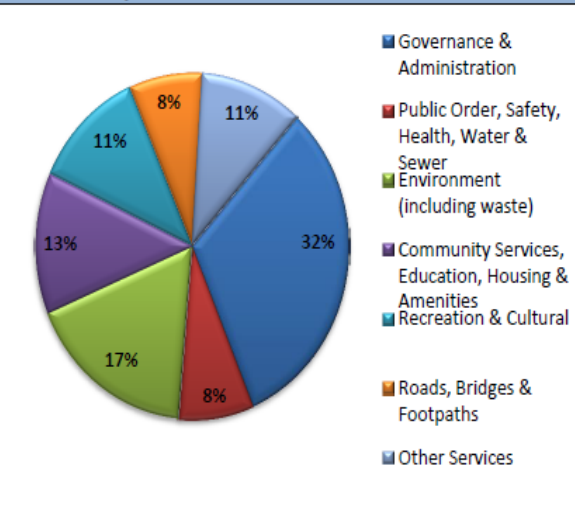
Woollahra Municipal has an area of approximately 12.3 km² with a population of 56,986. Woollahra is an inner-eastern suburb of Sydney. It is predominantly residential, with some commercial areas. Features include the Sydney Harbour National Park, foreshore and beaches, Royal Sydney Golf Club and retail areas. The area is famous for its quiet, tree-lined residential streets and village-style shopping centre, preserving the heritage atmosphere.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	6.4	7.2	Councillors (No.)	15	10
Population aged 19 or less (%)	19.9	21.8	Population per Councillor (No.)	3,799	4,722
Population aged between 20 & 59 (%)	57.7	58.7	Equivalent Full Time Staff (EFT) (No.)	360	282
Population aged above 60 (%)	22.4	19.5	2012/13 Revenue (\$'000)	76,578	60,845
Aboriginal & Torres Strait Islanders (%)	0.2	0.5	2012/13 Expenses (\$'000)	73,661	54,366
Language Spoken Other than English (%)	18.2	26.8	Residential Pensioner Rebates (%)	4	10
Socio-Economic Index Rank (1 low, 152 high)	150	n/a	Population Density (residents per km ²)	4,633.01	3,954.36
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	1.5	3.1	Public Swimming Pool Complexes (incl rock pools) (No.)	3	3
Avg Taxable Income (\$)	113,742	74,020	Public Halls (No.)	15	7
Avg Household Family Size (No.)	2.8	2.9	Public Libraries (No.)	4	2
Largest Industry Employer	Professional		Open Public Space (ha)	102	151
Value of DAs determined (\$'000)	349,797	191,439	Total Road Length (km)	145.8	124.4
Active Businesses in LGA (No.)	9,421	6,215	Access to Internet at Home (%)	78.3	79.1

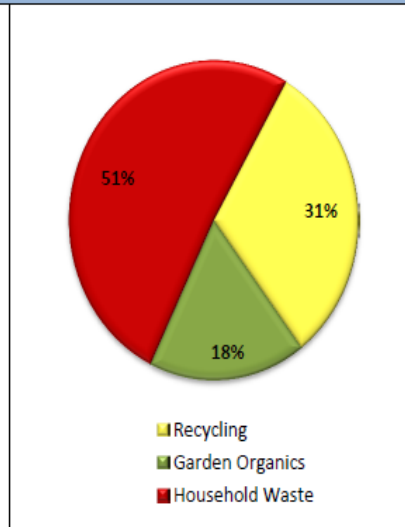
Average Residential Ordinary Rates



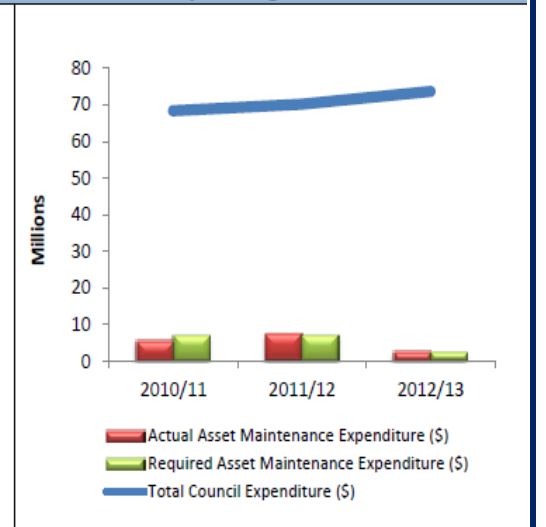
Expenditure on Services



Council's Waste Services

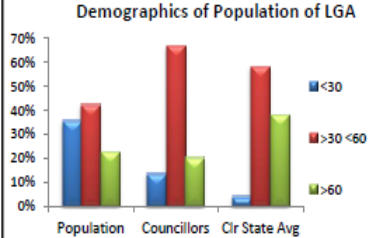
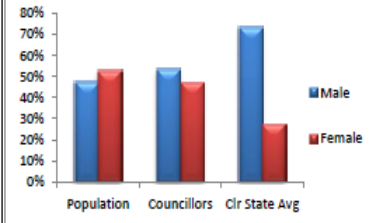
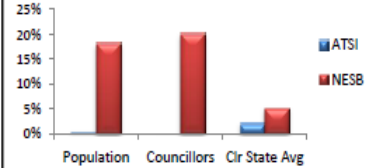




Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Strong.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
536 New South Head Road	Avg Ordinary Residential Rate (\$)	1,055.25	1,002.72	Governance & Administration Expenditure per capita (\$)	397.20	273.85
Double Bay NSW 2028	Avg Ordinary Business Rate (\$)	3,099.02	4,049.60	Environmental Expenditure (including waste) per capita	214.91	231.13
Postal Address:	Avg Ordinary Farmland Rate (\$)	n/a	2,461.54	Water & Sewer Services Expenditure per capita (\$)	n/a	n/a
PO Box 61, Double Bay NSW 2028	Avg Ordinary Mining Rate (\$)	n/a	n/a	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	176.67	144.59
Phone: 02 9391 7000	Total Land Value / Total Rate Revenue (\$)	815.51	467.43	Recreational & Culture Expenditure per capita (\$) *	155.28	203.70
Fax: 02 9391 7044	Typical Residential Water and Sewer Bill (including usage) (\$)	n/a	n/a	Public Order, Safety & Health Expenditure per capita (\$)	103.74	69.56
Email:	Avg Domestic Waste Charge (\$)	417.48	409.63	Other Services Expenditure per capita (\$)	142.70	103.67
records@woollahra.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	72	73	Library Services Expenditure per capita (\$)	55.29	53.91
Web:	Grants & Contributions Revenue (%)	10	15	Library Circulation per capita (Items)	7	9
www.woollahra.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-6.1	-1.7	Domestic waste not going to land fill (%)	46	52
Demographics of Population of LGA	Unrestricted Current Ratio	2.7	3.1	Development Applications (mean gross days)	101	87
	Outstanding Rates & Annual Charges (%)	4.7	3.8	Development Applications determined (No.)	512	309
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	4.7	155.2	Companion Animals microchipped (No.)	11,896	9,080
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	1.0	3.6	Companion Animals microchipped and registered (%)	54	60
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	17	11	Roads, Bridges and Footpath expenditure per capita (\$)	102.10	117.29
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	73.5	81.8
	Code of Conduct Complaints (No.)	0	4	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	6.0	8.7
	Complaints investigated requiring action (No.)	0	1	Road Length per '000 capita (metre)	2.6	2.8
	Cost of dealing with Code of Conduct Complaints (\$)	0	11,269	Asset Maintenance Ratio (TCorp Benchmark >1.0)	1.1	1.4
	Population per EFT Staff (No.)	158	183			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

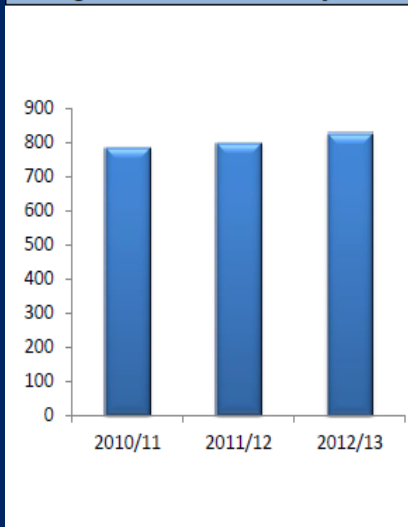
Wyong Shire Council



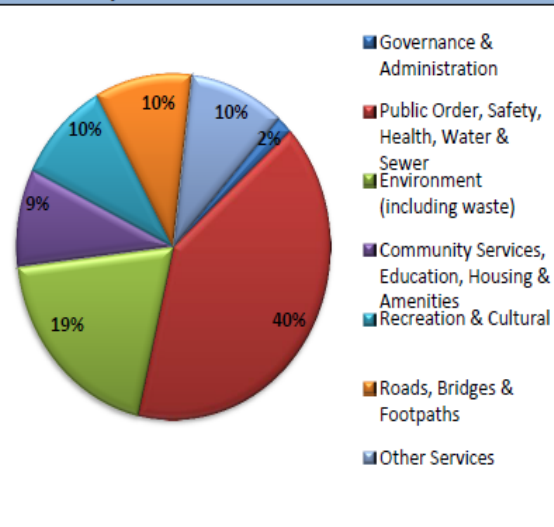
Wyong Shire has an area of approximately 821.5 km² with a population of 155,767, ideally located on the northern fringe of Sydney and close to Newcastle. The Shire is a growing business centre that has much to offer decentralising firms and has strong and long established rural, construction and retail sectors. The Shire boasts a coastline of rare beauty, shimmering waterways, deep rural valleys and an unspoilt mountain backdrop.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	8.0	6.1	Councillors (No.)	10	12
Population aged 19 or less (%)	26.8	27.3	Population per Councillor (No.)	15,577	13,830
Population aged between 20 & 59 (%)	48.5	53.2	Equivalent Full Time Staff (EFT) (No.)	972	746
Population aged above 60 (%)	24.7	19.5	2012/13 Revenue (\$'000)	247,602	181,041
Aboriginal & Torres Strait Islanders (%)	3.7	2.0	2012/13 Expenses (\$'000)	225,182	162,074
Language Spoken Other than English (%)	4.0	16.5	Residential Pensioner Rebates (%)	23	17
Socio-Economic Index Rank (1 low, 152 high)	56	n/a	Population Density (residents per km ²)	210.47	353.65
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	7.6	5.8	Public Swimming Pool Complexes (incl rock pools) (No.)	4	4
Avg Taxable Income (\$)	38,815	45,506	Public Halls (No.)	48	36
Avg Household Family Size (No.)	3.0	3.2	Public Libraries (No.)	5	5
Largest Industry Employer	Retail Trade		Open Public Space (ha)	3,180	5,972
Value of DAs determined (\$'000)	178,609	395,065	Total Road Length (km)	1,047.6	892.1
Active Businesses in LGA (No.)	8,715	12,277	Access to Internet at Home (%)	69.1	76.9

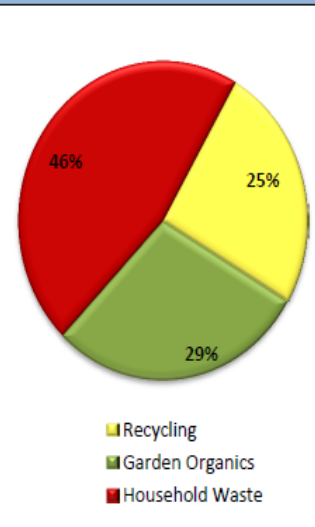
Average Residential Ordinary Rates



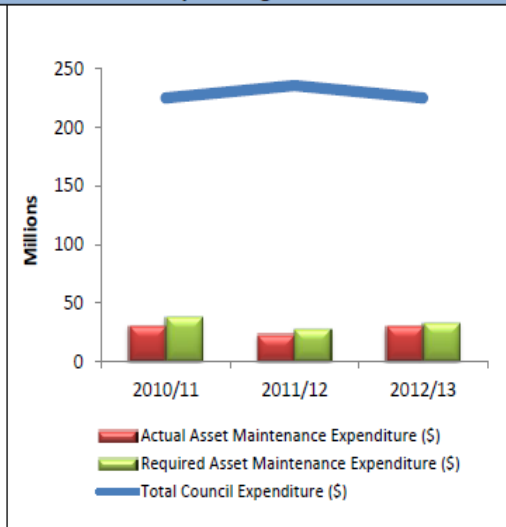
Expenditure on Services



Council's Waste Services

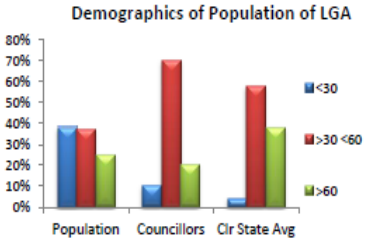
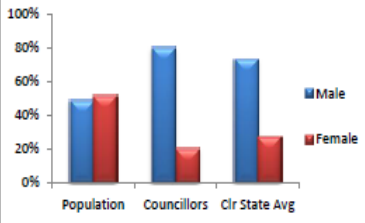
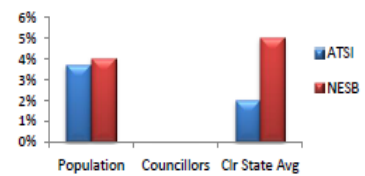




Council's Spending on Assets

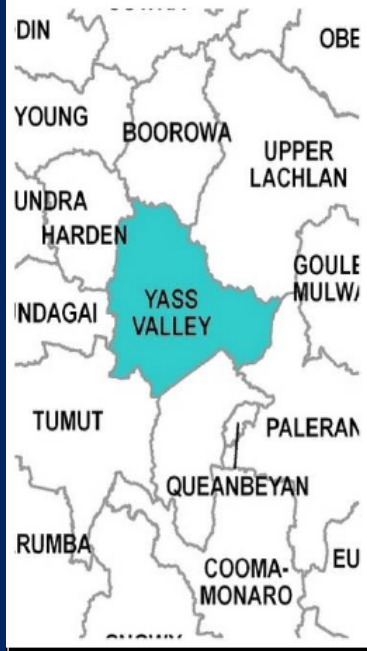


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Neutral outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
2 Hely Street	Avg Ordinary Residential Rate (\$)	827.95	943.24	Governance & Administration Expenditure per capita (\$)	23.78	168.19
Wyong NSW 2259	Avg Ordinary Business Rate (\$)	3,054.62	3,723.22	Environmental Expenditure (including waste) per capita	272.04	190.90
Postal Address:	Avg Ordinary Farmland Rate (\$)	2,338.46	2,542.92	Water & Sewer Services Expenditure per capita (\$)	525.40	347.47
PO Box 20, Wyong NSW 2259	Avg Ordinary Mining Rate (\$)	164,600.00	84,466.67	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	133.58	147.58
Phone: 02 4350 5555	Total Land Value / Total Rate Revenue (\$)	199.48	247.65	Recreational & Culture Expenditure per capita (\$) *	141.38	173.42
Fax: 02 4351 2098	Typical Residential Water and Sewer Bill (including usage) (\$)	975	978	Public Order, Safety & Health Expenditure per capita (\$)	62.19	43.92
Email:	Avg Domestic Waste Charge (\$)	437.12	343.53	Other Services Expenditure per capita (\$)	142.50	74.54
wsc@wyong.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	78	69	Library Services Expenditure per capita (\$)	29.10	35.75
Web:	Grants & Contributions Revenue (%)	17	24	Library Circulation per capita (Items)	5	6
www.wyong.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >4.0%)	2.9	-2.7	Domestic waste not going to land fill (%)	50	56
Demographics of Population of LGA	Unrestricted Current Ratio	1.9	3.3	Development Applications (mean gross days)	40	74
	Outstanding Rates & Annual Charges (%)	6.1	4.8	Development Applications determined (No.)	1,429	1,053
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.6	3.0	Companion Animals microchipped (No.)	61,464	51,105
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	4.9	3.9	Companion Animals microchipped and registered (%)	62	59
Your Council's Community Leadership	Your Council's Assets					
	Development Applications determined by Councillors (%)	2	3	Roads, Bridges and Footpath expenditure per capita (\$)	144.76	107.70
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	71.9	76.6
	Code of Conduct Complaints (No.)	5	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	8.2	5.8
	Complaints investigated requiring action (No.)	4	1	Road Length per '000 capita (metre)	6.7	5.8
	Cost of dealing with Code of Conduct Complaints (\$)	26,232	3,717	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.9	1.0
	Population per EFT Staff (No.)	160	226			
	Comparative Information on NSW Local Government					
	Measuring Local Government Performance 2012-13					
	 					
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups					

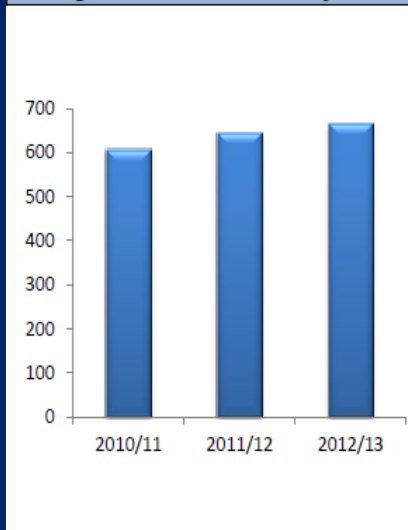
Yass Valley Council



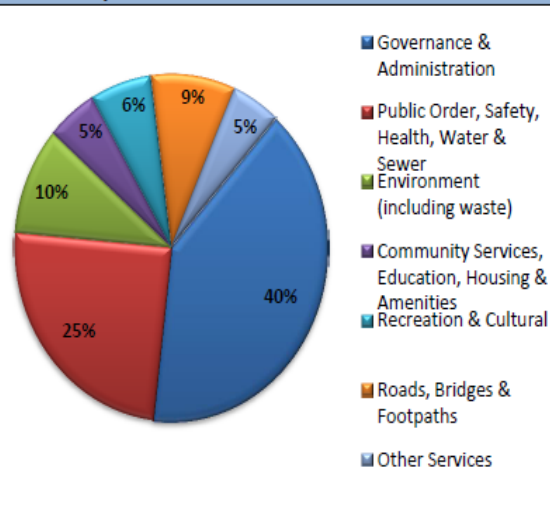
Yass Valley has an area of approximately 3,998.5 km² with a population of 15,981. Located bordering the Australian Capital Territory. Yass is the main population centre with seven smaller villages supporting its outlying areas. It is primarily an agricultural region and because of its location has significant links with Canberra.

Your Local Population	LGA	Group Avg	Your Council	LGA	Group Avg
Five year population change (%)	14.8	4.2	Councillors (No.)	9	9
Population aged 19 or less (%)	28.5	27.7	Population per Councillor (No.)	1,776	1,487
Population aged between 20 & 59 (%)	51.6	48.4	Equivalent Full Time Staff (EFT) (No.)	133	152
Population aged above 60 (%)	20.0	24.0	2012/13 Revenue (\$'000)	35,767	38,947
Aboriginal & Torres Strait Islanders (%)	1.9	5.8	2012/13 Expenses (\$'000)	30,143	34,240
Language Spoken Other than English (%)	4.2	3.3	Residential Pensioner Rebates (%)	13	22
Socio-Economic Index Rank (1 low, 152 high)	135	n/a	Population Density (residents per km ²)	4.00	3.99
Your Local Economy	LGA	Group Avg	Your Public Facilities	LGA	Group Avg
SALM Unemployment Rate (%)	2.0	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)	2	3
Avg Taxable Income (\$)	48,788	38,908	Public Halls (No.)	4	8
Avg Household Family Size (No.)	3.0	3.0	Public Libraries (No.)	2	2
Largest Industry Employer	Public administration & safety		Open Public Space (ha)	256	235
Value of DAs determined (\$'000)	27,742	27,592	Total Road Length (km)	1,226.4	1453.3
Active Businesses in LGA (No.)	1,862	1,398	Access to Internet at Home (%)	77.1	65.3

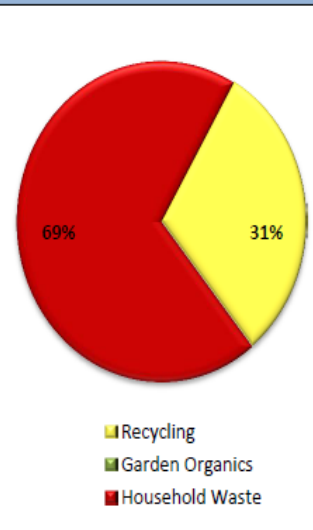
Average Residential Ordinary Rates



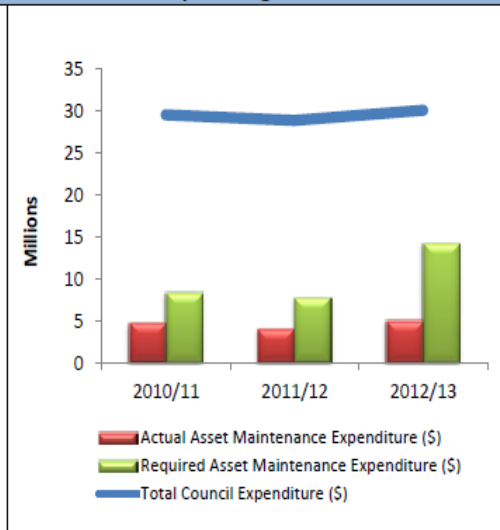
Expenditure on Services



Council's Waste Services

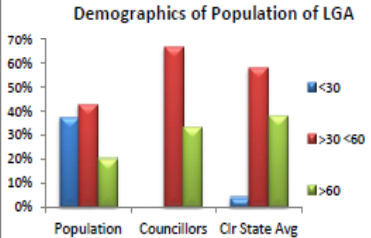
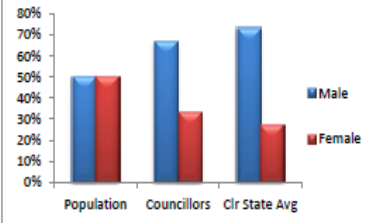


Council's Spending on Assets

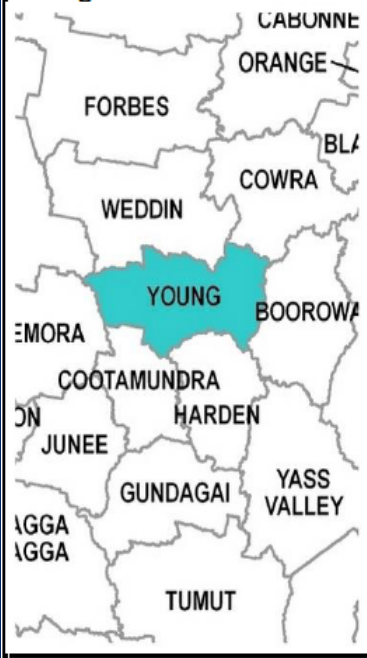


In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Moderate with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Moderate.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
209 Comur Street	Avg Ordinary Residential Rate (\$)	665.33	652.52	Governance & Administration Expenditure per capita (\$)	732.06	335.85
Yass NSW 2582	Avg Ordinary Business Rate (\$)	1,992.83	1,890.97	Environmental Expenditure (including waste) per capita	183.34	227.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,906.83	2,432.74	Water & Sewer Services Expenditure per capita (\$)	342.84	428.71
PO Box 6, Yass NSW 2582	Avg Ordinary Mining Rate (\$)	n/a	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	101.06	187.17
Phone: 02 6226 1477	Total Land Value / Total Rate Revenue (\$)	308.66	177.84	Recreational & Culture Expenditure per capita (\$) *	122.15	232.13
Fax: 02 6226 2598	Typical Residential Water and Sewer Bill (including usage) (\$)	1,456	1,169	Public Order, Safety & Health Expenditure per capita (\$)	135.41	95.37
Email:	Avg Domestic Waste Charge (\$)	212.38	263.67	Other Services Expenditure per capita (\$)	98.24	394.89
council@yass.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	52	55	Library Services Expenditure per capita (\$)	25.41	36.75
Web:	Grants & Contributions Revenue (%)	41	37	Library Circulation per capita (Items)	6	5
www.yassvalley.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	-13.4	-3.2	Domestic waste not going to land fill (%)	36	35
Demographics of Population of LGA	Unrestricted Current Ratio	3.9	4.8	Development Applications (mean gross days)	86	55
	Outstanding Rates & Annual Charges (%)	7.6	7.4	Development Applications determined (No.)	244	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	2.4	13.8	Companion Animals microchipped (No.)	7,385	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	9.6	6.0	Companion Animals microchipped and registered (%)	49	49
Your Council's Community Leadership				Your Council's Assets		
	Development Applications determined by Councillors (%)	13	8	Roads, Bridges and Footpath expenditure per capita (\$)	171.08	642.67
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	81.3	87.4
	Code of Conduct Complaints (No.)	1	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	12.3	13.1
	Complaints investigated requiring action (No.)	1	0	Road Length per '000 capita (metre)	76.7	108.9
	Cost of dealing with Code of Conduct Complaints (\$)	20,000	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.4	0.9
	Population per EFT Staff (No.)	120	93			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government		
				Measuring Local Government Performance 2012-13		
				 		

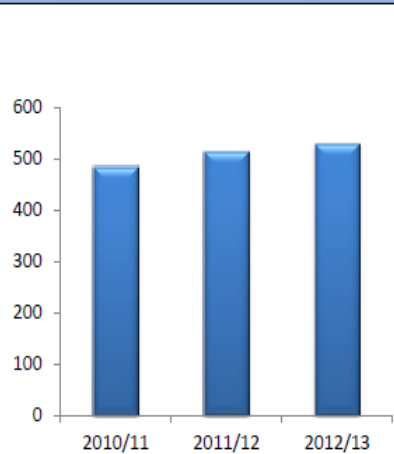
Young Shire Council



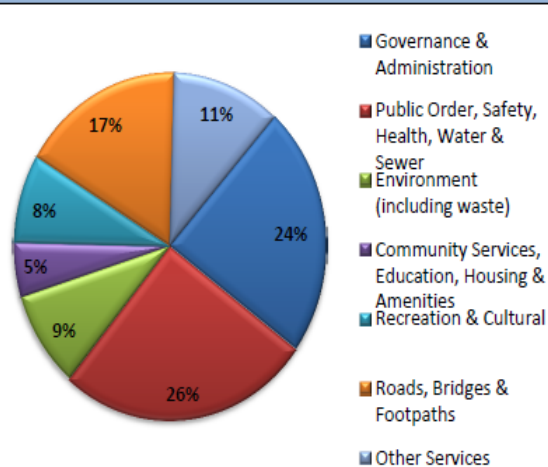
Young Shire has an area of approximately 2,693.3 km² with a population of 12,702. Located in the South West Slopes region, it is primarily an agricultural area known as the Cherry Capital of NSW. The area was historically propelled into the forefront of Colonial New South Wales with the discovery of gold in 1860. Young is an emerging regional centre with strong economic growth in agriculture, viticulture and manufacturing

Your Local Population		LGA	Group Avg	Your Council		LGA	Group Avg
Five year population change (%)		3.7	4.2	Councillors (No.)		9	9
Population aged 19 or less (%)		28.9	27.7	Population per Councillor (No.)		1,411	1,487
Population aged between 20 & 59 (%)		45.9	48.4	Equivalent Full Time Staff (EFT) (No.)		111	152
Population aged above 60 (%)		25.2	24.0	2012/13 Revenue (\$'000)		30,038	38,947
Aboriginal & Torres Strait Islanders (%)		3.1	5.8	2012/13 Expenses (\$'000)		20,539	34,240
Language Spoken Other than English (%)		2.8	3.3	Residential Pensioner Rebates (%)		25	22
Socio-Economic Index Rank (1 low, 152 high)		42	n/a	Population Density (residents per km ²)		4.72	3.99
Your Local Economy		LGA	Group Avg	Your Public Facilities		LGA	Group Avg
SALM Unemployment Rate (%)		5.6	5.2	Public Swimming Pool Complexes (incl rock pools) (No.)		1	3
Avg Taxable Income (\$)		34,997	38,908	Public Halls (No.)		8	8
Avg Household Family Size (No.)		3.0	3.0	Public Libraries (No.)		1	2
Largest Industry Employer		Agriculture, forestry & fishing		Open Public Space (ha)		152	235
Value of DAs determined (\$'000)		17,430	27,592	Total Road Length (km)		1,175.0	1453.3
Active Businesses in LGA (No.)		1,433	1,398	Access to Internet at Home (%)		61.9	65.3

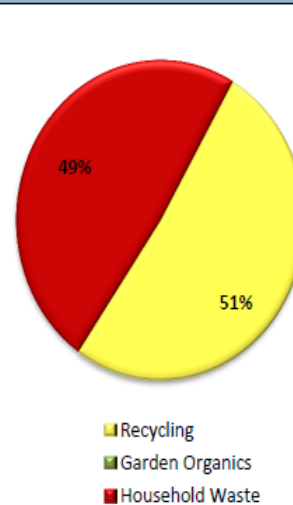
Average Residential Ordinary Rates



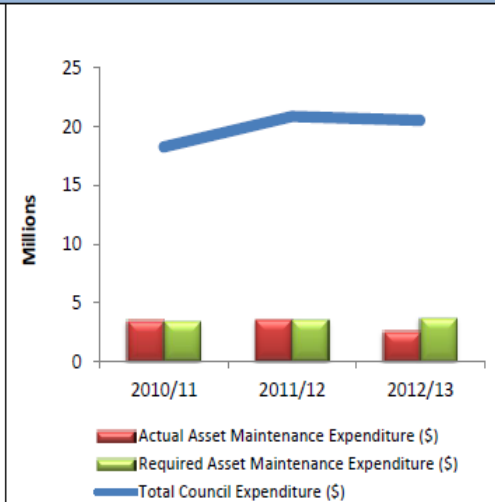
Expenditure on Services



Council's Waste Services




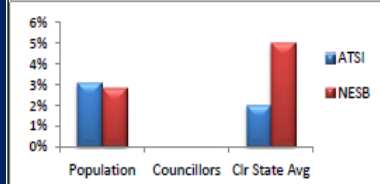
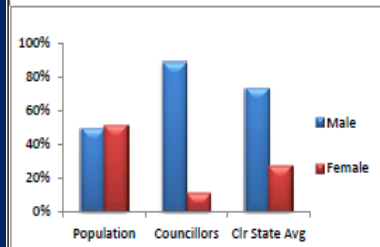
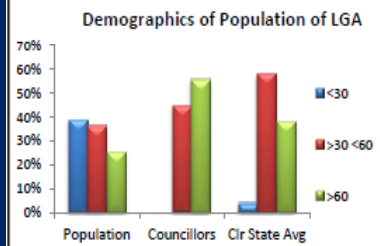
Council's Spending on Assets



In 2013 TCorp assessed your Council's current Financial Sustainability Rating as Sound with a Negative outlook.

In 2013 the Infrastructure Audit assessed Council's infrastructure management to be Weak.

Contacting Council	Your Council's Finances	LGA	Group Avg	Your Council's Services	LGA	Group Avg
Boorowa Street	Avg Ordinary Residential Rate (\$)	528.28	652.52	Governance & Administration Expenditure per capita (\$)	392.54	335.85
Young NSW 2594	Avg Ordinary Business Rate (\$)	2,625.54	1,890.97	Environmental Expenditure (including waste) per capita	151.94	227.56
Postal Address:	Avg Ordinary Farmland Rate (\$)	1,912.08	2,432.74	Water & Sewer Services Expenditure per capita (\$)	388.84	428.71
Locked Bag 5, Young NSW 2594	Avg Ordinary Mining Rate (\$)	18,000.00	105,661.24	Community Services, Education, Housing, Amenities Expenditure per capita (\$)	89.28	187.17
Phone: 02 6380 1200	Total Land Value / Total Rate Revenue (\$)	155.42	177.84	Recreational & Culture Expenditure per capita (\$) *	144.07	232.13
Fax: 02 6382 4443	Typical Residential Water and Sewer Bill (including usage) (\$)	1,278	1,169	Public Order, Safety & Health Expenditure per capita (\$)	64.56	95.37
Email:	Avg Domestic Waste Charge (\$)	143.64	263.67	Other Services Expenditure per capita (\$)	195.24	394.89
mail@young.nsw.gov.au	Own Source Revenue (%) (TCorp Benchmark 60%)	54	55	Library Services Expenditure per capita (\$)	24.09	36.75
Web:	Grants & Contributions Revenue (%)	40	37	Library Circulation per capita (Items)	4	5
www.young.nsw.gov.au	Operating Performance Ratio (%) (TCorp Benchmark >-4.0%)	11.5	-3.2	Domestic waste not going to land fill (%)	56	35
	Unrestricted Current Ratio	3.1	4.8	Development Applications (mean gross days)	42	55
	Outstanding Rates & Annual Charges (%)	5.2	7.4	Development Applications determined (No.)	205	165
	Debt Service Cover Ratio (TCorp Benchmark >2.0)	6.0	13.8	Companion Animals microchipped (No.)	4,940	5,861
	Cash Expense Cover Ratio (Mths) (TCorp Benchmark > 3 mths)	17.6	6.0	Companion Animals microchipped and registered (%)	44	49
	Your Council's Community Leadership			Your Council's Assets		
	Development Applications determined by Councillors (%)	14	8	Roads, Bridges and Footpath expenditure per capita (\$)	292.32	642.67
	Audited Financial Reports submitted by due date (Y/N)	Y	n/a	Building & Infrastructure Renewal Ratio (%)	268.2	87.4
	Code of Conduct Complaints (No.)	0	1	Infrastructure Backlog Ratio (%) (TCorp Benchmark <20%)	15.0	13.1
	Complaints investigated requiring action (No.)	0	0	Road Length per '000 capita (metre)	92.5	108.9
	Cost of dealing with Code of Conduct Complaints (\$)	0	1,792	Asset Maintenance Ratio (TCorp Benchmark >1.0)	0.7	0.9
	Population per EFT Staff (No.)	114	93			
	See Appendix 1 for definitions, calculations & benchmarks See Appendix 3 for Council Groups			Comparative Information on NSW Local Government Measuring Local Government Performance 2012-13  		



Appendices

Appendix 1 - Your Council's Performance Definitions and Sources

Your Local Government Area

- **Population data** – ABS, Estimated Resident Population, June 2012
- **ATSI** – Aboriginal and Torres Strait Islander (ATSI) population – this figure gives an indication of the diversity of the community in a local government area which may affect the type and level of services the council needs to provide
- **Language Other than English** – this figure is based on the ABS definition. It gives a useful indication of community diversity and service delivery requirements
- **Social economic index rating** – ABS census data 2011 is derived from Census variables related to disadvantage, such as low income, low educational attainment, unemployment, and dwellings without motor vehicles. SEIFA uses a broad definition of relative socio-economic disadvantage in terms people's access to material and social resources, and their ability to participate in society

Your Council

- **Council members** – Councillor Survey Data 2012 provided by councils to OLG
- **Staff** - Information based on 2012-13 financial year data provided by councils to OLG
- **Revenue & Expenditure** – Information based on Councils Annual Financial Reports
- **Pensioner rebates**, – Number of assessments for which Council is required to rebate rates under section 575 of the *Local Government Act 1993* as a percentage of residential rate assessments. Information based on annual Grants Return of General Information data provided by councils to OLG
- **Population density** – OLG calculation based on ABS 2012 population figure and area of local government

Your Economy

- **SALM Unemployment Rate** - Department of Employment, Small Area Labour Market, June 2013
- **Average taxable income** - ABS, 1379.0.55.001 - National Regional Profile, 2007 to 2011 (2011 Census) Average taxable and non taxable individuals
- **Average household size** - ABS, 1379.0.55.001 - National Regional Profile, 2007 to 2011
- **Largest Industry employer** - ABS, 1379.0.55.001 - National Regional Profile, 2007 to 2011
- **Value of DA's approved** – NSW Department of Planning, Local Development Performance Monitoring Report 2012-13
- **Active Business in LGA** – ABS—Actively trading businesses as at June 2013 from the ABS Business Register including employing and non-employing, single location and multiple location businesses

Your Public Facilities & Social Factors

- **Number of Swimming Complexes** - Number of swimming pool complexes including rock and tidal pools. Information based on annual Grants Return of General Information data provided by councils to OLG
- **Number of Public Halls** – Number of halls that are used or intended to be used for the purpose of providing public entertainment or conducting public meetings. Information based on annual Grants Return of General Information data provided by councils to OLG
- **Number of Public Libraries**— Number of public libraries within each local government area. Information from State Libraries, Public Library Statistics
- **Open space** – Number of hectares of Urban open space comprising of all land held in public ownership for present and/or intended future use as open space including parks, playing fields, bushland reserves, vantage point and neighbourhood and trunk flood ways. Information based on annual Grants Return of General Information data provided by councils to OLG
- **Total Road Length**—length of all local, regional and state roads within the local government area. Information based on annual Grants Return of General Information data provided by councils to OLG
- **Access to Internet at Home** – Number of internet connections - ABS, 1379.0.55.001 - National Regional Profile, 2007 to 2011, divided by the number of residential rating assessments

Council Rates & Expenditure Graphs

- **Rating income graph** - Amount of revenue from residential rating assessments divided by number of residential assessments
Calculated on information from councils Annual Financial Reports
- **Council's Expenditure on Services graph** – Amount of revenue spent on council functions. Calculated on information from councils Annual Financial Reports, Special Schedule 1

Council Waste & Asset Maintenance Expenditure Graphs

- **Domestic waste recovery** - Information based on 2011-12 financial year provided by the Office of Environment, NSW Local Government Waste Resource Recovery Data Report
- **Infrastructure Maintenance** – Total expenditure (from Income Statement) and actual and required asset maintenance expenditure (from Special Schedule 7). Calculated on information from councils Annual Financial Reports

Your Council Finances

- **Average rates** – Measures the annual rates paid by the applicable ratepayer – Calculated on information from councils Annual Financial Reports
- **Total Land Value / Total Rate Revenue**—Measures the amount of rates paid in comparison to value of land in the local government area. Calculated on information from councils Annual Financial Reports
- **Typical Residential Water & Sewer Account** – Typical residential bills for water supply and sewer including user charges. Data supplied by NSW Office of Water, Performance and Monitoring Report 2012/13. It should be noted that some councils supply water and sewer services, some water services only and some sewer only. The average result calculated may therefore be skewed by this.
- **Average Domestic Waste Charge**—Average amount of the annual domestic waste charges divided by the number of residential rate payers. Calculated on information from councils Annual Financial Reports
- **% of Own source revenue** – Percentage of revenue received by council by rates, annual charges and user fees and charges compared to total operating revenue* (including capital grants and contributions). TCorp's benchmark is greater than 60%. This ratio measures fiscal flexibility. Calculated on information from councils Annual Financial Reports
- **% Grants of total revenue** - Percentage of revenue received by council from operational and capital grants and contributions compared to total operating revenue* (including capital grants and contributions). Calculated on information from councils Annual Financial Reports
- **Operating Performance Ratio (%)** - Measures councils achievement of containing operating expenditure within operating revenue – Operating revenue* excluding capital grants and contributions less operating expenses, divided by operating revenue* excluding capital grants and contributions. TCorp benchmark is –4.0% or greater. Calculated on information from councils Annual Financial Reports
- **Unrestricted Current Ratio** – Unrestricted current assets less specific purpose current liabilities. Is specific to local government and is designed to represent a council's ability to meet short term obligations as they fall due. Benchmark is greater than 1.5. Calculated on information from councils Annual Financial Reports
- **Outstanding Rates & Annual Charges (%)** - Used to assess the impact of uncollected rates and annual charges on liquidity and the adequacy of recover efforts. Calculated by rates and annual charges outstanding divided by rates and annual charges collectible. Based on information from councils Annual Financial Reports
- **Debt Service Cover Ratio (%)** - Measures the availability of operating cash to service debt including interest, principal and lease payments. Calculated by operating results* before interest and depreciation divided by principal repayments from the Statement of Cashflow to borrowing interest costs from the Income Statement. TCorp's benchmark greater than 2. Base on information from councils Annual Financial Reports
- **Cash Expense Cover Ratio (%)** - This liquidity ratio indicates the number of months a council can continue paying for its immediate expenses without additional cash flow. Calculated from current year's cash and cash equivalents divided by total expenses less depreciation and interest costs divided by 12. Based on information from councils Annual Financial Reports. TCorp's benchmark greater than 3 months

Your Council's Community Leadership

- **Development applications determined by councillors (%)** - indicates the number of development applications approved by councillors. This indicates the extent to which councillors are involved in the day to day operations of council. Information from NSW Department of Planning, Local Development Performance Monitoring 2012-13
- **Audited Financial Reports submitted by due date**—Councils are required to lodge the annual financial statements by 7 November each year. This indicates council's ability to meet legislative requirements
- **Code of Conduct Complaints**— The number of complaints received by a council alleging a council official, acting in their official capacity, breached the standards covered by the Model Code of Conduct. Information from councils Code of Conduct return to the OLG
- **Cost of Dealing with Code of Conduct Complaints**— The total estimated amount attributed to dealing with code of conduct complaints. From councils Code of Conduct return to the OLG
- **Complaints investigated requiring action** — Action required for breaches following investigation by conduct reviewer or conduct review committee. From councils Code of Conduct return to the OLG
- **Population per EFT Staff**—Indicates the number of residents per full time equivalent staff member. Calculated by population divided by number of EFT. Based on information from councils Annual Financial Reports

How Your Council Performs

- **Governance & administration; environment; water & sewerage; community services & amenities, housing & education; recreational & cultural; public order, safety and health; other services; library services spending per capita** - Calculated using expenditure data from Special Schedule 1 divided by population figures. Calculated on information from councils Annual Financial Reports
- **Library circulation** – The number of items circulated via council libraries. Information from State Libraries, Public Library Statistics 2012/13
- **Domestic Waste not going to land fill (%)** - The amount of waste collected by council that does not go to landfill, that is usually recycled. Information based on 2011-12 financial year provided by the Office of Environment, NSW Local Government Waste Resource Recovery Data Report
- **Mean gross days for Development Applications** – Mean number of days for councils to determine development applications - Information from NSW Department of Planning, Local Development Performance Monitoring 2012-13
- **Number of Development Applications Determined** – Number of development applications determined by council excluding section 96 determinations – Information from NSW Department of Planning, Local Development Performance Monitoring 2012-13

- **Number of Companion Animals micro chipped** - The number of companion animals that are permanently identified by micro chip. Calculated on information provided by councils on the NSW Companion Animals Register
- **% of Companion Animals micro chipped and registered** – The number of companion animals that are permanently identified by micro chip and registered - Calculated on information provided by councils on the NSW Companion Animals Register

Your Council Assets

- **Roads, bridges & footpaths expenditure per capita** —Calculated using expenditure data from Special Schedule 1 divided by population figures. Calculated on information from councils Annual Financial Reports
- **Building & Infrastructure Renewal Ratio** – Used to assess the rate at which assets are being renewed against the rate at which they are depreciating. Calculated by assets renewals divided by depreciation. Benchmark is greater than 100%. Calculated on information from councils Annual Financial Reports
- **Infrastructure backlog ratio**– Defined as the estimated cost to bring infrastructure, buildings, other structures and depreciable land improvements to a satisfactory standard. Calculated by using estimated cost to bring assets to a satisfactory condition divided by total value of infrastructure, buildings, other structures and depreciable land improvement assets. TCorp benchmark is less than 20%. Calculated on information from councils Annual Financial Reports, Special Schedule 7
- **Metre Road length per capita** - Indicates the length of road per capita in the council area. Calculated on Grants Return of General Information 2013 data provided by councils to OLG
- **Asset Maintenance Ratio**— Compares actual versus required annual maintenance as detailed in Special Schedule 7. Indicates if enough funds within the year are being invested to stop the infrastructure backlog from growing. TCorp benchmark is greater than 1.0. Calculated on information from councils Annual Financial Reports

* Operating revenue excludes revaluation increments and decrements

Appendix 2 - Australian Classification of Local Government and OLG group numbers

Step 1	Step 2	Step 3	Category	Alpha	OLG group No.
URBAN (U)					
	Capital City (CC)	Not applicable	1	UCC	1
Pop. > 20,000	Metropolitan Developed (D) Part of an urban centre > 1,000,000 and pop. density > 600/sq km.	Small (S) up to 30,000	2	UDS	2
		Medium (M) 30,001-70,000	3	UDM	
		Large (L) 70,001-120,000	4	UDL	3
		Very large (VL) > 120,000	5	UDV	
or Pop. density > 30 persons per sq km	Regional Town/City (R) Part of an urban centre with population < 1,000,000 and predominantly urban in nature.	Small up to 30,000	6	URS	4
		Medium 30,001-70,000	7	URM	
		Large 70,001-120,000	8	URL	5
		Very large > 120,001	9	URV	
or > 90% of LGA population is urban	Fringe (F) A developing LGA on the margin of a developed or regional urban centre.	Small up to 30,000	10	UFS	6
		Medium 30,001-70,000	11	UFM	
		Large 70,001-120,000	12	UFL	7
		Very large > 120,001	13	UFV	
RURAL (R)					
	Significant Growth (SG) Average annual Population growth > 3%, population > 5,000 and not remote.	Not applicable	14	RSG	N/A
	Agricultural (A)	Small Up to 2,000	15	RAS	8
		Medium 2,001-5,000	16	RAM	9
		Large 5,001,-10,000	17	RAL	10
		Very large 10,001 to 20,000	18	RAV	11
	Remote (T) Situated in a remote locality.	Extra small Up to 400	19	RTX	N/A
		Small 401-1,000	20	RTS	N/A
		Medium 1,001-3,000	21	RTM	9
		Large 3,001 to 20,000	22	RTL	10

Note: For "Rural Agricultural Very Large" (RAV), "Rural Remote Large" (RTL), and "Rural Significant Growth" (RSG), 20,000 is the upper limit because beyond this number all local governments are deemed "Urban".

Appendix 3 - Council Type Classification

Council	OLG Group	Council Type	Council	OLG Group	Council Type	Council	OLG Group	Council Type
Albury City	4	Regional Town/City	Cobar	10	Large Rural	Hornsby	7	Metropolitan Fringe
Armidale Dumaresq	4	Regional Town/City	Coffs Harbour	5	Regional Town/City	Hunters Hill	2	Metropolitan
Ashfield	2	Metropolitan	Conargo	8	Rural	Hurstville	3	Metropolitan
Auburn	3	Metropolitan	Coolamon	9	Rural	Inverell	11	Large Rural
Ballina	4	Regional Town/City	Cooma-Monaro	11	Large Rural	Jerilderie	8	Rural
Balranald	9	Rural	Coonamble	9	Rural	Junee	10	Large Rural
Bankstown	3	Metropolitan	Cootamundra	10	Large Rural	Kempsey	4	Regional Town/City
Bathurst Regional	4	Regional Town/City	Corowa	11	Large Rural	Kiama	4	Regional Town/City
Bega Valley	4	Regional Town/City	Cowra	11	Large Rural	Kogarah	2	Metropolitan
Bellingen	11	Large Rural	Deniliquin	4	Regional Town/City	Ku-ring-gai	3	Metropolitan
Berrigan	10	Large Rural	Dubbo	4	Regional Town/City	Kyogle	10	Large Rural
Blacktown	3	Metropolitan	Dungog	10	Large Rural	Lachlan	10	Large Rural
Bland	10	Large Rural	Eurobodalla	4	Regional Town/City	Lake Macquarie	5	Regional Town/City
Blayney	10	Large Rural	Fairfield	3	Metropolitan	Lane Cove	2	Metropolitan
Blue Mountains	7	Metropolitan Fringe	Forbes	10	Large Rural	Leeton	11	Large Rural
Bogan	9	Rural	Gilgandra	9	Rural	Leichhardt	2	Metropolitan
Bombala	9	Rural	Glen Innes Severn	10	Large Rural	Lismore	4	Regional Town/City
Boorowa	9	Rural	Gloucester	10	Large Rural	Lithgow	4	Regional Town/City
Botany Bay	2	Metropolitan	Gosford	7	Metropolitan Fringe	Liverpool	7	Metropolitan Fringe
Bourke	9	Rural	Goulburn Mulwaree	4	Regional Town/City	Liverpool Plains	10	Large Rural
Brewarrina	8	Rural	Great Lakes	4	Regional Town/City	Lockhart	9	Rural
Broken Hill	4	Regional Town/City	Greater Hume	11	Large Rural	Maitland	5	Regional Town/City
Burwood	2	Metropolitan	Greater Taree	4	Regional Town/City	Manly	2	Metropolitan
Byron	4	Regional Town/City	Griffith	4	Regional Town/City	Marrickville	3	Metropolitan
Cabonne	11	Large Rural	Gundagai	9	Rural	Mid-Western Regional	4	Regional Town/City
Camden	6	Metropolitan Fringe	Gunnedah	11	Large Rural	Moree Plains	11	Large Rural
Campbelltown	7	Metropolitan Fringe	Guyra	9	Rural	Mosman	2	Metropolitan
Canada Bay	3	Metropolitan	Gwydir	10	Large Rural	Murray	10	Large Rural
Canterbury	3	Metropolitan	Harden	9	Rural	Murrumbidgee	9	Rural
Carrathool	9	Rural	Hawkesbury	6	Metropolitan Fringe	Muswellbrook	11	Large Rural
Central Darling	9	Rural	Hay	9	Rural	Nambucca	11	Large Rural
Cessnock	4	Regional Town/City	Hills	7	Metropolitan Fringe	Narrabri	11	Large Rural

Council	OLG Group	Council Type	Council	OLG Group	Council Type	Council	OLG Group	Council Type
Clarence Valley	4	Regional Town/City	Holroyd	3	Metropolitan	Narrandera	10	Large Rural
Narromine	10	Large Rural	Shoalhaven	5	Regional Town/City	Walcha	9	Rural
Newcastle	5	Regional Town/City	Singleton	4	Regional Town/City	Walgett	10	Large Rural
North Sydney	2	Metropolitan	Snowy River	10	Large Rural	Warren	9	Rural
Oberon	10	Large Rural	Strathfield	2	Metropolitan	Warringham	3	Metropolitan
Orange	4	Regional Town/City	Sutherland	3	Metropolitan	Warrumbungle	11	Large Rural
Palerang	11	Large Rural	Sydney	1	Metropolitan	Waverley	2	Metropolitan
Parkes	11	Large Rural	Tamworth Regional	4	Regional Town/City	Weddin	9	Rural
Parramatta	3	Metropolitan	Temora	10	Large Rural	Wellington	10	Large Rural
Penrith	7	Metropolitan Fringe	Tenterfield	10	Large Rural	Wentworth	10	Large Rural
Pittwater	2	Metropolitan	Tumbarumba	9	Rural	Willoughby	3	Metropolitan
Port Macquarie-Hastings	5	Regional Town/City	Tumut	11	Large Rural	Wingecarribee	4	Regional Town/City
Port Stephens	4	Regional Town/City	Tweed	5	Regional Town/City	Wollondilly	6	Metropolitan Fringe
Queanbeyan	4	Regional Town/City	Upper Hunter	11	Large Rural	Wollongong	5	Regional Town/City
Randwick	3	Metropolitan	Upper Lachlan	10	Large Rural	Woollahra	2	Metropolitan
Richmond Valley	4	Regional Town/City	Uralla	10	Large Rural	Wyong	7	Metropolitan Fringe
Rockdale	3	Metropolitan	Urana	8	Rural	Yass Valley	11	Large Rural
Ryde	3	Metropolitan	Wagga Wagga	4	Regional Town/City	Young	11	Large Rural
Shellharbour	4	Regional Town/City	Wakool	9	Rural			

Appendix 4 - TCorp Benchmarks

Indicator	Quantitative Measure	Definition	Benchmarks
Operating Performance Ratio	Measures a councils ability to contain operating expenditure within operating revenue	Operating revenue* (excluding capital grants and contributions less operating expenses)/ Operating revenue* (excluding capital grants and contributions)	> -4.0%
Own Source Operating Revenue Ratio	Measures the level of a council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions	Rates, utilities and charges/total operating revenue* (inclusive of capital grants and contributions)	> 60%
Unrestricted Current Ratio	This ratio is specific to local government and is designed to assess the adequacy of working capital and the ability to satisfy obligations in the short term for unrestricted activities of council	Current assets less all external restrictions/ current liabilities less specific purpose liabilities	>1.5
Infrastructure Backlog Ratio	This ratio shows what proportion the backlog is against total value of a councils infrastructure	Estimated cost to bring assets to a satisfactory condition/total infrastructure assets	< 20%
Asset Maintenance Ratio	Compares actual versus required annual asset maintenance	Asset renewals/depreciation of building and infrastructure assets	>100%
Cash Expense Cover Ratio	This liquidity ratio indicates the number of months a council can continue to paying for its immediate expenses without additional cash inflow	Current year's cash and cash equivalents/ Total expenses less depreciation and interest costs multiplied by 12	> 3 mths
Building and Infrastructure Renewals Ratio	Compares the proportion spent on infrastructure asset renewals and the assets deterioration	Asset renewals/Depreciation of building and infrastructure assets	> 100%

Indicator	Quantitative Measure	Definition	Benchmarks
Outstanding Rates & Annual Charges	To assess the impact of uncollected rates and annual charges on liquidity and the adequacy of recovery efforts	Outstanding rates and annual charges, interest and extra charges less provision for doubtful debts rates and annual charges, interest and extra charges / Rates and annual charges levied for the year, interest and extra charges and rates and annual charges levied for the year, interest and extra charges for the previous year less provision for doubtful debts rates and annual charges, interest and extra charges and provision for doubtful debts rates and annual charges, interest and extra charges for the previous year.	< 5.0% - Metropolitan/ Regional <10% - Rural
Debt Service Cover Ratio	The available of operating cash to service debt including interest, principal and lease payments	Operating results* before interest and depreciation / Principal repayments (from the statement of cash flows) plus borrowing interest costs (from the income statement)	> 2

* Operating revenue and operating results excludes valuation increments and decrements.