

Snapshot of NSW Local Government

Comparative Information on NSW Local Government Councils 2009/10



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Note

In this document, councils are referred to by an abbreviation of their local government area name only. A council's full local government area name or corporate name may vary from that shown here.

Disclaimer

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Premier & Cabinet
Division of Local Government



Foreword by Minister

The Local Government Act 1993 gives councils significant responsibility and autonomy in providing services for their communities. It is important that these services meet the needs of the local community and are provided effectively, efficiently and equitably.

This publication provides comparative information on the performance of all local councils in NSW. It is designed to help both the community and councils assess the performance of their council across a broad range of activities. You can, for example, see whether your council's performance has improved over the last three years and compare its performance with that of other councils. This enhanced transparency and public accountability helps to establish performance benchmarks and industry best practice models.

A review of the publication process and content was conducted during 2008/09. As a result, with the staged introduction of the Government's Integrated Planning and Reporting reforms, reporting on councils' social plans has been removed from the publication. It is anticipated this indicator will be replaced with an indicator of councils' compliance with the reforms, once all councils have implemented the changes by 2012/13.

It is important to remember that the key performance indicators, when used on their own, do not give the full picture of a council's performance. Although they show the differences between councils across a selection of specific activities, they do not explain why these differences have arisen. The figures are indicators only and conclusions should not be drawn without qualitative assessments being made. If you need further details or explanations, please contact your local council.

I would like to thank all the councils for their cooperation in providing the information and Division of Local Government staff for compiling this excellent resource.

The Hon Donald Page MP

Minister for Local Government

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Symbols used in this document

- N/A** Not applicable where a council's results have been separated in to more than one DLG group due to the council changing DLG group within the three year reporting period.
- Applies to KPI 1.2 where there is no result because a council has no farmland.
- No Data** Applies where a council failed to submit, or failed to submit within the deadline, a financial data return, or statement of compliance, to the Division.

What you will find

This publication is divided into two parts.

Part A includes:

- an introduction
- an explanation of how we have grouped councils
- a profile of each council in alphabetical order
- information about how we collected and analysed the data
- summary of NSW results for 2009/10
- maps

Part B includes detailed performance information for each council over the last three years. This information is divided into the following categories:

- rating
- financial
- corporate
- environmental management and health services
- recreation and leisure services
- community services

Each category has its own key performance indicator(s). For each key performance indicator there is:

- an introductory section explaining how the indicator is calculated
- an analysis of comparative performance for 2007/08, 2008/09 and 2009/10
- detailed results for each council

Source data

The source data for this publication is available from the Division's homepage at www.dlg.nsw.gov.au - click on the publications area, Comparative Information link and then the time series data.

How to find the information you want

If you want to check your local council's performance in, for example, compliance with statutory reporting deadlines, you need to:

Step 1 Find your council in the alphabetical list of councils on pages 14-16 in Part A

TABLE A2 Profile of council area in alphabetical order

Step 2 Check which group your council is in. For instance, Bankstown is in Group 3.

Council	DLG Group no	Aust. Class'n Numeric Code	Aust. Class'n Alpha Code	Estimated Resident Population at 30 June 2009	Area (km ²)	Population Density (pop'n/area) At 30 June 2008	Population Growth (5yr Average) %	ATSI Pop'n %	NESB Pop'n %
Albury	4	11	URM	50,522	305.90	165.16	1.44	2.10	4.47
Armidale Dumaresq	4	10	URS	25,696	4,235.50	6.07	1.00	5.45	5.34
Ashfield	2	3	UDM	42,541	8.30	5,125.42	0.78	0.49	36.96
Auburn	3	4	UDL	76,519	32.50	2,354.43	3.71	0.68	49.71
Ballina	4	11	URM	42,432	485.40	87.42	1.41	2.73	3.37
Balranald	9	16	RAM	2,479	21,698.70	0.11	-1.15	6.69	4.02
Bankstown	3	5	UDV	186,108	76.80	2,423.28	1.44	0.66	31.87
Bathurst Regional	4	11	URM	39,339	3,818.00	10.30	1.47	3.45	3.52
Bega Valley	4	11	URM	33,481	6,277.80	5.33	1.05	2.62	4.18
Bellingen	11	18	RAV	13,369	1,602.10	8.34	0.91	2.58	3.68
Berrigan	10	17	RAL	8,591	2,065.70	4.16	1.35	1.33	2.61
Blacktown	3	5	UDV	299,797	240.10	1,248.63	1.84	2.60	26.48
Bland	10	17	RAL	6,407	8,560.20	0.75	0.03	2.66	1.43
Blayney	10	17	RAL	7,180	1,525.50	4.71	1.51	2.37	2.03
Blue Mountains	7	8	UFL	77,784	1,431.70	54.33	0.21	1.27	6.46
Bogan	9	16	RAM	3,003	14,608.90	0.21	-0.28	11.66	1.04
Bombala	9	16	RAM	2,615	3,944.40	0.66	0.18	1.42	3.34
Boorowa	9	16	RAM	2,452	2,578.60	0.95	0.39	1.83	1.79
Botany Bay	2	3	UDM	39,664	21.70	1,827.83	1.27	1.76	34.91
Bourke	9	16	RAM	3,070	41,678.80	0.07	-2.80	29.39	2.10
Brewarrina	8	15	RAS	1,911	19,187.90	0.10	-1.34	59.52	1.18
Broken Hill	4	10	URS	19,960	170.40	117.14	-0.37	6.22	2.43%
Burwood	2	3	UDM	33,678	7.10	4,743.38	1.28	0.39	45.15
Byron	4	11	URM	32,126	566.60	56.70	1.03	1.55	6.70%
Cabonne	11	18	RAV	13,246	6,027.00	2.20	0.97	2.29	2.06%
Camden	6	7	UFM	55,243	201.30	274.43	2.32	1.31	8.01
Campbelltown	7	9	UFV	152,107	312.30	487.05	0.47	2.68	17.56
Canada Bay	3	4	UDL	75,999	19.90	3,819.05	2.92	0.33	24.81
Canterbury	3	5	UDV	143,111	33.60	4,259.26	1.26	0.57	42.72
Carrathool	9	16	RAM	2,964	18,939.40	0.16	-0.84	5.92	3.26
Central Darling	9	19	RTM	2,019	53,508.60	0.04	-1.59	36.21	2.89

Step 3 Go to page 112 in Part B. Here you will find information about the key performance indicator for statutory reporting – annual reports received by the Division

Step 4 If you decide to check on any other indicators, then find the group your council is in. For instance Bankstown is in Group 3.

TABLE 3.3(III) Financial report received by division

Group	Council	2007/08	2008/09	2009/10
1	Sydney	Y	Y	Y
2	Ashfield	N	N	N
2	Botany Bay	N	Y	Y
2	Burwood	N	Y	Y
2	Hunters Hill	Y	Y	Y
2	Kogarah	Y	Y	Y
2	Lane Cove	Y	Y	Y
2	Leichhardt	Y	Y	Y
2	Manly	Y	Y	Y
2	Mosman	Y	Y	Y
2	North Sydney	Y	Y	Y
2	Pittwater	Y	Y	Y
2	Strathfield	Y	Y	Y
2	Waverley	Y	Y	Y
2	Willoughby	N	Y	Y
2	Woollahra	Y	Y	Y
3	Auburn	Y	Y	Y
3	Bankstown	Y	Y	Y
3	Blacktown	N	Y	N
3	Canada Bay	Y	N	Y
3	Canterbury	Y	Y	Y
3	Fairfield	N	Y	Y
3	Holroyd	Y	Y	Y
3	Hurstville	Y	Y	Y
3	Ku-ring-gai	N	Y	Y
3	Marrickville	Y	Y	Y
3	Parramatta	Y	Y	Y
3	Randwick	Y	Y	Y
3	Rockdale	N	Y	Y
3	Ryde	Y	Y	Y
3	Sutherland	Y	Y	Y
3	Warringah	Y	Y	Y



Part A

Introduction

This publication contains 2007/08, 2008/09 and 2009/10 comparative performance information for all councils in New South Wales. It is the 20th edition and builds on past publications.

The key performance indicators have been chosen to monitor performance across a broad spectrum of activities and are kept under regular review.

When assessing or comparing the performance of councils, it is important to remember that local circumstances can influence how well a council provides its services. There are often good reasons why it is harder or more costly to provide certain services in some local government areas than in others or why a different mix of services may be delivered. In some cases, councils may have made conscious decisions to provide lower or higher levels of services depending on local needs. The council profiles will help you assess the comparative performance information.

Classification and grouping of councils

The Australian Classification of Local Governments (ACLG) classifies councils into 22 categories according to their socioeconomic characteristics and their capacity to deliver a range of services to the community.

Councils are first classified as either urban or rural. Urban councils are then divided into four categories – capital city, metropolitan developed, regional town/city or fringe. Rural councils are divided into three categories – significant growth, agricultural or remote. The final classification step for both urban and rural councils is based on population.

Each council is given a numerical category and a three letter based alpha code. For example 2 (UDS) means the council is urban, metropolitan developed and small and in category two.

Table A1 explains the Australian classification system in more detail.

In this publication, we have put NSW councils into 11 groups or categories instead of 22. This is because several of the ACLG categories contained either no NSW councils or only one or two councils. This made it difficult to compare the performance of different councils in a meaningful way. It should be noted however, that the groupings are based on broad demographic variables. As a result, there are often large differences between councils in the same group. This information should not be relied upon by councils to argue for individual policy changes.

The estimated resident population within council boundaries is the preliminary figure calculated by the ABS for 30 June 2009. This figure was used to determine the ACLG categories for the 2009/10 publication.

Table A1 - Australian Classification of Local Government and DLG group numbers

Step 1	Step 2	Step 3	Category	Alpha	DLG group No.
URBAN (U)					
	Capital City (CC)	Not applicable	1	UCC	1
Pop. > 20,000	Metropolitan Developed (D) Part of an urban centre > 1,000,000 and pop. density > 600/sq km.	Small (S) up to 30,000	2	UDS	2
		Medium (M) 30,001-70,000	3	UDM	
		Large (L) 70,001-120,000	4	UDL	3
		Very large (VL) > 120,000	5	UDV	
or Pop. density > 30 persons per sq km	Regional Town/City (R) Part of an urban centre with population < 1,000,000 and predominantly urban in nature.	Small up to 30,000	6	URS	4
		Medium 30,001-70,000	7	URM	
		Large 70,001-120,000	8	URL	5
		Very large > 120,001	9	URV	
or >90% of LGA population is urban	Fringe (F) A developing LGA on the margin of a developed or regional urban centre.	Small up to 30,000	10	UFS	6
		Medium 30,001-70,000	11	UFM	
		Large 70,001-120,000	12	UFL	7
		Very large > 120,001	13	UFV	
RURAL (R)					
	Significant Growth (SG) Average annual Population growth > 3%, population > 5,000 and not remote.	Not applicable	14	RSG	N/A
	Agricultural (A)	Small Up to 2,000	15	RAS	8
		Medium 2,001-5,000	16	RAM	9
		Large 5,001-10,000	17	RAL	10
		Very large 10,001 to 20,000	18	RAV	11
	Remote (T) Situated in a remote locality.	Extra small Up to 400	19	RTX	N/A
		Small 401-1,000	20	RTS	N/A
		Medium 1,001-3,000	21	RTM	9
		Large 3,001 to 20,000	22	RTL	10

Note: For "Rural Agricultural Very Large" (RAV), "Rural Remote Large" (RTL), and "Rural Significant Growth" (RSG), 20,000 is the upper limit because beyond this number all local governments are deemed "Urban".

Council profiles

This section contains a profile for each council to help you assess the comparative performance information.

Some of the circumstances that can influence council services include:

- estimated resident population – this shows the number of people that the council provides services for and gives a general indication of infrastructure requirements.
- area (sq km) – this gives an indication of the size of the local government area that the council has to administer. It does not include harbours, rivers etc.
- population density – this figure is obtained by dividing the estimated resident population by the area. It gives an indication of a council's ability to achieve, for example, economies of scale.
- population growth – this figure is based on a five year average and may help to explain significant increases or decreases in comparative performance from year to year.
- Aboriginal and Torres Strait Islander (ATSI) population – this figure gives an indication of the diversity of the community in a local government area which may affect the type and level of services the council needs to provide.
- overseas born people of non-English speaking background (NESB) – this figure is based on the ABS definition which is used by the NSW Local Government Grants Commission to calculate grant allocations. It gives a useful indication of community diversity and service delivery requirements.

Table A2 shows the profile for each council in Groups 1-11.

The figures for population and area are taken from the Australian Bureau of Statistics (ABS) publications and census data.

The estimated resident population comes from ABS, Regional Population Growth, 30 June 2009 (preliminary), Catalogue No 3218.0. The figures for the size of the local government areas and five yearly annual average growth are taken from the same publication. However, as a result of population changes, the categories for a number of council areas have subsequently been revised on the basis of information provided by the ABS.

It should be noted that, as a result of population changes, Coffs Harbour City Council moved from DLG Group 4 to Group 5 and Gloucester Shire Council moved from DLG Group 9 to Group 10. Adjustments have been made to the 2008/09 and 2009/10 data to ensure their comparability.

The ATSI and NESB population figures come from ABS, 2006 Census – Community Profile Series, Catalogue No 2004.0.

Table A2 - Profile of council area in alphabetical order

Council	DLG Group no	Aust. Class'n Numeric Code	Aust. Class'n Alpha Code	Estimated Resident Population at 30 June 2009	Area (km ²)	Population Density (pop'n/area) At 30 June 2009	Population Growth (5yr Average) %	ATSI Pop'n %	NESB Pop'n %
Albury	4	11	URM	50,522	305.90	165.16	1.44	2.10	4.47
Armidale Dumaresq	4	10	URS	25,696	4,235.50	6.07	1.00	5.45	5.34
Ashfield	2	3	UDM	42,541	8.30	5,125.42	0.78	0.49	36.96
Auburn	3	4	UDL	76,519	32.50	2,354.43	3.71	0.68	49.71
Ballina	4	11	URM	42,432	485.40	87.42	1.41	2.73	3.37
Balranald	9	16	RAM	2,479	21,698.70	0.11	-1.15	6.69	4.02
Bankstown	3	5	UDV	186,108	76.80	2,423.28	1.44	0.66	31.87
Bathurst Regional	4	11	URM	39,339	3,818.00	10.30	1.47	3.45	3.52
Bega Valley	4	11	URM	33,481	6,277.80	5.33	1.05	2.62	4.18
Bellingen	11	18	RAV	13,369	1,602.10	8.34	0.91	2.58	3.68
Berrigan	10	17	RAL	8,591	2,065.70	4.16	1.35	1.33	2.61
Blacktown	3	5	UDV	299,797	240.10	1,248.63	1.84	2.60	26.48
Bland	10	17	RAL	6,407	8,560.20	0.75	0.03	2.66	1.43
Blayney	10	17	RAL	7,180	1,525.50	4.71	1.51	2.37	2.03
Blue Mountains	7	8	UFL	77,784	1,431.70	54.33	0.21	1.27	6.46
Bogan	9	16	RAM	3,003	14,608.90	0.21	-0.28	11.66	1.04
Bombala	9	16	RAM	2,615	3,944.40	0.66	0.18	1.42	3.34
Boorowa	9	16	RAM	2,452	2,578.60	0.95	0.39	1.83	1.79
Botany Bay	2	3	UDM	39,664	21.70	1,827.83	1.27	1.76	34.91
Bourke	9	16	RAM	3,070	41,678.80	0.07	-2.80	29.39	2.10
Brewarrina	8	15	RAS	1,911	19,187.90	0.10	-1.34	59.52	1.18
Broken Hill	4	10	URS	19,960	170.40	117.14	-0.37	6.22	2.43
Burwood	2	3	UDM	33,678	7.10	4,743.38	1.28	0.39	45.15
Byron	4	11	URM	32,126	566.60	56.70	1.03	1.55	6.70
Cabonne	11	18	RAV	13,246	6,027.00	2.20	0.97	2.29	2.06
Camden	6	7	UFM	55,243	201.30	274.43	2.32	1.31	8.01
Campbelltown	7	9	UFV	152,107	312.30	487.05	0.47	2.68	17.56
Canada Bay	3	4	UDL	75,999	19.90	3,819.05	2.92	0.33	24.81
Canterbury	3	5	UDV	143,111	33.60	4,259.26	1.26	0.57	42.72
Carrathool	9	16	RAM	2,964	18,939.40	0.16	-0.84	5.92	3.26
Central Darling	9	19	RTM	2,019	53,508.60	0.04	-1.59	36.21	2.89
Cessnock	4	11	URM	50,834	1,966.40	25.85	1.27	3.47	2.38
Clarence Valley	4	11	URM	52,054	10,441.30	4.99	1.14	4.79	2.38
Cobar	10	20	RTL	5,166	45,608.90	0.11	0.34	10.53	2.26
Coffs Harbour	5	13	URV	71,677	1,175.10	61.00	1.61	3.56	4.85
Conargo	8	15	RAS	1,700	8,738.20	0.19	-0.70	1.26	1.43
Coolamon	9	16	RAM	4,219	2,432.10	1.73	0.59	1.27	1.29
Cooma-Monaro	11	18	RAV	10,416	5,183.40	2.01	0.90	1.69	7.86
Coonamble	9	16	RAM	4,306	9,925.30	0.43	-1.02	25.40	1.47
Cootamundra	10	17	RAL	7,703	1,523.40	5.06	0.36	3.57	1.83
Corowa	11	18	RAV	11,685	2,329.00	5.02	1.21	1.10	2.49
Cowra	11	18	RAV	12,945	2,809.60	4.61	-0.03	6.03	2.65
Deniliquin	4	10	URS	7,693	143.20	53.72	-0.65	2.83	2.49
Dubbo	4	11	URM	41,211	3,428.00	12.02	1.08	10.33	2.39
Dungog	10	17	RAL	8,646	2,251.50	3.84	0.76	2.15	1.48
Eurobodalla	4	11	URM	37,442	3,427.70	10.92	0.90	4.44	5.34
Fairfield	3	5	UDV	194,543	101.60	1,914.79	0.81	0.62	48.21
Forbes	11	18	RAV	9,744	4,719.90	2.06	-0.09	6.73	1.57
Gilgandra	9	16	RAM	4,669	4,835.80	0.97	-0.04	12.56	1.11
Glen Innes Severn	10	17	RAL	9,257	5,486.90	1.69	0.63	5.32	1.88
Gloucester	10	17	RAL	5,094	2,952.20	1.73	0.77	3.56	2.42

Table A2 - Profile of council area in alphabetical order

Council	DLG Group no	Aust. Class'n Numeric Code	Aust. Class'n Alpha Code	Estimated Resident Population at 30 June 2009	Area (km ²)	Population Density (pop'n/area) At 30 June 2009	Population Growth (5yr Average) %	ATSI Pop'n %	NESB Pop'n %
Gosford	7	9	UFV	166,626	940.30	177.21	0.62	1.68	5.49
Goulburn Mulwaree	4	10	URS	28,349	3,205.80	8.84	1.05	2.20	3.62
Great Lakes	4	11	URM	35,487	3,375.40	10.51	1.11	3.06	3.38
Greater Hume	11	18	RAV	10,400	5,748.70	1.81	0.29	1.64	1.98
Greater Taree	4	11	URM	48,503	3,732.00	13.00	0.94	4.27	2.97
Griffith	4	10	URS	25,703	1,640.30	15.67	0.94	3.75	12.79
Gundagai	9	16	RAM	3,870	2,457.70	1.57	0.39	1.79	1.11
Gunnedah	11	18	RAV	12,162	4,993.10	2.44	0.23	10.14	1.41
Guyra	9	16	RAM	4,521	4,394.10	1.03	0.58	10.21	0.76
Gwydir	10	17	RAL	5,380	9,273.80	0.58	-0.64	2.50	1.41
Harden	9	16	RAM	3,624	1,868.90	1.94	-0.55	3.32	1.95
Hawkesbury	6	7	UFM	63,552	2,775.80	22.90	0.35	1.92	5.71
Hay	9	16	RAM	3,370	11,328.50	0.30	-0.96	4.20	2.34
Hills	7	9	UFV	176,487	400.60	440.56	2.10	0.27	22.30
Holroyd	3	4	UDL	100,122	40.20	2,490.60	2.06	0.82	33.58
Hornsby	7	9	UFV	162,216	462.30	350.89	0.76	0.30	23.64
Hunters Hill	2	2	UDS	14,467	5.70	2,538.07	0.99	0.54	16.43
Hurstville	3	4	UDL	79,648	22.70	3,508.72	1.11	0.49	31.98
Inverell	11	18	RAV	16,703	8,606.00	1.94	1.11	5.31	1.73
Jerilderie	8	15	RAS	1,676	3,372.40	0.50	-1.15	1.83	2.99
Junee	10	17	RAL	6,283	2,030.60	3.09	1.25	5.38	3.65
Kempsey	4	10	URS	29,331	3,378.60	8.68	0.99	9.27	2.53
Kiama	4	10	URS	20,641	257.80	80.07	0.71	1.17	4.36
Kogarah	2	3	UDM	58,137	15.60	3,726.73	1.58	0.34	32.58
Ku-ring-gai	3	4	UDL	111,400	85.40	1,304.45	0.88	0.11	21.40
Kyogle	10	17	RAL	9,824	3,589.00	2.74	0.42	5.83	3.12
Lachlan	10	17	RAL	6,872	14,973.20	0.46	-0.87	14.89	1.38
Lake Macquarie	5	13	URV	199,277	648.30	307.38	0.93	2.35	4.17
Lane Cove	2	3	UDM	32,501	10.50	3,095.33	0.39	0.21	19.81
Leeton	11	18	RAV	11,906	1,167.30	10.20	0.14	4.45	4.38
Leichhardt	2	3	UDM	54,525	10.60	5,143.87	1.26	0.84	13.35
Lismore	4	11	URM	45,645	1,289.60	35.39	1.11	3.74	3.88
Lithgow	4	10	URS	20,980	4,513.80	4.65	0.43	3.06	3.83
Liverpool	7	9	UFV	182,261	305.50	596.60	1.79	1.33	30.70
Liverpool Plains	10	17	RAL	7,941	5,086.60	1.56	0.15	9.50	1.46
Lockhart	9	16	RAM	3,299	2,895.20	1.14	-0.43	1.32	1.16
Maitland	4	11	URM	69,154	391.70	176.55	2.53	2.62	3.31
Manly	2	3	UDM	40,939	14.40	2,842.99	1.02	0.25	12.46
Marrickville	3	4	UDL	78,271	16.50	4,743.70	0.83	1.50	25.93
Mid-Western Regional	4	10	URS	22,677	8,758.00	2.59	0.63	2.72	3.70
Moree Plains	11	18	RAV	14,406	17,928.60	0.80	-1.07	19.35	2.12
Mosman	2	2	UDS	28,767	8.70	3,306.55	0.59	0.10	13.78
Murray	10	17	RAL	7,236	4,344.10	1.67	2.50	2.84	2.06
Murrumbidgee	9	16	RAM	2,556	3,507.20	0.73	-0.39	9.03	2.80
Muswellbrook	11	18	RAV	16,391	3,405.60	4.81	1.03	4.76	2.44
Nambucca	11	18	RAV	19,186	1,492.80	12.85	0.91	5.73	2.75
Narrabri	11	18	RAV	13,693	13,027.80	1.05	-0.35	9.16	1.66
Narrandera	10	17	RAL	6,262	4,116.80	1.52	-0.39	9.36	2.05
Narromine	10	17	RAL	6,818	5,263.90	1.30	-0.13	15.83	1.46
Newcastle	5	13	URV	154,777	186.90	828.13	1.14	2.13	7.05

Table A2 - Profile of council area in alphabetical order

Council	DLG Group no	Aust. Class'n Numeric Code	Aust. Class'n Alpha Code	Estimated Resident Population at 30 June 2009	Area (km ²)	Population Density (pop'n/area) at 30 June 2009	Population Growth (5yr Average) %	ATSI Pop'n %	NESB Pop'n %
North Sydney	2	3	UDM	63,914	10.50	6,087.05	1.04	0.19	19.28
Oberon	10	17	RAL	5,391	3,628.00	1.49	0.59	2.11	3.72
Orange	4	11	URM	38,685	284.10	136.17	0.92	4.37	3.70
Palerang	11	18	RAV	14,323	5,161.40	2.78	3.67	0.85	5.65
Parkes	11	18	RAV	15,052	5,958.20	2.53	0.24	7.18	2.00
Parramatta	3	5	UDV	167,431	61.40	2,726.89	2.24	0.81	34.52
Penrith	7	9	UFV	184,611	404.90	455.94	0.87	2.35	12.34
Pittwater	2	3	UDM	58,818	90.40	650.64	0.99	0.31	8.68
Port Macquarie-Hastings	4	12	URL	75,104	3,686.10	20.37	1.51	2.58	3.33
Port Stephens	4	11	URM	66,754	859.00	77.71	1.47	2.88	3.99
Queanbeyan	4	11	URM	40,661	172.40	235.85	2.25	2.60	11.16
Randwick	3	5	UDV	131,714	36.30	3,628.48	1.06	1.23	26.33
Richmond Valley	4	10	URS	22,934	3,051.40	7.52	1.41	5.79	1.99
Rockdale	3	4	UDL	102,211	28.20	3,624.50	1.53	0.49	35.77
Ryde	3	4	UDL	104,955	40.50	2,591.48	1.02	0.28	31.66
Shellharbour	4	11	URM	66,905	147.40	453.90	1.52	2.32	9.79
Shoalhaven	5	12	URL	95,812	4,530.60	21.15	1.16	3.75	4.75
Singleton	4	10	URS	23,822	4,895.70	4.87	1.51	2.65	2.63
Snowy River	10	17	RAL	8,061	6,029.20	1.34	1.62	0.83	5.58
Strathfield	2	3	UDM	36,489	13.90	2,625.11	3.00	0.29	46.14
Sutherland	3	5	UDV	219,828	333.60	658.96	0.60	0.61	9.40
Sydney	1	1	UCC	177,920	26.70	6,663.67	2.92	1.27	24.69
Tamworth Regional	4	11	URM	58,515	9,892.40	5.92	1.34	6.91	2.07
Temora	10	17	RAL	6,158	2,802.00	2.20	0.15	1.42	1.71
Tenterfield	10	17	RAL	7,024	7,332.00	0.96	0.88	6.99	2.80
Tumbarumba	9	16	RAM	3,735	4,392.20	0.85	0.42	2.32	3.31
Tumut	11	18	RAV	11,396	4,566.10	2.50	0.20	3.27	3.28
Tweed	5	12	URL	88,993	1,309.40	67.96	2.04	2.94	4.29
Upper Hunter	11	18	RAV	14,043	8,103.40	1.73	0.97	3.09	2.18
Upper Lachlan	10	17	RAL	7,512	7,128.50	1.05	0.63	1.40	2.58
Uralla	10	17	RAL	6,238	3,229.80	1.93	0.94	5.79	2.72
Urana	8	15	RAS	1,269	3,357.00	0.38	-1.13	3.42	2.30
Wagga Wagga	4	11	URM	62,904	4,825.30	13.04	1.67	4.10	3.58
Wakool	9	16	RAM	4,427	7,520.80	0.59	-1.04	2.20	2.82
Walcha	9	16	RAM	3,286	6,266.90	0.52	0.15	5.77	1.82
Walgett	10	17	RAL	7,209	22,334.70	0.32	-1.08	28.18	6.19
Warren	9	16	RAM	2,833	10,763.00	0.26	-1.44	12.11	0.87
Warringham	3	5	UDV	144,092	149.40	964.47	1.00	0.33	14.41
Warrumbungle	11	18	RAV	10,323	12,381.30	0.83	-0.12	7.62	2.53
Waverley	2	3	UDM	68,316	9.20	7,425.65	1.49	0.32	22.22
Weddin	9	16	RAM	3,751	3,409.70	1.10	-0.17	1.59	1.76
Wellington	10	17	RAL	8,904	4,112.20	2.17	0.78	15.23	2.28
Wentworth	10	17	RAL	7,127	26,267.80	0.27	0.33	9.04	2.70
Willoughby	2	3	UDM	69,269	22.50	3,078.62	1.32	0.12	30.45
Wingecarribee	4	11	URM	46,364	2,688.90	17.24	1.11	1.25	5.58
Wollondilly	6	7	UFM	43,278	2,556.60	16.93	1.53	1.89	5.45
Wollongong	5	13	URV	201,438	684.00	294.50	0.89	1.69	13.95
Woollahra	2	3	UDM	55,228	12.30	4,490.08	0.78	0.20	8.49
Wyong	7	9	UFV	149,382	740.10	201.84	1.24	2.72	4.0
Yass Valley	11	18	RAV	14,796	3,998.40	3.70	2.28	1.80	4.1
Young	11	18	RAV	12,861	2,693.90	4.77	1.21	2.57	2.59

Amalgamations and boundary changes

There were no amalgamations or major boundary changes during 2009/10.

Data collection and analysis

The accuracy of this publication is largely dependant upon the accuracy and completeness of data returns lodged by councils. It should be noted that all 152 general purpose councils lodged their 2009/10 financial reports at the time of compiling the data for the comparative publication.

The data for the key performance indicators was collected by electronic surveys of councils including the Division's 2009/10 financial data return and the 2009/10 rating return/statement of compliance.

The sources of the data include council financial reports, rating records and ABS population statistics.

The Division does not audit the data but we do conduct extensive testing for validity and reasonableness. We consult with councils about the accuracy of their data and each council's General Manager is asked to certify by a certain date that the data is correct.

The group averages and the NSW mean have been calculated using the sum totals of all the raw data for each indicator. For example, the mean for the NSW rate per residential assessment is the total residential rates revenue divided by the total number of residential assessments. The exception is the group average for the number of equivalent full time staff. In this case, the group average is obtained by adding each council's calculated indicator and dividing by the number of councils in that group.

The NSW median is that value that divides the results into two equal parts. One half of the councils have values lower than the median and one half has values higher than the median. The median can be used rather than the mean when the distribution of the values is skewed.

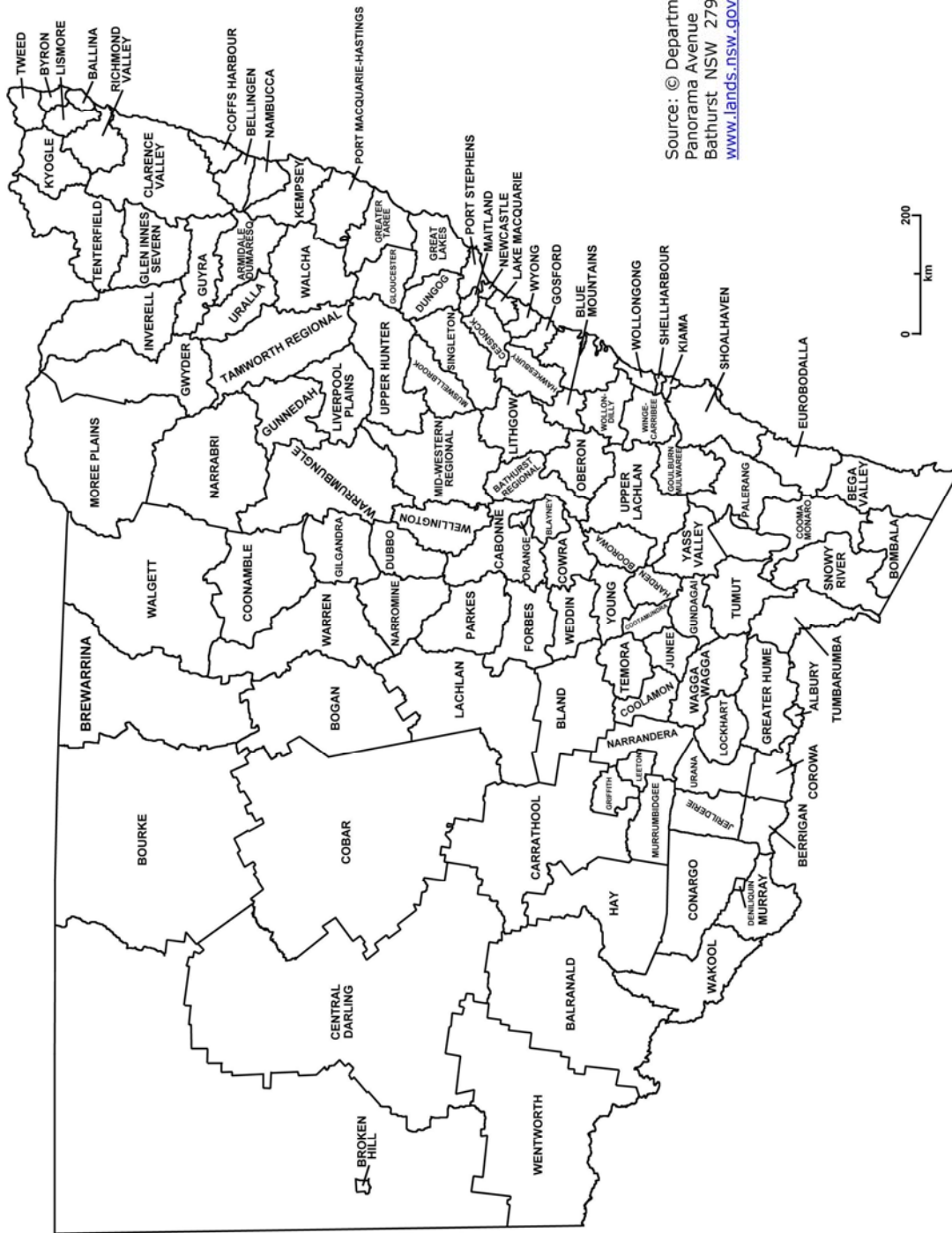
Table A3 - Summary of NSW results for 2009/10

Table No	Category/indicator	NSW mean	NSW high	NSW low	NSW median
Rating					
	Average rate per assessment				
1.1	- residential	\$786	\$1,234	\$95	\$660
1.2	- farmland	\$1,876	6,220	\$513	\$1,834
1.3	- business	\$4,151	\$9,227	\$131	\$1,841
1.4	Outstanding rates, charges and fees	5.3%	31.8%	1.0%	6.2%
1.5	Percentage movement in rates and annual charges revenue from previous year	6.1%	21.4%	-7.5%	5.4%
1.6	Percentage movement in user charges and fees revenue from previous year	7.5%	133.6%	-49.3%	6.1%
Financial					
2.1	Sources of revenue from continuing operations as a percentage of total continuing operations revenue				
	- Rates and annual charges	47.3%	71.6%	9.1%	39.6%
	- User charges and fees	16.8%	37.5%	2.5%	16.6%
	- Interest # ¹	4.2%	15.4%	-0.6%	3.6%
	- Grants	16.7%	58.4%	3.4%	21.7%
	- Contributions and donations	9.5%	56.5%	0.9%	7.8%
	- Other revenues	5.6%	25.4%	0.1%	3.2%
	- Total Revenue (\$000)	\$61,592	\$457,841	\$5,947	\$37,991
2.2	Total continuing operations revenue per capita	\$1,043	\$5,437	\$595	\$1,339
2.3	Dissection of expenses from continuing operations as a percentage of total expenses from continuing operations				
	- Employee costs	39.4%	55.5%	22.0%	39.0%
	- Materials and contracts	25.6%	41.0%	10.9%	27.0%
	- Borrowing costs	2.1%	15.0%	0.0%	1.2%
	- Depreciation	19.9%	49.9%	9.2%	20.3%
	- Impairment to Total Expenditure	0.1%	4.9%	-0.1%	0.0%
	- Other expenses	12.9%	48.9%	4.9%	10.7%
	- Total Expenses (\$000)	\$54,832	\$378,770	\$4,610	\$32,474
2.4	Total expenses from continuing operations per capita	\$1,056	\$5,795	\$598	\$1,401
2.5	Unrestricted Current ratio	2.71	20.61	1.03	2.83
2.6	Debt service ratio	5.0%	31.7%	0.0%	3.3%
2.7	Building & Infrastructure renewal ratio	84.41%	563.76%	7.37%	80.52%
Corporate					
3.1	Number of equivalent full time staff	293	1632	30	196
Environmental management and health services					
4.1	Environmental management services expenses per capita	\$32	\$395	\$0	\$36
Net recreation and leisure services					
5.1	Net recreation and leisure expenses per capita	\$86	\$310	\$26	\$100
Community services					
6.1	Community services expenses per capita	\$67	\$1,584	\$0	\$54

#¹ See note p 56.

Maps of NSW, Sydney and Inner Metro Local Government Areas

NSW Local Government Areas

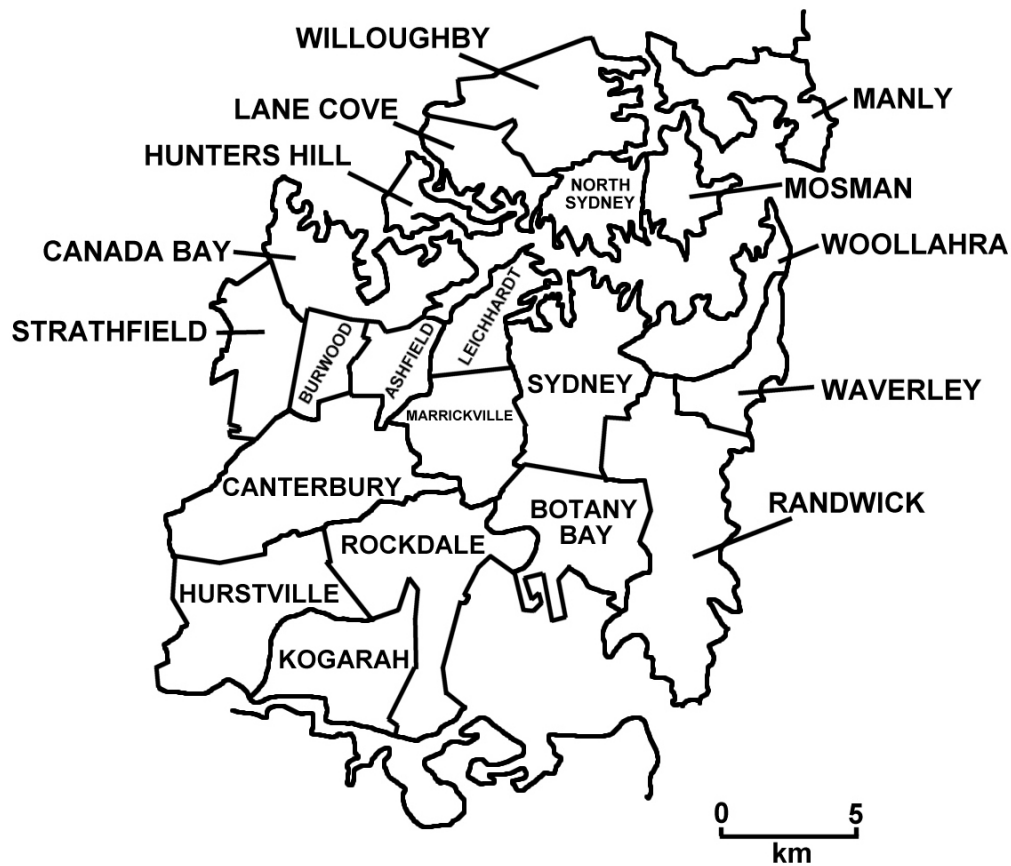


Sydney Local Government Areas



Source: © Department of Lands
Panorama Avenue
Bathurst NSW 2795
www.lands.nsw.gov.au

Inner Metropolitan Sydney Local Government Areas



Source: © Department of Lands
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Part B

Rating

Rating

There are four key performance indicators for rating:

- average rate per assessment
- outstanding rates and annual charges
- percentage movement in rates and annual charges revenue from previous year
- percentage movement in user charges and fees revenue from previous year.

KEY PERFORMANCE INDICATOR

1.1 Average rate per assessment

Rates are an important source of a council's revenue. This indicator highlights the relative level of a council's residential, farmland and business rates. It does not include water and sewerage rates or domestic waste management charges.

The formula used for this indicator is:

$$\frac{\text{Total residential/farmland/business rates revenue}}{\text{Number of rateable residential/farmland/business properties}}$$

Some factors affecting this indicator are:

- the level of reliance on other revenue sources
- rating mix relativities between rating categories
- the mix of residential, farmland and business properties
- revaluation of a council area
- the mix of rates and charges
- any special variations granted
- the level of services provided in an area
- the council's rating structure and policy
- the amount of abandonments for pensioner rebates and other write offs.

Comparative performance for 2007/08, 2008/09 and 2009/10

Residential

Councils received approximately \$2.06 billion from residential rates in 2009/10. This represents about 46.6% of total rates and annual charges revenue and 22.0% of total continuing operations revenue.

In 2009/10, urban councils levied an average residential rate of \$808 compared with rural councils that levied an average of \$510. The overall state average was \$786. In 2008/09, urban councils levied an average residential rate of \$781, rural councils levied an average of \$490 and the overall state average was \$760. This equates to an increase of 3.5% for urban councils and an increase of 4% for rural councils. The approved general rate increase was 3.5%.

		2007/08	2008/09	2009/10
TABLE B1.11	Average rate per residential assessment	\$	\$	\$
	NSW Mean	732	760	786
	NSW High	1,168	1,203	1,234
	NSW Low	95	99	95
	NSW Median	612	637	660

Farmland

Councils received a total of \$220 million from farmland rates in 2009/10. This represents 5.0% of total rates and annual charges revenue and 2.3% of total continuing operations revenue. The farmland rate revenue increased by about 6% from 2008/09.

		2007/08	2008/09	2009/10
TABLE B1.12	Average rate per farmland assessment	\$	\$	\$
	NSW Mean	1,695	1,775	1,876
	NSW High	5,247	5,386	6,220
	NSW Low	485	501	513
	NSW Median	1,593	1,722	1,834

Business

Councils received approximately \$782 million from business rates in 2009/10. This represents 17.7% of total rates and annual charges revenue and 8.3% of total continuing operations revenue.

		2007/08	2008/09	2009/10
TABLE B1.13	Average rate per business assessment	\$	\$	\$
	NSW Mean	3,835	3,988	4,151
	NSW High	8,739	9,011	9,227
	NSW Low	125	127	131
	NSW Median	1,902	1,888	1,841

Data sources for this indicator: council financial reports: note 3(a) – rates and annual charges – ordinary rates – residential/farmland/business. Rateable properties – council rating records were provided in schedule 1 of the 2010/11 rating return.

Table 1.1 – Average rate per assessment – residential

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
1	Sydney	505.33	513.51	1.6	536.79	4.5
2	Ashfield	809.32	831.34	2.7	897.31	7.9
2	Botany Bay	549.76	545.28	-0.8	565.91	3.8
2	Burwood	823.11	850.62	3.3	887.86	4.4
2	Hunters Hill	1,167.64	1,203.06	3.0	1,233.74	2.6
2	Kogarah	736.54	764.71	3.8	793.57	3.8
2	Lane Cove	907.87	937.58	3.3	969.14	3.4
2	Leichhardt	966.48	988.10	2.2	1,021.36	3.4
2	Manly	1,003.68	1,038.95	3.5	1,061.39	2.2
2	Mosman	1,015.64	1,045.66	3.0	1,079.41	3.2
2	North Sydney	419.21	434.29	3.6	453.65	4.5
2	Pittwater	1,080.58	1,117.43	3.4	1,148.48	2.8
2	Strathfield	701.90	715.85	2.0	739.42	3.3
2	Waverley	642.62	660.62	2.8	678.50	2.7
2	Willoughby	663.20	724.49	9.2	755.88	4.3
2	Woollahra	878.55	903.20	2.8	940.92	4.2
2.1	Group average	783.35	809.46	3.3	839.30	3.7
3	Auburn	490.32	530.02	8.1	542.69	2.4
3	Bankstown	784.71	807.91	3.0	848.20	5.0
3	Blacktown	720.61	750.06	4.1	740.19	-1.3
3	Canada Bay	729.33	739.21	1.4	768.47	4.0
3	Canterbury	771.24	792.98	2.8	817.65	3.1
3	Fairfield	729.95	728.56	-0.2	706.32	-3.1
3	Holroyd	597.55	600.40	0.5	629.46	4.8
3	Hurstville	779.80	798.77	2.4	824.61	3.2
3	Ku-ring-gai	1,000.58	1,058.02	5.7	933.54	-11.8
3	Marrickville	650.94	680.35	4.5	715.31	5.1
3	Parramatta	634.21	651.62	2.7	671.49	3.0
3	Randwick	815.56	839.53	2.9	832.01	-0.9
3	Rockdale	699.23	724.82	3.7	750.99	3.6
3	Ryde	569.04	575.09	1.1	596.41	3.7
3	Sutherland	931.73	958.66	2.9	992.44	3.5
3	Warringah	917.81	946.55	3.1	979.79	3.5
3.1	Group average	757.60	779.88	2.9	789.54	1.2

Table 1.1 – Average rate per assessment – residential

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
4	Albury	929.80	956.55	2.9	967.89	1.2
4	Armidale Dumaresq	773.10	783.22	1.3	805.52	2.8
4	Ballina	598.07	639.33	6.9	644.10	0.7
4	Bathurst Regional	711.91	733.45	3.0	733.54	0.0
4	Bega Valley	650.38	721.64	11.0	768.64	6.5
4	Broken Hill	527.93	556.30	5.4	614.44	10.5
4	Byron	783.85	835.91	6.6	865.92	3.6
4	Cessnock	786.38	811.53	3.2	838.05	3.3
4	Clarence Valley	684.98	706.61	3.2	796.15	12.7
4	Coffs Harbour#	668.59	N/A	N/A	N/A	N/A
4	Deniliquin	681.93	697.49	2.3	727.44	4.3
4	Dubbo	787.13	819.25	4.1	849.55	3.7
4	Eurobodalla	630.79	652.18	3.4	672.34	3.1
4	Goulburn Mulwaree	745.94	762.47	2.2	736.83	-3.4
4	Great Lakes	773.99	796.93	3.0	854.79	7.3
4	Greater Taree	606.47	626.76	3.3	653.80	4.3
4	Griffith	730.44	712.42	-2.5	763.49	7.2
4	Kempsey	581.49	609.40	4.8	635.55	4.3
4	Kiama	1,015.99	1,040.80	2.4	1,110.44	6.7
4	Lismore	865.08	893.70	3.3	927.78	3.8
4	Lithgow	505.78	509.72	0.8	557.90	9.5
4	Maitland	700.89	746.07	6.4	743.88	-0.3
4	Mid-Western Regional	634.75	669.26	5.4	699.69	4.5
4	Orange	942.89	990.08	5.0	1,029.20	4.0
4	Port Macquarie-Hastings	749.99	774.77	3.3	799.73	3.2
4	Port Stephens	747.75	No Data	N/A	797.89	N/A
4	Queanbeyan	803.30	830.78	3.4	854.27	2.8
4	Richmond Valley	514.81	549.26	6.7	578.07	5.2
4	Shellharbour	839.45	864.15	2.9	897.41	3.8
4	Singleton	580.46	596.79	2.8	620.50	4.0
4	Tamworth Regional	627.41	643.25	2.5	669.03	4.0
4	Wagga Wagga	651.02	709.78	9.0	778.99	9.8
4	Wingecarribee	705.98	770.83	9.2	839.96	9.0
4.1	Group average	719.70	751.59	4.4	785.79	4.5
5	Coffs Harbour#	N/A	711.64	N/A	734.36	3.2
5	Lake Macquarie	794.46	821.14	3.4	854.75	4.1
5	Newcastle	797.99	825.91	3.5	851.80	3.1
5	Shoalhaven	658.29	700.84	6.5	733.68	4.7
5	Tweed	786.36	870.05	10.6	951.82	9.4
5	Wollongong	882.05	944.96	7.1	987.20	4.5
5.1	Group average	791.84	826.61	4.4	864.83	4.6
6	Camden	1,048.40	1,014.90	-3.2	1,043.88	2.9
6	Hawkesbury	867.15	893.42	3.0	896.45	0.3
6	Wollondilly	803.31	887.36	10.5	948.39	6.9
6.1	Group average	907.49	930.97	2.6	959.18	3.0

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 1.1 – Average rate per assessment – residential

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
7	Blue Mountains	954.80	980.73	2.7	1,018.38	3.8
7	Campbelltown	716.64	736.89	2.8	761.55	3.3
7	Gosford	650.73	718.06	10.3	749.07	4.3
7	Hills	837.29	866.25	3.5	897.81	3.6
7	Hornsby	788.60	814.57	3.3	841.33	3.3
7	Liverpool	745.84	774.45	3.8	880.81	13.7
7	Penrith	810.68	838.67	3.5	874.71	4.3
7	Wyong	700.84	722.66	3.1	758.46	5.0
7.1	Group average	763.82	795.91	4.2	837.07	5.2
8	Brewarrina	94.83	98.62	4.0	95.16	-3.5
8	Conargo	277.37	282.61	1.9	275.86	-2.4
8	Jerilderie	141.77	148.99	5.1	160.40	7.7
8	Urana	163.53	171.96	5.2	174.72	1.6
8.1	Group average	153.85	160.22	4.1	162.33	1.3
9	Balranald	184.85	186.75	1.0	193.05	3.4
9	Bogan	186.27	191.80	3.0	219.00	14.2
9	Bombala	423.96	392.86	-7.3	449.22	14.3
9	Boorowa	356.48	333.67	-6.4	360.89	8.2
9	Bourke	172.30	191.10	10.9	214.17	12.1
9	Carrathool	220.48	No Data	N/A	260.34	N/A
9	Central Darling	210.77	No Data	N/A	209.56	N/A
9	Coolamon	236.51	255.23	7.9	257.68	1.0
9	Coonamble	257.10	268.47	4.4	287.07	6.9
9	Gilgandra	338.65	377.93	11.6	392.16	3.8
9	Gloucester#	533.08	N/A	N/A	N/A	N/A
9	Gundagai	203.98	228.67	12.1	250.72	9.6
9	Guyra	307.00	357.41	16.4	344.78	-3.5
9	Harden	339.29	352.77	4.0	358.36	1.6
9	Hay	330.50	341.61	3.4	444.96	30.3
9	Lockhart	223.03	225.95	1.3	205.43	-9.1
9	Murrumbidgee	160.87	163.06	1.4	168.83	3.5
9	Tumbarumba	307.15	316.82	3.1	331.84	4.7
9	Wakool	357.56	418.86	17.1	422.14	0.8
9	Walcha	311.19	351.04	12.8	362.14	3.2
9	Warren	386.95	395.22	2.1	413.98	4.7
9	Weddin	318.37	330.08	3.7	350.69	6.2
9.1	Group average	301.38	304.35	1.0	315.52	3.7

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 1.1 – Average rate per assessment – residential

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
10	Berrigan	506.58	510.45	0.8	527.17	3.3
10	Bland	No Data	332.25	N/A	386.24	16.2
10	Blayney	402.10	418.35	4.0	441.69	5.6
10	Cobar	350.14	358.62	2.4	396.22	10.5
10	Cootamundra	517.15	530.03	2.5	551.87	4.1
10	Dungog	508.56	606.51	19.3	638.32	5.2
10	Glen Innes Severn	501.44	477.91	-4.7	530.98	11.1
10	Gloucester#	N/A	537.96	N/A	557.42	3.6
10	Gwydir	294.66	222.83	-24.4	264.51	18.7
10	Junee	401.67	418.99	4.3	483.15	15.3
10	Kyogle	575.64	580.30	0.8	614.46	5.9
10	Lachlan	228.96	238.41	4.1	336.85	41.3
10	Liverpool Plains	403.91	454.10	12.4	513.22	13.0
10	Murray	428.52	441.37	3.0	468.95	6.2
10	Narrandera	420.94	451.26	7.2	466.61	3.4
10	Narromine	419.79	476.30	13.5	497.91	4.5
10	Oberon	403.53	406.52	0.7	411.79	1.3
10	Snowy River	574.21	556.73	-3.0	588.52	5.7
10	Temora	386.93	399.75	3.3	415.96	4.1
10	Tenterfield	289.66	302.74	4.5	311.93	3.0
10	Upper Lachlan	398.23	404.94	1.7	424.61	4.9
10	Uralla	469.75	444.55	-5.4	464.64	4.5
10	Walgett	243.52	311.08	27.7	274.62	-11.7
10	Wellington	485.59	531.42	9.4	553.98	4.2
10	Wentworth	465.47	490.57	5.4	521.36	6.3
10.1	Group average	433.82	449.51	3.6	473.88	5.4
11	Bellingen	698.72	712.77	2.0	736.16	3.3
11	Cabonne	469.96	487.29	3.7	510.30	4.7
11	Cooma-Monaro	608.27	633.73	4.2	666.43	5.2
11	Corowa	353.65	366.19	3.5	376.78	2.9
11	Cowra	360.61	371.12	2.9	386.40	4.1
11	Forbes	721.43	746.78	3.5	759.90	1.8
11	Greater Hume	413.47	427.61	3.4	445.37	4.2
11	Gunnedah	548.85	558.51	1.8	590.53	5.7
11	Inverell	603.25	629.29	4.3	649.17	3.2
11	Leeton	648.78	604.01	-6.9	687.55	13.8
11	Moree Plains	616.13	639.93	3.9	687.18	7.4
11	Muswellbrook	552.14	586.00	6.1	593.38	1.3
11	Nambucca	625.62	659.46	5.4	688.41	4.4
11	Narrabri	699.25	712.51	1.9	729.20	2.3
11	Palerang	654.86	718.87	9.8	752.71	4.7
11	Parkes	450.32	471.71	4.7	485.57	2.9
11	Tumut	531.86	526.12	-1.1	559.48	6.3
11	Upper Hunter	481.97	496.79	3.1	539.32	8.6
11	Warrumbungle	No Data	No Data	N/A	424.62	N/A
11	Yass Valley	565.32	573.00	1.4	591.67	3.3
11	Young	439.23	429.47	-2.2	473.83	10.3
11.1	Group average	551.33	568.32	3.1	589.19	3.7
	NSW State average	732.27	759.95	3.8	785.90	3.4

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 1.2 – Average rate per assessment – farmland

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
1	Sydney	-	-	-	-	-
2	Ashfield	-	-	-	-	-
2	Botany Bay	-	-	-	-	-
2	Burwood	-	-	-	-	-
2	Hunters Hill	-	-	-	-	-
2	Kogarah	-	-	-	-	-
2	Lane Cove	-	-	-	-	-
2	Leichhardt	-	-	-	-	-
2	Manly	-	-	-	-	-
2	Mosman	-	-	-	-	-
2	North Sydney	-	-	-	-	-
2	Pittwater	2,000.00	1,916.67	-4.2	2,000.00	4.3
2	Strathfield	-	-	-	-	-
2	Waverley	-	-	-	-	-
2	Willoughby	-	-	-	-	-
2	Woollahra	-	-	-	-	-
2.1	Group average	2,000.00	1,916.67	-4.2	2,000.00	4.3
3	Auburn	-	-	-	-	-
3	Bankstown	1,000.00	5,000.00	400.0	6,000.00	20.0
3	Blacktown	2,747.13	2,430.60	-11.5	2,576.79	6.0
3	Canada Bay	-	-	-	-	-
3	Canterbury	-	-	-	-	-
3	Fairfield	2,129.53	1,896.91	-10.9	2,098.45	10.6
3	Holroyd	-	-	-	-	-
3	Hurstville	-	-	-	-	-
3	Ku-ring-gai	-	-	-	-	-
3	Marrickville	-	-	-	-	-
3	Parramatta	-	-	-	-	-
3	Randwick	-	-	-	-	-
3	Rockdale	1,000.00	1,200.00	20.0	1,200.00	0.0
3	Ryde	-	-	-	-	-
3	Sutherland	-	-	-	1,000.00	-
3	Warringah	-	-	-	-	-
3.1	Group average	2,462.04	2,207.90	-10.3	2,376.52	7.6

Table 1.2 – Average rate per assessment – farmland

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
4	Albury	1,841.27	2,068.42	12.3	2,225.13	7.6
4	Armidale Dumaresq	2,036.79	2,074.44	1.8	2,218.75	7.0
4	Ballina	940.96	998.13	6.1	1,003.77	0.6
4	Bathurst Regional	1,175.05	1,197.16	1.9	1,233.59	3.0
4	Bega Valley	1,325.00	1,376.28	3.9	1,503.55	9.2
4	Broken Hill	800.00	800.00	0.0	800.00	0.0
4	Byron	1,221.15	1,292.88	5.9	1,322.67	2.3
4	Cessnock	1,495.22	1,624.36	8.6	1,852.91	14.1
4	Clarence Valley	1,000.40	1,083.26	8.3	1,098.81	1.4
4	Coffs Harbour#	1,196.66	N/A	N/A	N/A	N/A
4	Deniliquin	1,306.31	1,354.55	3.7	1,270.27	-6.2
4	Dubbo	2,332.33	2,406.96	3.2	2,500.00	3.9
4	Eurobodalla	1,053.76	1,079.14	2.4	1,134.55	5.1
4	Goulburn Mulwaree	1,220.50	1,028.57	-15.7	1,205.64	17.2
4	Great Lakes	485.52	501.48	3.3	512.62	2.2
4	Greater Taree	1,005.84	1,014.90	0.9	1,051.13	3.6
4	Griffith	2,248.23	2,494.37	10.9	2,748.77	10.2
4	Kempsey	1,131.93	1,195.64	5.6	1,245.77	4.2
4	Kiama	1,489.75	1,566.82	5.2	1,679.91	7.2
4	Lismore	1,737.27	1,802.99	3.8	1,876.73	4.1
4	Lithgow	911.56	924.13	1.4	1,017.45	10.1
4	Maitland	2,164.03	1,997.13	-7.7	2,160.97	8.2
4	Mid-Western Regional	2,080.10	2,096.51	0.8	2,151.91	2.6
4	Orange	1,530.56	1,483.70	-3.1	1,551.63	4.6
4	Port Macquarie-Hastings	1,288.87	1,353.92	5.0	1,403.47	3.7
4	Port Stephens	1,136.27	No Data	N/A	1,361.17	N/A
4	Queanbeyan	1,469.39	1,442.31	-1.8	1,803.92	25.1
4	Richmond Valley	877.35	943.30	7.5	984.66	4.4
4	Shellharbour	3,890.76	3,901.64	0.3	4,211.38	7.9
4	Singleton	949.72	959.87	1.1	1,011.20	5.3
4	Tamworth Regional	1,261.03	1,319.15	4.6	1,370.96	3.9
4	Wagga Wagga	1,789.14	1,953.13	9.2	2,088.45	6.9
4	Wingecarribee	1,724.14	1,898.54	10.1	2,078.89	9.5
4.1	Group average	1,311.42	1,371.01	4.5	1,454.97	6.1
5	Coffs Harbour#	0.00	1,185.32	N/A	1,310.01	10.5
5	Lake Macquarie	1,307.69	1,545.45	18.2	1,482.14	-4.1
5	Newcastle	1,578.95	1,650.00	4.5	1,500.00	-9.1
5	Shoalhaven	1,464.44	1,517.57	3.6	1,594.96	5.1
5	Tweed	1,277.52	1,455.85	14.0	1,467.71	0.8
5	Wollongong	1,404.65	1,775.51	26.4	1,896.91	6.8
5.1	Group average	1,353.50	1,429.13	5.6	1,493.83	4.5
6	Camden	1,302.33	2,458.06	88.7	2,532.68	3.0
6	Hawkesbury	1,606.92	1,674.02	4.2	2,156.35	28.8
6	Wollondilly	2,163.74	2,165.68	0.1	2,374.27	9.6
6.1	Group average	1,684.13	1,992.99	18.3	2,306.66	15.7

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 1.2 – Average rate per assessment – farmland

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
7	Blue Mountains	1,569.44	1,552.45	-1.1	1,613.79	4.0
7	Campbelltown	4,885.71	4,536.23	-7.2	5,044.78	11.2
7	Gosford	812.50	889.97	9.5	925.57	4.0
7	Hills	1,210.02	1,341.23	10.8	1,375.60	2.6
7	Hornsby	1,311.48	1,347.54	2.7	1,397.39	3.7
7	Liverpool	2,386.67	2,477.12	3.8	2,769.23	11.8
7	Penrith	2,058.67	2,281.41	10.8	2,280.00	-0.1
7	Wyong	2,007.09	2,022.39	0.8	2,042.86	1.0
7.1	Group average	1,643.08	1,730.47	5.3	1,798.15	3.9
8	Brewarrina	1,977.99	2,050.00	3.6	2,128.13	3.8
8	Conargo	2,331.27	2,355.47	1.0	2,474.01	5.0
8	Jerilderie	2,179.67	2,233.39	2.5	2,246.94	0.6
8	Urana	1,754.28	1,804.65	2.9	1,852.53	2.7
8.1	Group average	2,086.71	2,132.33	2.2	2,199.57	3.2
9	Balranald	1,283.67	1,325.96	3.3	1,389.22	4.8
9	Bogan	1,966.82	1,992.48	1.3	2,075.41	4.2
9	Bombala	1,593.25	1,722.47	8.1	1,797.65	4.4
9	Boorowa	1,854.86	1,951.48	5.2	1,957.16	0.3
9	Bourke	2,302.27	2,428.21	5.5	2,439.59	0.5
9	Carrathool	2,587.04	No Data	N/A	2,439.52	N/A
9	Central Darling	882.35	No Data	N/A	905.82	N/A
9	Coolamon	1,472.79	1,491.67	1.3	1,520.05	1.9
9	Coonamble	3,451.80	3,531.79	2.3	3,636.05	3.0
9	Gilgandra	2,496.30	2,688.11	7.7	2,774.00	3.2
9	Gloucester#	2,316.03	N/A	N/A	N/A	N/A
9	Gundagai	1,476.50	1,722.89	16.7	1,755.15	1.9
9	Guyra	1,512.67	1,781.14	17.7	2,009.95	12.8
9	Harden	1,681.02	1,940.36	15.4	2,030.30	4.6
9	Hay	2,551.40	2,577.35	1.0	2,230.05	-13.5
9	Lockhart	1,203.19	1,233.16	2.5	1,281.85	3.9
9	Murrumbidgee	2,367.62	2,375.47	0.3	2,518.87	6.0
9	Tumbarumba	1,440.49	1,438.71	-0.1	1,474.25	2.5
9	Wakool	2,188.89	2,574.86	17.6	2,662.34	3.4
9	Walcha	2,587.09	2,431.30	-6.0	2,969.59	22.1
9	Warren	4,275.41	4,418.88	3.4	4,577.55	3.6
9	Weddin	1,011.24	1,041.88	3.0	1,078.49	3.5
9.1	Group average	1,995.16	2,085.47	4.5	2,155.80	3.4

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Table 1.2 – Average rate per assessment – farmland

Group	Council	2007/08	2008/09	Variation	2009/10	Variation
		\$	\$	%	\$	%
10	Berrigan	1,477.30	1,613.15	9.2	1,672.95	3.7
10	Bland	No Data	2,227.86	No Data	2,321.23	4.2
10	Blayney	2,010.30	2,067.21	2.8	2,135.34	3.3
10	Cobar	1,498.58	1,498.64	0.0	1,193.47	-20.4
10	Cootamundra	1,595.06	1,656.49	3.9	1,700.76	2.7
10	Dungog	1,716.85	1,693.39	-1.4	1,784.78	5.4
10	Glen Innes Severn	1,434.07	1,650.10	15.1	1,748.28	6.0
10	Gloucester#	N/A	2,409.79	N/A	2,496.19	3.6
10	Gwydir	3,237.49	3,462.32	6.9	3,614.53	4.4
10	Junee	1,467.94	1,494.62	1.8	1,693.03	13.3
10	Kyogle	1,100.00	1,142.12	3.8	1,169.47	2.4
10	Lachlan	2,026.91	2,224.43	9.7	2,188.08	-1.6
10	Liverpool Plains	3,059.13	3,152.95	3.1	3,408.33	8.1
10	Murray	1,821.50	1,878.14	3.1	2,011.15	7.1
10	Narrandera	2,723.10	2,724.43	0.0	2,790.23	2.4
10	Narromine	2,629.21	2,589.83	-1.5	2,753.41	6.3
10	Oberon	1,103.66	1,138.65	3.2	1,172.41	3.0
10	Snowy River	1,441.18	1,459.46	1.3	1,393.56	-4.5
10	Temora	1,392.72	1,437.13	3.2	1,463.77	1.9
10	Tenterfield	998.33	979.64	-1.9	976.89	-0.3
10	Upper Lachlan	1,345.79	1,380.41	2.6	1,428.41	3.5
10	Uralla	2,601.20	2,850.39	9.6	3,201.71	12.3
10	Walgett	3,382.93	3,219.51	-4.8	3,491.46	8.4
10	Wellington	2,461.00	2,451.84	-0.4	2,588.65	5.6
10	Wentworth	1,142.15	1,189.81	4.2	1,232.97	3.6
10.1	Group average	1,818.30	1,909.00	5.0	1,983.59	3.9
11	Bellingen	1,508.32	1,534.93	1.8	1,600.00	4.2
11	Cabonne	2,029.08	2,051.46	1.1	2,165.54	5.6
11	Cooma-Monaro	917.58	955.19	4.1	994.53	4.1
11	Corowa	1,609.65	1,704.31	5.9	1,745.59	2.4
11	Cowra	1,219.48	1,274.07	4.5	1,273.96	-0.0
11	Forbes	1,856.60	1,932.88	4.1	2,017.95	4.4
11	Greater Hume	1,457.00	1,496.83	2.7	1,562.18	4.4
11	Gunnedah	2,770.51	2,952.88	6.6	2,991.26	1.3
11	Inverell	1,982.69	2,055.47	3.7	2,128.38	3.5
11	Leeton	2,590.62	2,777.22	7.2	2,923.86	5.3
11	Moree Plains	5,247.38	5,385.84	2.6	6,219.69	15.5
11	Muswellbrook	1,986.21	1,942.68	-2.2	2,664.54	37.2
11	Nambucca	1,307.54	1,384.31	5.9	1,461.54	5.6
11	Narrabri	2,178.79	2,435.43	11.8	2,705.07	11.1
11	Palerang	1,720.88	1,884.35	9.5	1,984.66	5.3
11	Parkes	1,214.84	1,375.80	13.2	1,541.73	12.1
11	Tumut	1,496.23	1,471.70	-1.6	1,458.40	-0.9
11	Upper Hunter	2,306.32	2,395.54	3.9	2,362.00	-1.4
11	Warrumbungle	No Data	No Data	N/A	2,216.53	N/A
11	Yass Valley	1,599.72	1,698.76	6.2	1,759.00	3.5
11	Young	1,680.14	1,706.56	1.6	1,815.45	6.4
11.1	Group average	1,978.52	2,069.44	4.6	2,209.07	6.7
	NSW State average	1,694.59	1,775.00	4.7	1,876.10	5.7

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 1.3 – Average rate per assessment – business

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
1	Sydney	8,739.61	9,011.48	3.1	9,227.46	2.4
2	Ashfield	3,515.15	3,814.96	8.5	3,979.05	4.3
2	Botany Bay	7,711.90	7,680.02	-0.4	7,745.42	0.9
2	Burwood	4,372.13	4,567.70	4.5	4,776.04	4.6
2	Hunters Hill	962.62	965.09	0.3	1,003.57	4.0
2	Kogarah	2,120.59	2,088.08	-1.5	2,052.43	-1.7
2	Lane Cove	2,944.64	3,076.81	4.5	3,058.86	-0.6
2	Leichhardt	5,395.31	5,684.35	5.4	5,966.25	5.0
2	Manly	3,451.21	3,639.36	5.5	3,833.04	5.3
2	Mosman	2,299.52	2,347.87	2.1	2,372.82	1.1
2	North Sydney	2,464.20	2,501.90	1.5	2,603.24	4.1
2	Pittwater	1,757.53	1,706.23	-2.9	1,769.37	3.7
2	Strathfield	3,817.26	3,940.34	3.2	4,091.99	3.8
2	Waverley	3,937.03	4,025.76	2.3	4,041.97	0.4
2	Willoughby	4,288.73	4,717.76	10.0	5,040.93	6.9
2	Woollahra	2,902.33	2,993.25	3.1	2,696.39	-9.9
2.1	Group average	3,660.89	3,802.35	3.9	3,892.41	2.4
3	Auburn	5,544.86	5,794.92	4.5	5,966.78	3.0
3	Bankstown	4,789.25	4,812.39	0.5	5,008.15	4.1
3	Blacktown	5,400.17	5,448.73	0.9	6,073.69	11.5
3	Canada Bay	2,579.94	2,564.27	-0.6	2,548.00	-0.6
3	Canterbury	3,214.57	3,325.97	3.5	3,534.26	6.3
3	Fairfield	3,747.23	4,174.49	11.4	4,727.63	13.3
3	Holroyd	4,457.99	4,713.65	5.7	5,004.58	6.2
3	Hurstville	2,420.45	2,365.05	-2.3	2,430.89	2.8
3	Ku-ring-gai	2,896.11	2,867.24	-1.0	3,142.21	9.6
3	Marrickville	4,618.39	4,791.32	3.7	4,854.48	1.3
3	Parramatta	8,232.48	8,395.99	2.0	9,045.69	7.7
3	Randwick	4,971.21	5,189.71	4.4	4,924.35	-5.1
3	Rockdale	2,299.56	2,368.12	3.0	2,503.47	5.7
3	Ryde	6,341.76	6,828.85	7.7	6,622.28	-3.0
3	Sutherland	2,601.82	2,661.09	2.3	2,803.39	5.3
3	Warringah	3,400.75	3,346.47	-1.6	3,304.14	-1.3
3.1	Group average	4,451.34	4,579.11	2.9	4,793.18	4.7

Table 1.3 – Average rate per assessment – business

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
4	Albury	4,256.55	4,149.03	-2.5	4,262.59	2.7
4	Armidale Dumaresq	2,679.93	2,705.99	1.0	2,809.35	3.8
4	Ballina	1,287.12	1,613.78	25.4	1,858.72	15.2
4	Bathurst Regional	3,090.87	3,157.85	2.2	3,582.34	13.4
4	Bega Valley	1,430.79	1,479.96	3.4	1,507.10	1.8
4	Broken Hill	3,374.90	3,316.21	-1.7	3,589.29	8.2
4	Byron	2,385.68	2,746.13	15.1	2,759.97	0.5
4	Cessnock	2,741.67	2,713.04	-1.0	2,842.42	4.8
4	Clarence Valley	2,113.99	2,054.66	-2.8	1,354.55	-34.1
4	Coffs Harbour#	2,961.36	N/A	N/A	N/A	N/A
4	Deniliquin	1,898.38	2,016.32	6.2	2,039.35	1.1
4	Dubbo	4,394.86	4,587.73	4.4	4,566.54	-0.5
4	Eurobodalla	2,388.94	2,434.01	1.9	2,502.49	2.8
4	Goulburn Mulwaree	2,984.04	3,119.68	4.5	3,983.84	27.7
4	Great Lakes	2,053.91	2,068.27	0.7	2,063.05	-0.3
4	Greater Taree	2,213.11	2,366.84	6.9	2,156.53	-8.9
4	Griffith	1,939.27	1,885.74	-2.8	1,973.66	4.7
4	Kempsey	1,252.04	1,303.25	4.1	1,323.00	1.5
4	Kiama	1,028.93	1,286.01	25.0	1,392.48	8.3
4	Lismore	3,238.88	3,383.33	4.5	3,526.23	4.2
4	Lithgow	2,503.75	2,771.59	10.7	2,857.44	3.1
4	Maitland	4,356.82	4,318.12	-0.9	4,227.36	-2.1
4	Mid-Western Regional	1,651.42	1,653.20	0.1	1,673.27	1.2
4	Orange	4,399.66	4,609.90	4.8	4,700.74	2.0
4	Port Macquarie-Hastings	2,499.25	2,539.96	1.6	2,613.55	2.9
4	Port Stephens	2,709.37	No Data	N/A	3,404.15	N/A
4	Queanbeyan	3,912.24	3,804.20	-2.8	3,810.09	0.2
4	Richmond Valley	1,395.27	1,496.29	7.2	1,521.55	1.7
4	Shellharbour	2,896.34	2,839.10	-2.0	2,862.34	0.8
4	Singleton	1,242.27	1,259.48	1.4	1,260.37	0.1
4	Tamworth Regional	1,950.80	2,033.28	4.2	2,135.56	5.0
4	Wagga Wagga	3,883.21	4,253.90	9.5	4,671.44	9.8
4	Wingecarribee	2,050.79	2,208.04	7.7	2,393.65	8.4
4.1	Group average	2,727.17	2,797.45	2.6	2,910.00	4.0
5	Coffs Harbour#	N/A	3,168.36	N/A	3,353.92	5.9
5	Lake Macquarie	2,724.67	2,796.57	2.6	3,057.92	9.3
5	Newcastle	6,391.36	6,709.12	5.0	6,773.26	1.0
5	Shoalhaven	1,653.08	1,647.96	-0.3	1,791.97	8.7
5	Tweed	1,895.92	1,971.86	4.0	2,184.15	10.8
5	Wollongong	7,759.94	8,163.07	5.2	8,496.24	4.1
5.1	Group average	4,829.28	4,810.94	-0.4	5,041.89	4.8
6	Camden	3,307.12	4,717.68	42.7	4,333.13	-8.2
6	Hawkesbury	1,132.21	1,087.35	-4.0	1,518.64	39.7
6	Wollondilly	1,204.26	1,240.00	3.0	1,433.63	15.6
6.1	Group average	1,931.97	2,478.54	28.3	2,580.95	4.1

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 1.3 – Average rate per assessment – business

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
7	Blue Mountains	1,950.56	1,855.56	-4.9	1,994.34	7.5
7	Campbelltown	4,559.08	4,794.16	5.2	4,879.89	1.8
7	Gosford	2,022.76	2,190.97	8.3	2,268.43	3.5
7	Hills	1,906.82	1,890.06	-0.9	1,774.22	-6.1
7	Hornsby	2,330.50	2,386.06	2.4	2,383.57	-0.1
7	Liverpool	4,446.72	4,673.54	5.1	5,429.55	16.2
7	Penrith	4,518.44	4,934.19	9.2	5,381.06	9.1
7	Wyong	2,564.27	2,664.89	3.9	2,717.64	2.0
7.1	Group average	3,145.26	3,271.03	4.0	3,450.68	5.5
8	Brewarrina	125.00	126.98	1.6	131.15	3.3
8	Conargo	236.36	245.61	3.9	294.12	19.7
8	Jerilderie	204.08	229.73	12.6	251.70	9.6
8	Urana	296.30	296.30	0.0	306.31	3.4
8.1	Group average	221.93	234.04	5.5	254.05	8.6
9	Balranald	722.89	757.40	4.8	649.12	-14.3
9	Bogan	830.80	840.12	1.1	835.06	-0.6
9	Bombala	754.72	728.40	-3.5	770.19	5.7
9	Boorowa	253.73	367.65	44.9	617.65	68.0
9	Bourke	356.32	355.93	-0.1	375.00	5.4
9	Carrathool	723.81	No Data	N/A	888.32	N/A
9	Central Darling	214.77	No Data	N/A	226.03	N/A
9	Coolamon	262.50	266.39	1.5	281.63	5.7
9	Coonamble	545.45	547.74	0.4	538.46	-1.7
9	Gilgandra	587.96	663.51	12.8	674.42	1.6
9	Gloucester#	704.00	N/A	N/A	N/A	N/A
9	Gundagai	448.05	490.57	9.5	436.36	-11.0
9	Guyra	360.54	428.57	18.9	434.21	1.3
9	Harden	573.33	597.40	4.2	644.74	7.9
9	Hay	1,063.73	1,060.19	-0.3	1,240.38	17.0
9	Lockhart	326.83	351.22	7.5	345.45	-1.6
9	Murrumbidgee	223.40	250.00	11.9	260.87	4.3
9	Tumbarumba	556.15	565.45	1.7	575.92	1.9
9	Wakool	587.55	645.67	9.9	709.80	9.9
9	Walcha	389.26	567.57	45.8	602.74	6.2
9	Warren	1,132.23	1,165.29	2.9	1,198.35	2.8
9	Weddin	848.92	870.50	2.5	911.11	4.7
9.1	Group average	563.40	609.46	8.2	630.74	3.5

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 1.3 – Average rate per assessment – business

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
10	Berrigan	992.50	1,059.62	6.8	1,077.75	1.7
10	Bland	No Data	849.41	N/A	861.43	1.4
10	Blayney	740.10	693.48	-6.3	745.78	7.5
10	Cobar	635.74	657.63	3.4	675.84	2.8
10	Cootamundra	1,521.74	1,579.71	3.8	1,621.39	2.6
10	Dungog	648.65	703.50	8.5	742.63	5.6
10	Glen Innes Severn	1,058.05	1,073.98	1.5	1,198.43	11.6
10	Gloucester#	N/A	772.91	N/A	806.32	4.3
10	Gwydir	416.67	345.79	-17.0	272.30	-21.3
10	Junee	1,086.71	1,074.87	-1.1	1,272.25	18.4
10	Kyogle	828.05	1,520.00	83.6	897.32	-41.0
10	Lachlan	388.03	426.99	10.0	429.52	0.6
10	Liverpool Plains	1,233.53	1,294.29	4.9	1,422.96	9.9
10	Murray	585.69	609.68	4.1	640.19	5.0
10	Narrandera	720.87	783.56	8.7	819.18	4.5
10	Narromine	1,266.67	1,170.82	-7.6	1,159.42	-1.0
10	Oberon	525.35	638.89	21.6	650.00	1.7
10	Snowy River	1,021.24	1,424.37	39.5	1,412.63	-0.8
10	Temora	1,016.81	986.77	-3.0	1,109.86	12.5
10	Tenterfield	659.57	677.97	2.8	692.31	2.1
10	Upper Lachlan	384.00	476.74	24.2	537.88	12.8
10	Uralla	200.91	192.31	-4.3	461.54	140.0
10	Walgett	167.84	252.96	50.7	502.25	98.6
10	Wellington	885.02	713.29	-19.4	979.02	37.3
10	Wentworth	2,535.85	2,589.55	2.1	3,981.06	53.7
10.1	Group average	720.76	782.07	8.5	986.52	26.1
11	Bellingen	347.22	911.60	162.5	930.75	2.1
11	Cabonne	323.16	317.50	-1.8	354.11	11.5
11	Cooma-Monaro	3,309.93	3,370.46	1.8	3,319.81	-1.5
11	Corowa	814.81	833.00	2.2	886.13	6.4
11	Cowra	2,098.04	2,158.27	2.9	2,210.53	2.4
11	Forbes	2,483.78	2,568.91	3.4	2,696.43	5.0
11	Greater Hume	513.86	523.01	1.8	546.04	4.4
11	Gunnedah	3,006.00	3,234.59	7.6	3,080.93	-4.8
11	Inverell	2,577.13	2,727.78	5.8	2,815.64	3.2
11	Leeton	767.44	903.92	17.8	669.96	-25.9
11	Moree Plains	2,436.15	2,444.26	0.3	2,564.65	4.9
11	Muswellbrook	1,284.19	1,273.70	-0.8	1,265.85	-0.6
11	Nambucca	1,243.38	1,311.67	5.5	1,375.00	4.8
11	Narrabri	1,682.76	1,767.01	5.0	1,773.27	0.4
11	Palerang	597.90	638.84	6.8	651.81	2.0
11	Parkes	1,724.57	1,741.84	1.0	1,823.44	4.7
11	Tumut	1,695.04	1,552.94	-8.4	1,558.69	0.4
11	Upper Hunter	875.24	884.91	1.1	994.04	12.3
11	Warrumbungle	No Data	No Data	N/A	862.66	N/A
11	Yass Valley	1,678.70	1,752.69	4.4	1,821.43	3.9
11	Young	1,954.73	2,130.78	9.0	2,074.60	-2.6
11.1	Group average	1,605.03	1,678.29	4.6	1,660.82	-1.0
	NSW State average	3,834.81	3,988.16	4.0	4,151.00	4.1

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

KEY PERFORMANCE INDICATOR

1.4 Outstanding rates and annual charges

This indicator assesses the impact of uncollected rates and annual charges on liquidity and the effectiveness of a council's debt recovery. The percentage of rates and annual charges that are unpaid at the end of a financial year is a measure of how well a council is managing debt recovery.

Rates and annual charges are usually levied at the beginning of the financial year (31 July at the latest). They can be paid as a single amount or in four equal installments. The final installment is due by 31 May.

The lower the percentage, the less income is tied up in receivables and the more revenue there is available for council purposes.

The formula used for this indicator is:

$$\frac{\text{Outstanding rates and annual charges} \times 100}{\text{Annual revenue from rates and annual charges collectible}}$$

Some factors affecting this indicator are:

- the council's rating policy
- the level of reliance on other revenue sources
- the level of cash reserves
- cash management and timing of cash flows
- credit management policies
- the socioeconomic characteristics of the area
- the physical size of the council
- environmental factors eg in rural areas drought can adversely affect the ability of ratepayers to meet their obligations on time.

Comparative performance for 2007/08, 2008/09 and 2009/10

In 2009/10, councils reported that \$249 million had not been collected from total rates and annual charges revenue of \$4.7 billion. This represents an average outstanding amount of 5.3%. The average amount overdue was 4.9% for urban and coastal councils and 8.6% for rural councils. The Division's accepted benchmarks for outstanding rates are <5% for urban and coastal councils and <10% for rural councils.

	2007/08	2008/09	2009/10
TABLE B1.41 Outstanding rates and charges	%	%	%
NSW Mean	5.2	5.4	5.3
NSW High	24.4	27.8	31.8
NSW Low	1.0	1.0	1.0
NSW Median	5.8	6.0	6.2

Data sources for this indicator: council financial reports: note 13.

Table 1.4 – Outstanding rates and annual charges

Group	Council	2007/08 %	2008/09 %	2009/10 %
1	Sydney	1.91%	1.98%	1.95%
2	Ashfield	1.82%	1.78%	1.94%
2	Botany Bay	5.92%	6.19%	7.61%
2	Burwood	2.82%	2.81%	2.46%
2	Hunters Hill	3.83%	2.89%	3.11%
2	Kogarah	2.72%	3.17%	3.47%
2	Lane Cove	3.69%	4.54%	1.80%
2	Leichhardt	6.52%	7.33%	6.98%
2	Manly	3.52%	3.97%	3.16%
2	Mosman	1.97%	2.15%	1.65%
2	North Sydney	1.04%	0.99%	0.98%
2	Pittwater	4.53%	4.65%	4.95%
2	Strathfield	5.99%	7.86%	6.74%
2	Waverley	3.34%	2.68%	2.54%
2	Willoughby	2.46%	3.00%	2.78%
2	Woollahra	4.21%	4.86%	4.63%
2.1	Group average	3.71%	4.02%	3.80%
3	Auburn	3.47%	3.62%	2.41%
3	Bankstown	5.65%	5.67%	5.23%
3	Blacktown	4.82%	4.60%	4.03%
3	Canada Bay	2.38%	2.29%	2.43%
3	Canterbury	5.21%	5.16%	5.11%
3	Fairfield	4.80%	3.97%	4.88%
3	Holroyd	4.33%	4.01%	3.75%
3	Hurstville	2.29%	2.43%	2.62%
3	Ku-ring-gai	2.98%	3.04%	3.35%
3	Marrickville	4.02%	3.77%	3.61%
3	Parramatta	4.11%	5.50%	4.28%
3	Randwick	3.05%	2.92%	2.64%
3	Rockdale	5.89%	5.81%	5.63%
3	Ryde	2.82%	3.94%	4.11%
3	Sutherland	5.02%	5.06%	4.72%
3	Warringah	3.46%	3.07%	3.85%
3.1	Group average	4.25%	4.28%	4.10%

Table 1.4 – Outstanding rates and annual charges

Group	Council	2007/08 %	2008/09 %	2009/10 %
4	Albury	2.81%	2.54%	2.70%
4	Armidale Dumaresq	11.23%	11.71%	9.84%
4	Ballina	8.83%	9.42%	12.17%
4	Bathurst Regional	6.87%	6.87%	8.71%
4	Bega Valley	3.50%	3.58%	5.38%
4	Broken Hill	6.10%	7.02%	8.75%
4	Byron	4.87%	4.20%	4.32%
4	Cessnock	7.07%	5.07%	5.49%
4	Clarence Valley	7.58%	6.62%	6.12%
4	Coffs Harbour#	6.21%	N/A	N/A
4	Deniliquin	6.36%	8.36%	9.34%
4	Dubbo	5.83%	5.94%	5.37%
4	Eurobodalla	3.01%	3.22%	2.84%
4	Goulburn Mulwaree	6.73%	8.38%	8.06%
4	Great Lakes	4.01%	5.54%	5.66%
4	Greater Taree	6.20%	6.34%	6.44%
4	Griffith	2.23%	3.16%	8.11%
4	Kempsey	5.66%	4.75%	4.62%
4	Kiama	3.31%	3.30%	2.83%
4	Lismore	10.89%	11.19%	9.96%
4	Lithgow	7.18%	6.63%	4.64%
4	Maitland	5.02%	3.62%	3.01%
4	Mid-Western Regional	4.02%	4.35%	4.43%
4	Orange	5.82%	9.19%	5.87%
4	Port Macquarie-Hastings	7.81%	8.11%	8.39%
4	Port Stephens	5.01%	No Data	4.79%
4	Queanbeyan	4.65%	4.69%	3.88%
4	Richmond Valley	3.63%	3.84%	5.33%
4	Shellharbour	5.86%	5.06%	4.46%
4	Singleton	3.45%	3.44%	3.14%
4	Tamworth Regional	5.75%	6.89%	6.29%
4	Wagga Wagga	6.45%	6.22%	6.27%
4	Wingecarribee	5.63%	5.97%	2.77%
4.1	Group average	5.87%	6.00%	5.85%
5	Coffs Harbour#	N/A	5.98%	5.65%
5	Lake Macquarie	2.75%	2.88%	3.20%
5	Newcastle	4.91%	5.46%	5.70%
5	Shoalhaven	8.24%	10.09%	7.25%
5	Tweed	4.98%	5.82%	7.22%
5	Wollongong	6.57%	6.75%	5.91%
5.1	Group average	5.55%	6.18%	5.75%
6	Camden	7.08%	6.83%	6.16%
6	Hawkesbury	6.68%	6.12%	6.37%
6	Wollondilly	5.11%	8.76%	8.06%
6.1	Group average	6.47%	6.99%	6.72%

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 1.4 – Outstanding rates and annual charges

Group	Council	2007/08 %	2008/09 %	2009/10 %
7	Blue Mountains	5.25%	4.89%	4.45%
7	Campbelltown	5.36%	5.28%	5.39%
7	Gosford	8.25%	8.43%	7.89%
7	Hills	3.27%	3.47%	4.64%
7	Hornsby	3.88%	3.47%	3.71%
7	Liverpool	5.35%	5.29%	5.06%
7	Penrith	5.06%	4.98%	5.67%
7	Wyong	7.36%	7.27%	6.79%
7.1	Group average	5.79%	5.74%	5.78%
8	Brewarrina	24.43%	26.41%	13.36%
8	Conargo	8.20%	11.68%	12.53%
8	Jerilderie	6.81%	8.94%	9.05%
8	Urana	3.05%	5.64%	5.18%
8.1	Group average	11.37%	14.01%	10.51%
9	Balranald	12.17%	8.66%	10.97%
9	Bogan	11.44%	11.30%	11.69%
9	Bombala	2.56%	1.24%	1.74%
9	Boorowa	9.84%	10.67%	8.71%
9	Bourke	16.91%	17.56%	16.10%
9	Carrathool	9.30%	No Data	3.80%
9	Central Darling	5.98%	27.80%	24.37%
9	Coolamon	7.75%	6.26%	8.17%
9	Coonamble	9.48%	9.27%	8.54%
9	Gilgandra	5.61%	5.28%	5.54%
9	Gloucester#	7.29%	N/A	N/A
9	Gundagai	7.95%	7.41%	8.43%
9	Guyra	7.41%	7.84%	9.24%
9	Harden	11.76%	12.42%	13.18%
9	Hay	11.90%	14.79%	16.16%
9	Lockhart	6.13%	5.04%	5.62%
9	Murrumbidgee	6.29%	7.23%	9.22%
9	Tumbarumba	5.31%	4.88%	5.65%
9	Wakool	9.76%	10.23%	12.93%
9	Walcha	7.59%	4.63%	6.33%
9	Warren	2.76%	2.83%	3.37%
9	Weddin	9.57%	9.65%	8.61%
9.1	Group average	8.48%	8.90%	9.27%

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 1.4 – Outstanding rates and annual charges

Group	Council	2007/08 %	2008/09 %	2009/10 %
10	Berrigan	4.17%	5.25%	5.07%
10	Bland	No Data	9.95%	8.27%
10	Blayney	5.82%	7.85%	7.50%
10	Cobar	6.56%	7.01%	9.26%
10	Cootamundra	14.10%	11.85%	9.78%
10	Dungog	4.62%	5.20%	5.66%
10	Glen Innes Severn	6.95%	5.00%	6.57%
10	Gloucester#	N/A	6.84%	6.19%
10	Gwydir	10.41%	8.09%	9.19%
10	Junee	6.22%	6.03%	8.11%
10	Kyogle	10.55%	8.51%	10.76%
10	Lachlan	5.47%	6.44%	7.06%
10	Liverpool Plains	7.44%	7.79%	8.09%
10	Murray	5.72%	6.88%	6.95%
10	Narrandera	5.82%	5.56%	8.15%
10	Narromine	6.95%	8.32%	9.81%
10	Oberon	5.25%	5.88%	8.99%
10	Snowy River	7.62%	7.42%	8.29%
10	Temora	2.61%	2.41%	3.19%
10	Tenterfield	7.66%	6.41%	9.77%
10	Upper Lachlan	2.67%	2.66%	2.66%
10	Uralla	11.19%	9.33%	9.74%
10	Walgett	7.89%	7.18%	7.87%
10	Wellington	3.95%	4.58%	4.70%
10	Wentworth	20.18%	26.01%	31.84%
10.1	Group average	7.45%	7.71%	8.74%
11	Bellingen	7.77%	12.30%	9.13%
11	Cabonne	8.54%	10.20%	10.92%
11	Cooma-Monaro	9.27%	9.79%	9.15%
11	Corowa	6.75%	8.52%	8.45%
11	Cowra	9.94%	10.67%	12.25%
11	Forbes	9.34%	9.94%	11.18%
11	Greater Hume	5.79%	5.79%	6.61%
11	Gunnedah	11.64%	11.21%	13.30%
11	Inverell	5.11%	5.57%	5.58%
11	Leeton	4.49%	4.61%	4.32%
11	Moree Plains	9.09%	9.74%	9.63%
11	Muswellbrook	2.20%	4.95%	4.95%
11	Nambucca	6.23%	5.81%	5.79%
11	Narrabri	7.41%	7.23%	6.77%
11	Palerang	10.39%	9.46%	7.61%
11	Parkes	7.03%	7.34%	6.23%
11	Tumut	7.00%	9.29%	8.94%
11	Upper Hunter	4.97%	5.32%	7.88%
11	Warrumbungle	No Data	9.03%	11.09%
11	Yass Valley	6.05%	6.39%	6.17%
11	Young	6.95%	7.09%	6.89%
11.1	Group average	7.41%	8.16%	8.26%
	NSW State average	5.20%	5.40%	5.31%

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

KEY PERFORMANCE INDICATOR

1.5 Percentage movement in rates and annual charges revenue from previous year

This indicator shows the increase or decrease in revenue from rates and annual charges from the previous year. A council's income from rates and annual charges (except water, sewerage and domestic waste) is limited by the rate-pegging percentage determined by the NSW Government.

If a council can show that special circumstances exist, they may be given Ministerial approval to increase their annual general revenue by more than the general rate-pegging variation. Water and sewerage rates and charges are set by each council and are not limited by rate-pegging. Domestic waste charges are not limited by rate-pegging but they must not exceed the cost of providing the service.

The formula used for this indicator is:

$$\frac{2009/10 \text{ rates and annual charges} - 2008/09 \text{ rates and annual charges}}{2008/09 \text{ rates and annual charges}} \times 100$$

Some factors affecting this indicator are:

- rate-pegging legislation limiting overall rate revenue
- the council's revenue raising policy
- the level of reliance on other revenue sources
- the level of cash reserves
- cash management and timing of cash flows.

Comparative performance for 2007/08, 2008/09 and 2009/10

In 2009/10, the movement in revenue from rates and annual charges ranged from an increase of 21.4% to a reduction of -7.5%. The average increase in 2009/10 was 6.1%. This includes increases in water and sewerage rates and charges, which are not subject to rate-pegging. The approved general rate increase in 2009/10 was 3.5%.

These results are affected by changes in councils' rating and charging policies. For example, a council may decide to change from an annual charge for water supply to a two part (access and usage) charging regime, or implement a new domestic waste service, or introduce a storm water management charge

	2007/08	2008/09	2009/10
TABLE B1.51			
Percentage movement in rates and annual charges from previous year	%	%	%
NSW Mean	5.9	5.0	6.1
NSW High	19.5	15.8	21.4
NSW Low	-3.1	-11.9	-7.5
NSW Median	5.5	4.5	5.4

Data sources for this indicator: council financial reports: note 3(a) – rates and annual charges.

Table 1.5 – Percentage movement in rates and annual charges revenue from previous year

Group	Council	2007/08 %	2008/09 %	2009/10 %
1	Sydney	4.42%	5.92%	4.41%
2	Ashfield	14.86%	4.78%	7.51%
2	Botany Bay	3.85%	2.65%	4.88%
2	Burwood	8.25%	4.05%	8.22%
2	Hunters Hill	6.82%	3.48%	3.57%
2	Kogarah	3.79%	5.08%	7.26%
2	Lane Cove	8.45%	3.39%	4.01%
2	Leichhardt	3.39%	3.20%	4.33%
2	Manly	9.56%	5.27%	4.74%
2	Mosman	8.63%	7.58%	4.14%
2	North Sydney	8.23%	5.26%	3.87%
2	Pittwater	6.67%	5.06%	4.31%
2	Strathfield	6.54%	4.47%	6.48%
2	Waverley	2.69%	2.58%	2.76%
2	Willoughby	4.51%	8.89%	5.78%
2	Woollahra	6.31%	3.79%	4.42%
2.1	Group average	6.30%	4.73%	4.91%
3	Auburn	8.37%	9.32%	5.52%
3	Bankstown	5.46%	2.62%	5.88%
3	Blacktown	7.18%	4.34%	4.63%
3	Canada Bay	7.36%	5.65%	7.95%
3	Canterbury	3.29%	2.85%	4.02%
3	Fairfield	3.40%	3.36%	4.91%
3	Holroyd	3.72%	3.99%	5.98%
3	Hurstville	4.66%	3.73%	6.52%
3	Ku-ring-gai	3.38%	5.91%	8.49%
3	Marrickville	5.56%	4.13%	5.32%
3	Parramatta	4.27%	4.23%	4.52%
3	Randwick	7.22%	6.77%	6.42%
3	Rockdale	4.83%	2.21%	6.95%
3	Ryde	4.28%	3.62%	4.30%
3	Sutherland	3.65%	3.40%	3.85%
3	Warringah	4.01%	3.98%	8.40%
3.1	Group average	4.94%	4.17%	5.59%

Table 1.5 – Percentage movement in rates and annual charges revenue from previous year

Group	Council	2007/08 %	2008/09 %	2009/10 %
4	Albury	7.71%	2.69%	4.78%
4	Armidale Dumaresq	0.73%	-3.64%	13.20%
4	Ballina	13.44%	10.94%	7.18%
4	Bathurst Regional	5.84%	4.08%	-2.80%
4	Bega Valley	19.54%	6.72%	7.80%
4	Broken Hill	6.99%	1.77%	4.40%
4	Byron	8.97%	8.22%	5.29%
4	Cessnock	7.24%	9.95%	7.42%
4	Clarence Valley	7.62%	5.96%	7.58%
4	Coffs Harbour#	4.90%	N/A	N/A
4	Deniliquin	4.48%	3.07%	3.93%
4	Dubbo	10.29%	5.58%	4.69%
4	Eurobodalla	7.38%	6.60%	5.35%
4	Goulburn Mulwaree	11.99%	4.21%	1.76%
4	Great Lakes	10.50%	5.91%	9.61%
4	Greater Taree	7.37%	4.93%	12.47%
4	Griffith	4.28%	11.27%	13.96%
4	Kempsey	5.89%	5.11%	5.97%
4	Kiama	6.63%	3.63%	6.66%
4	Lismore	4.90%	3.51%	8.25%
4	Lithgow	3.69%	4.73%	10.77%
4	Maitland	8.32%	5.91%	2.25%
4	Mid-Western Regional	5.74%	-1.58%	4.29%
4	Orange	2.39%	4.59%	5.86%
4	Port Macquarie-Hastings	8.58%	8.17%	5.97%
4	Port Stephens	5.98%	No Data	5.21%
4	Queanbeyan	4.67%	4.16%	4.95%
4	Richmond Valley	9.08%	5.99%	8.06%
4	Shellharbour	7.70%	4.90%	5.76%
4	Singleton	6.76%	3.23%	7.03%
4	Tamworth Regional	10.01%	5.50%	7.48%
4	Wagga Wagga	5.95%	10.06%	9.99%
4	Wingecarribee	3.14%	6.35%	12.43%
4.1	Group average	7.34%	5.65%	6.66%
5	Coffs Harbour#	N/A	7.30%	7.22%
5	Lake Macquarie	10.87%	4.12%	7.04%
5	Newcastle	11.25%	5.29%	4.15%
5	Shoalhaven	5.08%	6.30%	6.62%
5	Tweed	8.42%	9.35%	8.47%
5	Wollongong	8.34%	4.85%	7.28%
5.1	Group average	8.87%	5.82%	6.68%
6	Camden	6.82%	10.51%	3.89%
6	Hawkesbury	4.07%	2.25%	4.81%
6	Wollondilly	9.85%	11.80%	11.05%
6.1	Group average	6.28%	7.25%	5.96%

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 1.5 – Percentage movement in rates and annual charges revenue from previous year

Group	Council	2007/08 %	2008/09 %	2009/10 %
7	Blue Mountains	3.72%	3.81%	5.02%
7	Campbelltown	4.57%	3.47%	3.64%
7	Gosford	1.85%	4.67%	8.08%
7	Hills	3.02%	5.13%	5.61%
7	Hornsby	3.35%	2.92%	3.54%
7	Liverpool	5.46%	6.45%	12.37%
7	Penrith	3.87%	5.19%	4.53%
7	Wyong	5.29%	4.42%	10.72%
7.1	Group average	3.82%	4.57%	7.08%
8	Brewarrina	4.91%	0.36%	4.96%
8	Conargo	0.77%	1.93%	4.33%
8	Jerilderie	3.36%	3.65%	3.19%
8	Urana	3.01%	2.99%	3.31%
8.1	Group average	2.90%	2.21%	3.97%
9	Balranald	8.80%	-6.15%	3.62%
9	Bogan	-1.16%	4.81%	5.54%
9	Bombala	7.42%	3.53%	6.18%
9	Boorowa	5.59%	8.99%	5.21%
9	Bourke	3.46%	3.98%	4.68%
9	Carrathool	2.68%	No Data	-1.37%
9	Central Darling	2.58%	15.83%	-7.45%
9	Coolamon	6.89%	4.06%	3.25%
9	Coonamble	4.16%	1.93%	4.15%
9	Gilgandra	11.76%	8.34%	3.36%
9	Gloucester#	3.63%	N/A	N/A
9	Gundagai	5.82%	12.99%	5.37%
9	Guyra	1.11%	11.11%	4.64%
9	Harden	5.10%	5.70%	-1.83%
9	Hay	5.46%	6.37%	11.43%
9	Lockhart	5.70%	3.60%	3.65%
9	Murrumbidgee	4.53%	2.41%	4.28%
9	Tumbarumba	6.44%	2.28%	3.89%
9	Wakool	3.44%	14.23%	4.15%
9	Walcha	3.46%	0.66%	5.64%
9	Warren	3.28%	3.30%	3.43%
9	Weddin	5.35%	3.64%	7.18%
9.1	Group average	4.62%	5.62%	3.92%

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 1.5 – Percentage movement in rates and annual charges revenue from previous year

Group	Council	2007/08 %	2008/09 %	2009/10 %
10	Berrigan	4.60%	9.46%	6.84%
10	Bland	No Data	2.04%	5.61%
10	Blayney	0.99%	8.70%	5.58%
10	Cobar	8.65%	2.48%	2.89%
10	Cootamundra	3.34%	3.11%	9.85%
10	Dungog	8.52%	-11.86%	6.51%
10	Glen Innes Severn	5.29%	6.01%	5.91%
10	Gloucester#	N/A	5.79%	9.35%
10	Gwydir	12.38%	3.00%	4.91%
10	Junee	3.76%	4.47%	13.55%
10	Kyogle	6.62%	2.96%	4.02%
10	Lachlan	4.31%	7.38%	5.50%
10	Liverpool Plains	6.90%	8.08%	16.64%
10	Murray	5.06%	5.04%	4.57%
10	Narrandera	5.42%	2.26%	3.94%
10	Narromine	3.33%	2.47%	0.97%
10	Oberon	6.58%	3.42%	3.60%
10	Snowy River	0.94%	5.83%	8.62%
10	Temora	4.26%	3.97%	5.12%
10	Tenterfield	12.11%	6.05%	6.42%
10	Upper Lachlan	9.77%	3.83%	3.12%
10	Uralla	-0.30%	1.16%	21.35%
10	Walgett	-3.08%	5.50%	8.18%
10	Wellington	5.09%	2.40%	10.16%
10	Wentworth	6.12%	4.45%	10.94%
10.1	Group average	5.25%	3.95%	7.20%
11	Bellingen	6.53%	0.27%	7.29%
11	Cabonne	3.70%	2.86%	5.93%
11	Cooma-Monaro	8.26%	5.30%	2.51%
11	Corowa	6.12%	9.70%	15.94%
11	Cowra	12.24%	4.10%	4.32%
11	Forbes	3.72%	6.68%	4.48%
11	Greater Hume	5.09%	5.52%	4.53%
11	Gunnedah	4.99%	7.00%	4.10%
11	Inverell	6.11%	4.89%	2.37%
11	Leeton	8.71%	8.32%	8.30%
11	Moree Plains	2.28%	2.18%	9.61%
11	Muswellbrook	6.97%	1.85%	4.79%
11	Nambucca	5.74%	0.58%	8.72%
11	Narrabri	2.67%	5.44%	10.01%
11	Palerang	16.13%	6.77%	7.44%
11	Parkes	2.96%	8.56%	4.62%
11	Tumut	5.35%	3.57%	6.17%
11	Upper Hunter	5.51%	5.33%	5.01%
11	Warrumbungle	No Data	4.42%	10.09%
11	Yass Valley	6.61%	4.72%	4.52%
11	Young	5.28%	5.27%	3.74%
11.1	Group average	5.98%	4.64%	6.41%
	NSW State average	5.89%	4.98%	6.12%

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

KEY PERFORMANCE INDICATOR

1.6 Percentage movement in user charges and fees revenue from previous year

This indicator shows the increase or decrease in revenue from user charges and fees. User charges and fees are levied at council's discretion and are not subject to rate-pegging.

The formula used for this indicator is:

$$\frac{2009/10 \text{ user charges and fees} - 2008/09 \text{ user charges and fees} \times 100}{2008/09 \text{ user charges and fees}}$$

Some factors affecting this indicator are:

- the council's revenue policy
- the level of reliance on other revenue sources eg private works
- the level of cash reserves
- cash management and timing of cash flows
- the level of user pays services provided by the council
- council's costings for the provision of services

Comparative performance for 2007/08, 2008/09 and 2009/10

Councils income from user charges and fees can include payments for such services as private works, payments from the Roads and Traffic Authority (RTA) for work done by rural councils on its behalf, waste management, building services, aged and child care, leisure centres and caravan parks. Increases and decreases may also be affected by changes in a council's revenue raising policy.

During 2009/10, the largest percentage increase in income from user charges and fees was Wakool Shire Council with 133.64%. This was due to an increase in private and RTA works.

	2007/08	2008/09	2009/10
TABLE B1.61			
Percentage movement in user charges and fees from previous year	%	%	%
NSW Mean	6.3	5.1	7.5
NSW High	145.8	88.4	133.6
NSW Low	-31.3	-54.6	-49.3
NSW Median	6.6	5.4	6.1

Data sources for this indicator: council financial reports: note 3(b) – user charges and fees.

Table 1.6 – Percentage movement in user charges and fees from previous year

Group	Council	2007/08 %	2008/09 %	2009/10 %
1	Sydney	11.86%	1.86%	4.48%
2	Ashfield	43.41%	9.54%	5.92%
2	Botany Bay	8.20%	13.28%	-11.70%
2	Burwood	29.56%	-6.40%	9.33%
2	Hunters Hill	2.71%	17.89%	-6.42%
2	Kogarah	17.60%	24.26%	5.09%
2	Lane Cove	1.19%	12.01%	3.87%
2	Leichhardt	3.19%	5.97%	8.41%
2	Manly	10.96%	6.42%	-7.21%
2	Mosman	13.91%	-4.42%	21.47%
2	North Sydney	7.89%	4.30%	-4.12%
2	Pittwater	9.72%	-6.70%	9.96%
2	Strathfield	10.18%	-0.80%	-6.65%
2	Waverley	11.37%	-14.69%	10.94%
2	Willoughby	-6.13%	-6.23%	10.27%
2	Woollahra	35.97%	8.55%	-2.65%
2.1	Group average	9.37%	-0.08%	3.24%
3	Auburn	16.02%	-26.08%	-7.91%
3	Bankstown	9.59%	-4.56%	-0.90%
3	Blacktown	1.74%	6.79%	14.91%
3	Canada Bay	20.11%	25.11%	42.59%
3	Canterbury	13.32%	4.24%	4.55%
3	Fairfield	13.56%	-11.92%	2.29%
3	Holroyd	17.97%	-5.24%	-2.94%
3	Hurstville	10.23%	39.29%	-4.72%
3	Ku-ring-gai	1.83%	1.78%	7.03%
3	Marrickville	10.41%	6.31%	16.64%
3	Parramatta	21.77%	6.84%	5.86%
3	Randwick	7.91%	-7.78%	8.56%
3	Rockdale	-12.25%	21.65%	7.63%
3	Ryde	33.05%	-20.51%	7.83%
3	Sutherland	-3.72%	5.82%	6.24%
3	Warringah	0.33%	10.72%	0.50%
3.1	Group average	8.51%	1.91%	6.74%

Table 1.6 – Percentage movement in user charges and fees from previous year

Group	Council	2007/08 %	2008/09 %	2009/10 %
4	Albury	-10.87%	12.68%	19.05%
4	Armidale Dumaresq	-10.70%	22.87%	16.24%
4	Ballina	-4.09%	15.24%	3.56%
4	Bathurst Regional	0.19%	1.29%	20.42%
4	Bega Valley	22.58%	9.43%	7.12%
4	Broken Hill	5.58%	5.05%	2.78%
4	Byron	4.35%	10.70%	17.59%
4	Cessnock	50.14%	2.86%	-5.34%
4	Clarence Valley	5.84%	3.27%	27.33%
4	Coffs Harbour#	15.15%	N/A	N/A
4	Deniliquin	-12.05%	-14.50%	-8.78%
4	Dubbo	-9.88%	1.05%	12.89%
4	Eurobodalla	12.91%	14.61%	25.97%
4	Goulburn Mulwaree	2.12%	6.89%	13.19%
4	Great Lakes	0.58%	0.50%	16.84%
4	Greater Taree	6.58%	-2.59%	16.66%
4	Griffith	-4.52%	0.35%	13.20%
4	Kempsey	8.32%	5.71%	18.34%
4	Kiama	7.75%	3.03%	3.71%
4	Lismore	10.63%	7.79%	2.59%
4	Lithgow	6.64%	-11.37%	20.32%
4	Maitland	28.09%	-30.39%	-4.02%
4	Mid-Western Regional	24.74%	-14.67%	4.11%
4	Orange	4.66%	-8.86%	-1.77%
4	Port Macquarie-Hastings	10.06%	6.45%	17.77%
4	Port Stephens	-3.53%	No Data	22.05%
4	Queanbeyan	21.62%	-15.12%	21.08%
4	Richmond Valley	12.16%	63.77%	-19.97%
4	Shellharbour	16.29%	17.77%	6.24%
4	Singleton	12.07%	0.71%	16.72%
4	Tamworth Regional	4.61%	5.17%	24.73%
4	Wagga Wagga	-28.68%	2.44%	12.50%
4	Wingecarribee	-5.33%	6.72%	10.88%
4.1	Group average	3.76%	5.35%	11.75%
5	Coffs Harbour#	N/A	11.65%	3.89%
5	Lake Macquarie	7.46%	-3.90%	8.89%
5	Newcastle	18.80%	3.80%	0.94%
5	Shoalhaven	6.08%	11.50%	7.94%
5	Tweed	10.81%	6.99%	16.07%
5	Wollongong	10.71%	2.76%	14.14%
5.1	Group average	11.66%	6.25%	7.41%
6	Camden	52.19%	6.15%	34.13%
6	Hawkesbury	2.42%	-1.38%	-3.09%
6	Wollondilly	-5.48%	7.75%	-0.11%
6.1	Group average	14.43%	3.37%	11.90%

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 1.6 – Percentage movement in user charges and fees from previous year

Group	Council	2007/08 %	2008/09 %	2009/10 %
7	Blue Mountains	1.12%	6.08%	4.92%
7	Campbelltown	-1.53%	11.31%	15.20%
7	Gosford	12.14%	16.21%	6.99%
7	Hills	-1.01%	17.65%	70.14%
7	Hornsby	-11.97%	-1.67%	9.86%
7	Liverpool	4.44%	3.67%	20.21%
7	Penrith	3.67%	10.73%	0.76%
7	Wyong	10.02%	6.51%	5.51%
7.1	Group average	5.38%	9.45%	9.25%
8	Brewarrina	43.05%	-23.61%	5.32%
8	Conargo	66.35%	-33.97%	-31.07%
8	Jerilderie	28.58%	-13.93%	31.74%
8	Urana	-15.50%	0.69%	-0.34%
8.1	Group average	36.43%	-21.15%	8.07%
9	Balranald	1.03%	12.64%	29.25%
9	Bogan	-31.27%	32.16%	0.10%
9	Bombala	-17.11%	-11.00%	64.99%
9	Boorowa	22.20%	-20.63%	-4.34%
9	Bourke	5.65%	14.14%	34.68%
9	Carrathool	3.46%	No Data	-4.92%
9	Central Darling	62.24%	-8.45%	-29.75%
9	Coolamon	5.18%	16.99%	12.86%
9	Coonamble	8.38%	-3.79%	10.56%
9	Gilgandra	5.29%	23.70%	-2.57%
9	Gloucester#	10.27%	N/A	N/A
9	Gundagai	-1.00%	-3.03%	0.91%
9	Guyra	-9.26%	-19.85%	41.40%
9	Harden	12.33%	13.18%	9.06%
9	Hay	-17.49%	39.71%	-21.23%
9	Lockhart	-20.00%	88.39%	-49.29%
9	Murrumbidgee	4.61%	-20.61%	28.26%
9	Tumbarumba	-29.97%	11.81%	-8.78%
9	Wakool	-22.31%	-3.68%	133.64%
9	Walcha	-22.58%	-7.46%	16.54%
9	Warren	17.28%	-48.03%	25.66%
9	Weddin	26.33%	-20.09%	23.05%
9.1	Group average	-0.05%	-0.11%	7.54%

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 1.6 – Percentage movement in user charges and fees from previous year

Group	Council	2007/08 %	2008/09 %	2009/10 %
10	Berrigan	-14.01%	-10.54%	11.71%
10	Bland	No Data	-8.51%	-3.20%
10	Blayney	145.76%	-49.87%	-7.22%
10	Cobar	-10.96%	2.48%	20.27%
10	Cootamundra	-11.99%	11.23%	3.71%
10	Dungog	2.17%	-54.60%	26.99%
10	Glen Innes Severn	21.99%	-2.84%	-4.63%
10	Gloucester#	N/A	7.60%	25.66%
10	Gyward	-22.24%	18.03%	3.82%
10	Junee	8.79%	-9.52%	-3.63%
10	Kyogle	28.85%	26.06%	-0.34%
10	Lachlan	-2.75%	7.78%	5.53%
10	Liverpool Plains	33.17%	3.03%	-2.92%
10	Murray	9.96%	-3.73%	-0.25%
10	Narrandera	-7.20%	0.55%	-0.09%
10	Narromine	-7.34%	35.84%	3.57%
10	Oberon	40.55%	-4.04%	-12.68%
10	Snowy River	10.00%	8.72%	2.11%
10	Temora	-24.60%	-9.71%	94.47%
10	Tenterfield	0.08%	28.53%	-47.56%
10	Upper Lachlan	17.83%	41.97%	-25.33%
10	Uralla	87.82%	-21.71%	-10.60%
10	Walgett	-8.71%	37.62%	7.91%
10	Wellington	-15.39%	18.63%	2.15%
10	Wentworth	-25.75%	1.08%	34.31%
10.1	Group average	5.56%	5.55%	1.17%
11	Bellingen	21.69%	-2.85%	12.58%
11	Cabonne	21.85%	16.23%	-12.25%
11	Cooma-Monaro	-0.15%	12.54%	3.04%
11	Corowa	7.40%	15.61%	30.35%
11	Cowra	-18.07%	51.05%	-9.85%
11	Forbes	-6.75%	31.63%	-18.77%
11	Greater Hume	-22.97%	8.46%	7.92%
11	Gunnedah	13.40%	-19.80%	28.22%
11	Inverell	24.31%	-30.57%	39.70%
11	Leeton	-28.61%	12.29%	18.20%
11	Moree Plains	23.22%	47.55%	-6.12%
11	Muswellbrook	4.80%	10.20%	5.97%
11	Nambucca	-1.17%	10.77%	12.75%
11	Narrabri	33.08%	3.96%	23.75%
11	Palerang	2.36%	10.50%	-19.57%
11	Parkes	-27.22%	46.96%	-11.45%
11	Tumut	-19.29%	2.41%	3.16%
11	Upper Hunter	18.10%	13.86%	10.66%
11	Warrumbungle	No Data	17.41%	15.43%
11	Yass Valley	18.27%	10.53%	3.97%
11	Young	24.52%	-16.89%	5.43%
11.1	Group average	1.61%	13.19%	2.63%
	NSW State average	6.31%	5.13%	7.53%

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Financial

Financial

There are seven key performance indicators for financial:

- sources of income from continuing operations
- total continuing operations income per capita
- dissection of expenses from continuing operations
- total expenses from continuing operations per capita
- unrestricted current ratio
- debt service ratio
- building and infrastructure renewal ratio.

It is important to remember that the key performance indicators, when used on their own, do not give the full picture of a council's performance. All indicators should be reviewed in determining council's financial position.

KEY PERFORMANCE INDICATOR

2.1 Sources of income from continuing operations

The main sources of a council's revenue are:

- rates and annual charges
- user charges and fees
- interest
- grants and contributions
- other revenues e.g. fines, external works, business activities.

Rates and annual charges revenue is generally the most important source of revenue for councils, followed by user charges and fees. These sources of revenue are relatively stable from year to year and allow councils to plan and use sound financial budgeting methods to achieve their objectives. Charges are commonly levied on water usage, trade waste, domestic waste management collection. Fees are generally charged for goods or services and providing information in connection with council's regulatory functions such as building services, private works, aged and child care, leisure centres and other activities offered by councils.

This indicator assesses the degree of dependence on alternative sources of revenue, both continuing operations and capital. It shows the different sources of revenue as a percentage of total revenue. It does not include gains from the sale of assets or gains from joint ventures and associates.

The formula used for this indicator is:

$$\frac{Y \times 100}{\text{Total revenue}}$$

Where 'Y' is the source of revenue eg rates and annual charges, user charges and fees, interest, grants (operating and capital), contributions (operating and capital) and other revenues.

Some factors affecting this indicator are:

- the level of council's entrepreneurial and investment activity
- the socioeconomic characteristics of the area
- the relative level of Federal/State funding
- new development.

Comparative performance for 2007/08, 2008/09 and 2009/10

		2007/08	2008/09	2009/10
TABLE B2.11	Sources of income from continuing operations	%	%	%
	Rates and annual charges	49.0	47.2	47.3
	User charges and fees	17.1	16.4	16.8
	Interest	1.8	2.1	4.2
	Grants	16.0	18.6	16.7
	Contributions	9.7	10.8	9.5
	Other revenues	6.3	4.8	5.6
	Total income from continuing operations	100	100	100

The total dollar amounts between 2007/08 to 2009/10 and the percentages change between 2008/09 and 2009/10 are shown in Table B 2.12.

		2007/08	2008/09	2009/10	2009/10
TABLE B2.12	Sources of income from continuing operations	\$M	\$M	\$M	%
	Rates and annual charges	3,958	4,128	4,424	7.2%
	User charges and fees	1,385	1,434	1,571	9.6%
	Interest#	# ¹ 146	183	391	113.7%
	Grants	1,297	1,626	1,564	-3.8%
	Contributions	785	944	886	-6.1%
	Other revenues	510	423	526	24.3%
	Total income from continuing operations	8,081	8,738	9,362	7.1%

Factors that may have led to changes in rates and annual charges, apart from the approved 3.5% general rate increase, include special variations, supplementary valuations, additional rateable properties, and increases in unpegged rates and charges such as water, sewerage and domestic waste management.

#¹ **Note** the international financial market instability in 2008 continues to affect the value of some investments. The combination of a decrease in the amount of investment interest received and a decrease in the value of the investments has resulted in a few councils reporting a negative amount for interest and investment revenue from continuing operations for 2008/09. In 2009/10 a number of interest free loans were granted to Councils through the Department of Planning and Infrastructure. Due to the accounting reporting requirement for this type of loan, some councils have reported an increase in amount of interest reported.

Data sources for this indicator: council financial reports, income statement including capital receipts, excluding gain from sale of assets and interest in joint venture/associates.

Data source for interest and investment revenue: council financial reports, note 3(c).

B2.13 - Sources of income from continuing operations 2009/10

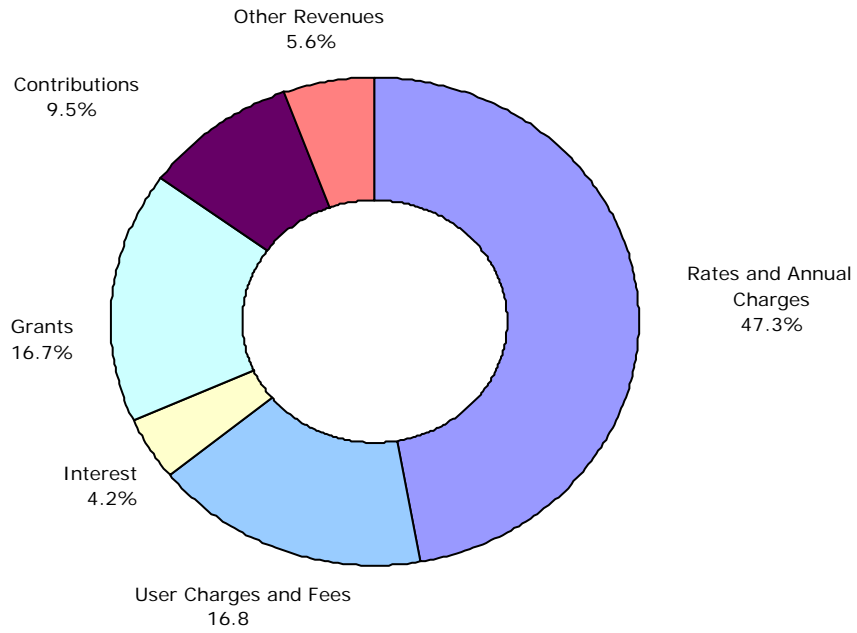


Table 2.1 – Sources of income from continuing operations

Group	Council	Rates and annual charges		User charges and fees		Interest	
		2008/09 %	2009/10 %	2008/09 %	2009/10 %	2008/09 %	2009/10 %
1	Sydney	48.38	51.92	16.15	17.34	3.75	5.40
2	Ashfield	69.37	71.61	8.40	8.54	0.66	3.24
2	Botany Bay	53.69	53.07	23.79	19.80	1.56	3.16
2	Burwood	56.61	55.57	10.89	10.80	0.16	2.05
2	Hunters Hill	68.89	69.96	8.52	7.82	4.89	3.85
2	Kogarah	63.36	64.10	11.76	11.66	-1.58	1.07
2	Lane Cove	62.49	49.01	12.08	9.46	5.36	3.24
2	Leichhardt	59.28	60.65	15.62	16.60	2.59	3.33
2	Manly	54.58	53.84	22.58	19.74	1.14	1.66
2	Mosman	57.38	50.91	16.12	16.68	1.03	0.76
2	North Sydney	44.19	39.52	24.73	20.41	1.53	3.13
2	Pittwater	63.40	63.83	17.99	19.10	1.15	2.41
2	Strathfield	63.97	64.67	12.98	11.50	5.42	5.38
2	Waverley	44.15	39.71	26.40	25.63	2.93	2.46
2	Willoughby	52.15	50.93	16.27	16.56	9.98	6.16
2	Woollahra	57.35	53.52	12.57	10.94	2.79	4.25
2.1	Group average	55.58	53.05	17.77	16.69	2.87	3.18
3	Auburn	62.47	59.84	7.99	6.68	1.14	6.97
3	Bankstown	65.01	67.97	5.31	5.20	4.22	3.97
3	Blacktown	42.75	42.86	6.05	6.67	4.97	3.85
3	Canada Bay	54.39	50.06	11.57	14.06	-0.23	1.49
3	Canterbury	67.13	66.84	8.10	8.10	2.51	1.55
3	Fairfield	57.33	57.58	11.66	11.42	2.43	3.42
3	Holroyd	58.45	61.03	12.77	12.21	3.26	4.35
3	Hurstville	65.98	59.93	13.05	10.60	-6.20	3.57
3	Ku-ring-gai	58.42	57.66	15.72	15.31	2.97	3.06
3	Marrickville	56.85	56.43	14.38	15.81	5.08	4.74
3	Parramatta	60.79	59.45	14.06	13.93	1.82	2.96
3	Randwick	60.34	67.75	10.12	11.59	1.52	3.27
3	Rockdale	67.64	61.95	6.71	6.18	2.76	4.65
3	Ryde	36.47	56.29	7.45	11.90	2.12	-0.65
3	Sutherland	58.69	58.70	13.05	13.35	-1.77	5.24
3	Warringah	55.91	56.92	21.00	19.82	5.10	4.17
3.1	Group average	55.69	57.28	10.85	11.28	2.39	3.58

Table 2.1 – Sources of income from continuing operations

Grants		Contributions		Other revenues		Total revenue	Total revenue
2008/09	2009/10	2008/09	2009/10	2008/09	2009/10	2008/09	2009/10
%	%	%	%	%	%	\$'000	\$'000
3.07	3.42	13.00	3.35	15.65	18.58	470,587	457,841
14.48	9.51	2.35	1.86	4.73	5.24	29,379	30,597
10.54	11.11	8.40	11.64	2.02	1.22	45,540	48,320
9.75	8.92	9.58	13.13	13.02	9.53	28,854	31,811
9.42	11.62	1.66	2.05	6.62	4.69	11,522	11,751
15.83	12.86	3.60	3.24	7.03	7.07	38,895	41,239
6.18	3.57	9.44	21.52	4.46	13.20	33,126	43,922
5.88	4.79	7.59	7.61	9.04	7.01	68,399	69,760
8.48	11.02	4.23	3.90	9.00	9.84	55,048	58,442
10.88	10.54	4.16	3.33	10.43	17.77	33,028	38,761
4.91	6.13	7.73	5.43	16.92	25.38	76,690	89,055
8.06	6.58	4.76	2.48	4.65	5.59	60,022	62,181
9.46	8.81	3.68	5.42	4.48	4.22	24,809	26,130
9.65	6.75	3.83	3.53	13.04	21.92	80,889	92,430
9.09	8.08	2.63	5.18	9.89	13.10	83,113	90,023
7.60	6.46	3.93	9.45	15.77	15.39	64,630	72,324
8.81	7.84	5.23	6.55	9.74	12.69	733,944	806,746
12.84	12.55	9.97	8.00	5.58	5.96	52,029	57,321
10.11	9.57	5.52	4.76	9.84	8.53	132,544	134,225
14.54	13.60	27.94	28.90	3.76	4.12	288,129	300,665
11.84	8.17	16.85	20.53	5.58	5.68	64,012	75,073
17.15	18.33	1.21	1.14	3.90	4.04	86,412	90,281
18.60	17.47	5.09	4.43	4.90	5.68	133,107	139,014
19.88	16.89	3.58	2.65	2.05	2.86	67,861	68,877
10.10	14.98	8.51	3.13	8.57	7.78	54,756	64,217
9.73	6.68	10.06	13.38	3.11	3.90	94,062	103,385
13.21	9.41	3.95	5.91	6.52	7.69	78,862	83,678
12.02	11.69	4.34	5.52	6.97	6.46	154,645	165,284
7.43	6.50	13.98	3.86	6.61	7.04	116,407	110,336
15.58	11.99	1.56	9.78	5.75	5.45	63,657	74,331
6.68	9.09	43.17	18.55	4.11	4.82	143,022	96,635
11.23	9.87	9.74	5.35	9.06	7.48	182,475	189,473
10.39	6.15	3.16	3.47	4.45	9.48	126,979	135,214
12.40	11.39	12.98	10.41	5.69	6.07	1,838,959	1,888,008

Table 2.1 – Sources of income from continuing operations

Group	Council	Rates and annual charges		User charges and fees		Interest	
		2008/09 %	2009/10 %	2008/09 %	2009/10 %	2008/09 %	2009/10 %
4	Albury	47.42	44.15	27.64	29.23	-0.43	2.46
4	Armidale Dumaresq	42.14	40.91	27.27	27.18	-6.86	2.96
4	Ballina	39.11	37.94	27.88	26.13	3.68	12.90
4	Bathurst Regional	41.04	40.10	21.94	26.56	3.10	3.51
4	Bega Valley	45.79	47.29	18.97	19.47	3.33	3.28
4	Broken Hill	40.79	40.35	12.96	12.62	-1.60	4.28
4	Byron	27.76	37.18	16.95	25.36	-1.35	7.56
4	Cessnock	53.74	55.12	18.35	16.59	0.90	3.50
4	Clarence Valley	30.59	33.10	16.03	20.53	3.29	5.47
4	Deniliquin	54.74	46.22	11.42	8.46	-2.26	7.77
4	Dubbo	40.98	38.25	28.70	28.90	2.00	4.02
4	Eurobodalla	45.03	47.22	15.97	20.02	0.87	5.51
4	Goulburn Mulwaree	58.50	52.53	15.99	15.97	-2.21	7.51
4	Great Lakes	44.96	44.50	15.90	16.78	2.92	3.08
4	Greater Taree	45.78	48.15	8.01	8.74	3.45	2.95
4	Griffith	49.64	47.97	27.42	26.32	-2.05	5.52
4	Kempsey	44.81	42.08	18.92	19.84	3.94	2.97
4	Kiama	30.54	30.75	27.27	26.69	6.08	5.82
4	Lismore	39.35	34.86	28.61	24.02	-0.87	5.08
4	Lithgow	48.88	48.82	7.77	8.43	2.36	6.40
4	Maitland	50.15	52.24	10.02	9.80	1.21	4.13
4	Mid-Western Regional	35.40	36.39	19.59	20.10	3.89	3.27
4	Orange	28.27	35.08	20.26	23.32	4.31	4.29
4	Port Macquarie-Hastings	53.91	45.59	19.77	18.58	-11.80	5.05
4	Port Stephens	No Data	42.22	No Data	31.50	No Data	2.42
4	Queanbeyan	49.43	48.91	17.95	20.50	3.14	7.39
4	Richmond Valley	26.75	27.03	38.35	28.70	-1.32	3.76
4	Shellharbour	50.07	49.01	21.03	20.68	-0.90	5.91
4	Singleton	40.78	42.59	23.06	26.27	4.52	6.58
4	Tamworth Regional	35.78	38.19	18.21	22.55	5.60	5.33
4	Wagga Wagga	45.27	43.95	16.25	16.14	1.67	5.92
4	Wingecarribee	47.76	48.90	20.84	21.05	2.45	2.31
4.1	Group average	42.11	42.34	20.16	21.56	1.03	4.87
5	Coffs Harbour	46.70	38.61	19.21	15.39	1.90	8.15
5	Lake Macquarie	50.19	53.76	7.10	7.74	1.59	3.20
5	Newcastle	45.11	48.97	24.24	25.50	4.52	4.67
5	Shoalhaven	49.84	47.30	27.21	26.14	1.07	4.14
5	Tweed	43.02	42.70	17.60	18.69	4.70	5.78
5	Wollongong	62.93	61.28	11.51	11.93	1.09	6.04
5.1	Group average	50.09	49.55	17.66	17.59	2.51	5.25
6	Camden	33.11	26.45	7.00	7.22	2.25	1.65
6	Hawkesbury	54.16	46.31	10.10	7.98	4.24	4.29
6	Wollondilly	54.26	55.24	9.79	8.96	2.36	2.72
6.1	Group average	44.25	37.97	8.58	7.77	2.94	2.71

Table 2.1 – Sources of income from continuing operations

Grants		Contributions		Other revenues		Total revenue	Total revenue
2008/09	2009/10	2008/09	2009/10	2008/09	2009/10	2008/09	2009/10
%	%	%	%	%	%	\$'000	\$'000
15.25	12.88	7.94	9.17	2.18	2.10	82,776	93,156
19.83	15.96	10.94	8.17	6.69	4.82	37,679	43,938
11.81	9.09	12.57	9.99	4.95	3.95	63,359	70,003
17.90	16.45	12.14	7.92	3.88	5.47	68,641	68,291
29.73	26.11	1.77	3.32	0.40	0.52	71,693	74,824
43.75	39.99	3.97	2.36	0.13	0.40	30,831	32,541
11.69	17.16	43.71	11.23	1.24	1.51	89,337	70,222
18.54	17.43	6.77	5.76	1.70	1.61	56,288	58,952
35.07	30.56	13.69	8.37	1.33	1.97	112,228	111,569
30.80	31.06	2.09	1.79	3.21	4.69	13,170	16,208
19.16	16.57	7.45	11.08	1.70	1.18	73,337	82,233
28.09	16.77	7.92	7.17	2.13	3.30	93,503	93,928
19.39	16.00	6.18	5.76	2.15	2.23	44,158	50,043
26.88	22.03	7.72	12.69	1.62	0.92	58,352	64,611
31.18	23.70	8.58	13.10	3.00	3.36	47,450	50,747
19.23	15.35	2.70	2.99	3.06	1.85	39,969	47,132
25.06	19.01	7.08	15.86	0.19	0.25	47,549	53,665
24.29	19.64	3.10	2.77	8.71	14.32	42,479	45,011
20.98	18.25	9.08	6.58	2.86	11.20	81,934	100,104
35.66	31.25	3.65	2.93	1.68	2.17	33,710	37,387
14.78	14.16	21.34	15.37	2.50	4.30	67,993	66,739
28.67	23.05	9.87	13.68	2.58	3.51	52,875	53,635
20.58	20.47	21.72	11.91	4.88	4.92	91,211	77,815
18.18	13.99	16.34	13.11	3.60	3.68	109,007	136,594
No Data	12.08	No Data	5.71	No Data	6.06	No Data	95,556
23.95	15.93	3.60	4.91	1.93	2.36	58,434	61,971
30.61	33.05	5.51	7.38	0.11	0.08	54,418	58,190
18.51	15.42	9.24	5.28	2.05	3.70	57,964	62,625
20.34	16.31	10.04	6.72	1.25	1.53	39,219	40,188
25.79	23.78	13.02	8.72	1.60	1.42	117,070	117,899
20.94	20.80	13.56	10.95	2.31	2.24	88,086	99,795
20.85	21.18	5.70	4.53	2.39	2.04	72,238	79,326
22.75	19.40	11.50	8.56	2.45	3.27	1,996,958	2,214,898
19.52	13.32	8.94	21.30	3.72	3.23	117,228	152,024
18.26	17.29	15.65	7.08	7.21	10.94	182,014	181,880
11.26	11.78	10.62	5.12	4.24	3.95	212,095	203,478
16.09	16.21	3.81	4.12	1.97	2.08	161,758	181,727
14.80	11.74	18.72	16.27	1.17	4.82	143,843	157,211
18.17	13.92	2.37	3.16	3.93	3.68	193,661	213,361
16.08	14.06	9.81	8.76	3.86	4.78	1,010,599	1,089,681
6.67	6.75	46.54	56.51	4.42	1.42	89,453	116,333
13.90	13.72	11.33	22.57	6.27	5.12	63,546	77,896
22.59	20.19	8.13	9.66	2.87	3.23	36,649	39,978
12.17	11.36	27.32	37.22	4.74	2.96	189,648	234,207

Table 2.1 – Sources of income from continuing operations

Group	Council	Rates and annual charges		User charges and fees		Interest	
		2008/09 %	2009/10 %	2008/09 %	2009/10 %	2008/09 %	2009/10 %
7	Blue Mountains	56.47	55.09	16.25	15.84	-1.96	2.98
7	Campbelltown	57.36	55.59	7.26	7.83	3.82	4.28
7	Gosford	52.09	52.02	19.30	19.08	1.65	0.37
7	Hills	58.17	56.55	5.81	9.10	4.07	2.91
7	Hornsby	65.59	65.11	10.43	10.99	-0.26	2.77
7	Liverpool	57.69	47.13	5.84	5.10	1.50	6.38
7	Penrith	51.02	55.06	17.45	18.15	2.24	1.81
7	Wyong	51.92	48.87	24.89	22.32	0.92	3.68
7.1	Group average	55.31	53.31	14.71	14.47	1.65	3.06
8	Brewarrina	17.18	17.95	15.07	15.79	3.10	1.85
8	Conargo	25.46	27.72	8.77	6.31	6.92	5.78
8	Jerilderie	24.33	25.94	18.71	25.46	4.13	3.33
8	Urana	24.60	25.71	4.84	4.88	1.96	3.63
8.1	Group average	22.42	23.76	12.40	13.66	4.09	3.51
9	Balranald	16.86	17.49	9.28	12.01	3.18	2.67
9	Bogan	29.93	29.36	10.28	9.56	3.68	3.11
9	Bombala	31.07	28.58	10.89	15.57	8.60	4.75
9	Boorowa	28.95	28.85	30.55	27.68	3.48	2.14
9	Bourke	15.88	17.01	22.26	30.68	2.19	1.50
9	Carrathool	No Data	21.42	No Data	18.04	No Data	2.22
9	Central Darling	10.28	9.10	22.66	15.23	2.53	1.18
9	Coolamon	19.66	21.66	7.69	9.26	5.06	4.53
9	Coonamble	25.66	28.07	19.50	22.64	4.55	3.63
9	Gilgandra	18.23	18.54	26.56	25.46	2.07	1.36
9	Gundagai	34.56	38.11	9.49	10.03	3.08	2.68
9	Guyra	32.52	30.86	8.23	10.55	0.16	3.43
9	Harden	26.85	28.90	21.75	26.02	3.02	2.95
9	Hay	28.33	35.70	12.13	10.80	4.35	3.38
9	Lockhart	22.67	27.58	4.26	2.54	4.38	3.61
9	Murrumbidgee	28.48	29.92	12.62	16.31	8.83	7.43
9	Tumbarumba	22.28	23.74	40.14	37.55	4.76	3.40
9	Wakool	27.69	32.58	3.14	8.29	4.32	3.59
9	Walcha	32.51	30.90	27.08	28.39	-4.02	1.46
9	Warren	30.32	39.32	9.35	14.74	3.65	4.23
9	Weddin	22.26	24.44	18.54	23.38	2.94	2.17
9.1	Group average	24.38	25.81	17.01	18.88	3.42	2.92

Table 2.1 – Sources of income from continuing operations

Grants		Contributions		Other revenues		Total revenue	Total revenue
2008/09	2009/10	2008/09	2009/10	2008/09	2009/10	2008/09	2009/10
%	%	%	%	%	%	\$'000	\$'000
19.69	17.28	4.33	1.88	5.22	6.93	80,722	86,892
23.66	20.33	5.21	5.46	2.68	6.52	117,622	125,776
13.95	17.78	9.37	7.53	3.64	3.22	219,546	237,626
17.01	16.23	10.54	11.10	4.40	4.12	123,303	133,952
13.08	11.33	5.30	4.79	5.86	5.02	104,878	109,393
14.63	9.02	14.50	27.88	5.84	4.48	130,725	179,807
19.61	16.55	6.43	4.38	3.25	4.05	163,654	158,521
12.60	17.10	8.20	5.67	1.47	2.35	196,927	231,638
16.27	15.75	8.30	9.23	3.76	4.18	1,137,377	1,263,605
50.19	42.24	12.91	19.02	1.54	3.15	9,852	9,902
44.59	41.70	13.51	17.87	0.75	0.62	7,890	7,561
43.06	34.34	8.73	9.47	1.04	1.46	7,596	7,352
44.66	41.33	21.61	21.56	2.33	2.89	6,016	5,947
45.99	40.05	13.72	16.94	1.37	2.07	31,354	30,762
55.80	47.68	13.01	17.79	1.86	2.37	9,501	9,491
52.81	47.11	1.65	9.38	1.66	1.47	9,836	10,582
45.88	45.65	0.11	0.88	3.44	4.57	8,391	9,686
23.60	27.01	10.34	10.91	3.08	3.40	8,754	9,240
43.59	35.06	12.96	12.27	3.12	3.49	18,420	18,001
No Data	45.82	No Data	10.27	No Data	2.22	No Data	15,108
46.68	50.92	16.17	16.90	1.68	6.68	12,531	13,102
49.15	42.71	15.44	18.09	2.99	3.76	11,732	10,998
28.32	24.36	16.59	14.07	5.38	7.22	17,295	16,464
46.09	46.18	4.27	5.40	2.77	3.05	20,379	20,712
35.58	28.53	15.29	18.47	1.99	2.18	8,078	7,719
50.77	46.70	2.79	3.78	5.54	4.67	9,352	10,310
26.95	23.00	19.99	17.77	1.44	1.36	12,993	11,847
45.64	40.11	9.20	9.61	0.35	0.39	10,439	9,229
56.91	49.06	9.79	14.56	2.00	2.65	9,909	8,441
46.18	42.01	1.75	2.12	2.13	2.21	6,559	6,511
24.54	24.65	6.65	7.11	1.63	3.55	13,276	12,946
40.44	32.22	22.36	20.78	2.05	2.54	17,510	15,496
29.51	22.96	13.79	14.63	1.14	1.66	9,444	10,495
21.61	24.68	33.96	13.70	1.11	3.33	14,250	11,363
45.33	39.26	9.71	9.70	1.22	1.06	9,076	8,859
40.06	37.23	12.72	11.94	2.41	3.21	237,725	246,600

Table 2.1 – Sources of income from continuing operations

Group	Council	Rates and annual charges		User charges and fees		Interest	
		2008/09 %	2009/10 %	2008/09 %	2009/10 %	2008/09 %	2009/10 %
10	Berrigan	35.35	42.30	8.20	10.26	3.86	3.65
10	Bland	26.27	27.70	8.31	8.04	-0.68	3.72
10	Blayney	41.17	46.01	15.39	15.11	2.61	3.12
10	Cobar	16.23	15.81	32.28	36.76	2.47	0.29
10	Cootamundra	34.40	37.67	15.01	15.52	3.84	3.40
10	Dungog	30.63	40.64	3.79	6.00	2.57	3.11
10	Glen Innes Severn	31.83	31.78	14.40	12.94	1.64	3.33
10	Gloucester	32.86	35.58	9.44	11.74	3.15	1.97
10	Gwydir	28.99	28.84	20.79	20.47	1.48	1.65
10	Junee	26.68	30.80	21.71	21.27	1.63	1.72
10	Kyogle	21.60	25.67	21.72	24.73	2.83	2.35
10	Lachlan	19.87	17.67	10.20	9.08	-0.44	3.25
10	Liverpool Plains	30.26	35.50	18.43	17.99	3.54	2.17
10	Murray	33.51	35.12	18.09	18.09	1.61	7.70
10	Narrandera	31.35	32.86	12.42	12.51	3.13	4.84
10	Narromine	32.93	32.24	11.51	11.56	3.68	4.29
10	Oberon	19.34	24.98	29.02	31.59	4.97	2.04
10	Snowy River	25.07	25.30	34.29	32.52	2.84	2.66
10	Temora	26.71	27.42	12.15	23.07	2.06	1.51
10	Tenterfield	23.00	26.01	16.37	9.12	0.37	4.18
10	Upper Lachlan	31.10	29.47	26.88	18.45	-0.24	3.66
10	Uralla	23.92	30.52	12.42	11.68	1.26	-0.13
10	Walgett	24.74	27.09	22.30	24.35	2.55	1.84
10	Wellington	30.88	35.45	18.89	20.10	3.01	4.61
10	Wentworth	29.69	34.24	11.54	16.11	5.16	4.70
10.1	Group average	27.68	29.86	17.58	17.90	2.24	3.04
11	Bellingen	34.81	33.11	17.69	17.66	8.63	5.20
11	Cabonne	28.02	30.91	22.61	20.65	5.06	4.98
11	Cooma-Monaro	42.20	41.79	16.42	16.34	2.85	5.56
11	Corowa	27.38	26.17	18.71	20.10	1.31	4.77
11	Cowra	35.17	36.68	36.96	33.31	2.86	2.09
11	Forbes	27.85	31.29	36.04	31.49	6.71	5.97
11	Greater Hume	22.61	20.75	16.70	15.82	3.90	2.73
11	Gunnedah	36.97	34.62	19.80	22.84	0.96	7.93
11	Inverell	38.01	37.30	13.07	17.50	3.62	6.00
11	Leeton	40.16	44.25	19.54	23.50	4.01	3.44
11	Moree Plains	42.79	41.65	26.60	22.17	-4.55	3.19
11	Muswellbrook	34.57	31.04	22.48	20.41	5.08	7.77
11	Nambucca	42.28	38.01	11.53	10.75	0.33	15.43
11	Narrabri	42.04	40.54	15.00	16.27	1.16	7.17
11	Palerang	29.20	33.32	21.13	18.05	3.67	6.73
11	Parkes	36.12	33.64	26.53	20.91	-9.44	8.96
11	Tumut	35.07	36.72	27.80	28.28	-3.25	3.07
11	Upper Hunter	33.42	34.07	25.38	27.26	5.46	3.97
11	Warrumbungle	26.97	29.54	14.01	16.09	-0.38	5.87
11	Yass Valley	28.53	25.78	31.53	28.35	-2.84	13.52
11	Young	41.91	43.94	20.05	21.36	2.70	1.84
11.1	Group average	34.45	34.28	22.03	21.15	1.69	6.21
	NSW State average	47.24	47.26	16.41	16.78	2.10	4.18

Table 2.1 – Sources of income from continuing operations

Grants		Contributions		Other revenues		Total revenue	Total revenue
2008/09	2009/10	2008/09	2009/10	2008/09	2009/10	2008/09	2009/10
%	%	%	%	%	%	\$'000	\$'000
33.94	33.11	16.39	8.92	2.26	1.76	19,156	17,105
61.69	55.06	3.71	4.78	0.69	0.70	23,669	23,703
28.77	25.00	10.03	9.20	2.03	1.56	11,530	10,894
42.80	38.66	5.28	7.56	0.94	0.91	22,368	23,624
41.23	37.94	3.31	3.21	2.21	2.26	14,188	14,234
39.51	32.87	17.21	12.99	6.29	4.39	15,243	12,237
44.59	41.76	4.09	6.04	3.45	4.16	19,499	20,689
31.68	34.28	19.38	12.41	3.50	4.02	13,956	14,096
34.96	31.16	6.24	6.47	7.53	11.43	22,285	23,506
42.20	39.34	4.99	3.95	2.79	2.93	11,558	11,370
41.08	38.35	12.57	8.31	0.20	0.60	27,166	23,784
57.59	58.36	10.97	10.30	1.81	1.36	28,360	33,642
43.17	40.89	2.66	1.40	1.94	2.05	22,138	22,012
32.37	26.35	12.33	10.36	2.09	2.39	17,969	17,928
44.72	42.19	5.53	4.80	2.84	2.80	17,637	17,494
40.84	37.08	7.71	10.13	3.32	4.69	17,288	17,828
24.04	19.06	21.87	21.16	0.76	1.17	17,832	14,305
30.72	30.04	5.03	6.34	2.06	3.14	22,680	24,415
53.35	44.12	2.90	1.24	2.83	2.64	13,238	13,555
53.12	47.55	5.73	11.51	1.41	1.62	19,516	18,359
37.78	45.01	3.16	2.07	1.32	1.34	24,082	26,205
52.40	46.16	8.23	9.65	1.76	2.12	15,646	14,884
39.30	36.69	7.45	8.28	3.67	1.75	24,595	24,301
33.85	29.34	10.76	7.73	2.60	2.77	21,440	20,576
37.98	32.13	12.45	10.09	3.18	2.73	18,664	17,953
41.41	38.83	8.64	7.72	2.45	2.65	481,703	478,699
33.17	38.87	3.99	3.20	1.72	1.96	24,711	27,867
31.97	27.90	7.11	10.27	5.24	5.30	34,691	33,314
34.96	33.29	2.18	1.98	1.40	1.04	23,226	24,042
29.40	19.04	14.69	20.79	8.51	9.12	23,670	28,714
22.16	24.08	0.53	0.91	2.31	2.94	28,909	28,920
24.32	25.55	3.92	3.71	1.16	2.00	29,258	27,208
40.76	31.95	13.62	26.90	2.40	1.85	28,721	32,715
36.21	29.37	5.71	3.79	0.34	1.45	28,451	31,629
28.16	25.36	15.28	11.50	1.86	2.34	32,507	33,915
30.81	23.07	2.68	2.11	2.80	3.63	20,947	20,588
21.30	22.86	10.98	7.22	2.88	2.91	41,824	47,102
31.42	17.54	5.49	21.89	0.96	1.34	33,071	38,595
21.27	22.58	23.52	12.04	1.07	1.19	29,248	35,371
31.48	28.47	5.77	2.63	4.55	4.92	29,756	33,950
20.39	29.24	24.28	11.40	1.34	1.27	36,067	33,960
35.90	26.80	8.58	8.20	2.31	1.49	30,824	34,625
29.10	19.38	8.55	9.48	2.73	3.06	24,349	24,689
27.88	25.10	4.64	6.28	3.23	3.32	32,086	33,053
49.31	37.79	7.57	8.58	2.53	2.13	30,664	30,820
36.59	21.46	3.57	7.62	2.63	3.27	26,931	31,148
27.11	24.22	6.58	6.58	1.65	2.06	18,927	18,727
30.38	26.26	8.92	9.33	2.54	2.77	608,838	650,952
18.61	16.70	10.80	9.46	4.84	5.61	8,737,692	9,361,999

KEY PERFORMANCE INDICATOR

2.2 Total continuing operations income per capita

Total continuing operations income per capita is another way of analysing revenues received by a council. Revenue depends on the number of people living and working within an area. It is also affected by rate-pegging (rates), development activity (developer contributions) and the extent of user pays type services (charges and fees).

This indicator measures the total continuing operations income before capital per head of population. It shows the revenue available to service the needs of the community. It does not include water and sewerage rates.

The formula used for this indicator is:

$$\frac{\text{Total continuing operations income (including net gain from sale of assets and interest in joint ventures) before capital receipts}}{\text{Estimated resident population within council boundaries}}$$

Some factors affecting this indicator are:

- the level of council's entrepreneurial and investment activity
- the socioeconomic characteristics of the area
- the relative level of Federal/State funding
- the level of new development
- the demographic characteristics of the population.

Comparative performance for 2007/08, 2008/09 and 2009/10

	2007/08	2008/09	2009/10
TABLE B2.21			
Total continuing operations income per capita	\$	\$	\$
NSW Mean	985	998	1,043
NSW High	5,107	5,709	5,437
NSW Low	562	588	595
NSW Median	1,228	1,303	1,339

Data sources for this indicator: council financial reports, income statement excluding water and sewerage from special schedule 1. The estimated resident population within council boundaries is the preliminary figure calculated by the ABS for 30 June 2009.

Table 2.2 – Total continuing operations income per capita

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
1	Sydney	2,319.07	2,360.58	1.8	2,482.39	5.2
2	Ashfield	637.56	652.75	2.4	708.30	8.5
2	Botany Bay	1,066.46	1,083.00	1.6	1,126.18	4.0
2	Burwood	808.79	958.34	18.5	1,043.35	8.9
2	Hunters Hill	754.69	777.39	3.0	750.74	-3.4
2	Kogarah	632.14	623.19	-1.4	658.93	5.7
2	Lane Cove	923.24	957.01	3.7	1,129.38	18.0
2	Leichhardt	1,179.96	1,222.09	3.6	1,227.47	0.4
2	Manly	1,231.95	1,365.49	10.8	1,319.74	-3.4
2	Mosman	1,340.44	1,061.43	-20.8	1,238.22	16.7
2	North Sydney	1,137.71	1,131.33	-0.6	1,287.57	13.8
2	Pittwater	987.67	1,004.45	1.7	1,039.16	3.5
2	Strathfield	657.37	669.37	1.8	674.15	0.7
2	Waverley	1,778.57	1,146.07	-35.6	1,294.59	13.0
2	Willoughby	2,083.19	1,199.42	-42.4	1,216.68	1.4
2	Woollahra	1,173.35	1,136.78	-3.1	1,250.02	10.0
2.1	Group average	1,167.12	1,025.10	-12.2	1,093.09	6.6
3	Auburn	604.81	622.23	2.9	662.33	6.4
3	Bankstown	662.08	687.66	3.9	687.86	0.0
3	Blacktown	675.79	689.64	2.0	691.55	0.3
3	Canada Bay	653.48	697.45	6.7	765.10	9.7
3	Canterbury	593.53	599.23	1.0	594.93	-0.7
3	Fairfield	707.40	654.34	-7.5	663.30	1.4
3	Holroyd	637.54	765.13	20.0	657.48	-14.1
3	Hurstville	968.06	683.03	-29.4	723.24	5.9
3	Ku-ring-gai	723.86	758.95	4.8	893.41	17.7
3	Marrickville	1,300.10	954.97	-26.5	985.47	3.2
3	Parramatta	888.66	917.56	3.3	915.92	-0.2
3	Randwick	743.03	775.11	4.3	808.90	4.4
3	Rockdale	562.12	588.25	4.6	626.79	6.6
3	Ryde	940.58	759.50	-19.3	731.89	-3.6
3	Sutherland	707.82	766.01	8.2	789.24	3.0
3	Warringah	800.11	839.17	4.9	902.24	7.5
3.1	Group average	741.54	732.81	-1.2	750.41	2.4

Table 2.2 – Total continuing operations income per capita

Group	Council	2007/08	2008/09	Variation	2009/10	Variation
		\$	\$	%	\$	%
4	Albury	1,100.28	1,119.29	1.7	1,306.18	16.7
4	Armidale Dumaresq	1,089.90	1,212.26	11.2	1,206.53	-0.5
4	Ballina	925.83	970.27	4.8	1,052.58	8.5
4	Bathurst Regional	1,379.72	1,210.12	-12.3	1,273.57	5.2
4	Bega Valley	1,097.17	1,219.78	11.2	1,253.46	2.8
4	Broken Hill	1,224.42	1,391.73	13.7	1,447.95	4.0
4	Byron	989.56	1,072.77	8.4	1,272.98	18.7
4	Cessnock	1,073.43	1,058.67	-1.4	1,091.89	3.1
4	Clarence Valley	1,260.53	1,263.40	0.2	1,438.06	13.8
4	Coffs Harbour#	1,139.23	N/A	N/A	N/A	N/A
4	Deniliquin	1,092.79	1,302.16	19.2	1,423.24	9.3
4	Dubbo	1,128.18	1,196.65	6.1	1,200.60	0.3
4	Eurobodalla	1,341.22	1,345.38	0.3	1,473.53	9.5
4	Goulburn Mulwaree	1,006.62	996.86	-1.0	1,088.26	9.2
4	Great Lakes	1,447.74	1,554.36	7.4	1,635.11	5.2
4	Greater Taree	861.94	876.67	1.7	884.87	0.9
4	Griffith	1,111.88	1,146.85	3.1	1,191.18	3.9
4	Kempsey	979.21	1,061.86	8.4	1,125.60	6.0
4	Kiama	1,958.10	2,065.55	5.5	2,295.58	11.1
4	Lismore	1,206.66	1,307.09	8.3	1,598.40	22.3
4	Lithgow	901.66	971.58	7.8	1,002.96	3.2
4	Maitland	814.55	767.34	-5.8	800.27	4.3
4	Mid-Western Regional	1,655.86	1,749.45	5.7	1,693.26	-3.2
4	Orange	1,300.67	1,526.15	17.3	1,351.53	-11.4
4	Port Macquarie-Hastings	891.30	916.89	2.9	1,013.79	10.6
4	Port Stephens	1,237.75	No Data	N/A	1,322.68	N/A
4	Queanbeyan	984.61	963.99	-2.1	938.39	-2.7
4	Richmond Valley	1,168.47	1,471.59	25.9	1,334.39	-9.3
4	Shellharbour	803.70	771.83	-4.0	856.15	10.9
4	Singleton	1,212.40	1,182.50	-2.5	1,239.32	4.8
4	Tamworth Regional	1,080.68	1,126.00	4.2	1,168.47	3.8
4	Wagga Wagga	1,041.79	1,054.33	1.2	1,126.07	6.8
4	Wingecarribee	1,033.24	1,054.10	2.0	1,061.84	0.7
4.1	Group average	1,101.63	1,129.91	2.6	1,201.92	6.4
5	Coffs Harbour#	N/A	946.16	N/A	1,569.35	65.9
5	Lake Macquarie	763.31	756.90	-0.8	828.18	9.4
5	Newcastle	1,211.67	1,213.04	0.1	1,264.23	4.2
5	Shoalhaven	1,103.11	1,146.39	3.9	1,199.43	4.6
5	Tweed	854.81	955.04	11.7	994.40	4.1
5	Wollongong	865.34	912.73	5.5	998.49	9.4
5.1	Group average	940.11	967.06	2.9	1,081.00	11.8
6	Camden	834.11	886.32	6.3	865.97	-2.3
6	Hawkesbury	817.07	834.79	2.2	873.84	4.7
6	Wollondilly	682.89	769.75	12.7	798.47	3.7
6.1	Group average	786.82	834.75	6.1	851.03	2.0

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 2.2 – Total continuing operations income per capita

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
7	Blue Mountains	994.26	1,049.54	5.6	1,084.82	3.4
7	Campbelltown	722.08	746.08	3.3	781.67	4.8
7	Gosford	830.65	863.24	3.9	850.08	-1.5
7	Hills	584.84	652.69	11.6	636.13	-2.5
7	Hornsby	584.93	609.22	4.2	632.24	3.8
7	Liverpool	574.14	620.80	8.1	694.26	11.8
7	Penrith	758.08	840.40	10.9	853.72	1.6
7	Wyong	850.97	885.05	4.0	895.38	1.2
7.1	Group average	716.23	762.41	6.4	781.20	2.5
8	Brewarrina	3,502.57	4,015.63	14.6	4,127.68	2.8
8	Conargo	4,014.40	4,157.89	3.6	3,960.59	-4.7
8	Jerilderie	3,549.19	3,803.26	7.2	3,801.91	-0.0
8	Urana	3,583.20	4,059.84	13.3	3,992.12	-1.7
8.1	Group average	3,663.71	4,007.70	9.4	3,974.83	-0.8
9	Balranald	2,556.09	3,012.46	17.9	3,041.55	1.0
9	Bogan	2,528.88	2,852.79	12.8	2,824.51	-1.0
9	Bombala	2,417.84	2,609.00	7.9	2,920.08	11.9
9	Boorowa	3,175.06	3,102.51	-2.3	2,858.89	-7.9
9	Bourke	3,774.51	4,929.80	30.6	4,709.12	-4.5
9	Carrathool	3,614.07	No Data	N/A	3,978.07	N/A
9	Central Darling	5,106.69	5,709.17	11.8	5,436.85	-4.8
9	Coolamon	1,938.87	2,185.54	12.7	2,067.08	-5.4
9	Coonamble	3,013.14	3,436.67	14.1	3,384.35	-1.5
9	Gilgandra	3,421.84	4,048.20	18.3	4,015.64	-0.8
9	Gloucester#	1,645.54	N/A	N/A	N/A	N/A
9	Gundagai	1,378.70	1,535.67	11.4	1,587.08	3.3
9	Guyra	1,511.90	1,463.01	-3.2	1,566.25	7.1
9	Harden	2,565.57	2,860.84	11.5	2,568.16	-10.2
9	Hay	1,808.11	2,167.74	19.9	1,887.83	-12.9
9	Lockhart	1,981.45	2,293.44	15.7	2,024.86	-11.7
9	Murrumbidgee	1,834.31	2,183.75	19.1	2,100.16	-3.8
9	Tumbarumba	2,799.29	3,102.12	10.8	2,939.22	-5.3
9	Wakool	2,194.52	2,557.54	16.5	2,450.87	-4.2
9	Walcha	2,469.43	2,613.25	5.8	2,832.62	8.4
9	Warren	3,919.27	3,386.57	-13.6	3,477.59	2.7
9	Weddin	1,988.84	2,083.69	4.8	2,080.78	-0.1
9.1	Group average	2,517.62	2,823.53	12.2	2,809.55	-0.5

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 2.2 – Total continuing operations income per capita

Group	Council	2007/08	2008/09	Variation	2009/10	Variation
		\$	\$	%	\$	%
10	Berrigan	1,314.59	1,380.03	5.0	1,302.76	-5.6
10	Bland	No Data	3,204.33	N/A	2,903.54	-9.4
10	Blayney	1,495.70	1,432.93	-4.2	1,298.61	-9.4
10	Cobar	3,346.30	3,436.91	2.7	3,786.88	10.2
10	Cootamundra	1,398.43	1,423.64	1.8	1,379.07	-3.1
10	Dungog	1,063.35	1,233.46	16.0	1,082.23	-12.3
10	Glen Innes Severn	1,698.63	1,798.69	5.9	1,844.87	2.6
10	Gloucester#	N/A	1,832.83	N/A	1,855.52	1.2
10	Gywdir	2,983.17	3,336.15	11.8	3,329.37	-0.2
10	Junee	1,626.34	1,603.57	-1.4	1,586.03	-1.1
10	Kyogle	1,629.05	2,036.15	25.0	1,793.46	-11.9
10	Lachlan	2,992.81	3,273.33	9.4	3,264.84	-0.3
10	Liverpool Plains	1,866.35	2,027.03	8.6	1,818.79	-10.3
10	Murray	1,593.72	1,791.27	12.4	1,810.39	1.1
10	Narrandera	2,111.90	2,185.08	3.5	2,150.43	-1.6
10	Narromine	1,841.00	1,895.95	3.0	1,890.58	-0.3
10	Oberon	2,105.91	2,063.69	-2.0	1,710.81	-17.1
10	Snowy River	1,989.78	2,093.87	5.2	2,001.74	-4.4
10	Temora	1,666.89	1,867.49	12.0	1,988.15	6.5
10	Tenterfield	1,539.07	1,717.39	11.6	1,451.17	-15.5
10	Upper Lachlan	2,182.70	2,493.37	14.2	2,195.69	-11.9
10	Uralla	2,192.56	2,289.59	4.4	2,148.61	-6.2
10	Walgett	2,434.16	2,840.41	16.7	2,790.54	-1.8
10	Wellington	1,692.36	1,769.49	4.6	1,619.27	-8.5
10	Wentworth	1,591.27	1,974.86	24.1	1,829.94	-7.3
10.1	Group average	1,876.57	2,072.10	10.4	1,976.02	-4.6
11	Bellingen	1,179.71	1,386.22	17.5	1,584.11	14.3
11	Cabonne	1,814.68	2,170.08	19.6	2,110.90	-2.7
11	Cooma-Monaro	1,749.46	1,967.16	12.4	1,616.07	-17.8
11	Corowa	1,135.12	1,303.63	14.8	1,344.12	3.1
11	Cowra	1,287.37	1,718.04	33.5	1,520.36	-11.5
11	Forbes	2,591.34	2,608.35	0.7	2,284.69	-12.4
11	Greater Hume	2,080.34	2,263.31	8.8	2,311.83	2.1
11	Gunnedah	1,821.27	1,898.21	4.2	2,126.30	12.0
11	Inverell	1,488.74	1,401.34	-5.9	1,478.06	5.5
11	Leeton	1,010.78	1,191.61	17.9	1,161.26	-2.5
11	Moree Plains	1,998.18	2,391.20	19.7	2,477.30	3.6
11	Muswellbrook	1,061.16	1,174.73	10.7	1,176.68	0.2
11	Nambucca	854.71	1,012.63	18.5	1,347.34	33.1
11	Narrabri	1,520.92	1,689.20	11.1	1,783.10	5.6
11	Palerang	1,487.07	1,529.89	2.9	1,405.22	-8.1
11	Parkes	1,465.15	1,540.25	5.1	1,400.74	-9.1
11	Tumut	1,474.91	1,579.48	7.1	1,606.18	1.7
11	Upper Hunter	1,639.91	1,714.54	4.6	1,728.62	0.8
11	Warrumbungle	No Data	2,115.03	N/A	2,310.18	9.2
11	Yass Valley	1,208.33	1,314.14	8.8	1,457.96	10.9
11	Young	1,129.96	1,085.04	-4.0	1,033.59	-4.7
11.1	Group average	1,463.58	1,626.48	11.1	1,647.69	1.3
	NSW State average	985.00	998.40	1.4	1,042.77	4.4

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

KEY PERFORMANCE INDICATOR

2.3 Dissection of expenses from continuing operations

This indicator assesses the expenditure patterns of councils.

A council's possible expenditure includes:

- employee costs
- materials and contracts
- borrowing costs
- depreciation
- impairment
- other expenses.

Employee costs include wages and salaries (including fringe benefits), annual leave, annual leave loading, long service leave, sick leave, gratuities, post employment benefits other than superannuation and employment oncosts.

Materials and contracts include inputs required to complete work by the council. Anything from gravel for roads to printing and stationery, legal and audit fees are included.

Borrowing costs are the interest and other costs that a council incurs in connection with the borrowing of funds.

Depreciation is recognition of the costs of holding an asset that has a limited useful life.

Impairment occurs when the carrying amount of an asset exceeds its recoverable amount.

Other expenses include councilor and mayoral fees, bad and doubtful debts, revaluation decrements, electricity, telephone, contributions, donations and levies.

The indicator does not include loss from the sale of assets and loss from joint venture and associates.

The formula used for this indicator is:

$$\frac{E \times 100}{\text{Total continuing operations expenditure}}$$

Where 'E' is the type of expense eg employee costs, materials and contracts, borrowing costs, depreciation, impairment or other expenses.

Some factors affecting this indicator are:

- the level of council's entrepreneurial activity
- the number and type of services provided by council
- the socioeconomic characteristics of the area
- the rate of new development
- the demographic characteristics of the population
- the level of population increase or decrease.

Comparative performance for 2007/08, 2008/09 and 2009/10

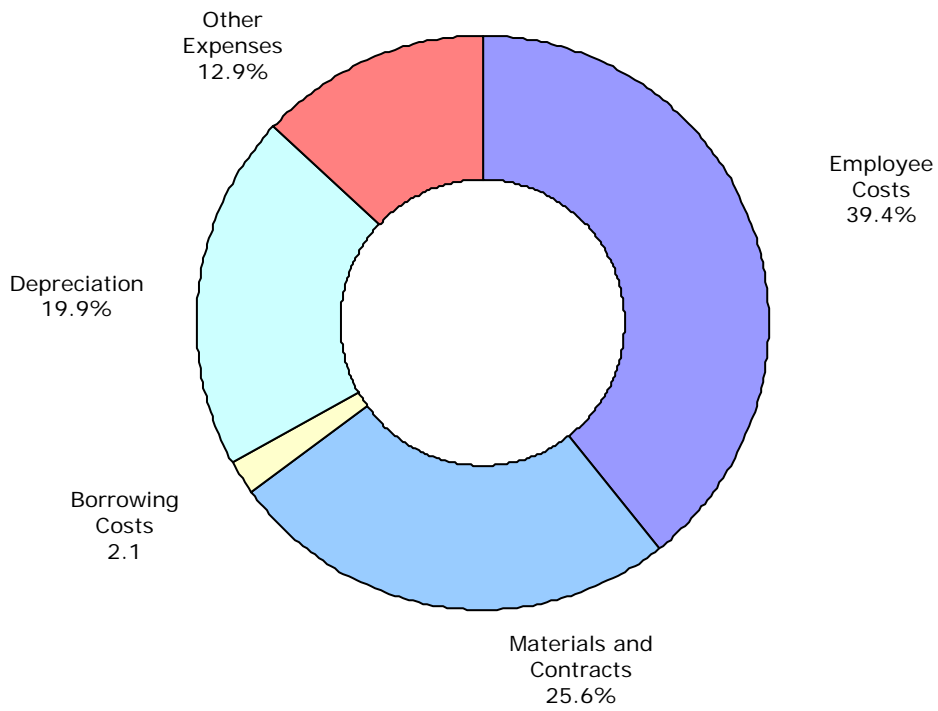
		2007/08	2008/09	2009/10
TABLE 2.31	Dissection of expenses from continuing operations	%	%	%
	Employee costs	38.7	38.4	39.4
	Materials and contracts	27.9	26.7	25.6
	Borrowing costs	1.9	2	2.1
	Depreciation	18.6	19.5	19.9
	Impairment	0	0.1	0.1
	Other expenses	12.9	13.3	12.9
	Total expenses from continuing operations	100	100	100

The total dollar amounts between 2007/08 to 2009/10 and the percentage change between 2008/09 and 2009/10 are shown in Table B2.32.

Comparative performance for 2007/08, 2008/09 and 2009/10

		2007/08	2008/09	2009/10	2009/10
TABLE 2.32	Dissection of expenses from continuing operations	\$M	\$M	\$M	%
	Employee costs	2,828	3,027	3,283	8.5%
	Materials and contracts	2,042	2,106	2,135	1.4%
	Borrowing costs	136	159	171	7.5%
	Depreciation	1,361	1,536	1,661	8.1%
	Impairment	2	5	5	0.0%
	Other expenses	946	1,046	1,079	3.2%
	Total expenses from continuing operations	7,314	7,877	8,335	5.8%

B2.33 - NSW dissection of expenses from continuing operations for 2009/10



Data sources for this indicator: council financial reports, income statement excluding loss from sale of assets and loss from interest in joint venture/associates.

Table 2.3 – Dissection of expenses from continuing operations

Group	Council	Employee costs		Materials and contracts		Borrowing costs	
		2008/09 %	2009/10 %	2008/09 %	2009/10 %	2008/09 %	2009/10 %
1	Sydney	39.12	40.77	21.19	22.23	0.05	0.01
2	Ashfield	43.54	45.86	35.45	30.84	0.00	0.00
2	Botany Bay	47.63	49.11	33.25	30.77	0.00	0.00
2	Burwood	46.29	43.70	23.83	25.62	1.65	1.88
2	Hunters Hill	36.44	38.24	32.22	30.61	1.04	0.86
2	Kogarah	41.54	42.22	22.86	22.75	0.01	0.01
2	Lane Cove	37.38	39.30	35.53	31.88	0.00	0.00
2	Leichhardt	48.66	49.63	27.31	26.30	0.53	0.84
2	Manly	48.73	49.76	28.93	28.15	0.39	0.81
2	Mosman	37.75	36.69	27.94	23.69	1.15	1.32
2	North Sydney	39.78	43.29	30.70	31.52	0.00	0.00
2	Pittwater	39.40	39.04	24.49	23.46	0.40	1.02
2	Strathfield	40.00	40.35	23.10	25.19	0.14	0.06
2	Waverley	49.49	51.29	21.56	20.96	0.56	0.44
2	Willoughby	41.48	42.95	32.02	31.05	2.95	2.43
2	Woollahra	45.06	48.11	21.52	17.58	1.04	0.94
2.1	Group average	43.77	45.10	27.41	26.14	0.73	0.78
3	Auburn	37.56	44.10	36.48	25.03	1.18	0.88
3	Bankstown	43.10	44.87	17.76	17.07	1.65	1.63
3	Blacktown	44.45	45.48	18.67	16.18	0.00	0.00
3	Canada Bay	38.72	39.85	32.60	33.08	0.41	0.30
3	Canterbury	48.16	48.53	26.39	26.18	0.07	0.10
3	Fairfield	45.74	46.32	17.93	16.81	0.53	0.43
3	Holroyd	46.51	47.55	22.99	18.11	0.11	0.04
3	Hurstville	42.37	43.52	27.92	27.71	0.00	0.00
3	Ku-ring-gai	40.23	42.56	34.30	32.30	0.75	0.64
3	Marrickville	49.15	48.89	29.52	24.51	1.48	1.36
3	Parramatta	42.36	42.60	22.45	23.13	3.54	2.60
3	Randwick	43.33	43.49	28.60	28.22	0.00	0.00
3	Rockdale	41.75	42.34	24.60	25.70	0.58	0.56
3	Ryde	38.22	40.57	27.69	24.29	0.41	0.25
3	Sutherland	49.96	50.26	16.46	16.12	1.17	0.94
3	Warringah	42.28	42.29	35.91	35.83	0.68	0.49
3.1	Group average	43.99	44.95	24.52	23.01	0.89	0.71

Table 2.3 – Dissection of expenses from continuing operations

Depreciation		Impairment to total expenditure		Other expenses		Total expenditure	Total expenditure
2008/09	2009/10	2008/09	2009/10	2008/09	2009/10	2008/09	2009/10
%	%	%	%	%	%	\$'000	\$'000
16.68	17.34	0.00	0.00	22.96	19.65	364,098	378,770
10.53	13.11	0.00	0.00	10.49	10.19	27,838	29,361
11.78	11.09	0.00	0.00	7.34	9.02	42,984	45,701
9.52	9.19	0.00	0.00	18.70	19.61	30,960	35,140
13.06	13.28	0.00	0.00	17.24	17.01	10,967	11,195
16.58	16.28	0.00	0.00	19.01	18.75	39,259	40,880
17.37	17.04	0.00	0.00	9.72	11.77	30,091	31,306
16.31	15.60	0.00	0.00	7.20	7.62	61,165	66,278
12.35	12.11	0.00	0.00	9.60	9.17	52,628	54,828
12.45	11.71	0.00	0.00	20.71	26.59	32,896	36,424
16.04	15.25	0.00	0.00	13.48	9.94	74,937	71,327
12.95	13.32	0.00	0.00	22.76	23.16	57,077	59,030
16.73	14.68	0.00	0.00	20.04	19.72	25,925	28,665
13.56	11.98	0.00	0.00	14.84	15.34	87,724	91,542
11.25	11.26	0.00	0.00	12.30	12.31	77,682	79,781
15.60	15.60	0.00	0.00	16.78	17.76	65,658	66,331
13.83	13.39	0.00	0.00	14.25	14.59	717,791	747,789
14.31	18.15	0.00	0.00	10.47	11.84	52,946	49,102
19.60	18.22	0.00	0.00	17.89	18.21	120,494	123,687
17.16	16.97	0.00	0.00	19.73	21.37	199,060	214,193
14.96	14.37	0.00	0.00	13.31	12.40	53,328	58,963
10.65	11.31	0.00	0.00	14.72	13.88	86,511	85,642
17.41	17.11	0.00	0.00	18.39	19.33	124,715	128,671
14.44	16.02	0.00	0.00	15.94	18.29	68,216	67,735
13.73	13.46	0.00	0.00	15.98	15.30	55,807	57,334
9.68	9.86	0.00	0.00	15.04	14.64	76,784	79,327
13.03	13.11	0.00	0.00	6.83	12.13	77,203	81,690
15.97	15.85	0.92	0.00	14.76	15.82	152,854	156,553
16.76	17.76	0.00	0.00	11.31	10.53	96,710	104,063
19.03	18.43	0.00	0.00	14.05	12.98	61,306	64,402
22.85	23.28	0.00	0.00	10.82	11.61	80,083	80,385
13.96	14.07	0.00	0.00	18.45	18.61	162,884	169,278
10.98	10.79	0.00	0.00	10.16	10.59	116,292	121,851
15.48	15.58	0.09	0.00	15.04	15.75	1,585,193	1,642,876

Table 2.3 – Dissection of expenses from continuing operations

Group	Council	Employee costs		Materials and contracts		Borrowing costs	
		2008/09 %	2009/10 %	2008/09 %	2009/10 %	2008/09 %	2009/10 %
4	Albury	34.76	36.44	24.79	21.22	2.99	3.45
4	Armidale Dumaresq	41.57	42.65	26.11	22.94	3.66	4.54
4	Ballina	29.93	32.01	35.76	34.88	2.44	2.39
4	Bathurst Regional	36.90	38.74	32.96	30.28	1.18	1.04
4	Bega Valley	34.24	33.78	28.98	31.57	4.02	3.76
4	Broken Hill	42.75	48.62	18.61	18.72	0.04	0.69
4	Byron	26.27	27.02	38.22	36.98	4.61	6.58
4	Cessnock	38.67	41.53	33.33	26.37	2.18	1.19
4	Clarence Valley	30.67	27.81	24.30	23.49	8.39	7.04
4	Deniliquin	46.59	40.12	8.92	12.81	1.43	1.46
4	Dubbo	30.82	33.40	25.04	23.93	5.37	5.03
4	Eurobodalla	37.94	36.74	24.99	27.80	3.81	4.13
4	Goulburn Mulwaree	36.36	35.46	19.29	20.97	6.84	6.39
4	Great Lakes	35.23	34.55	31.23	33.51	0.75	2.49
4	Greater Taree	34.72	35.21	29.25	29.42	2.86	3.07
4	Griffith	45.75	47.53	25.91	24.10	0.02	0.30
4	Kempsey	34.30	32.22	25.41	31.32	5.28	5.68
4	Kiama	45.53	45.23	30.07	30.33	3.59	3.65
4	Lismore	24.76	28.21	42.00	40.60	3.11	3.26
4	Lithgow	38.14	40.67	30.11	26.83	2.34	2.29
4	Maitland	38.55	39.13	30.25	25.30	2.01	1.85
4	Mid-Western Regional	39.29	39.64	27.13	25.84	1.24	1.18
4	Orange	32.70	36.14	37.95	33.89	1.67	2.13
4	Port Macquarie-Hastings	32.95	30.77	26.74	25.27	3.30	4.66
4	Port Stephens	No Data	36.82	No Data	29.60	No Data	2.91
4	Queanbeyan	31.47	30.77	34.88	39.32	0.25	0.18
4	Richmond Valley	28.02	32.37	35.92	26.06	2.93	2.04
4	Shellharbour	43.59	42.31	20.99	22.43	0.59	0.57
4	Singleton	33.38	35.39	37.28	33.15	1.14	1.02
4	Tamworth Regional	35.64	36.18	25.07	27.18	3.74	3.57
4	Wagga Wagga	22.57	36.78	18.66	28.04	0.68	0.75
4	Wingecarribee	30.09	31.42	26.78	24.76	1.86	2.21
4.1	Group average	33.76	35.28	28.43	28.31	2.88	3.12
5	Coffs Harbour	27.14	27.88	24.44	24.81	16.45	14.98
5	Lake Macquarie	41.29	43.04	18.51	19.06	2.49	2.24
5	Newcastle	39.16	41.06	24.60	25.68	1.15	1.23
5	Shoalhaven	36.69	36.96	29.13	27.64	3.46	3.26
5	Tweed	30.06	30.67	27.13	26.86	5.68	7.21
5	Wollongong	39.88	39.00	21.68	19.30	1.02	0.93
5.1	Group average	36.48	37.16	24.14	23.64	4.23	4.23
6	Camden	44.45	45.83	30.18	28.74	1.41	1.39
6	Hawkesbury	35.66	37.12	31.14	28.72	0.01	0.39
6	Wollondilly	35.57	38.49	33.69	29.14	3.62	3.94
6.1	Group average	38.62	40.52	31.46	28.83	1.40	1.62

Table 2.3 – Dissection of expenses from continuing operations

Depreciation		Impairment to total expenditure		Other expenses		Total expenditure	Total expenditure
2008/09	2009/10	2008/09	2009/10	2008/09	2009/10	2008/09	2009/10
%	%	%	%	%	%	\$'000	\$'000
27.85	26.36	0.00	0.00	9.62	12.53	84,656	88,774
15.76	19.35	0.00	0.00	12.90	10.52	39,414	40,115
23.86	23.06	0.00	0.00	8.01	7.67	61,832	62,561
17.87	18.71	0.00	0.00	11.08	11.23	62,300	63,522
24.37	22.19	0.00	0.00	8.38	8.70	57,572	63,142
24.69	17.39	1.45	0.00	12.46	14.57	34,256	32,408
24.26	23.31	0.00	0.00	6.64	6.11	58,079	65,290
18.15	15.47	0.00	0.00	7.67	15.45	53,489	53,165
28.91	34.55	0.00	0.00	7.72	7.11	100,250	119,734
28.42	22.07	0.00	0.00	14.65	23.53	12,534	15,647
24.73	23.91	0.00	0.00	14.04	13.73	66,307	70,208
21.24	21.22	0.00	0.35	12.01	9.77	72,363	76,106
26.23	27.06	0.00	0.00	11.28	10.11	43,378	46,327
20.96	18.52	0.00	0.00	11.83	10.93	53,897	58,710
26.60	25.37	0.00	0.00	6.57	6.93	46,824	50,305
19.78	20.06	0.00	0.00	8.54	8.01	39,522	41,542
28.96	25.08	0.00	0.00	6.05	5.71	48,600	54,363
13.78	13.67	0.00	0.00	7.04	7.12	40,891	42,741
24.13	23.04	0.00	0.00	6.00	4.89	80,368	88,421
18.16	19.31	0.00	0.00	11.25	10.91	30,707	30,269
15.97	17.94	0.00	0.00	13.21	15.79	52,296	53,631
22.62	22.25	0.00	0.00	9.72	11.09	42,758	45,207
19.69	20.16	0.00	0.00	7.99	7.69	65,412	66,465
31.33	33.03	0.00	0.00	5.67	6.26	107,404	111,398
No Data	19.98	No Data	0.00	No Data	10.69	No Data	93,366
23.99	21.47	0.00	0.00	9.41	8.27	63,568	70,495
25.39	29.80	0.00	0.00	7.74	9.74	50,987	44,987
19.50	19.56	0.00	0.00	15.33	15.12	56,852	61,623
22.10	22.99	0.00	0.00	6.09	7.45	38,830	38,708
25.04	24.85	0.03	0.05	10.49	8.18	91,589	96,991
13.73	21.49	0.00	4.92	44.36	8.03	129,041	84,734
25.10	26.38	0.00	0.00	16.17	15.23	70,959	74,066
22.88	23.36	0.03	0.22	12.02	9.71	1,856,935	2,005,021
23.83	25.20	-0.11	-0.05	8.25	7.18	117,799	122,932
25.02	24.83	0.00	0.00	12.69	10.83	144,940	162,941
16.04	17.21	0.00	0.00	19.05	14.83	209,396	195,985
20.66	20.17	0.00	0.00	10.06	11.97	152,992	160,532
30.22	26.94	0.00	0.00	6.91	8.31	130,998	143,411
23.68	27.53	0.00	0.00	13.73	13.24	191,398	207,298
22.63	23.49	-0.01	-0.01	12.53	11.49	947,523	993,099
16.46	16.25	0.00	0.00	7.51	7.79	47,770	49,356
18.24	18.99	0.00	0.00	14.95	14.78	57,141	56,529
18.77	19.58	0.00	0.00	8.36	8.84	35,694	34,930
17.77	18.18	0.00	0.00	10.75	10.86	140,605	140,815

Table 2.3 – Dissection of expenses from continuing operations

Group	Council	Employee costs		Materials and contracts		Borrowing costs	
		2008/09 %	2009/10 %	2008/09 %	2009/10 %	2008/09 %	2009/10 %
7	Blue Mountains	46.40	46.75	24.91	23.19	2.53	3.60
7	Campbelltown	40.37	41.07	21.76	20.65	1.26	1.11
7	Gosford	37.78	37.68	28.80	27.21	2.46	2.94
7	Hills	40.36	41.81	20.46	20.33	0.00	0.00
7	Hornsby	40.05	38.98	31.69	30.91	1.49	1.38
7	Liverpool	36.53	39.78	31.74	29.35	3.18	2.68
7	Penrith	43.84	42.54	31.47	26.62	2.71	2.41
7	Wyong	34.06	32.91	23.53	20.00	4.52	4.14
7.1	Group average	39.18	39.16	26.99	24.64	2.53	2.52
8	Brewarrina	39.08	47.07	34.01	25.98	0.78	1.18
8	Conargo	40.31	35.66	28.21	34.60	0.00	0.00
8	Jerilderie	34.09	35.14	33.75	33.77	1.40	1.06
8	Urana	31.05	32.05	27.15	26.64	0.95	0.50
8.1	Group average	36.25	38.78	31.60	29.72	0.86	0.81
9	Balranald	39.26	39.19	18.64	24.68	2.61	2.23
9	Bogan	38.21	37.70	33.18	31.38	1.22	0.90
9	Bombala	40.52	39.71	29.70	31.44	0.48	0.46
9	Boorowa	38.46	24.32	19.97	10.88	2.45	1.35
9	Bourke	34.36	35.56	36.27	35.32	1.51	1.33
9	Carrathool	No Data	36.16	No Data	27.57	No Data	0.66
9	Central Darling	34.22	35.87	43.69	36.63	0.41	0.27
9	Coolamon	40.87	42.93	29.75	29.19	0.50	0.50
9	Coonamble	36.66	38.74	34.17	30.97	0.12	0.10
9	Gilgandra	50.69	55.47	29.76	26.53	1.84	0.54
9	Gundagai	43.35	44.33	13.69	13.54	0.64	0.44
9	Guyra	36.55	42.16	29.72	23.96	0.58	0.74
9	Harden	32.34	37.82	39.70	30.96	1.98	2.19
9	Hay	29.50	31.97	37.42	33.93	0.81	1.41
9	Lockhart	31.99	34.97	24.77	27.13	0.24	0.13
9	Murrumbidgee	31.14	30.20	36.01	38.30	0.00	0.00
9	Tumbarumba	33.95	38.48	35.04	32.86	2.87	0.58
9	Wakool	34.32	24.00	7.42	15.07	2.71	2.14
9	Walcha	36.17	38.78	33.01	30.55	0.85	0.10
9	Warren	36.46	38.72	30.72	29.40	0.37	0.27
9	Weddin	41.13	41.99	20.71	18.72	0.10	0.08
9.1	Group average	37.50	37.79	30.36	27.48	1.20	0.83

Table 2.3 – Dissection of expenses from continuing operations

Depreciation		Impairment to total expenditure		Other expenses		Total expenditure	Total expenditure
2008/09	2009/10	2008/09	2009/10	2008/09	2009/10	2008/09	2009/10
%	%	%	%	%	%	\$'000	\$'000
16.48	15.70	0.00	0.00	9.69	10.75	82,221	85,613
12.51	14.58	0.00	0.00	24.09	22.58	109,521	115,907
18.99	18.17	0.00	0.00	11.97	14.01	208,113	221,963
14.41	13.54	0.00	0.00	24.77	24.31	97,525	108,034
15.80	18.46	0.00	0.00	10.97	10.28	102,939	110,496
21.06	20.29	0.00	0.00	7.49	7.90	113,491	114,191
13.35	18.79	0.00	0.00	8.63	9.64	153,105	167,946
24.46	25.78	0.00	0.00	13.42	17.16	205,739	232,334
17.88	19.05	0.00	0.00	13.43	14.63	1,072,654	1,156,484
16.49	15.65	0.00	0.00	9.64	10.12	9,183	9,655
17.86	17.94	0.00	0.00	13.62	11.80	4,222	4,610
22.60	22.49	0.00	0.00	8.15	7.53	7,265	7,633
31.16	30.56	0.00	0.00	9.69	10.26	5,285	5,642
21.41	20.98	0.00	0.00	9.88	9.71	25,955	27,540
27.02	23.82	0.00	0.00	12.47	10.08	8,051	9,206
18.35	19.04	0.00	0.00	9.03	10.98	10,219	10,095
21.46	21.51	0.00	0.00	7.83	6.88	7,366	8,253
24.81	14.56	0.00	0.00	14.31	48.90	8,598	14,938
21.37	21.02	0.00	0.00	6.49	6.77	17,594	17,630
No Data	26.20	No Data	0.00	No Data	9.40	No Data	16,218
12.27	18.92	0.00	0.00	9.41	8.33	12,084	12,756
15.51	15.16	0.00	0.00	13.38	12.21	8,770	9,410
19.52	20.43	0.00	0.00	9.53	9.76	15,891	15,734
11.70	11.50	0.00	0.00	6.01	5.96	20,509	21,304
27.77	27.42	0.00	0.00	14.55	14.28	6,583	7,122
19.83	21.99	0.00	0.00	13.32	11.14	8,769	9,677
17.43	19.36	0.00	0.00	8.54	9.67	12,064	11,029
22.33	21.77	0.00	0.00	9.95	10.92	9,088	10,091
29.17	29.43	0.00	0.00	13.83	8.34	6,993	7,493
21.55	20.27	0.00	0.00	11.30	11.23	5,434	5,974
18.80	19.09	0.00	0.00	9.34	8.98	12,302	11,984
32.92	49.86	0.00	0.00	22.63	8.93	9,120	14,789
20.64	22.69	0.00	0.00	9.32	7.88	10,188	10,810
23.91	23.46	0.00	0.00	8.54	8.14	10,059	10,792
30.65	31.41	0.00	0.00	7.41	7.80	8,420	8,422
20.75	22.42	0.00	0.00	10.20	11.48	208,102	243,727

Table 2.3 – Dissection of expenses from continuing operations

Group	Council	Employee costs		Materials and contracts		Borrowing costs	
		2008/09 %	2009/10 %	2008/09 %	2009/10 %	2008/09 %	2009/10 %
10	Berrigan	32.95	36.12	16.94	19.02	0.44	0.38
10	Bland	32.69	33.54	41.45	32.03	0.65	0.63
10	Blayney	39.23	39.47	23.07	22.81	1.65	1.54
10	Cobar	40.16	39.54	34.27	35.27	0.01	0.56
10	Cootamundra	29.22	30.30	38.41	37.29	0.26	0.21
10	Dungog	31.23	31.36	37.76	34.78	1.20	1.31
10	Glen Innes Severn	40.08	40.01	27.20	25.13	2.85	2.54
10	Gloucester#	35.91	39.19	24.51	20.23	1.46	1.77
10	Gyward	23.20	33.99	16.45	15.65	0.96	2.04
10	Junee	35.17	34.80	35.46	35.98	3.70	4.32
10	Kyogle	29.98	31.95	38.96	37.51	0.83	0.83
10	Lachlan	43.34	41.19	23.99	26.12	0.33	0.39
10	Liverpool Plains	32.71	36.02	24.62	25.37	0.90	0.88
10	Murray	30.92	32.63	31.60	28.61	1.86	1.72
10	Narrandera	42.44	43.87	28.58	28.14	0.03	0.02
10	Narromine	34.58	22.05	33.45	18.53	0.58	0.33
10	Oberon	34.56	39.45	38.96	29.10	0.39	0.38
10	Snowy River	39.14	41.93	25.37	22.90	1.75	1.81
10	Temora	38.20	42.73	31.86	27.98	0.02	0.02
10	Tenterfield	38.57	35.44	26.66	23.82	1.57	1.79
10	Upper Lachlan	40.57	47.23	28.36	19.87	1.27	1.57
10	Uralla	47.56	44.09	30.43	28.16	1.17	1.15
10	Walgett	29.56	29.11	45.75	41.03	0.07	0.04
10	Wellington	39.84	40.69	16.37	12.87	4.18	3.90
10	Wentworth	36.01	40.91	27.76	24.56	2.04	1.63
10.1	Group average	35.44	36.91	29.10	26.57	1.15	1.23
11	Bellingen	32.32	33.43	29.32	36.38	0.58	0.46
11	Cabonne	36.93	39.04	25.11	22.41	0.43	0.52
11	Cooma-Monaro	45.14	42.51	26.14	29.86	0.41	0.35
11	Corowa	28.91	28.76	35.31	35.14	1.66	1.56
11	Cowra	38.95	39.49	34.22	31.41	2.30	2.73
11	Forbes	24.86	28.04	44.08	37.50	2.59	2.79
11	Greater Hume	36.66	37.73	24.92	24.62	1.29	1.19
11	Gunnedah	38.86	42.67	32.35	26.16	1.18	1.26
11	Inverell	41.97	40.68	19.50	20.68	0.88	0.81
11	Leeton	35.31	36.25	26.69	25.18	0.27	0.14
11	Moree Plains	35.17	34.46	36.33	31.21	5.18	5.89
11	Muswellbrook	37.33	38.97	30.24	27.66	2.52	2.41
11	Nambucca	28.69	28.29	30.31	31.80	2.32	3.78
11	Narrabri	30.51	32.81	32.07	29.39	2.45	2.37
11	Palerang	34.58	36.59	36.98	32.38	2.48	2.82
11	Parkes	32.41	35.09	32.12	30.94	0.06	0.63
11	Tumut	39.21	37.59	17.59	20.99	0.04	0.11
11	Upper Hunter	37.43	36.61	25.85	27.13	0.96	1.43
11	Warrumbungle	35.95	39.84	22.24	19.65	0.57	0.74
11	Yass Valley	34.98	37.20	22.90	22.56	1.84	1.38
11	Young	32.31	32.39	31.32	28.19	1.87	1.61
11.1	Group average	35.14	36.13	29.58	28.17	1.64	1.80
	NSW State average	38.42	39.39	26.73	25.62	2.01	2.06

Table 2.3 – Dissection of expenses from continuing operations

Depreciation		Impairment to total expenditure		Other expenses		Total expenditure	Total expenditure
2008/09	2009/10	2008/09	2009/10	2008/09	2009/10	2008/09	2009/10
%	%	%	%	%	%	\$'000	\$'000
29.47	31.84	7.09	0.33	13.11	12.33	15,907	15,934
18.58	25.06	0.00	0.00	6.62	8.73	21,691	23,862
22.89	23.48	0.00	0.00	13.15	12.70	10,822	10,995
16.92	16.10	0.00	0.00	8.63	8.53	21,148	23,495
21.30	21.84	0.00	0.00	10.80	10.36	13,624	13,628
19.72	22.10	0.00	0.00	10.09	10.45	10,915	11,167
19.86	20.40	0.00	0.00	10.01	11.93	19,493	21,131
27.66	28.50	0.00	0.00	10.46	10.31	12,157	13,033
55.75	42.05	0.00	0.00	3.64	6.27	38,209	26,137
16.91	16.21	0.00	0.00	8.76	8.69	10,417	11,642
22.47	22.25	0.00	0.00	7.77	7.45	18,381	19,506
24.81	24.53	0.00	0.00	7.53	7.76	27,573	28,246
33.72	29.33	0.00	0.00	8.05	8.41	21,206	20,507
22.55	23.99	0.00	0.00	13.08	13.05	13,579	13,731
20.99	19.56	0.00	0.00	7.96	8.41	14,966	16,225
17.29	10.91	0.00	0.00	14.09	48.18	14,828	23,982
14.70	16.78	0.00	0.00	11.39	14.29	12,867	11,266
20.97	20.58	0.00	0.00	12.77	12.78	20,679	21,283
17.33	16.77	0.00	0.00	12.60	12.51	10,959	11,762
24.81	28.84	0.00	0.00	8.40	10.10	15,544	14,020
19.05	20.33	0.00	0.00	10.74	11.00	19,786	18,997
11.51	19.16	0.00	0.00	9.32	7.43	13,075	15,518
11.99	14.27	0.00	0.00	12.64	15.55	20,585	21,256
28.66	31.19	0.00	0.00	10.95	11.35	18,480	19,167
22.54	21.40	0.00	0.00	11.65	11.50	13,666	14,336
24.41	22.99	0.26	0.01	9.64	12.30	430,557	440,826
20.34	19.57	8.27	0.00	9.18	10.16	24,651	25,849
27.97	29.85	0.00	0.00	9.57	8.18	28,838	28,022
18.25	18.06	0.00	0.00	10.06	9.23	19,898	22,136
23.42	24.23	0.00	0.00	10.71	10.31	20,507	22,618
17.44	18.47	0.00	0.00	7.09	7.90	27,930	26,633
18.06	22.14	0.00	0.00	10.41	9.53	25,844	24,946
23.53	22.21	0.00	0.00	13.60	14.25	24,097	25,947
22.23	22.38	0.07	0.05	5.32	7.48	27,147	27,564
26.65	27.15	0.00	0.00	10.99	10.67	24,322	25,662
25.10	23.89	0.00	0.00	12.63	14.54	16,518	18,542
16.58	23.05	0.00	0.00	6.74	5.39	39,762	42,390
21.06	20.81	0.00	0.00	8.86	10.16	26,110	26,934
28.46	25.30	0.00	0.00	10.23	10.82	26,893	28,789
21.83	20.62	0.00	0.00	13.14	14.81	27,122	26,418
16.66	18.39	0.00	0.04	9.30	9.78	22,608	22,188
27.04	25.51	0.00	0.00	8.37	7.84	26,896	31,790
29.45	28.24	0.00	0.00	13.72	13.08	22,638	24,650
21.80	22.26	0.00	0.00	13.95	12.57	29,452	32,539
29.46	30.52	0.00	0.00	11.78	9.26	26,722	29,758
23.91	24.55	0.00	0.00	16.38	14.31	22,420	25,042
23.63	21.12	0.05	0.00	10.81	16.68	17,619	19,213
22.84	23.40	0.39	0.00	10.41	10.50	527,994	557,630
19.50	19.93	0.06	0.05	13.27	12.94	7,877,407	8,334,577

KEY PERFORMANCE INDICATOR

2.4 Total expenses from continuing operations per capita

This indicator measures the total expenses from continuing operations per head of population. It does not include water, sewerage or capital expenses.

The formula used for this indicator is:

$$\frac{\text{Total expenses from continuing operations}}{\text{Estimated resident population within council boundaries}}$$

Some factors affecting this indicator are:

- the socioeconomic characteristics of the area
- the rate of new development
- the demographic characteristics of the population
- the level of population increase or decrease.

Comparative performance for 2007/08, 2008/09 and 2009/10

	2007/08	2008/09	2009/10
TABLE B2.41			
Total expenses from continuing operations per capita	\$	\$	\$
NSW Mean	972	1,033	1,056
NSW High	5,783	6,857	5,795
NSW Low	569	-800	598
NSW Median	1,263	1,370	1,401

Data sources for this indicator: council financial reports, income statement excluding water and sewerage from special schedule 1. The estimated resident population within council boundaries is the preliminary figure calculated by the ABS for 30 June 2009.

Table 2.4 – Total expenses from continuing operations per capita

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
1	Sydney	2,022.91	2,122.57	4.9	2,128.88	0.3
2	Ashfield	613.34	678.02	10.5	692.63	2.2
2	Botany Bay	1,067.81	1,130.58	5.9	1,160.32	2.6
2	Burwood	886.24	930.60	5.0	1,043.41	12.1
2	Hunters Hill	703.51	778.53	10.7	773.83	-0.6
2	Kogarah	656.50	704.62	7.3	703.17	-0.2
2	Lane Cove	892.56	953.73	6.9	963.23	1.0
2	Leichhardt	1,080.46	1,149.35	6.4	1,222.47	6.4
2	Manly	1,257.45	1,326.75	5.5	1,339.38	1.0
2	Mosman	1,067.28	1,161.48	8.8	1,266.17	9.0
2	North Sydney	1,100.81	1,196.05	8.7	1,117.14	-6.6
2	Pittwater	966.78	1,003.07	3.8	1,002.51	-0.1
2	Strathfield	1,092.51	740.97	-32.2	791.09	6.8
2	Waverley	1,213.83	1,313.32	8.2	1,339.98	2.0
2	Willoughby	1,235.70	1,142.50	-7.5	1,152.12	0.8
2	Woollahra	1,192.35	1,224.06	2.7	1,210.60	-1.1
2.1	Group average	1,029.90	1,058.03	2.7	1,074.73	1.6
3	Auburn	569.35	722.31	26.9	641.70	N/A
3	Bankstown	610.81	661.41	8.3	664.60	0.5
3	Blacktown	649.35	682.62	5.1	714.46	4.7
3	Canada Bay	688.51	739.99	7.5	775.84	4.8
3	Canterbury	590.40	618.01	4.7	598.43	-3.2
3	Fairfield	645.29	654.20	1.4	661.61	1.1
3	Holroyd	634.68	700.73	10.4	676.53	-3.5
3	Hurstville	724.78	758.68	4.7	719.84	-5.1
3	Ku-ring-gai	684.79	710.08	3.7	712.09	0.3
3	Marrickville	917.43	1,004.12	9.4	1,043.68	3.9
3	Parramatta	900.40	944.30	4.9	935.41	-0.9
3	Randwick	742.42	772.06	4.0	792.30	2.6
3	Rockdale	609.71	643.74	5.6	630.41	-2.1
3	Ryde	732.50	812.56	10.9	772.05	-5.0
3	Sutherland	749.72	823.83	9.9	785.07	-4.7
3	Warringah	773.50	823.09	6.4	847.15	2.9
3.1	Group average	698.75	746.45	6.8	743.53	-0.4

Table 2.4 – Total expenses from continuing operations per capita

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
4	Albury	1,273.51	1,277.75	0.3	1,387.85	8.6
4	Armidale Dumaresq	1,401.76	1,234.34	-11.9	1,257.32	1.9
4	Ballina	958.00	1,040.31	8.6	1,024.42	-1.5
4	Bathurst Regional	1,287.88	1,359.89	5.6	1,313.30	-3.4
4	Bega Valley	1,106.87	1,158.54	4.7	1,260.69	8.8
4	Broken Hill	1,409.19	1,737.41	23.3	1,645.94	-5.3
4	Byron	1,427.34	1,372.25	-3.9	1,441.60	5.1
4	Cessnock	1,113.26	1,072.18	-3.7	1,045.86	-2.5
4	Clarence Valley	1,494.19	1,585.59	6.1	1,971.88	24.4
4	Coffs Harbour#	1,046.30	N/A	N/A	N/A	N/A
4	Deniliquin	1,193.14	1,285.53	7.7	1,468.87	14.3
4	Dubbo	1,109.81	1,201.73	8.3	1,232.56	2.6
4	Eurobodalla	1,325.58	1,378.70	4.0	1,465.49	6.3
4	Goulburn Mulwaree	1,165.15	1,071.46	-8.0	1,171.47	9.3
4	Great Lakes	1,564.89	1,560.67	-0.3	1,654.41	6.0
4	Greater Taree	932.12	979.97	5.1	1,039.23	6.0
4	Griffith	1,106.03	1,274.82	15.3	1,299.85	2.0
4	Kempsey	991.63	1,123.79	13.3	1,275.68	13.5
4	Kiama	2,113.66	2,066.15	-2.2	2,070.68	0.2
4	Lismore	1,244.94	1,382.46	11.0	1,514.10	9.5
4	Lithgow	835.89	1,167.85	39.7	997.86	-14.6
4	Maitland	748.08	774.92	3.6	783.47	1.1
4	Mid-Western Regional	1,616.26	1,602.71	-0.8	1,692.07	5.6
4	Orange	1,260.20	1,339.92	6.3	1,255.16	-6.3
4	Port Macquarie-Hastings	1,011.89	1,095.99	8.3	1,067.93	-2.6
4	Port Stephens	1,263.79	No Data	N/A	1,401.44	N/A
4	Queanbeyan	1,117.69	1,236.55	10.6	1,162.81	-6.0
4	Richmond Valley	1,318.37	1,853.26	40.6	1,535.67	-17.1
4	Shellharbour	822.77	874.81	6.3	921.05	5.3
4	Singleton	1,262.19	1,367.89	8.4	1,320.54	-3.5
4	Tamworth Regional	1,128.81	1,252.05	10.9	1,276.24	1.9
4	Wagga Wagga	1,096.92	1,899.75	73.2	1,153.68	-39.3
4	Wingecarribee	1,108.67	1,208.99	9.0	1,204.92	-0.3
4.1	Group average	1,160.96	1,272.27	9.6	1,272.48	0.0
5	Coffs Harbour#	N/A	1,136.80	N/A	1,166.82	2.6
5	Lake Macquarie	726.39	741.16	2.0	817.66	10.3
5	Newcastle	1,279.57	1,371.77	7.2	1,266.24	-7.7
5	Shoalhaven	1,185.26	1,260.63	6.4	1,323.44	5.0
5	Tweed	1,018.91	1,038.67	1.9	1,107.51	6.6
5	Wollongong	923.95	965.18	4.5	1,029.09	6.6
5.1	Group average	990.39	1,045.99	5.6	1,077.89	3.0
6	Camden	853.61	894.67	4.8	893.43	-0.1
6	Hawkesbury	812.28	827.13	1.8	803.06	-2.9
6	Wollondilly	832.61	851.71	2.3	807.11	-5.2
6.1	Group average	831.53	856.44	3.0	834.94	-2.5

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 2.4 – Total expenses from continuing operations per capita

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
7	Blue Mountains	1,101.80	1,110.94	0.8	1,100.65	-0.9
7	Campbelltown	677.05	734.69	8.5	769.83	4.8
7	Gosford	852.62	934.82	9.6	926.20	-0.9
7	Hills	589.09	570.44	-3.2	612.14	7.3
7	Hornsby	612.22	649.00	6.0	681.14	5.0
7	Liverpool	622.22	641.63	3.1	626.52	-2.4
7	Penrith	769.67	846.98	10.0	909.73	7.4
7	Wyong	827.25	796.77	-3.7	998.82	25.4
7.1	Group average	730.40	761.56	4.3	804.58	5.6
8	Brewarrina	3,681.58	4,075.64	10.7	4,403.98	8.1
8	Conargo	2,483.87	2,452.05	-1.3	2,735.29	11.6
8	Jerilderie	3,463.92	4,103.20	18.5	4,214.80	2.7
8	Urana	3,971.23	4,009.45	1.0	4,278.17	6.7
8.1	Group average	3,369.71	3,650.45	8.3	3,898.57	6.8
9	Balranald	2,499.20	2,845.26	13.8	3,318.68	16.6
9	Bogan	2,643.09	2,921.71	10.5	2,841.82	-2.7
9	Bombala	2,209.87	2,481.74	12.3	2,818.74	13.6
9	Boorowa	3,144.32	3,260.25	3.7	5,794.86	77.7
9	Bourke	3,807.83	5,007.44	31.5	5,063.19	1.1
9	Carrathool	3,619.55	No Data	N/A	4,677.13	N/A
9	Central Darling	5,783.09	5,664.31	-2.1	5,740.96	1.4
9	Coolamon	1,914.56	2,019.15	5.5	2,131.07	5.5
9	Coonamble	3,113.77	3,368.56	8.2	3,294.71	-2.2
9	Gilgandra	3,654.92	4,250.22	16.3	4,326.41	1.8
9	Gloucester#	2,319.05	N/A	N/A	N/A	N/A
9	Gundagai	1,306.85	1,448.92	10.9	1,788.37	23.4
9	Guyra	1,980.96	1,728.97	-12.7	1,880.56	8.8
9	Harden	2,396.14	2,758.80	15.1	2,428.26	-12.0
9	Hay	1,778.19	2,265.93	27.4	2,428.19	7.2
9	Lockhart	1,904.20	2,023.21	6.2	2,153.38	6.4
9	Murrumbidgee	1,740.96	1,886.53	8.4	2,057.51	9.1
9	Tumbarumba	2,745.92	3,029.68	10.3	2,929.59	-3.3
9	Wakool	1,500.23	1,620.07	8.0	4,585.05	183.0
9	Walcha	3,157.69	2,963.98	-6.1	3,060.26	3.2
9	Warren	3,380.51	3,209.00	-5.1	3,405.58	6.1
9	Weddin	1,963.58	2,149.25	9.5	2,179.95	1.4
9.1	Group average	2,567.45	2,758.19	7.4	3,188.59	15.6

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 2.4 – Total expenses from continuing operations per capita

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
10	Berrigan	1,361.95	1,372.15	0.7	1,433.36	4.5
10	Bland	No Data	3,347.43	N/A	3,593.10	7.3
10	Blayney	1,445.93	1,438.51	-0.5	1,419.50	-1.3
10	Cobar	3,540.54	3,794.34	7.2	4,159.31	9.6
10	Cootamundra	1,488.77	1,541.43	3.5	1,468.00	-4.8
10	Dungog	1,173.18	-799.81	-168.2	1,401.23	-275.2
10	Glen Innes Severn	1,866.18	1,832.48	-1.8	1,980.23	8.1
10	Gloucester#	N/A	2,072.39	N/A	2,238.32	8.0
10	Gwydir	3,688.55	6,856.79	85.9	4,545.91	-33.7
10	Junee	1,674.27	1,611.76	-3.7	1,745.66	8.3
10	Kyogle	1,474.91	1,835.28	24.4	1,849.65	0.8
10	Lachlan	3,549.31	3,555.57	0.2	3,566.79	0.3
10	Liverpool Plains	2,109.19	2,408.12	14.2	2,271.75	-5.7
10	Murray	1,393.17	1,533.49	10.1	1,524.88	-0.6
10	Narrandera	1,909.83	2,089.14	9.4	2,248.64	7.6
10	Narromine	1,643.44	1,937.95	17.9	3,273.69	68.9
10	Oberon	2,508.72	2,111.32	-15.8	1,800.59	-14.7
10	Snowy River	2,259.35	2,096.53	-7.2	2,198.86	4.9
10	Temora	1,518.88	1,745.60	14.9	1,814.87	4.0
10	Tenterfield	1,666.96	1,825.39	9.5	1,571.04	-13.9
10	Upper Lachlan	2,195.80	2,493.51	13.6	2,260.38	-9.3
10	Uralla	2,174.88	1,980.76	-8.9	2,329.91	17.6
10	Walgett	2,437.27	2,677.99	9.9	2,655.99	-0.8
10	Wellington	1,610.42	1,665.60	3.4	1,708.33	2.6
10	Wentworth	1,417.54	1,519.49	7.2	1,655.11	8.9
10.1	Group average	1,869.62	2,075.96	11.0	2,193.48	5.7
11	Bellingen	1,248.49	1,576.60	26.3	1,620.61	2.8
11	Cabonne	1,811.90	2,056.49	13.5	1,915.67	-6.8
11	Cooma-Monaro	1,477.82	1,538.42	4.1	1,661.48	8.0
11	Corowa	1,189.26	1,305.64	9.8	1,456.31	11.5
11	Cowra	1,455.12	1,831.71	25.9	1,701.04	-7.1
11	Forbes	1,879.92	2,265.83	20.5	2,080.05	-8.2
11	Greater Hume	2,104.94	2,149.52	2.1	2,287.60	6.4
11	Gunnedah	1,886.61	1,989.99	5.5	2,011.84	1.1
11	Inverell	1,231.07	1,178.56	-4.3	1,220.86	3.6
11	Leeton	847.13	991.22	17.0	1,133.97	14.4
11	Moree Plains	2,371.19	2,628.89	10.9	2,479.59	-5.7
11	Muswellbrook	1,201.76	1,244.29	3.5	1,160.88	-6.7
11	Nambucca	1,057.75	1,247.45	17.9	1,296.88	4.0
11	Narrabri	1,641.49	1,720.07	4.8	1,694.08	-1.5
11	Palerang	1,362.25	1,454.52	6.8	1,351.81	-7.1
11	Parkes	1,766.18	1,506.75	-14.7	1,658.38	10.1
11	Tumut	1,553.57	1,695.53	9.1	1,752.19	3.3
11	Upper Hunter	1,777.25	1,758.07	-1.1	1,929.93	9.8
11	Warrumbungle	No Data	2,297.83	N/A	2,582.10	12.4
11	Yass Valley	1,571.71	1,398.19	-11.0	1,462.69	4.6
11	Young	1,145.19	1,136.45	-0.8	1,217.56	7.1
11.1	Group average	1,456.32	1,634.61	12.2	1,662.74	1.7
	NSW State average	972.40	1,033.42	6.3	1,055.82	2.2

#1 Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

KEY PERFORMANCE INDICATOR

2.5 Unrestricted current ratio

This indicator is a measure of a council's ability to meet its financial obligations in the short term, such as paying for goods and services supplied. It assesses the level of liquidity and the ability to satisfy obligations as they fall due. A ratio of 1.5:1 indicates that for every dollar in unrestricted current liabilities, the council has \$1.50 in unrestricted current assets on hand to meet the liability. If the ratio is less than 1.5:1, the ratio may be unsatisfactory and council may be unable to meet its short term commitments. A ratio of between 1.5:1 and 2:1 is satisfactory and shows that a council has sufficient liquid assets on hand to meet its short term liabilities. A ratio of 2:1 or better is generally viewed by the industry as good.

Unrestricted current assets are those where there is no form of restriction imposed by legislation or some other externally imposed requirement. Restricted current assets have restrictions on their use eg developer contributions, RTA contributions, water and sewerage rates, charges and grants, and domestic waste management charges.

The formula used for this indicator is:

$$\frac{\text{Current assets less all current external restrictions}}{\text{Current liabilities less current specific purpose liabilities}}$$

Some factors affecting this indicator are:

- planning and budgetary controls
- cash management and the timing of cash flows
- the level of restricted assets
- credit management policies and economic circumstances.

Comparative performance for 2007/08, 2008/09 and 2009/10

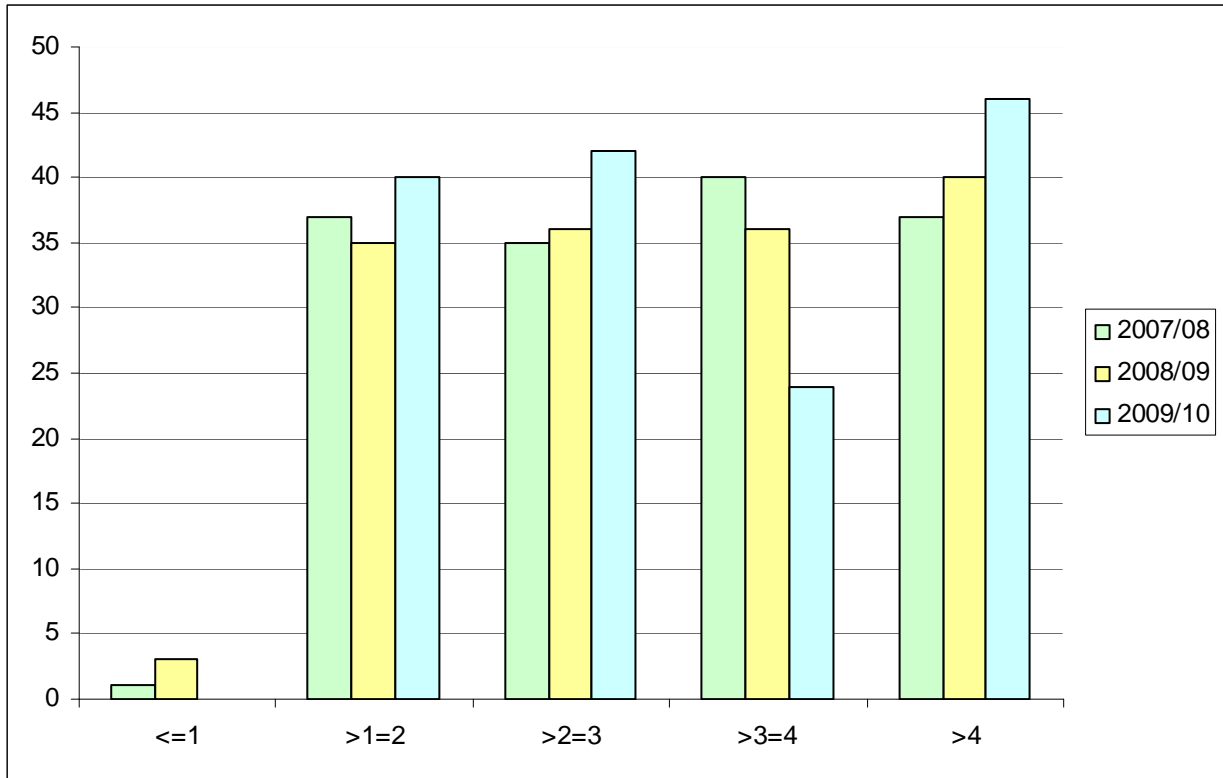
The unrestricted current ratios in NSW ranged from a low of 1.03 (Penrith City Council) to a high of 20.61 (Conargo Shire Council). There were fourteen councils in 2009/10 with a ratio lower than or equal to 1.5:1. In 2009/10, eight of the councils that had a ratio of less than 1.5:1 were urban-based.

From the eleven categories of councils, group 7 had the lowest average unrestricted current ratio with 2.11, while group 8 had the highest average ratio with 6.22.

Percentage of councils in each unrestricted current ratio range

Current ratio range	2007/08		2008/09		2009/10	
	No of Councils	%	No of councils	%	No of councils	%
<=1	1	0.7%	3	2.0%	0	0.0%
>1=2	37	24.6%	35	23.3%	40	26.3%
>2=3	35	23.3%	36	24.0%	42	27.6%
>3=4	40	26.7%	36	24.0%	24	15.8%
>4	37	24.7%	40	26.7%	46	30.3%
	150	100.0%	150	100.0%	152	100.0%

B2.52 - Range of unrestricted current ratios for NSW councils from 2007/08 to 2009/10



Data source for this indicator: council financial reports, note 13.

Table 2.5 – Unrestricted current ratio

Group	Council	2007/08 Ratio:1	2008/09 Ratio:1	2009/10 Ratio:1
1	Sydney	3.32	2.84	3.54
2	Ashfield	2.12	2.58	2.15
2	Botany Bay	1.33	1.51	1.71
2	Burwood	3.95	3.25	2.64
2	Hunters Hill	3.81	3.92	3.22
2	Kogarah	1.97	1.83	1.78
2	Lane Cove	4.25	6.45	4.22
2	Leichhardt	3.11	2.55	2.58
2	Manly	1.01	1.65	1.30
2	Mosman	1.49	1.40	1.52
2	North Sydney	2.96	3.60	4.30
2	Pittwater	3.24	2.92	3.81
2	Strathfield	3.93	2.89	2.65
2	Waverley	3.16	3.01	2.86
2	Willoughby	10.92	6.51	2.90
2	Woollahra	3.22	2.23	2.25
2.1	Group average	3.71	3.14	2.62
3	Auburn	3.89	2.58	2.27
3	Bankstown	3.07	3.07	3.25
3	Blacktown	6.35	6.71	6.14
3	Canada Bay	1.72	1.16	1.63
3	Canterbury	2.65	1.46	1.52
3	Fairfield	3.53	3.21	2.49
3	Holroyd	4.95	5.76	6.55
3	Hurstville	3.95	1.66	2.53
3	Ku-ring-gai	1.84	2.14	2.11
3	Marrickville	3.74	3.68	3.69
3	Parramatta	1.82	1.86	1.84
3	Randwick	2.37	3.25	2.52
3	Rockdale	2.71	2.33	2.54
3	Ryde	3.65	3.45	4.67
3	Sutherland	1.45	1.83	1.53
3	Warringah	3.72	3.41	3.14
3.1	Group average	3.17	3.03	2.96

Table 2.5 – Unrestricted current ratio

Group	Council	2007/08 Ratio:1	2008/09 Ratio:1	2009/10 Ratio:1
4	Albury	1.39	1.68	1.60
4	Armidale Dumaresq	2.48	2.18	2.28
4	Ballina	3.95	4.14	2.07
4	Bathurst Regional	2.91	1.80	1.58
4	Bega Valley	1.56	2.07	2.50
4	Broken Hill	3.65	1.99	1.92
4	Byron	1.93	1.99	2.20
4	Cessnock	1.83	2.06	1.91
4	Clarence Valley	2.02	2.56	3.19
4	Coffs Harbour#	1.86	N/A	N/A
4	Deniliquin	0.72	1.54	1.71
4	Dubbo	3.41	4.10	4.75
4	Eurobodalla	1.90	1.95	1.61
4	Goulburn Mulwaree	1.80	2.60	3.05
4	Great Lakes	1.64	1.59	2.84
4	Greater Taree	1.94	1.86	1.88
4	Griffith	1.07	0.57	1.09
4	Kempsey	1.80	2.03	2.18
4	Kiama	2.54	3.31	1.54
4	Lismore	2.04	1.39	1.80
4	Lithgow	2.57	2.48	3.94
4	Maitland	2.77	2.16	2.81
4	Mid-Western Regional	4.61	3.38	3.07
4	Orange	3.50	3.41	4.40
4	Port Macquarie-Hastings	1.24	0.96	1.41
4	Port Stephens	1.90	No Data	1.16
4	Queanbeyan	3.35	2.07	2.59
4	Richmond Valley	2.31	1.54	1.54
4	Shellharbour	4.24	3.42	3.50
4	Singleton	2.17	1.68	1.80
4	Tamworth Regional	4.67	3.30	4.17
4	Wagga Wagga	4.37	4.49	4.33
4	Wingecarribee	1.09	1.07	1.54
4.1	Group average	2.31	2.25	2.26
5	Coffs Harbour#	N/A	2.09	2.35
5	Lake Macquarie	2.77	2.99	2.48
5	Newcastle	3.60	2.81	3.00
5	Shoalhaven	2.50	2.14	2.02
5	Tweed	2.38	2.37	2.65
5	Wollongong	1.79	0.98	1.24
5.1	Group average	2.63	2.16	2.30
6	Camden	2.27	2.39	1.95
6	Hawkesbury	4.43	4.37	4.35
6	Wollondilly	2.77	2.13	2.65
6.1	Group average	3.21	2.99	2.92

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 2.5 – Unrestricted current ratio

Group	Council	2007/08 Ratio:1	2008/09 Ratio:1	2009/10 Ratio:1
7	Blue Mountains	1.44	1.57	1.88
7	Campbelltown	2.56	2.29	2.42
7	Gosford	2.68	4.03	2.84
7	Hills	5.63	7.24	6.23
7	Hornsby	1.21	1.19	1.43
7	Liverpool	1.03	1.29	1.70
7	Penrith	1.15	1.17	1.03
7	Wyong	1.96	1.46	1.45
7.1	Group average	2.09	2.21	2.11
8	Brewarrina	3.29	2.04	1.50
8	Conargo	12.09	25.48	20.61
8	Jerilderie	3.71	5.93	5.64
8	Urana	7.92	10.48	14.54
8.1	Group average	6.12	7.29	6.22
9	Balranald	2.63	2.95	2.43
9	Bogan	4.13	3.41	3.35
9	Bombala	4.43	6.29	9.61
9	Boorowa	4.93	3.52	2.26
9	Bourke	1.01	1.40	1.71
9	Carrathool	4.68	No Data	8.86
9	Central Darling	2.66	2.42	1.48
9	Coolamon	6.66	9.77	5.96
9	Coonamble	3.66	5.34	5.72
9	Gilgandra	2.34	1.53	1.29
9	Gloucester#	1.39	N/A	N/A
9	Gundagai	3.91	5.01	4.87
9	Guyra	2.31	3.39	4.09
9	Harden	3.30	2.99	2.40
9	Hay	3.99	3.85	4.09
9	Lockhart	5.83	7.99	7.43
9	Murrumbidgee	8.20	11.01	9.32
9	Tumbarumba	5.10	3.21	5.39
9	Wakool	1.96	3.00	3.19
9	Walcha	8.19	4.02	5.07
9	Warren	6.49	12.48	11.60
9	Weddin	5.01	4.40	5.49
9.1	Group average	3.48	3.78	4.06

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 2.5 – Unrestricted current ratio

Group	Council	2007/08 Ratio:1	2008/09 Ratio:1	2009/10 Ratio:1
10	Berrigan	3.00	3.21	3.69
10	Bland	No Data	6.14	5.34
10	Blayney	2.70	3.16	4.12
10	Cobar	3.58	1.06	1.04
10	Cootamundra	4.13	4.97	4.93
10	Dungog	3.36	3.74	4.40
10	Glen Innes Severn	1.53	1.84	2.83
10	Gloucester#	N/A	1.56	1.30
10	Gywardir	1.23	1.69	2.62
10	Junee	1.99	4.24	2.58
10	Kyogle	5.74	4.59	7.80
10	Lachlan	3.74	3.70	2.97
10	Liverpool Plains	3.83	5.92	3.43
10	Murray	2.40	2.94	2.49
10	Narrandera	11.42	5.40	5.28
10	Narromine	3.34	4.00	4.48
10	Oberon	7.27	5.51	3.88
10	Snowy River	1.58	1.71	1.95
10	Temora	3.02	3.55	3.04
10	Tenterfield	5.07	4.50	3.59
10	Upper Lachlan	3.46	3.34	3.28
10	Uralla	1.24	3.62	5.08
10	Walgett	3.16	1.88	1.31
10	Wellington	8.49	5.61	6.37
10	Wentworth	2.20	4.98	5.93
10.1	Group average	3.14	3.52	3.49
11	Bellingen	3.27	3.83	4.16
11	Cabonne	4.24	5.99	7.41
11	Cooma-Monaro	3.00	6.09	3.03
11	Corowa	3.02	3.56	4.77
11	Cowra	3.15	2.79	2.71
11	Forbes	5.84	5.84	5.65
11	Greater Hume	4.95	4.88	6.90
11	Gunnedah	4.73	3.63	4.02
11	Inverell	9.44	7.82	7.43
11	Leeton	2.15	2.60	2.75
11	Moree Plains	2.03	3.07	2.71
11	Muswellbrook	5.42	6.18	3.22
11	Nambucca	1.73	2.12	3.93
11	Narrabri	2.75	3.10	1.93
11	Palerang	2.15	3.48	2.67
11	Parkes	4.37	3.96	2.63
11	Tumut	3.27	2.63	3.91
11	Upper Hunter	6.71	5.44	4.34
11	Warrumbungle	No Data	1.36	4.08
11	Yass Valley	3.10	3.57	3.20
11	Young	2.08	2.26	1.88
11.1	Group average	3.61	4.01	3.84
	NSW State average	2.86	2.73	2.71

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

KEY PERFORMANCE INDICATOR

2.6 Debt service ratio

This indicator assesses the degree to which revenues from continuing operations are committed to the repayment of debt. It is generally higher for councils in growth areas where loans have been required to fund infrastructure such as roads, water and sewerage works and other infrastructure. The ratio assesses the impact of loan principal and interest repayment on the discretionary revenue of councils. Debt service costs include debt redemption from revenue, transfers to sinking funds and bank overdraft interest.

The Division's accepted benchmark for the debt service ratio is <10% satisfactory, 10% to 20% is fair, and >20% could be of concern, when considered with other financial indicators. High growth coastal councils may have a high debt service ratio. The use of loan funds for infrastructure improvements and other capital purposes is considered to be a prudent financial strategy allowing for the contribution to the cost of the asset through its life by the community. When assessing this financial indicator, the ratio may be compared over a number of years in conjunction with other financial performance ratios such as the unrestricted current ratio.

The formula used for this indicator is:

$$\frac{\text{Net debt service cost} \times 100}{\text{Income from continuing operations}}$$

Some factors affecting this indicator are:

- new development
- debt policy
- interest rate movements and loan terms
- capital investment strategies and capital contributions policies
- the level of cash reserves
- the state of infrastructure/life stage of assets
- variations in loan repayments.

Comparative performance for 2007/08, 2008/09 and 2009/10

Debt service ratios in NSW in 2009/10 ranged from 0.0%, which indicates that councils had no long term debt or significant revenues committed to servicing long term debt (17 Councils), to a high of 31.7% (Coffs Harbour City Council). 83 councils (54.6%) of the 152 councils had a debt service ratio of less than or equal to 5% (excluding those with 0%) and a further 40 councils (26.3.%) had a ratio of greater than 5% and less than or equal to 10%. 7 councils (4.6%) had a ratio of greater than 10% and less than or equal to 15% and 5 councils (3.3%) had a ratio greater than 15%. In 2009/10, the 81 urban councils (groups 1 to 7) had an average debt service ratio of 5.2% compared with the 71 rural councils (groups 8 to 11) who had an average debt service ratio of 3.6%.

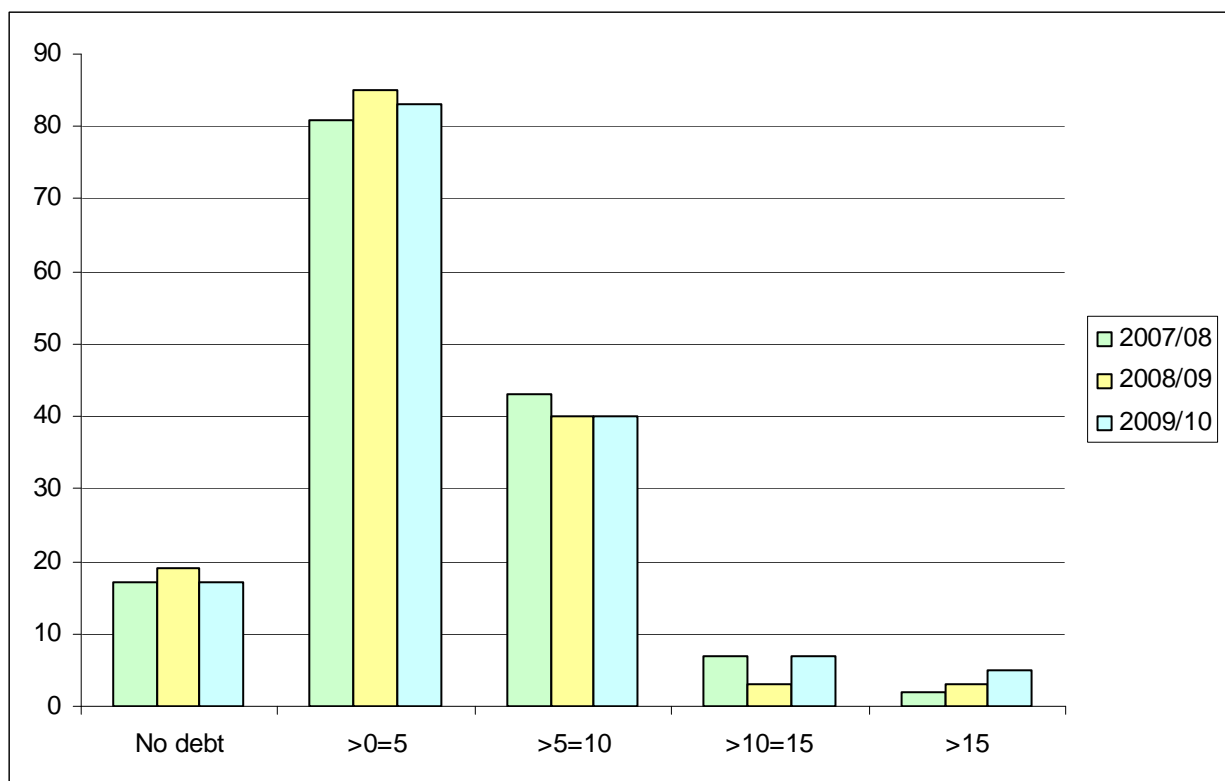
In 2009/10, of the 11 categories of councils, group 5 had the highest average debt service ratio of 8.2% and group 1 had the lowest average ratio with 0.00%.

Debt service ratios

TABLE B2.61

Debt service ratio range	2007/08		2008/09		2009/10	
	No of Councils	%	No of councils	%	No of councils	%
No debt	17	11.3	19	12.7	17	11.2
>0=5	81	54	85	57.6	83	54.6
>5=10	43	28.7	40	27.7	40	26.3
>10=15	7	4.7	3	2	7	4.6
>15	2	1.3	3	2	5	3.3
	150	100	150	100	152	100.0

B2.62 - Range of debt service ratios for NSW councils from 2007/08 to 2009/10



Data source for this indicator: council financial reports, note 13.

Table 2.6 – Debt service ratio

Group	Council	2007/08 Ratio:1	2008/09 Ratio:1	2009/10 Ratio:1
1	Sydney	0.00	0.00	0.00
2	Ashfield	1.22	0.00	1.70
2	Botany Bay	0.00	0.00	0.00
2	Burwood	1.31	1.97	3.76
2	Hunters Hill	3.93	4.04	4.11
2	Kogarah	0.01	0.01	0.01
2	Lane Cove	0.00	0.00	0.00
2	Leichhardt	4.38	3.19	3.14
2	Manly	3.56	3.54	3.67
2	Mosman	4.74	6.10	7.14
2	North Sydney	0.00	0.00	0.00
2	Pittwater	1.77	1.82	2.71
2	Strathfield	2.28	1.59	0.95
2	Waverley	1.82	2.62	2.09
2	Willoughby	0.92	3.85	3.36
2	Woollahra	0.85	2.35	2.22
2.1	Group average	1.62	2.13	2.23
3	Auburn	3.38	3.19	4.76
3	Bankstown	4.59	4.35	5.55
3	Blacktown	0.00	0.00	0.00
3	Canada Bay	2.37	1.98	1.57
3	Canterbury	0.37	0.36	0.46
3	Fairfield	2.61	2.11	2.09
3	Holroyd	2.05	1.17	1.27
3	Hurstville	3.59	0.00	0.00
3	Ku-ring-gai	3.43	3.09	2.37
3	Marrickville	9.94	4.58	4.36
3	Parramatta	6.86	6.49	7.32
3	Randwick	0.00	0.00	0.00
3	Rockdale	2.98	2.50	2.24
3	Ryde	1.98	1.42	0.85
3	Sutherland	3.70	3.18	4.11
3	Warringah	1.86	1.67	4.07
3.1	Group average	3.13	2.35	2.77

Table 2.6 – Debt service ratio

Group	Council	2007/08 Ratio:1	2008/09 Ratio:1	2009/10 Ratio:1
4	Albury	5.67	5.92	6.43
4	Armidale Dumaresq	9.88	8.20	7.10
4	Ballina	5.30	5.21	4.89
4	Bathurst Regional	7.29	6.04	6.16
4	Bega Valley	9.20	8.54	8.14
4	Broken Hill	0.00	0.07	1.23
4	Byron	9.29	9.64	12.02
4	Cessnock	4.45	4.27	3.63
4	Clarence Valley	9.40	18.11	16.27
4	Coffs Harbour#	22.70	N/A	N/A
4	Deniliquin	5.38	6.23	5.41
4	Dubbo	4.98	7.58	7.20
4	Eurobodalla	6.40	9.62	10.65
4	Goulburn Mulwaree	12.69	13.23	9.70
4	Great Lakes	9.09	8.04	7.95
4	Greater Taree	8.70	8.75	9.76
4	Griffith	4.48	4.35	5.78
4	Kempsey	13.81	15.95	17.64
4	Kiama	10.21	7.51	7.23
4	Lismore	5.33	6.34	5.57
4	Lithgow	3.41	3.30	2.88
4	Maitland	4.74	5.29	4.92
4	Mid-Western Regional	2.53	2.52	2.65
4	Orange	7.05	5.51	7.31
4	Port Macquarie-Hastings	12.05	13.32	12.18
4	Port Stephens	6.17	No Data	9.00
4	Queanbeyan	1.15	1.14	1.02
4	Richmond Valley	5.39	5.37	19.29
4	Shellharbour	0.00	0.00	0.00
4	Singleton	2.47	2.39	2.13
4	Tamworth Regional	6.44	6.66	9.30
4	Wagga Wagga	0.05	2.83	4.02
4	Wingecarribee	4.03	4.22	5.20
4.1	Group average	7.27	7.10	7.66
5	Coffs Harbour#	N/A	35.65	31.66
5	Lake Macquarie	5.28	5.73	4.96
5	Newcastle	2.12	2.18	2.88
5	Shoalhaven	9.36	9.90	8.28
5	Tweed	7.35	8.94	11.67
5	Wollongong	1.05	1.00	0.77
5.1	Group average	4.62	8.45	8.19
6	Camden	5.42	5.48	5.56
6	Hawkesbury	0.02	0.11	0.00
6	Wollondilly	3.01	4.05	4.02
6.1	Group average	2.58	2.90	2.87

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 2.6 – Debt service ratio

Group	Council	2007/08 Ratio:1	2008/09 Ratio:1	2009/10 Ratio:1
7	Blue Mountains	6.83	6.75	7.60
7	Campbelltown	5.95	5.36	5.29
7	Gosford	5.39	6.04	6.96
7	Hills	0.00	0.00	0.00
7	Hornsby	4.66	4.61	4.69
7	Liverpool	7.67	7.66	7.04
7	Penrith	7.13	7.45	7.82
7	Wyong	9.96	8.80	10.32
7.1	Group average	6.25	6.13	6.67
8	Brewarrina	3.04	2.91	4.21
8	Conargo	0.00	0.00	0.00
8	Jerilderie	2.81	2.17	2.22
8	Urana	2.33	2.07	1.99
8.1	Group average	2.02	1.79	2.22
9	Balranald	7.05	5.45	5.79
9	Bogan	8.25	7.52	7.16
9	Bombala	5.56	1.83	1.76
9	Boorowa	4.77	4.94	6.04
9	Bourke	9.72	7.45	7.15
9	Carrathool	3.80	No Data	3.23
9	Central Darling	0.87	0.79	0.92
9	Coolamon	0.00	0.00	0.00
9	Coonamble	0.44	0.41	0.92
9	Gilgandra	2.38	2.05	1.82
9	Gloucester#	0.91	N/A	N/A
9	Gundagai	0.00	0.00	0.00
9	Guyra	8.53	3.41	3.26
9	Harden	11.01	9.56	13.17
9	Hay	0.15	0.31	2.76
9	Lockhart	3.02	2.08	1.62
9	Murrumbidgee	0.00	0.00	0.00
9	Tumbarumba	1.51	1.20	1.19
9	Wakool	10.42	8.44	9.55
9	Walcha	0.71	0.65	0.66
9	Warren	2.64	1.93	1.24
9	Weddin	0.00	0.00	0.00
9.1	Group average	3.82	3.09	3.47

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 2.6 – Debt service ratio

Group	Council	2007/08 Ratio:1	2008/09 Ratio:1	2009/10 Ratio:1
10	Berrigan	52.39	1.61	1.01
10	Bland	No Data	0.00	0.00
10	Blayney	2.62	3.25	2.89
10	Cobar	0.00	0.00	4.10
10	Cootamundra	2.35	1.62	1.60
10	Dungog	10.12	2.79	3.22
10	Glen Innes Severn	8.33	6.45	5.91
10	Gloucester#	N/A	2.34	2.93
10	Gywdir	5.76	3.27	6.48
10	Junee	4.25	4.26	5.64
10	Kyogle	3.52	0.54	0.68
10	Lachlan	0.00	0.00	0.00
10	Liverpool Plains	2.00	2.16	2.63
10	Murray	5.69	3.89	5.00
10	Narrandera	0.09	0.08	0.08
10	Narromine	2.23	1.04	1.04
10	Oberon	0.99	1.00	1.05
10	Snowy River	2.38	2.10	2.42
10	Temora	0.17	0.15	0.14
10	Tenterfield	1.60	2.65	3.83
10	Upper Lachlan	3.07	2.55	3.28
10	Uralla	6.19	2.90	3.87
10	Walgett	1.86	0.55	0.17
10	Wellington	9.48	7.26	7.13
10	Wentworth	8.58	5.69	13.21
10.1	Group average	5.87	2.30	3.17
11	Bellingen	1.41	1.79	1.15
11	Cabonne	1.04	0.71	0.74
11	Cooma-Monaro	1.71	0.78	0.76
11	Corowa	2.02	2.56	5.85
11	Cowra	4.85	4.28	5.58
11	Forbes	6.34	11.55	5.26
11	Greater Hume	3.72	3.48	3.38
11	Gunnedah	3.24	3.15	2.51
11	Inverell	1.14	1.14	1.04
11	Leeton	0.89	2.37	0.41
11	Moree Plains	6.44	6.96	6.88
11	Muswellbrook	3.71	3.32	2.91
11	Nambucca	4.69	5.66	6.19
11	Narrabri	8.30	8.11	19.51
11	Palerang	2.55	1.82	2.73
11	Parkes	0.00	0.00	0.56
11	Tumut	0.01	0.08	0.20
11	Upper Hunter	1.49	1.00	1.78
11	Warrumbungle	No Data	1.34	2.09
11	Yass Valley	5.09	4.67	3.65
11	Young	4.00	3.81	3.88
11.1	Group average	3.30	3.47	3.97
	NSW State average	4.45	4.57	4.99

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

KEY PERFORMANCE INDICATOR

2.7 Building and infrastructure renewal ratio

Councils control and have responsibility for assets such as roads, stormwater drainage, sewerage/water schemes, buildings, plant and equipment. They need to ensure that operating and community assets are managed effectively and efficiently to meet community services expectations. An indication of good asset management is whether asset maintenance and replacement is keeping up with depreciation of the asset.

This indicator assesses a council's rate at which these assets are being renewed against the rate at which they are depreciating. Renewals are defined as replacement of existing assets as opposed to the acquisition of new assets. Infrastructure includes roads, bridges, water and sewerage supply and storm water drainage

The formula used for this indicator is:

$$\frac{\text{Asset renewals (building and infrastructure)} \times 100}{2009/10 \text{ depreciation, amortisation and impairment (building and infrastructure) expense}}$$

Some factors affecting this indicator are:

- the capital expenditure policy
- one off changes to asset base
- the depreciation rate and method used
- community service expectations
- communities desired level of service

The Division reported in prior publications, a capital expenditure ratio. This ratio used in its calculation, the purchase of new assets, asset renewals, revaluation of assets and impairment. During the implementation of fair value of assets, the result did not give a true indication of amounts councils were spending on the renewal of assets. A number of councils reported large variations in the reported valuation of assets held by councils, which in turn increased the result unfavourably. The building and infrastructure renewal ratio has been reported by councils for the last 3 years.

Comparative performance for 2007/08, 2008/09 and 2009/10

A ratio of 1:1 indicates that the renewal of assets equals the amount of depreciation, amortisation and impairment. Another way to view the 1:1 ratio is a dollar used to renew an asset equals a dollar spent on depreciation, amortisation and impairment. An increase in the building infrastructure renewal ratio indicates councils are renewing assets faster than they were consumed (depreciated).

	2007/08	2008/09	2009/10
TABLE B2.71 Building & Infrastructure Renewal Ratio	%	%	%
NSW Mean	97.4	84.1	84.4
NSW High	747.4	847.5	563.8
NSW Low	0	7.4	7.4
NSW Median	96.6	81.4	80.5

Data sources for this indicator: council financial reports note 13.

Table 2.7 – Building and infrastructure renewal ratio

Group	Council	2007/08 %	2008/09 %	2009/10 %
1	Sydney	139.34	127.34	176.22
2	Ashfield	96.83	110.26	98.33
2	Botany Bay	118.12	79.39	36.09
2	Burwood	159.48	205.87	94.69
2	Hunters Hill	177.02	67.69	89.53
2	Kogarah	66.21	71.20	73.59
2	Lane Cove	70.77	76.44	68.51
2	Leichhardt	99.69	83.86	86.19
2	Manly	222.06	244.44	345.92
2	Mosman	85.21	98.01	134.41
2	North Sydney	158.50	109.77	119.40
2	Pittwater	173.81	156.47	64.35
2	Strathfield	61.09	41.62	11.80
2	Waverley	168.85	77.08	68.75
2	Willoughby	48.34	77.07	86.17
2	Woollahra	121.28	124.02	73.51
2.1	Group average	105.60	100.66	88.41
3	Auburn	84.20	54.42	52.88
3	Bankstown	98.59	74.35	67.55
3	Blacktown	55.00	48.23	38.33
3	Canada Bay	55.98	54.43	55.38
3	Canterbury	128.79	113.23	71.71
3	Fairfield	100.97	111.49	117.18
3	Holroyd	107.23	68.12	89.85
3	Hurstville	91.90	63.62	52.11
3	Ku-ring-gai	159.21	166.82	160.39
3	Marrickville	75.64	73.61	75.48
3	Parramatta	135.40	90.65	101.45
3	Randwick	76.07	72.32	60.12
3	Rockdale	17.23	51.12	36.05
3	Ryde	119.47	122.54	49.24
3	Sutherland	106.94	144.77	89.09
3	Warringah	65.21	106.17	168.76
3.1	Group average	91.64	87.63	77.14

Table 2.7 – Building and infrastructure renewal ratio

Group	Council	2007/08 %	2008/09 %	2009/10 %
4	Albury	112.22	67.22	55.69
4	Armidale Dumaresq	98.28	67.36	73.17
4	Ballina	36.27	56.19	17.71
4	Bathurst Regional	56.47	46.77	34.76
4	Bega Valley	129.81	100.15	88.50
4	Broken Hill	30.38	58.65	20.35
4	Byron	76.62	108.95	288.01
4	Cessnock	110.50	142.06	212.33
4	Clarence Valley	21.17	61.50	17.43
4	Deniliquin	28.08	68.78	85.79
4	Dubbo	33.96	21.93	9.14
4	Eurobodalla	39.98	41.55	47.42
4	Goulburn Mulwaree	96.91	92.65	87.71
4	Great Lakes	76.02	131.79	106.61
4	Greater Taree	78.28	90.82	68.54
4	Griffith	91.36	63.87	55.40
4	Kempsey	51.57	43.31	115.55
4	Kiama	25.40	27.34	27.02
4	Lismore	109.38	65.28	66.43
4	Lithgow	170.46	122.18	308.00
4	Maitland	248.89	231.48	175.06
4	Mid-Western Regional	118.48	106.00	84.89
4	Orange	7.00	19.36	11.63
4	Port Macquarie-Hastings	83.89	14.95	23.21
4	Port Stephens	100.90	71.45	62.58
4	Queanbeyan	33.53	41.13	20.02
4	Richmond Valley	75.27	79.05	39.76
4	Shellharbour	24.21	16.66	15.49
4	Singleton	84.18	75.57	63.08
4	Tamworth Regional	12.73	112.34	212.80
4	Wagga Wagga	132.15	257.94	99.03
4	Wingecarribee	25.43	22.39	28.25
4.1	Group average	69.49	73.92	72.98
5	Coffs Harbour	19.55	23.65	24.06
5	Lake Macquarie	84.82	92.92	80.75
5	Newcastle	7.57	7.40	12.45
5	Shoalhaven	45.25	60.99	41.94
5	Tweed	204.18	67.99	270.06
5	Wollongong	56.29	79.09	52.51
5.1	Group average	79.39	58.00	88.51
6	Camden	63.26	48.81	69.40
6	Hawkesbury	54.51	66.24	67.57
6	Wollondilly	110.78	62.67	108.25
6.1	Group average	75.56	60.05	79.21

Table 2.7 – Building and infrastructure renewal ratio

Group	Council	2007/08 %	2008/09 %	2009/10 %
7	Blue Mountains	37.76	35.02	36.69%
7	Campbelltown	71.20	70.65	102.55%
7	Gosford	217.66	133.23	65.31%
7	Hills	142.05	146.44	138.07%
7	Hornsby	123.75	85.21	82.22%
7	Liverpool	235.45	98.25	75.78%
7	Penrith	43.16	56.87	51.58%
7	Wyong	155.26	81.81	61.06%
7.1	Group average	147.78	93.87	70.58%
8	Brewarrina	96.30	70.36	158.38%
8	Conargo	747.41	847.51	563.76%
8	Jerilderie	63.91	56.78	82.38%
8	Urana	102.94	91.02	93.70%
8.1	Group average	193.73	184.74	178.05%
9	Balranald	60.92	67.87	64.94%
9	Bogan	72.33	31.52	40.19%
9	Bombala	271.73	256.84	299.45%
9	Boorowa	71.44	68.66	65.68%
9	Bourke	11.54	94.44	73.01%
9	Carrathool	154.38	116.81	67.16%
9	Central Darling	96.08	108.02	133.25%
9	Coolamon	264.60	268.47	182.59%
9	Coonamble	272.97	123.35	59.57%
9	Gilgandra	146.74	80.88	42.40%
9	Gloucester	93.61	127.71	100.36%
9	Gundagai	191.14	165.56	100.61%
9	Guyra	12.66	108.32	83.10%
9	Harden	72.31	29.27	130.41%
9	Hay	137.28	185.54	149.63%
9	Lockhart	93.88	80.09	78.17%
9	Murrumbidgee	287.19	82.16	137.83%
9	Tumbarumba	116.02	123.01	113.20%
9	Wakool	233.51	198.82	69.70%
9	Walcha	97.20	136.06	64.07%
9	Warren	89.73	153.51	92.30%
9	Weddin	0.00	44.17	92.77%
9.1	Group average	123.30	118.68	93.69%

Table 2.7 – Building and infrastructure renewal ratio

Group	Council	2007/08 %	2008/09 %	2009/10 %
10	Berrigan	147.61	78.60	33.00
10	Bland	128.74	39.80	61.93
10	Blayney	84.95	53.13	45.32
10	Cobar	0.00	175.61	165.68
10	Cootamundra	22.08	51.19	70.31
10	Dungog	355.97	267.68	120.85
10	Glen Innes Severn	84.67	39.54	7.37
10	Gloucester	93.61	127.71	100.36
10	Gwydir	123.65	28.64	43.21
10	Junee	187.75	164.07	176.22
10	Kyogle	138.33	273.36	137.86
10	Lachlan	6.50	8.12	153.90
10	Liverpool Plains	90.42	37.96	119.93
10	Murray	226.94	168.33	149.57
10	Narrandera	148.64	111.73	127.48
10	Narromine	166.44	165.41	232.79
10	Oberon	337.51	316.80	397.06
10	Snowy River	106.04	37.08	39.89
10	Temora	190.15	233.30	202.75
10	Tenterfield	126.88	63.58	109.68
10	Upper Lachlan	132.00	187.39	107.25
10	Uralla	59.10	120.44	105.37
10	Walgett	118.13	212.32	372.71
10	Wellington	65.54	73.91	69.33
10	Wentworth	171.55	155.31	140.90
10.1	Group average	119.62	89.00	108.06
11	Bellingen	100.23	60.66	69.47
11	Cabonne	169.10	114.57	124.57
11	Cooma-Monaro	140.32	101.39	159.61
11	Corowa	298.99	104.29	80.28
11	Cowra	162.08	151.98	65.62
11	Forbes	85.42	45.06	16.08
11	Greater Hume	68.25	84.41	101.76
11	Gunnedah	60.64	57.85	142.70
11	Inverell	133.05	189.79	105.86
11	Leeton	152.92	87.72	71.37
11	Moree Plains	217.98	147.80	74.94
11	Muswellbrook	86.65	67.71	134.20
11	Nambucca	61.18	60.14	76.07
11	Narrabri	75.72	80.86	82.67
11	Palerang	202.52	285.37	383.68
11	Parkes	87.18	54.40	70.24
11	Tumut	163.18	94.35	48.52
11	Upper Hunter	73.94	110.75	102.26
11	Warrumbungle	86.50	155.51	18.11
11	Yass Valley	90.75	76.98	88.35
11	Young	61.70	108.29	198.29
11.1	Group average	119.28	102.16	93.92
	NSW State average	97.36	84.11	84.41

Corporate

Corporate

There are two key performance indicators for corporate:

- Number of equivalent full time staff
- Compliance with statutory reporting deadlines.

KEY PERFORMANCE INDICATOR

3.1 Number of Equivalent Full Time Staff

Councils disclose the number of equivalent full time staff in their financial reports. This figure is based on the total number of full or part-time staff and casual staff on council's payroll on the last payday of June in each year. For example, 100 full time staff and 2 part-time staff who work 2.5 days per week equals 101 full time staff. It includes staff employed in council trading activities, such as water and sewerage.

Some factors affecting this indicator are:

- the council's budget and organisation structure
- changes in the use of casual staff
- the level of contracting out eg changes from day labour to contract work
- the type and extent of service delivery
- whether the council has created or reduced services
- previous boundary changes

Comparative performance for 2007/08, 2008/09 and 2009/10

	2007/08	2008/09	2009/10
TABLE B3.11			
Number of equivalent full time staff			
NSW Mean	289	292	293
NSW High	1,517	1,595	1,632
NSW Low	32	32	30
NSW Median	195	199	196

Data source for this indicator: council financial reports.

Table 3.1 – Number of equivalent full time staff

Group	Council	2007/08	2008/09	Variation		
				%	2009/10	
1	Sydney	1,517.00	1,595.44	5.2	1,632.00	2.3
2	Ashfield	167.00	172.00	3.0	177.00	2.9
2	Botany Bay	364.00	363.00	-0.3	347.00	-4.4
2	Burwood	210.00	223.00	6.2	230.00	3.1
2	Hunters Hill	55.00	56.80	3.3	59.00	3.9
2	Kogarah	245.00	253.00	3.3	256.00	1.2
2	Lane Cove	174.00	174.00	0.0	174.00	0.0
2	Leichhardt	456.00	456.00	0.0	461.00	1.1
2	Manly	391.00	398.00	1.8	401.00	0.8
2	Mosman	168.00	164.00	-2.4	166.00	1.2
2	North Sydney	335.00	340.00	1.5	388.00	14.1
2	Pittwater	277.00	270.00	-2.5	280.00	3.7
2	Strathfield	144.00	144.00	0.0	150.00	4.2
2	Waverley	540.00	554.00	2.6	561.00	1.3
2	Willoughby	413.00	396.00	-4.1	406.00	2.5
2	Woollahra	360.00	361.00	0.3	362.00	0.3
2.1	Group average	286.60	288.32	0.6	294.53	2.2
3	Auburn	257.00	290.00	12.8	281.00	-3.1
3	Bankstown	712.59	723.25	1.5	720.00	-0.4
3	Blacktown	1,294.00	1,318.00	1.9	1,376.00	4.4
3	Canada Bay	285.00	298.00	4.6	295.00	-1.0
3	Canterbury	572.67	571.00	-0.3	550.00	-3.7
3	Fairfield	930.00	790.00	-15.1	769.00	-2.7
3	Holroyd	433.00	433.00	0.0	443.00	2.3
3	Hurstville	295.38	299.05	1.2	300.86	0.6
3	Ku-ring-gai	471.00	468.00	-0.6	464.00	-0.9
3	Marrickville	487.00	513.00	5.3	509.00	-0.8
3	Parramatta	753.00	736.00	-2.3	727.00	-1.2
3	Randwick	470.00	480.00	2.1	501.00	4.4
3	Rockdale	352.90	344.76	-2.3	331.00	-4.0
3	Ryde	476.00	486.00	2.1	486.00	0.0
3	Sutherland	1,110.00	1,117.00	0.6	1,095.00	-2.0
3	Warringah	566.00	580.00	2.5	560.00	-3.4
3.1	Group average	591.60	590.44	-0.2	587.99	-0.4

Table 3.1 – Number of equivalent full time staff

Group	Council	2007/08	2008/09	Variation %	2009/10	Variation %
4	Albury	436.00	443.00	1.6	452.00	2.0
4	Armidale Dumaresq	237.00	262.00	10.5	256.00	-2.3
4	Ballina	255.00	263.00	3.1	255.00	-3.0
4	Bathurst Regional	323.00	357.00	10.5	347.00	-2.8
4	Bega Valley	270.19	276.20	2.2	269.00	-2.6
4	Broken Hill	239.00	241.00	0.8	245.00	1.7
4	Byron	254.00	255.44	0.6	256.00	0.2
4	Cessnock	252.00	265.00	5.2	262.00	-1.1
4	Clarence Valley	511.00	498.00	-2.5	491.00	-1.4
4	Coffs Harbour#	520.00	N/A	N/A	N/A	N/A
4	Deniliquin	74.00	75.00	1.4	72.00	-4.0
4	Dubbo	292.00	310.00	6.2	316.00	1.9
4	Eurobodalla	438.00	445.00	1.6	428.00	-3.8
4	Goulburn Mulwaree	272.00	266.00	-2.2	260.00	-2.3
4	Great Lakes	336.00	298.00	-11.3	297.00	-0.3
4	Greater Taree	254.00	268.00	5.5	257.00	-4.1
4	Griffith	300.00	315.00	5.0	325.00	3.2
4	Kempsey	267.00	276.00	3.4	265.00	-4.0
4	Kiama	240.00	293.00	22.1	294.00	0.3
4	Lismore	294.00	301.00	2.4	306.00	1.7
4	Lithgow	173.00	182.00	5.2	186.00	2.2
4	Maitland	321.00	327.00	1.9	332.00	1.5
4	Mid-Western Regional	257.00	253.59	-1.3	280.00	10.4
4	Orange	338.00	328.59	-2.8	312.46	-4.9
4	Port Macquarie-Hastings	509.00	455.00	-10.6	447.00	-1.8
4	Port Stephens	408.00	No Data	N/A	434.00	N/A
4	Queanbeyan	289.00	304.00	5.2	304.00	0.0
4	Richmond Valley	222.00	229.00	3.2	220.00	-3.9
4	Shellharbour	338.00	345.00	2.1	339.00	-1.7
4	Singleton	200.00	190.00	-5.0	204.00	7.4
4	Tamworth Regional	490.00	503.00	2.7	510.00	1.4
4	Wagga Wagga	436.00	449.00	3.0	455.00	1.3
4	Wingecarribee	308.00	324.00	5.2	336.00	3.7
4.1	Group average	313.73	309.61	-1.3	312.89	1.1
5	Coffs Harbour#	N/A	512.00	N/A	524.00	2.3
5	Lake Macquarie	862.00	895.00	3.8	877.00	-2.0
5	Newcastle	908.00	925.00	1.9	938.00	1.4
5	Shoalhaven	743.00	763.00	2.7	758.00	-0.7
5	Tweed	695.00	698.00	0.4	698.00	0.0
5	Wollongong	1,017.00	992.00	-2.5	977.00	-1.5
5.1	Group average	845.00	797.50	-5.6	795.33	-0.3
6	Camden	278.00	270.20	-2.8	277.00	2.5
6	Hawkesbury	246.00	248.00	0.8	248.00	0.0
6	Wollondilly	183.00	199.40	9.0	197.00	-1.2
6.1	Group average	235.67	239.20	1.5	240.67	0.6

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 3.1 – Number of equivalent full time staff

Group	Council	2007/08	2008/09	Variation %	2009/10	Variation %
7	Blue Mountains	506.00	498.00	-1.6	477.75	-4.1
7	Campbelltown	646.00	613.00	-5.1	608.00	-0.8
7	Gosford	1,100.00	1,107.00	0.6	1,236.00	11.7
7	Hills	620.00	605.00	-2.4	584.00	-3.5
7	Hornsby	591.00	603.00	2.0	612.00	1.5
7	Liverpool	598.00	605.00	1.2	614.00	1.5
7	Penrith	977.00	959.00	-1.8	983.00	2.5
7	Wyong	878.00	1,039.00	18.3	1,045.00	0.6
7.1	Group average	739.50	753.63	1.9	769.97	2.2
8	Brewarrina	53.00	59.00	11.3	74.00	25.4
8	Conargo	35.00	35.00	0.0	36.00	2.9
8	Jerilderie	42.00	43.00	2.4	44.00	2.3
8	Urana	32.00	32.00	0.0	30.00	-6.3
8.1	Group average	40.50	42.25	4.3	46.00	8.9
9	Balranald	47.00	49.00	4.3	54.00	10.2
9	Bogan	62.00	58.00	-6.5	56.00	-3.4
9	Bombala	52.00	49.00	-5.8	51.00	4.1
9	Boorowa	54.00	50.00	-7.4	53.00	6.0
9	Bourke	86.00	86.00	0.0	74.00	-14.0
9	Carrathool	83.00	No Data	N/A	85.00	N/A
9	Central Darling	57.00	58.00	1.8	58.00	0.0
9	Coolamon	75.00	64.00	-14.7	64.00	0.0
9	Coonamble	105.00	96.00	-8.6	105.00	9.4
9	Gilgandra	171.00	214.00	25.1	193.00	-9.8
9	Gloucester#	87.00	N/A	N/A	N/A	N/A
9	Gundagai	48.00	50.00	4.2	47.00	-6.0
9	Guyra	38.00	51.00	34.2	71.00	39.2
9	Harden	49.00	49.00	0.0	57.00	16.3
9	Hay	51.00	51.00	0.0	51.00	0.0
9	Lockhart	46.00	46.00	0.0	47.00	2.2
9	Murrumbidgee	38.00	37.00	-2.6	38.00	2.7
9	Tumbarumba	66.00	79.00	19.7	75.00	-5.1
9	Wakool	62.00	62.00	0.0	63.00	1.6
9	Walcha	58.00	64.00	10.3	70.00	9.4
9	Warren	68.00	67.00	-1.5	71.00	6.0
9	Weddin	64.00	65.00	1.6	66.00	1.5
9.1	Group average	66.68	67.25	0.9	69.00	2.6

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 3.1 – Number of equivalent full time staff

Group	Council	2007/08	2008/09	Variation %	2009/10	Variation %
10	Berrigan	82.00	83.00	1.2	79.00	-4.8
10	Bland	No Data	170.00	N/A	170.00	0.0
10	Blayney	62.00	65.00	4.8	65.00	0.0
10	Cobar	170.00	181.00	6.5	176.00	-2.8
10	Cootamundra	70.00	79.30	13.3	79.00	-0.4
10	Dungog	68.00	65.00	-4.4	66.00	1.5
10	Glen Innes Severn	122.00	129.00	5.7	127.00	-1.6
10	Gloucester#	N/A	86.00	N/A	86.00	0.0
10	Gywdir	155.00	159.00	2.6	159.00	0.0
10	June	65.00	67.00	3.1	75.00	11.9
10	Kyogle	102.00	94.00	-7.8	90.00	-4.3
10	Lachlan	178.00	182.00	2.2	191.00	4.9
10	Liverpool Plains	135.00	135.00	0.0	131.00	-3.0
10	Murray	81.00	78.00	-3.7	80.00	2.6
10	Narrandera	105.00	103.00	-1.9	120.00	16.5
10	Narromine	75.00	82.00	9.3	79.00	-3.7
10	Oberon	81.00	81.00	0.0	79.00	-2.5
10	Snowy River	124.00	127.70	3.0	131.00	2.6
10	Temora	74.00	74.00	0.0	78.00	5.4
10	Tenterfield	93.00	94.00	1.1	100.00	6.4
10	Upper Lachlan	132.00	132.00	0.0	132.00	0.0
10	Uralla	101.00	115.00	13.9	104.00	-9.6
10	Walgett	99.00	101.00	2.0	117.00	15.8
10	Wellington	136.00	135.00	-0.7	130.00	-3.7
10	Wentworth	100.00	99.00	-1.0	97.00	-2.0
10.1	Group average	104.78	108.68	3.7	109.64	0.9
11	Bellingen	125.00	128.00	2.4	142.00	10.9
11	Cabonne	174.00	179.00	2.9	172.00	-3.9
11	Cooma-Monaro	141.60	143.00	1.0	153.00	7.0
11	Corowa	97.00	97.00	0.0	101.00	4.1
11	Cowra	157.00	161.00	2.5	158.00	-1.9
11	Forbes	97.00	98.00	1.0	99.00	1.0
11	Greater Hume	141.00	143.70	1.9	148.30	3.2
11	Gunnedah	158.00	167.00	5.7	170.00	1.8
11	Inverell	195.51	197.78	1.2	195.00	-1.4
11	Leeton	108.00	110.00	1.9	118.00	7.3
11	Moree Plains	209.00	212.00	1.4	210.00	-0.9
11	Muswellbrook	133.00	168.00	26.3	144.00	-14.3
11	Nambucca	119.00	119.94	0.8	130.00	8.4
11	Narrabri	130.00	129.00	-0.8	127.00	-1.6
11	Palerang	113.50	115.60	1.9	112.70	-2.5
11	Parkes	137.00	136.00	-0.7	151.00	11.0
11	Tumut	125.00	141.00	12.8	141.00	0.0
11	Upper Hunter	195.00	200.00	2.6	206.00	3.0
11	Warrumbungle	No Data	173.00	No Data	182.00	5.2
11	Yass Valley	125.00	132.00	5.6	125.00	-5.3
11	Young	92.00	93.00	1.1	105.10	13.0
11.1	Group average	138.63	144.95	4.6	147.15	1.5
	NSW State average	288.63	291.81	1.1	293.34	0.5

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

KEY PERFORMANCE INDICATOR

3.2 Compliance with statutory reporting deadlines

Councils are required to submit their annual reports to the Division of Local Government by 30 November each year.

A copy of the council's audited financial reports and the auditor's report must be sent to the Chief Executive, Division of Local Government, and to the Australian Bureau of Statistics as soon as practicable after receiving the auditor's report (no later than 7 November). Councils must also include a complete copy of the audited financial report in their annual report.

The Chief Executive, Division of Local Government, may approve an extension of time for completing the financial reports. If an extension has been granted for the financial reports, the due date will be amended.

This indicator highlights the level of compliance by councils with the deadlines for submitting their annual reports and audited financial reports.

As the Government's Integrated Planning and Reporting reforms are being implemented by councils in stages, the Division is no longer reporting on compliance with social/community plan reporting, SoE reports and access and equity requirements. All councils are scheduled to have commenced operating under the Integrated Planning and Reporting framework by 2012/13. Appropriate compliance indicators may be introduced after that time.

Some factors affecting this indicator are:

- how efficiently the planning and reporting process is managed
- the efficiency of data management, including record keeping
- delays in receiving component sections eg the audited financial reports
- the availability of skilled staff
- technical delays in publication.

Comparative performance for 2007/08, 2008/09 and 2009/10

Annual reports

In 2009/10, the percentage of councils that submitted their annual report reports was 82.9%

In 2008/09, the percentage of councils that submitted their annual reports by the due date was 81.6%.

Financial reports

In 2009/10, 94.7% of councils met the due date for submitting financial reports. Nineteen extensions were granted. Twelve councils met the revised deadline.

In 2008/09, 96.7% of councils met the due date for submitting financial reports. Seven extensions were granted, four councils met the revised deadline.

Compliance with statutory reporting deadlines

TABLE B3.21

	Annual reports		Financial reports	
	No of Councils	%	No of councils	
On time	126	82.9	144	94.7
Not received on time	26	17.1	8	5.3
Total	152	100	152	100

Symbols used for corporate reports received by the Division

On time	Y
Not received on time	N
Not applicable	N/A

Data source for this indicator: Division of Local Government records.

Table 3.2(i) – Annual report received on time by Division

Group	Council	2007/08	2008/09	2009/10
1	Sydney	Y	Y	Y
2	Ashfield	N	N	N
	Botany Bay	N	Y	Y
	Burwood	N	Y	Y
	Hunters Hill	Y	Y	Y
	Kogarah	Y	Y	Y
	Lane Cove	Y	Y	Y
	Leichhardt	Y	Y	Y
	Manly	Y	Y	Y
	Mosman	Y	Y	Y
	North Sydney	Y	Y	Y
	Pittwater	Y	Y	Y
	Strathfield	Y	Y	Y
	Waverley	Y	Y	Y
	Willoughby	N	Y	Y
	Woollahra	Y	Y	Y
3	Auburn	Y	Y	Y
	Bankstown	Y	Y	Y
	Blacktown	N	Y	N
	Canada Bay	Y	N	Y
	Canterbury	Y	Y	Y
	Fairfield	N	Y	Y
	Holroyd	Y	Y	Y
	Hurstville	Y	Y	Y
	Ku-ring-gai	N	Y	Y
	Marrickville	Y	Y	Y
	Parramatta	Y	Y	Y
	Randwick	Y	Y	Y
	Rockdale	N	Y	Y
	Ryde	Y	Y	Y
	Sutherland	Y	Y	Y
	Warringah	Y	Y	Y

Table 3.2(i) – Annual report received on time by Division

Group	Council	2007/08	2008/09	2009/10
4	Albury	Y	Y	Y
	Armidale Dumaresq	N	N	Y
	Ballina	Y	Y	Y
	Bathurst Regional	Y	Y	Y
	Bega Valley	N	Y	N
	Broken Hill	N	Y	Y
	Byron	N	N	Y
	Cessnock	Y	Y	Y
	Clarence Valley	N	Y	Y
	Deniliquin	N	N	Y
	Dubbo	Y	Y	Y
	Eurobodalla	Y	Y	Y
	Goulburn Mulwaree	Y	Y	Y
	Great Lakes	Y	Y	Y
	Greater Taree	N	Y	Y
	Griffith	Y	Y	Y
	Kempsey	N	N	Y
	Kiama	Y	Y	Y
	Lismore	Y	N	N
	Lithgow	Y	Y	Y
	Maitland	N	Y	Y
	Mid-Western Regional	Y	Y	Y
	Orange	Y	Y	Y
	Port Macquarie-Hastings	Y	Y	Y
	Port Stephens	Y	N	Y
	Queanbeyan	Y	Y	Y
	Richmond Valley	Y	Y	Y
	Shellharbour	Y	Y	Y
	Singleton	Y	Y	Y
	Tamworth Regional	Y	Y	Y
Wagga Wagga	Y	Y	Y	
Wingecarribee	Y	N	Y	
5	Coffs Harbour	Y	Y	Y
	Lake Macquarie	Y	Y	Y
	Newcastle	Y	Y	N
	Shoalhaven	Y	Y	Y
	Tweed	Y	N	Y
	Wollongong	N	Y	Y
6	Camden	Y	Y	Y
	Hawkesbury	Y	Y	Y
	Wollondilly	Y	N	Y

Table 3.2(i) – Annual report received on time by Division

Group	Council	2007/08	2008/09	2009/10
7	Blue Mountains	Y	Y	Y
	Campbelltown	Y	Y	Y
	Gosford	Y	Y	Y
	Hills	Y	Y	Y
	Hornsby	Y	Y	Y
	Liverpool	N	Y	Y
	Penrith	Y	Y	Y
	Wyong	Y	Y	Y
8	Brewarrina	N	N	N
	Conargo	Y	Y	Y
	Jerilderie	Y	Y	N
	Urana	N	Y	Y
9	Balranald	N	Y	N
	Bogan	N	Y	N
	Bombala	N	Y	Y
	Boorowa	Y	Y	Y
	Bourke	N	Y	N
	Carrathool	Y	N	Y
	Central Darling	N	Y	N
	Coolamon	Y	Y	Y
	Coonamble	Y	Y	Y
	Gilgandra	Y	Y	Y
	Gundagai	N	Y	Y
	Guyra	N	N	N
	Harden	Y	N	Y
	Hay	N	Y	N
	Lockhart	Y	Y	Y
	Murrumbidgee	N	N	N
	Tumbarumba	Y	N	N
	Wakool	N	Y	Y
	Walcha	Y	Y	Y
	Warren	Y	Y	Y
Weddin	Y	Y	Y	

Table 3.2(i) – Annual report received on time by Division

Group	Council	2007/08	2008/09	2009/10
10	Berrigan	Y	Y	Y
10	Bland	N	Y	Y
10	Blayney	Y	Y	Y
10	Cobar	N	N	Y
10	Cootamundra	Y	Y	Y
10	Dungog	Y	N	N
10	Glen Innes Severn	N	Y	Y
10	Gloucester	N	Y	Y
10	Gwydir	N	Y	Y
10	Junee	N	Y	Y
10	Kyogle	Y	Y	N
10	Lachlan	N	Y	Y
10	Liverpool Plains	Y	Y	Y
10	Murray	Y	Y	Y
10	Narrandera	Y	N	Y
10	Narromine	Y	Y	Y
10	Oberon	Y	Y	N
10	Snowy River	Y	Y	N
10	Temora	Y	Y	Y
10	Tenterfield	N	N	N
10	Upper Lachlan	Y	Y	Y
10	Uralla	N	N	Y
10	Walgett	N	Y	N
10	Wellington	N	N	Y
10	Wentworth	Y	N	Y
11	Bellingen	N	N	N
11	Cabonne	Y	Y	Y
11	Cooma-Monaro	Y	Y	N
11	Corowa	Y	Y	Y
11	Cowra	Y	Y	Y
11	Forbes	N	Y	Y
11	Greater Hume	Y	Y	Y
11	Gunnedah	Y	Y	Y
11	Inverell	Y	Y	Y
11	Leeton	Y	Y	Y
11	Moree Plains	Y	Y	Y
11	Muswellbrook	Y	N	Y
11	Nambucca	N	N	N
11	Narrabri	N	Y	Y
11	Palerang	N	N	N
11	Parkes	Y	Y	Y
11	Tumut	N	Y	Y
11	Upper Hunter	Y	Y	Y
11	Warrumbungle	N	Y	Y
11	Yass Valley	Y	Y	Y
11	Young	N	Y	N

Table 3.2(ii) – Financial report received by Division

Group	Council	2007/08	2008/09	2009/10
1	Sydney	Y	Y	Y
2	Ashfield	Y	Y	Y
	Botany Bay	Y	Y	Y
	Burwood	Y	Y	Y
	Hunters Hill	Y	Y	Y
	Kogarah	Y	Y	Y
	Lane Cove	Y	Y	Y
	Leichhardt	Y	Y	Y
	Manly	Y	Y	Y
	Mosman	Y	Y	Y
	North Sydney	Y	Y	Y
	Pittwater	Y	Y	Y
	Strathfield	N	N	Y
	Waverley	Y	Y	Y
	Willoughby	Y	Y	Y
	Woollahra	Y	Y	Y
3	Auburn	Y	Y	Y
	Bankstown	Y	Y	Y
	Blacktown	Y	Y	Y
	Canada Bay	Y	Y	Y
	Canterbury	Y	Y	Y
	Fairfield	Y	Y	Y
	Holroyd	N	Y	Y
	Hurstville	Y	Y	Y
	Ku-ring-gai	Y	Y	Y
	Marrickville	Y	Y	Y
	Parramatta	Y	Y	Y
	Randwick	Y	Y	Y
	Rockdale	Y	Y	Y
	Ryde	Y	Y	Y
	Sutherland	Y	Y	Y
	Warringah	Y	Y	Y

Table 3.2(ii) – Financial report received by Division

Group	Council	2007/08	2008/09	2009/10
4	Albury	Y	Y	Y
	Armidale Dumaresq	Y	Y	Y
	Ballina	Y	Y	Y
	Bathurst Regional	Y	Y	Y
	Bega Valley	Y	Y	Y
	Broken Hill	Y	Y	N
	Byron	Y	Y	Y
	Cessnock	Y	Y	Y
	Clarence Valley	Y	Y	Y
	Deniliquin	N	Y	Y
	Dubbo	Y	Y	Y
	Eurobodalla	Y	Y	Y
	Goulburn Mulwaree	Y	Y	Y
	Great Lakes	Y	Y	Y
	Greater Taree	Y	Y	Y
	Griffith	Y	Y	Y
	Kempsey	Y	Y	Y
	Kiama	Y	Y	Y
	Lismore	Y	Y	Y
	Lithgow	Y	N	Y
	Maitland	Y	Y	Y
	Mid-Western Regional	Y	Y	Y
	Orange	Y	Y	Y
	Port Macquarie-Hastings	Y	Y	Y
	Port Stephens	N	N	Y
	Queanbeyan	Y	Y	Y
	Richmond Valley	Y	Y	Y
	Shellharbour	Y	Y	Y
	Singleton	Y	Y	Y
	Tamworth Regional	Y	Y	Y
Wagga Wagga	Y	Y	Y	
Wingecarribee	Y	Y	Y	
5	Coffs Harbour	Y	Y	Y
	Lake Macquarie	Y	Y	Y
	Newcastle	Y	Y	Y
	Shoalhaven	Y	Y	Y
	Tweed	Y	Y	Y
	Wollongong	Y	Y	Y
6	Camden	Y	Y	Y
	Hawkesbury	Y	Y	Y
	Wollondilly	Y	Y	Y

Table 3.2(ii) – Financial report received by Division

Group	Council	2007/08	2008/09	2009/10
7	Blue Mountains	Y	Y	Y
7	Campbelltown	Y	Y	Y
7	Gosford	Y	Y	Y
7	Hills	Y	Y	Y
7	Hornsby	Y	Y	Y
7	Liverpool	Y	Y	Y
7	Penrith	Y	Y	Y
7	Wyong	Y	Y	Y
8	Brewarrina	Y	Y	Y
8	Conargo	Y	Y	Y
8	Jerilderie	Y	Y	Y
8	Urana	Y	Y	Y
9	Balranald	Y	Y	N
9	Bogan	Y	Y	N
9	Bombala	Y	Y	Y
9	Boorowa	Y	Y	Y
9	Bourke	Y	Y	Y
9	Carrathool	Y	N	N
9	Central Darling	Y	Y	Y
9	Coolamon	Y	Y	Y
9	Coonamble	Y	Y	Y
9	Gilgandra	Y	Y	Y
9	Gundagai	Y	Y	Y
9	Guyra	Y	Y	Y
9	Harden	Y	Y	Y
9	Hay	Y	Y	Y
9	Lockhart	Y	Y	Y
9	Murrumbidgee	Y	Y	Y
9	Tumbarumba	Y	Y	Y
9	Wakool	Y	Y	Y
9	Walcha	Y	Y	Y
9	Warren	Y	Y	Y
9	Weddin	N	Y	N

Table 3.2(ii) – Financial report received by Division

Group	Council	2007/08	2008/09	2009/10
10	Berrigan	Y	Y	Y
10	Bland	N	Y	Y
10	Blayney	Y	Y	Y
10	Cobar	Y	Y	Y
10	Cootamundra	Y	Y	Y
10	Dungog	Y	Y	Y
10	Glen Innes Severn	N	Y	Y
10	Gloucester	Y	Y	Y
10	Gwydir	N	Y	Y
10	Junee	Y	Y	Y
10	Kyogle	Y	Y	N
10	Lachlan	Y	Y	Y
10	Liverpool Plains	Y	Y	Y
10	Murray	Y	Y	Y
10	Narrandera	Y	Y	Y
10	Narromine	Y	Y	Y
10	Oberon	Y	Y	Y
10	Snowy River	Y	Y	Y
10	Temora	Y	Y	Y
10	Tenterfield	N	Y	N
10	Upper Lachlan	Y	Y	Y
10	Uralla	Y	Y	Y
10	Walgett	Y	Y	Y
10	Wellington	Y	Y	Y
10	Wentworth	Y	Y	Y
11	Bellingen	Y	Y	Y
11	Cabonne	Y	Y	Y
11	Cooma-Monaro	Y	Y	Y
11	Corowa	Y	Y	Y
11	Cowra	Y	Y	Y
11	Forbes	Y	Y	Y
11	Greater Hume	Y	Y	Y
11	Gunnedah	Y	Y	Y
11	Inverell	Y	Y	Y
11	Leeton	N	Y	Y
11	Moree Plains	Y	Y	Y
11	Muswellbrook	Y	Y	Y
11	Nambucca	Y	Y	N
11	Narrabri	N	Y	Y
11	Palerang	Y	Y	Y
11	Parkes	Y	Y	Y
11	Tumut	Y	Y	Y
11	Upper Hunter	Y	Y	Y
11	Warrumbungle	N	N	Y
11	Yass Valley	Y	Y	Y
11	Young	Y	Y	Y

Environmental management and health services

The sustainable management of natural resources, the protection of the environment and the maintenance of public health are key council responsibilities.

Councils with smaller populations will generally have higher costs per capita than councils with larger populations, due to economies of scale, i.e. the decrease in unit cost of a product or service resulting from large-scale operations.

There is one key performance indicator for environmental protection management and health services. Council may spend additional amounts on services such as street cleaning, drainage, solid waste management or storm water management, but these costs are not included.

KEY PERFORMANCE INDICATOR

4.1 Environmental management and health expenses per capita

This indicator measures the amount spent on some environmental management and health activities per head of population.

The formula used for this indicator is:

$$\frac{\text{Environmental management and total health expenses}}{\text{Estimated resident population within council boundaries}}$$

Some factors affecting this indicator are:

- the number of environmental management and health staff employed
- council policies about regulation
- changes in population
- the land usage mix
- socioeconomic factors
- the extent to which State legislation is applicable
- changes in council cost allocation practices
- short term programs.

Comparative performance for 2007/08, 2008/09 and 2009/10

The environmental protection management and total health expenses were \$186.9 million for 2007/08, \$206.8 million for 2008/09 and \$226.6 million for 2009/10.

TABLE4.11 Range of environmental management and health expenses per capita in NSW

	2007/08		2008/09		2009/10	
	No of Councils	%	No of councils	%	No of councils	%
Less than \$15 per capita	27	17.8	25	16.4	26	17.1
\$15 to \$30 per capita	41	27	38	25	36	23.7
\$30 to \$45 per capita	33	21.7	29	19.1	30	19.7
More than \$45 per capita	49	32.2	58	38.2	60	39.5
Not reported	2	1.3	2	1.3	0	0
Total	152	100	152	100	152	100

	2007/08	2008/09	2009/10
TABLE 4.12	Environmental management expenses per capita		
	\$	\$	\$
NSW Mean	27	30	32
NSW High	277	236	395
NSW Low	7	0	0
NSW Median	32	37	36

Data sources for this indicator: council financial reports: #special schedule no. 1, expenses from continuing operations – health – which includes administration and inspection, immunisation, food control, health centres and other – environment: insect and vermin control, noxious plants and other environmental protection. The estimated resident population within council boundaries is the preliminary figure calculated by ABS for 30 June 2009.

Note #special schedule 1 is not audited.

Table 4.1 – Environmental management and health expenses per capita

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
1	Sydney	49.04	61.32	25.1	83.84	36.7
2	Ashfield	14.99	11.70	-21.9	15.54	32.7
2	Botany Bay	20.23	15.66	-22.6	14.75	-5.8
2	Burwood	10.32	11.24	9.0	12.26	9.1
2	Hunters Hill	10.62	9.23	-13.1	7.40	-19.8
2	Kogarah	22.25	24.09	8.3	29.43	22.2
2	Lane Cove	28.11	32.14	14.3	39.51	22.9
2	Leichhardt	26.77	26.27	-1.9	23.77	-9.5
2	Manly	41.23	43.87	6.4	55.81	27.2
2	Mosman	40.35	41.05	1.7	41.82	1.9
2	North Sydney	43.43	47.20	8.7	45.86	-2.8
2	Pittwater	25.76	30.57	18.7	7.03	-77.0
2	Strathfield	9.43	0.43	-95.5	0.08	-80.7
2	Waverley	39.01	40.57	4.0	41.43	2.1
2	Willoughby	39.95	64.96	62.6	68.00	4.7
2	Woollahra	19.23	19.25	0.1	20.64	7.2
2.1	Group average	28.13	31.08	10.5	30.94	-0.5
3	Auburn	8.61	6.03	-30.0	7.32	21.4
3	Bankstown	20.60	20.18	-2.0	22.68	12.4
3	Blacktown	9.16	8.70	-5.0	10.02	15.1
3	Canada Bay	9.15	10.34	13.0	19.45	88.1
3	Canterbury	9.77	11.54	18.1	13.71	18.8
3	Fairfield	12.35	8.93	-27.6	13.02	45.8
3	Holroyd	17.12	16.52	-3.5	12.47	-24.5
3	Hurstville	14.75	20.76	40.7	18.15	-12.5
3	Ku-ring-gai	34.58	29.29	-15.3	16.11	-45.0
3	Marrickville	17.68	25.17	42.4	33.86	34.5
3	Parramatta	10.84	11.93	10.1	17.08	43.1
3	Randwick	29.91	35.05	17.2	34.32	-2.1
3	Rockdale	17.62	17.77	0.8	19.05	7.2
3	Ryde	11.94	16.54	38.6	12.68	-23.4
3	Sutherland	7.62	8.63	13.4	9.26	7.3
3	Warringah	13.70	13.33	-2.7	37.85	184.1
3.1	Group average	14.61	15.15	3.7	17.62	16.3

Table 4.1 – Environmental management and health expenses per capita

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
4	Albury	7.32	6.69	-8.6	7.30	9.2
4	Armidale Dumaresq	23.82	39.96	67.7	36.82	-7.9
4	Ballina	28.27	36.57	29.4	28.99	-20.7
4	Bathurst Regional	48.59	67.11	38.1	33.33	-50.3
4	Bega Valley	44.10	40.42	-8.3	38.35	-5.1
4	Broken Hill	50.16	22.05	-56.0	40.03	81.6
4	Byron	31.44	37.26	18.5	45.04	20.9
4	Cessnock	20.62	22.15	7.4	25.10	13.3
4	Clarence Valley	102.36	101.44	-0.9	108.46	6.9
4	Coffs Harbour#	12.20	N/A	N/A	N/A	N/A
4	Deniliquin	32.32	38.51	19.1	45.37	17.8
4	Dubbo	20.43	20.69	1.3	24.99	20.8
4	Eurobodalla	64.29	63.24	-1.6	64.05	1.3
4	Goulburn Mulwaree	29.64	30.25	2.0	26.21	-13.3
4	Great Lakes	89.26	55.06	-38.3	89.55	62.6
4	Greater Taree	64.31	67.60	5.1	57.48	-15.0
4	Griffith	24.42	22.98	-5.9	24.20	5.3
4	Kempsey	75.19	76.10	1.2	78.45	3.1
4	Kiama	46.48	60.37	29.9	47.33	-21.6
4	Lismore	47.19	39.54	-16.2	41.19	4.2
4	Lithgow	18.89	10.72	-43.3	7.53	-29.7
4	Maitland	13.86	14.79	6.7	17.15	16.0
4	Mid-Western Regional	26.21	31.67	20.8	35.41	11.8
4	Orange	8.25	9.90	20.0	10.39	5.0
4	Port Macquarie-Hastings	31.99	40.98	28.1	34.34	-16.2
4	Port Stephens	29.49	No Data	N/A	9.93	N/A
4	Queanbeyan	21.45	31.51	46.9	46.75	48.4
4	Richmond Valley	47.77	59.15	23.8	62.31	5.3
4	Shellharbour	9.08	9.00	-1.0	10.60	17.8
4	Singleton	25.28	28.39	12.3	28.00	-1.4
4	Tamworth Regional	18.70	18.71	0.1	16.92	-9.6
4	Wagga Wagga	48.91	178.64	265.3	67.74	-62.1
4	Wingecarribee	32.01	33.05	3.2	33.32	0.8
4.1	Group average	34.70	44.14	27.2	37.34	-15.4
5	Coffs Harbour#	N/A	10.91	N/A	14.54	33.2
5	Lake Macquarie	23.90	28.30	18.4	42.55	50.3
5	Newcastle	39.03	47.29	21.2	48.72	3.0
5	Shoalhaven	105.57	65.02	-38.4	59.25	-8.9
5	Tweed	43.98	50.11	13.9	61.89	23.5
5	Wollongong	34.28	35.75	4.3	42.23	18.1
5.1	Group average	42.86	38.95	-9.1	45.26	16.2
6	Camden	19.26	18.50	-3.9	18.77	1.4
6	Hawkesbury	12.28	8.98	-26.9	9.11	1.5
6	Wollondilly	18.38	27.90	51.8	21.97	-21.2
6.1	Group average	16.24	17.24	6.1	15.84	-8.1

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 4.1 – Environmental management and health expenses per capita

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
7	Blue Mountains	66.15	66.79	1.0	72.43	8.4
7	Campbelltown	18.66	21.39	14.7	20.44	-4.5
7	Gosford	7.65	3.49	-54.4	14.63	319.2
7	Hills	9.39	11.27	20.0	9.94	-11.8
7	Hornsby	28.03	29.34	4.7	32.17	9.6
7	Liverpool	12.10	10.26	-15.2	8.99	-12.4
7	Penrith	20.55	25.08	22.0	26.69	6.4
7	Wyong	27.53	32.36	17.5	62.68	93.7
7.1	Group average	20.51	21.71	5.9	27.23	25.5
8	Brewarrina	96.71	169.94	75.7	394.56	132.2
8	Conargo	81.80	92.40	13.0	121.18	31.1
8	Jerilderie	67.38	53.71	-20.3	57.28	6.6
8	Urana	91.76	104.72	14.1	115.84	10.6
8.1	Group average	84.45	108.31	28.3	183.50	69.4
9	Balranald	37.39	37.78	1.0	38.73	2.5
9	Bogan	35.19	29.11	-17.3	27.64	-5.0
9	Bombala	42.13	59.21	40.6	39.39	-33.5
9	Boorowa	57.64	56.90	-1.3	61.58	8.2
9	Bourke	187.64	178.58	-4.8	206.84	15.8
9	Carrathool	51.11	No Data	N/A	146.42	N/A
9	Central Darling	276.80	233.87	-15.5	222.88	-4.7
9	Coolamon	67.87	71.82	5.8	77.03	7.3
9	Coonamble	104.62	67.41	-35.6	92.20	36.8
9	Gilgandra	81.30	115.69	42.3	98.52	-14.8
9	Gloucester#	39.43	N/A	N/A	N/A	N/A
9	Gundagai	53.76	59.84	11.3	298.71	399.2
9	Guyra	23.80	26.38	10.8	24.33	-7.8
9	Harden	23.62	38.78	64.2	60.71	56.5
9	Hay	61.57	73.76	19.8	78.64	6.6
9	Lockhart	50.18	50.08	-0.2	57.29	14.4
9	Murrumbidgee	40.45	128.78	218.4	152.58	18.5
9	Tumbarumba	81.97	151.42	84.7	126.37	-16.5
9	Wakool	64.09	169.91	165.1	58.50	-65.6
9	Walcha	35.11	26.86	-23.5	27.69	3.1
9	Warren	124.11	153.98	24.1	160.61	4.3
9	Weddin	60.61	83.69	38.1	89.31	6.7
9.1	Group average	68.44	88.35	29.1	99.57	12.7

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 4.1 – Environmental management and health expenses per capita

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
10	Berrigan	32.44	28.49	-12.2	29.33	3.0
10	Bland	No Data	53.90	N/A	95.83	77.8
10	Blayney	71.14	68.86	-3.2	61.84	-10.2
10	Cobar	41.42	53.32	28.7	65.81	23.4
10	Cootamundra	10.36	12.48	20.5	12.33	-1.2
10	Dungog	12.60	15.98	26.8	13.99	-12.4
10	Glen Innes Severn	57.40	46.69	-18.7	46.78	0.2
10	Gloucester	N/A	50.39	N/A	37.30	-26.0
10	Gwydir	160.53	236.30	47.2	242.57	2.7
10	Junee	36.52	55.18	51.1	41.54	-24.7
10	Kyogle	27.67	25.10	-9.3	25.75	2.6
10	Lachlan	151.45	143.46	-5.3	177.39	23.6
10	Liverpool Plains	95.04	114.59	20.6	139.53	21.8
10	Murray	40.05	43.81	9.4	56.80	29.6
10	Narrandera	24.33	22.97	-5.6	18.36	-20.1
10	Narromine	63.57	129.70	104.0	62.78	-51.6
10	Oberon	40.74	39.50	-3.0	19.48	-50.7
10	Snowy River	72.34	71.19	-1.6	55.08	-22.6
10	Temora	68.66	38.03	-44.6	31.99	-15.9
10	Tenterfield	21.22	44.59	110.2	29.47	-33.9
10	Upper Lachlan	83.09	91.99	10.7	93.58	1.7
10	Uralla	28.39	22.53	-20.7	52.58	133.4
10	Walgett	64.42	91.08	41.4	119.71	31.4
10	Wellington	33.21	38.11	14.8	32.91	-13.7
10	Wentworth	94.56	52.80	-44.2	52.90	0.2
10.1	Group average	54.33	61.44	13.1	57.49	-6.4
11	Bellingen	58.91	54.13	-8.1	65.15	20.4
11	Cabonne	83.93	98.58	17.5	85.38	-13.4
11	Cooma-Monaro	36.28	41.46	14.3	59.91	44.5
11	Corowa	26.85	26.57	-1.1	30.21	13.7
11	Cowra	28.32	27.19	-4.0	31.05	14.2
11	Forbes	42.87	129.65	202.4	30.48	-76.5
11	Greater Hume	65.06	59.87	-8.0	53.08	-11.3
11	Gunnedah	54.48	61.74	13.3	35.52	-42.5
11	Inverell	10.96	12.70	15.9	8.98	-29.3
11	Leeton	43.31	27.97	-35.4	32.67	16.8
11	Moree Plains	31.89	26.99	-15.4	28.88	7.0
11	Muswellbrook	56.05	64.53	15.1	4.15	-93.6
11	Nambucca	41.63	50.21	20.6	72.03	43.5
11	Narrabri	30.44	30.28	-0.5	27.09	-10.5
11	Palerang	32.34	45.19	39.7	48.80	8.0
11	Parkes	49.27	38.45	-22.0	41.92	9.0
11	Tumut	22.25	24.30	9.2	25.01	2.9
11	Upper Hunter	26.48	25.46	-3.9	28.70	12.7
11	Warrumbungle	No Data	45.90	N/A	39.04	-14.9
11	Yass Valley	13.11	13.69	4.4	15.34	12.1
11	Young	22.26	24.71	11.0	28.30	14.6
11.1	Group average	37.03	42.98	16.1	37.45	-12.9
	NSW State average	27.14	29.91	10.2	31.65	5.8

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Recreation and leisure services

Councils play a significant role in the provision of recreation and leisure services. They may provide and/or maintain parks, playing fields, swimming pools, beach patrol, tennis courts and multi-purpose recreation facilities. They also fund, assist and provide information to the community about sport and recreation organisations.

Councils with smaller populations will generally have higher costs per capita than councils with larger populations, due to economies of scale, i.e. the decrease in unit cost of a product or service resulting from large-scale operations.

Councils are encouraged to develop and implement strategies that will result in more people becoming physically active.

There is one key performance indicator for recreation and leisure services.

KEY PERFORMANCE INDICATOR

5.1 Net recreation and leisure expenses per capita

Councils have a greater opportunity to receive revenues from recreation services than from the other services included in this publication. This indicator therefore measures the calculated net amount spent on recreation and leisure services per head of population.

The formula used for this indicator is:

$$\frac{\text{Net recreation and leisure expenses}}{\text{Estimated resident population within council boundaries}}$$

Some factors affecting this indicator are:

- the size, type and number of facilities
- the adoption of the user pays principle
- the nature of section 94 contributions
- the population mix
- the available open space and natural resources eg beaches and bushland
- the amount of non-resident usage eg tourism
- changes in council cost allocation practices
- short term programs.

Comparative performance for 2007/08, 2008/09 and 2009/10

The total net recreation and leisure expenses were \$522.3 million for 2007/08, \$577.2 million for 2008/09 and \$615.8 million for 2009/10.

TABLE 5.11**Range of net recreation and leisure expenses per capita in NSW**

	2007/08		2008/09		2009/10	
	No of Councils	%	No of councils	%	No of councils	%
Less than \$30 per capita	5	3.3	3	2.0	2	1.3
\$30 to \$60 per capita	28	18.4	21	13.8	16	10.5
\$60 to \$90 per capita	51	33.6	43	28.3	42	27.6
More than \$90 per capita	66	43.4	83	54.6	92	60.6
Not reported	2	1.3	2	1.3	0	0.0
Total	152	100	152	100.0	152	100.0

TABLE 5.12**Net recreation and leisure expenses per capita**

	2007/08	2008/09	2009/10
	\$	\$	\$
NSW Mean	76	83	86
NSW High	272	306	310
NSW Low	15	-42	26
NSW Median	84	98	100

Data sources for this indicator: council financial reports: #special schedule 1, revenues and expenses from continuing operations – recreation and culture, swimming pools, sporting grounds, parks and gardens (lakes) and other sport and recreation. The estimated resident population within council boundaries is the preliminary figure calculated by ABS for 30 June 2009.

Note #special schedule 1 is not audited.

Table 5.1 – Net recreation and leisure expenses per Capita

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
1	Sydney	86.67	73.02	-15.8	76.29	4.5
2	Ashfield	70.38	74.24	5.5	72.73	-2.0
2	Botany Bay	158.86	173.48	9.2	114.74	-33.9
2	Burwood	57.85	53.35	-7.8	57.43	7.6
2	Hunters Hill	29.79	27.39	-8.1	33.80	23.4
2	Kogarah	40.60	37.32	-8.1	34.16	-8.5
2	Lane Cove	133.80	157.66	17.8	143.35	-9.1
2	Leichhardt	127.97	131.54	2.8	151.10	14.9
2	Manly	85.36	87.86	2.9	105.77	20.4
2	Mosman	65.22	78.85	20.9	90.66	15.0
2	North Sydney	114.11	125.20	9.7	118.16	-5.6
2	Pittwater	77.65	78.26	0.8	77.14	-1.4
2	Strathfield	56.13	19.39	-65.5	27.08	39.7
2	Waverley	84.23	97.14	15.3	87.74	-9.7
2	Willoughby	108.19	107.44	-0.7	100.03	-6.9
2	Woollahra	72.51	77.47	6.8	79.76	3.0
2.1	Group average	88.79	92.17	3.8	89.34	-3.1
3	Auburn	39.84	60.22	51.2	61.11	1.5
3	Bankstown	57.89	50.39	-13.0	66.56	32.1
3	Blacktown	77.17	83.96	8.8	85.47	1.8
3	Canada Bay	27.88	35.84	28.5	38.03	6.1
3	Canterbury	36.20	41.33	14.2	34.22	-17.2
3	Fairfield	45.57	52.06	14.2	51.74	-0.6
3	Holroyd	82.94	-42.37	-151.1	85.72	-302.3
3	Hurstville	31.41	35.57	13.3	41.43	16.5
3	Ku-ring-gai	48.88	53.23	8.9	53.53	0.6
3	Marrickville	21.00	84.04	300.2	100.02	19.0
3	Parramatta	49.22	55.59	12.9	61.32	10.3
3	Randwick	145.17	154.92	6.7	88.68	-42.8
3	Rockdale	68.12	61.52	-9.7	59.84	-2.7
3	Ryde	74.87	96.51	28.9	92.60	-4.0
3	Sutherland	71.13	91.40	28.5	80.89	-11.5
3	Warringah	52.13	43.78	-16.0	52.12	19.0
3.1	Group average	61.62	63.96	3.8	67.38	5.3

Table 5.1 – Net recreation and leisure expenses per Capita

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
4	Albury	114.62	130.34	13.7	133.15	2.2
4	Armidale Dumaresq	105.09	111.98	6.6	104.14	-7.0
4	Ballina	89.10	78.20	-12.2	74.14	-5.2
4	Bathurst Regional	106.22	117.75	10.9	107.93	-8.3
4	Bega Valley	49.95	61.96	24.1	79.00	27.5
4	Broken Hill	94.85	167.59	76.7	210.22	25.4
4	Byron	48.04	158.62	230.2	57.77	-63.6
4	Cessnock	90.03	77.87	-13.5	87.44	12.3
4	Clarence Valley	76.67	96.73	26.2	114.46	18.3
4	Coffs Harbour#	71.43	N/A	N/A	N/A	N/A
4	Deniliquin	121.86	139.36	14.4	160.54	15.2
4	Dubbo	140.17	172.70	23.2	177.74	2.9
4	Eurobodalla	89.50	145.45	62.5	135.70	-6.7
4	Goulburn Mulwaree	84.24	122.28	45.2	119.23	-2.5
4	Great Lakes	100.21	134.28	34.0	115.00	-14.4
4	Greater Taree	80.61	85.16	5.6	88.45	3.9
4	Griffith	102.14	136.44	33.6	142.43	4.4
4	Kempsey	68.79	84.73	23.2	84.52	-0.3
4	Kiama	81.76	85.84	5.0	81.54	-5.0
4	Lismore	109.54	125.33	14.4	135.59	8.2
4	Lithgow	66.59	83.75	25.8	92.42	10.3
4	Maitland	71.41	71.66	0.4	90.99	27.0
4	Mid-Western Regional	82.29	101.66	23.5	103.01	1.3
4	Orange	58.58	119.79	104.5	125.76	5.0
4	Port Macquarie-Hastings	78.98	76.28	-3.4	65.91	-13.6
4	Port Stephens	106.94	No Data	N/A	131.29	N/A
4	Queanbeyan	84.00	89.13	6.1	90.36	1.4
4	Richmond Valley	84.48	84.91	0.5	80.23	-5.5
4	Shellharbour	103.44	113.51	9.7	117.11	3.2
4	Singleton	57.83	66.84	15.6	67.04	0.3
4	Tamworth Regional	91.13	87.27	-4.2	74.08	-15.1
4	Wagga Wagga	96.07	99.65	3.7	108.50	8.9
4	Wingecarribee	81.78	75.56	-7.6	82.78	9.5
4.1	Group average	87.81	103.25	17.6	104.84	1.5
5	Coffs Harbour#	N/A	98.09	N/A	65.84	-32.9
5	Lake Macquarie	79.94	93.69	17.2	93.76	0.1
5	Newcastle	149.98	146.46	-2.4	139.11	-5.0
5	Shoalhaven	70.08	79.57	13.5	81.69	2.7
5	Tweed	73.68	91.22	23.8	93.67	2.7
5	Wollongong	47.51	67.00	41.0	90.95	35.7
5.1	Group average	83.76	95.61	14.1	97.81	2.3
6	Camden	106.98	99.64	-6.9	88.41	-11.3
6	Hawkesbury	87.85	101.02	15.0	115.67	14.5
6	Wollondilly	80.20	80.85	0.8	99.96	23.6
6.1	Group average	92.19	95.17	3.2	102.18	7.4

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 5.1 – Net recreation and leisure expenses per Capita

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
7	Blue Mountains	90.28	80.42	-10.9	77.20	-4.0
7	Campbelltown	77.35	108.48	40.2	94.97	-12.5
7	Gosford	71.58	80.67	12.7	86.69	7.5
7	Hills	76.67	66.83	-12.8	77.96	16.7
7	Hornsby	64.74	74.98	15.8	77.68	3.6
7	Liverpool	22.25	40.16	80.5	58.21	44.9
7	Penrith	59.15	59.26	0.2	47.90	-19.2
7	Wyong	63.93	76.95	20.4	86.44	12.3
7.1	Group average	63.46	71.91	13.3	74.81	4.0
8	Brewarrina	204.22	194.65	-4.7	200.94	3.2
8	Conargo	14.98	104.09	595.0	82.35	-20.9
8	Jerilderie	128.80	240.80	87.0	262.53	9.0
8	Urana	215.40	214.96	-0.2	228.53	6.3
8.1	Group average	137.89	186.71	35.4	191.28	2.4
9	Balranald	97.45	124.60	27.9	153.29	23.0
9	Bogan	236.72	220.81	-6.7	231.44	4.8
9	Bombala	55.41	52.67	-4.9	60.42	14.7
9	Boorowa	103.76	192.05	85.1	200.65	4.5
9	Bourke	200.26	306.05	52.8	262.87	-14.1
9	Carrathool	115.95	No Data	N/A	160.26	N/A
9	Central Darling	203.32	207.66	2.1	162.95	-21.5
9	Coolamon	89.29	153.22	71.6	132.26	-13.7
9	Coonamble	214.40	162.35	-24.3	188.11	15.9
9	Gilgandra	77.62	74.93	-3.5	76.03	1.5
9	Gloucester#	107.42	N/A	N/A	N/A	N/A
9	Gundagai	55.07	49.65	-9.9	72.87	46.8
9	Guyra	49.65	48.25	-2.8	62.82	30.2
9	Harden	100.19	133.11	32.9	182.67	37.2
9	Hay	200.52	261.49	30.4	309.50	18.4
9	Lockhart	121.96	191.45	57.0	166.11	-13.2
9	Murrumbidgee	111.63	124.07	11.1	167.45	35.0
9	Tumbarumba	177.56	147.88	-16.7	171.08	15.7
9	Wakool	73.37	130.95	78.5	145.02	10.7
9	Walcha	96.25	81.81	-15.0	97.69	19.4
9	Warren	272.40	269.02	-1.2	294.39	9.4
9	Weddin	93.30	125.27	34.3	124.77	-0.4
9.1	Group average	125.20	146.93	17.4	157.74	7.4

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Table 5.1 – Net recreation and leisure expenses per Capita

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
10	Berrigan	82.76	98.78	19.4	110.35	11.7
10	Bland	No Data	162.66	N/A	137.04	-15.8
10	Blayney	133.68	165.21	23.6	165.74	0.3
10	Cobar	113.55	85.35	-24.8	116.53	36.5
10	Cootamundra	90.47	141.04	55.9	146.18	3.6
10	Dungog	64.66	59.55	-7.9	73.10	22.8
10	Glen Innes Severn	52.20	76.65	46.8	107.49	40.2
10	Gloucester	N/A	126.77	N/A	125.64	-0.9
10	Gywdir	110.23	130.63	18.5	117.66	-9.9
10	Junee	131.38	146.55	11.5	181.44	23.8
10	Kyogle	65.04	85.92	32.1	89.47	4.1
10	Lachlan	227.91	240.86	5.7	239.96	-0.4
10	Liverpool Plains	129.70	191.75	47.8	131.97	-31.2
10	Murray	156.32	159.13	1.8	176.06	10.6
10	Narrandera	142.07	92.06	-35.2	200.42	117.7
10	Narromine	125.20	115.70	-7.6	132.00	14.1
10	Oberon	111.22	97.90	-12.0	92.56	-5.5
10	Snowy River	86.58	97.80	13.0	35.36	-63.8
10	Temora	146.51	159.91	9.1	151.67	-5.2
10	Tenterfield	61.75	85.71	38.8	94.53	10.3
10	Upper Lachlan	65.36	81.03	24.0	90.26	11.4
10	Uralla	46.94	35.85	-23.6	61.40	71.3
10	Walgett	102.57	128.72	25.5	120.96	-6.0
10	Wellington	145.58	121.69	-16.4	158.58	30.3
10	Wentworth	114.28	134.80	18.0	149.71	11.1
10.1	Group average	102.64	119.78	16.7	120.79	0.8
11	Bellingen	52.71	70.10	33.0	63.88	-8.9
11	Cabonne	41.11	57.18	39.1	44.32	-22.5
11	Cooma-Monaro	136.07	144.29	6.0	151.11	4.7
11	Corowa	52.30	71.42	36.6	104.15	45.8
11	Cowra	156.76	165.72	5.7	176.83	6.7
11	Forbes	85.12	106.54	25.2	115.56	8.5
11	Greater Hume	95.34	111.26	16.7	120.87	8.6
11	Gunnedah	109.71	122.90	12.0	99.41	-19.1
11	Inverell	44.01	58.93	33.9	71.07	20.6
11	Leeton	62.31	134.82	116.4	181.51	34.6
11	Moree Plains	123.99	126.87	2.3	93.43	-26.4
11	Muswellbrook	120.21	139.05	15.7	235.56	69.4
11	Nambucca	71.15	79.38	11.6	73.33	-7.6
11	Narrabri	137.67	173.32	25.9	197.84	14.1
11	Palerang	49.78	54.58	9.6	55.92	2.5
11	Parkes	95.24	118.21	24.1	113.94	-3.6
11	Tumut	78.93	80.37	1.8	137.77	71.4
11	Upper Hunter	104.75	113.53	8.4	123.34	8.6
11	Warrumbungle	No Data	171.52	N/A	139.20	-18.8
11	Yass Valley	37.98	35.78	-5.8	26.09	-27.1
11	Young	83.93	103.37	23.2	90.27	-12.7
11.1	Group average	83.06	104.65	26.0	113.19	8.2
	NSW State average	75.83	83.48	10.1	86.18	3.2

Note Council has moved into a new group during the three year period. Group averages for 2008/09 and 2009/10 have been adjusted to reflect the change.

Community services

Councils provide facilities such as community centres and halls, senior citizen centres, aged care centres, childcare centres and youth centres. They employ community development staff and provide services for groups in the community with specific needs eg the aged, people with disabilities, Aboriginal and Torres Strait Islanders, and people from diverse cultural and linguistic backgrounds.

Councils with smaller populations will generally have higher costs per capita than councils with larger populations, due to economies of scale, i.e. the decrease in unit cost of a product or service resulting from large-scale operations.

There is one key performance indicator for community services.

KEY PERFORMANCE INDICATOR

6.1 Community services expenses per capita

This indicator measures the amount spent on community services per head of population.

The formula used for this indicator is:

$$\frac{\text{Total community services expenses}}{\text{Estimated resident population within council boundaries}}$$

Some factors affecting this indicator are:

- the number of community services staff employed
- the number and range of community services provided
- the population mix
- the availability of funding
- socioeconomic factors
- council policies and the amount of non-resident usage eg tourism
- changes in council cost allocation practices
- short term programs.

Comparative performance for 2007/08, 2008/09 and 2009/10

The total community services expenses were \$409.4 million for 2007/08, \$447.5 million for 2008/09 and \$478.8 million for 2009/10.

Range of community services expenses per capita in NSW

TABLE 6.11	2007/08		2008/09		2009/10	
	No of Councils	%	No of councils	%	No of councils	%
Less than \$20 per capita	29	19.1	22	14.5	26	17.1
\$20 to \$40 per capita	35	23.0	35	23.0	29	19.1
\$40 to \$60 per capita	21	13.8	26	17.1	25	16.4
\$60 to \$80 per capita	13	8.6	9	5.9	14	9.2
More than \$80 per capita	52	34.2	58	38.2	58	38.2
Not reported	2	1.3	2	1.3	0	0
Total	152	100	152	100	152	100

	2007/08	2008/09	2009/10
TABLE 6.12			
Community services expenses per capita	\$	\$	\$
NSW Mean	59	65	67
NSW High	1,301	1,392	1,584
NSW Low	0	0	0
NSW Median	46	52	54

Data sources for this indicator: council financial reports: #special schedule no 1, expenses from continuing operations – community services and education: which includes administration, family day care, child care, youth services, other families and children, aged and disabled, migrant services, Aboriginal services, other community services and education. The estimated resident population within council boundaries is the preliminary figure calculated by the ABS for 30 June 2009.

Note #special schedule 1 is not audited.

Table 6.1 – Community services expenses per capita

Group	Council	2007/08 \$	2008/09 \$	Variation %	2009/10 \$	Variation %
1	Sydney	84.22	82.31	-2.3	75.79	-7.9
2	Ashfield	24.84	25.54	2.8	27.90	9.3
2	Botany Bay	81.98	89.68	9.4	78.84	-12.1
2	Burwood	37.95	38.90	2.5	45.55	17.1
2	Hunters Hill	26.66	31.72	19.0	32.83	3.5
2	Kogarah	37.69	40.11	6.4	43.41	8.2
2	Lane Cove	76.64	79.21	3.4	79.26	0.1
2	Leichhardt	81.52	80.37	-1.4	87.35	8.7
2	Manly	111.78	112.84	0.9	108.50	-3.8
2	Mosman	71.86	73.42	2.2	75.09	2.3
2	North Sydney	37.17	33.14	-10.8	29.57	-10.8
2	Pittwater	43.10	45.92	6.5	44.88	-2.3
2	Strathfield	22.38	20.64	-7.8	25.05	21.4
2	Waverley	124.52	121.40	-2.5	114.97	-5.3
2	Willoughby	90.25	88.34	-2.1	89.43	1.2
2	Woollahra	75.87	85.84	13.2	91.57	6.7
2.1	Group average	66.49	67.64	1.7	67.89	0.4
3	Auburn	25.30	29.16	15.2	30.63	5.1
3	Bankstown	21.32	26.16	22.7	25.37	-3.0
3	Blacktown	59.93	58.93	-1.7	60.51	2.7
3	Canada Bay	23.29	29.86	28.2	30.12	0.9
3	Canterbury	53.45	57.07	6.8	54.29	-4.9
3	Fairfield	77.17	60.36	-21.8	56.85	-5.8
3	Holroyd	93.58	93.39	-0.2	97.30	4.2
3	Hurstville	33.48	42.79	27.8	42.10	-1.6
3	Ku-ring-gai	37.94	36.69	-3.3	46.10	25.6
3	Marrickville	131.31	164.76	25.5	166.79	1.2
3	Parramatta	55.88	53.70	-3.9	52.81	-1.7
3	Randwick	32.16	36.73	14.2	39.06	6.3
3	Rockdale	11.45	10.48	-8.5	9.19	-12.3
3	Ryde	18.24	26.52	45.3	24.27	-8.5
3	Sutherland	49.73	57.90	16.4	63.55	9.8
3	Warringah	43.87	45.75	4.3	43.86	-4.1
3.1	Group average	49.09	51.35	4.6	52.07	1.4

Table 6.1 – Community services expenses per capita

Group	Council	2007/08	2008/09	Variation	2009/10	Variation
		\$	\$	%	\$	%
4	Albury	82.48	95.44	15.7	86.42	-9.5
4	Armidale Dumaresq	49.71	49.23	-1.0	50.01	1.6
4	Ballina	19.42	22.60	16.4	15.58	-31.1
4	Bathurst Regional	64.37	75.04	16.6	75.09	0.1
4	Bega Valley	81.92	91.58	11.8	98.89	8.0
4	Broken Hill	206.78	325.98	57.6	320.54	-1.7
4	Byron	79.85	95.57	19.7	84.17	-11.9
4	Cessnock	22.15	16.50	-25.5	16.78	1.7
4	Clarence Valley	122.14	135.20	10.7	151.23	11.9
4	Coffs Harbour#	25.76	N/A	N/A	N/A	N/A
4	Deniliquin	2.22	0.92	-58.6	1.17	27.6
4	Dubbo	76.31	76.29	-0.0	76.97	0.9
4	Eurobodalla	136.68	153.19	12.1	168.34	9.9
4	Goulburn Mulwaree	44.72	42.81	-4.3	28.18	-34.2
4	Great Lakes	96.07	98.64	2.7	98.46	-0.2
4	Greater Taree	26.61	26.89	1.1	32.97	22.6
4	Griffith	23.46	20.93	-10.8	25.72	22.9
4	Kempsey	73.27	81.51	11.2	85.44	4.8
4	Kiama	503.61	479.56	-4.8	486.41	1.4
4	Lismore	39.11	44.83	14.6	46.18	3.0
4	Lithgow	11.60	24.78	113.7	27.65	11.6
4	Maitland	17.15	22.46	31.0	19.59	-12.8
4	Mid-Western Regional	114.15	111.63	-2.2	126.60	13.4
4	Orange	148.34	150.96	1.8	161.95	7.3
4	Port Macquarie-Hastings	26.93	22.84	-15.2	18.00	-21.2
4	Port Stephens	60.11	No Data	N/A	76.82	N/A
4	Queanbeyan	142.85	167.34	17.1	143.11	-14.5
4	Richmond Valley	80.46	95.85	19.1	115.07	20.1
4	Shellharbour	47.19	49.63	5.2	52.31	5.4
4	Singleton	82.12	95.06	15.8	94.62	-0.5
4	Tamworth Regional	46.73	48.63	4.1	49.51	1.8
4	Wagga Wagga	58.21	56.69	-2.6	57.56	1.5
4	Wingecarribee	24.30	25.45	4.8	26.85	5.5
4.1	Group average	68.71	77.97	13.5	78.49	0.7
5	Coffs Harbour#	N/A	36.71	N/A	21.46	-41.5
5	Lake Macquarie	25.40	31.71	24.9	31.45	-0.8
5	Newcastle	32.02	29.72	-7.2	32.47	9.3
5	Shoalhaven	19.75	21.94	11.1	20.61	-6.0
5	Tweed	23.08	32.02	38.7	30.98	-3.2
5	Wollongong	24.76	21.15	-14.6	28.16	33.2
5.1	Group average	25.61	28.03	9.4	28.62	2.1
6	Camden	40.18	40.17	-0.0	42.36	5.4
6	Hawkesbury	32.71	9.39	-71.3	19.35	106.1
6	Wollondilly	45.97	34.34	-25.3	33.83	-1.5
6.1	Group average	38.76	26.42	-31.8	31.06	17.6

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Table 6.1 – Community services expenses per capita

Group	Council	2006/07 \$	2007/08 \$	Variation %	2008/09 \$	Variation %
7	Blue Mountains	32.32	27.18	-15.9	35.34	30.0
	Campbelltown	82.42	104.53	26.8	99.36	-4.9
	Gosford	65.68	68.95	5.0	70.56	2.3
	Hills	32.92	67.84	106.0	99.24	46.3
	Hornsby	38.19	43.45	13.8	46.97	8.1
	Liverpool	37.93	50.50	33.1	51.61	2.2
	Penrith	99.72	103.70	4.0	105.82	2.0
	Wyong	50.78	47.89	-5.7	53.04	10.8
7.1	Group average	56.71	67.14	18.4	73.21	9.0
8	Brewarrina	131.17	171.46	30.7	217.16	26.7
	Conargo	51.84	26.90	-48.1	41.76	55.3
	Jerilderie	10.14	29.57	191.7	26.25	-11.2
	Urana	139.97	122.83	-12.2	146.57	19.3
8.1	Group average	81.59	89.27	9.4	109.21	22.3
9	Balranald	225.14	277.33	23.2	327.95	18.3
	Bogan	82.01	90.33	10.2	89.58	-0.8
	Bombala	144.97	113.03	-22.0	134.23	18.7
	Boorowa	40.56	59.83	47.5	4.49	-92.5
	Bourke	4.53	18.12	300.0	15.31	-15.5
	Carrathool	106.69	No Data	N/A	99.87	N/A
	Central Darling	317.06	268.15	-15.4	498.27	85.8
	Coolamon	153.31	206.61	34.8	215.22	4.2
	Coonamble	17.59	15.40	-12.5	17.19	11.6
	Gilgandra	1,300.97	1,392.20	7.0	1,583.85	13.8
	Gloucester#	43.25	N/A	N/A	N/A	N/A
	Gundagai	3.15	3.92	24.5	3.88	-1.1
	Guyra	224.44	225.03	0.3	357.89	59.0
	Harden	1.63	1.65	1.3	2.76	67.2
	Hay	138.67	150.68	8.7	162.31	7.7
	Lockhart	18.25	86.41	373.5	41.83	-51.6
	Murrumbidgee	45.51	53.79	18.2	79.81	48.4
	Tumbarumba	174.56	176.74	1.2	176.71	-0.0
	Wakool	69.75	72.27	3.6	76.12	5.3
	Walcha	149.82	144.08	-3.8	170.12	18.1
	Warren	14.22	13.58	-4.6	18.71	37.8
	Weddin	0.53	0.27	-49.9	0.27	0.0
9.1	Group average	163.00	187.84	15.2	215.46	14.7

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Table 6.1 – Community services expenses per capita

Group	Council	2006/07 \$	2007/08 \$	Variation %	2008/09 \$	Variation %
10	Berrigan	44.04	46.62	5.9	51.10	9.6
10	Bland	No Data	643.19	N/A	797.88	24.1
10	Blayney	6.31	7.87	24.8	13.65	73.3
10	Cobar	721.56	734.96	1.9	797.72	8.5
10	Cootamundra	1.86	6.11	228.4	5.84	-4.4
10	Dungog	14.98	17.76	18.6	19.89	12.0
10	Glen Innes Severn	456.87	416.84	-8.8	486.55	16.7
10	Gloucester#	N/A	52.39	N/A	48.29	-7.8
10	Gywdir	312.00	415.17	33.1	419.70	1.1
10	Junee	187.74	164.89	-12.2	169.66	2.9
10	Kyogle	10.32	16.21	57.0	18.32	13.0
10	Lachlan	791.75	878.33	10.9	876.60	-0.2
10	Liverpool Plains	107.40	102.03	-5.0	116.99	14.7
10	Murray	78.52	125.78	60.2	106.41	-15.4
10	Narrandera	440.32	456.72	3.7	470.78	3.1
10	Narromine	167.04	201.62	20.7	176.15	-12.6
10	Oberon	29.18	29.67	1.7	23.19	-21.9
10	Snowy River	260.77	255.00	-2.2	202.33	-20.7
10	Temora	218.51	299.07	36.9	290.19	-3.0
10	Tenterfield	0.00	0.00	0.0	0.00	0.0
10	Upper Lachlan	8.87	11.23	26.6	7.99	-28.9
10	Uralla	813.43	803.32	-1.2	798.97	-0.5
10	Walgett	67.67	79.66	17.7	124.57	56.4
10	Wellington	39.88	46.38	16.3	27.18	-41.4
10	Wentworth	8.95	29.61	230.8	22.87	-22.8
10.1	Group average	184.57	216.12	17.1	224.38	3.8
11	Bellingen	28.84	38.77	34.4	41.29	6.5
11	Cabonne	119.71	142.68	19.2	143.29	0.4
11	Cooma-Monaro	238.51	253.38	6.2	274.29	8.3
11	Corowa	34.81	25.78	-25.9	26.70	3.6
11	Cowra	0.70	0.93	34.3	3.01	222.2
11	Forbes	18.30	17.00	-7.1	19.70	15.9
11	Greater Hume	391.34	449.63	14.9	495.58	10.2
11	Gunnedah	263.20	294.28	11.8	256.45	-12.9
11	Inverell	40.26	52.58	30.6	60.83	15.7
11	Leeton	23.20	37.52	61.8	71.90	91.6
11	Moree Plains	82.31	87.32	6.1	96.63	10.7
11	Muswellbrook	21.01	21.97	4.5	14.15	-35.6
11	Nambucca	15.75	18.18	15.5	22.67	24.7
11	Narrabri	19.48	16.66	-14.5	16.07	-3.6
11	Palerang	7.75	3.47	-55.3	6.35	83.3
11	Parkes	40.91	47.74	16.7	54.81	14.8
11	Tumut	16.91	17.18	1.6	26.33	53.3
11	Upper Hunter	153.67	160.39	4.4	212.49	32.5
11	Warrumbungle	No Data	194.76	N/A	258.06	32.5
11	Yass Valley	38.27	45.92	20.0	52.85	15.1
11	Young	12.37	28.45	130.1	15.24	-46.4
11.1	Group average	68.77	84.56	23.0	93.59	10.7
	NSW State average	59.44	64.72	8.9	67.13	3.7

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