



**Comparative Information on NSW Local
Government Councils 2007/08**

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Note

In this document, councils are referred to by an abbreviation of their local government area name only. A council's full local government area name or corporate name may vary from that shown here.

Disclaimer

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Foreword by Minister

The Local Government Act 1993 gives councils significant responsibility and autonomy in providing services for their communities. It is important that these services meet the needs of the local community and are provided effectively, efficiently and equitably.

This publication provides comparative information on the performance of all local councils in NSW. It is designed to help both the community and councils assess the performance of their council across a broad range of activities. You can, for example, see whether your council's performance has improved over the last three years and compare its performance with that of other councils. This enhanced transparency and public accountability helps to develop performance benchmarks and industry best practice models.

It is important to remember that the key performance indicators used do not, on their own, give the full picture of a council's performance. Although they show the differences between councils across a selection of specific activities, they do not explain why these differences have arisen. The figures are indicators only and conclusions should not be drawn without qualitative assessments being made. If you need further details or explanations, please contact your local council.

I would like to thank all the councils for their cooperation in providing the information and Department of Local Government staff for compiling this excellent resource.

A handwritten signature in blue ink that reads "Barbara Perry".

The Hon Barbara Perry MP

Minister for Local Government

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Symbols used in this document

N/A Not applicable or where a council's results could not be recorded due to an amalgamation
No Data Applies where a council failed to submit information to DLG

What you will find

This publication is divided into two parts.

Part A includes:

- an introduction
- an explanation of how we have grouped councils
- a profile of each council in alphabetical order
- information about how we collected and analysed the data
- summary of NSW results for 2007/08
- maps

Part B includes detailed performance information for each council over the last three years. This information is divided into the following categories:

- rating
- financial
- corporate
- environmental management and health services
- recreation and leisure services
- community services

Each category has its own key performance indicator(s). For each key performance indicator there is:

- an introductory section explaining how the indicator is calculated
- an analysis of comparative performance for 2005/06, 2006/07 and 2007/08
- detailed results for each council

Source data

The source data for this publication is available from our homepage at www.dlg.nsw.gov.au - click on the publications area, and the Comparative Information link.

How to find the information you want

If you want to check your local council's performance in, for example, compliance with statutory reporting deadlines, you need to:

Step 1 Find your council in the alphabetical list of councils on pages 14-17 in Part A

TABLE A2 Profile of council area in alphabetical order

Step 2 Check which group your council is in. For instance, Bankstown is in Group 3.

Council	DLG Group no	Aust. Class'n Numeric Code	Aust. Class'n Alpha Code	Estimated Resident Population at 30 June 2007	Area (km ²)	Population Density (pop'n/area) At 30 June 2007	Population Growth (5yr Average) %	ATSI Pop'n %	NESB Pop'n %
Albury	4	7	URM	49,321	313.2	157.5	1.27	1.84	4.43
Armidale Dumaresq	4	6	URS	24,684	4,234.9	5.8	-0.04	5.16	4.78
Ashfield	2	3	UDM	41,833	8.3	5,040.1	0.62	0.49	36.25
Auburn	3	4	UDL	70,986	32.5	2,184.2	3.28	0.81	48.49
Ballina	4	7	URM	40,932	484.9	84.4	1.04	2.49	2.85
Balranald	9	16	RAM	2,514	21,699.9	0.1	-1.59	6.77	3.79
Bankstown	3	5	UDV	179,657	76.8	2,339.3	0.81	0.74	30.63
Bathurst Regional	4	7	URM	37,686	3,818.2	9.9	0.93	3.09	3.47
Bega Valley	4	7	URM	32,655	6,277.6	5.2	2.15	2.19	3.94
Bellingen	11	18	RAV	13,071	1,602.0	8.2	0.44	2.72	2.97
Berrigan	10	17	RAL	8,446	2,066.6	4.1	0.75	0.83	2.28
Blacktown	3	5	UDV	284,692	240.0	1,186.2	1.20	2.37	23.77
Bland	10	17	RAL	6,385	8,559.8	0.7	-0.63	1.86	1.22
Blayney	10	17	RAL	6,972	1,524.7	4.6	1.08	1.52	1.65
Blue Mountains	7	12	UFL	76,088	1,431.7	53.1	-0.34	1.18	6.30
Bogan	9	16	RAM	3,012	14,608.6	0.2	-0.79	10.71	0.78
Bombala	9	16	RAM	2,635	3,944.4	0.7	0.02	0.82	2.97
Boorowa	9	16	RAM	2,342	2,578.6	0.9	-0.60	1.58	1.38
Botany Bay	2	3	UDM	37,813	21.7	1,742.5	0.23	1.56	36.41
Bourke	9	16	RAM	3,091	41,678.6	0.1	-4.09	26.09	2.50
Brewarrina	8	15	RAS	1,944	19,189.3	0.1	-1.81	54.16	1.12
Broken Hill	4	6	URS	20,074	170.4	117.8	-0.77	5.28	2.38
Burwood	2	3	UDM	32,860	7.1	4,628.2	1.26	0.37	42.21
Byron	4	7	URM	30,866	566.7	54.5	0.62	1.23	5.47
Cabonne	11	18	RAV	12,940	6,026.0	2.1	0.54	1.84	1.89
Camden	6	11	UFM	52,142	201.3	259.0	1.88	1.23	7.29
Campbelltown	7	13	UFV	147,460	312.3	472.2	-0.35	2.47	4.43
Canada Bay City	3	4	UDL	70,619	19.8	3,566.6	2.14	0.39	4.78
Canterbury	3	5	UDV	137,755	33.6	4,099.9	0.16	0.50	36.25
Carrathool	9	16	RAM	2,915	18,939.6	0.2	-2.30	4.95	48.49
Central Darling	9	21	RTM	1,987	53,508.6	0.0	-3.21	31.14	2.85

Step 3 Go to page 129 in Part B. Here you will find information about the key performance indicator for statutory reporting – annual, state of the environment and financial reports received by the Department

Step 4 If you decide to check on financial reports received by the Department, pages 141-145, then find the group your council is in. For instance Bankstown is in Group 3.

TABLE 3.2(III) Financial report received by department

Group	Council	2005/06	2006/07	2007/08
1	Sydney	On Time	< =2	On Time
2	Ashfield	On Time	On Time	On Time
	Botany Bay	On Time	On Time	On Time
	Burwood	On Time	< =2	On Time
	Hunters Hill	On Time	On Time	On Time
	Kogarah	On Time	On Time	On Time
	Lane Cove	On Time	On Time	On Time
	Leichhardt	On Time	On Time	On Time
	Manly	On Time	On Time	On Time
	Mosman	On Time	On Time	On Time
	North Sydney	On Time	On Time	On Time
	Pittwater	On Time	On Time	On Time
	Strathfield	< =2	On Time	< =4
	Waverley	On Time	On Time	On Time
	Willoughby	On Time	On Time	On Time
	Woollahra	On Time	On Time	On Time
3	Auburn	On Time	On Time	< =2
	Bankstown	On Time	On Time	On Time
	Blacktown	On Time	On Time	On Time
	Canada Bay	On Time	On Time	On Time
	Canterbury	On Time	On Time	On Time
	Fairfield	On Time	On Time	On Time
	Holroyd	On Time	On Time	Not Received
	Hurstville	On Time	On Time	On Time
	Ku-ring-gai	On Time	On Time	On Time
	Marrickville	On Time	On Time	On Time
	Parramatta	On Time	On Time	On Time
	Randwick	On Time	On Time	On Time
	Rockdale	On Time	On Time	On Time
	Ryde	On Time	On Time	On Time
	Sutherland	On Time	On Time	On Time
	Warringah	On Time	On Time	On Time



Part A

Introduction

This publication contains 2005/06, 2006/07 and 2007/08 comparative performance information for all councils in New South Wales. It is the 18th edition and builds on past publications.

The key performance indicators have been chosen to monitor performance across a broad spectrum of activities and are kept under constant review.

When assessing or comparing the performance of councils, it is important to remember that local circumstances can influence how well a council provides its services. There are often good reasons why it is harder or more costly to provide certain services in some local government areas than in others or why a different mix of services may be delivered. In some cases, councils may have made conscious decisions to provide lower or higher levels of services depending on local needs. The council profiles will help you assess the comparative performance information.

Classification and grouping of councils

The Australian Classification of Local Governments (ACLG) classifies councils into 22 categories according to their socioeconomic characteristics and their capacity to deliver a range of services to the community.

Councils are first classified as either urban or rural. Urban councils are then divided into four categories – capital city, metropolitan developed, regional town/city or fringe. Rural councils are divided into three categories – significant growth, agricultural or remote. The final classification step for both urban and rural councils is based on population.

Each council is given a numerical category and a three letter based alpha code. For example 2 (UDS) means the council is urban, metropolitan developed and small and in category two.

Table A1 explains the Australian classification system in more detail.

In this publication, we have put NSW councils into 11 groups or categories instead of 22. This is because several of the ACLG categories contained either no NSW councils or only one or two councils. This made it difficult to compare the performance of different councils in a meaningful way.

The estimated resident population within council boundaries is the preliminary figure calculated by the ABS for 30 June 2007. This figure was used to determine the ACLG categories for the 2007/08 publication.

Table A1 - Australian Classification of Local Government and DLG group numbers

Step 1	Step 2	Step 3	Category	Alpha	DLG group No.
URBAN (U)					
	Capital City (CC)	Not applicable	1	UCC	1
Pop. > 20,000	Metropolitan Developed (D) Part of an urban centre > 1,000,000 and pop. density > 600/sq km.	Small (S) up to 30,000	2	UDS	2
		Medium (M) 30,001-70,000	3	UDM	
		Large (L) 70,001-120,000	4	UDL	3
		Very large (VL) > 120,000	5	UDV	
or Pop. density > 30 persons per sq km	Regional Town/City (R) Part of an urban centre with population <1,000,000 and predominantly urban in nature.	Small up to 30,000	6	URS	4
		Medium 30,001-70,000	7	URM	
		Large 70,001-120,000	8	URL	5
		Very large > 120,001	9	URV	
or >90% of LGA population is urban	Fringe (F) A developing LGA on the margin of a developed or regional urban centre.	Small up to 30,000	10	UFS	6
		Medium 30,001-70,000	11	UFM	
		Large 70,001-120,000	12	UFL	7
		Very large > 120,001	13	UFV	
RURAL (R)					
	Significant Growth (SG) Average annual Population growth > 3%, population > 5,000 and not remote.	Not applicable	14	RSG	N/A
	Agricultural (A)	Small Up to 2,000	15	RAS	8
		Medium 2,001-5,000	16	RAM	9
		Large 5,001,-10,000	17	RAL	10
		Very large 10,001 to 20,000	18	RAV	11
	Remote (T) Situated in a remote locality.	Extra small Up to 400	19	RTX	N/A
		Small 401-1,000	20	RTS	N/A
		Medium 1,001-3,000	21	RTM	9
		Large 3,001 to 20,000	22	RTL	10

Note: For "Rural Agricultural Very Large" (RAV), "Rural Remote Large" (RTL), and "Rural Significant Growth" (RSG), 20,000 is the upper limit because beyond this number all local governments are deemed "Urban".

Council profiles

This section contains a profile for each council to help you assess the comparative performance information.

Some of the circumstances that can influence council services include:

- estimated resident population – this shows the number of people that the council provides services for and gives a general indication of infrastructure requirements.
- area (sq km) – this gives an indication of the size of the local government area that the council has to administer. It does not include harbours, rivers etc.
- population density – this figure is obtained by dividing the estimated resident population by the area. It gives an indication of a council's ability to achieve, for example, economies of scale.
- population growth – this figure is based on a five year average and may help to explain significant increases or decreases in comparative performance from year to year.
- Aboriginal and Torres Strait Islander (ATSI) population – this figure gives an indication of the diversity of the community in a local government area which may affect the type and level of services the council needs to provide.
- overseas born people of non-English speaking background (NESB) – this figure is based on the ABS definition which is used by the NSW Local Government Grants Commission to calculate grant allocations. It gives a useful indication of community diversity and service delivery requirements.

Table A2 shows the profile for each council in Groups 1-11.

The figures for population and area are taken from the Australian Bureau of Statistics (ABS) publications and census data.

The estimated resident population comes from ABS, Regional Population Growth, 30 June 2007 (preliminary), Catalogue No 3218.0. The figures for the size of the local government areas and five yearly annual average growth are taken from the same publication. However, as a result of population changes, the categories for a number of council areas have subsequently been revised on the basis of information provided by the ABS.

As a result of population changes, Canada Bay City Council and Auburn Council have moved from DLG Group 2 to Group 3, Brewarrina Shire Council moved from DLG Group 9 to Group 8, and Cooma-Monaro Shire Council moved from DLG Group 10 to Group 11 in 2006/07, and Forbes Shire Council moved from DLG Group 10 to 11 in 2005/06, which results in apparent errors in previous years' averages in some tables.

The ATSI and NESB population figures come from ABS, 2006 Census – Community Profile Series, Catalogue No 2004.0.

On 14 November 2008, Baulkham Hills Shire Council was renamed "The Hills Shire Council", and has been reported in this publication under the new name.

Table A2 - Profile of council area in alphabetical order

Council	DLG Group no	Aust. Class'n Numeric Code	Aust. Class'n Alpha Code	Estimated Resident Population at 30 June 2007	Area (km ²)	Population Density (pop'n/area) At 30 June 2007	Population Growth (5yr Average) %	ATSI Pop'n %	NESB Pop'n %
Albury	4	7	URM	49,321	313.2	157.5	1.27	2.10	4.47
Armidale Dumaresq	4	6	URS	24,684	4,234.9	5.8	-0.04	5.45	5.34
Ashfield	2	3	UDM	41,833	8.3	5,040.1	0.62	0.49	36.96
Auburn	3	4	UDL	70,986	32.5	2,184.2	3.28	0.68	49.71
Ballina	4	7	URM	40,932	484.9	84.4	1.04	2.73	3.37
Balranald	9	16	RAM	2,514	21,699.9	0.1	-1.59	6.69	4.02
Bankstown	3	5	UDV	179,657	76.8	2,339.3	0.81	0.66	31.87
Bathurst Regional	4	7	URM	37,686	3,818.2	9.9	0.93	3.45	3.52
Bega Valley	4	7	URM	32,655	6,277.6	5.2	2.15	2.62	4.18
Bellingen	11	18	RAV	13,071	1,602.0	8.2	0.44	2.58	3.68
Berrigan	10	17	RAL	8,446	2,066.6	4.1	0.75	1.33	2.61
Blacktown	3	5	UDV	284,692	240.0	1,186.2	1.20	2.60	26.48
Bland	10	17	RAL	6,385	8,559.8	0.7	-0.63	2.66	1.43
Blayney	10	17	RAL	6,972	1,524.7	4.6	1.08	2.37	2.03
Blue Mountains	7	12	UFL	76,088	1,431.7	53.1	-0.34	1.27	6.46
Bogan`	9	16	RAM	3,012	14,608.6	0.2	-0.79	11.66	1.04
Bombala	9	16	RAM	2,635	3,944.4	0.7	0.02	1.42	3.34
Boorowa	9	16	RAM	2,342	2,578.6	0.9	-0.60	1.83	1.79
Botany Bay	2	3	UDM	37,813	21.7	1,742.5	0.23	1.76	34.91
Bourke	9	16	RAM	3,091	41,678.6	0.1	-4.09	29.39	2.10
Brewarrina	8	15	RAS	1,944	19,189.3	0.1	-1.81	59.52	1.18
Broken Hill	4	6	URS	20,074	170.4	117.8	-0.77	6.22	2.43
Burwood	2	3	UDM	32,860	7.1	4,628.2	1.26	0.39	45.15
Byron	4	7	URM	30,866	566.7	54.5	0.62	1.55	6.70
Cabonne	11	18	RAV	12,940	6,026.0	2.1	0.54	2.29	2.06
Camden	6	11	UFM	52,142	201.3	259.0	1.88	1.31	8.01
Campbelltown	7	13	UFV	147,460	312.3	472.2	-0.35	2.68	17.56
Canada Bay	3	4	UDL	70,619	19.8	3,566.6	2.14	0.33	24.81
Canterbury	3	5	UDV	137,755	33.6	4,099.9	0.16	0.57	42.72
Carrathool	9	16	RAM	2,915	18,939.6	0.2	-2.30	5.92	3.26
Central Darling	9	21	RTM	1,987	53,508.6	0.0	-3.21	36.21	2.89
Cessnock	4	7	URM	48,985	1,966.4	24.9	0.66	3.47	2.38
Clarence Valley	4	7	URM	50,596	10,441.2	4.8	0.71	4.79	2.38
Cobar	10	22	RTL	5,143	45,609.0	0.1	-0.09	10.53	2.26
Coffs Harbour	4	7	URM	68,992	1,175.1	58.7	1.48	3.56	4.85
Conargo	8	15	RAS	1,736	8,750.9	0.2	-0.91	1.26	1.43
Coolamon	9	16	RAM	4,155	2,432.5	1.7	0.20	1.27	1.29
Cooma-Monaro	11	18	RAV	10,142	5,183.0	2.0	0.73	1.69	7.86
Coonamble	9	16	RAM	4,263	9,926.3	0.4	-2.02	25.40	1.47
Cootamundra	10	17	RAL	7,527	1,523.6	4.9	-0.32	3.57	1.83
Corowa	11	18	RAV	11,434	2,328.2	4.9	1.06	1.10	2.49
Cowra	11	18	RAV	12,924	2,809.9	4.6	-0.18	6.03	2.65
Deniliquin	4	6	URS	7,673	129.9	59.1	-1.38	2.83	2.49
Dubbo	4	7	URM	39,787	3,427.8	11.6	0.48	10.33	2.39
Dungog	10	17	RAL	8,413	2,251.2	3.7	0.03	2.15	1.48
Eurobodalla	4	7	URM	36,771	3,421.7	10.7	1.24	4.44	5.34
Fairfield	3	5	UDV	187,362	101.6	1,844.1	-0.10	0.62	48.21
Forbes	10	17	RAL	9,727	4,719.8	2.1	-0.73	6.73	1.57
Gilgandra	9	16	RAM	4,625	4,836.0	1.0	-0.62	12.56	1.11

Table A2 - Profile of council area in alphabetical order

Council	DLG Group no	Aust. Class'n Numeric Code	Aust. Class'n Alpha Code	Estimated Resident Population at 30 June 2007	Area (km ²)	Population Density (pop'n/area) At 30 June 2007	Population Growth (5yr Average) %	ATSI Pop'n %	NESB Pop'n %
Glen Innes Severn	10	17	RAL	9,042	5,486.9	1.6	0.29	5.32	1.88
Gloucester	9	16	RAM	4,971	2,951.6	1.7	0.14	3.56	2.42
Gosford	7	13	UFV	162,388	940.2	172.7	0.09	1.68	5.49
Goulburn Mulwaree	4	6	URS	27,327	3,220.4	8.5	0.40	2.20	3.62
Great Lakes	4	7	URM	34,359	3,375.4	10.2	1.01	3.06	3.38
Greater Hume	11	18	RAV	10,206	5,741.2	1.8	-0.35	1.64	1.98
Greater Taree	4	7	URM	47,242	3,731.9	12.7	0.95	4.27	2.97
Griffith	4	6	URS	24,937	1,640.5	15.2	0.28	3.75	12.79
Gundagai	9	16	RAM	3,813	2,457.7	1.6	0.03	1.79	1.11
Gunnedah	11	18	RAV	11,968	4,993.9	2.4	-0.53	10.14	1.41
Guyra	9	16	RAM	4,411	4,394.7	1.0	-0.25	10.21	0.76
Gwydir	10	17	RAL	5,407	9,452.8	0.6	-1.03	2.50	1.41
Harden	9	16	RAM	3,683	1,869.0	2.0	-0.68	3.32	1.95
Hawkesbury	6	11	UFM	62,211	2,775.9	22.4	-0.23	1.92	5.71
Hay	9	16	RAM	3,476	11,328.3	0.3	-0.72	4.20	2.34
Hills	7	13	UFV	168,026	400.6	419.4	1.19	0.27	22.30
Holroyd	3	4	UDL	95,130	40.3	2,360.5	0.48	0.82	33.58
Hornsby	7	13	UFV	158,285	462.3	342.4	0.74	0.30	23.64
Hunters Hill	2	2	UDS	14,031	5.7	2,461.6	0.80	0.54	16.43
Hurstville	3	4	UDL	77,684	22.7	3,422.2	0.50	0.49	31.98
Inverell	11	18	RAV	16,246	8,605.9	1.9	-2.20	5.31	1.73
Jerilderie	8	15	RAS	1,677	3,375.4	0.5	0.44	1.83	2.99
Junee	10	17	RAL	6,051	2,030.6	3.0	0.75	5.38	3.65
Kempsey	4	6	URS	28,566	3,378.6	8.5	0.06	9.27	2.53
Kiama	4	6	URS	20,095	257.8	77.9	1.11	1.17	4.36
Kogarah	2	3	UDM	55,861	15.5	3,603.9	-0.17	0.34	32.58
Ku-ring-gai	3	4	UDL	106,807	85.4	1,250.7	-0.18	0.11	21.40
Kyogle	10	17	RAL	9,686	3,589.0	2.7	-1.76	5.83	3.12
Lachlan	10	17	RAL	6,814	14,973.3	0.5	0.43	14.89	1.38
Lake Macquarie	5	9	URV	193,092	642.8	300.4	0.01	2.35	4.17
Lane Cove	2	3	UDM	32,047	10.5	3,052.1	-0.38	0.21	19.81
Leeton	11	18	RAV	11,683	1,167.3	10.0	0.53	4.45	4.38
Leichhardt	2	3	UDM	51,855	10.5	4,938.6	0.74	0.84	13.35
Lismore	4	7	URM	44,668	1,290.1	34.6	0.10	3.74	3.88
Lithgow	4	6	URS	20,694	4,566.7	4.5	1.19	3.06	3.83
Liverpool	7	13	UFV	172,932	305.4	566.2	-0.40	1.33	30.70
Liverpool Plains	10	17	RAL	7,849	5,085.8	1.5	-1.26	9.50	1.46
Lockhart	9	16	RAM	3,288	2,895.3	1.1	2.73	1.32	1.16
Maitland	4	7	URM	66,530	391.7	169.8	0.47	2.62	3.31
Manly	2	3	UDM	39,677	14.4	2,755.3	0.00	0.25	12.46
Marrickville	3	4	UDL	76,284	16.5	4,623.3	-0.05	1.50	25.93
Mid-Western Regional	4	6	URS	22,093	8,705.2	2.5	-2.14	2.72	3.70
Moree Plains	11	18	RAV	14,300	17,927.7	0.8	0.20	19.35	2.12
Mosman	2	2	UDS	28,152	8.7	3,235.9	2.09	0.10	13.78
Murray	10	17	RAL	6,941	4,344.6	1.6	0.29	2.84	2.06

Table A2 - Profile of council area in alphabetical order

Council	DLG Group no	Aust. Class'n Numeric Code	Aust. Class'n Alpha Code	Estimated Resident Population at 30 June 2007	Area (km ²)	Population Density (pop'n/area) At 30 June 2007	Population Growth (5yr Average) %	ATSI Pop'n %	NESB Pop'n %
Murrumbidgee	9	16	RAM	2,571	3,505.1	0.7	-0.64	9.03	2.80
Muswellbrook	11	18	RAV	16,039	3,405.6	4.7	0.72	4.76	2.44
Nambucca	11	18	RAV	18,735	1,492.8	12.6	0.63	5.73	2.75
Narrabri	11	18	RAV	13,503	13,030.7	1.0	-1.22	9.16	1.66
Narrandera	10	17	RAL	6,166	4,116.6	1.5	-1.45	9.36	2.05
Narromine	10	17	RAL	6,717	5,263.6	1.3	-0.92	15.83	1.46
Newcastle	5	9	URV	150,357	187.1	803.6	0.96	2.13	7.05
North Sydney	2	3	UDM	62,842	10.5	5,985.0	1.16	0.19	19.28
Oberon	10	17	RAL	5,278	3,628.0	1.5	-0.12	2.11	3.72
Orange	4	7	URM	37,333	284.8	131.1	0.15	4.37	3.70
Palerang	11	18	RAV	13,419	5,167.6	2.6	3.51	0.85	5.65
Parkes	11	18	RAV	14,836	5,958.0	2.5	-0.26	7.18	2.00
Parramatta	3	5	UDV	157,775	61.0	2,586.5	1.31	0.81	34.52
Penrith	7	13	UFV	177,686	404.9	438.8	-0.03	2.35	12.34
Pittwater	2	3	UDM	56,920	90.4	629.6	0.16	0.31	8.68
Port Macquarie-Hastings	4	8	URL	72,440	3,686.1	19.7	1.55	2.58	3.33
Port Stephens	4	7	URM	64,698	858.9	75.3	1.51	2.88	3.99
Queanbeyan	4	7	URM	38,593	172.4	223.9	2.14	2.60	11.16
Randwick	3	5	UDV	128,435	36.3	3,538.2	0.48	1.23	26.33
Richmond Valley	4	6	URS	22,471	3,051.3	7.4	1.02	5.79	1.99
Rockdale	3	4	UDL	98,070	28.2	3,477.7	1.09	0.49	35.77
Ryde	3	4	UDL	102,609	40.5	2,533.6	0.63	0.28	31.66
Shellharbour	4	7	URM	64,296	147.4	436.2	1.20	2.32	9.79
Shoalhaven	5	8	URL	92,880	4,531.0	20.5	0.88	3.75	4.75
Singleton	4	6	URS	23,258	4,895.8	4.8	1.54	2.65	2.63
Snowy River	10	17	RAL	7,727	6,029.2	1.3	0.96	0.83	5.58
Strathfield	2	3	UDM	34,580	13.9	2,487.8	3.12	0.29	46.14
Sutherland Shire	3	5	UDV	213,917	333.6	641.2	-0.06	0.61	9.40
Sydney	1	1	UCC	168,682	26.7	6,317.7	4.24	1.27	24.69
Tamworth Regional	4	7	URM	56,532	9,713.2	5.8	0.83	6.91	2.07
Temora	10	17	RAL	5,986	2,802.2	2.1	-0.93	1.42	1.71
Tenterfield	10	17	RAL	6,834	7,332.0	0.9	-0.09	6.99	2.80
Tumbarumba	9	16	RAM	3,672	4,392.2	0.8	-0.29	2.32	3.31
Tumut	11	18	RAV	11,238	4,566.1	2.5	-0.33	3.27	3.28
Tweed	5	8	URL	84,325	1,309.2	64.4	2.01	2.94	4.29
Upper Hunter	11	18	RAV	13,594	8,102.7	1.7	0.09	3.09	2.18
Upper Lachlan	10	17	RAL	7,329	7,114.0	1.0	0.18	1.40	2.58
Uralla	10	17	RAL	5,987	3,229.8	1.9	-0.20	5.79	2.72
Urana	8	15	RAS	1,286	3,357.4	0.4	-1.82	3.42	2.30
Wagga Wagga	4	7	URM	60,857	4,825.2	12.6	1.22	4.10	3.58
Wakool	9	16	RAM	4,416	7,519.7	0.6	-1.78	2.20	2.82
Walcha	9	16	RAM	3,304	6,266.9	0.5	0.04	5.77	1.82
Walgett	10	17	RAL	7,078	22,336.1	0.3	-2.68	28.18	6.19
Warren	9	16	RAM	2,812	10,760.3	0.3	-2.73	12.11	0.87
Warringah	3	5	UDV	140,917	149.4	943.2	0.64	0.33	14.41

Table A2 - Profile of council area in alphabetical order

Council	DLG Group no	Aust. Class'n Numeric Code	Aust. Class'n Alpha Code	Estimated Resident Population at 30 June 2007	Area (km ²)	Population Density (pop'n/area) At 30 June 2007	Population Growth (5yr Average) %	ATSI Pop'n %	NESB Pop'n %
Warrumbungle	11	18	RAV	10,093	12,379.6	0.8	-1.18	7.62	2.53
Waverley	2	3	UDM	65,108	9.2	7,077.0	0.60	0.32	22.22
Weddin	9	16	RAM	3,762	3,409.8	1.1	-0.37	1.59	1.76
Wellington	10	17	RAL	8,250	4,113.1	2.0	-1.07	15.23	2.28
Wentworth	10	17	RAL	7,149	26,268.6	0.3	0.01	9.04	2.70
Willoughby	2	3	UDM	68,387	22.5	3,039.4	1.55	0.12	30.45
Wingecarribee	4	7	URM	44,862	2,688.8	16.7	0.68	1.25	5.58
Wollondilly	6	11	UFM	41,831	2,556.6	16.4	1.52	1.89	5.45
Wollongong	5	9	URV	195,768	684.0	286.2	0.44	1.69	13.95
Woollahra	2	3	UDM	53,990	12.3	4,389.4	0.29	0.20	18.49
Wyong	7	13	UFV	143,988	745.6	193.1	0.89	2.72	4.40
Yass Valley	11	18	RAV	14,112	3,998.4	3.5	2.50	1.80	4.19
Young	11	18	RAV	12,535	2,693.7	4.7	1.01	2.57	2.59

Amalgamations and boundary changes

There were no amalgamations or major boundary changes during 2007/08.

Data collection and analysis

The accuracy of this publication is largely dependant upon the accuracy and completeness of data returns lodged by councils. It should be noted that 150 out of 152 councils lodged their 2007/08 financial reports.

The data for the key performance indicators was collected by electronic surveys of councils including 2007/08 financial data return and the Department's rating return/statement of compliance.

The sources of the data include council financial reports, rating records and ABS population statistics.

The Department does not audit the data but we do conduct extensive testing for validity and reasonableness. We consult with councils about the accuracy of their data and each council's General Manager is asked to certify by a certain date that the data is correct.

The group averages and the NSW mean have been calculated using the sum totals of all the raw data for each indicator. For example, the mean for the NSW rate per residential assessment is the total residential rates revenue divided by the total number of residential assessments. The exception is the group average for the number of equivalent full time staff. In this case, the group average is obtained by averaging each council's calculated indicator and dividing by the number of councils in that group.

The NSW median is that value that divides the results into two equal parts. One half of the councils has values lower than the median and one half has values higher than the median. The median can be used rather than the mean when the distribution of the values is skewed.

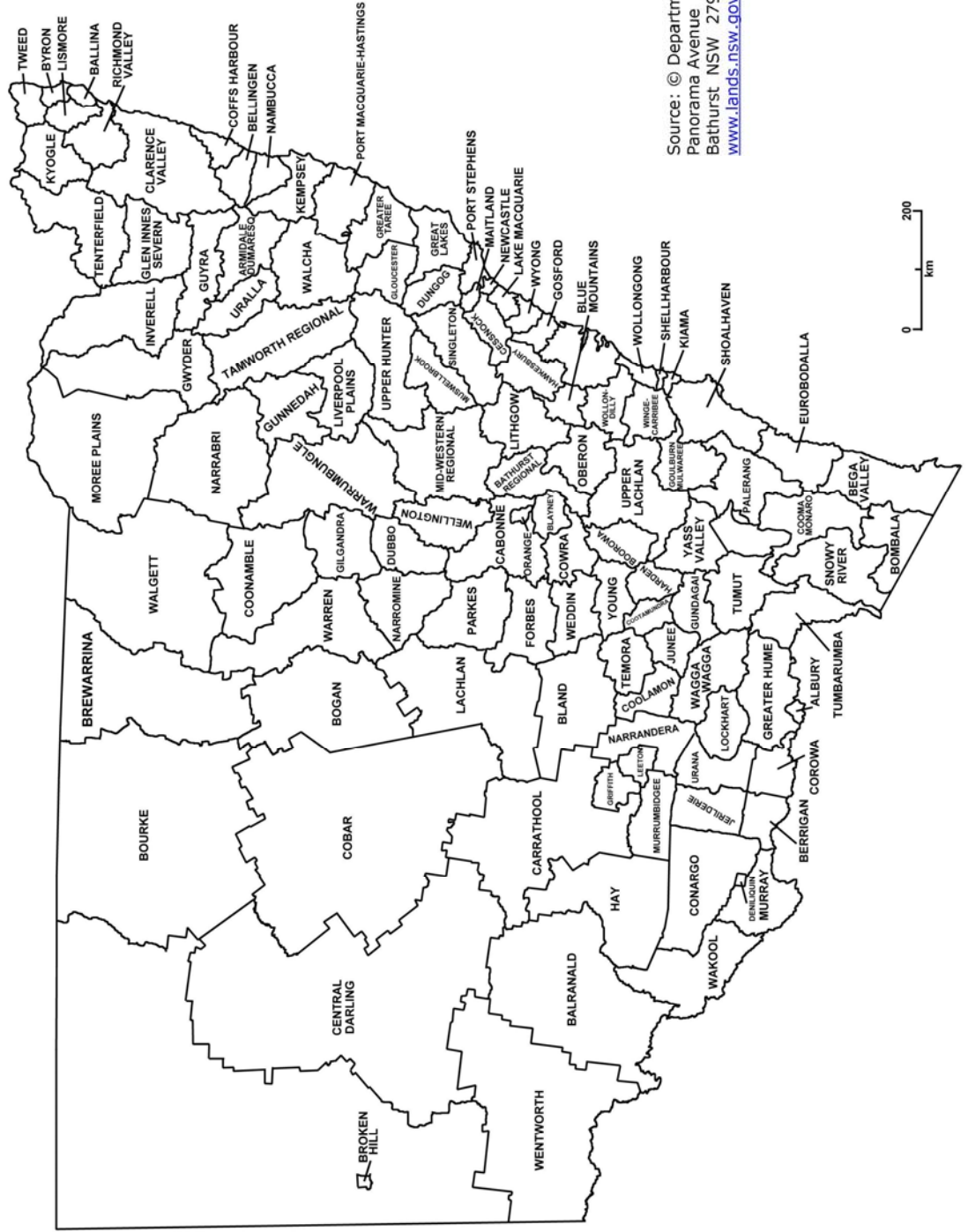
Table A3 - Summary of NSW results for 2007/08

Table No	Category/indicator	NSW mean	NSW high	NSW low	NSW median
Rating					
	Average rate per assessment				
1.1	- residential	\$732	\$1,168	\$95	\$612
1.2	- farmland	\$1,695	\$5,247	\$485	\$1,593
1.3	- business	\$3,835	\$8,739	\$125	\$1,902
1.4	Outstanding rates, charges and fees	5%	24%	1%	6%
1.5	Percentage movement in rates and annual charges revenue from previous year	6%	20%	-3%	5%
1.6	Percentage movement in user charges and fees revenue from previous year	6%	146%	-31%	7%
Financial					
2.1	Sources of revenue from continuing operations as a percentage of total continuing operations revenue				
	- Rates and annual charges	49%	78%	9%	42%
	- User charges and fees	17%	40%	3%	18%
	- Interest #	2%	12%	-37%	3%
	- Grants	16%	58%	2%	21%
	- Contributions and donations	10%	29%	0%	8%
	- Other revenues	6%	42%	0%	3%
	- Total revenue (\$'000)	\$53,874	\$423,794	\$5,511	\$31,213
2.2	Total continuing operations revenue per capita	\$985	\$5,107	\$562	\$1,228
2.3	Dissection of expenses from continuing operations as a percentage of total expenses from continuing operations				
	- Employee costs	39%	51%	26%	37%
	- Materials and contracts	28%	46%	12%	29%
	- Borrowing costs	2%	11%	0%	1%
	- Depreciation	19%	32%	8%	19%
	- Impairment to Total Expenditure	0%	6%	-1%	0%
	- Other expenses	13%	49%	5%	11%
	- Total expenditure (\$'000)	\$48,759	\$332,253	\$4,339	\$29,429
2.4	Total expenses from continuing operations per capita	\$972	\$5,783	\$569	\$1,263
2.5	Current ratio (unrestricted)	2.86	12.09	0.72	3.05
2.6	Debt service ratio	4%	52%	0%	3%
2.7	Capital expenditure ratio	6.64	28.97	-4.51	5.60
				%	%
Corporate					
3.1	Number of equivalent full time staff	289	1,517	32	195
Environmental management and health services					
9.1	Environmental management and health expenses per capita	\$27	\$277	\$7	\$32
Recreation and leisure services					
10.1	Net recreation and leisure expenses per capita	\$76	\$272	\$15	\$84
Community services					
11.1	Community services expenses per capita	\$59	\$1,301	\$0	\$46

See note p63.

Maps of NSW, Sydney and Inner Metro Local Government Areas

NSW Local Government Areas

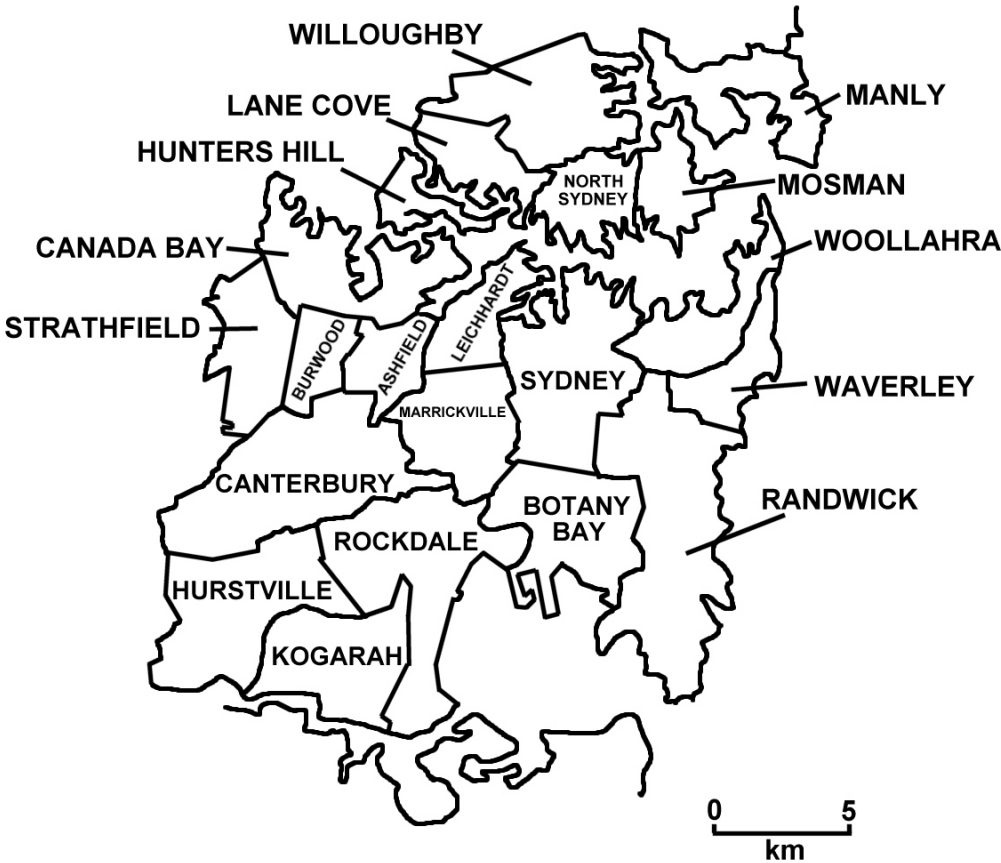


Sydney Local Government Areas



Source: © Department of Lands
Panorama Avenue
Bathurst NSW 2795
www.lands.nsw.gov.au

Inner Metropolitan Sydney Local Government Areas



Source: © Department of Lands
Panorama Avenue
Bathurst NSW 2795
www.lands.nsw.gov.au



Part B

Rating

Rating

There are four key performance indicators for rating:

- average rate per assessment
- outstanding rates and annual charges
- percentage movement in rates and annual charges revenue from previous year
- percentage movement in user charges and fees revenue from previous year.

KEY PERFORMANCE INDICATOR

1.1 Average rate per assessment

Rates are an important source of a council's revenue. This indicator highlights the relative level of a council's residential, farmland and business rates. It does not include water and sewerage rates or domestic waste management charges.

The formula used for this indicator is:

$$\frac{\text{Total residential/farmland/business rates revenue}}{\text{Number of rateable residential/farmland/business properties}}$$

Some factors affecting this indicator are:

- the level of reliance on other revenue sources
- rating mix relativities between rating categories
- the mix of residential, farmland and business properties
- revaluation of a council area
- the mix of rates and charges
- any special variations granted
- the level of services provided in an area
- the council's rating structure and policy
- the amount of abandonments for pensioner rebates and other write offs.

Comparative performance for 2005/06, 2006/07 and 2007/08

Residential

Councils received approximately \$1.88 billion from residential rates in 2007/08. This represents about 48% of total rates and annual charges revenue (excluding mining rates) and 23% of total continuing operations revenue.

In 2007/08, urban councils levied an average residential rate of \$752 compared with rural councils that levied an average of \$473. The overall state average was \$732. In 2006/07, urban councils levied an average residential rate of \$722, rural councils levied an average of \$446 and the overall state average was \$701. This equates to an increase of 4% for urban councils and an increase of 6% for rural councils.

		2005/06	2006/07	2007/08
TABLE B1.11	Average rate per residential assessment	\$	\$	\$
	NSW Mean	666	701	732
	NSW High	1,085	1,132	1,168
	NSW Low	86	92	95
	NSW Median	546	587	612

Farmland

Councils received a total of \$195 million from farmland rates in 2007/08. This represents 5% of total rates and annual charges revenue (excluding mining rates) and 2% of total continuing operations revenue. Farmland rate revenue decreased by about -0.3% from 2006/07. The approved general rate increase was 3.2%.

		2005/06	2006/07	2007/08
TABLE B1.12	Average rate per farmland assessment	\$	\$	\$
	NSW Mean	1,496	1,653	1,695
	NSW High	4,906	5,119	5,247
	NSW Low	427	438	485
	NSW Median	1,473	1,551	1,593

Business

Councils received approximately \$706 million from business rates in 2007/08. This represents 18% of total rates and annual charges revenue (excluding mining rates) and 9% of total continuing operations revenue.

		2005/06	2006/07	2007/08
TABLE B1.13	Average rate per business assessment	\$	\$	\$
	NSW Mean	3,619	3,659	3,835
	NSW High	8,460	8,232	8,739
	NSW Low	108	108	125
	NSW Median	1,716	1,770	1,902

Data sources for this indicator: council financial reports: note 3(a) – rates and annual charges – ordinary rates – residential/farmland/business. Rateable properties – council rating records were provided in schedule 1 of the 2008/09 rating return.

Table 1.1 – Average rate per assessment – residential

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
1	Sydney	465.93	489.06	5.0	505.33	3.3
2	Ashfield	685.22	737.08	7.6	809.32	9.8
	Botany Bay	519.40	530.10	2.1	549.76	3.7
	Burwood	675.26	750.54	11.1	823.11	9.7
	Hunters Hill	1,085.30	1,131.91	4.3	1,167.64	3.2
	Kogarah	675.98	713.69	5.6	736.54	3.2
	Lane Cove	800.42	828.06	3.5	907.87	9.6
	Leichhardt	902.99	931.75	3.2	966.48	3.7
	Manly	923.57	944.54	2.3	1,003.68	6.3
	Mosman	896.50	928.99	3.6	1,015.64	9.3
	North Sydney	399.00	411.10	3.0	419.21	2.0
	Pittwater	1,014.02	1,050.09	3.6	1,080.58	2.9
	Strathfield	662.95	681.10	2.7	701.90	3.1
	Waverley	592.63	618.04	4.3	642.62	4.0
	Willoughby	587.50	608.42	3.6	663.20	9.0
	Woollahra	818.99	854.02	4.3	878.55	2.9
	Group average	696.11	722.51	3.8	783.35	8.4
3	Auburn	472.53	485.98	2.8	490.32	0.9
	Bankstown	726.86	759.67	4.5	784.71	3.3
	Blacktown	685.50	704.78	2.8	720.61	2.2
	Canada Bay	671.15	691.64	3.1	729.33	5.4
	Canterbury	723.57	752.42	4.0	771.24	2.5
	Fairfield	706.85	732.65	3.6	729.95	-0.4
	Holroyd	556.40	591.86	6.4	597.55	1.0
	Hurstville	684.63	754.89	10.3	779.80	3.3
	Ku-ring-gai	941.99	964.05	2.3	1,000.58	3.8
	Marrickville	614.09	639.82	4.2	650.94	1.7
	Parramatta	558.65	611.48	9.5	634.21	3.7
	Randwick	764.47	788.47	3.1	815.56	3.4
	Rockdale	655.52	670.96	2.4	699.23	4.2
	Ryde	545.73	557.82	2.2	569.04	2.0
	Sutherland	874.50	904.02	3.4	931.73	3.1
	Warringah	812.08	892.34	9.9	917.81	2.9
	Group average	715.08	747.68	4.6	757.60	1.3

Table 1.1 – Average rate per assessment – residential

Group	Council	2005/06	2006/07	Variation	2007/08	Variation
		\$	\$	%	\$	%
4	Albury	855.84	899.77	5.1	929.80	3.3
	Armidale Dumaresq	732.05	736.32	0.6	773.10	5.0
	Ballina	534.20	571.59	7.0	598.07	4.6
	Bathurst Regional	652.65	685.54	5.0	711.91	3.8
	Bega Valley	545.05	610.20	12.0	650.38	6.6
	Broken Hill	568.04	515.29	-9.3	527.93	2.5
	Byron	687.08	741.29	7.9	783.85	5.7
	Cessnock	688.96	749.95	8.9	786.38	4.9
	Clarence Valley	641.25	656.39	2.4	684.98	4.4
	Coffs Harbour	583.04	646.77	10.9	668.59	3.4
	Deniliquin	625.75	659.61	5.4	681.93	3.4
	Dubbo	651.65	717.07	10.0	787.13	9.8
	Eurobodalla	577.63	620.11	7.4	630.79	1.7
	Goulburn Mulwaree	643.27	701.92	9.1	745.94	6.3
	Great Lakes	668.33	701.46	5.0	773.99	10.3
	Greater Taree	530.62	583.37	9.9	606.47	4.0
	Griffith	667.20	705.32	5.7	730.44	3.6
	Kempsey	545.61	574.80	5.4	581.49	1.2
	Kiama	958.63	990.47	3.3	1,015.99	2.6
	Lismore	798.91	834.70	4.5	865.08	3.6
	Lithgow	471.54	538.10	14.1	505.78	-6.0
	Maitland	642.06	671.26	4.5	700.89	4.4
	Mid-Western Regional	555.72	608.19	9.4	634.75	4.4
	Orange	959.55	941.69	-1.9	942.89	0.1
	Port Macquarie-Hastings	690.54	714.90	3.5	749.99	4.9
	Port Stephens	671.40	720.12	7.3	747.75	3.8
	Queanbeyan	730.87	760.16	4.0	803.30	5.7
	Richmond Valley	445.37	464.85	4.4	514.81	10.7
	Shellharbour	738.20	818.17	10.8	839.45	2.6
	Singleton	512.05	564.01	10.1	580.46	2.9
Tamworth Regional	566.54	585.47	3.3	627.41	7.2	
Wagga Wagga	560.67	616.83	10.0	651.02	5.5	
Wingecarribee	598.69	650.04	8.6	705.98	8.6	
Group average	648.05	688.50	6.2	719.70	4.5	
5	Lake Macquarie	694.97	725.81	4.4	794.46	9.5
	Newcastle	702.76	722.38	2.8	797.99	10.5
	Shoalhaven	587.90	623.32	6.0	658.29	5.6
	Tweed	666.71	714.91	7.2	786.36	10.0
	Wollongong	787.75	839.31	6.5	882.05	5.1
Group average	697.27	733.75	5.2	791.84	7.9	
6	Camden	968.22	997.00	3.0	1,048.40	5.2
	Hawkesbury	749.95	787.69	5.0	867.15	10.1
	Wollondilly	665.48	729.39	9.6	803.31	10.1
	Group average	795.41	837.77	5.3	907.49	8.3

Table 1.1 – Average rate per assessment – residential

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
7	Blue Mountains	881.84	918.04	4.1	954.80	4.0
	Campbelltown	647.43	683.47	5.6	716.64	4.9
	Gosford	616.89	635.52	3.0	650.73	2.4
	Hills	789.69	812.64	2.9	837.29	3.0
	Hornsby	744.39	768.24	3.2	788.60	2.7
	Liverpool	702.49	733.06	4.4	745.84	1.7
	Penrith	708.27	783.18	10.6	810.68	3.5
	Wyong	661.94	679.10	2.6	700.84	3.2
	Group average	708.43	740.75	4.6	763.82	3.1
8	Brewarrina	85.91	91.99	7.1	94.83	3.1
	Conargo	207.14	231.32	11.7	277.37	19.9
	Jerilderie	121.21	126.58	4.4	141.77	12.0
	Urana	154.14	157.30	2.1	163.53	4.0
	Group average	155.63	164.46	5.7	153.85	-6.5
9	Balranald	169.03	173.08	2.4	184.85	6.8
	Bogan	157.84	162.37	2.9	186.27	14.7
	Bombala	342.62	388.58	13.4	423.96	9.1
	Boorowa	336.24	341.46	1.6	356.48	4.4
	Bourke	175.02	159.24	-9.0	172.30	8.2
	Carrathool	194.56	218.39	12.2	220.48	1.0
	Central Darling	180.66	193.43	7.1	210.77	9.0
	Coolamon	221.95	234.06	5.5	236.51	1.1
	Coonamble	237.74	243.57	2.5	257.10	5.6
	Gilgandra	280.99	286.37	1.9	338.65	18.3
	Gloucester	505.86	522.10	3.2	533.08	2.1
	Gundagai	192.76	189.09	-1.9	203.98	7.9
	Guyra	260.34	337.92	29.8	307.00	-9.1
	Harden	307.13	324.65	5.7	339.29	4.5
	Hay	277.30	308.89	11.4	330.50	7.0
	Lockhart	186.49	192.05	3.0	223.03	16.1
	Murrumbidgee	147.71	153.51	3.9	160.87	4.8
	Tumbarumba	270.50	281.40	4.0	307.15	9.2
	Wakool	318.49	345.69	8.5	357.56	3.4
	Walcha	316.41	365.45	15.5	311.19	-14.8
	Warren	359.04	372.82	3.8	386.95	3.8
	Weddin	272.59	293.49	7.7	318.37	8.5
	Group average	265.80	283.54	6.7	301.38	6.3

Table 1.1 – Average rate per assessment – residential

Group	Council	2005/06	2006/07	Variation	2007/08	Variation
		\$	\$	%	\$	%
10	Berrigan	420.65	442.86	5.3	506.58	14.4
	Bland	326.41	318.91	-2.3	No Data	N/A
	Blayney	360.12	384.88	6.9	402.10	4.5
	Cobar	299.14	293.95	-1.7	350.14	19.1
	Cootamundra	457.58	494.40	8.0	517.15	4.6
	Dungog	483.14	505.56	4.6	508.56	0.6
	Glen Innes Severn	450.64	471.05	4.5	501.44	6.5
	Gwydir	No Data	132.60	N/A	294.66	122.2
	Junee	389.46	403.20	3.5	401.67	-0.4
	Kyogle	529.61	549.78	3.8	575.64	4.7
	Lachlan	275.04	261.68	-4.9	228.96	-12.5
	Liverpool Plains	381.00	394.18	3.5	403.91	2.5
	Murray	419.28	424.98	1.4	428.52	0.8
	Narrandera	370.74	392.90	6.0	420.94	7.1
	Narromine	333.69	364.96	9.4	419.79	15.0
	Oberon	373.76	395.38	5.8	403.53	2.1
	Snowy River	No Data	592.09	N/A	574.21	-3.0
	Temora	356.08	373.41	4.9	386.93	3.6
	Tenterfield	270.22	277.21	2.6	289.66	4.5
	Upper Lachlan	387.34	387.08	-0.1	398.23	2.9
Uralla	416.92	453.81	8.8	469.75	3.5	
Walgett	246.24	269.53	9.5	243.52	-9.6	
Wellington	439.55	454.67	3.4	485.59	6.8	
Wentworth	414.32	429.54	3.7	465.47	8.4	
	Group average	370.42	418.98	13.1	433.82	3.5

Table 1.1 – Average rate per assessment – residential

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
11	Bellingen	635.83	671.49	5.6	698.72	4.1
	Cabonne	435.18	457.04	5.0	469.96	2.8
	Cooma-Monaro	529.20	560.96	6.0	608.27	8.4
	Corowa	324.93	334.02	2.8	353.65	5.9
	Cowra	297.26	352.99	18.7	360.61	2.2
	Forbes	500.32	613.53	22.6	721.43	17.6
	Greater Hume	358.57	401.13	11.9	413.47	3.1
	Gunnedah	524.25	517.55	-1.3	548.85	6.0
	Inverell	561.70	570.23	1.5	603.25	5.8
	Leeton	582.63	587.72	0.9	648.78	10.4
	Moree Plains	588.14	590.76	0.4	616.13	4.3
	Muswellbrook	516.91	519.76	0.6	552.14	6.2
	Nambucca	551.99	591.22	7.1	625.62	5.8
	Narrabri	635.21	659.38	3.8	699.25	6.0
	Palerang	No Data	596.59	N/A	654.86	9.8
	Parkes	413.31	435.30	5.3	450.32	3.5
	Tumut	491.35	511.99	4.2	531.86	3.9
	Upper Hunter	449.62	467.62	4.0	481.97	3.1
	Warrumbungle	No Data	423.70	N/A	No Data	N/A
	Yass Valley	506.93	523.09	3.2	565.32	8.1
	Young	413.88	421.12	1.7	439.23	4.3
	Group average	439.59	514.91	17.1	551.33	7.1
	NSW State average	665.94	701.42	5.3	732.27	4.4

Table 1.2 – Average rate per assessment – farmland

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
1	Sydney	N/A	N/A	N/A	N/A	N/A
2	Ashfield	N/A	N/A	N/A	N/A	N/A
	Botany Bay	N/A	N/A	N/A	N/A	N/A
	Burwood	N/A	N/A	N/A	N/A	N/A
	Hunters Hill	N/A	N/A	N/A	N/A	N/A
	Kogarah	N/A	N/A	N/A	N/A	N/A
	Lane Cove	N/A	N/A	N/A	N/A	N/A
	Leichhardt	N/A	N/A	N/A	N/A	N/A
	Manly	N/A	N/A	N/A	N/A	N/A
	Mosman	N/A	N/A	N/A	N/A	N/A
	North Sydney	N/A	N/A	N/A	N/A	N/A
	Pittwater	2,461.54	2,153.85	-12.5	2,000.00	-7.1
	Strathfield	N/A	N/A	N/A	N/A	N/A
	Waverley	N/A	N/A	N/A	N/A	N/A
	Willoughby	N/A	N/A	N/A	N/A	N/A
	Woollahra	N/A	N/A	N/A	N/A	N/A
	Group average	2,461.54	2,153.85	-12.5	2,000.00	-7.1
3	Auburn	N/A	N/A	N/A	N/A	N/A
	Bankstown	1,000.00	1,000.00	0.0	1,000.00	0.0
	Blacktown	2,910.71	2,393.94	-17.8	2,747.13	14.8
	Canada Bay	N/A	N/A	N/A	N/A	N/A
	Canterbury	N/A	N/A	N/A	N/A	N/A
	Fairfield	1,917.10	2,005.35	4.6	2,129.53	6.2
	Holroyd	N/A	N/A	N/A	N/A	N/A
	Hurstville	N/A	N/A	N/A	N/A	N/A
	Ku-ring-gai	N/A	N/A	N/A	N/A	N/A
	Marrickville	N/A	N/A	N/A	N/A	N/A
	Parramatta	N/A	N/A	N/A	N/A	N/A
	Randwick	N/A	N/A	N/A	N/A	N/A
	Rockdale	1,000.00	1,000.00	0.0	1,000.00	0.0
	Ryde	N/A	N/A	N/A	N/A	N/A
	Sutherland	N/A	N/A	N/A	N/A	N/A
	Warringah	N/A	N/A	N/A	N/A	N/A
	Group average	2,426.89	2,213.97	-8.8	2,462.04	11.2

Table 1.2 – Average rate per assessment – farmland

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
4	Albury	1,671.72	1,841.86	10.2	1,841.27	-0.0
	Armidale Dumaresq	1,776.79	1,959.82	10.3	2,036.79	3.9
	Ballina	791.20	855.00	8.1	940.96	10.1
	Bathurst Regional	1,097.07	1,135.65	3.5	1,175.05	3.5
	Bega Valley	1,137.59	1,094.47	-3.8	1,325.00	21.1
	Broken Hill	1,000.00	800.00	-20.0	800.00	0.0
	Byron	917.91	996.29	8.5	1,221.15	22.6
	Cessnock	1,382.45	1,505.54	8.9	1,495.22	-0.7
	Clarence Valley	956.04	1,007.96	5.4	1,000.40	-0.8
	Coffs Harbour	1,101.05	1,094.34	-0.6	1,196.66	9.4
	Deniliquin	1,307.02	1,350.88	3.4	1,306.31	-3.3
	Dubbo	1,958.84	2,140.70	9.3	2,332.33	9.0
	Eurobodalla	1,313.65	1,029.30	-21.6	1,053.76	2.4
	Goulburn Mulwaree	1,150.70	1,089.08	-5.4	1,220.50	12.1
	Great Lakes	426.85	438.27	2.7	485.52	10.8
	Greater Taree	869.29	954.02	9.7	1,005.84	5.4
	Griffith	2,309.09	2,352.53	1.9	2,248.23	-4.4
	Kempsey	978.90	1,011.20	3.3	1,131.93	11.9
	Kiama	1,709.17	1,772.52	3.7	1,489.75	-16.0
	Lismore	1,618.73	1,673.47	3.4	1,737.27	3.8
	Lithgow	1,030.41	981.97	-4.7	911.56	-7.2
	Maitland	1,826.46	2,270.16	24.3	2,164.03	-4.7
	Mid-Western Regional	1,703.35	1,730.61	1.6	2,080.10	20.2
	Orange	1,332.48	1,362.47	2.3	1,530.56	12.3
	Port Macquarie-Hastings	1,157.78	1,334.39	15.3	1,288.87	-3.4
	Port Stephens	1,073.41	1,144.00	6.6	1,136.27	-0.7
	Queanbeyan	1,100.00	1,200.00	9.1	1,469.39	22.4
	Richmond Valley	770.22	792.82	2.9	877.35	10.7
	Shellharbour	3,000.00	3,336.28	11.2	3,890.76	16.6
	Singleton	853.43	937.72	9.9	949.72	1.3
Tamworth Regional	1,164.05	1,212.13	4.1	1,261.03	4.0	
Wagga Wagga	1,603.12	1,732.64	8.1	1,789.14	3.3	
Wingecarribee	1,498.88	1,620.38	8.1	1,724.14	6.4	
Group average	1,194.01	1,257.55	5.3	1,311.42	4.3	
5	Lake Macquarie	1,131.58	1,208.96	6.8	1,307.69	8.2
	Newcastle	1,333.33	1,400.00	5.0	1,578.95	12.8
	Shoalhaven	1,451.09	1,415.85	-2.4	1,464.44	3.4
	Tweed	1,109.95	1,167.00	5.1	1,277.52	9.5
	Wollongong	1,462.96	1,590.48	8.7	1,404.65	-11.7
Group average	1,253.07	1,285.87	2.6	1,353.50	5.3	
6	Camden	1,535.59	1,550.82	1.0	1,302.33	-16.0
	Hawkesbury	1,453.06	1,500.79	3.3	1,606.92	7.1
	Wollondilly	2,167.68	2,062.87	-4.8	2,163.74	4.9
Group average	1,653.01	1,660.38	0.4	1,684.13	1.4	

Table 1.2 – Average rate per assessment – farmland

Group	Council	2005/06	2006/07	Variation	2007/08	Variation
		\$	\$	%	\$	%
7	Blue Mountains	1,433.57	1,510.34	5.4	1,569.44	3.9
	Campbelltown	3,397.26	4,647.06	36.8	4,885.71	5.1
	Gosford	789.47	828.67	5.0	812.50	-2.0
	Hills	1,164.73	1,246.45	7.0	1,210.02	-2.9
	Hornsby	1,323.99	1,178.91	-11.0	1,311.48	11.2
	Liverpool	2,506.58	2,048.61	-18.3	2,386.67	16.5
	Penrith	2,305.34	2,277.92	-1.2	2,058.67	-9.6
	Wyong	2,006.33	1,748.43	-12.9	2,007.09	14.8
	Group average	1,640.59	1,621.75	-1.1	1,643.08	1.3
	8	Brewarrina	1,796.88	1,786.38	-0.6	1,977.99
Conargo		2,346.65	2,315.20	-1.3	2,331.27	0.7
Jerilderie		2,128.30	2,177.24	2.3	2,179.67	0.1
Urana		1,639.32	1,677.42	2.3	1,754.28	4.6
Group average		2,053.28	2,070.14	0.8	2,086.71	0.8
9	Balranald	1,141.35	1,239.58	8.6	1,283.67	3.6
	Bogan	1,861.91	1,933.23	3.8	1,966.82	1.7
	Bombala	1,330.38	1,448.48	8.9	1,593.25	10.0
	Boorowa	1,693.11	1,779.97	5.1	1,854.86	4.2
	Bourke	2,187.66	2,260.31	3.3	2,302.27	1.9
	Carrathool	2,426.53	2,543.34	4.8	2,587.04	1.7
	Central Darling	971.35	902.58	-7.1	882.35	-2.2
	Coolamon	1,415.95	1,445.53	2.1	1,472.79	1.9
	Coonamble	3,264.08	3,344.59	2.5	3,451.80	3.2
	Gilgandra	2,211.90	2,219.93	0.4	2,496.30	12.4
	Gloucester	2,258.51	2,264.21	0.3	2,316.03	2.3
	Gundagai	1,531.74	1,512.47	-1.3	1,476.50	-2.4
	Guyra	1,325.92	1,418.95	7.0	1,512.67	6.6
	Harden	1,605.79	1,661.43	3.5	1,681.02	1.2
	Hay	2,314.15	2,496.40	7.9	2,551.40	2.2
	Lockhart	1,156.45	1,187.33	2.7	1,203.19	1.3
	Murrumbidgee	2,092.45	2,224.11	6.3	2,367.62	6.5
	Tumbarumba	1,388.26	1,423.94	2.6	1,440.49	1.2
	Wakool	1,974.97	2,226.65	12.7	2,188.89	-1.7
	Walcha	2,126.95	2,303.77	8.3	2,587.09	12.3
	Warren	3,908.56	4,111.27	5.2	4,275.41	4.0
	Weddin	909.00	978.77	7.7	1,011.24	3.3
	Group average	1,841.59	1,922.67	4.4	1,995.16	3.8

Table 1.2 – Average rate per assessment – farmland

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
10	Berrigan	1,553.65	1,611.92	3.8	1,477.30	-8.4
	Bland	1,993.98	2,055.59	3.1	No Data	N/A
	Blayney	1,903.23	1,993.51	4.7	2,010.30	0.8
	Cobar	1,418.13	1,441.60	1.7	1,498.58	4.0
	Cootamundra	1,482.95	1,541.83	4.0	1,595.06	3.5
	Dungog	1,353.94	1,402.78	3.6	1,716.85	22.4
	Glen Innes Severn	1,368.72	1,414.81	3.4	1,434.07	1.4
	Gwydir	No Data	3,311.86	N/A	3,237.49	-2.2
	Junee	1,301.63	1,377.20	5.8	1,467.94	6.6
	Kyogle	1,021.95	1,072.35	4.9	1,100.00	2.6
	Lachlan	1,862.07	1,863.31	0.1	2,026.91	8.8
	Liverpool Plains	2,764.21	2,929.77	6.0	3,059.13	4.4
	Murray	1,770.41	1,802.67	1.8	1,821.50	1.0
	Narrandera	2,638.38	2,682.10	1.7	2,723.10	1.5
	Narromine	2,567.05	2,623.02	2.2	2,629.21	0.2
	Oberon	1,042.94	1,053.42	1.0	1,103.66	4.8
	Snowy River	No Data	1,455.95	N/A	1,441.18	-1.0
	Temora	1,348.00	1,369.85	1.6	1,392.72	1.7
	Tenterfield	848.51	1,020.23	20.2	998.33	-2.1
	Upper Lachlan	1,207.43	1,299.39	7.6	1,345.79	3.6
	Uralla	2,414.71	2,463.90	2.0	2,601.20	5.6
	Walgett	2,808.63	3,395.15	20.9	3,382.93	-0.4
	Wellington	2,321.90	2,382.40	2.6	2,461.00	3.3
	Wentworth	1,112.62	1,138.75	2.3	1,142.15	0.3
	Group average	1,499.42	1,752.78	16.9	1,818.30	3.7

Table 1.2 – Average rate per assessment – farmland

Group	Council	2005/06	2006/07	Variation	2007/08	Variation
		\$	\$	%	\$	%
11	Bellingen	1,396.65	1,470.15	5.3	1,508.32	2.6
	Cabonne	1,921.42	1,971.80	2.6	2,029.08	2.9
	Cooma-Monaro	914.60	915.55	0.1	917.58	0.2
	Corowa	1,489.27	1,594.96	7.1	1,609.65	0.9
	Cowra	1,148.79	1,174.23	2.2	1,219.48	3.9
	Forbes	1,716.64	1,800.92	4.9	1,856.60	3.1
	Greater Hume	1,273.95	1,405.35	10.3	1,457.00	3.7
	Gunnedah	2,917.03	2,864.27	-1.8	2,770.51	-3.3
	Inverell	1,853.22	1,883.72	1.6	1,982.69	5.3
	Leeton	2,311.54	2,465.21	6.6	2,590.62	5.1
	Moree Plains	4,905.53	5,119.40	4.4	5,247.38	2.5
	Muswellbrook	1,757.83	1,810.15	3.0	1,986.21	9.7
	Nambucca	1,104.54	1,231.23	11.5	1,307.54	6.2
	Narrabri	2,231.63	2,332.04	4.5	2,178.79	-6.6
	Palerang	No Data	1,484.70	N/A	1,720.88	15.9
	Parkes	788.83	1,276.49	61.8	1,214.84	-4.8
	Tumut	1,373.80	1,459.83	6.3	1,496.23	2.5
	Upper Hunter	2,173.31	2,243.26	3.2	2,306.32	2.8
	Warrumbungle	No Data	2,001.77	N/A	No Data	N/A
	Yass Valley	1,485.40	1,587.33	6.9	1,599.72	0.8
	Young	1,644.13	1,683.09	2.4	1,680.14	-0.2
	Group average	1,703.50	1,994.84	17.1	1,978.52	-0.0
	NSW State average	1,495.71	1,652.81	10.5	1,694.59	0.0

Table 1.3 – Average rate per assessment – business

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
1	Sydney	8,460.18	8,232.45	-2.7	8,739.61	6.2
2	Ashfield	2,883.38	3,173.06	10.0	3,515.15	10.8
	Botany Bay	7,905.08	7,639.65	-3.4	7,711.90	0.9
	Burwood	3,621.09	3,955.16	9.2	4,372.13	10.5
	Hunters Hill	886.40	931.90	5.1	962.62	3.3
	Kogarah	1,967.16	2,025.85	3.0	2,120.59	4.7
	Lane Cove	3,948.98	2,866.42	-27.4	2,944.64	2.7
	Leichhardt	5,054.14	5,318.93	5.2	5,395.31	1.4
	Manly	3,539.88	3,406.08	-3.8	3,451.21	1.3
	Mosman	2,047.22	2,081.63	1.7	2,299.52	10.5
	North Sydney	2,278.78	2,359.09	3.5	2,464.20	4.5
	Pittwater	1,716.16	1,754.49	2.2	1,757.53	0.2
	Strathfield	3,918.54	3,652.09	-6.8	3,817.26	4.5
	Waverley	3,759.35	3,877.62	3.1	3,937.03	1.5
	Willoughby	4,678.44	4,342.64	-7.2	4,288.73	-1.2
	Woollahra	2,718.84	2,489.39	-8.4	2,902.33	16.6
	Group average	3,683.98	3,640.00	-1.2	3,660.89	0.6
3	Auburn	5,094.55	5,132.26	0.7	5,544.86	8.0
	Bankstown	4,657.89	4,669.61	0.3	4,789.25	2.6
	Blacktown	5,304.74	5,288.03	-0.3	5,400.17	2.1
	Canada Bay	2,456.63	2,577.25	4.9	2,579.94	0.1
	Canterbury	3,126.06	3,166.05	1.3	3,214.57	1.5
	Fairfield	3,263.65	3,284.57	0.6	3,747.23	14.1
	Holroyd	4,277.01	4,348.35	1.7	4,457.99	2.5
	Hurstville	1,981.92	2,349.40	18.5	2,420.45	3.0
	Ku-ring-gai	2,559.25	2,665.63	4.2	2,896.11	8.6
	Marrickville	4,368.58	4,467.38	2.3	4,618.39	3.4
	Parramatta	7,638.56	8,231.80	7.8	8,232.48	0.0
	Randwick	4,854.56	4,817.25	-0.8	4,971.21	3.2
	Rockdale	2,149.63	2,224.34	3.5	2,299.56	3.4
	Ryde	5,296.90	5,972.74	12.8	6,341.76	6.2
	Sutherland	2,500.76	2,014.94	-19.4	2,601.82	29.1
	Warringah	3,073.08	3,361.85	9.4	3,400.75	1.2
	Group average	4,144.25	4,202.63	1.4	4,451.34	5.9

Table 1.3 – Average rate per assessment – business

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
4	Albury	3,908.51	4,079.70	4.4	4,256.55	4.3
	Armidale Dumaresq	2,318.43	2,564.75	10.6	2,679.93	4.5
	Ballina	826.10	1,110.22	34.4	1,287.12	15.9
	Bathurst Regional	3,456.86	3,486.36	0.9	3,090.87	-11.3
	Bega Valley	1,086.00	1,235.15	13.7	1,430.79	15.8
	Broken Hill	2,819.67	3,083.33	9.4	3,374.90	9.5
	Byron	2,026.04	2,159.50	6.6	2,385.68	10.5
	Cessnock	2,582.08	2,571.86	-0.4	2,741.67	6.6
	Clarence Valley	1,943.31	2,012.22	3.5	2,113.99	5.1
	Coffs Harbour	2,782.97	2,886.75	3.7	2,961.36	2.6
	Deniliquin	1,849.41	1,888.63	2.1	1,898.38	0.5
	Dubbo	3,783.33	4,012.54	6.1	4,394.86	9.5
	Eurobodalla	1,700.88	2,093.40	23.1	2,388.94	14.1
	Goulburn Mulwaree	3,037.08	3,082.63	1.5	2,984.04	-3.2
	Great Lakes	1,803.42	1,856.99	3.0	2,053.91	10.6
	Greater Taree	1,925.41	2,090.24	8.6	2,213.11	5.9
	Griffith	1,530.67	1,565.88	2.3	1,939.27	23.8
	Kempsey	1,161.85	1,201.95	3.5	1,252.04	4.2
	Kiama	1,237.52	1,295.32	4.7	1,028.93	-20.6
	Lismore	3,047.93	3,182.35	4.4	3,238.88	1.8
	Lithgow	2,435.62	2,646.17	8.6	2,503.75	-5.4
	Maitland	3,362.04	4,018.57	19.5	4,356.82	8.4
	Mid-Western Regional	1,436.97	1,600.07	11.4	1,651.42	3.2
	Orange	3,592.34	4,259.04	18.6	4,399.66	3.3
	Port Macquarie- Hastings	2,436.05	2,540.41	4.3	2,499.25	-1.6
	Port Stephens	2,417.69	2,538.06	5.0	2,709.37	6.7
	Queanbeyan	3,959.47	4,109.99	3.8	3,912.24	-4.8
	Richmond Valley	1,234.77	1,226.74	-0.6	1,395.27	13.7
	Shellharbour	2,588.82	2,852.69	10.2	2,896.34	1.5
	Singleton	1,117.63	1,226.79	9.8	1,242.27	1.3
	Tamworth Regional	1,722.79	1,763.48	2.4	1,950.80	10.6
	Wagga Wagga	3,550.22	3,774.45	6.3	3,883.21	2.9
Wingecarribee	1,753.73	1,906.39	8.7	2,050.79	7.6	
Group average	2,443.56	2,620.29	7.2	2,727.17	4.1	
5	Lake Macquarie	2,484.31	2,503.57	0.8	2,724.67	8.8
	Newcastle	5,772.36	5,817.58	0.8	6,391.36	9.9
	Shoalhaven	1,575.83	1,566.56	-0.6	1,653.08	5.5
	Tweed	1,788.85	1,860.01	4.0	1,895.92	1.9
	Wollongong	7,545.92	7,578.02	0.4	7,759.94	2.4
Group average	4,523.26	4,560.37	0.8	4,829.28	5.9	
6	Camden	3,075.22	3,159.41	2.7	3,307.12	4.7
	Hawkesbury	1,127.93	1,079.95	-4.3	1,132.21	4.8
	Wollondilly	994.49	1,069.52	7.5	1,204.26	12.6
Group average	1,799.81	1,811.21	0.6	1,931.97	6.7	

Table 1.3 – Average rate per assessment – business

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
7	Blue Mountains	1,780.47	1,849.78	3.9	1,950.56	5.4
	Campbelltown	4,887.43	4,600.31	-5.9	4,559.08	-0.9
	Gosford	1,846.18	1,997.65	8.2	2,022.76	1.3
	Hills	1,981.89	1,775.83	-10.4	1,906.82	7.4
	Hornsby	2,219.99	2,324.79	4.7	2,330.50	0.2
	Liverpool	4,272.54	4,187.40	-2.0	4,446.72	6.2
	Penrith	3,629.84	4,285.02	18.0	4,518.44	5.4
	Wyong	2,336.82	2,556.41	9.4	2,564.27	0.3
	Group average	2,936.32	3,037.24	3.4	3,145.26	3.6
8	Brewarrina	107.69	107.69	0.0	125.00	16.1
	Conargo	279.07	210.53	-24.6	236.36	12.3
	Jerilderie	197.18	198.63	0.7	204.08	2.7
	Urana	259.26	281.82	8.7	296.30	5.1
	Group average	232.08	230.03	-0.9	221.93	-3.5
9	Balranald	776.92	805.97	3.7	722.89	-10.3
	Bogan	790.00	805.00	1.9	830.80	3.2
	Bombala	651.61	705.13	8.2	754.72	7.0
	Boorowa	306.45	242.42	-20.9	253.73	4.7
	Bourke	234.29	333.33	42.3	356.32	6.9
	Carrathool	581.73	708.13	21.7	723.81	2.2
	Central Darling	187.92	211.92	12.8	214.77	1.3
	Coolamon	255.06	266.13	4.3	262.50	-1.4
	Coonamble	500.00	522.84	4.6	545.45	4.3
	Gilgandra	476.64	490.74	3.0	587.96	19.8
	Gloucester	655.74	701.61	7.0	704.00	0.3
	Gundagai	433.33	447.37	3.2	448.05	0.2
	Guyra	341.94	452.05	32.2	360.54	-20.2
	Harden	593.75	528.04	-11.1	573.33	8.6
	Hay	902.91	975.85	8.1	1,063.73	9.0
	Lockhart	317.60	326.09	2.7	326.83	0.2
	Murrumbidgee	208.79	217.39	4.1	223.40	2.8
	Tumbarumba	515.96	534.39	3.6	556.15	4.1
	Wakool	369.05	580.00	57.2	587.55	1.3
	Walcha	528.17	517.24	-2.1	389.26	-24.7
	Warren	1,067.23	1,082.64	1.4	1,132.23	4.6
	Weddin	786.76	804.35	2.2	848.92	5.5
	Group average	513.94	556.23	8.2	563.40	1.3

Table 1.3 – Average rate per assessment – business

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
10	Berrigan	1,032.70	1,075.47	4.1	992.50	-7.7
	Bland	699.52	723.11	3.4	No Data	N/A
	Blayney	669.57	712.72	6.4	740.10	3.8
	Cobar	604.81	621.99	2.8	635.74	2.2
	Cootamundra	1,432.35	1,452.45	1.4	1,521.74	4.8
	Dungog	520.55	537.43	3.2	648.65	20.7
	Glen Innes Severn	967.39	1,095.11	13.2	1,058.05	-3.4
	Gwydir	No Data	321.78	N/A	416.67	29.5
	Junee	947.37	1,082.84	14.3	1,086.71	0.4
	Kyogle	778.80	794.52	2.0	828.05	4.2
	Lachlan	384.06	401.91	4.6	388.03	-3.5
	Liverpool Plains	884.50	1,165.17	31.7	1,233.53	5.9
	Murray	453.38	588.34	29.8	585.69	-0.5
	Narrandera	617.65	671.16	8.7	720.87	7.4
	Narromine	1,154.25	2,278.91	97.4	1,266.67	-44.4
	Oberon	483.72	506.98	4.8	525.35	3.6
	Snowy River	No Data	1,104.58	N/A	1,021.24	-7.5
	Temora	925.82	923.08	-0.3	1,016.81	10.2
	Tenterfield	647.83	669.53	3.3	659.57	-1.5
	Upper Lachlan	355.10	311.48	-12.3	384.00	23.3
Uralla	387.88	464.29	19.7	200.91	-56.7	
Walgett	466.93	189.19	-59.5	167.84	-11.3	
Wellington	808.51	836.30	3.4	885.02	5.8	
Wentworth	1,317.71	3,116.16	136.5	2,535.85	-18.6	
	Group average	839.40	831.46	-0.9	720.76	-13.3

Table 1.3 – Average rate per assessment – business

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
11	Bellingen	816.09	816.67	0.1	347.22	-57.5
	Cabonne	268.10	309.71	15.5	323.16	4.3
	Cooma-Monaro	2,863.43	2,981.52	4.1	3,309.93	11.0
	Corowa	786.03	823.40	4.8	814.81	-1.0
	Cowra	1,922.88	1,936.59	0.7	2,098.04	8.3
	Forbes	1,951.16	2,416.67	23.9	2,483.78	2.8
	Greater Hume	442.73	486.02	9.8	513.86	5.7
	Gunnedah	2,904.38	2,884.69	-0.7	3,006.00	4.2
	Inverell	2,351.21	2,423.82	3.1	2,577.13	6.3
	Leeton	534.25	676.36	26.6	767.44	13.5
	Moree Plains	1,918.43	2,202.61	14.8	2,436.15	10.6
	Muswellbrook	1,251.98	1,326.13	5.9	1,284.19	-3.2
	Nambucca	1,095.00	1,194.92	9.1	1,243.38	4.1
	Narrabri	1,542.02	1,591.45	3.2	1,682.76	5.7
	Palerang	No Data	553.31	N/A	597.90	8.1
	Parkes	2,928.09	1,701.42	-41.9	1,724.57	1.4
	Tumut	1,350.00	1,627.08	20.5	1,695.04	4.2
	Upper Hunter	727.27	831.12	14.3	875.24	5.3
	Warrumbungle	No Data	823.91	N/A	No Data	N/A
	Yass Valley	1,698.18	1,516.36	-10.7	1,678.70	10.7
Young	1,856.24	1,909.85	2.9	1,954.73	2.3	
	Group average	1,365.76	1,442.48	5.6	1,605.03	11.3
	NSW State average	3,619.09	3,659.04	1.1	3,834.81	4.8

KEY PERFORMANCE INDICATOR

1.4 Outstanding rates and annual charges

This indicator assesses the impact of uncollected rates and annual charges on liquidity and the effectiveness of a council's debt recovery. The percentage of rates and annual charges that are unpaid at the end of a financial year is a measure of how well a council is managing debt recovery.

Rates and annual charges are usually levied at the beginning of the financial year (31 July at the latest). They can be paid as a single amount or in four equal installments. The final installment is due by 31 May.

The lower the percentage, the less income is tied up in receivables and the more revenue there is available for council purposes.

The formula used for this indicator is:

$$\frac{\text{Outstanding rates and annual charges} \times 100}{\text{Annual revenue from rates and annual charges collectible}}$$

Some factors affecting this indicator are:

- the council's rating policy
- the level of reliance on other revenue sources
- the level of cash reserves
- cash management and timing of cash flows
- credit management policies
- the socioeconomic characteristics of the area
- the physical size of the council
- environmental factors eg in rural areas drought can adversely affect the ability of ratepayers to meet their obligations on time.

Comparative performance for 2005/06, 2006/07 and 2007/08

In 2007/08, councils reported that \$217 million had not been collected from total rates and annual charges revenue of \$3.2 billion. This represents an average outstanding amount of 5.2%. The average amount overdue was 4.9% for urban and coastal councils and 7.7% for rural councils. The Department's accepted benchmarks for outstanding rates are <5% for urban and coastal councils and <10% for rural councils.

		2005/06	2006/07	2007/08
TABLE B1.41	Outstanding rates and charges	%	%	%
	NSW Mean	5.1	5.1	5.2%
	NSW High	18.5	20.8	24.4%
	NSW Low	1.1	1.2	1.0%
	NSW Median	5.5	5.8	5.8%

Data sources for this indicator: council financial reports: note 13.

Table 1.4 – Outstanding rates and annual charges

Group	Council	2005/06 %	2006/07 %	2007/08 %
1	Sydney	2.57	2.23	1.91
2	Ashfield	1.98	1.78	1.82
	Botany Bay	6.11	6.75	5.92
	Burwood	1.13	2.24	2.82
	Hunters Hill	3.91	3.58	3.83
	Kogarah	3.36	3.00	2.72
	Lane Cove	1.44	2.59	3.69
	Leichhardt	7.39	7.26	6.52
	Manly	3.80	3.63	3.52
	Mosman	2.57	2.06	1.97
	North Sydney	1.28	1.24	1.04
	Pittwater	4.82	4.79	4.53
	Strathfield	5.40	5.59	5.99
	Waverley	3.05	3.19	3.34
	Willoughby	2.22	2.33	2.46
	Woollahra	5.34	4.62	4.21
	Group average	3.72	3.65	3.71
3	Auburn	3.32	3.00	3.47
	Bankstown	5.58	5.64	5.65
	Blacktown	5.30	6.19	4.82
	Canada Bay	2.81	1.87	2.38
	Canterbury	4.42	3.99	5.21
	Fairfield	5.01	4.78	4.80
	Holroyd	3.52	3.95	4.33
	Hurstville	2.26	2.23	2.29
	Ku-ring-gai	2.91	2.94	2.98
	Marrickville	2.57	3.85	4.02
	Parramatta	4.23	3.65	4.11
	Randwick	3.00	3.14	3.05
	Rockdale	5.55	5.97	5.89
	Ryde	2.59	2.49	2.82
	Sutherland	6.09	5.19	5.02
	Warringah	4.08	2.92	3.46
	Group average	4.41	4.33	4.25

Table 1.4 – Outstanding rates and annual charges

Group	Council	2005/06 %	2006/07 %	2007/08 %
4	Albury	4.05	2.56	2.81
	Armidale Dumaresq	7.02	11.43	11.23
	Ballina	11.00	8.79	8.83
	Bathurst Regional	6.71	6.65	6.87
	Bega Valley	7.59	3.97	3.50
	Broken Hill	6.67	6.73	6.10
	Byron	5.46	6.04	4.87
	Cessnock	5.42	5.38	7.07
	Clarence Valley	13.33	9.72	7.58
	Coffs Harbour	5.51	6.72	6.21
	Deniliquin	6.16	6.13	6.36
	Dubbo	5.75	5.19	5.83
	Eurobodalla	3.15	2.85	3.01
	Goulburn Mulwaree	5.64	5.56	6.73
	Great Lakes	5.39	5.78	4.01
	Greater Taree	5.08	5.50	6.20
	Griffith	2.94	2.67	2.23
	Kempsey	7.94	7.33	5.66
	Kiama	2.87	3.07	3.31
	Lismore	9.76	10.23	10.89
	Lithgow	7.65	8.24	7.18
	Maitland	4.71	5.13	5.02
	Mid-Western Regional	4.23	4.16	4.02
	Orange	6.56	6.91	5.82
	Port Macquarie-Hastings	6.83	7.30	7.81
	Port Stephens	5.09	4.85	5.01
	Queanbeyan	4.98	4.55	4.65
	Richmond Valley	4.67	3.82	3.63
	Shellharbour	3.88	4.66	5.86
	Singleton	2.96	3.17	3.45
	Tamworth Regional	5.93	5.22	5.75
	Wagga Wagga	5.61	5.45	6.45
	Wingecarribee	6.54	6.54	5.63
	Group average	6.07	5.89	5.87
5	Lake Macquarie	2.79	2.85	2.75
	Newcastle	5.11	5.71	4.91
	Shoalhaven	7.70	7.08	8.24
	Tweed	5.28	4.79	4.98
	Wollongong	5.59	6.39	6.57
	Group average	5.32	5.47	5.55
6	Camden	7.37	7.11	7.08
	Hawkesbury	4.41	5.32	6.68
	Wollondilly	4.59	3.84	5.11
	Group average	5.50	5.62	6.47

Table 1.4 – Outstanding rates and annual charges

Group	Council	2005/06 %	2006/07 %	2007/08 %
7	Blue Mountains	5.87	4.90	5.25
	Campbelltown	4.79	4.97	5.36
	Gosford	7.41	7.78	8.25
	Hills	2.32	2.66	3.27
	Hornsby	3.89	3.95	3.88
	Liverpool	4.58	4.66	5.35
	Penrith	4.46	4.74	5.06
	Wyong	6.52	6.35	7.36
	Group average	5.22	5.29	5.79
	8	Brewarrina	16.66	20.75
Conargo		3.55	6.75	8.20
Jerilderie		4.79	6.33	6.81
Urana		4.75	4.41	3.05
Group average		4.30	5.96	11.37
9	Balranald	10.78	12.87	12.17
	Bogan	9.54	8.95	11.44
	Bombala	1.57	2.01	2.56
	Boorowa	7.54	9.17	9.84
	Bourke	17.91	17.53	16.91
	Carrathool	12.81	10.72	9.30
	Central Darling	5.46	8.02	5.98
	Coolamon	6.04	7.39	7.75
	Coonamble	10.53	13.88	9.48
	Gilgandra	5.35	6.14	5.61
	Gloucester	7.65	7.03	7.29
	Gundagai	9.69	8.32	7.95
	Guyra	3.19	10.52	7.41
	Harden	12.23	13.58	11.76
	Hay	11.13	11.74	11.90
	Lockhart	4.03	5.00	6.13
	Murrumbidgee	8.26	7.91	6.29
	Tumbarumba	5.32	5.19	5.31
	Wakool	8.17	9.98	9.76
	Walcha	6.56	14.25	7.59
	Warren	2.05	2.80	2.76
	Weddin	9.48	9.18	9.57
	Group average	8.39	9.73	8.48

Table 1.4 – Outstanding rates and annual charges

Group	Council	2005/06 %	2006/07 %	2007/08 %
10	Berrigan	4.51	4.01	4.17
	Bland	9.87	9.27	No Data
	Blayney	4.65	4.12	5.82
	Cobar	8.73	8.87	6.56
	Cootamundra	6.96	15.18	14.10
	Dungog	2.92	3.12	4.62
	Glen Innes Severn	9.09	15.78	6.95
	Gwydir	No Data	9.04	10.41
	Junee	6.95	5.74	6.22
	Kyogle	8.09	9.41	10.55
	Lachlan	9.45	9.45	5.47
	Liverpool Plains	7.18	6.55	7.44
	Murray	4.56	3.45	5.72
	Narrandera	5.42	6.04	5.82
	Narromine	6.29	8.84	6.95
	Oberon	5.90	5.92	5.25
	Snowy River	No Data	8.12	7.62
	Temora	2.09	2.25	2.61
	Tenterfield	6.03	7.19	7.66
	Upper Lachlan	4.26	3.46	2.67
	Uralla	5.67	6.39	11.19
	Walgett	15.94	10.57	7.89
	Wellington	4.15	4.17	3.95
Wentworth	18.52	14.25	20.18	
	Group average	7.38	7.82	7.45

Table 1.4 – Outstanding rates and annual charges

Group	Council	2005/06 %	2006/07 %	2007/08 %
11	Bellingen	6.82	6.73	7.77
	Cabonne	7.45	3.26	8.54
	Cooma-Monaro	8.10	9.01	9.27
	Corowa	5.56	6.45	6.75
	Cowra	9.15	8.91	9.94
	Forbes	7.42	7.33	9.34
	Greater Hume	6.57	6.19	5.79
	Gunnedah	10.35	11.89	11.64
	Inverell	6.12	5.49	5.11
	Leeton	4.14	3.97	4.49
	Moree Plains	7.87	8.27	9.09
	Muswellbrook	2.84	2.68	2.20
	Nambucca	5.76	5.18	6.23
	Narrabri	8.23	7.48	7.41
	Palerang	No Data	13.52	10.39
	Parkes	6.84	7.07	7.03
	Tumut	6.14	6.71	7.00
	Upper Hunter	7.23	5.19	4.97
	Warrumbungle	No Data	15.18	No Data
	Yass Valley	7.14	6.99	6.05
	Young	5.40	6.76	6.95
	Group average	6.84	7.29	7.41
	NSW State average	5.11	5.14	5.20

KEY PERFORMANCE INDICATOR

1.5 Percentage movement in rates and annual charges revenue from previous year

This indicator shows the increase or decrease in revenue from rates and annual charges. A council's income from rates and annual charges (except water, sewerage and domestic waste) is limited by the rate-pegging percentage determined by the NSW Government.

If a council can show that special circumstances exist, they may be given Ministerial approval to increase their annual general revenue by more than the general rate-pegging variation. Water and sewerage rates and charges are set by each council and are not limited by rate-pegging. Domestic waste charges are not limited by rate-pegging but they must not exceed the cost of providing the service.

The formula used for this indicator is:

$$\frac{2007/08 \text{ rates and annual charges} - 2006/07 \text{ rates and annual charges}}{2006/07 \text{ rates and annual charges}} \times 100$$

Some factors affecting this indicator are:

- rate-pegging legislation limiting overall rate revenue
- the council's revenue raising policy
- the level of reliance on other revenue sources
- the level of cash reserves
- cash management and timing of cash flows.

Comparative performance for 2005/06, 2006/07 and 2007/08

In 2007/08, the movement in revenue from rates and annual charges ranged from an increase of 19.5% to a reduction of -3.1%. The average increase in 2007/08 was 5.9%. This includes increases in water and sewerage rates and charges, which are not subject to rate-pegging. The approved general rate increase in 2007/08 was 3.2%.

These results are affected by changes in councils' rating and charging policies. For example, a council may decide to change from an annual charge for water supply to a two part (access and usage) charging regime.

	2005/06	2006/07	2007/08
TABLE B1.51			
Percentage movement in rates and annual charges from previous year	%	%	%
NSW Mean	5.1	6.5	5.9%
NSW High	19.3	20.9	19.5%
NSW Low	14.8	9.7	-3.1%
NSW Median	4.8	5.8	5.4%

Data sources for this indicator: council financial reports: note 3(a) – rates and annual charges.

Table 1.5 – Percentage movement in rates and annual charges revenue from previous year

Group	Council	2005/06 %	2006/07 %	2007/08 %
1	Sydney	3.17	3.92	4.42
2	Ashfield	2.51	8.01	14.86
	Botany Bay	5.54	4.90	3.85
	Burwood	3.10	9.58	8.25
	Hunters Hill	3.62	3.29	6.82
	Kogarah	6.23	7.47	3.79
	Lane Cove	3.99	6.96	8.45
	Leichhardt	14.05	6.17	3.39
	Manly	6.40	4.19	9.56
	Mosman	3.34	4.12	8.63
	North Sydney	6.86	4.24	8.23
	Pittwater	4.44	3.95	6.67
	Strathfield	6.28	3.72	6.54
	Waverley	4.35	4.21	2.69
	Willoughby	4.94	6.33	4.51
	Woollahra	2.87	8.56	6.31
	Group average	5.81	5.69	6.30
3	Auburn	6.37	5.67	8.37
	Bankstown	2.88	3.80	5.46
	Blacktown	8.25	5.74	7.18
	Canada Bay	7.64	5.44	7.36
	Canterbury	5.31	4.99	3.29
	Fairfield	4.79	6.47	3.40
	Holroyd	3.70	6.33	3.72
	Hurstville	3.99	11.20	4.66
	Ku-ring-gai	8.72	4.00	3.38
	Marrickville	3.29	3.74	5.56
	Parramatta	5.35	10.10	4.27
	Randwick	6.13	4.86	7.22
	Rockdale	3.58	7.11	4.83
	Ryde	5.20	10.22	4.28
	Sutherland	4.20	5.46	3.65
	Warringah	2.51	7.67	4.01
	Group average	5.01	6.36	4.94

Table 1.5 – Percentage movement in rates and annual charges revenue from previous year

Group	Council	2005/06 %	2006/07 %	2007/08 %
4	Albury	6.72	5.01	7.71
	Armidale Dumaresq	7.36	7.87	0.73
	Ballina	5.13	7.67	13.44
	Bathurst Regional	5.17	6.14	5.84
	Bega Valley	11.04	15.82	19.54
	Broken Hill	3.93	4.03	6.99
	Byron	8.69	9.30	8.97
	Cessnock	5.74	9.40	7.24
	Clarence Valley	0.93	5.17	7.62
	Coffs Harbour	6.23	4.62	4.90
	Deniliquin	-4.88	10.19	4.48
	Dubbo	-0.63	2.37	10.29
	Eurobodalla	8.53	11.05	7.38
	Goulburn Mulwaree	8.04	5.99	11.99
	Great Lakes	5.27	5.23	10.50
	Greater Taree	6.19	10.98	7.37
	Griffith	5.79	5.69	4.28
	Kempsey	-1.79	8.13	5.89
	Kiama	3.67	5.67	6.63
	Lismore	5.42	5.68	4.90
	Lithgow	5.69	10.92	3.69
	Maitland	5.17	15.53	8.32
	Mid-Western Regional	4.79	6.98	5.74
	Orange	-5.87	5.40	2.39
	Port Macquarie-Hastings	3.68	6.80	8.58
	Port Stephens	7.99	7.95	5.98
	Queanbeyan	5.84	5.01	4.67
	Richmond Valley	19.35	1.79	9.08
	Shellharbour	5.60	13.71	7.70
	Singleton	5.74	10.86	6.76
Tamworth Regional	8.48	9.03	10.01	
Wagga Wagga	7.76	8.89	5.95	
Wingecarribee	4.77	7.32	3.14	
	Group average	5.33	7.67	7.34
5	Lake Macquarie	6.08	8.70	10.87
	Newcastle	5.34	6.26	11.25
	Shoalhaven	4.19	4.02	5.08
	Tweed	7.41	9.56	8.42
	Wollongong	5.49	7.19	8.34
		Group average	5.57	7.00
6	Camden	5.36	4.58	6.82
	Hawkesbury	3.55	4.53	4.07
	Wollondilly	9.60	9.58	9.85
		Group average	5.41	5.62

Table 1.5 – Percentage movement in rates and annual charges revenue from previous year

Group	Council	2005/06 %	2006/07 %	2007/08 %
7	Blue Mountains	8.02	4.94	3.72
	Campbelltown	4.27	5.35	4.57
	Gosford	6.13	5.11	1.85
	Hills	4.16	8.53	3.02
	Hornsby	7.91	4.35	3.35
	Liverpool	10.15	4.67	5.46
	Penrith	4.58	11.56	3.87
	Wyong	5.58	8.36	5.29
	Group average	6.21	6.70	3.82
8	Brewarrina	2.07	8.72	4.91
	Conargo	3.78	3.16	0.77
	Jerilderie	0.97	3.85	3.36
	Urana	3.91	3.03	3.01
	Group average	2.85	3.36	2.90
9	Balranald	3.65	-1.38	8.80
	Bogan	-5.01	11.15	-1.16
	Bombala	2.58	7.03	7.42
	Boorowa	3.34	6.12	5.59
	Bourke	9.48	-0.62	3.46
	Carrathool	-8.34	6.48	2.68
	Central Darling	-0.48	3.63	2.58
	Coolamon	3.94	3.44	6.89
	Coonamble	2.37	-2.15	4.16
	Gilgandra	8.43	-0.16	11.76
	Gloucester	2.87	6.19	3.63
	Gundagai	4.78	5.42	5.82
	Guyra	3.11	8.85	1.11
	Harden	7.86	-2.18	5.10
	Hay	0.45	8.17	5.46
	Lockhart	4.22	5.07	5.70
	Murrumbidgee	-1.35	3.87	4.53
	Tumbarumba	5.11	4.90	6.44
	Wakool	-5.52	12.44	3.44
	Walcha	4.16	3.37	3.46
Warren	-0.59	3.82	3.28	
Weddin	5.64	6.14	5.35	
Group average	2.02	4.54	4.62	

Table 1.5 – Percentage movement in rates and annual charges revenue from previous year

Group	Council	2005/06 %	2006/07 %	2007/08 %
10	Berrigan	7.89	-5.75	4.60
	Bland	-4.03	2.70	N/A
	Blayney	6.18	4.85	0.99
	Cobar	-1.42	-0.09	8.65
	Cootamundra	-6.66	7.51	3.34
	Dungog	8.33	5.70	8.52
	Glen Innes Severn	7.90	3.65	5.29
	Gwydir	No Data	N/A	12.38
	Junee	6.16	7.28	3.76
	Kyogle	5.72	5.26	6.62
	Lachlan	6.02	1.70	4.31
	Liverpool Plains	0.35	5.49	6.90
	Murray	6.53	4.44	5.06
	Narrandera	3.21	6.43	5.42
	Narromine	3.64	4.41	3.33
	Oberon	-0.39	3.30	6.58
	Snowy River	0.00	9.98	0.94
	Temora	5.35	4.89	4.26
	Tenterfield	0.24	11.09	12.11
	Upper Lachlan	7.23	7.53	9.77
	Uralla	4.46	3.60	-0.30
	Walgett	1.11	12.37	-3.08
	Wellington	-14.83	15.79	5.09
	Wentworth	9.52	16.47	6.12
	Group average	2.19	6.02	5.3

Table 1.5 – Percentage movement in rates and annual charges revenue from previous year

Group	Council	2005/06 %	2006/07 %	2007/08 %
11	Bellingen	8.83	8.52	6.53
	Cabonne	-0.83	5.65	3.70
	Cooma-Monaro	3.75	7.10	8.26
	Corowa	2.32	4.52	6.12
	Cowra	5.45	3.80	12.24
	Forbes	-1.23	0.57	3.72
	Greater Hume	3.59	2.52	5.09
	Gunnedah	-3.21	2.06	4.99
	Inverell	7.93	6.67	6.11
	Leeton	3.45	4.63	8.71
	Moree Plains	0.86	5.24	2.28
	Muswellbrook	10.26	9.47	6.97
	Nambucca	8.74	13.08	5.74
	Narrabri	4.63	6.02	2.67
	Palerang	0.00	20.86	16.13
	Parkes	2.41	7.54	2.96
	Tumut	-6.68	4.99	5.35
	Upper Hunter	5.47	6.31	5.51
	Warrumbungle	No Data	N/A	N/A
	Yass Valley	15.27	-9.72	6.61
	Young	-6.29	4.28	5.28
	Group average	3.35	5.80	6.0
	NSW State average	5.08	6.46	5.89

KEY PERFORMANCE INDICATOR

1.6 Percentage movement in user charges and fees revenue from previous year

This indicator shows the increase or decrease in revenue from user charges and fees. User charges and fees are levied at council's discretion and are not subject to rate-pegging.

The formula used for this indicator is:

$$\frac{2007/08 \text{ user charges and fees} - 2006/07 \text{ user charges and fees} \times 100}{2006/07 \text{ user charges and fees}}$$

Some factors affecting this indicator are:

- the council's revenue policy
- the level of reliance on other revenue sources eg private works
- the level of cash reserves
- cash management and timing of cash flows
- the level of user pays services provided by the council.

Comparative performance for 2005/06, 2006/07 and 2007/08

Council income from user charges and fees can include payments for such services as private works, payments from the Roads and Traffic Authority (RTA) for work done by rural councils on its behalf, waste management and caravan parks. Increases and decreases may also be affected by changes in a council's revenue raising policy eg changing from an annual to a user charge for water supply.

During 2007/08, the largest percentage increase in income from user charges and fees was Blayney Shire Council with 145.8% due to an increase in non-residential sewerage services and sewerage connections.

		2005/06	2006/07	2007/08
TABLE B1.61	Percentage movement in user charges and fees from previous year	%	%	%
	NSW Mean	4.2	7.4	6.3%
	NSW High	116.0	128.9	145.8%
	NSW Low	65.1	39.8	-31.2%
	NSW Median	3.8	5.3	6.6%

Data sources for this indicator: council financial reports: note 3(b) – user charges and fees.

Table 1.6 – Percentage movement in user charges and fees from previous year

Group	Council	2005/06 %	2006/07 %	2007/08 %
1	Sydney	3.09	8.49	11.86
2	Ashfield	22.43	-11.44	43.41
	Botany Bay	6.32	13.95	8.20
	Burwood	26.53	47.22	29.56
	Hunters Hill	-1.29	-3.68	2.71
	Kogarah	2.43	14.32	17.60
	Lane Cove	16.68	12.64	1.19
	Leichhardt	-6.04	-1.49	3.19
	Manly	12.20	10.72	10.96
	Mosman	-14.28	-2.41	13.91
	North Sydney	5.43	-19.44	7.89
	Pittwater	5.67	8.92	9.72
	Strathfield	-13.84	51.70	10.18
	Waverley	6.88	7.68	11.37
	Willoughby	-12.48	10.88	-6.13
	Woollahra	-6.86	17.21	35.97
	Group average	0.12	4.56	9.37
3	Auburn	-13.47	14.34	16.02
	Bankstown	19.37	5.60	9.59
	Blacktown	-9.20	3.45	1.74
	Canada Bay	-12.94	1.82	20.11
	Canterbury	4.72	-16.06	13.32
	Fairfield	0.64	3.79	13.56
	Holroyd	8.29	1.14	17.97
	Hurstville	-8.67	-2.02	10.23
	Ku-ring-gai	0.90	2.84	1.83
	Marrickville	5.12	4.17	10.41
	Parramatta	12.72	50.91	21.77
	Randwick	-14.32	6.99	7.91
	Rockdale	4.44	-25.68	-12.25
	Ryde	2.26	7.59	33.05
	Sutherland	-0.72	4.64	-3.72
	Warringah	0.74	12.42	0.33
	Group average	0.26	6.58	8.51

Table 1.6 – Percentage movement in user charges and fees from previous year

Group	Council	2005/06 %	2006/07 %	2007/08 %
4	Albury	13.25	4.44	-10.87
	Armidale Dumaresq	-1.23	20.05	-10.70
	Ballina	16.12	4.62	-4.09
	Bathurst Regional	-8.51	22.09	0.19
	Bega Valley	20.68	4.98	22.58
	Broken Hill	13.62	5.60	5.58
	Byron	10.56	-20.17	4.35
	Cessnock	5.68	-20.59	50.14
	Clarence Valley	8.27	20.18	5.84
	Coffs Harbour	7.78	7.92	15.15
	Deniliquin	13.64	11.67	-12.05
	Dubbo	26.05	19.74	-9.88
	Eurobodalla	6.24	3.94	12.91
	Goulburn Mulwaree	1.04	12.88	2.12
	Great Lakes	6.64	5.88	0.58
	Greater Taree	-11.38	-1.24	6.58
	Griffith	45.20	-7.85	-4.52
	Kempsey	2.10	3.61	8.32
	Kiama	3.80	0.65	7.75
	Lismore	16.62	23.05	10.63
	Lithgow	23.72	-11.78	6.64
	Maitland	19.38	5.67	28.09
	Mid-Western Regional	19.96	4.34	24.74
	Orange	32.53	-4.76	4.66
	Port Macquarie-Hastings	14.87	8.40	10.06
	Port Stephens	-4.82	27.40	-3.53
	Queanbeyan	13.00	20.77	21.62
	Richmond Valley	9.33	7.83	12.16
	Shellharbour	8.80	1.54	16.29
	Singleton	2.97	0.87	12.07
Tamworth Regional	-0.83	-4.44	4.61	
Wagga Wagga	0.25	61.09	-28.68	
Wingecarribee	-1.79	23.74	-5.33	
	Group average	9.68	8.65	3.76
5	Lake Macquarie	-10.09	-0.53	7.46
	Newcastle	3.84	15.85	18.80
	Shoalhaven	2.00	6.55	6.08
	Tweed	1.35	19.79	10.81
	Wollongong	-3.12	3.18	10.71
	Group average	0.19	10.02	11.66
6	Camden	17.09	11.89	52.19
	Hawkesbury	9.00	-1.44	2.42
	Wollondilly	-5.10	-31.63	-5.48
	Group average	5.32	-8.70	14.43

Table 1.6 – Percentage movement in user charges and fees from previous year

Group	Council	2005/06 %	2006/07 %	2007/08 %
7	Blue Mountains	-4.03	8.34	1.12
	Campbelltown	-4.06	-17.11	-1.53
	Gosford	3.56	8.07	12.14
	Hills	6.39	-0.13	-1.01
	Hornsby	-7.60	3.18	-11.97
	Liverpool	-22.30	-10.49	4.44
	Penrith	3.73	-7.32	3.67
	Wyong	12.33	14.83	10.02
	Group average	1.61	3.39	5.38
8	Brewarrina	2.41	-29.07	43.05
	Conargo	-8.17	47.54	66.35
	Jerilderie	-3.53	2.07	28.58
	Urana	-4.27	-4.74	-15.50
	Group average	-4.66	10.37	36.43
9	Balranald	-16.50	17.78	1.03
	Bogan	46.29	-10.39	-31.27
	Bombala	-43.09	17.55	-17.11
	Boorowa	-51.48	69.98	22.20
	Bourke	23.71	31.12	5.65
	Carrathool	33.35	22.79	3.46
	Central Darling	-2.93	-2.10	62.24
	Coolamon	3.85	4.42	5.18
	Coonamble	-8.87	-6.83	8.38
	Gilgandra	3.89	15.13	5.29
	Gloucester	19.02	-3.06	10.27
	Gundagai	16.26	4.44	-1.00
	Guyra	-14.93	36.52	-9.26
	Harden	-33.66	16.02	12.33
	Hay	22.98	-10.00	-17.49
	Lockhart	-51.46	-39.78	-20.00
	Murrumbidgee	29.62	3.10	4.61
	Tumbarumba	-7.81	81.78	-29.97
	Wakool	-65.15	-27.66	-22.31
	Walcha	50.22	6.73	-22.58
	Warren	-9.44	64.07	17.28
	Weddin	116.02	128.98	26.33
	Group average	-7.04	19.48	-0.05

Table 1.6 – Percentage movement in user charges and fees from previous year

Group	Council	2005/06 %	2006/07 %	2007/08 %
10	Berrigan	5.12	30.90	-14.01
	Bland	-0.96	3.01	N/A
	Blayney	12.08	-21.61	145.76
	Cobar	15.16	39.41	-10.96
	Cootamundra	14.51	8.58	-11.99
	Dungog	6.56	0.97	2.17
	Glen Innes Severn	-5.21	4.96	21.99
	Gwydir	No Data	N/A	-22.24
	Junee	93.15	-22.69	8.79
	Kyogle	0.59	-15.22	28.85
	Lachlan	11.05	2.91	-2.75
	Liverpool Plains	-5.12	31.61	33.17
	Murray	-4.81	7.00	9.96
	Narrandera	-7.97	26.37	-7.20
	Narromine	-14.01	4.29	-7.34
	Oberon	13.11	-4.55	40.55
	Snowy River	0.00	13.37	10.00
	Temora	-34.95	26.78	-24.60
	Tenterfield	23.04	-4.13	0.08
	Upper Lachlan	55.62	-12.34	17.83
	Uralla	22.61	-7.29	87.82
	Walgett	16.64	17.69	-8.71
	Wellington	57.13	-21.32	-15.39
	Wentworth	-13.37	0.67	-25.75
	Group average	4.54	4.47	5.56

Table 1.6 – Percentage movement in user charges and fees from previous year

Group	Council	2005/06 %	2006/07 %	2007/08 %
11	Bellingen	-0.42	-13.46	21.69
	Cabonne	3.45	32.94	21.85
	Cooma-Monaro	1.90	13.10	-0.15
	Corowa	24.31	-0.36	7.40
	Cowra	13.73	22.35	-18.07
	Forbes	-27.31	20.56	-6.75
	Greater Hume	14.80	43.94	-22.97
	Gunnedah	17.95	26.04	13.40
	Inverell	7.78	3.06	24.31
	Leeton	34.37	28.68	-28.61
	Moree Plains	46.60	-35.32	23.22
	Muswellbrook	29.28	6.66	4.80
	Nambucca	7.69	-0.45	-1.17
	Narrabri	-9.06	-10.93	33.08
	Palerang	0.00	37.69	2.36
	Parkes	13.27	-9.01	-27.22
	Tumut	-13.62	43.67	-19.29
	Upper Hunter	-5.00	-18.43	18.10
	Warrumbungle	No Data	N/A	N/A
	Yass Valley	20.69	27.15	18.27
	Young	-5.01	13.85	24.52
	Group average	10.44	8.76	1.61
	NSW State average	4.15	7.38	6.31

Financial

Financial

There are seven key performance indicators for financial:

- sources of income from continuing operations(1)
- total continuing operations income per capita
- dissection of expenses from continuing operations
- total expenses from continuing operations per capita
- unrestricted current ratio
- debt service ratio
- capital expenditure ratio.

KEY PERFORMANCE INDICATOR

2.1 Sources of income from continuing operations

The main sources of a council's revenue are:

- rates and annual charges
- user charges and fees
- interest
- grants
- contributions
- other revenues e.g. fines, external works, business activities.

Rates and annual charges revenue is generally the most important source of revenue for councils, followed by grant revenue. These sources of revenue are relatively stable from year to year and allow councils to plan and use sound financial budgeting methods to achieve their objectives. User charges are commonly levied on water usage, trade waste and domestic waste management collection. Fees are generally charged for goods or services, providing information and in connection with council's regulatory functions.

This indicator assesses the degree of dependence on alternative sources of revenue, both continuing operations and capital. It shows the different sources of revenue as a percentage of total revenue. It does not include gains from the sale of assets and gains from joint ventures and associates.

The formula used for this indicator is:

$$\frac{Y \times 100}{\text{Total revenue}}$$

Where 'Y' is the source of revenue eg rates and annual charges, user charges and fees, interest, grants (including capital), contributions (including capital) and other revenues.

(1) With the introduction to local government financial reporting of the Australian Equivalent to International Financial Reporting Standard (AEIFRS) in 2005/06, all activities before capital expenditure are now referred to as 'continuing operations'. Prior to 2005/06, these activities were referred to as 'ordinary activities'.

Some factors affecting this indicator are:

- the level of council's entrepreneurial and investment activity
- the socioeconomic characteristics of the area
- the relative level of Federal/State funding
- new development.

Comparative performance for 2005/06, 2006/07 and 2007/08

	2005/06	2006/07	2007/08
TABLE B2.11			
Sources of income from continuing operations	%	%	%
Rates and annual charges	48.2	47.6	49.0
User charges and fees	16.5	16.6	17.1
Interest	4.2	4.8	1.8
Grants	16.4	16.1	16.1
Contributions	9.5	9.8	9.7
Other revenues	5.2	5.1	6.3
Total income from continuing operations	100.0	100.0	100.0

The total dollar amounts between 2005/06 to 2007/08 and the percentages change between 2006/07 and 2007/08 are shown in Table B 2.12.

	2005/06	2006/07	2007/08	2007/08
TABLE B2.12				
Sources of income from continuing operations	\$M	\$M	\$M	%
Rates and annual charges	3,499	3,750	3,958	5.5
User charges and fees	1,200	1,309	1,385	5.9
Interest#	308	378	146	-61.5
Grants	1,188	1,268	1,297	2.3
Contributions	693	775	785	1.4
Other revenues	377	398	510	28.2
Total income from continuing operations	7,265	7,878	8,081	2.6

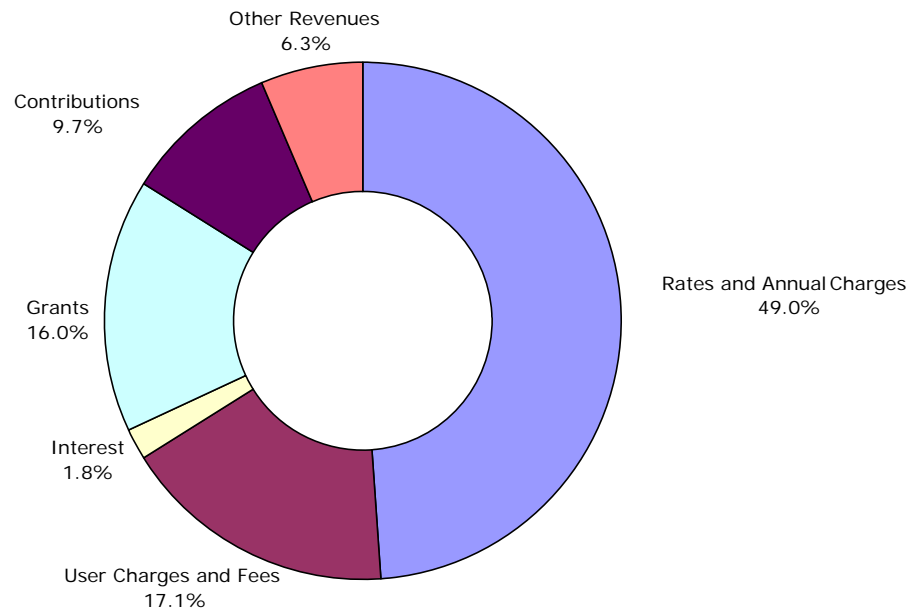
Factors that may have led to changes in rates and annual charges, apart from the approved 3.2% general rate increase, include special variations, supplementary valuations, additional rateable properties, and increases in unpegged rates and charges such as water, sewerage and domestic waste management.

Note the international financial market instability in 2008 has affected the value of some investments. The combination of a decrease in the amount of investment interest received and a decrease in the value of the investments has resulted in a few councils reporting a negative amount for interest and investment revenue from continuing operations.

Data sources for this indicator: council financial reports, income statement including capital receipts, excluding gain from sale of assets and interest in joint venture/associates.

Data source for interest and investment revenue: council financial reports, note 3(c).

B2.13 - Sources of income from continuing operations



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Table 2.1 – Sources of income from continuing operations

Group	Council	Rates and annual charges		User charges and fees		Interest #	
		2006/07 %	2007/08 %	2006/07 %	2007/08 %	2006/07 %	2007/08 %
1	Sydney	48.99	50.72	15.87	17.60	6.51	4.56
2	Ashfield	72.95	71.85	6.77	8.32	1.58	1.74
	Botany Bay	57.15	57.51	22.03	23.09	3.11	1.49
	Burwood	60.19	52.34	10.75	11.19	0.90	-0.95
	Hunters Hill	73.07	67.46	8.25	7.33	5.50	6.11
	Kogarah	60.68	60.96	8.41	9.57	4.69	2.77
	Lane Cove	64.99	67.51	12.43	12.04	5.31	6.77
	Leichhardt	59.42	59.19	15.28	15.19	3.27	2.34
	Manly	55.29	57.50	22.35	23.54	2.34	-2.11
	Mosman	55.49	44.51	16.73	14.08	1.27	1.20
	North Sydney	40.50	42.15	22.95	23.81	3.96	0.59
	Pittwater	38.85	51.79	12.07	16.55	1.55	1.05
	Strathfield	60.45	64.09	12.49	13.70	7.02	5.48
	Waverley	40.88	29.06	27.10	20.89	5.33	-0.09
	Willoughby	56.29	53.74	22.70	19.46	4.64	-0.27
	Woollahra	57.29	58.45	9.39	12.25	3.60	-10.47
	Group average	53.54	51.35	16.28	17.21	3.73	0.18
3	Auburn	57.24	64.59	10.12	12.22	6.33	3.11
	Bankstown	67.01	66.49	5.66	5.84	4.64	4.31
	Blacktown	48.26	47.55	7.04	6.58	5.63	5.32
	Canada Bay	63.67	59.77	10.22	10.73	3.67	-0.25
	Canterbury	66.64	66.94	7.23	7.96	5.23	5.38
	Fairfield	58.26	57.52	12.66	13.72	4.49	3.27
	Holroyd	59.18	58.91	12.47	14.12	4.26	2.37
	Hurstville	64.26	51.87	8.98	7.64	5.00	-8.90
	Ku-ring-gai	53.94	54.84	15.34	15.36	3.61	2.49
	Marrickville	61.34	59.55	14.53	14.76	3.38	3.94
	Parramatta	61.84	61.45	11.95	13.87	4.13	2.71
	Randwick	65.50	66.16	12.64	12.85	3.53	1.42
	Rockdale	66.95	78.11	6.66	6.51	7.79	-4.02
	Ryde	58.66	58.46	12.25	15.58	4.82	4.95
	Sutherland	59.74	65.51	13.97	14.23	4.96	-1.61
	Warringah	58.47	55.57	21.38	19.60	5.74	3.79
	Group average	59.35	59.43	11.52	11.83	4.83	2.36

See note p63.

Table 2.1 – Sources of income from continuing operations

Grants		Contributions		Other revenues		Total revenue	Total revenue
2006/07	2007/08	2006/07	2007/08	2006/07	2007/08	2006/07	2007/08
%	%	%	%	%	%	\$,000	\$,000
2.39%	2.31%	8.12%	7.56%	18.12%	17.24%	420,250	423,794
8.37%	9.43%	3.01%	2.29%	7.32%	6.37%	23,214	27,073
8.15%	8.14%	7.13%	7.69%	2.43%	2.08%	40,130	41,419
14.62%	9.12%	2.88%	19.33%	10.65%	8.97%	24,092	29,995
8.00%	9.64%	1.80%	3.48%	3.38%	5.98%	9,828	11,371
10.08%	12.33%	6.71%	4.62%	9.44%	9.74%	37,236	38,468
6.74%	5.44%	5.28%	2.86%	5.26%	5.38%	28,408	29,658
7.57%	9.42%	6.78%	7.01%	7.67%	6.85%	63,952	66,378
6.85%	5.61%	3.80%	5.63%	9.38%	9.85%	47,111	49,634
6.25%	5.15%	7.55%	4.32%	12.71%	30.75%	29,224	39,572
3.98%	5.05%	6.39%	5.67%	22.22%	22.73%	73,438	76,373
5.11%	6.78%	39.35%	19.02%	3.08%	4.81%	87,410	69,932
7.18%	7.60%	8.67%	4.78%	4.19%	4.35%	23,589	23,702
6.76%	5.39%	3.08%	3.06%	16.85%	41.69%	82,945	119,826
6.40%	7.48%	4.36%	7.68%	5.60%	11.91%	67,659	74,080
6.89%	7.02%	3.09%	16.82%	19.74%	15.93%	58,643	61,096
7.23%	7.10%	9.42%	7.93%	9.80%	16.24%	793,017	758,577
8.81%	9.87%	14.68%	6.25%	2.81%	3.96%	47,928	46,037
7.65%	7.70%	5.67%	6.71%	9.37%	8.95%	118,820	126,284
17.17%	14.11%	17.45%	22.01%	4.47%	4.43%	228,214	248,246
10.27%	7.28%	5.14%	15.46%	7.02%	7.01%	48,210	55,134
14.31%	14.34%	2.22%	1.40%	4.38%	3.98%	81,948	84,260
18.36%	16.83%	2.21%	3.54%	4.02%	5.12%	122,547	128,353
12.99%	12.82%	8.45%	6.35%	2.66%	5.42%	62,143	64,747
8.07%	18.25%	6.07%	5.89%	7.61%	25.26%	51,787	67,155
5.56%	6.88%	19.25%	17.60%	2.31%	2.82%	93,039	94,600
11.03%	10.28%	2.66%	3.96%	7.07%	7.53%	66,502	72,311
8.25%	9.90%	5.57%	5.25%	8.26%	6.82%	139,874	146,781
6.04%	6.42%	4.94%	5.70%	7.36%	7.45%	93,668	99,431
10.08%	9.61%	1.06%	2.63%	7.46%	7.16%	60,025	53,930
8.06%	6.91%	11.59%	10.39%	4.62%	3.72%	82,292	86,101
8.62%	9.54%	5.63%	3.94%	7.08%	8.38%	167,282	158,119
7.02%	12.26%	3.63%	3.87%	3.76%	4.91%	112,260	122,853
10.77%	11.10%	7.78%	8.62%	5.75%	6.66%	1,480,401	1,654,342

Table 2.1 – Sources of income from continuing operations

Group	Council	Rates and annual charges		User charges and fees		Interest #	
		2006/07 %	2007/08 %	2006/07 %	2007/08 %	2006/07 %	2007/08 %
4	Albury	45.57	46.56	29.25	24.73	2.73	0.05
	Armidale Dumaresq	45.28	52.53	25.92	26.66	4.06	-16.57
	Ballina	36.56	37.13	29.67	25.48	8.33	6.40
	Bathurst Regional	41.89	42.37	24.31	23.27	6.18	5.98
	Bega Valley	41.38	43.82	16.30	17.71	3.37	4.26
	Broken Hill	44.64	50.08	13.92	15.42	4.16	-3.72
	Byron	41.62	51.13	25.94	30.52	10.38	-9.35
	Cessnock	54.54	49.77	14.22	18.17	3.34	2.81
	Clarence Valley	28.09	28.52	15.36	15.34	5.30	2.41
	Coffs Harbour	41.75	39.90	15.04	15.77	8.35	0.61
	Deniliquin	49.56	55.23	14.81	13.89	5.91	-4.70
	Dubbo	36.64	44.08	32.82	32.26	2.97	0.95
	Eurobodalla	46.64	47.17	14.63	15.56	3.71	3.54
	Goulburn Mulwaree	46.39	62.59	13.56	16.68	5.87	-16.67
	Great Lakes	39.43	44.89	16.15	16.73	5.86	-2.82
	Greater Taree	45.72	45.97	8.68	8.66	3.57	4.21
	Griffith	39.41	46.84	26.36	28.69	4.22	-2.19
	Kempsey	47.34	49.04	19.42	20.59	3.41	4.36
	Kiama	33.10	30.96	29.41	27.80	5.13	4.97
	Lismore	43.89	43.21	29.06	30.17	3.89	-1.26
	Lithgow	54.96	52.21	10.03	9.80	3.32	4.17
	Maitland	52.72	43.19	13.55	13.13	4.04	1.63
	Mid-Western Regional	39.33	39.22	21.28	25.03	4.66	4.09
	Orange	32.22	33.91	25.92	27.89	5.56	0.64
	Port Macquarie-Hastings	47.82	49.91	17.58	18.60	7.63	1.52
	Port Stephens	41.25	42.54	29.72	27.90	3.00	3.34
	Queanbeyan	44.61	45.59	17.11	20.32	7.77	6.32
	Richmond Valley	33.38	34.17	30.12	31.70	6.03	-3.09
	Shellharbour	46.34	50.67	16.06	18.96	4.93	1.49
	Singleton	37.20	41.86	20.55	24.26	6.48	1.02
	Tamworth Regional	38.55	38.89	20.70	19.85	6.62	5.65
Wagga Wagga	40.56	41.73	23.24	16.10	5.44	2.23	
Wingecarribee	47.43	48.44	22.47	21.07	5.95	5.53	
	Group average	41.93	43.40	20.93	20.94	5.36	1.42
5	Lake Macquarie	51.99	50.85	8.22	7.79	4.39	1.99
	Newcastle	49.69	47.79	25.36	26.04	4.76	6.06
	Shoalhaven	45.35	47.87	23.38	24.91	4.73	2.42
	Tweed	40.29	41.51	16.48	17.35	6.71	3.15
	Wollongong	63.35	65.40	11.57	12.21	3.26	0.48
		Group average	50.67	51.16	17.09	17.70	4.68
6	Camden	43.00	48.69	6.65	10.72	4.01	4.47
	Hawkesbury	59.10	57.87	11.61	11.18	3.71	2.69
	Wollondilly	50.20	55.02	10.92	10.30	3.99	3.81
		Group average	50.66	53.76	9.46	10.81	3.89

See note p63.

Table 2.1 – Sources of income from continuing operations

Grants		Contributions		Other revenues		Total revenue	Total revenue
2006/07	2007/08	2006/07	2007/08	2006/07	2007/08	2006/07	2007/08
%	%	%	%	%	%	\$,000	\$,000
10.86	9.23	9.10	17.38	2.49	2.06	77,878	82,100
17.67	18.44	2.67	12.29	4.39	6.66	36,120	31,366
9.00	8.94	14.92	18.22	1.52	3.83	53,857	60,159
16.42	15.00	7.20	7.04	4.01	6.34	61,053	63,884
35.20	29.43	2.98	4.31	0.77	0.48	62,190	70,196
34.78	35.65	1.90	2.41	0.60	0.16	25,877	24,675
10.47	11.92	9.35	13.22	2.23	2.57	50,529	44,820
19.42	22.12	6.58	5.44	1.90	1.69	47,034	55,271
24.52	25.61	25.20	26.92	1.54	1.20	107,175	113,581
20.32	15.64	10.67	14.91	3.88	13.16	116,501	127,886
21.41	27.07	4.89	4.52	3.42	3.98	13,507	12,663
14.12	15.13	11.94	6.07	1.52	1.51	70,428	64,574
24.43	20.87	7.71	9.02	2.88	3.83	78,859	83,728
20.64	22.00	11.80	8.96	1.75	6.44	47,713	39,603
24.44	24.34	13.26	15.86	0.86	1.00	56,847	55,179
23.19	22.12	16.02	16.20	2.82	2.84	42,175	45,032
13.04	16.11	14.39	8.19	2.57	2.36	43,391	38,067
21.32	20.19	8.28	5.63	0.22	0.19	40,443	41,339
23.30	27.01	4.82	2.19	4.24	7.07	35,477	40,441
13.17	15.79	8.74	9.90	1.26	2.18	67,650	72,074
22.46	25.15	6.62	6.93	2.61	1.74	27,613	30,136
14.49	12.53	12.95	27.20	2.25	2.32	56,383	74,550
18.19	19.45	13.39	9.41	3.15	2.79	45,727	48,488
13.52	15.29	15.10	12.81	7.69	9.46	74,740	72,692
13.09	13.06	11.96	14.06	1.91	2.85	104,633	108,867
10.33	13.75	10.24	7.28	5.46	5.19	83,428	85,729
24.13	15.78	3.98	10.50	2.40	1.49	59,391	60,820
19.64	30.48	10.17	6.60	0.65	0.15	37,713	40,196
13.32	14.79	12.70	7.42	6.65	6.66	55,434	54,597
13.82	19.94	17.92	11.75	4.03	1.17	39,006	37,015
22.00	19.20	10.40	14.44	1.73	1.97	93,629	102,103
17.45	18.63	11.55	16.68	1.77	4.63	84,313	86,811
12.19	14.92	9.58	7.66	2.38	2.39	66,315	66,974
18.09	18.20	11.01	12.30	2.69	3.73	1,963,029	2,035,616
15.82	15.22	11.96	14.41	7.62	9.73	152,232	172,559
11.75	11.35	4.82	5.39	3.62	3.37	164,375	190,166
20.48	18.06	4.16	4.41	1.89	2.33	159,150	158,454
12.12	11.62	23.43	19.26	0.96	7.10	129,527	136,316
14.31	13.45	4.13	3.95	3.38	4.50	169,356	177,723
14.97	13.91	9.05	9.03	3.55	5.34	774,640	835,218
7.73	8.29	36.08	22.25	2.53	5.57	58,356	55,045
18.76	17.84	1.85	4.96	4.98	5.47	54,731	58,175
23.78	21.22	7.76	6.96	3.35	2.69	32,258	32,331
15.45	14.98	16.90	11.94	3.64	4.89	145,345	145,551

Table 2.1 – Sources of income from continuing operations

Group	Council	Rates and annual charges		User charges and fees		Interest #	
		2006/07 %	2007/08 %	2006/07 %	2007/08 %	2006/07 %	2007/08 %
7	Blue Mountains	56.64	57.14	16.36	16.09	1.73	-2.76
	Campbelltown	57.81	56.49	7.23	6.65	3.30	3.78
	Gosford	55.07	54.67	16.69	18.25	5.08	2.08
	Hills	67.12	58.38	6.24	5.21	6.67	4.84
	Hornsby	67.14	69.77	13.12	11.61	3.69	-1.37
	Liverpool	55.67	62.35	5.84	6.48	6.76	0.32
	Penrith	46.83	53.55	15.24	17.40	2.13	1.71
	Wyong	44.88	50.24	20.19	23.62	3.79	2.93
	Group average	54.49	56.67	13.64	14.40	4.17	1.82
8	Brewarrina	19.62	21.50	16.59	24.77	3.95	4.36
	Conargo	20.70	24.00	6.67	12.76	4.97	8.77
	Jerilderie	26.81	25.78	19.95	23.88	3.93	4.95
	Urana	25.05	26.08	6.14	5.24	4.61	3.70
	Group average	23.66	24.14	10.52	17.31	4.57	5.64
9	Balranald	17.67	21.41	8.73	9.82	3.35	4.08
	Bogan	28.88	30.91	11.31	8.42	4.52	5.27
	Bombala	16.74	30.11	8.85	12.28	1.75	10.08
	Boorowa	28.88	27.43	36.16	39.75	4.07	3.28
	Bourke	14.44	16.99	18.06	21.70	1.78	2.85
	Carrathool	23.48	17.63	28.05	21.23	4.73	4.49
	Central Darling	10.90	9.07	19.23	25.30	3.37	2.67
	Coolamon	20.69	22.14	7.31	7.70	5.50	6.56
	Coonamble	30.29	28.29	23.44	22.78	6.60	6.95
	Gilgandra	17.03	18.84	23.05	24.03	2.29	3.21
	Gloucester	21.84	36.77	5.79	10.38	2.40	-0.31
	Gundagai	28.61	34.72	9.79	11.12	2.07	4.33
	Guyra	33.21	38.47	12.98	13.49	2.70	-19.81
	Harden	30.56	25.11	21.64	19.00	3.07	3.42
	Hay	34.06	31.20	14.19	10.17	6.34	6.54
	Lockhart	23.71	29.77	3.24	3.08	4.01	6.93
	Murrumbidgee	33.05	32.64	18.88	18.66	11.02	11.63
	Tumbarumba	18.02	23.88	45.15	39.35	3.13	5.42
	Wakool	21.55	24.39	3.86	3.28	1.50	5.60
	Walcha	30.39	31.56	36.80	28.59	3.29	-9.67
	Warren	38.02	35.19	20.53	21.59	3.83	4.15
	Weddin	24.39	22.92	21.97	24.76	5.05	4.86
	Group average	23.39	25.52	17.88	18.58	3.52	3.46

See note p63.

Table 2.1 – Sources of income from continuing operations

Grants		Contributions		Other revenues		Total revenue	Total revenue
2006/07	2007/08	2006/07	2007/08	2006/07	2007/08	2006/07	2007/08
%	%	%	%	%	%	\$,000	\$,000
15.76	16.50	2.93	8.30	6.59	4.73	74,740	76,843
17.98	24.52	10.88	5.38	2.80	3.17	107,850	115,420
11.64	12.75	8.12	7.24	3.40	5.01	194,804	199,858
9.22	11.32	7.68	16.17	3.07	4.08	98,665	116,858
9.52	10.56	2.95	3.84	3.57	5.58	96,314	95,792
12.40	14.64	13.38	9.50	5.94	6.71	120,662	113,629
12.76	14.50	20.49	9.75	2.55	3.09	163,201	148,244
12.45	11.89	16.84	9.70	1.85	1.62	207,171	194,862
12.57	14.24	11.72	8.83	3.40	4.03	1,063,407	1,061,506
42.46	33.10	15.66	14.49	1.72	1.78	8,194	7,848
55.40	40.42	11.84	12.71	0.42	1.34	9,450	8,213
37.78	35.29	10.13	9.33	1.40	0.78	6,435	6,915
39.36	40.43	21.69	22.14	3.14	2.41	5,569	5,511
45.95	37.16	13.89	14.20	1.42	1.53	21,454	28,487
40.09	45.43	28.67	17.66	1.50	1.59	8,878	7,972
52.29	51.92	1.54	1.58	1.45	1.89	9,841	9,087
68.40	43.88	0.69	0.11	3.57	3.55	14,002	8,364
17.42	16.91	9.86	9.63	3.61	3.01	7,624	8,476
28.73	44.89	35.71	12.11	1.27	1.46	18,830	16,553
42.62	55.16	0.46	0.51	0.66	0.98	12,251	16,753
44.38	43.58	19.50	16.97	2.62	2.41	9,945	12,261
41.84	40.18	21.44	20.17	3.23	3.26	10,025	10,015
27.83	21.51	9.47	15.95	2.37	4.52	13,799	15,388
50.85	47.04	3.88	3.94	2.89	2.93	18,024	18,203
56.13	33.30	11.39	16.03	2.46	3.83	19,157	11,791
35.31	32.50	22.03	14.63	2.18	2.70	8,161	7,116
44.55	55.38	1.34	6.42	5.23	6.03	8,152	7,114
23.83	22.45	18.11	28.55	2.79	1.45	10,275	13,140
34.02	42.70	10.30	8.95	1.10	0.44	7,740	8,910
53.08	43.47	12.76	13.76	3.20	2.99	8,650	7,283
32.95	32.98	1.93	1.99	2.16	2.09	5,280	5,588
26.14	22.65	6.24	7.57	1.31	1.13	15,074	12,113
58.62	44.02	11.36	20.39	3.11	2.33	19,042	17,404
22.19	26.76	6.44	22.07	0.89	0.70	9,699	9,665
21.52	19.16	14.75	18.71	1.35	1.20	10,651	11,883
36.53	36.54	11.06	9.62	1.00	1.31	7,586	8,505
40.76	37.64	12.19	12.49	2.25	2.30	260,880	243,584

Table 2.1 – Sources of income from continuing operations

Group	Council	Rates and annual charges		User charges and fees		Interest #	
		2006/07 %	2007/08 %	2006/07 %	2007/08 %	2006/07 %	2007/08 %
10	Berrigan	38.04	38.22	13.13	10.85	4.96	4.61
	Bland	29.78	No Data	9.72	No Data	5.22	No Data
	Blayney	44.48	37.95	14.81	30.76	4.00	0.05
	Cobar	15.94	17.15	38.69	34.11	4.27	2.15
	Cootamundra	36.60	35.77	17.39	14.47	4.13	4.81
	Dungog	33.14	34.32	8.46	8.25	4.23	3.90
	Glen Innes Severn	29.65	31.55	12.63	15.57	2.54	3.02
	Gwydir	26.40	30.13	23.88	18.86	1.61	2.07
	Junee	26.13	26.19	23.41	24.60	1.67	2.25
	Kyogle	28.96	27.46	19.68	22.55	4.33	4.74
	Lachlan	17.77	19.88	9.76	10.17	7.11	-0.39
	Liverpool Plains	34.60	34.53	17.74	22.05	4.05	5.45
	Murray	36.83	32.66	20.73	19.24	3.14	-0.38
	Narrandera	33.65	35.43	15.40	14.28	6.53	-1.38
	Narromine	38.22	35.62	11.24	9.39	3.85	1.60
	Oberon	23.51	24.64	28.83	39.84	4.60	-14.74
	Snowy River	28.36	26.36	34.64	35.08	3.76	3.98
	Temora	28.66	28.21	20.75	14.77	2.43	2.30
	Tenterfield	26.98	32.13	17.75	18.87	3.87	-7.46
	Upper Lachlan	36.58	30.28	21.54	19.14	3.71	1.71
	Uralla	29.06	26.78	10.35	17.97	2.44	-3.03
	Walgett	23.65	29.01	17.35	20.05	3.22	2.26
	Wellington	29.23	32.23	19.16	17.01	5.44	3.17
	Wentworth	31.02	33.08	17.81	13.29	3.25	5.24
	Group average	29.82	29.91	18.45	19.51	4.10	1.41

See note p63.

Table 2.1 – Sources of income from continuing operations

Grants		Contributions		Other revenues		Total revenue	Total revenue
2006/07	2007/08	2006/07	2007/08	2006/07	2007/08	2006/07	2007/08
%	%	%	%	%	%	\$,000	\$,000
27.78	28.54	7.09	11.89	9.00	5.89	15,549	16,188
43.03	No Data	10.13	No Data	2.12	No Data	18,664	No Data
23.64	20.45	10.46	9.09	2.60	1.70	9,721	11,507
35.08	38.92	4.92	6.70	1.10	0.96	20,451	20,654
40.06	39.92	0.31	3.74	1.51	1.29	12,516	13,235
40.94	35.44	10.10	15.74	3.14	2.35	14,729	15,435
48.44	40.60	2.86	5.45	3.87	3.80	18,755	18,557
43.57	34.27	0.46	7.53	4.09	7.16	21,147	20,822
42.54	39.08	3.28	4.58	2.98	3.31	10,889	11,273
31.38	36.55	14.96	8.34	0.69	0.36	18,462	20,755
51.70	58.08	11.99	10.79	1.66	1.47	28,300	26,395
37.29	31.22	4.77	4.86	1.55	1.88	16,761	17,952
23.87	33.76	13.10	13.24	2.32	1.48	14,813	17,551
35.13	41.26	6.84	7.22	2.45	3.18	15,245	15,262
40.10	42.45	3.60	8.21	3.00	2.72	14,070	15,596
21.80	23.42	20.19	25.85	1.07	0.99	13,309	13,537
26.33	24.83	4.87	6.00	2.04	3.74	18,770	20,385
39.93	49.32	3.80	1.66	4.42	3.75	11,381	12,058
40.64	45.63	8.53	7.99	2.24	2.85	13,992	13,172
31.68	43.55	5.05	4.08	1.44	1.23	17,965	23,821
55.70	46.12	0.74	10.59	1.71	1.56	12,771	13,817
46.40	35.32	7.88	11.54	1.51	1.82	25,161	19,880
35.53	35.16	7.00	9.64	3.63	2.79	21,049	20,061
32.31	37.81	8.08	7.79	7.54	2.79	16,118	16,038
37.56	37.89	7.42	8.74	2.65	2.54	422,872	393,951

Table 2.1 – Sources of income from continuing operations

Group	Council	Rates and annual charges		User charges and fees		Interest #	
		2006/07 %	2007/08 %	2006/07 %	2007/08 %	2006/07 %	2007/08 %
11	Bellingen	41.32	41.11	18.97	21.56	9.02	6.99
	Cabonne	30.63	30.01	18.61	21.42	6.45	2.82
	Cooma-Monaro	38.58	46.03	15.23	16.76	4.95	-0.87
	Corowa	29.53	28.03	18.91	18.17	5.57	-1.47
	Cowra	36.00	40.75	35.71	29.51	3.16	4.20
	Forbes	30.59	27.53	35.69	28.88	5.54	6.77
	Greater Hume	24.97	23.63	24.47	16.98	3.36	4.62
	Gunnedah	34.35	34.59	22.72	24.71	6.67	-1.34
	Inverell	38.09	37.93	16.89	19.70	5.78	0.20
	Leeton	38.16	43.46	27.27	20.39	4.83	5.57
	Moree Plains	43.07	55.76	15.39	24.01	7.47	-17.95
	Muswellbrook	26.95	37.04	16.53	22.26	5.40	5.60
	Nambucca	50.91	53.93	13.49	13.35	6.49	2.00
	Narrabri	36.31	48.40	10.14	17.51	4.63	-3.70
	Palerang	34.07	35.60	27.03	24.89	4.64	4.84
	Parkes	31.51	48.35	24.19	26.23	8.74	-37.39
	Tumut	25.54	34.53	26.72	27.68	3.57	-2.68
	Upper Hunter	36.61	32.82	22.97	23.06	6.62	4.51
	Warrumbungle	31.35	No Data	15.28	No Data	5.52	No Data
	Yass Valley	24.96	33.63	23.56	35.21	5.43	-11.10
	Young	37.52	44.05	19.22	26.69	6.22	-5.61
	Group average	33.91	38.46	21.27	22.95	5.79	-1.39
	NSW State average	47.61	48.97	16.61	17.14	4.80	1.80

See note p63.

Table 2.1 – Sources of income from continuing operations

Grants		Contributions		Other revenues		Total revenue	Total revenue
2006/07	2007/08	2006/07	2007/08	2006/07	2007/08	2006/07	2007/08
%	%	%	%	%	%	\$,000	\$,000
23.76	22.76	4.90	5.17	2.02	2.41	19,486	20,867
25.22	31.29	15.39	10.13	3.70	4.33	29,751	31,498
29.66	33.11	10.79	3.67	0.79	1.30	22,284	20,220
21.79	32.41	14.30	15.03	9.89	7.84	18,855	21,084
20.53	21.24	1.03	1.12	3.57	3.18	24,175	23,973
22.55	20.36	4.07	4.57	1.56	11.88	24,071	27,741
34.13	37.44	10.12	14.11	2.97	3.21	23,456	26,040
30.23	36.94	5.58	4.66	0.44	0.44	27,261	28,425
24.23	24.33	13.16	12.38	1.84	5.45	29,147	31,060
23.70	24.73	4.29	2.80	1.74	3.05	18,722	17,873
24.64	22.71	8.17	13.35	1.26	2.13	39,761	31,410
26.69	28.00	7.41	5.61	17.02	1.48	38,945	30,306
20.77	21.72	7.02	7.61	1.31	1.38	22,841	22,801
42.00	28.01	3.83	5.71	3.08	4.07	31,824	24,513
16.40	19.50	17.00	13.46	0.87	1.71	24,928	27,706
21.73	48.41	12.22	11.91	1.62	2.48	31,608	21,209
29.38	27.99	12.40	9.95	2.39	2.53	30,652	23,879
22.65	24.38	7.36	11.87	3.78	3.36	26,355	31,013
32.28	No Data	12.13	No Data	3.44	No Data	24,414	No Data
29.17	25.82	11.97	12.73	4.91	3.72	27,575	21,820
23.32	24.28	11.11	8.14	2.62	2.45	19,077	17,104
26.08	27.62	9.23	8.90	3.72	3.47	532,904	500,542
16.09	16.05	9.83	9.72	5.05	6.32	7,878,199	8,081,168

KEY PERFORMANCE INDICATOR

2.2 Total continuing operations income per capita

Total continuing operations income per capita is another way of analysing revenues received by a council. Revenue depends on the number of people living and working within an area. It is also affected by rate-pegging (rates), development activity (developer contributions) and the extent of user pays type services (charges and fees).

This indicator measures the total continuing operations income before capital per head of population. It shows the revenue available to service the needs of the community. It does not include water and sewerage rates.

The formula used for this indicator is:

$$\frac{\text{Total continuing operations income before capital receipts}}{\text{Estimated resident population within council boundaries}}$$

Some factors affecting this indicator are:

- the level of council's entrepreneurial and investment activity
- the socioeconomic characteristics of the area
- the relative level of Federal/State funding
- the level of new development
- the demographic characteristics of the population.

Comparative performance for 2005/06, 2006/07 and 2007/08

Central Darling Shire Council had the highest revenue per capita in 2007/08, while Rockdale City Council had the lowest revenue per capita.

	2005/06	2006/07	2007/08
TABLE B2.21			
Total continuing operations income per capita	\$	\$	\$
NSW Mean	876	939	985
NSW High	3,813	3,616	5,107
NSW Low	520	564	562
NSW Median	1,105	1,214	1,228

Data sources for this indicator: council financial reports, income statement excluding water and sewerage from special schedule 1. The estimated resident population within council boundaries is the preliminary figure calculated by the ABS for 30 June 2007.

Table 2.2 – Total continuing operations income per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
1	Sydney	2,554.34	2,545.81	-0.3	2,319.07	-8.9
2	Ashfield	538.88	565.20	4.9	637.56	12.8
	Botany Bay	969.71	1,023.76	5.6	1,066.46	4.2
	Burwood	687.59	923.47	34.3	808.79	-12.4
	Hunters Hill	667.79	692.71	3.7	754.69	8.9
	Kogarah	543.82	605.86	11.4	632.14	4.3
	Lane Cove	776.09	844.05	8.8	923.24	9.4
	Leichhardt	1,122.89	1,169.22	4.1	1,179.96	0.9
	Manly	1,130.38	1,166.37	3.2	1,231.95	5.6
	Mosman	923.21	950.73	3.0	1,340.44	41.0
	North Sydney	1,162.21	1,115.68	-4.0	1,137.71	2.0
	Pittwater	869.51	916.87	5.4	987.67	7.7
	Strathfield	659.18	672.45	2.0	657.37	-2.2
	Waverley	1,303.13	1,422.02	9.1	1,778.57	25.1
	Willoughby	966.79	1,065.17	10.2	2,083.19	95.6
	Woollahra	980.23	1,215.55	24.0	1,173.35	-3.5
	Group average	869.22	932.65	7.3	1,167.12	25.1
3	Auburn	569.17	606.70	6.6	604.81	-0.3
	Bankstown	613.22	634.68	3.5	662.08	4.3
	Blacktown	604.17	631.42	4.5	675.79	7.0
	Canada Bay	626.47	644.65	2.9	653.48	1.4
	Canterbury	613.15	587.00	-4.3	593.53	1.1
	Fairfield	596.42	628.11	5.3	707.40	12.6
	Holroyd	601.35	615.74	2.4	637.54	3.5
	Hurstville	594.23	665.49	12.0	968.06	45.5
	Ku-ring-gai	678.53	695.42	2.5	723.86	4.1
	Marrickville	823.20	854.82	3.8	1,300.10	52.1
	Parramatta	785.92	873.69	11.2	888.66	1.7
	Randwick	666.72	705.74	5.9	743.03	5.3
	Rockdale	585.20	611.60	4.5	562.12	-8.1
	Ryde	674.41	738.28	9.5	940.58	27.4
	Sutherland	689.10	726.79	5.5	707.82	-2.6
	Warringah	734.47	778.73	6.0	800.11	2.7
	Group average	656.17	690.04	5.2	741.54	7.5

Table 2.2 – Total continuing operations income per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
4	Albury	1,093.74	1,169.35	6.9	1,100.28	-5.9
	Armidale Dumaresq	953.07	1,030.67	8.1	1,089.90	5.7
	Ballina	901.33	865.08	-4.0	925.83	7.0
	Bathurst Regional	1,067.86	1,239.95	16.1	1,379.72	11.3
	Bega Valley	914.16	981.77	7.4	1,097.17	11.8
	Broken Hill	1,167.25	1,195.52	2.4	1,224.42	2.4
	Byron	1,115.65	1,020.26	-8.5	989.56	-3.0
	Cessnock	879.84	933.71	6.1	1,073.43	15.0
	Clarence Valley	1,064.35	1,167.40	9.7	1,260.53	8.0
	Coffs Harbour	1,236.87	1,353.83	9.5	1,139.23	-15.9
	Deniliquin	863.14	1,071.16	24.1	1,092.79	2.0
	Dubbo	1,045.59	1,101.75	5.4	1,128.18	2.4
	Eurobodalla	1,252.36	1,273.92	1.7	1,341.22	5.3
	Goulburn Mulwaree	963.48	998.94	3.7	1,006.62	0.8
	Great Lakes	1,285.66	1,376.58	7.1	1,447.74	5.2
	Greater Taree	712.68	773.53	8.5	861.94	11.4
	Griffith	1,000.88	1,025.27	2.4	1,111.88	8.4
	Kempsey	865.63	905.36	4.6	979.21	8.2
	Kiama	1,788.08	1,748.16	-2.2	1,958.10	12.0
	Lismore	1,081.55	1,155.91	6.9	1,206.66	4.4
	Lithgow	749.53	811.97	8.3	901.66	11.0
	Maitland	703.92	784.51	11.4	814.55	3.8
	Mid-Western Regional	1,346.15	1,551.53	15.3	1,655.86	6.7
	Orange	1,210.21	1,270.23	5.0	1,300.67	2.4
	Port Macquarie-Hastings	809.06	884.55	9.3	891.30	0.8
	Port Stephens	1,086.77	1,222.66	12.5	1,237.75	1.2
	Queanbeyan	856.68	890.51	3.9	984.61	10.6
	Richmond Valley	1,256.20	1,138.81	-9.3	1,168.47	2.6
	Shellharbour	663.23	766.91	15.6	803.70	4.8
	Singleton	959.59	1,129.20	17.7	1,212.40	7.4
	Tamworth Regional	957.93	1,071.86	11.9	1,080.68	0.8
	Wagga Wagga	938.80	1,127.89	20.1	1,041.79	-7.6
Wingecarribee	887.28	989.80	11.6	1,033.24	4.4	
	Group average	993.44	1,070.90	7.8	1,101.63	2.9
5	Lake Macquarie	637.21	714.65	12.2	763.31	6.8
	Newcastle	997.81	1,069.08	7.1	1,211.67	13.3
	Shoalhaven	1,093.02	1,242.56	13.7	1,103.11	-11.2
	Tweed	775.25	824.45	6.3	854.81	3.7
	Wollongong	781.14	853.05	9.2	865.34	1.4
		Group average	828.24	909.73	9.8	940.11
6	Camden	706.13	725.88	2.8	834.11	14.9
	Hawkesbury	729.35	778.89	6.8	817.07	4.9
	Wollondilly	628.87	678.01	7.8	682.89	0.7
		Group average	695.14	734.54	5.7	786.82

Table 2.2 – Total continuing operations income per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
7	Blue Mountains	899.09	968.33	7.7	994.26	2.7
	Campbelltown	632.50	680.63	7.6	722.08	6.1
	Gosford	749.77	808.88	7.9	830.65	2.7
	Hills	519.66	564.44	8.6	584.84	3.6
	Hornsby	573.94	593.46	3.4	584.93	-1.4
	Liverpool	602.18	591.72	-1.7	574.14	-3.0
	Penrith	699.23	749.25	7.2	758.08	1.2
	Wyong	731.74	807.40	10.3	850.97	5.4
	Group average	660.10	701.75	6.3	716.23	2.1
8	Brewarrina	3,347.79	3,333.48	-0.4	3,502.57	5.1
	Conargo	3,813.13	3,615.99	-5.2	4,014.40	11.0
	Jerilderie	2,943.35	2,878.53	-2.2	3,549.19	23.3
	Urana	3,277.90	3,333.09	1.7	3,583.20	7.5
	Group average	3,342.92	3,263.49	-2.4	3,663.71	12.3
9	Balranald	2,288.28	2,220.02	-3.0	2,556.09	15.1
	Bogan	2,369.40	2,661.10	12.3	2,528.88	-5.0
	Bombala	2,116.02	2,350.28	11.1	2,417.84	2.9
	Boorowa	2,426.85	2,719.36	12.1	3,175.06	16.8
	Bourke	2,830.26	2,872.03	1.5	3,774.51	31.4
	Carrathool	3,272.14	2,968.14	-9.3	3,614.07	21.8
	Central Darling	3,254.78	3,513.68	8.0	5,106.69	45.3
	Coolamon	1,671.67	1,819.55	8.8	1,938.87	6.6
	Coonamble	2,809.08	2,680.14	-4.6	3,013.14	12.4
	Gilgandra	3,025.54	3,198.77	5.7	3,421.84	7.0
	Gloucester	2,753.10	2,718.53	-1.3	1,645.54	-39.5
	Gundagai	1,213.60	1,266.83	4.4	1,378.70	8.8
	Guyra	1,360.99	1,303.04	-4.3	1,511.90	16.0
	Harden	2,283.86	2,174.26	-4.8	2,565.57	18.0
	Hay	1,726.66	1,715.91	-0.6	1,808.11	5.4
	Lockhart	1,817.05	1,787.65	-1.6	1,981.45	10.8
	Murrumbidgee	1,664.12	1,699.47	2.1	1,834.31	7.9
	Tumbarumba	2,225.02	3,165.20	42.3	2,799.29	-11.6
	Wakool	1,665.43	1,838.03	10.4	2,194.52	19.4
	Walcha	2,381.97	2,716.06	14.0	2,469.43	-9.1
Warren	2,590.59	3,047.97	17.7	3,919.27	28.6	
Weddin	1,915.80	1,762.41	-8.0	1,988.84	12.8	
Group average	2,274.79	2,374.78	4.4	2,517.62	6.0	

Table 2.2 – Total continuing operations income per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
10	Berrigan	1,804.56	1,301.96	-27.9	1,314.59	1.0
	Bland	2,298.93	2,521.33	9.7	No Data	N/A
	Blayney	1,206.85	1,159.12	-4.0	1,495.70	29.0
	Cobar	2,821.46	3,337.85	18.3	3,346.30	0.3
	Cootamundra	1,110.72	1,211.90	9.1	1,398.43	15.4
	Dungog	872.51	967.14	10.8	1,063.35	9.9
	Glen Innes Severn	1,609.27	1,473.19	-8.5	1,698.63	15.3
	Gwydir	No Data	2,669.08	N/A	2,983.17	11.8
	Junee	1,662.28	1,543.19	-7.2	1,626.34	5.4
	Kyogle	1,347.98	1,336.76	-0.8	1,629.05	21.9
	Lachlan	2,710.73	2,740.31	1.1	2,992.81	9.2
	Liverpool Plains	1,397.73	1,542.34	10.3	1,866.35	21.0
	Murray	1,508.99	1,585.60	5.1	1,593.72	0.5
	Narrandera	1,530.99	1,791.44	17.0	2,111.90	17.9
	Narromine	1,508.60	1,475.70	-2.2	1,841.00	24.8
	Oberon	1,653.02	1,647.47	-0.3	2,105.91	27.8
	Snowy River	No Data	1,917.52	N/A	1,989.78	3.8
	Temora	1,484.77	1,686.72	13.6	1,666.89	-1.2
	Tenterfield	1,495.08	1,363.58	-8.8	1,539.07	12.9
	Upper Lachlan	1,999.04	1,967.32	-1.6	2,182.70	10.9
	Uralla	1,793.09	1,771.96	-1.2	2,192.56	23.7
	Walgett	2,078.07	2,212.75	6.5	2,434.16	10.0
	Wellington	1,561.11	1,518.91	-2.7	1,692.36	11.4
	Wentworth	1,559.04	1,907.22	22.3	1,591.27	-16.6
	Group average	1,556.40	1,736.02	11.5	1,876.57	8.1

Table 2.2 – Total continuing operations income per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
11	Bellingen	1,117.97	1,087.98	-2.7	1,179.71	8.4
	Cabonne	1,787.29	1,944.17	8.8	1,814.68	-6.7
	Cooma-Monaro	1,643.89	1,806.09	9.9	1,749.46	-3.1
	Corowa	1,104.81	1,209.05	9.4	1,135.12	-6.1
	Cowra	1,164.20	1,334.77	14.7	1,287.37	-3.6
	Forbes	1,886.81	1,977.91	4.8	2,591.34	31.0
	Greater Hume	1,891.06	1,937.18	2.4	2,080.34	7.4
	Gunnedah	1,630.94	1,877.90	15.1	1,821.27	-3.0
	Inverell	1,253.83	1,304.47	4.0	1,488.74	14.1
	Leeton	1,100.70	1,376.90	25.1	1,010.78	-26.6
	Moree Plains	2,302.46	1,892.88	-17.8	1,998.18	5.6
	Muswellbrook	950.62	1,471.45	54.8	1,061.16	-27.9
	Nambucca	774.57	853.75	10.2	854.71	0.1
	Narrabri	1,977.28	1,675.69	-15.3	1,520.92	-9.2
	Palerang	No Data	1,617.25	N/A	1,487.07	-8.0
	Parkes	1,354.33	1,267.50	-6.4	1,465.15	15.6
	Tumut	1,264.30	1,711.10	35.3	1,474.91	-13.8
	Upper Hunter	1,685.94	1,493.95	-11.4	1,639.91	9.8
	Warrumbungle	No Data	1,860.50	N/A	No Data	N/A
	Yass Valley	1,449.75	1,613.77	11.3	1,208.33	-25.1
	Young	994.02	1,037.11	4.3	1,129.96	9.0
	Group average	1,270.91	1,501.20	18.1	1,463.58	-2.5
	NSW State average	875.70	939.11	7.2	985.00	4.9

KEY PERFORMANCE INDICATOR

2.3 Dissection of expenses from continuing operations

This indicator assesses the expenditure patterns of councils.

A council's possible expenditure needs to include:

- employee costs
- materials and contracts
- borrowing costs
- depreciation
- impairment
- other expenses.

Employee costs include wages and salaries (including fringe benefits), annual leave, annual leave loading, long service leave, sick leave, gratuities, post employment benefits other than superannuation and employment oncosts.

Materials and contracts include inputs required to complete work by the council. Anything from gravel for roads to printing and stationery could be included. Borrowing costs relate to the cost of borrowing to complete work by the council. Depreciation is recognition of the costs of holding an asset that has a limited useful life.

Impairment occurs when the carrying amount of an asset exceeds its recoverable amount. Impairment is included in expenses with the introduction of the Australian Equivalent International Financial Reporting Standard (AEIFRS) in 2005/06 to local government financial reporting.

The indicator does not include loss from the sale of assets and loss from joint venture and associates.

The formula used for this indicator is:

$$\frac{E \times 100}{\text{Total continuing operations expenditure}}$$

Where 'E' is the type of expense eg employee costs, materials and contracts, borrowing costs, depreciation, impairment or other expenses.

Some factors affecting this indicator are:

- the socioeconomic characteristics of the area
- the rate of new development
- the demographic characteristics of the population
- the level of population increase or decrease.

Comparative performance for 2005/06, 2006/07 and 2007/08

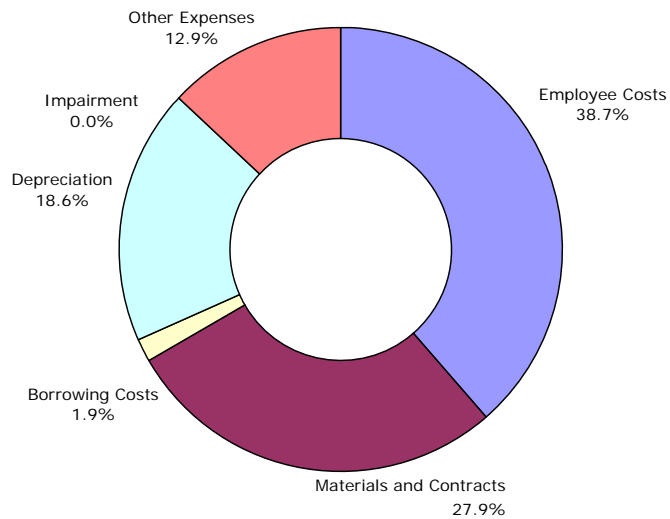
	2005/06	2006/07	2007/08
TABLE 2.31			
Dissection of expenses from continuing operations	%	%	%
Employee costs	39.5	39.3	38.7
Materials and contracts	28.2	28.0	27.9
Borrowing costs	1.5	1.7	1.9
Depreciation	18.7	18.5	18.6
Impairment	0.1	0.0	0.0
Other expenses	12.0	12.5	12.9
Total expenses from continuing operations	100.0	100.0	100.0

The total dollar amounts between 2005/06 to 2007/08 and the percentages change between 2006/07 and 2007/08 are shown in Table B2.32.

Comparative performance for 2005/06, 2006/07 and 2007/08

	2005/06	2006/07	2007/08	2007/08
TABLE 2.32				
Dissection of expenses from continuing operations	\$	\$	\$	%
Employee costs	2,534	2,687	2,828	5.2
Materials and contracts	1,804	1,917	2,042	6.5
Borrowing costs	99	116	136	17.2
Depreciation	1,197	1,266	1,360	7.4
Impairment	5	0	2	200.0
Other expenses	772	853	946	10.9
Total expenses from continuing operations	6,406	6,839	7,314	6.9

B2.33 - NSW dissection of expenses from continuing operations for 2007/08



Data sources for this indicator: council financial reports, income statement excluding loss from sale of assets and loss from interest in joint venture/associates.

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Table 2.3 – Dissection of expenses from continuing operations

Group	Council	Employee costs		Materials and contracts		Borrowing costs	
		2006/07 %	2007/08 %	2006/07 %	2007/08 %	2006/07 %	2007/08 %
1	Sydney	38.79	37.96	27.01	25.72	0.06	0.06
2	Ashfield	43.66	43.22	33.78	34.62	0.00	0.02
	Botany Bay	47.75	49.59	32.20	31.19	0.00	0.00
	Burwood	47.27	46.33	22.92	24.57	0.67	0.71
	Hunters Hill	40.50	36.73	28.75	33.58	1.19	1.23
	Kogarah	41.40	41.01	24.10	24.28	0.01	0.01
	Lane Cove	40.84	37.69	33.35	35.68	0.00	0.00
	Leichhardt	50.66	50.56	26.54	26.33	0.78	0.87
	Manly	49.40	48.48	28.22	28.63	0.75	0.53
	Mosman	40.94	40.24	30.41	30.54	1.42	1.22
	North Sydney	39.21	40.58	35.28	34.04	0.00	0.00
	Pittwater	37.92	38.36	25.45	26.15	0.56	0.44
	Strathfield	39.15	28.27	23.33	13.21	0.45	0.17
	Waverley	50.30	50.66	23.62	22.64	0.84	0.73
	Willoughby	36.71	36.83	25.01	27.80	0.29	0.90
	Woollahra	47.96	46.23	19.54	20.70	0.34	0.38
	Group average	43.30	42.97	27.70	26.90	0.54	0.48
3	Auburn	42.38	44.81	29.31	25.26	1.64	1.63
	Bankstown	44.45	44.81	19.54	18.92	1.71	1.73
	Blacktown	44.87	44.38	17.34	18.65	0.00	0.00
	Canada Bay	35.47	36.93	35.03	34.16	0.65	0.55
	Canterbury	50.68	48.61	25.29	26.06	0.11	0.09
	Fairfield	46.66	45.47	18.27	16.99	0.49	2.76
	Holroyd	44.32	45.10	29.90	25.57	0.41	0.20
	Hurstville	41.46	41.30	31.32	31.03	0.38	0.06
	Ku-ring-gai	38.23	38.68	34.19	35.48	0.96	0.88
	Marrickville	52.11	49.99	27.91	30.94	1.53	2.10
	Parramatta	41.81	42.72	19.43	20.76	4.17	3.94
	Randwick	40.19	41.32	30.37	30.46	0.25	0.00
	Rockdale	43.40	42.49	25.76	27.51	0.74	0.69
	Ryde	38.04	38.80	26.77	25.48	0.74	0.63
	Sutherland	48.39	48.87	17.73	17.68	0.95	1.38
	Warringah	40.23	41.88	36.90	36.02	0.95	0.75
	Group average	44.19	43.99	24.08	24.59	1.04	1.22

Table 2.3 – Dissection of expenses from continuing operations

Depreciation		Impairment to total expenditure		Other expenses		Total Expenditure	Total expenditure
2006/07	2007/08	2006/07	2007/08	2006/07	2007/08	2006/07	2007/08
%	%	%	%	%	%	\$	\$
13.75	15.03	0.00	-0.73	20.39	21.96	313,976	332,253
12.20	11.01	0.00	0.00	10.36	11.13	23,836	25,654
12.70	11.84	0.00	0.00	7.35	7.38	37,718	40,090
8.26	8.07	0.00	0.00	20.88	20.32	26,244	28,838
10.94	10.79	0.00	0.00	18.62	17.67	9,070	9,871
16.24	16.00	0.00	0.00	18.25	18.70	33,676	36,673
15.92	17.38	0.00	0.00	9.89	9.25	26,175	28,604
14.36	15.01	0.00	0.00	7.65	7.23	55,143	56,027
11.74	12.90	0.00	0.00	9.90	9.45	46,160	48,845
12.08	11.50	0.00	0.00	15.14	16.49	28,326	30,019
15.41	15.36	0.00	0.00	10.11	10.02	66,262	69,160
12.58	12.93	0.00	0.00	23.49	22.13	51,473	54,999
14.96	9.13	0.00	0.00	22.11	49.22	21,938	37,779
9.77	9.42	0.00	0.00	15.47	16.56	75,156	78,927
26.67	23.86	0.00	0.00	11.32	10.61	74,265	84,298
15.86	15.91	0.00	0.00	16.30	16.78	56,606	57,977
14.78	14.24	0.00	0.00	13.69	15.41	719,830	687,761
14.81	15.53	0.00	0.00	11.87	12.77	40,180	40,416
17.55	17.07	0.00	0.00	16.76	17.47	106,894	109,737
17.57	17.21	0.00	0.00	20.22	19.77	174,847	184,865
14.87	14.87	0.00	0.00	13.97	13.49	47,602	48,445
9.31	9.60	0.00	0.00	14.60	15.64	77,054	81,330
14.48	14.36	0.00	0.00	20.10	20.41	111,689	120,902
14.80	14.27	0.00	0.00	10.57	14.85	57,254	60,377
14.53	14.73	0.00	0.00	12.31	12.89	50,112	50,326
10.25	10.07	0.00	0.00	16.37	14.89	69,213	73,140
10.99	10.88	0.00	0.00	7.46	6.08	66,392	69,741
17.16	16.57	0.00	0.00	17.43	16.01	131,668	142,061
18.61	17.24	0.00	0.00	10.59	10.98	89,641	95,102
14.70	14.74	0.00	0.00	15.40	14.57	55,675	57,624
21.74	21.45	0.00	0.00	12.71	13.64	67,323	75,161
14.55	13.69	0.00	0.00	18.39	18.38	147,703	156,766
11.87	10.67	0.00	0.00	10.05	10.68	100,232	108,696
15.20	14.77	0.00	0.00	15.49	15.44	1,305,697	1,474,689

Table 2.3 – Dissection of expenses from continuing operations

Group	Council	Employee costs		Materials and contracts		Borrowing costs	
		2006/07 %	2007/08 %	2006/07 %	2007/08 %	2006/07 %	2007/08 %
4	Albury	34.05	34.60	26.31	24.30	2.35	2.21
	Armidale Dumaresq	36.69	38.46	27.96	29.75	5.08	4.41
	Ballina	34.67	30.92	34.61	34.95	1.44	2.09
	Bathurst Regional	36.17	36.46	31.25	33.41	1.88	0.86
	Bega Valley	40.08	34.03	36.49	29.14	3.97	4.96
	Broken Hill	46.55	45.77	16.21	15.95	0.14	0.14
	Byron	30.39	28.69	33.48	37.14	4.25	4.06
	Cessnock	37.43	33.96	31.11	34.69	2.02	1.67
	Clarence Valley	34.04	30.67	26.93	27.97	3.02	4.44
	Coffs Harbour	30.00	28.80	24.87	26.28	8.24	11.35
	Deniliquin	48.41	48.87	12.98	12.45	1.32	1.11
	Dubbo	30.47	30.99	26.59	26.52	3.82	3.57
	Eurobodalla	37.47	35.88	27.58	26.59	3.70	3.58
	Goulburn Mulwaree	38.19	36.12	20.22	21.11	5.93	6.36
	Great Lakes	33.01	33.70	32.37	32.69	2.58	2.50
	Greater Taree	32.95	32.96	29.53	31.95	3.15	3.59
	Griffith	44.25	47.56	31.74	27.75	0.63	0.09
	Kempsey	38.90	35.46	24.57	23.73	4.56	4.66
	Kiama	47.59	46.34	29.03	29.55	3.44	4.80
	Lismore	30.73	25.84	42.25	43.03	2.62	2.54
	Lithgow	39.47	40.89	31.34	28.29	2.47	2.77
	Maitland	39.61	37.28	30.78	34.53	1.96	1.98
	Mid-Western Regional	36.12	36.79	31.24	32.84	1.68	1.37
	Orange	35.95	34.27	34.27	34.74	2.07	1.98
	Port Macquarie-Hastings	33.40	32.45	28.26	28.77	4.20	3.45
	Port Stephens	32.99	33.23	38.33	38.77	2.57	2.52
	Queanbeyan	34.32	31.10	38.21	33.91	0.23	0.19
	Richmond Valley	36.05	34.21	25.07	27.70	2.31	2.78
	Shellharbour	41.00	43.74	22.36	21.86	0.58	0.59
	Singleton	34.70	33.09	32.42	36.54	1.46	1.31
	Tamworth Regional	36.11	36.49	25.81	25.06	2.74	3.01
Wagga Wagga	35.76	33.45	41.51	37.53	0.41	0.66	
Wingecarribee	31.72	31.81	27.09	28.22	2.05	1.93	
	Group average	35.60	34.33	30.05	30.33	2.87	3.11
5	Lake Macquarie	41.03	40.93	20.48	22.30	2.26	2.01
	Newcastle	43.93	38.32	28.52	27.61	1.14	1.19
	Shoalhaven	38.04	35.17	29.54	31.81	3.04	3.40
	Tweed	33.00	32.74	23.53	25.92	2.35	3.03
	Wollongong	42.55	41.87	23.27	23.91	1.32	1.34
	Group average	40.26	38.17	25.18	26.29	1.93	2.06
6	Camden	42.09	45.03	26.72	30.88	1.41	1.44
	Hawkesbury	38.35	35.16	31.57	33.15	0.42	0.40
	Wollondilly	38.01	37.88	30.08	24.91	2.98	1.35
	Group average	39.57	39.12	29.50	30.27	1.41	0.99

Table 2.3 – Dissection of expenses from continuing operations

Depreciation		Impairment to total expenditure		Other expenses		Total Expenditure	Total expenditure
2006/07	2007/08	2006/07	2007/08	2006/07	2007/08	2006/07	2007/08
%	%	%	%	%	%	\$	\$
25.34	25.95	0.00	0.00	11.95	12.95	74,046	78,915
21.02	15.56	0.00	0.00	9.24	11.83	36,183	38,375
20.02	24.00	0.00	0.00	9.26	8.05	48,247	55,727
19.49	18.02	0.00	0.00	11.21	11.26	55,709	58,098
8.62	22.64	0.00	0.00	10.84	9.22	41,661	53,859
24.10	23.79	0.00	0.00	13.00	14.35	27,402	27,351
23.63	22.59	0.00	0.00	8.25	7.52	45,311	52,219
22.33	18.30	0.00	5.48	7.11	5.88	46,573	54,533
27.54	29.04	0.00	0.00	8.48	7.87	81,557	90,505
28.70	26.91	0.03	0.17	8.19	6.49	87,174	99,512
23.90	24.94	0.00	0.00	13.39	12.63	12,451	13,208
23.92	24.97	0.00	0.00	15.20	13.96	59,039	61,421
19.70	18.50	0.00	0.00	11.54	15.44	62,245	69,651
24.45	25.75	0.00	0.00	11.21	10.65	37,917	41,372
20.70	19.34	0.00	0.00	11.34	11.77	47,264	52,151
27.17	24.36	0.00	0.00	7.19	7.15	40,254	44,035
14.92	16.07	0.00	0.00	8.46	8.54	34,725	34,578
25.64	29.90	0.00	0.00	6.33	6.25	37,261	42,786
12.57	12.44	0.00	0.00	7.37	6.87	36,514	39,480
17.08	21.75	0.00	0.00	7.31	6.84	57,500	71,969
14.64	16.22	0.00	0.00	12.07	11.83	24,046	25,410
16.35	14.40	0.00	0.00	11.30	11.80	43,566	49,742
21.69	20.06	0.00	0.00	9.28	8.94	37,632	42,596
18.98	20.62	0.00	0.00	8.73	8.39	56,306	60,952
27.93	29.85	0.00	0.00	6.21	5.48	91,185	102,756
17.46	16.45	0.00	0.00	8.65	9.03	75,957	81,765
16.72	25.39	0.00	0.00	10.53	9.41	46,096	55,307
26.73	26.22	0.00	0.00	9.85	9.08	35,299	38,309
19.09	18.90	0.00	0.00	16.97	14.91	50,953	52,901
23.43	22.97	0.42	0.00	7.99	6.10	32,068	35,468
28.12	27.60	0.00	0.06	7.23	7.77	79,085	78,533
14.39	18.26	0.00	0.00	7.93	10.10	72,077	77,424
22.75	20.74	0.00	0.00	16.39	17.30	57,523	62,350
21.69	22.42	0.01	0.17	9.78	9.64	1,670,826	1,843,259
25.38	23.22	0.00	0.00	10.85	11.53	126,281	140,260
17.60	14.67	0.00	0.00	8.81	18.22	161,017	192,392
18.93	19.79	0.00	0.00	10.44	9.83	128,947	141,462
31.90	29.98	0.00	0.00	9.22	8.34	108,988	121,967
19.54	19.14	0.00	0.00	13.32	13.75	171,093	180,693
21.97	20.59	0.00	0.00	10.65	12.89	696,326	776,774
14.83	14.75	0.00	0.00	14.95	7.90	44,135	44,509
13.94	15.53	0.00	0.00	15.72	15.76	50,356	55,427
20.75	17.59	0.00	0.00	8.18	18.26	31,861	34,829
15.97	15.80	0.00	0.00	13.55	13.81	126,352	134,765

Table 2.3 – Dissection of expenses from continuing operations

Group	Council	Employee costs		Materials and contracts		Borrowing costs	
		2006/07 %	2007/08 %	2006/07 %	2007/08 %	2006/07 %	2007/08 %
7	Blue Mountains	45.30	45.80	24.69	24.65	2.56	2.66
	Campbelltown	40.72	42.19	23.13	21.01	1.46	1.33
	Gosford	37.60	38.62	28.43	29.26	1.73	2.13
	Hills	37.11	35.89	23.41	26.96	0.00	0.00
	Hornsby	40.56	40.86	33.69	32.84	1.70	1.60
	Liverpool	40.75	39.15	32.13	32.32	3.01	2.92
	Penrith	43.46	44.47	31.08	30.76	2.73	2.63
	Wyong	34.50	32.17	31.79	28.31	3.36	4.13
	Group average	39.37	39.07	29.08	28.53	2.20	2.38
8	Brewarrina	39.52	38.32	28.69	31.63	1.22	0.97
	Conargo	34.87	35.81	39.58	33.83	0.00	0.00
	Jerilderie	36.12	35.70	33.94	32.85	1.25	1.61
	Urana	29.67	30.64	30.99	29.81	1.05	0.91
	Group average	33.72	35.49	34.87	31.94	0.78	0.95
9	Balranald	37.34	39.39	23.95	21.92	3.17	3.04
	Bogan	37.31	38.30	34.18	31.69	1.55	1.39
	Bombala	39.73	39.25	36.75	26.46	0.87	0.71
	Boorowa	36.99	39.61	26.42	21.40	2.41	2.64
	Bourke	40.65	35.65	22.16	29.60	1.85	2.08
	Carrathool	42.90	39.07	22.40	26.91	0.86	0.92
	Central Darling	36.51	32.73	39.36	40.99	0.62	0.48
	Coolamon	39.28	41.71	29.99	28.97	0.51	0.49
	Coonamble	40.68	38.08	29.33	31.44	0.19	0.15
	Gilgandra	56.89	50.75	22.49	24.76	0.37	5.05
	Gloucester	30.41	35.65	43.46	33.53	0.32	0.58
	Gundagai	43.43	42.68	16.80	15.92	0.21	0.30
	Guyra	35.63	34.95	27.47	31.12	1.24	1.10
	Harden	30.19	29.93	42.18	42.54	2.13	2.35
	Hay	33.95	32.86	31.28	31.50	0.65	0.72
	Lockhart	37.87	36.31	24.28	27.04	0.55	0.41
	Murrumbidgee	31.28	30.33	37.35	36.62	0.00	0.00
	Tumbarumba	30.89	34.71	44.23	34.33	0.42	2.56
	Wakool	35.22	36.40	25.28	11.50	3.04	3.47
	Walcha	35.42	34.05	33.72	34.27	0.44	0.51
	Warren	37.15	34.95	29.53	34.38	0.64	0.47
	Weddin	44.14	43.05	17.63	20.46	0.04	0.08
	Group average	38.34	37.63	30.41	29.63	0.99	1.50

Table 2.3 – Dissection of expenses from continuing operations

Depreciation		Impairment to total expenditure		Other expenses		Total Expenditure	Total expenditure
2006/07	2007/08	2006/07	2007/08	2006/07	2007/08	2006/07	2007/08
%	%	%	%	%	%	\$	\$
17.84	17.58	0.00	0.00	9.61	9.32	77,142	79,823
11.47	10.99	0.00	0.00	23.22	24.48	95,922	99,838
19.69	18.55	0.00	0.00	12.55	11.44	184,452	190,135
14.79	13.04	0.00	0.00	24.70	24.11	83,154	98,982
12.57	12.99	0.00	0.00	11.47	11.72	94,873	95,601
17.63	18.42	0.00	0.00	6.48	7.18	101,259	107,602
13.59	12.79	0.00	0.00	9.13	9.35	134,124	136,404
18.93	23.60	0.00	0.00	11.42	11.79	180,019	198,220
16.35	16.85	0.00	0.00	13.00	13.17	950,945	1,006,605
19.22	18.80	0.00	0.00	11.35	10.28	6,908	8,119
16.50	18.71	0.00	0.00	9.06	11.64	5,521	4,339
19.97	21.30	0.00	0.00	8.71	8.55	6,143	6,283
29.11	29.43	0.00	0.00	9.17	9.22	5,221	5,301
21.66	21.78	0.00	0.00	8.97	9.84	16,885	24,042
24.78	25.43	0.00	0.00	10.76	10.21	7,220	7,235
18.91	20.10	0.00	0.00	8.05	8.53	9,956	9,458
15.33	20.41	0.00	0.00	7.31	13.17	6,549	6,614
23.87	24.69	0.00	0.00	10.31	11.66	7,351	8,079
22.24	24.67	0.00	0.00	13.09	8.00	13,071	13,874
23.47	25.19	0.00	0.00	10.37	7.91	11,933	12,471
15.18	12.48	0.00	0.00	8.33	13.33	10,326	12,389
16.75	15.83	0.00	0.00	13.47	12.99	7,708	8,290
21.81	20.27	0.00	0.00	8.00	10.06	12,968	14,715
12.83	13.17	0.00	0.00	7.41	6.26	15,259	17,914
17.79	21.11	0.00	0.00	8.02	9.13	14,882	13,371
24.64	26.11	0.00	0.00	14.92	14.98	5,215	5,947
22.09	20.22	0.00	0.00	13.57	12.60	8,008	8,251
17.05	17.06	0.00	0.00	8.46	8.12	9,643	10,833
24.46	24.64	0.00	0.00	9.65	10.27	7,510	7,613
23.06	24.53	0.00	0.00	14.24	11.71	6,908	6,568
19.99	20.24	0.00	0.00	11.38	12.80	4,482	5,024
16.84	20.23	0.00	0.00	7.62	8.17	11,830	11,136
21.74	28.25	0.00	0.00	14.72	20.37	9,208	8,442
21.81	22.44	0.00	0.00	8.62	8.72	9,611	10,337
25.45	23.17	0.00	0.00	7.23	7.04	9,964	10,525
31.87	28.85	0.00	0.00	6.32	7.57	7,075	7,626
20.44	21.15	0.00	0.00	9.81	10.09	213,585	216,712

Table 2.3 – Dissection of expenses from continuing operations

Group	Council	Employee costs		Materials and contracts		Borrowing costs	
		2006/07 %	2007/08 %	2006/07 %	2007/08 %	2006/07 %	2007/08 %
10	Berrigan	34.66	33.41	24.30	19.36	3.21	1.84
	Bland	31.29	No Data	41.02	No Data	0.72	No Data
	Blayney	41.42	38.07	21.35	30.36	2.09	1.27
	Cobar	39.58	39.36	35.31	35.41	0.01	0.01
	Cootamundra	25.78	27.41	41.44	46.10	0.92	0.35
	Dungog	32.50	30.03	34.40	38.61	1.50	1.56
	Glen Innes Severn	37.32	41.83	32.47	26.34	1.49	3.06
	Gwydir	20.57	29.93	43.36	25.19	2.05	1.56
	Junee	34.61	31.28	39.21	41.65	2.89	3.35
	Kyogle	35.72	33.50	27.60	33.00	0.64	1.01
	Lachlan	38.65	39.30	24.60	28.66	0.57	0.56
	Liverpool Plains	35.35	32.28	25.65	29.45	0.83	1.10
	Murray	31.58	31.77	34.11	30.51	2.38	2.22
	Narrandera	34.51	42.25	26.06	33.58	0.03	0.04
	Narromine	30.98	35.17	24.31	31.84	0.15	0.47
	Oberon	40.32	34.54	30.12	38.97	0.61	0.44
	Snowy River	39.04	36.91	26.31	29.98	0.77	1.69
	Temora	37.94	36.81	33.27	31.02	0.01	0.02
	Tenterfield	37.96	36.45	25.85	29.51	0.52	0.58
	Upper Lachlan	40.97	42.09	26.29	24.49	1.32	1.52
	Uralla	49.18	46.24	26.26	31.32	1.37	1.05
	Walgett	30.64	34.64	44.42	39.75	0.22	0.13
	Wellington	41.54	42.88	20.06	12.96	4.28	4.74
	Wentworth	39.07	38.28	27.68	26.21	2.89	2.61
	Group average	36.02	36.50	30.65	30.47	1.24	1.35

Table 2.3 – Dissection of expenses from continuing operations

Depreciation		Impairment to total expenditure		Other expenses		Total Expenditure 2006/07	Total expenditure 2007/08
2006/07	2007/08	2006/07	2007/08	2006/07	2007/08	\$	\$
%	%	%	%	%	%		
27.15	28.31	0.00	6.12	10.69	10.96	13,931	15,188
20.16	No Data	0.00	No Data	6.80	No Data	17,745	No Data
21.73	18.19	0.00	0.00	13.41	12.11	8,946	11,064
16.90	16.23	0.00	0.00	8.20	8.99	19,138	20,114
18.53	17.09	0.00	0.00	13.32	9.05	12,017	13,204
20.63	19.21	0.00	0.00	10.98	10.58	10,478	11,367
19.85	18.50	0.58	0.82	8.87	9.45	18,547	19,337
26.16	25.79	0.00	0.00	7.87	17.53	20,184	22,247
15.39	15.84	0.00	0.00	7.90	7.89	9,941	10,695
27.17	24.34	0.00	0.00	8.87	8.15	13,628	15,729
27.72	23.65	0.00	0.00	8.46	7.83	23,426	26,800
30.04	31.62	0.00	0.00	8.14	5.55	16,836	19,327
19.61	22.85	0.00	0.00	12.32	12.66	12,725	12,394
14.21	15.42	0.00	0.53	25.19	8.20	15,670	13,712
16.23	17.92	0.00	0.00	28.33	14.60	14,950	12,875
18.39	15.82	0.00	0.00	10.57	10.23	10,018	12,108
19.20	19.17	0.00	0.00	14.69	12.25	19,689	21,452
17.27	18.96	0.00	0.00	11.51	13.18	10,061	9,519
26.61	24.76	0.00	0.00	9.07	8.71	12,188	13,209
21.86	21.46	0.00	0.00	9.57	10.45	17,449	17,777
15.57	13.42	0.00	0.00	7.62	7.97	12,620	13,694
12.96	11.19	0.00	0.00	11.75	14.28	18,724	18,663
25.04	28.92	0.00	0.00	9.08	10.50	17,721	16,757
22.84	24.54	0.00	0.00	7.52	8.35	12,948	12,789
20.97	20.94	0.03	0.32	11.13	10.42	375,824	360,021

Table 2.3 – Dissection of expenses from continuing operations

Group	Council	Employee costs		Materials and contracts		Borrowing costs	
		2006/07 %	2007/08 %	2006/07 %	2007/08 %	2006/07 %	2007/08 %
11	Bellingen	36.24	36.93	31.05	29.91	0.48	0.59
	Cabonne	33.83	31.79	31.86	28.66	0.67	0.51
	Cooma-Monaro	43.49	44.26	28.69	27.23	0.69	0.47
	Corowa	32.30	28.10	37.23	37.26	0.62	1.13
	Cowra	38.26	41.09	31.45	28.29	2.32	2.68
	Forbes	26.39	27.44	43.30	41.35	3.71	3.33
	Greater Hume	35.41	34.88	28.15	27.07	1.37	1.23
	Gunnedah	38.51	36.57	35.38	34.53	1.51	1.44
	Inverell	37.38	37.42	24.85	26.87	0.91	0.87
	Leeton	38.15	42.58	31.98	21.40	0.42	0.39
	Moree Plains	38.56	37.47	35.00	35.40	2.63	3.94
	Muswellbrook	37.63	35.84	28.90	31.15	2.89	2.98
	Nambucca	32.57	29.66	23.89	27.24	2.35	2.02
	Narrabri	26.65	31.85	37.86	30.95	2.23	2.36
	Palerang	31.72	34.45	39.18	34.14	3.22	3.03
	Parkes	35.07	34.48	34.53	28.20	0.03	0.31
	Tumut	32.81	39.38	18.35	15.11	0.08	0.00
	Upper Hunter	38.41	36.35	22.45	27.76	1.03	0.82
	Warrumbungle	34.05	No Data	29.69	No Data	0.42	No Data
	Yass Valley	28.32	31.85	31.01	25.53	1.80	1.82
	Young	33.01	31.21	31.52	34.20	2.67	2.15
	Group average	34.31	35.12	31.37	29.79	1.58	1.68
	NSW State average	39.29	38.66	28.03	27.92	1.69	1.86

Table 2.3 – Dissection of expenses from continuing operations

Depreciation		Impairment to total expenditure		Other expenses		Total Expenditure	Total expenditure
2006/07	2007/08	2006/07	2007/08	2006/07	2007/08	2006/07	2007/08
%	%	%	%	%	%	\$	\$
23.82	23.30	0.00	0.00	8.41	9.27	18,534	20,042
26.14	28.67	0.00	0.00	7.50	10.37	25,531	25,476
17.05	16.84	0.00	0.00	10.08	11.20	16,244	19,073
23.32	23.46	0.00	0.00	6.53	10.05	17,472	18,978
18.88	18.33	0.00	0.00	9.08	9.61	21,822	22,450
18.37	20.23	0.00	0.00	8.24	7.66	21,605	22,045
24.35	23.68	0.00	0.00	10.72	13.15	22,498	23,423
19.00	21.30	0.00	0.37	5.60	5.79	23,441	25,302
26.66	26.46	0.00	-1.34	10.19	9.71	23,990	25,046
15.31	19.42	0.00	0.00	14.14	16.21	14,520	14,189
16.74	17.34	0.00	0.00	7.07	5.85	32,944	34,500
23.37	21.80	0.00	0.00	7.22	8.24	22,952	23,917
29.91	29.51	0.00	0.00	11.27	11.57	21,266	23,569
20.50	21.62	0.00	0.00	12.76	13.22	25,652	25,258
17.05	18.02	0.00	0.00	8.83	10.36	21,560	20,733
21.73	27.73	0.00	0.00	8.64	9.28	25,667	23,538
30.86	31.85	0.00	0.00	17.90	13.66	23,488	21,737
23.62	21.76	0.00	0.00	14.49	13.31	23,611	28,753
25.26	No Data	0.00	No Data	10.58	No Data	24,744	No Data
23.83	24.71	0.00	0.00	15.04	16.09	23,435	22,448
21.20	21.65	0.00	0.00	11.60	10.80	14,060	16,496
22.55	22.91	0.00	-0.05	10.20	10.56	448,792	456,973
18.52	18.61	0.00	0.02	12.48	12.93	6,839,038	7,313,854

KEY PERFORMANCE INDICATOR

2.4 Total expenses from continuing operations per capita

This indicator measures the total expenses from continuing operations per head of population before excluding capital expenditure. It does not include water and sewerage rates.

The formula used for this indicator is:

$$\frac{\text{Total expenses from continuing operations}}{\text{Estimated resident population within council boundaries}}$$

Some factors affecting this indicator are:

- the socioeconomic characteristics of the area
- the rate of new development
- the demographic characteristics of the population
- the level of population increase or decrease.

Comparative performance for 2005/06, 2006/07 and 2007/08

	2005/06	2006/07	2007/08
TABLE B2.41			
Total expenses from continuing operations per capita	\$	\$	\$
NSW Mean	867	908	972
NSW High	4,036	3,961	5,783
NSW Low	493	512	569
NSW Median	1,115	1,181	1,263

Data sources for this indicator: council financial reports, income statement excluding water and sewerage from special schedule 1. The estimated resident population within council boundaries is the preliminary figure calculated by the ABS for 30 June 2007.

Table 2.4 – Total expenses from continuing operations per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
1	Sydney	1,932.20	2,086.89	8.0	2,022.91	-3.1
2	Ashfield	564.27	593.89	5.2	613.34	3.3
	Botany Bay	1,014.40	1,019.97	0.5	1,067.81	4.7
	Burwood	785.29	836.14	6.5	886.24	6.0
	Hunters Hill	651.85	651.96	0.0	703.51	7.9
	Kogarah	567.94	593.56	4.5	656.50	10.6
	Lane Cove	745.62	808.49	8.4	892.56	10.4
	Leichhardt	1,028.61	1,067.42	3.8	1,080.46	1.2
	Manly	1,126.29	1,177.13	4.5	1,257.45	6.8
	Mosman	974.86	999.23	2.5	1,067.28	6.8
	North Sydney	1,028.01	1,072.78	4.4	1,100.81	2.6
	Pittwater	865.03	893.86	3.3	966.78	8.2
	Strathfield	671.93	674.41	0.4	1,092.51	62.0
	Waverley	1,174.87	1,210.92	3.1	1,213.83	0.2
	Willoughby	964.77	1,142.04	18.4	1,235.70	8.2
	Woollahra	1,003.00	1,069.75	6.7	1,192.35	11.5
	Group average	859.11	902.44	5.0	1,029.90	14.1
3	Auburn	578.72	608.11	5.1	569.35	-6.4
	Bankstown	591.58	594.78	0.5	610.81	2.7
	Blacktown	568.43	607.88	6.9	649.35	6.8
	Canada Bay	685.06	690.33	0.8	688.51	-0.3
	Canterbury	573.39	566.70	-1.2	590.40	4.2
	Fairfield	602.42	593.86	-1.4	645.29	8.7
	Holroyd	608.35	607.35	-0.2	634.68	4.5
	Hurstville	628.44	654.01	4.1	724.78	10.8
	Ku-ring-gai	610.46	639.53	4.8	684.79	7.1
	Marrickville	830.98	867.60	4.4	917.43	5.7
	Parramatta	806.36	848.93	5.3	900.40	6.1
	Randwick	677.37	704.69	4.0	742.42	5.4
	Rockdale	562.41	577.49	2.7	609.71	5.6
	Ryde	657.94	670.88	2.0	732.50	9.2
	Sutherland	660.51	705.97	6.9	749.72	6.2
	Warringah	698.49	713.11	2.1	773.50	8.5
	Group average	639.71	660.96	3.3	698.75	5.7

Table 2.4 – Total expenses from continuing operations per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
4	Albury	1,118.00	1,184.89	6.0	1,273.51	7.5
	Armidale Dumaresq	1,151.27	1,108.25	-3.7	1,401.76	26.5
	Ballina	991.29	918.28	-7.4	958.00	4.3
	Bathurst Regional	1,064.13	1,131.81	6.4	1,287.88	13.8
	Bega Valley	1,032.87	1,049.15	1.6	1,106.87	5.5
	Broken Hill	1,295.90	1,378.03	6.3	1,409.19	2.3
	Byron	1,274.95	1,088.45	-14.6	1,427.34	31.1
	Cessnock	944.58	955.46	1.2	1,113.26	16.5
	Clarence Valley	1,396.12	1,448.90	3.8	1,494.19	3.1
	Coffs Harbour	952.88	966.27	1.4	1,046.30	8.3
	Deniliquin	951.03	1,074.35	13.0	1,193.14	11.1
	Dubbo	1,013.98	1,072.96	5.8	1,109.81	3.4
	Eurobodalla	1,084.92	1,190.86	9.8	1,325.58	11.3
	Goulburn Mulwaree	1,000.77	1,013.11	1.2	1,165.15	15.0
	Great Lakes	1,333.65	1,348.04	1.1	1,564.89	16.1
	Greater Taree	819.39	854.47	4.3	932.12	9.1
	Griffith	1,012.69	977.44	-3.5	1,106.03	13.2
	Kempsey	938.07	950.25	1.3	991.63	4.4
	Kiama	1,751.98	1,791.48	2.3	2,113.66	18.0
	Lismore	1,043.27	1,070.67	2.6	1,244.94	16.3
	Lithgow	817.13	677.33	-17.1	835.89	23.4
	Maitland	670.22	695.99	3.8	748.08	7.5
	Mid-Western Regional	1,377.31	1,368.96	-0.6	1,616.26	18.1
	Orange	1,040.14	801.85	-22.9	1,260.20	57.2
	Port Macquarie-Hastings	944.73	905.31	-4.2	1,011.89	11.8
	Port Stephens	1,181.43	1,193.35	1.0	1,263.79	5.9
	Queanbeyan	767.06	889.19	15.9	1,117.69	25.7
	Richmond Valley	1,304.36	1,269.71	-2.7	1,318.37	3.8
	Shellharbour	741.57	804.12	8.4	822.77	2.3
	Singleton	1,066.23	1,200.95	12.6	1,262.19	5.1
	Tamworth Regional	1,104.66	1,115.85	1.0	1,128.81	1.2
Wagga Wagga	923.68	1,119.88	21.2	1,096.92	-2.0	
Wingecarribee	968.57	999.47	3.2	1,108.67	10.9	
	Group average	1,030.20	1,049.43	1.9	1,160.96	10.6
5	Lake Macquarie	604.58	666.05	10.2	726.39	9.1
	Newcastle	1,008.47	1,091.31	8.2	1,279.57	17.3
	Shoalhaven	1,039.40	1,090.28	4.9	1,185.26	8.7
	Tweed	930.82	931.60	0.1	1,018.91	9.4
	Wollongong	846.26	890.50	5.2	923.95	3.8
		Group average	850.19	903.62	6.3	990.39
6	Camden	740.53	841.32	13.6	853.61	1.5
	Hawkesbury	719.89	729.85	1.4	812.28	11.3
	Wollondilly	793.96	759.01	-4.4	832.61	9.7
		Group average	746.26	774.56	3.8	831.53

Table 2.4 – Total expenses from continuing operations per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
7	Blue Mountains	972.08	1,018.11	4.7	1,101.80	8.2
	Campbelltown	659.77	643.91	-2.4	677.05	5.1
	Gosford	760.73	798.27	4.9	852.62	6.8
	Hills	493.15	512.27	3.9	589.09	15.0
	Hornsby	590.23	603.23	2.2	612.22	1.5
	Liverpool	557.48	588.54	5.6	622.22	5.7
	Penrith	693.93	755.44	8.9	769.67	1.9
	Wyong	697.84	720.43	3.2	827.25	14.8
	Group average	657.05	683.13	4.0	730.40	6.9
8	Brewarrina	3,193.73	2,833.26	-11.3	3,681.58	29.9
	Conargo	2,946.69	3,090.09	4.9	2,483.87	-19.6
	Jerilderie	3,115.98	3,135.86	0.6	3,463.92	10.5
	Urana	3,907.85	3,657.53	-6.4	3,971.23	8.6
	Group average	3,274.30	3,263.29	-0.3	3,369.71	3.3
9	Balranald	2,390.48	2,312.06	-3.3	2,499.20	8.1
	Bogan	2,503.38	2,675.23	6.9	2,643.09	-1.2
	Bombala	2,165.35	2,373.13	9.6	2,209.87	-6.9
	Boorowa	2,457.31	2,774.85	12.9	3,144.32	13.3
	Bourke	2,525.09	2,910.73	15.3	3,807.83	30.8
	Carrathool	3,211.06	3,261.64	1.6	3,619.55	11.0
	Central Darling	4,036.16	3,961.44	-1.9	5,783.09	46.0
	Coolamon	1,627.82	1,775.57	9.1	1,914.56	7.8
	Coonamble	2,456.09	2,510.11	2.2	3,113.77	24.0
	Gilgandra	3,090.13	3,085.76	-0.1	3,654.92	18.4
	Gloucester	2,806.39	2,697.11	-3.9	2,319.05	-14.0
	Gundagai	1,313.50	1,199.26	-8.7	1,306.85	9.0
	Guyra	1,347.09	1,577.27	17.1	1,980.96	25.6
	Harden	2,245.96	2,088.44	-7.0	2,396.14	14.7
	Hay	1,809.28	1,777.56	-1.8	1,778.19	0.0
	Lockhart	1,965.63	1,811.34	-7.8	1,904.20	5.1
	Murrumbidgee	1,482.06	1,540.27	3.9	1,740.96	13.0
	Tumbarumba	2,357.60	3,012.94	27.8	2,745.92	-8.9
	Wakool	1,818.65	1,619.25	-11.0	1,500.23	-7.4
	Walcha	2,632.35	2,659.51	1.0	3,157.69	18.7
	Warren	2,705.47	2,781.98	2.8	3,380.51	21.5
Weddin	1,878.38	1,786.33	-4.9	1,963.58	9.9	
Group average	2,306.07	2,349.34	1.9	2,567.45	9.3	

Table 2.4 – Total expenses from continuing operations per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
10	Berrigan	1,752.20	1,268.24	-27.6	1,361.95	7.4
	Bland	2,475.04	2,576.04	4.1	No Data	N/A
	Blayney	1,217.92	1,193.36	-2.0	1,445.93	21.2
	Cobar	2,970.48	3,449.73	16.1	3,540.54	2.6
	Cootamundra	1,115.05	1,147.02	2.9	1,488.77	29.8
	Dungog	1,001.18	1,058.27	5.7	1,173.18	10.9
	Glen Innes Severn	1,619.23	1,864.51	15.1	1,866.18	0.1
	Gwydir	No Data	3,388.19	N/A	3,688.55	8.9
	Junee	1,490.71	1,574.64	5.6	1,674.27	6.3
	Kyogle	1,388.16	1,397.12	0.6	1,474.91	5.6
	Lachlan	2,877.72	2,815.23	-2.2	3,549.31	26.1
	Liverpool Plains	1,768.08	1,886.63	6.7	2,109.19	11.8
	Murray	1,431.86	1,514.15	5.7	1,393.17	-8.0
	Narrandera	1,540.72	1,693.38	9.9	1,909.83	12.8
	Narromine	1,507.32	1,480.52	-1.8	1,643.44	11.0
	Oberon	1,375.62	1,530.26	11.2	2,508.72	63.9
	Snowy River	No Data	2,302.21	N/A	2,259.35	-1.9
	Temora	1,390.56	1,508.28	8.5	1,518.88	0.7
	Tenterfield	1,628.66	1,492.40	-8.4	1,666.96	11.7
	Upper Lachlan	2,025.25	2,116.54	4.5	2,195.80	3.7
	Uralla	1,739.92	1,858.31	6.8	2,174.88	17.0
	Walgett	1,986.18	2,054.06	3.4	2,437.27	18.7
	Wellington	1,655.54	1,684.03	1.7	1,610.42	-4.4
	Wentworth	1,271.23	1,392.98	9.6	1,417.54	1.8
	Group average	1,540.90	1,771.52	15.0	1,869.62	5.5

Table 2.4 – Total expenses from continuing operations per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
11	Bellingen	1,197.44	1,210.85	1.1	1,248.49	3.1
	Cabonne	1,899.32	1,862.73	-1.9	1,811.90	-2.7
	Cooma-Monaro	1,337.21	1,306.29	-2.3	1,477.82	13.1
	Corowa	1,191.17	1,149.35	-3.5	1,189.26	3.5
	Cowra	1,362.00	1,398.57	2.7	1,455.12	4.0
	Forbes	1,647.18	1,840.05	11.7	1,879.92	2.2
	Greater Hume	2,045.67	1,952.10	-4.6	2,104.94	7.8
	Gunnedah	1,610.57	1,737.82	7.9	1,886.61	8.6
	Inverell	1,165.00	1,223.02	5.0	1,231.07	0.7
	Leeton	823.05	979.73	19.0	847.13	-13.5
	Moree Plains	2,267.57	1,829.28	-19.3	2,371.19	29.6
	Muswellbrook	1,150.24	1,168.75	1.6	1,201.76	2.8
	Nambucca	887.39	967.12	9.0	1,057.75	9.4
	Narrabri	1,844.55	1,602.43	-13.1	1,641.49	2.4
	Palerang	No Data	1,600.41	N/A	1,362.25	-14.9
	Parkes	1,258.15	1,320.42	4.9	1,766.18	33.8
	Tumut	1,346.17	1,728.22	28.4	1,553.57	-10.1
	Upper Hunter	1,565.55	1,470.71	-6.1	1,777.25	20.8
	Warrumbungle	No Data	2,053.98	N/A	No Data	N/A
	Yass Valley	1,258.27	1,569.79	24.8	1,571.71	0.1
	Young	930.95	936.09	0.6	1,145.19	22.3
	Group average	1,326.35	1,454.99	9.7	1,456.32	0.1
	NSW State average	867.26	908.73	4.8	972.40	7.0

KEY PERFORMANCE INDICATOR

2.5 Unrestricted current ratio

This indicator is a measure of a council's ability to meet its financial obligations such as paying for goods and services supplied. It assesses the level of liquidity and the ability to satisfy obligations as they fall due in the short term. A ratio of 1.5:1 indicates that for every dollar in unrestricted current liabilities, the council has \$1.50 in unrestricted current assets on hand to meet the liability. If the ratio is less than 1.5:1, the ratio is unsatisfactory and council may be unable to meet its short term commitments. A ratio of between 1.5:1 and 2:1 is satisfactory and shows that a council has sufficient liquid assets on hand to meet its short term liabilities. A ratio of 2:1 or better is generally viewed by the industry as good.

Unrestricted current assets are those where there is no form of restriction imposed by legislation or some other externally imposed requirement. Restricted current assets have restrictions on their use eg developer contributions, RTA contributions, water and sewerage rates, charges and grants, and domestic waste management charges.

The formula used for this indicator is:

$$\frac{\text{Current assets less all current external restrictions}}{\text{Current liabilities less current specific purpose liabilities}}$$

Some factors affecting this indicator are:

- planning and budgetary controls
- cash management and the timing of cash flows
- the level of restricted assets
- credit management policies and economic circumstances.

Comparative performance for 2005/06, 2006/07 and 2007/08

The unrestricted current ratios in NSW ranged from a low of 0.72 (Deniliquin Council) to a high of 12.09 (Conargo Shire Council). There were seventeen councils in 2007/08 with a ratio lower than or equal to 1.5:1. In 2007/08, thirteen of the councils that had a ratio of less than 1.5:1 were urban-based.

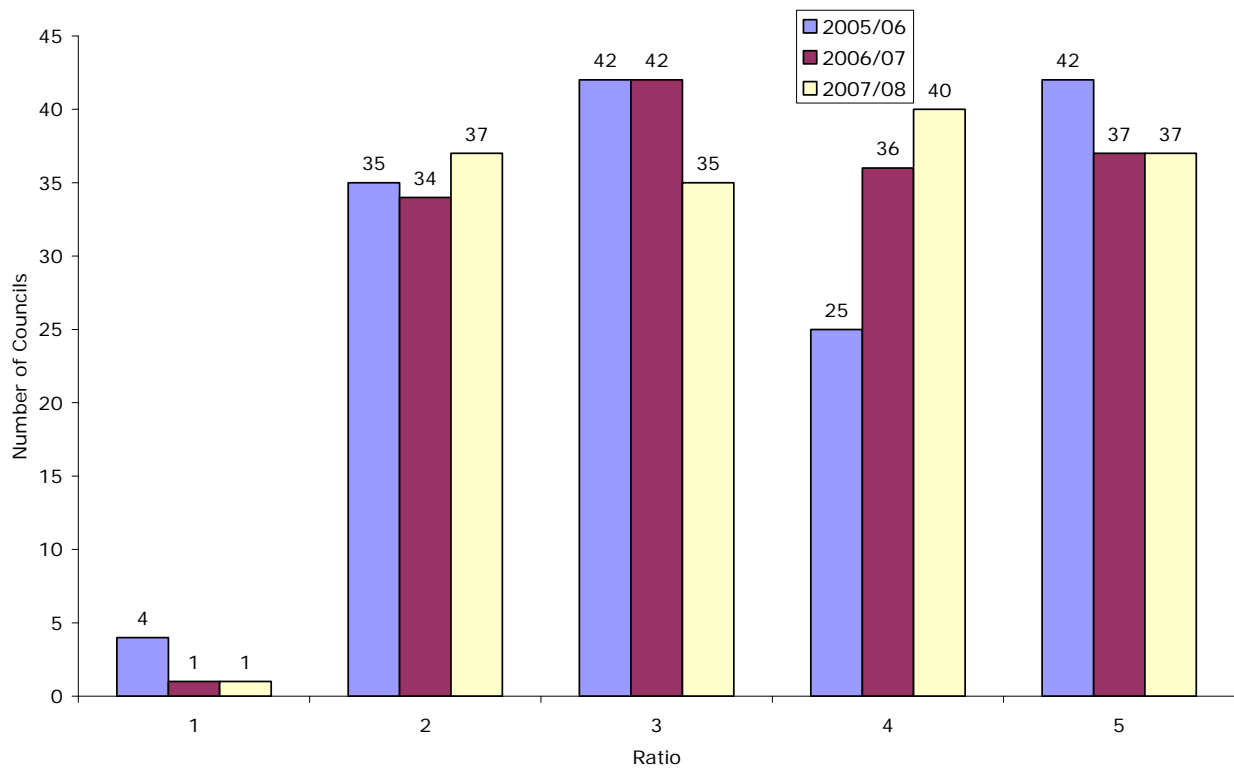
From the eleven categories of councils, group 7 had the lowest average unrestricted current ratio with 2.09, while group 8 had the highest average ratio with 6.12.

Percentage of councils in each unrestricted current ratio range

TABLE B2.51

Current ratio range	2005/06		2006/07		2007/08	
	No of Councils	%	No of councils	%	No of councils	%
<=1	4	2.7%	1	0.6%	1	0.7%
>1=2	35	23.6%	34	22.7%	37	24.6%
>2=3	42	28.4%	42	28.0%	35	23.3%
>3=4	25	16.9%	36	24.0%	40	26.7%
>4	42	28.4%	37	24.7%	37	24.7%
	148	100.0%	150	100.0%	150	100.0%

B2.52 - Range of unrestricted current ratios for NSW councils from 2005/06 to 2007/08



Data source for this indicator: council financial reports, note 13.

Table 2.5 – Unrestricted current ratio

Group	Council	2005/06 %	2006/07 %	2007/08 %
1	Sydney	4.69	6.15	3.32
2	Ashfield	1.49	2.40	2.12
	Botany Bay	1.65	1.59	1.33
	Burwood	0.83	1.40	3.95
	Hunters Hill	3.84	3.87	3.81
	Kogarah	1.77	1.85	1.97
	Lane Cove	6.16	5.78	4.25
	Leichhardt	2.79	2.89	3.11
	Manly	2.16	1.15	1.01
	Mosman	1.46	1.50	1.49
	North Sydney	3.33	2.15	2.96
	Pittwater	2.57	2.40	3.24
	Strathfield	2.64	3.62	3.93
	Waverley	2.94	3.36	3.16
	Willoughby	7.01	4.61	10.92
	Woollahra	2.43	3.04	3.22
	Group average	2.67	2.65	3.71
3	Auburn	2.07	2.40	3.89
	Bankstown	2.90	3.28	3.07
	Blacktown	5.69	6.05	6.35
	Canada Bay	1.64	1.36	1.72
	Canterbury	3.79	3.63	2.65
	Fairfield	3.40	3.32	3.53
	Holroyd	4.00	4.90	4.95
	Hurstville	2.34	2.47	3.95
	Ku-ring-gai	2.05	2.16	1.84
	Marrickville	1.67	1.25	3.74
	Parramatta	2.35	0.78	1.82
	Randwick	2.78	2.42	2.37
	Rockdale	3.45	2.61	2.71
	Ryde	1.82	1.71	3.65
	Sutherland	2.21	2.53	1.45
	Warringah	3.52	4.11	3.72
	Group average	3.04	2.52	3.17

Table 2.5 – Unrestricted current ratio

Group	Council	2005/06 %	2006/07 %	2007/08 %
4	Albury	1.29	1.64	1.39
	Armidale Dumaresq	2.43	2.49	2.48
	Ballina	3.91	3.39	3.95
	Bathurst Regional	2.35	2.25	2.91
	Bega Valley	1.59	1.58	1.56
	Broken Hill	3.55	3.78	3.65
	Byron	1.10	3.01	1.93
	Cessnock	1.82	1.22	1.83
	Clarence Valley	0.76	1.25	2.02
	Coffs Harbour	1.12	2.09	1.86
	Deniliquin	1.84	0.76	0.72
	Dubbo	2.68	3.20	3.41
	Eurobodalla	1.47	2.10	1.90
	Goulburn Mulwaree	7.63	2.92	1.80
	Great Lakes	2.12	2.47	1.64
	Greater Taree	1.68	1.85	1.94
	Griffith	1.22	1.26	1.07
	Kempsey	1.07	1.14	1.80
	Kiama	1.75	2.02	2.54
	Lismore	3.21	2.57	2.04
	Lithgow	1.08	3.17	2.57
	Maitland	2.17	2.62	2.77
	Mid-Western Regional	4.05	5.34	4.61
	Orange	2.86	2.72	3.50
	Port Macquarie-Hastings	2.79	3.49	1.24
	Port Stephens	0.65	1.89	1.90
	Queanbeyan	4.96	4.57	3.35
	Richmond Valley	3.81	3.48	2.31
	Shellharbour	4.39	4.23	4.24
	Singleton	3.68	2.73	2.17
	Tamworth Regional	4.19	3.94	4.67
	Wagga Wagga	4.62	5.11	4.37
Wingecarribee	2.32	2.53	1.09	
	Group average	2.26	2.54	2.31
5	Lake Macquarie	2.51	2.96	2.77
	Newcastle	2.64	2.52	3.60
	Shoalhaven	2.51	3.25	2.50
	Tweed	2.25	2.33	2.38
	Wollongong	1.76	1.70	1.79
	Group average	2.30	2.54	2.63
6	Camden	1.75	2.24	2.27
	Hawkesbury	4.53	3.63	4.43
	Wollondilly	2.61	2.38	2.77
	Group average	2.63	2.81	3.21

Table 2.5 – Unrestricted current ratio

Group	Council	2005/06 %	2006/07 %	2007/08 %
7	Blue Mountains	1.51	1.70	1.44
	Campbelltown	1.90	2.39	2.56
	Gosford	1.23	0.71	2.68
	Hills	8.52	6.95	5.63
	Hornsby	2.05	2.20	1.21
	Liverpool	1.74	1.46	1.03
	Penrith	1.19	1.33	1.15
	Wyong	1.63	1.82	1.96
	Group average	1.96	1.88	2.09
8	Brewarrina	2.82	2.16	3.29
	Conargo	11.95	21.75	12.09
	Jerilderie	2.95	3.52	3.71
	Urana	9.00	8.37	7.92
	Group average	6.94	8.70	6.12
9	Balranald	3.81	3.89	2.63
	Bogan	2.98	2.98	4.13
	Bombala	2.98	2.72	4.43
	Boorowa	5.17	6.06	4.93
	Bourke	1.30	1.40	1.01
	Carrathool	2.76	6.84	4.68
	Central Darling	2.41	2.51	2.66
	Coolamon	5.89	8.84	6.66
	Coonamble	4.29	8.24	3.66
	Gilgandra	2.25	3.30	2.34
	Gloucester	1.62	1.42	1.39
	Gundagai	3.59	3.60	3.91
	Guyra	3.42	2.78	2.31
	Harden	2.77	3.69	3.30
	Hay	6.53	5.38	3.99
	Lockhart	5.02	6.97	5.83
	Murrumbidgee	11.66	15.40	8.20
	Tumbarumba	4.40	5.04	5.10
	Wakool	1.13	1.75	1.96
	Walcha	7.98	4.85	8.19
Warren	3.97	4.55	6.49	
Weddin	4.31	4.53	5.01	
Group average	3.38	3.88	3.48	

Table 2.5 – Unrestricted current ratio

Group	Council	2005/06 %	2006/07 %	2007/08 %
10	Berrigan	1.33	1.51	3.00
	Bland	1.65	3.80	No Data
	Blayney	3.42	2.98	2.70
	Cobar	3.96	2.30	3.58
	Cootamundra	3.92	5.47	4.13
	Dungog	1.75	2.08	3.36
	Glen Innes Severn	1.87	2.26	1.53
	Gwydir	No Data	1.02	1.23
	Junee	4.70	3.42	1.99
	Kyogle	4.09	4.71	5.74
	Lachlan	2.01	3.28	3.74
	Liverpool Plains	5.29	6.06	3.83
	Murray	2.68	2.24	2.40
	Narrandera	4.62	4.12	11.42
	Narromine	3.76	4.23	3.34
	Oberon	5.08	3.41	7.27
	Snowy River	No Data	1.73	1.58
	Temora	3.98	2.99	3.02
	Tenterfield	4.52	4.76	5.07
	Upper Lachlan	4.13	2.63	3.46
	Uralla	0.82	0.64	1.24
Walgett	3.99	3.59	3.16	
Wellington	3.71	5.80	8.49	
Wentworth	1.90	2.76	2.20	
	Group average	2.79	2.76	3.14

Table 2.5 – Unrestricted current ratio

Group	Council	2005/06 %	2006/07 %	2007/08 %
11	Bellingen	3.67	4.40	3.27
	Cabonne	5.40	7.45	4.24
	Cooma-Monaro	2.91	2.87	3.00
	Corowa	3.70	4.90	3.02
	Cowra	2.71	2.69	3.15
	Forbes	4.77	4.25	5.84
	Greater Hume	2.02	4.97	4.95
	Gunnedah	5.57	6.63	4.73
	Inverell	9.65	12.36	9.44
	Leeton	5.28	1.53	2.15
	Moree Plains	2.28	2.88	2.03
	Muswellbrook	4.35	3.59	5.42
	Nambucca	2.18	2.44	1.73
	Narrabri	4.14	6.09	2.75
	Palerang	No Data	1.89	2.15
	Parkes	4.28	8.80	4.37
	Tumut	5.65	4.70	3.27
	Upper Hunter	5.30	6.16	6.71
	Warrumbungle	No Data	3.26	No Data
	Yass Valley	4.99	4.20	3.10
	Young	4.75	5.54	2.08
	Group average	4.16	4.42	3.61
	NSW State average	2.77	2.83	2.86

KEY PERFORMANCE INDICATOR

2.6 Debt service ratio

This indicator assesses the degree to which revenues from continuing operations are committed to the repayment of debt. It is generally higher for councils in growth areas where loans have been required to fund infrastructure such as roads and water and sewerage works. Debt service costs include debt redemption from revenue, transfers to sinking funds and bank overdraft interest.

The Department's accepted benchmark for the debt service ratio is <10% satisfactory, 10% to 20% is fair, and >20% is of concern. High growth coastal councils may have a high debt service ratio. The use of loan funds for infrastructure improvements and other capital purposes is considered to be a prudent financial strategy allowing for contribution to the cost of the asset through its life by the community. When assessing this financial indicator, the ratio may be compared over a number of years in conjunction with other financial performance ratios such as the unrestricted current ratio.

The formula used for this indicator is:

$$\frac{\text{Net debt service cost x 100}}{\text{Income from continuing operations}}$$

Some factors affecting this indicator are:

- new development
- debt policy
- interest rate movements and loan terms
- capital investment strategies and capital contributions policies
- the level of cash reserves
- the state of infrastructure/life stage of assets
- variations in loan repayments.

Comparative performance for 2005/06, 2006/07 and 2007/08

Debt service ratios in NSW in 2007/08 ranged from a low of 0.0%, which indicates that councils had no long term debt or significant revenues committed to servicing long term debt (17 Councils), to a high of 52.39% (Berrigan Shire Council). 81 councils (54.0%) of the 152 councils had a debt service ratio of less than or equal to 5% and a further 43 councils (28.7%) had a ratio of greater than 5% and less than or equal to 10%. 7 councils (4.7%) had a ratio of greater than 10% and less than or equal to 15%. In 2007/08, the 81 urban councils (groups 1 to 7) had an average debt service ratio of 4.5% compared with the 71 rural councils (groups 8 to 11) who had an average debt service ratio of 4.2%.

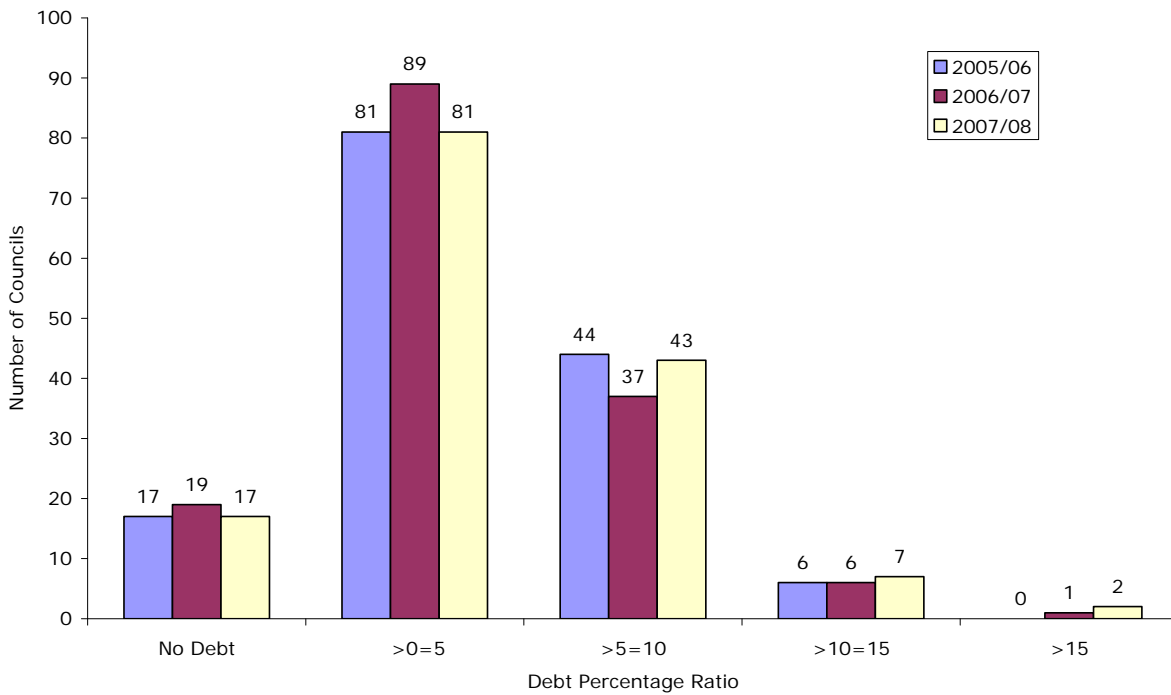
In 2007/08, of the 11 categories of councils, group 4 had the highest average debt service ratio of 7.27% and group 1 had the lowest average ratio with 0.00%.

Debt service ratios

TABLE B2.61

Debt service ratio range	2005/06		2006/07		2007/08	
	No of Councils	%	No of councils	%	No of councils	%
No debt	17	11.5%	19	12.5%	17	11.3
>0=5	81	54.7%	89	58.6%	81	54.0
>5=10	44	29.7%	37	24.3%	43	28.7
>10=15	6	4.1%	6	3.9%	7	4.7
>15	0	0.0%	1	0.7%	2	1.3
	148	100.0%	152	100.0%	150	100.0%

B2.62 - Range of debt service ratios for NSW councils from 2005/06 to 2007/08



Data source for this indicator: council financial reports, note 13.

Table 2.6 – Debt service ratio

Group	Council	2005/06 %	2006/07 %	2007/08 %
1	Sydney	0.00	0.00	0.00
2	Ashfield	0.00	0.00	1.22
	Botany Bay	0.00	0.00	0.00
	Burwood	2.09	1.46	1.31
	Hunters Hill	4.00	3.91	3.93
	Kogarah	0.01	0.01	0.01
	Lane Cove	0.16	0.00	0.00
	Leichhardt	5.73	5.13	4.38
	Manly	3.08	3.18	3.56
	Mosman	6.51	6.56	4.74
	North Sydney	0.09	0.00	0.00
	Pittwater	2.32	1.88	1.77
	Strathfield	4.08	3.08	2.28
	Waverley	3.63	2.67	1.82
	Willoughby	2.15	0.79	0.92
	Woollahra	0.00	0.68	0.85
	Group average	2.28	1.97	1.62
3	Auburn	2.60	3.66	3.38
	Bankstown	5.09	4.75	4.59
	Blacktown	0.00	0.00	0.00
	Canada Bay	2.74	2.47	2.37
	Canterbury	0.36	0.38	0.37
	Fairfield	3.44	3.37	2.61
	Holroyd	4.31	4.11	2.05
	Hurstville	1.32	1.18	3.59
	Ku-ring-gai	3.19	3.17	3.43
	Marrickville	4.46	4.34	9.94
	Parramatta	7.55	6.80	6.86
	Randwick	0.00	0.00	0.00
	Rockdale	2.67	4.60	2.98
	Ryde	3.16	2.59	1.98
	Sutherland	3.82	3.67	3.70
	Warringah	2.22	3.41	1.86
	Group average	2.99	3.03	3.13

Table 2.6 – Debt service ratio

Group	Council	2005/06 %	2006/07 %	2007/08 %
4	Albury	6.29	4.91	5.67
	Armidale Dumaresq	8.66	10.39	9.88
	Ballina	2.64	3.39	5.30
	Bathurst Regional	7.18	7.22	7.29
	Bega Valley	5.38	7.02	9.20
	Broken Hill	0.00	0.00	0.00
	Byron	7.01	8.06	9.29
	Cessnock	4.47	4.35	4.45
	Clarence Valley	7.80	7.79	9.40
	Coffs Harbour	14.21	17.37	22.70
	Deniliquin	5.86	5.07	5.38
	Dubbo	4.24	4.92	4.98
	Eurobodalla	6.64	6.55	6.40
	Goulburn Mulwaree	7.16	9.72	12.69
	Great Lakes	7.19	7.79	9.09
	Greater Taree	7.36	7.95	8.70
	Griffith	2.46	3.94	4.48
	Kempsey	14.28	13.39	13.81
	Kiama	7.07	12.53	10.21
	Lismore	4.77	4.54	5.33
	Lithgow	2.83	2.79	3.41
	Maitland	5.07	4.56	4.74
	Mid-Western Regional	14.96	3.16	2.53
	Orange	7.22	7.62	7.05
	Port Macquarie-Hastings	7.07	11.50	12.05
	Port Stephens	5.42	5.51	6.17
	Queanbeyan	1.49	1.10	1.15
	Richmond Valley	1.95	4.01	5.39
	Shellharbour	0.00	0.00	0.00
	Singleton	3.03	2.62	2.47
	Tamworth Regional	6.92	5.80	6.44
	Wagga Wagga	0.06	0.05	0.05
Wingecarribee	6.54	4.20	4.03	
	Group average	6.15	6.44	7.27
5	Lake Macquarie	6.25	5.89	5.28
	Newcastle	1.80	2.43	2.12
	Shoalhaven	7.67	7.06	9.36
	Tweed	6.91	6.88	7.35
	Wollongong	2.32	1.25	1.05
	Group average	4.73	4.44	4.62
6	Camden	5.38	5.66	5.42
	Hawkesbury	0.02	0.02	0.02
	Wollondilly	2.30	2.76	3.01
	Group average	2.30	2.46	2.58

Table 2.6 – Debt service ratio

Group	Council	2005/06 %	2006/07 %	2007/08 %
7	Blue Mountains	6.49%	6.15%	6.83%
	Campbelltown	5.39%	6.41%	5.95%
	Gosford	4.06%	4.23%	5.39%
	Hills	0.00%	0.00%	0.00%
	Hornsby	5.19%	4.91%	4.66%
	Liverpool	7.58%	7.30%	7.67%
	Penrith	7.20%	7.38%	7.13%
	Wyong	11.07%	10.25%	9.96%
	Group average	6.16%	6.09%	6.25%
8	Brewarrina	1.88%	3.44%	3.04%
	Conargo	0.00%	0.00%	0.00%
	Jerilderie	3.41%	2.82%	2.81%
	Urana	2.39%	2.35%	2.33%
	Group average	1.90%	1.63%	2.02%
9	Balranald	7.32%	7.95%	7.05%
	Bogan	9.68%	8.70%	8.25%
	Bombala	7.02%	2.33%	5.56%
	Boorowa	3.16%	6.07%	4.77%
	Bourke	6.83%	7.94%	9.72%
	Carrathool	2.68%	4.99%	3.80%
	Central Darling	1.05%	1.05%	0.87%
	Coolamon	0.00%	0.00%	0.00%
	Coonamble	0.74%	0.46%	0.44%
	Gilgandra	1.97%	2.12%	2.38%
	Gloucester	0.47%	0.42%	0.91%
	Gundagai	0.00%	0.00%	0.00%
	Guyra	4.61%	4.35%	8.53%
	Harden	6.10%	8.23%	11.01%
	Hay	0.08%	0.13%	0.15%
	Lockhart	3.52%	3.44%	3.02%
	Murrumbidgee	1.67%	0.00%	0.00%
	Tumbarumba	1.23%	0.77%	1.51%
	Wakool	11.56%	10.98%	10.42%
	Walcha	0.08%	0.23%	0.71%
Warren	3.98%	3.38%	2.64%	
Weddin	0.00%	0.00%	0.00%	
Group average	3.25%	3.40%	3.82%	

Table 2.6 – Debt service ratio

Group	Council	2005/06 %	2006/07 %	2007/08 %
10	Berrigan	5.74	6.65	52.39
	Bland	0.00	0.00	No Data
	Blayney	3.73	3.76	2.62
	Cobar	0.00	0.00	0.00
	Cootamundra	2.59	2.35	2.35
	Dungog	2.72	3.24	10.12
	Glen Innes Severn	6.40	4.73	8.33
	Gwydir	No Data	6.98	5.76
	Junee	4.08	4.47	4.25
	Kyogle	1.87	1.87	3.52
	Lachlan	0.00	0.00	0.00
	Liverpool Plains	1.81	1.48	2.00
	Murray	8.95	6.41	5.69
	Narrandera	0.09	0.08	0.09
	Narromine	0.67	0.96	2.23
	Oberon	1.16	1.17	0.99
	Snowy River	No Data	1.07	2.38
	Temora	4.07	0.47	0.17
	Tenterfield	2.38	1.52	1.60
	Upper Lachlan	3.42	2.85	3.07
	Uralla	4.79	6.74	6.19
	Walgett	3.80	1.86	1.86
	Wellington	4.68	8.84	9.48
	Wentworth	10.91	6.27	8.58
	Group average	3.69	3.03	5.87

Table 2.6 – Debt service ratio

Group	Council	2005/06	2006/07	2007/08
		%	%	%
11	Bellingen	1.47	1.32	1.41
	Cabonne	2.96	2.54	1.04
	Cooma-Monaro	2.63	2.32	1.71
	Corowa	0.90	1.01	2.02
	Cowra	5.66	4.15	4.85
	Forbes	8.40	7.86	6.34
	Greater Hume	3.98	3.96	3.72
	Gunnedah	4.97	2.97	3.24
	Inverell	1.30	1.21	1.14
	Leeton	1.54	1.06	0.89
	Moree Plains	7.02	5.04	6.44
	Muswellbrook	2.59	2.78	3.71
	Nambucca	7.28	6.36	4.69
	Narrabri	4.33	4.65	8.30
	Palerang	No Data	3.57	2.55
	Parkes	0.00	0.00	0.00
	Tumut	1.14	0.63	0.01
	Upper Hunter	1.58	1.59	1.49
	Warrumbungle	No Data	2.02	No Data
	Yass Valley	5.93	4.89	5.09
	Young	4.30	4.02	4.00
	Group average	3.47	3.13	3.30
	NSW State average	4.15	4.12	4.45

KEY PERFORMANCE INDICATOR

2.7 Capital expenditure ratio

Councils control and have responsibility for assets such as roads, stormwater drainage, sewerage/water schemes, buildings and equipment. They need to ensure that operating and community assets are managed effectively and efficiently to meet community services expectations. An indication of good asset management is whether asset maintenance and replacement is keeping up with depreciation.

This indicator assesses a council's ability to replace or add to capital assets compared with the consumption (depreciation) of assets. It does not include land, water and sewerage assets.

The formula used for this indicator is:

$$\frac{\text{Total 2007/08 infrastructure, property, plant and equipment} - \text{total 2006/07 infrastructure, property, plant and equipment} \times 100}{\text{2007/08 depreciation expense}}$$

Some factors affecting this indicator are:

- the capital expenditure policy
- the valuation methodology
- one off changes to asset base
- the depreciation rate used.

Comparative performance for 2005/06, 2006/07 and 2007/08

A ratio of 1:1 indicates that the increase in asset valuation equals the amount of depreciation and impairment. Another way to view the 1:1 ratio is a dollar used to purchase a capital asset equals a dollar spent on depreciation and impairment. The ratio will generally be greater for 'growth' councils that are acquiring assets or building infrastructure.

	2005/06	2006/07	2007/08
TABLE B2.71			
Capital expenditure ratio			
NSW Mean	.9	1.4	6.6
NSW High	16.9	19.3	28.9
NSW Low	-39.8	-24.2	-4.5
NSW Median	1.2	1.1	5.6

Data sources for this indicator: council financial reports note 9(a) and note 4(d).

Table 2.7 – Capital expenditure ratio

Group	Council	2005/06 %	2006/07 %	2007/08 %
1	Sydney	-0.15	1.67	16.86
2	Ashfield	0.51	0.64	5.57
	Botany Bay	0.16	0.26	7.15
	Burwood	3.06	2.57	2.57
	Hunters Hill	-2.17	0.63	3.85
	Kogarah	2.69	1.07	3.69
	Lane Cove	0.83	0.78	5.86
	Leichhardt	1.09	1.68	3.65
	Manly	7.06	2.94	7.36
	Mosman	-2.47	0.62	3.42
	North Sydney	0.44	1.36	4.42
	Pittwater	1.08	1.55	5.03
	Strathfield	0.70	1.20	-4.51
	Waverley	-2.61	2.02	11.81
	Willoughby	0.07	0.10	0.20
	Woollahra	0.35	0.87	5.04
	Group average	0.94	1.09	4.14
3	Auburn	5.35	0.96	9.04
	Bankstown	1.23	1.25	6.89
	Blacktown	2.21	1.35	5.43
	Canada Bay	0.17	1.11	4.74
	Canterbury	1.42	1.90	7.41
	Fairfield	0.48	1.09	6.84
	Holroyd	0.55	0.95	5.96
	Hurstville	-0.02	0.61	11.37
	Ku-ring-gai	1.17	1.12	2.75
	Marrickville	-0.02	1.40	10.46
	Parramatta	0.19	1.16	4.14
	Randwick	1.15	1.29	7.42
	Rockdale	0.24	7.27	14.06
	Ryde	1.26	8.85	12.44
	Sutherland	0.58	0.79	4.92
	Warringah	0.95	0.71	7.08
	Group average	0.93	1.96	7.03

Table 2.7 – Capital expenditure ratio

Group	Council	2005/06	2006/07	2007/08
4	Albury	2.90	2.17	14.69
	Armidale Dumaresq	1.53	1.40	4.17
	Ballina	0.53	2.33	5.57
	Bathurst Regional	2.15	3.03	7.35
	Bega Valley	1.31	-24.22	4.90
	Broken Hill	0.43	0.31	0.89
	Byron	8.87	-0.38	2.78
	Cessnock	1.63	0.87	2.49
	Clarence Valley	2.25	-1.46	10.62
	Coffs Harbour	-9.63	2.20	5.72
	Deniliquin	0.30	1.18	8.53
	Dubbo	1.25	1.08	6.06
	Eurobodalla	2.12	3.29	12.00
	Goulburn Mulwaree	0.94	1.33	4.70
	Great Lakes	1.43	1.47	4.34
	Greater Taree	1.50	1.44	5.28
	Griffith	1.49	1.92	24.67
	Kempsey	1.23	0.95	4.98
	Kiama	2.93	6.42	-3.89
	Lismore	3.35	1.78	6.36
	Lithgow	3.04	1.16	14.92
	Maitland	2.76	2.60	16.96
	Mid-Western Regional	0.81	0.97	6.85
	Orange	1.58	-5.77	5.21
	Port Macquarie-Hastings	1.13	2.50	4.23
	Port Stephens	1.37	1.04	6.60
	Queanbeyan	0.76	2.60	3.43
	Richmond Valley	0.95	0.54	2.26
	Shellharbour	0.95	0.97	4.87
	Singleton	1.36	1.18	3.30
	Tamworth Regional	1.59	-0.17	4.96
	Wagga Wagga	2.28	1.48	5.84
	Wingecarribee	2.34	-3.42	3.02
	Group average	1.16	1.01	6.26
5	Lake Macquarie	1.04	1.35	4.65
	Newcastle	-0.10	0.74	3.90
	Shoalhaven	1.63	1.96	7.21
	Tweed	4.13	3.08	2.88
	Wollongong	1.37	0.75	10.65
	Group average	1.29	1.33	6.21
6	Camden	2.30	2.81	2.88
	Hawkesbury	0.60	-0.70	8.48
	Wollondilly	1.49	1.11	2.54
	Group average	1.43	1.10	4.71

Table 2.7 – Capital expenditure ratio

Group	Council	%	%	%
7	Blue Mountains	0.28	0.75	2.91
	Campbelltown	1.55	0.50	11.65
	Gosford	1.12	2.07	4.47
	Hills	1.86	1.81	5.29
	Hornsby	0.19	0.63	5.34
	Liverpool	1.09	2.12	5.50
	Penrith	1.83	1.60	9.18
	Wyong	2.25	2.00	4.13
	Group average	1.34	1.57	5.75
	8	Brewarrina	2.97	2.09
Conargo		1.32	2.26	6.51
Jerilderie		1.21	1.01	13.20
Urana		-1.48	3.83	6.29
Group average		0.12	2.50	8.92
9	Balranald	1.28	1.17	8.70
	Bogan	0.07	0.24	5.60
	Bombala	1.55	-1.32	5.27
	Boorowa	1.15	3.01	5.97
	Bourke	1.03	3.20	8.34
	Carrathool	0.48	0.92	7.43
	Central Darling	1.14	1.98	1.13
	Coolamon	3.22	2.82	15.99
	Coonamble	1.71	0.80	7.90
	Gilgandra	0.43	-0.40	10.51
	Gloucester	2.56	1.94	4.59
	Gundagai	1.76	2.21	13.97
	Guyra	1.18	1.02	9.15
	Harden	-1.23	1.12	10.54
	Hay	1.01	-0.48	11.01
	Lockhart	0.49	2.66	8.83
	Murrumbidgee	1.28	1.67	8.30
	Tumbarumba	2.28	1.03	-0.99
	Wakool	1.33	0.99	15.08
	Walcha	0.82	1.69	2.62
	Warren	0.52	-0.35	2.84
	Weddin	0.95	1.26	4.62
	Group average	1.16	1.28	7.22

Table 2.7 – Capital expenditure ratio

Group	Council	2005/06	2006/07	2007/08
		%	%	%
10	Berrigan	16.95	1.78	3.74
	Bland	2.38	0.69	N/A
	Blayney	1.33	1.76	7.71
	Cobar	1.33	1.52	5.17
	Cootamundra	0.86	0.38	14.78
	Dungog	2.23	1.26	8.64
	Glen Innes Severn	0.82	0.12	7.13
	Gwydir	No Data	N/A	20.09
	Junee	1.85	19.39	9.04
	Kyogle	6.26	2.44	4.94
	Lachlan	1.23	1.32	5.19
	Liverpool Plains	-0.05	1.05	5.18
	Murray	2.36	-4.53	7.63
	Narrandera	1.71	1.23	13.56
	Narromine	2.22	1.16	11.09
	Oberon	3.34	2.57	7.08
	Snowy River	No Data	1.16	5.47
	Temora	1.69	1.71	6.88
	Tenterfield	0.83	1.00	3.76
	Upper Lachlan	0.55	-0.74	7.91
	Uralla	2.12	1.29	3.82
	Walgett	1.67	2.00	16.14
	Wellington	0.92	0.80	1.31
	Wentworth	1.45	1.51	2.25
	Group average	2.31	1.29	7.9

Table 2.7 – Capital expenditure ratio

Group	Council	2005/06 %	2006/07 %	2007/08 %
11	Bellingen	0.72	0.85	N/A
	Cabonne	0.37	0.87	4.23
	Cooma-Monaro	1.35	1.98	11.86
	Corowa	-39.88	1.41	11.04
	Cowra	1.29	1.22	3.50
	Forbes	1.05	0.74	6.68
	Greater Hume	12.65	0.65	5.75
	Gunnedah	1.44	1.60	5.12
	Inverell	1.28	0.39	4.18
	Leeton	3.13	5.53	28.97
	Moree Plains	-0.24	1.77	6.17
	Muswellbrook	2.09	2.51	3.65
	Nambucca	1.35	0.36	4.98
	Narrabri	1.89	1.11	10.66
	Palerang	No Data	1.93	4.49
	Parkes	1.44	-0.34	4.76
	Tumut	1.66	11.49	2.36
	Upper Hunter	-20.08	0.89	1.89
	Warrumbungle	No Data	N/A	N/A
	Yass Valley	-3.06	0.67	2.58
	Young	1.02	1.76	9.31
	Group average	-1.25	1.77	5.84
	NSW State average	0.99	1.41	6.64

Corporate

Corporate

There are two key performance indicators for corporate:

- Number of equivalent full time staff
- Compliance with statutory reporting deadlines.

KEY PERFORMANCE INDICATOR

3.1 Number of Equivalent Full Time Staff

Councils disclose the number of equivalent full time staff in their financial reports. This figure is based on the total number of full or part-time staff and casual staff on council's payroll on the last payday of June in each year. For example, 100 full time staff and 2 part-time staff who work 2.5 days per week equals 101 full time staff. It includes staff employed in council trading activities, such as water and sewerage.

Some factors affecting this indicator are:

- the council's budget and organisation structure
- the level of contracting out eg changes from day labour to contract work
- the type and extent of service delivery
- whether the council has created or reduced services
- boundary changes occurring during the year.

Comparative performance for 2005/06, 2006/07 and 2007/08

	2005/06	2006/07	2007/08
TABLE B3.11			
Number of equivalent full time staff			
NSW Mean	286	286	289
NSW High	1,447	1,512	1,517
NSW Low	31	30	32
NSW Median	188	183	195

Data source for this indicator: council financial reports.

Table 3.1 – Number of equivalent full time staff

Group	Council	2005/06	2006/07	Variation		
				%	%	
1	Sydney	1,446.70	1,512.00	4.5	1,517.00	0.3
2	Ashfield	165.00	167.00	1.2	167.00	0.0
	Botany Bay	364.00	355.00	-2.5	364.00	2.5
	Burwood	185.00	190.00	2.7	210.00	10.5
	Hunters Hill	57.60	58.00	0.7	55.00	-5.2
	Kogarah	233.00	231.00	-0.9	245.00	6.1
	Lane Cove	174.00	180.00	3.4	174.00	-3.3
	Leichhardt	448.00	448.00	0.0	456.00	1.8
	Manly	384.00	401.00	4.4	391.00	-2.5
	Mosman	167.00	168.00	0.6	168.00	0.0
	North Sydney	320.00	325.00	1.6	335.00	3.1
	Pittwater	284.00	277.00	-2.5	277.00	0.0
	Strathfield	138.00	146.00	5.8	144.00	-1.4
	Waverley	451.00	516.00	14.4	540.00	4.7
	Willoughby	387.00	387.00	0.0	413.00	6.7
	Woollahra	352.40	377.30	7.1	360.00	-4.6
	Group average	272.41	280.96	3.1	286.60	2.0
3	Auburn	254.00	253.00	-0.4	257.00	1.6
	Bankstown	704.26	707.13	0.4	712.59	0.8
	Blacktown	1,282.00	1,283.00	0.1	1,294.00	0.9
	Canada Bay	267.00	297.00	11.2	285.00	-4.0
	Canterbury	614.00	631.00	2.8	572.67	-9.2
	Fairfield	735.00	729.00	-0.8	930.00	27.6
	Holroyd	406.00	404.00	-0.5	433.00	7.2
	Hurstville	292.00	294.00	0.7	295.38	0.5
	Ku-ring-gai	471.00	471.00	0.0	471.00	0.0
	Marrickville	501.00	490.00	-2.2	487.00	-0.6
	Parramatta	679.00	762.00	12.2	753.00	-1.2
	Randwick	534.00	523.00	-2.1	470.00	-10.1
	Rockdale	346.00	369.60	6.8	352.90	-4.5
	Ryde	475.00	475.00	0.0	476.00	0.2
	Sutherland	1,246.00	1,088.00	-12.7	1,110.00	2.0
	Warringah	559.00	559.00	0.0	566.00	1.3
	Group average	631.73	627.55	-0.7	591.60	-5.7

Table 3.1 – Number of equivalent full time staff

Group	Council	2005/06	2006/07	Variation %	2007/08	Variation %
4	Albury	484.04	435.00	-10.1	436.00	0.2
	Armidale Dumaresq	219.00	228.00	4.1	237.00	3.9
	Ballina	249.00	256.00	2.8	255.00	-0.4
	Bathurst Regional	344.00	343.00	-0.3	323.00	-5.8
	Bega Valley	265.35	286.60	8.0	270.19	-5.7
	Broken Hill	228.00	226.00	-0.9	239.00	5.8
	Byron	245.00	253.50	3.5	254.00	0.2
	Cessnock	279.00	281.00	0.7	252.00	-10.3
	Clarence Valley	502.00	508.00	1.2	511.00	0.6
	Coffs Harbour	510.00	477.00	-6.5	520.00	9.0
	Deniliquin	87.00	78.00	-10.3	74.00	-5.1
	Dubbo	296.00	293.00	-1.0	292.00	-0.3
	Eurobodalla	420.00	431.00	2.6	438.00	1.6
	Goulburn Mulwaree	270.00	280.00	3.7	272.00	-2.9
	Great Lakes	288.00	304.00	5.6	336.00	10.5
	Greater Taree	240.00	260.00	8.3	254.00	-2.3
	Griffith	280.00	285.00	1.8	300.00	5.3
	Kempsey	270.00	278.00	3.0	267.00	-4.0
	Kiama	242.00	242.00	0.0	240.00	-0.8
	Lismore	265.00	289.00	9.1	294.00	1.7
	Lithgow	175.00	170.00	-2.9	173.00	1.8
	Maitland	304.30	308.10	1.2	321.00	4.2
	Mid-Western Regional	237.00	237.00	0.0	257.00	8.4
	Orange	340.20	343.66	1.0	338.00	-1.6
	Port Macquarie- Hastings	509.00	541.00	6.3	509.00	-5.9
	Port Stephens	405.50	417.50	3.0	408.00	-2.3
	Queanbeyan	266.00	248.00	-6.8	289.00	16.5
	Richmond Valley	227.00	245.00	7.9	222.00	-9.4
	Shellharbour	320.00	333.00	4.1	338.00	1.5
	Singleton	190.00	191.00	0.5	200.00	4.7
Tamworth Regional	459.00	465.00	1.3	490.00	5.4	
Wagga Wagga	440.00	419.00	-4.8	436.00	4.1	
Wingecarribee	296.00	297.00	0.3	308.00	3.7	
Group average	307.65	310.59	1.0	313.73	1.0	
5	Lake Macquarie	831.00	848.00	2.0	862.00	1.7
	Newcastle	935.00	918.00	-1.8	908.00	-1.1
	Shoalhaven	711.00	721.00	1.4	743.00	3.1
	Tweed	660.00	685.00	3.8	695.00	1.5
	Wollongong	1,009.00	940.64	-6.8	1,017.00	8.1
Group average	829.20	822.53	-0.8	845.00	2.7	
6	Camden	250.00	255.00	2.0	278.00	9.0
	Hawkesbury	331.00	251.00	-24.2	246.00	-2.0
	Wollondilly	192.00	187.00	-2.6	183.00	-2.1
	Group average	257.67	231.00	-10.3	235.67	2.0

Table 3.1 – Number of equivalent full time staff

Group	Council	2005/06	2006/07	Variation	
				%	%
7	Blue Mountains	517.00	492.00	-4.8	2.8
	Campbelltown	650.00	637.00	-2.0	1.4
	Gosford	946.00	979.00	3.5	12.4
	Hills	577.00	593.00	2.8	4.6
	Hornsby	613.00	584.00	-4.7	1.2
	Liverpool	568.00	578.00	1.8	3.5
	Penrith	916.00	963.18	5.2	1.4
	Wyong	933.00	865.00	-7.3	1.5
	Group average	715.00	711.40	-0.5	4.0
	8	Brewarrina	51.00	47.00	-7.8
Conargo		32.00	34.00	6.3	2.9
Jerilderie		45.00	41.00	-8.9	2.4
Urana		31.00	30.00	-3.2	6.7
Group average		36.00	35.00	-2.8	15.7
9	Balranald	47.00	46.00	-2.1	2.2
	Bogan	58.00	62.00	6.9	0.0
	Bombala	53.00	54.00	1.9	-3.7
	Boorowa	57.00	55.00	-3.5	-1.8
	Bourke	88.00	87.00	-1.1	-1.1
	Carrathool	86.00	83.00	-3.5	0.0
	Central Darling	53.00	54.00	1.9	5.6
	Coolamon	64.00	65.00	1.6	15.4
	Coonamble	111.00	101.00	-9.0	4.0
	Gilgandra	161.00	162.00	0.6	5.6
	Gloucester	86.00	89.00	3.5	-2.2
	Gundagai	50.00	49.00	-2.0	-2.0
	Guyra	56.00	54.00	-3.6	-29.6
	Harden	53.00	51.00	-3.8	-3.9
	Hay	51.00	51.00	0.0	0.0
	Lockhart	43.00	38.00	-11.6	21.1
	Murrumbidgee	33.00	36.00	9.1	5.6
	Tumbarumba	72.00	73.00	1.4	-9.6
	Wakool	64.00	58.00	-9.4	6.9
	Walcha	59.00	58.00	-1.7	0.0
Warren	73.00	73.00	0.0	-6.8	
Weddin	61.00	62.00	1.6	3.2	
Group average	66.52	65.57	-1.4	1.7	

Table 3.1 – Number of equivalent full time staff

Group	Council	2005/06	2006/07	Variation %	2007/08	Variation %
10	Berrigan	90.00	87.00	-3.3	82.00	-5.7
	Bland	150.00	146.00	-2.7	No Data	N/A
	Blayney	67.00	61.00	-9.0	62.00	1.6
	Cobar	174.00	173.00	-0.6	170.00	-1.7
	Cootamundra	72.00	68.00	-5.6	70.00	2.9
	Dungog	68.00	69.00	1.5	68.00	-1.4
	Glen Innes Severn	126.00	127.00	0.8	122.00	-3.9
	Gwydir	No Data	146.00	N/A	155.00	6.2
	Junee	74.00	74.00	0.0	65.00	-12.2
	Kyogle	106.00	100.00	-5.7	102.00	2.0
	Lachlan	168.00	160.00	-4.8	178.00	11.3
	Liverpool Plains	110.85	120.00	8.3	135.00	12.5
	Murray	77.00	77.00	0.0	81.00	5.2
	Narrandera	104.38	110.00	5.4	105.00	-4.5
	Narromine	80.00	80.00	0.0	75.00	-6.3
	Oberon	72.60	74.00	1.9	81.00	9.5
	Snowy River	No Data	104.00	N/A	124.00	19.2
	Temora	72.00	79.00	9.7	74.00	-6.3
	Tenterfield	99.00	100.00	1.0	93.00	-7.0
	Upper Lachlan	137.00	131.00	-4.4	132.00	0.8
	Uralla	103.00	100.00	-2.9	101.00	1.0
	Walgett	100.00	106.00	6.0	99.00	-6.6
	Wellington	141.00	144.00	2.1	136.00	-5.6
	Wentworth	99.00	100.00	1.0	100.00	0.0
	Group average	105.33	107.00	1.6	104.78	-2.1

Table 3.1 – Number of equivalent full time staff

Group	Council	2005/06	2006/07	Variation %	2007/08	Variation %
11	Bellingen	108.00	121.00	12.0	125.00	3.3
	Cabonne	177.00	175.00	-1.1	174.00	-0.6
	Cooma-Monaro	137.00	139.00	1.5	141.60	1.9
	Corowa	98.00	96.00	-2.0	97.00	1.0
	Cowra	160.00	153.00	-4.4	157.00	2.6
	Forbes	100.00	95.00	-5.0	97.00	2.1
	Greater Hume	146.00	142.00	-2.7	141.00	-0.7
	Gunnedah	158.00	152.83	-3.3	158.00	3.4
	Inverell	186.25	185.86	-0.2	195.51	5.2
	Leeton	102.00	110.00	7.8	108.00	-1.8
	Moree Plains	240.00	240.00	0.0	209.00	-12.9
	Muswellbrook	187.00	149.00	-20.3	133.00	-10.7
	Nambucca	126.00	117.00	-7.1	119.00	1.7
	Narrabri	115.00	116.00	0.9	130.00	12.1
	Palerang	No Data	114.00	N/A	113.50	-0.4
	Parkes	147.00	146.00	-0.7	137.00	-6.2
	Tumut	123.00	134.00	8.9	125.00	-6.7
	Upper Hunter	166.00	178.00	7.2	195.00	9.6
	Warrumbungle	No Data	169.00	N/A	No Data	N/A
	Yass Valley	129.50	129.00	-0.4	125.00	-3.1
	Young	93.00	94.00	1.1	92.00	-2.1
	Group average	144.81	140.83	-2.7	138.63	-1.6
	NSW State average	286.09	282.40	-1.3	288.63	2.2

KEY PERFORMANCE INDICATOR

3.2 Compliance with statutory reporting deadlines

Councils are required to submit their annual reports to the Department of Local Government by 30 November each year. The annual report must include a State of the Environment (SoE) report. The SoE report is often submitted as a separate document due to its size or because it has been prepared as a regional SoE report with other councils.

In addition the annual report must include a statement on the council's performance in relation to access and equity activities to meet residents' needs. Access and equity activities are any activities that aim to promote social justice and enhance community well-being.

Councils are required to submit a current social/community plan to the Department of Local Government every five years to assist in the development of strategies and initiatives appropriate to the current and future needs of their local communities.

A copy of the council's audited financial reports and the auditor's report must be sent to the Director General and to the Australian Bureau of Statistics as soon as practicable after receiving the auditor's report (no later than 7 November). Councils must also include a complete copy of the audited financial report in their annual report.

The Director General may approve an extension of time for completing the financial report. If an extension has been granted for the financial report, the due date will be amended.

This indicator highlights the level of compliance by councils with the deadlines for submitting their annual reports, including SoE reports and a statement on the council's performance in relation to access and equity activities, social/community plans and audited financial reports.

Some factors affecting this indicator are:

- how efficiently the planning and reporting process is managed
- the efficiency of data management, including record keeping
- delays in receiving component sections eg the audited financial reports
- the availability of staff
- technical delays in publication.

This year's deadline for finalising publication data was brought forward to 5 March 2009. Therefore councils submitting reports after that date will not be published as being received by the Department.

Comparative performance for 2005/06, 2006/07 and 2007/08

Annual reports and SoE reports

In 2007/08, the percentage of councils that submitted their annual reports and SoE reports by the due date was 67.1% and 69.1% respectively. A further 21.1% of annual reports and 17.1% of SoE reports were received in the subsequent four weeks.

In 2006/07, the percentage of councils that submitted their annual reports and SoE reports by the due date was 73.0% and 72.4% respectively. A further 19.0% of annual reports and 21.7% of SoE reports were received in the subsequent four weeks.

Access and equity statements

In 2007/08 86.2% of councils included access and equity statements in their annual reports.

Social/Community plans

100.0% of councils have submitted a current social/community plan.

Financial reports

In 2007/08, 92.1% of councils met the due date for submitting financial reports. A further 1.9% were received in the subsequent four weeks. Thirty two extensions were granted. Twenty three councils met the revised deadline.

In 2006/07, 88.5% of councils met the due date for submitting financial reports. Seventeen extensions were granted and only seven met the revised deadline.

Compliance with statutory reporting deadlines

TABLE B3.12

	Annual reports		State of the Environment reports		Financial reports	
	No of Councils	%	No of councils	%	No of councils	%
On time	102	67.1	105	69.1	140	92.2
Late <= 2 weeks	29	19.1	22	14.5	1	0.6
Late > 2 <= 4 weeks	3	2.0	4	2.6	2	1.3
Late > 4 <= 8 weeks	2	1.3	6	3.9	5	3.3
Late > 8 <= 14 weeks	0	0.0	0	0.0	2	1.3
Not received	16	10.5	15	9.9	2	1.3
Total	152	100.0	152	100.0	152	100.0

Symbols used for corporate reports received by the Department

On time	Received on or before time
<=2	Late – less than or equal to 2 weeks
<=4	Late – greater than 2 weeks and less than or equal to 4 weeks
<=8	Late – greater than 4 weeks and less than or equal to 8 weeks
<=14	Late – greater than 8 weeks and less than or equal to 14 weeks
Not received	At the time of compiling, the Department has not received report

TABLE B3.13

	Access and Equity Statements		Social/Community Plans	
	No	%	No	%
Received	131	86.2	152	100.0
Not received	21	13.8	0	0.0
Total	152	100.0	152	100.0

Data source for this indicator: Department of Local Government.

Table 3.2(i) – Annual report received by Department

Group	Council	2005/06	2006/07	2007/08
1	Sydney	<=2	On Time	On Time
2	Ashfield	On Time	On Time	<=2
	Botany Bay	On Time	<=2	<=4
	Burwood	On Time	On Time	<=2
	Hunters Hill	On Time	On Time	On Time
	Kogarah	<=2	<=2	On Time
	Lane Cove	On Time	On Time	On Time
	Leichhardt	On Time	On Time	On Time
	Manly	On Time	On Time	On Time
	Mosman	On Time	On Time	On Time
	North Sydney	On Time	On Time	On Time
	Pittwater	On Time	On Time	On Time
	Strathfield	<=2	On Time	On Time
	Waverley	On Time	On Time	On Time
	Willoughby	On Time	On Time	<=2
	Woollahra	On Time	On Time	On Time
3	Auburn	On Time	On Time	On Time
	Bankstown	On Time	On Time	On Time
	Blacktown	On Time	<=2	<=2
	Canada Bay	On Time	On Time	On Time
	Canterbury	On Time	On Time	On Time
	Fairfield	Not Received	On Time	Not Received
	Holroyd	On Time	On Time	On Time
	Hurstville	On Time	<=2	On Time
	Ku-ring-gai	On Time	On Time	Not Received
	Marrickville	On Time	On Time	On Time
	Parramatta	On Time	On Time	On Time
	Randwick	On Time	On Time	On Time
	Rockdale	On Time	On Time	<=8
	Ryde	On Time	On Time	On Time
	Sutherland	On Time	On Time	On Time
	Warringah	On Time	On Time	On Time

Table 3.2(i) – Annual report received by Department

Group	Council	2005/06	2006/07	2007/08
4	Albury	On Time	On Time	On Time
	Armidale Dumaresq	On Time	<=2	<=2
	Ballina	On Time	On Time	On Time
	Bathurst Regional	On Time	On Time	On Time
	Bega Valley	On Time	On Time	<=2
	Broken Hill	<=2	<=2	<=2
	Byron	On Time	On Time	<=2
	Cessnock	On Time	<=2	On Time
	Clarence Valley	On Time	On Time	Not Received
	Coffs Harbour	On Time	On Time	On Time
	Deniliquin	<=4	<=2	<=2
	Dubbo	On Time	On Time	On Time
	Eurobodalla	On Time	On Time	On Time
	Goulburn Mulwaree	On Time	On Time	On Time
	Great Lakes	On Time	On Time	On Time
	Greater Taree	On Time	On Time	<=2
	Griffith	On Time	On Time	On Time
	Kempsey	<=8	On Time	Not Received
	Kiama	On Time	On Time	On Time
	Lismore	On Time	On Time	On Time
	Lithgow	On Time	On Time	On Time
	Maitland	On Time	<=2	<=2
	Mid-Western Regional	On Time	On Time	On Time
	Orange	On Time	On Time	On Time
	Port Macquarie-Hastings	On Time	<=2	On Time
	Port Stephens	On Time	<=2	On Time
	Queanbeyan	On Time	On Time	On Time
	Richmond Valley	<=2	On Time	On Time
	Shellharbour	On Time	On Time	On Time
	Singleton	On Time	On Time	On Time
	Tamworth Regional	On Time	On Time	On Time
Wagga Wagga	On Time	On Time	On Time	
Wingecarribee	On Time	On Time	On Time	
5	Lake Macquarie	On Time	On Time	On Time
	Newcastle	<=12	On Time	On Time
	Shoalhaven	On Time	On Time	On Time
	Tweed	On Time	On Time	On Time
	Wollongong	On Time	On Time	<=2
6	Camden	On Time	On Time	On Time
	Hawkesbury	On Time	On Time	On Time
	Wollondilly	On Time	On Time	On Time

Table 3.2(i) – Annual report received by Department

Group	Council	2005/06	2006/07	2007/08
7	Blue Mountains	On Time	<=8	On Time
	Campbelltown	On Time	On Time	On Time
	Gosford	On Time	On Time	On Time
	Hills	On Time	On Time	On Time
	Hornsby	On Time	On Time	On Time
	Liverpool	On Time	On Time	Not Received
	Penrith	On Time	On Time	On Time
	Wyang	On Time	On Time	On Time
8	Brewarrina	On Time	<=4	Not Received
	Conargo	On Time	On Time	On Time
	Jerilderie	On Time	On Time	On Time
	Urana	On Time	On Time	<=2
9	Balranald	Not Received	Not Received	<=2
	Bogan	On Time	On Time	Not Received
	Bombala	<=4	<=4	<=2
	Boorowa	Not Received	On Time	On Time
	Bourke	On Time	On Time	<=2
	Carrathool	On Time	On Time	On Time
	Central Darling	Not Received	Not Received	Not Received
	Coolamon	On Time	On Time	On Time
	Coonamble	On Time	On Time	On Time
	Gilgandra	On Time	On Time	On Time
	Gloucester	On Time	<=2	<=2
	Gundagai	On Time	<=2	<=2
	Guyra	On Time	On Time	<=2
	Harden	On Time	On Time	On Time
	Hay	On Time	<=2	<=2
	Lockhart	<=4	On Time	On Time
	Murrumbidgee	On Time	<=2	<=8
	Tumbarumba	On Time	On Time	On Time
	Wakool	<=2	<=16	Not Received
	Walcha	On Time	On Time	On Time
Warren	On Time	<=2	On Time	
Weddin	On Time	On Time	On Time	

Table 3.2(i) – Annual report received by Department

Group	Council	2005/06	2006/07	2007/08
10	Berrigan	On Time	<=2	On Time
	Bland	On Time	<=2	Not Received
	Blayney	On Time	On Time	On Time
	Cobar	On Time	<=2	<=2
	Cootamundra	On Time	On Time	On Time
	Dungog	On Time	On Time	On Time
	Glen Innes Severn	On Time	On Time	<=2
	Gwydir	Not Received	Not Received	<=2
	Junee	On Time	<=2	<=2
	Kyogle	On Time	On Time	On Time
	Lachlan	On Time	Not Received	Not Received
	Liverpool Plains	On Time	On Time	On Time
	Murray	On Time	<=2	On Time
	Narrandera	On Time	On Time	On Time
	Narromine	On Time	On Time	On Time
	Oberon	On Time	On Time	On Time
	Snowy River	Not Received	Not Received	On Time
	Temora	On Time	On Time	On Time
	Tenterfield	On Time	<=4	Not Received
	Upper Lachlan	On Time	On Time	On Time
	Uralla	Not Received	Not Received	Not Received
	Walgett	On Time	On Time	<=2
	Wellington	On Time	On Time	<=2
	Wentworth	On Time	On Time	On Time

Table 3.2(i) – Annual report received by Department

Group	Council	2005/06	2006/07	2007/08
11	Bellingen	<=2	Not Received	Not Received
	Cabonne	On Time	On Time	On Time
	Cooma-Monaro	On Time	On Time	On Time
	Corowa	On Time	On Time	On Time
	Cowra	On Time	On Time	On Time
	Forbes	On Time	<=2	<=2
	Greater Hume	On Time	On Time	On Time
	Gunnedah	On Time	On Time	On Time
	Inverell	<=4	On Time	On Time
	Leeton	On Time	On Time	On Time
	Moree Plains	<=2	On Time	On Time
	Muswellbrook	On Time	On Time	On Time
	Nambucca	On Time	On Time	Not Received
	Narrabri	On Time	<=2	<=4
	Palerang	<=4	Not Received	<=2
	Parkes	On Time	On Time	On Time
	Tumut	<=2	<=2	<=2
	Upper Hunter	On Time	<=8	On Time
	Warrumbungle	Not Received	Not Received	Not Received
	Yass Valley	On Time	<=4	On Time
Young	Not Received	<=2	<=4	

Table 3.2(ii) – State of the Environment report received by Department

Group	Council	2005/06	2006/07	2007/08
1	Sydney	<=2	On Time	On Time
2	Ashfield	On Time	On Time	<=2
	Botany Bay	On Time	On Time	<=4
	Burwood	On Time	On Time	<=2
	Hunters Hill	Not Received	On Time	On Time
	Kogarah	<=2	<=2	On Time
	Lane Cove	On Time	On Time	On Time
	Leichhardt	On Time	On Time	On Time
	Manly	On Time	On Time	On Time
	Mosman	On Time	On Time	On Time
	North Sydney	On Time	On Time	On Time
	Pittwater	On Time	On Time	On Time
	Strathfield	Not Received	<=16	On Time
	Waverley	On Time	On Time	On Time
	Willoughby	On Time	On Time	On Time
	Woollahra	On Time	On Time	On Time
3	Auburn	On Time	On Time	On Time
	Bankstown	On Time	<=4	On Time
	Blacktown	On Time	<=4	<=4
	Canada Bay	On Time	<=4	On Time
	Canterbury	On Time	<=2	On Time
	Fairfield	Not Received	On Time	Not Received
	Holroyd	On Time	On Time	On Time
	Hurstville	<=16	On Time	On Time
	Ku-ring-gai	On Time	On Time	On Time
	Marrickville	On Time	<=2	On Time
	Parramatta	On Time	On Time	On Time
	Randwick	On Time	On Time	On Time
	Rockdale	On Time	On Time	<=2
	Ryde	On Time	On Time	On Time
	Sutherland	On Time	On Time	<=2
	Warringah	On Time	On Time	On Time

Table 3.2(ii) – State of the Environment report received by Department

Group	Council	2005/06	2006/07	2007/08
4	Albury	On Time	On Time	On Time
	Armidale Dumaresq	On Time	On Time	<=2
	Ballina	On Time	On Time	On Time
	Bathurst Regional	On Time	On Time	On Time
	Bega Valley	On Time	On Time	<=8
	Broken Hill	<=2	On Time	<=2
	Byron	On Time	On Time	<=2
	Cessnock	On Time	On Time	On Time
	Clarence Valley	On Time	On Time	Not Received
	Coffs Harbour	On Time	On Time	On Time
	Deniliquin	<=4	<=4	On Time
	Dubbo	On Time	On Time	On Time
	Eurobodalla	On Time	On Time	On Time
	Goulburn Mulwaree	On Time	On Time	On Time
	Great Lakes	On Time	On Time	On Time
	Greater Taree	On Time	On Time	Not Received
	Griffith	On Time	On Time	On Time
	Kempsey	<=8	On Time	Not Received
	Kiama	On Time	On Time	On Time
	Lismore	On Time	<=2	On Time
	Lithgow	On Time	On Time	On Time
	Maitland	On Time	<=2	<=2
	Mid-Western Regional	<=2	On Time	On Time
	Orange	On Time	On Time	On Time
	Port Macquarie-Hastings	On Time	<=2	On Time
	Port Stephens	On Time	<=2	On Time
	Queanbeyan	On Time	<=2	On Time
	Richmond Valley	<=2	On Time	On Time
	Shellharbour	On Time	On Time	On Time
	Singleton	On Time	On Time	On Time
	Tamworth Regional	On Time	On Time	On Time
	Wagga Wagga	On Time	On Time	On Time
Wingecarribee	On Time	On Time	On Time	
5	Lake Macquarie	On Time	On Time	On Time
	Newcastle	<=12	On Time	On Time
	Shoalhaven	On Time	On Time	On Time
	Tweed	On Time	On Time	On Time
Wollongong	On Time	On Time	On Time	
6	Camden	On Time	On Time	On Time
	Hawkesbury	On Time	On Time	On Time
	Wollondilly	On Time	On Time	On Time

Table 3.2(ii) – State of the Environment report received by Department

Group	Council	2005/06	2006/07	2007/08
7	Blue Mountains	Not Received	On Time	On Time
	Campbelltown	On Time	<=2	On Time
	Gosford	On Time	<=2	On Time
	Hills	On Time	On Time	On Time
	Hornsby	On Time	On Time	On Time
	Liverpool	On Time	<=2	Not Received
	Penrith	<=12	On Time	On Time
	Wyong	On Time	<=16	On Time
8	Brewarrina	On Time	<=2	On Time
	Conargo	On Time	On Time	On Time
	Jerilderie	On Time	<=2	On Time
	Urana	On Time	On Time	<=2
9	Balranald	Not Received	On Time	Not Received
	Bogan	On Time	On Time	Not Received
	Bombala	Not Received	<=4	<=2
	Boorowa	Not Received	On Time	<=8
	Bourke	On Time	On Time	<=2
	Carrathool	On Time	On Time	On Time
	Central Darling	Not Received	Not Received	Not Received
	Coolamon	On Time	On Time	On Time
	Coonamble	On Time	On Time	On Time
	Gilgandra	On Time	On Time	On Time
	Gloucester	On Time	<=2	<=2
	Gundagai	On Time	<=2	<=8
	Guyra	On Time	On Time	<=2
	Harden	On Time	On Time	On Time
	Hay	On Time	On Time	<=2
	Lockhart	<=4	On Time	On Time
	Murrumbidgee	On Time	<=2	<=8
	Tumbarumba	On Time	Not Received	On Time
	Wakool	<=2	<=2	Not Received
	Walcha	On Time	On Time	Not Received
	Warren	On Time	<=2	On Time
	Weddin	On Time	On Time	On Time

Table 3.2(ii) – State of the Environment report received by Department

Group	Council	2005/06	2006/07	2007/08
10	Berrigan	On Time	On Time	On Time
	Bland	On Time	<=2	Not Received
	Blayney	On Time	Not Received	On Time
	Cobar	On Time	<=2	<=2
	Cootamundra	Not Received	On Time	<=8
	Dungog	On Time	On Time	On Time
	Glen Innes Severn	On Time	On Time	<=2
	Gwydir	Not Received	Not Received	<=2
	Junee	On Time	<=2	<=2
	Kyogle	On Time	On Time	On Time
	Lachlan	On Time	On Time	On Time
	Liverpool Plains	On Time	On Time	On Time
	Murray	On Time	On Time	On Time
	Narrandera	On Time	On Time	On Time
	Narromine	On Time	On Time	On Time
	Oberon	On Time	On Time	On Time
	Snowy River	Not Received	Not Received	On Time
	Temora	On Time	On Time	On Time
	Tenterfield	On Time	<=4	Not Received
	Upper Lachlan	On Time	On Time	On Time
	Uralla	Not Received	On Time	Not Received
	Walgett	On Time	On Time	<=2
	Wellington	On Time	On Time	On Time
Wentworth	On Time	On Time	On Time	

Table 3.2(ii) – State of the Environment report received by Department

Group	Council	2005/06	2006/07	2007/08
11	Bellingen	<=2	On Time	<=2
	Cabonne	On Time	On Time	On Time
	Cooma-Monaro	On Time	On Time	On Time
	Corowa	On Time	<=4	On Time
	Cowra	On Time	On Time	On Time
	Forbes	On Time	<=2	<=2
	Greater Hume	On Time	<=2	On Time
	Gunnedah	On Time	On Time	On Time
	Inverell	<=4	On Time	Not Received
	Leeton	On Time	Not Received	On Time
	Moree Plains	<=2	On Time	On Time
	Muswellbrook	On Time	On Time	On Time
	Nambucca	On Time	On Time	On Time
	Narrabri	On Time	<=2	<=4
	Palerang	<=4	On Time	<=8
	Parkes	On Time	On Time	On Time
	Tumut	<=2	On Time	<=2
	Upper Hunter	On Time	On Time	Not Received
	Warrumbungle	Not Received	<=16	On Time
	Yass Valley	On Time	<=4	On Time
Young	Not Received	Not Received	<=4	

Table 3.2(iii) – Financial report received by Department

Group	Council	2005/06	2006/07	2007/08
1	Sydney	On Time	<=2	On Time
2	Ashfield	On Time	On Time	On Time
	Botany Bay	On Time	On Time	On Time
	Burwood	On Time	<=2	On Time
	Hunters Hill	On Time	On Time	On Time
	Kogarah	On Time	On Time	On Time
	Lane Cove	On Time	On Time	On Time
	Leichhardt	On Time	On Time	On Time
	Manly	On Time	On Time	On Time
	Mosman	On Time	On Time	On Time
	North Sydney	On Time	On Time	On Time
	Pittwater	On Time	On Time	On Time
	Strathfield	<=2	On Time	<=4
	Waverley	On Time	On Time	On Time
	Willoughby	On Time	On Time	On Time
	Woollahra	On Time	On Time	On Time
3	Auburn	On Time	On Time	On Time
	Bankstown	On Time	On Time	On Time
	Blacktown	On Time	On Time	On Time
	Canada Bay	On Time	On Time	On Time
	Canterbury	On Time	On Time	On Time
	Fairfield	On Time	On Time	On Time
	Holroyd	On Time	On Time	Not Received
	Hurstville	On Time	On Time	On Time
	Ku-ring-gai	On Time	On Time	On Time
	Marrickville	On Time	On Time	On Time
	Parramatta	On Time	On Time	On Time
	Randwick	On Time	On Time	On Time
	Rockdale	On Time	On Time	On Time
	Ryde	On Time	On Time	On Time
	Sutherland	On Time	On Time	On Time
	Warringah	On Time	On Time	On Time

Table 3.2(iii) – Financial report received by Department

Group	Council	2005/06	2006/07	2007/08
4	Albury	On Time	On Time	On Time
	Armidale Dumaresq	<=16	>16 late	On Time
	Ballina	On Time	On Time	On Time
	Bathurst Regional	On Time	On Time	On Time
	Bega Valley	On Time	On Time	On Time
	Broken Hill	On Time	<=2	On Time
	Byron	On Time	On Time	On Time
	Cessnock	On Time	On Time	On Time
	Clarence Valley	<=16	On Time	On Time
	Coffs Harbour	On Time	<=2	<=4
	Deniliquin	On Time	<=8	<=4
	Dubbo	On Time	On Time	On Time
	Eurobodalla	On Time	On Time	On Time
	Goulburn Mulwaree	On Time	On Time	On Time
	Great Lakes	On Time	On Time	On Time
	Greater Taree	On Time	On Time	On Time
	Griffith	On Time	On Time	On Time
	Kempsey	<=8	On Time	On Time
	Kiama	On Time	On Time	On Time
	Lismore	On Time	On Time	On Time
	Lithgow	On Time	On Time	On Time
	Maitland	On Time	On Time	On Time
	Mid-Western Regional	<=2	On Time	On Time
	Orange	On Time	On Time	On Time
	Port Macquarie-Hastings	On Time	On Time	On Time
	Port Stephens	On Time	On Time	<=2
	Queanbeyan	On Time	On Time	On Time
	Richmond Valley	On Time	On Time	On Time
	Shellharbour	On Time	On Time	On Time
	Singleton	On Time	On Time	On Time
Tamworth Regional	On Time	On Time	On Time	
Wagga Wagga	On Time	On Time	On Time	
Wingecarribee	On Time	On Time	On Time	
5	Lake Macquarie	On Time	On Time	On Time
	Newcastle	On Time	On Time	On Time
	Shoalhaven	On Time	On Time	On Time
	Tweed	On Time	On Time	On Time
	Wollongong	On Time	On Time	On Time
6	Camden	On Time	On Time	On Time
	Hawkesbury	<=2	On Time	On Time
	Wollondilly	On Time	On Time	On Time

Table 3.2(iii) – Financial report received by Department

Group	Council	2005/06	2006/07	2007/08
7	Blue Mountains	On Time	On Time	On Time
	Campbelltown	On Time	On Time	On Time
	Gosford	On Time	On Time	On Time
	Hills	On Time	On Time	On Time
	Hornsby	On Time	On Time	On Time
	Liverpool	On Time	On Time	On Time
	Penrith	On Time	On Time	On Time
	Wyong	On Time	On Time	On Time
8	Brewarrina	On Time	On Time	On Time
	Conargo	On Time	On Time	On Time
	Jerilderie	On Time	On Time	On Time
	Urana	On Time	On Time	On Time
9	Balranald	On Time	On Time	On Time
	Bogan	On Time	On Time	On Time
	Bombala	On Time	On Time	On Time
	Boorowa	On Time	On Time	On Time
	Bourke	On Time	On Time	On Time
	Carrathool	On Time	<=8	On Time
	Central Darling	On Time	On Time	On Time
	Coolamon	On Time	On Time	On Time
	Coonamble	<=2	On Time	On Time
	Gilgandra	On Time	On Time	On Time
	Gloucester	<=2	On Time	On Time
	Gundagai	On Time	On Time	On Time
	Guyra	On Time	<=2	On Time
	Harden	On Time	On Time	On Time
	Hay	On Time	On Time	On Time
	Lockhart	<=4	On Time	On Time
	Murrumbidgee	On Time	On Time	On Time
	Tumbarumba	On Time	On Time	On Time
	Wakool	On Time	On Time	On Time
	Walcha	On Time	On Time	On Time
	Warren	On Time	On Time	On Time
Weddin	On Time	On Time	<=8	

Table 3.2(iii) – Financial report received by Department

Group	Council	2005/06	2006/07	2007/08
10	Berrigan	On Time	On Time	On Time
	Bland	On Time	On Time	Not Received
	Blayney	On Time	On Time	On Time
	Cobar	On Time	On Time	On Time
	Cootamundra	On Time	On Time	On Time
	Dungog	On Time	On Time	On Time
	Glen Innes Severn	On Time	On Time	<=2
	Gwydir	Not Received	>16	<=2
	Junee	On Time	On Time	On Time
	Kyogle	On Time	On Time	On Time
	Lachlan	On Time	>16	On Time
	Liverpool Plains	On Time	On Time	On Time
	Murray	On Time	On Time	On Time
	Narrandera	On Time	On Time	On Time
	Narromine	On Time	On Time	On Time
	Oberon	On Time	On Time	On Time
	Snowy River	Not Received	<=4	On Time
	Temora	On Time	On Time	On Time
	Tenterfield	On Time	<=4	<=2
	Upper Lachlan	On Time	On Time	On Time
	Uralla	<=2	On Time	On Time
	Walgett	On Time	On Time	On Time
	Wellington	On Time	On Time	On Time
Wentworth	On Time	On Time	On Time	

Table 3.2(iii) – Financial report received by Department

Group	Council	2005/06	2006/07	2007/08
11	Bellingen	<=2	<=16	On Time
	Cabonne	On Time	On Time	On Time
	Cooma-Monaro	On Time	On Time	<4
	Corowa	On Time	On Time	On Time
	Cowra	On Time	On Time	On Time
	Forbes	On Time	On Time	On Time
	Greater Hume	On Time	On Time	On Time
	Gunnedah	On Time	On Time	On Time
	Inverell	On Time	On Time	On Time
	Leeton	On Time	<=4	<=14
	Moree Plains	On Time	On Time	On Time
	Muswellbrook	On Time	On Time	On Time
	Nambucca	On Time	On Time	On Time
	Narrabri	On Time	On Time	On Time
	Palerang	Not Received	>16	On Time
	Parkes	On Time	On Time	On Time
	Tumut	On Time	On Time	On Time
	Upper Hunter	On Time	On Time	On Time
	Warrumbungle	Not Received	<=8	Not Received
	Yass Valley	<=4	<=8	On Time
Young	On Time	On Time	On Time	

Table 3.2(iv) – Access and equity statements

Group	Council	2005/06	2006/07	2007/08
1	Sydney	Y	Y	Y
2	Ashfield	Y	Y	Y
	Botany Bay	Y	Y	Y
	Burwood	Y	Y	Y
	Hunters Hill	N	Y	Y
	Kogarah	Y	Y	Y
	Lane Cove	Y	Y	Y
	Leichhardt	Y	Y	Y
	Manly	Y	Y	Y
	Mosman	Y	Y	Y
	North Sydney	Y	Y	Y
	Pittwater	Y	Y	Y
	Strathfield	Y	Y	Y
	Waverley	Y	Y	Y
	Willoughby	Y	Y	Y
	Woollahra	Y	Y	Y
3	Auburn	N	Y	Y
	Bankstown	Y	Y	Y
	Blacktown	Y	Y	Y
	Canada Bay	Y	Y	Y
	Canterbury	Y	Y	Y
	Fairfield	N	Y	N
	Holroyd	Y	Y	Y
	Hurstville	Y	Y	Y
	Ku-ring-gai	Y	Y	N
	Marrickville	Y	Y	Y
	Parramatta	Y	Y	Y
	Randwick	Y	Y	Y
	Rockdale	Y	Y	Y
	Ryde	Y	Y	Y
	Sutherland	Y	Y	Y
	Warringah	Y	Y	Y

Table 3.2(iv) – Access and equity statements

Group	Council	2005/06	2006/07	2007/08
4	Albury	N	Y	Y
	Armidale Dumaresq	Y	Y	Y
	Ballina	Y	Y	Y
	Bathurst Regional	Y	Y	Y
	Bega Valley	Y	Y	Y
	Broken Hill	Y	Y	Y
	Byron	Y	Y	Y
	Cessnock	Y	Y	Y
	Clarence Valley	Y	Y	N
	Coffs Harbour	Y	Y	Y
	Deniliquin	Y	Y	N
	Dubbo	N	Y	Y
	Eurobodalla	Y	Y	Y
	Goulburn Mulwaree	Y	Y	Y
	Great Lakes	Y	Y	Y
	Greater Taree	Y	Y	Y
	Griffith	Y	Y	Y
	Kempsey	Y	Y	N
	Kiama	Y	Y	Y
	Lismore	Y	Y	Y
	Lithgow	N	Y	Y
	Maitland	Y	Y	Y
	Mid-Western Regional	Y	Y	N
	Orange	N	Y	Y
	Port Macquarie-Hastings	Y	Y	Y
	Port Stephens	N	Y	Y
	Queanbeyan	Y	Y	Y
	Richmond Valley	Y	Y	Y
	Shellharbour	Y	Y	Y
	Singleton	Y	Y	Y
	Tamworth Regional	Y	Y	Y
	Wagga Wagga	Y	Y	Y
Wingecarribee	Y	Y	Y	
5	Lake Macquarie	Y	Y	Y
	Newcastle	Y	Y	Y
	Shoalhaven	Y	Y	Y
	Tweed	Y	Y	Y
	Wollongong	Y	Y	Y
6	Camden	Y	Y	Y
	Hawkesbury	Y	Y	Y
	Wollondilly	Y	Y	Y

Table 3.2(iv) – Access and equity statements

Group	Council	2005/06	2006/07	2007/08
7	Blue Mountains	Y	Y	Y
	Campbelltown	Y	Y	Y
	Gosford	Y	Y	Y
	Hills	Y	Y	Y
	Hornsby	Y	Y	Y
	Liverpool	Y	Y	N
	Penrith	Y	Y	Y
	Wyong	Y	Y	Y
8	Brewarrina	Y	Y	N
	Conargo	N	N	Y
	Jerilderie	Y	Y	Y
	Urana	Y	Y	Y
9	Balranald	N	Y	Y
	Bogan	N	Y	N
	Bombala	Y	Y	Y
	Boorowa	N	Y	Y
	Bourke	Y	Y	Y
	Carrathool	Y	Y	Y
	Central Darling	N	Y	N
	Coolamon	Y	Y	Y
	Coonamble	Y	Y	Y
	Gilgandra	Y	Y	Y
	Gloucester	Y	Y	Y
	Gundagai	N	Y	Y
	Guyra	Y	Y	Y
	Harden	Y	Y	Y
	Hay	Y	Y	Y
	Lockhart	Y	Y	Y
	Murrumbidgee	Y	Y	Y
	Tumbarumba	Y	Y	Y
	Wakool	N	Y	N
	Walcha	Y	Y	Y
Warren	N	Y	Y	
Weddin	Y	Y	Y	

Table 3.2(iv) – Access and equity statements

Group	Council	2005/06	2006/07	2007/08
10	Berrigan	Y	Y	Y
	Bland	Y	Y	N
	Blayney	Y	Y	Y
	Cobar	N	Y	Y
	Cootamundra	N	Y	N
	Dungog	Y	Y	Y
	Glen Innes Severn	Y	Y	Y
	Gwydir	N	N	Y
	Junee	Y	Y	Y
	Kyogle	Y	Y	Y
	Lachlan	Y	Y	N
	Liverpool Plains	Y	Y	Y
	Murray	Y	Y	Y
	Narrandera	Y	Y	Y
	Narromine	Y	Y	Y
	Oberon	Y	Y	Y
	Snowy River	N	Y	Y
	Temora	Y	Y	Y
	Tenterfield	Y	Y	N
	Upper Lachlan	Y	Y	Y
	Uralla	N	Y	N
	Walgett	Y	Y	Y
	Wellington	Y	Y	N
Wentworth	Y	Y	N	

Table 3.2(iv) – Access and equity statements

Group	Council	2005/06	2006/07	2007/08
11	Bellingen	Y	Y	N
	Cabonne	Y	Y	Y
	Cooma-Monaro	N	Y	Y
	Corowa	Y	Y	Y
	Cowra	Y	Y	Y
	Forbes	Y	Y	Y
	Greater Hume	Y	Y	Y
	Gunnedah	Y	Y	Y
	Inverell	Y	Y	Y
	Leeton	Y	Y	Y
	Moree Plains	Y	Y	Y
	Muswellbrook	Y	Y	Y
	Nambucca	Y	Y	N
	Narrabri	Y	Y	Y
	Palerang	Y	Y	Y
	Parkes	Y	Y	Y
	Tumut	Y	Y	Y
	Upper Hunter	Y	Y	Y
	Warrumbungle	N	N	N
	Yass Valley	Y	Y	Y
	Young	N	Y	Y

Table 3.2(v) – Social/community plans

Group	Council	2005/06	2006/07	2007/08
1	Sydney	Y	Y	Y
2	Ashfield	Y	Y	Y
	Botany Bay	N	N	Y
	Burwood	Y	Y	Y
	Hunters Hill	Y	Y	Y
	Kogarah	Y	Y	Y
	Lane Cove	Y	Y	Y
	Leichhardt	Y	Y	Y
	Manly	Y	Y	Y
	Mosman	Y	Y	Y
	North Sydney	Y	Y	Y
	Pittwater	Y	Y	Y
	Strathfield	Y	Y	Y
	Waverley	Y	Y	Y
	Willoughby	Y	Y	Y
	Woollahra	Y	Y	Y
3	Auburn	Y	Y	Y
	Bankstown	Y	Y	Y
	Blacktown	N	Y	Y
	Canada Bay	Y	Y	Y
	Canterbury	Y	Y	Y
	Fairfield	Y	Y	Y
	Holroyd	Y	Y	Y
	Hurstville	Y	Y	Y
	Ku-ring-gai	Y	Y	Y
	Marrickville	Y	Y	Y
	Parramatta	N	Y	Y
	Randwick	Y	Y	Y
	Rockdale	Y	Y	Y
	Ryde	Y	Y	Y
	Sutherland	Y	Y	Y
	Warringah	Y	Y	Y

Table 3.2(v) – Social/community plans

Group	Council	2005/06	2006/07	2007/08
4	Albury	N	Y	Y
	Armidale Dumaresq	Y	Y	Y
	Ballina	Y	Y	Y
	Bathurst Regional	Y	Y	Y
	Bega Valley	Y	Y	Y
	Broken Hill	Y	Y	Y
	Byron	Y	Y	Y
	Cessnock	Y	Y	Y
	Clarence Valley	N	Y	Y
	Coffs Harbour	N	Y	Y
	Deniliquin	Y	Y	Y
	Dubbo	Y	Y	Y
	Eurobodalla	Y	Y	Y
	Goulburn Mulwaree	N	Y	Y
	Great Lakes	N	Y	Y
	Greater Taree	Y	Y	Y
	Griffith	Y	Y	Y
	Kempsey	Y	Y	Y
	Kiama	Y	Y	Y
	Lismore	Y	Y	Y
	Lithgow	Y	Y	Y
	Maitland	Y	Y	Y
	Mid-Western Regional	Y	Y	Y
	Orange	Y	Y	Y
	Port Macquarie-Hastings	Y	Y	Y
	Port Stephens	Y	Y	Y
	Queanbeyan	Y	Y	Y
	Richmond Valley	Y	Y	Y
	Shellharbour	Y	Y	Y
	Singleton	Y	Y	Y
	Tamworth Regional	Y	Y	Y
	Wagga Wagga	Y	Y	Y
Wingecarribee	N	Y	Y	
5	Lake Macquarie	Y	Y	Y
	Newcastle	Y	Y	Y
	Shoalhaven	Y	Y	Y
	Tweed	Y	Y	Y
	Wollongong	Y	Y	Y
6	Camden	Y	Y	Y
	Hawkesbury	Y	Y	Y
	Wollondilly	Y	Y	Y

Table 3.2(v) – Social/community plans

Group	Council	2005/06	2006/07	2007/08
7	Blue Mountains	N	Y	Y
	Campbelltown	Y	Y	Y
	Gosford	Y	Y	Y
	Hills	Y	Y	Y
	Hornsby	Y	Y	Y
	Liverpool	N	Y	Y
	Penrith	Y	Y	Y
	Wyong	Y	Y	Y
8	Brewarrina	Y	Y	Y
	Conargo	Y	Y	Y
	Jerilderie	N	Y	Y
	Urana	Y	Y	Y
9	Balranald	N	Y	Y
	Bogan	N	Y	Y
	Bombala	N	Y	Y
	Boorowa	Y	Y	Y
	Bourke	N	Y	Y
	Carrathool	Y	Y	Y
	Central Darling	Y	Y	Y
	Coolamon	Y	Y	Y
	Coonamble	Y	Y	Y
	Gilgandra	Y	Y	Y
	Gloucester	Y	Y	Y
	Gundagai	Y	Y	Y
	Guyra	Y	Y	Y
	Harden	N	N	Y
	Hay	Y	Y	Y
	Lockhart	Y	Y	Y
	Murrumbidgee	Y	Y	Y
	Tumbarumba	Y	Y	Y
	Wakool	Y	Y	Y
	Walcha	Y	Y	Y
Warren	Y	Y	Y	
Weddin	Y	Y	Y	

Table 3.2(v) – Social/community plans

Group	Council	2005/06	2006/07	2007/08
10	Berrigan	Y	Y	Y
	Bland	Y	Y	Y
	Blayney	Y	Y	Y
	Cobar	Y	Y	Y
	Cootamundra	N	Y	Y
	Dungog	Y	Y	Y
	Glen Innes Severn	Y	Y	Y
	Gwydir	N	Y	Y
	Junee	N	Y	Y
	Kyogle	Y	Y	Y
	Lachlan	Y	Y	Y
	Liverpool Plains	Y	Y	Y
	Murray	Y	Y	Y
	Narrandera	N	Y	Y
	Narromine	Y	Y	Y
	Oberon	Y	Y	Y
	Snowy River	Y	Y	Y
	Temora	Y	Y	Y
	Tenterfield	N	Y	Y
	Upper Lachlan	Y	Y	Y
	Uralla	Y	Y	Y
	Walgett	Y	Y	Y
	Wellington	Y	Y	Y
	Wentworth	Y	Y	Y

Table 3.2(v) – Social/community plans

Group	Council	2005/06	2006/07	2007/08
11	Bellingen	Y	Y	Y
	Cabonne	Y	Y	Y
	Cooma-Monaro	N	Y	Y
	Corowa	Y	Y	Y
	Cowra	Y	Y	Y
	Forbes	N	Y	Y
	Greater Hume	N	Y	Y
	Gunnedah	Y	Y	Y
	Inverell	Y	Y	Y
	Leeton	Y	Y	Y
	Moree Plains	N	N	Y
	Muswellbrook	Y	Y	Y
	Nambucca	N	Y	Y
	Narrabri	Y	Y	Y
	Palerang	N	Y	Y
	Parkes	N	Y	Y
	Tumut	Y	Y	Y
	Upper Hunter	Y	Y	Y
	Warrumbungle	N	Y	Y
	Yass Valley	Y	Y	Y
Young	Y	Y	Y	

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4. Library services

In recent years this report has included two (2) key performance indicators for library services:

- Library expenses per capita
- Circulation per capita.

This data, along with other information relating to library services, is available in an annual report published by the State Library of NSW. The report is called Public Library Statistics. As that report is available to the public, these indicators are no longer reported in the Comparatives publication. The report can be found on the State Library of NSW website www.sl.nsw.gov.au.

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5. Domestic waste management and recycling services

In recent years this report has included four (4) key performance indicators for domestic waste management and recycling services:

- Average charge for domestic waste management services per residential property
- Costs per service for domestic waste collection
- Recyclables – kilograms per capita per annum
- Domestic waste – kilograms per capita per annum.

This data, along with other information relating to domestic waste management and recycling services, is available in an annual report published by the Department of Environment and Climate Change. The report is called the NSW Local Government Waste and Resource Recovery Data Report. As that report is available to the public, these indicators are no longer reported in the Comparatives publication. The report can be found at the Department of Environment and Climate Change website www.environment.nsw.gov.au.

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6. Water supply services

In recent years this report has included two (2) key performance indicators for water supply services;

- Average bill for residential customers
- Operating costs including depreciation.

This data, along with other information relating to water supply services, is available in an annual report published by the Department of Water and Energy. The report is called the NSW Water Supply & Sewerage Performance Monitoring Report. As that report is available to the public, these indicators are no longer reported in the Comparatives publication. This report can be found on the Department of Water and Energy website www.dwe.nsw.gov.au.

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7. Sewerage services

In recent years this report has included two (2) key performance indicators for Sewerage Services:

- Average bill for residential customers
- Operating costs including depreciation.

This data, along with other information relating to sewerage services, is available in an annual report published by the Department of Water and Energy. The report is called the NSW Water Supply & Sewerage Performance Monitoring Report. As that report is available to the public, these indicators are no longer reported in the Comparatives publication. This report can be found on the Department of Water and Energy website www.dwe.nsw.gov.au.

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8. Planning and development services

In recent years this report has included four (4) key performance indicators for planning and development services:

- Number of development applications determined
- Mean time in calendar days for determining development applications
- Median time in calendar days for determining development applications
- Legal expenses to total planning and development costs.

This data, along with other information relating to planning and development services, is available in an annual report published by the Department of Planning. The report is called the Local Development Performance Monitoring publication. As that report is available to the public, these indicators are no longer reported in the Comparatives publication. This report can be found on the Department of Planning website www.planning.nsw.gov.au.

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Environmental management and health services

The sustainable management of natural resources, the protection of the environment and the maintenance of public health are key council responsibilities.

There is one key performance indicator for environmental management and health services.

KEY PERFORMANCE INDICATOR

9.1 Environmental management and health expenses per capita

This indicator measures the amount spent on environmental management and health per head of population.

The formula used for this indicator is:

$$\frac{\text{Total environmental management and health expenses}}{\text{Estimated resident population within council boundaries}}$$

Some factors affecting this indicator are:

- the number of environmental management and health staff employed
- council policies about regulation
- the population mix
- the land usage mix
- socioeconomic factors
- the extent to which State legislation is applicable.

Comparative performance for 2005/06, 2006/07 and 2007/08

The total environmental management and health expenses were \$155.9 million for 2005/06, \$174.4 million for 2006/07, and \$186.9 million for 2007/08.

TABLE 9.11 Range of environmental management and health expenses per capita in NSW

	2005/06		2006/07		2007/08	
	No of Councils	%	No of councils	%	No of councils	%
Less than \$15 per capita	33	21.7	26	17.1	27	17.8
\$15 to \$30 per capita	46	30.3	49	32.2	41	27.0
\$30 to \$45 per capita	24	15.8	32	21.1	33	21.7
More than \$45 per capita	45	29.6	45	29.6	49	32.2
Not reported	4	2.6	0	0.0	2	1.3
Total	150	100.0	152	100.0	152	100.0

		2005/06	2006/07	2007/08
TABLE 9.11	Environmental management and health expenses per capita	\$	\$	\$
	NSW Mean	23	26	27
	NSW High	313	378	277
	NSW Low	6	6	7
	NSW Median	28	31	32

Data sources for this indicator: council financial reports: #special schedule no. 1, expenses from continuing operations – health: administration and inspection, immunisation, food control, insect and vermin control, noxious plants, health centres and other – housing and community amenities: environment protection. The estimated resident population within council boundaries is the preliminary figure calculated by ABS for 30 June 2007.

Note #special schedule 1 is not audited.

Table 9.1 – Environmental management and health expenses per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
1	Sydney	28.21	35.24	24.9	49.04	39.2
2	Ashfield	12.09	14.83	22.6	14.99	1.1
	Botany Bay	15.19	29.37	93.4	20.23	-31.1
	Burwood	10.27	10.32	0.5	10.32	-0.1
	Hunters Hill	7.11	8.48	19.3	10.62	25.2
	Kogarah	31.31	16.07	-48.7	22.25	38.4
	Lane Cove	20.76	24.03	15.8	28.11	17.0
	Leichhardt	23.80	26.64	11.9	26.77	0.5
	Manly	37.96	51.18	34.8	41.23	-19.4
	Mosman	51.65	43.78	-15.2	40.35	-7.8
	North Sydney	42.86	42.83	-0.1	43.43	1.4
	Pittwater	23.42	22.19	-5.2	25.76	16.0
	Strathfield	11.00	14.11	28.2	9.43	-33.2
	Waverley	33.53	37.74	12.5	39.01	3.4
	Willoughby	21.31	25.10	17.8	39.95	59.2
	Woollahra	17.69	18.38	3.9	19.23	4.6
	Group average	22.73	24.12	6.1	28.13	16.6
3	Auburn	8.55	12.63	47.7	8.61	-31.8
	Bankstown	17.49	18.13	3.7	20.60	13.6
	Blacktown	7.06	7.39	4.7	9.16	23.9
	Canada Bay	9.93	9.27	-6.7	9.15	-1.3
	Canterbury	21.47	21.34	-0.6	9.77	-54.2
	Fairfield	8.65	13.15	52.0	12.35	-6.1
	Holroyd	14.86	18.92	27.4	17.12	-9.5
	Hurstville	13.14	15.24	16.0	14.75	-3.2
	Ku-ring-gai	20.29	35.24	73.7	34.58	-1.9
	Marrickville	13.10	14.39	9.8	17.68	22.9
	Parramatta	14.13	12.90	-8.7	10.84	-16.0
	Randwick	22.50	27.86	23.8	29.91	7.4
	Rockdale	9.30	9.57	2.9	17.62	84.0
	Ryde	10.04	11.24	12.0	11.94	6.2
	Sutherland	9.10	5.63	-38.2	7.62	35.4
	Warringah	17.12	28.92	68.9	13.70	-52.6
	Group average	13.44	15.91	18.3	14.61	-8.1

Table 9.1 – Environmental management and health expenses per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
4	Albury	6.03	7.07	17.1	7.32	3.6
	Armidale Dumaresq	205.52	46.95	-77.2	23.82	-49.3
	Ballina	26.28	25.99	-1.1	28.27	8.8
	Bathurst Regional	29.73	32.13	8.1	48.59	51.2
	Bega Valley	41.60	40.66	-2.3	44.10	8.5
	Broken Hill	31.28	39.56	26.5	50.16	26.8
	Byron	29.84	31.23	4.7	31.44	0.7
	Cessnock	21.73	20.35	-6.3	20.62	1.3
	Clarence Valley	123.72	103.91	-16.0	102.36	-1.5
	Coffs Harbour	15.63	11.40	-27.0	12.20	7.0
	Deniliquin	24.24	21.26	-12.3	32.32	52.0
	Dubbo	19.38	19.14	-1.3	20.43	6.8
	Eurobodalla	56.36	59.57	5.7	64.29	7.9
	Goulburn Mulwaree	26.11	21.53	-17.5	29.64	37.7
	Great Lakes	46.95	55.38	17.9	89.26	61.2
	Greater Taree	52.65	52.62	-0.1	64.31	22.2
	Griffith	13.84	18.55	34.0	24.42	31.6
	Kempsey	71.64	74.05	3.4	75.19	1.5
	Kiama	49.61	43.08	-13.2	46.48	7.9
	Lismore	43.50	54.44	25.1	47.19	-13.3
	Lithgow	12.69	21.40	68.7	18.89	-11.7
	Maitland	13.70	14.30	4.3	13.86	-3.1
	Mid-Western Regional	34.60	20.44	-40.9	26.21	28.2
	Orange	7.65	9.82	28.4	8.25	-16.0
	Port Macquarie- Hastings	29.87	30.01	0.5	31.99	6.6
	Port Stephens	26.33	34.33	30.4	29.49	-14.1
	Queanbeyan	18.46	21.40	16.0	21.45	0.2
	Richmond Valley	45.47	58.96	29.7	47.77	-19.0
	Shellharbour	14.13	8.01	-43.3	9.08	13.3
	Singleton	23.75	22.05	-7.2	25.28	14.6
Tamworth Regional	14.21	18.18	27.9	18.70	2.9	
Wagga Wagga	14.23	44.51	212.8	48.91	9.9	
Wingecarribee	27.27	29.39	7.8	32.01	8.9	
Group average		33.91	32.65	-3.7	34.70	6.3
5	Lake Macquarie	16.83	21.40	27.1	23.90	11.6
	Newcastle	40.17	39.89	-0.7	39.03	-2.2
	Shoalhaven	47.51	56.69	19.3	105.57	86.2
	Tweed	34.03	38.22	12.3	43.98	15.1
	Wollongong	20.47	36.45	78.0	34.28	-6.0
	Group average		28.75	36.03	25.3	42.86
6	Camden	14.09	17.69	25.5	19.26	8.8
	Hawkesbury	17.20	15.89	-7.6	12.28	-22.7
	Wollondilly	15.70	17.46	11.2	18.38	5.3
	Group average		15.79	16.91	7.1	16.24

Table 9.1 – Environmental management and health expenses per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
7	Blue Mountains	51.76	56.76	9.7	66.15	16.5
	Campbelltown	17.20	16.48	-4.2	18.66	13.2
	Gosford	7.26	7.42	2.2	7.65	3.1
	Hills	6.31	8.83	40.0	9.39	6.4
	Hornsby	25.04	28.58	14.1	28.03	-1.9
	Liverpool	6.38	11.20	75.5	12.10	8.0
	Penrith	13.92	18.49	32.8	20.55	11.1
	Wyong	20.31	25.04	23.3	27.53	10.0
	Group average	15.97	18.91	18.4	20.51	8.5
8	Brewarrina	312.73	378.46	21.0	96.71	-74.4
	Conargo	59.48	77.14	29.7	81.80	6.0
	Jerilderie	68.95	50.61	-26.6	67.38	33.1
	Urana	61.92	89.40	44.4	91.76	2.6
	Group average	63.67	70.63	10.9	84.45	19.6
9	Balranald	28.57	29.34	2.7	37.39	27.5
	Bogan	58.29	26.98	-53.7	35.19	30.4
	Bombala	67.88	49.25	-27.4	42.13	-14.5
	Boorowa	46.89	52.69	12.4	57.64	9.4
	Bourke	99.33	151.70	52.7	187.64	23.7
	Carrathool	102.93	47.18	-54.2	51.11	8.3
	Central Darling	167.08	194.03	16.1	276.80	42.7
	Coolamon	59.61	63.81	7.1	67.87	6.4
	Coonamble	51.76	66.82	29.1	104.62	56.6
	Gilgandra	63.52	67.46	6.2	81.30	20.5
	Gloucester	30.10	37.18	23.5	39.43	6.1
	Gundagai	57.39	41.87	-27.0	53.76	28.4
	Guyra	26.01	23.89	-8.1	23.80	-0.4
	Harden	51.95	19.74	-62.0	23.62	19.7
	Hay	43.29	50.00	15.5	61.57	23.1
	Lockhart	43.75	43.71	-0.1	50.18	14.8
	Murrumbidgee	38.55	34.57	-10.3	40.45	17.0
	Tumbarumba	95.21	77.64	-18.5	81.97	5.6
	Wakool	55.62	53.71	-3.4	64.09	19.3
	Walcha	45.69	40.22	-12.0	35.11	-12.7
Warren	123.74	133.15	7.6	124.11	-6.8	
Weddin	58.99	57.45	-2.6	60.61	5.5	
Group average	68.88	68.92	0.1	68.44	-0.7	

Table 9.1 – Environmental management and health expenses per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %	
10	Berrigan	36.31	35.36	-2.6	32.44	-8.3	
	Bland	68.91	75.43	9.5	N/A	N/A	
	Blayney	33.07	42.21	27.6	71.14	68.5	
	Cobar	73.41	94.37	28.5	41.42	-56.1	
	Cootamundra	10.76	11.12	3.4	10.36	-6.8	
	Dungog	12.20	11.70	-4.1	12.60	7.7	
	Glen Innes Severn	30.80	43.95	42.7	57.40	30.6	
	Gwydir	No Data	109.47	N/A	160.53	46.7	
	Junee	28.71	37.44	30.4	36.52	-2.5	
	Kyogle	27.73	23.54	-15.1	27.67	17.5	
	Lachlan	96.60	111.08	15.0	151.45	36.3	
	Liverpool Plains	83.93	75.54	-10.0	95.04	25.8	
	Murray	43.10	52.73	22.4	40.05	-24.0	
	Narrandera	29.93	21.40	-28.5	24.33	13.7	
	Narromine	83.75	42.50	-49.3	63.57	49.6	
	Oberon	30.66	32.53	6.1	40.74	25.2	
	Snowy River	No Data	82.21	N/A	72.34	-12.0	
	Temora	93.89	132.34	41.0	68.66	-48.1	
	Tenterfield	19.69	22.43	13.9	21.22	-5.4	
	Upper Lachlan	70.96	74.95	5.6	83.09	10.9	
	Uralla	17.28	35.42	104.9	28.39	-19.8	
	Walgett	15.44	14.04	-9.1	64.42	358.8	
	Wellington	34.77	25.41	-26.9	33.21	30.7	
	Wentworth	95.21	105.87	11.2	94.56	-10.7	
		Group average	43.14	51.64	19.7	54.33	5.2

Table 9.1 – Environmental management and health expenses per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
11	Bellingen	61.77	75.02	21.5	58.91	-21.5
	Cabonne	53.22	81.21	52.6	83.93	3.3
	Cooma-Monaro	39.42	34.71	-11.9	36.28	4.5
	Corowa	20.44	18.34	-10.3	26.85	46.4
	Cowra	27.53	26.55	-3.6	28.32	6.7
	Forbes	53.74	49.39	-8.1	42.87	-13.2
	Greater Hume	72.88	51.30	-29.6	65.06	26.8
	Gunnedah	65.18	50.70	-22.2	54.48	7.4
	Inverell	9.62	25.02	159.9	10.96	-56.2
	Leeton	37.50	41.28	10.1	43.31	4.9
	Moree Plains	26.29	31.89	21.3	31.89	-0.0
	Muswellbrook	53.20	59.99	12.8	56.05	-6.6
	Nambucca	33.59	27.06	-19.5	41.63	53.9
	Narrabri	16.86	21.72	28.8	30.44	40.1
	Palerang	No Data	38.25	N/A	32.34	-15.4
	Parkes	42.77	48.68	13.8	49.27	1.2
	Tumut	11.90	10.01	-15.9	22.25	122.2
	Upper Hunter	19.89	23.10	16.1	26.48	14.7
	Warrumbungle	No Data	28.95	N/A	No Data	N/A
	Yass Valley	11.90	13.92	16.9	13.11	-5.8
	Young	21.44	20.86	-2.7	22.26	6.7
	Group average	30.93	36.94	19.4	37.03	0.2
	NSW State average	23.02	25.55	11.0	27.14	6.2

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Recreation and leisure services

Councils play a significant role in the provision of recreation and leisure services. They provide and/or maintain parks, playing fields, swimming pools, beaches, walking and bicycle tracks, tennis courts and multi-purpose recreation facilities. They also fund, assist and provide information to the community about sport and recreation organisations.

Councils are encouraged to develop and implement strategies that will result in more people becoming physically active.

There is one key performance indicator for recreation and leisure services.

KEY PERFORMANCE INDICATOR

10.1 Net recreation and leisure expenses per capita

Councils have a greater opportunity to receive revenues from recreation services than from the other services included in this publication. This indicator therefore measures the calculated net amount spent on recreation and leisure services per head of population.

The formula used for this indicator is:

$$\frac{\text{Net recreation and leisure expenses}}{\text{Estimated resident population within council boundaries}}$$

Some factors affecting this indicator are:

- the size, type and number of facilities
- the adoption of the user pays principle
- the nature of section 94 contributions
- the population mix
- the available open space and natural resources eg beaches and bushland
- the amount of non-resident usage eg tourism.

Comparative performance for 2005/06, 2006/07 and 2007/08

The total net recreation and leisure expenses were \$437 million for 2005/06, \$492.1 million for 2006/07, and \$522.3 million for 2007/08.

TABLE 10.11 Range of net recreation and leisure expenses per capita in NSW

	2005/06		2006/07		2007/08	
	No of Councils	%	No of councils	%	No of councils	%
Less than \$30 per capita	7	4.6	7	4.6	5	3.3
\$30 to \$60 per capita	33	21.7	26	17.1	28	18.4
\$60 to \$90 per capita	56	36.9	54	35.5	51	33.6
More than \$90 per capita	52	34.2	65	42.8	66	43.4
Not reported	2	2.6	0	0.0	2	1.3
Total	150	100.0	152	100.0	152	100.0

		2005/06	2006/07	2007/08
TABLE 10.12	Net recreation and leisure expenses per capita	\$	\$	\$
	NSW Mean	64	72	76
	NSW High	211	224	272
	NSW Low	6	0	15
	NSW Median	74	43	84

Data sources for this indicator: council financial reports: #special schedule 1, revenues and expenses from continuing operations – recreation and culture, swimming pools, sporting grounds, parks and gardens (lakes) and other sport and recreation. The estimated resident population within council boundaries is the preliminary figure calculated by ABS for 30 June 2007.

Note #special schedule 1 is not audited.

Table 10.1 – Net recreation and leisure expenses per Capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
1	Sydney	69.38	89.97	29.7	86.67	-3.7
2	Ashfield	64.27	70.94	10.4	70.38	-0.8
	Botany Bay	203.81	155.53	-23.7	158.86	2.1
	Burwood	59.76	55.44	-7.2	57.85	4.4
	Hunters Hill	18.16	26.52	46.0	29.79	12.3
	Kogarah	11.20	51.04	355.7	40.60	-20.5
	Lane Cove	97.04	115.43	18.9	133.80	15.9
	Leichhardt	119.24	124.00	4.0	127.97	3.2
	Manly	82.65	87.47	5.8	85.36	-2.4
	Mosman	50.42	70.88	40.6	65.22	-8.0
	North Sydney	94.76	113.91	20.2	114.11	0.2
	Pittwater	63.36	69.86	10.3	77.65	11.2
	Strathfield	80.29	65.85	-18.0	56.13	-14.8
	Waverley	101.57	92.05	-9.4	84.23	-8.5
	Willoughby	93.61	98.65	5.4	108.19	9.7
	Woollahra	66.75	68.49	2.6	72.51	5.9
	Group average	76.90	81.28	5.7	88.79	9.2
3	Auburn	62.05	62.34	0.5	39.84	-36.1
	Bankstown	52.89	61.29	15.9	57.89	-5.6
	Blacktown	61.55	70.88	15.2	77.17	8.9
	Canada Bay	32.52	36.98	13.7	27.88	-24.6
	Canterbury	23.44	26.34	12.4	36.20	37.5
	Fairfield	20.93	43.51	107.9	45.57	4.7
	Holroyd	67.16	69.15	3.0	82.94	19.9
	Hurstville	30.01	27.04	-9.9	31.41	16.2
	Ku-ring-gai	36.68	37.98	3.5	48.88	28.7
	Marrickville	62.19	22.80	-63.3	21.00	-7.9
	Parramatta	44.30	51.57	16.4	49.22	-4.6
	Randwick	101.18	131.63	30.1	145.17	10.3
	Rockdale	51.23	46.86	-8.5	68.12	45.4
	Ryde	69.34	67.23	-3.0	74.87	11.4
	Sutherland	49.51	73.07	47.6	71.13	-2.7
	Warringah	18.74	20.92	11.6	52.13	149.2
	Group average	48.70	56.66	16.4	61.62	8.8

Table 10.1 – Net recreation and leisure expenses per Capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
4	Albury	103.27	114.19	10.6	114.62	0.4
	Armidale Dumaresq	89.80	85.62	-4.7	105.09	22.7
	Ballina	69.11	70.57	2.1	89.10	26.3
	Bathurst Regional	115.51	94.17	-18.5	106.22	12.8
	Bega Valley	49.80	51.51	3.4	49.95	-3.0
	Broken Hill	92.61	109.03	17.7	94.85	-13.0
	Byron	52.78	43.63	-17.3	48.04	10.1
	Cessnock	74.66	84.36	13.0	90.03	6.7
	Clarence Valley	70.55	71.73	1.7	76.67	6.9
	Coffs Harbour	74.06	79.21	6.9	71.43	-9.8
	Deniliquin	100.38	106.55	6.1	121.86	14.4
	Dubbo	138.35	137.39	-0.7	140.17	2.0
	Eurobodalla	86.76	78.31	-9.7	89.50	14.3
	Goulburn Mulwaree	76.72	97.74	27.4	84.24	-13.8
	Great Lakes	96.24	101.06	5.0	100.21	-0.8
	Greater Taree	63.42	76.86	21.2	80.61	4.9
	Griffith	84.25	85.41	1.4	102.14	19.6
	Kempsey	67.25	69.50	3.3	68.79	-1.0
	Kiama	73.73	67.90	-7.9	81.76	20.4
	Lismore	97.05	98.97	2.0	109.54	10.7
	Lithgow	44.47	81.65	83.6	66.59	-18.4
	Maitland	75.30	70.36	-6.6	71.41	1.5
	Mid-Western Regional	67.52	60.24	-10.8	82.29	36.6
	Orange	77.21	40.20	-47.9	58.58	45.7
	Port Macquarie-Hastings	73.75	72.65	-1.5	78.98	8.7
	Port Stephens	100.10	105.81	5.7	106.94	1.1
	Queanbeyan	88.78	85.31	-3.9	84.00	-1.5
	Richmond Valley	38.40	68.98	79.6	84.48	22.5
	Shellharbour	87.70	112.08	27.8	103.44	-7.7
	Singleton	62.78	61.50	-2.0	57.83	-6.0
	Tamworth Regional	73.55	88.06	19.7	91.13	3.5
	Wagga Wagga	77.06	95.98	24.5	96.07	0.1
Wingecarribee	73.00	66.62	-8.7	81.78	22.8	
	Group average	80.33	83.93	4.5	87.81	4.6
5	Lake Macquarie	66.36	68.64	3.4	79.94	16.5
	Newcastle	114.67	131.32	14.5	149.98	14.2
	Shoalhaven	58.13	68.33	17.5	70.08	2.6
	Tweed	65.40	65.93	0.8	73.68	11.7
	Wollongong	46.33	67.05	44.7	47.51	-29.1
		Group average	69.76	80.96	16.1	83.76
6	Camden	67.05	72.11	7.6	106.98	48.3
	Hawkesbury	81.87	86.88	6.1	87.85	1.1
	Wollondilly	71.00	34.57	-51.3	80.20	132.0
		Group average	74.13	68.10	-8.1	92.19

Table 10.1 – Net recreation and leisure expenses per Capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
7	Blue Mountains	62.13	75.72	21.9	90.28	19.2
	Campbelltown	61.66	80.76	31.0	77.35	-4.2
	Gosford	63.28	69.76	10.2	71.58	2.6
	Hills	48.45	69.40	43.2	76.67	10.5
	Hornsby	55.58	64.82	16.6	64.74	-0.1
	Liverpool	14.30	15.02	5.1	22.25	48.1
	Penrith	48.73	55.97	14.9	59.15	5.7
	Wyong	61.30	64.35	5.0	63.93	-0.6
	Group average	50.66	60.28	19.0	63.46	5.3
8	Brewarrina	194.19	157.20	-19.0	204.22	29.9
	Conargo	6.17	11.26	82.4	14.98	33.0
	Jerilderie	144.84	169.42	17.0	128.80	-24.0
	Urana	146.87	192.50	31.1	215.40	11.9
	Group average	96.39	120.04	24.5	137.89	14.9
9	Balranald	64.47	97.18	50.7	97.45	0.3
	Bogan	185.19	189.21	2.2	236.72	25.1
	Bombala	56.04	58.31	4.1	55.41	-5.0
	Boorowa	117.84	99.80	-15.3	103.76	4.0
	Bourke	119.56	136.48	14.2	200.26	46.7
	Carrathool	96.82	115.20	19.0	115.95	0.7
	Central Darling	121.36	125.21	3.2	203.32	62.4
	Coolamon	114.61	106.12	-7.4	89.29	-15.9
	Coonamble	136.61	150.24	10.0	214.40	42.7
	Gilgandra	69.53	65.97	-5.1	77.62	17.7
	Gloucester	103.32	97.60	-5.5	107.42	10.1
	Gundagai	52.60	47.69	-9.3	55.07	15.5
	Guyra	41.26	54.71	32.6	49.65	-9.3
	Harden	93.29	98.71	5.8	100.19	1.5
	Hay	176.29	171.88	-2.5	200.52	16.7
	Lockhart	82.10	127.75	55.6	121.96	-4.5
	Murrumbidgee	99.24	96.12	-3.1	111.63	16.1
	Tumbarumba	140.05	140.14	0.1	177.56	26.7
	Wakool	68.24	54.75	-19.8	73.37	34.0
	Walcha	85.29	90.41	6.0	96.25	6.5
	Warren	194.01	224.48	15.7	272.40	21.4
	Weddin	98.49	94.62	-3.9	93.30	-1.4
Group average	106.29	110.36	3.8	125.20	13.4	

Table 10.1 – Net recreation and leisure expenses per Capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
10	Berrigan	64.18	78.56	22.4	82.76	5.3
	Bland	186.37	204.97	10.0	No Data	N/A
	Blayney	116.79	119.67	2.5	133.68	11.7
	Cobar	125.07	100.14	-19.9	113.55	13.4
	Cootamundra	67.56	78.22	15.8	90.47	15.7
	Dungog	56.04	56.61	1.0	64.66	14.2
	Glen Innes Severn	53.23	55.79	4.8	52.20	-6.4
	Gwydir	No Data	102.96	N/A	110.23	7.1
	Junee	122.26	122.32	0.0	131.38	7.4
	Kyogle	40.29	62.95	56.2	65.04	3.3
	Lachlan	210.73	177.97	-15.5	227.91	28.1
	Liverpool Plains	104.05	113.49	9.1	129.70	14.3
	Murray	119.93	155.90	30.0	156.32	0.3
	Narrandera	137.04	142.68	4.1	142.07	-0.4
	Narromine	102.09	98.46	-3.6	125.20	27.2
	Oberon	83.35	90.13	8.1	111.22	23.4
	Snowy River	No Data	89.55	N/A	86.58	-3.3
	Temora	121.51	126.56	4.2	146.51	15.8
	Tenterfield	59.81	60.65	1.4	61.75	1.8
	Upper Lachlan	50.22	56.31	12.1	65.36	16.1
	Uralla	58.11	39.99	-31.2	46.94	17.4
	Walgett	128.63	173.73	35.1	102.57	-41.0
	Wellington	130.95	138.90	6.1	145.58	4.8
	Wentworth	109.73	108.98	-0.7	114.28	4.9
	Group average	92.55	107.24	15.9	102.64	-4.3

Table 10.1 – Net recreation and leisure expenses per Capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
11	Bellingen	51.11	65.57	28.3	52.71	-19.6
	Cabonne	30.54	36.67	20.1	41.11	12.1
	Cooma-Monaro	117.14	140.27	19.7	136.07	-3.0
	Corowa	52.90	52.35	-1.0	52.30	-0.1
	Cowra	176.49	140.20	-20.6	156.76	11.8
	Forbes	69.48	86.27	24.2	85.12	-1.3
	Greater Hume	84.11	104.02	23.7	95.34	-8.3
	Gunnedah	86.05	94.24	9.5	109.71	16.4
	Inverell	53.50	52.92	-1.1	44.01	-16.8
	Leeton	68.68	62.29	-9.3	62.31	0.0
	Moree Plains	94.75	110.56	16.7	123.99	12.1
	Muswellbrook	123.04	130.94	6.4	120.21	-8.2
	Nambucca	48.04	56.39	17.4	71.15	26.2
	Narrabri	109.79	132.22	20.4	137.67	4.1
	Palerang	No Data	38.59	N/A	49.78	29.0
	Parkes	73.97	90.47	22.3	95.24	5.3
	Tumut	129.90	122.85	-5.4	78.93	-35.8
	Upper Hunter	89.02	98.88	11.1	104.75	5.9
	Warrumbungle	No Data	132.33	N/A	No Data	N/A
	Yass Valley	45.07	56.98	26.4	37.98	-33.3
Young	85.50	85.11	-0.5	83.93	-1.4	
	Group average	74.82	87.11	16.4	83.06	-4.6
	NSW State average	64.50	72.09	11.8	75.83	5.2

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Community services

Councils provide facilities such as community centres and halls, senior citizen centres, aged care centres, childcare centres and youth centres. They employ community development staff and provide services for groups in the community with specific needs eg the aged, people with disabilities, Aboriginal and Torres Strait Islanders, and people from diverse cultural and linguistic backgrounds.

There is one key performance indicator for community services.

KEY PERFORMANCE INDICATOR

11.1 Community services expenses per capita

This indicator measures the amount spent on community services per head of population.

The formula used for this indicator is:

$$\frac{\text{Total community services expenses}}{\text{Estimated resident population within council boundaries}}$$

Some factors affecting this indicator are:

- the number of community services staff employed
- the number and range of community services provided
- the population mix
- the availability of funding
- socioeconomic factors
- council policies.

Comparative performance for 2005/06, 2006/07 and 2007/08

The total community services expenses were \$366.2 million for 2005/06, \$392.1 million for 2006/07, and \$409.4 million for 2007/08.

TABLE 11.11 Range of community services expenses per capita in NSW

	2005/06		2006/07		2007/08	
	No of Councils	%	No of councils	%	No of councils	%
Less than \$20 per capita	30	19.8	32	21.0	29	19.1
\$20 to \$40 per capita	36	23.7	39	25.7	35	23.0
\$40 to \$60 per capita	21	13.8	17	11.2	21	13.8
\$60 to \$80 per capita	14	9.2	15	9.9	13	8.6
More than \$80 per capita	45	29.6	49	32.2	52	34.2
Not reported	6	3.9	0	0.0	2	1.3
Total	152	100.0	152	100.0	152	100.0

	2005/06	2006/07	2007/08
TABLE 11.12			
Community services expenses per capita	\$	\$	\$
NSW Mean	54	54	59
NSW High	1,143	1,143	1,301
NSW Low	1	1	0
NSW Median	42	42	46

Data sources for this indicator: council financial reports: #special schedule no 1, expenses from continuing operations – community services and education: administration, family day care, child care, youth services, other families and children, aged and disabled, migrant services, Aboriginal services, other community services and education. The estimated resident population within council boundaries is the preliminary figure calculated by the ABS for 30 June 2007.

Note #special schedule 1 is not audited.

Table 11.1 – Community services expenses per capita

Group	Council	2005/06	2006/07	Variation	2007/08	Variation
		\$	\$	%	\$	%
1	Sydney	70.08	83.22	18.7	84.22	1.2
2	Ashfield	19.99	23.02	15.2	24.84	7.9
	Botany Bay	87.15	63.10	-27.6	81.98	29.9
	Burwood	39.19	41.04	4.7	37.95	-7.5
	Hunters Hill	20.75	24.15	16.4	26.66	10.4
	Kogarah	41.47	21.73	-47.6	37.69	73.4
	Lane Cove	70.19	75.24	7.2	76.64	1.9
	Leichhardt	67.79	76.04	12.2	81.52	7.2
	Manly	101.86	101.16	-0.7	111.78	10.5
	Mosman	69.99	66.38	-5.2	71.86	8.3
	North Sydney	37.69	36.37	-3.5	37.17	2.2
	Pittwater	40.50	40.12	-0.9	43.10	7.4
	Strathfield	15.40	25.61	66.3	22.38	-12.6
	Waverley	119.12	130.67	9.7	124.52	-4.7
	Willoughby	83.80	84.09	0.3	90.25	7.3
	Woollahra	67.21	71.71	6.7	75.87	5.8
	Group average	55.41	55.20	-0.4	66.49	20.4
3	Auburn	24.62	24.26	-1.5	25.30	4.3
	Bankstown	23.47	23.08	-1.7	21.32	-7.6
	Blacktown	59.62	56.73	-4.8	59.93	5.6
	Canada Bay	18.11	19.45	7.4	23.29	19.8
	Canterbury	59.85	59.49	-0.6	53.45	-10.2
	Fairfield	72.79	73.31	0.7	77.17	5.3
	Holroyd	90.01	85.68	-4.8	93.58	9.2
	Hurstville	31.39	34.00	8.3	33.48	-1.5
	Ku-ring-gai	29.41	31.59	7.4	37.94	20.1
	Marrickville	122.15	122.29	0.1	131.31	7.4
	Parramatta	53.74	57.06	6.2	55.88	-2.1
	Randwick	22.63	29.79	31.7	32.16	8.0
	Rockdale	16.25	11.53	-29.0	11.45	-0.7
	Ryde	15.66	18.09	15.5	18.24	0.9
	Sutherland	45.71	47.24	3.4	49.73	5.3
	Warringah	43.32	44.17	2.0	43.87	-0.7
	Group average	48.83	49.31	1.0	49.09	-0.5

Table 11.1 – Community services expenses per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
4	Albury	104.49	88.52	-15.3	82.48	-6.8
	Armidale Dumaresq	31.90	36.37	14.0	49.71	36.7
	Ballina	3.50	14.77	321.4	19.42	31.5
	Bathurst Regional	56.40	63.72	13.0	64.37	1.0
	Bega Valley	36.94	34.65	-6.2	81.92	136.4
	Broken Hill	185.76	205.41	10.6	206.78	0.7
	Byron	70.85	75.89	7.1	79.85	5.2
	Cessnock	21.55	24.52	13.8	22.15	-9.7
	Clarence Valley	95.99	107.48	12.0	122.14	13.6
	Coffs Harbour	20.91	21.40	2.4	25.76	20.4
	Deniliquin	0.98	8.73	791.0	2.22	-74.6
	Dubbo	72.92	80.13	9.9	76.31	-4.8
	Eurobodalla	122.43	131.26	7.2	136.68	4.1
	Goulburn Mulwaree	28.55	36.40	27.5	44.72	22.9
	Great Lakes	79.06	78.33	-0.9	96.07	22.6
	Greater Taree	27.52	26.09	-5.2	26.61	2.0
	Griffith	18.26	20.09	10.0	23.46	16.8
	Kempsey	67.39	69.99	3.8	73.27	4.7
	Kiama	382.87	431.21	12.6	503.61	16.8
	Lismore	34.40	33.45	-2.8	39.11	16.9
	Lithgow	9.34	1.81	-80.6	11.60	540.3
	Maitland	18.81	19.28	2.5	17.15	-11.1
	Mid-Western Regional	104.20	86.52	-17.0	114.15	31.9
	Orange	149.40	145.20	-2.8	148.34	2.2
	Port Macquarie-Hastings	31.25	28.90	-7.5	26.93	-6.8
	Port Stephens	53.87	56.83	5.5	60.11	5.8
	Queanbeyan	139.52	132.82	-4.8	142.85	7.6
	Richmond Valley	82.48	82.48	-0.0	80.46	-2.4
	Shellharbour	44.77	48.43	8.2	47.19	-2.6
	Singleton	71.94	79.60	10.7	82.12	3.2
Tamworth Regional	43.93	45.22	2.9	46.73	3.3	
Wagga Wagga	58.79	52.92	-10.0	58.21	10.0	
Wingecarribee	22.92	21.69	-5.4	24.30	12.0	
Group average		61.63	63.40	2.9	68.71	8.4
5	Lake Macquarie	23.41	24.87	6.2	25.40	2.1
	Newcastle	29.00	29.29	1.0	32.02	9.3
	Shoalhaven	20.39	18.45	-9.5	19.75	7.0
	Tweed	13.11	16.57	26.4	23.08	39.3
	Wollongong	20.26	21.92	8.2	24.76	12.9
Group average		22.13	23.17	4.7	25.61	10.5
6	Camden	30.35	29.55	-2.6	40.18	36.0
	Hawkesbury	37.06	35.92	-3.1	32.71	-8.9
	Wollondilly	41.00	39.24	-4.3	45.97	17.2
	Group average		35.90	34.68	-3.4	38.76

Table 11.1 – Community services expenses per capita

Group	Council	2005/06	2006/07	Variation	2007/08	Variation
		\$	\$	%	\$	%
7	Blue Mountains	44.26	38.59	-12.8	32.32	-16.3
	Campbelltown	74.85	77.34	3.3	82.42	6.6
	Gosford	60.16	64.84	7.8	65.68	1.3
	Hills	11.68	34.31	193.6	32.92	-4.0
	Hornsby	37.96	41.14	8.4	38.19	-7.2
	Liverpool	33.74	34.58	2.5	37.93	9.7
	Penrith	90.46	98.87	9.3	99.72	0.9
	Wyong	49.62	48.41	-2.4	50.78	4.9
	Group average	51.05	56.23	10.1	56.71	0.9
	8	Brewarrina	128.69	106.32	-17.4	131.17
Conargo		1.68	18.02	970.3	51.84	187.7
Jerilderie		8.55	7.99	-6.5	10.14	26.8
Urana		117.35	129.06	10.0	139.97	8.5
Group average		36.10	44.84	24.2	81.59	82.0
9	Balranald	172.53	184.45	6.9	225.14	22.1
	Bogan	59.90	72.28	20.7	82.01	13.5
	Bombala	98.26	110.32	12.3	144.97	31.4
	Boorowa	29.26	35.13	20.1	40.56	15.5
	Bourke	88.33	15.74	-82.2	4.53	-71.2
	Carrathool	95.91	84.25	-12.2	106.69	26.6
	Central Darling	251.87	223.88	-11.1	317.06	41.6
	Coolamon	89.90	88.91	-1.1	153.31	72.4
	Coonamble	29.70	18.09	-39.1	17.59	-2.7
	Gilgandra	1,142.92	1,106.19	-3.2	1,300.97	17.6
	Gloucester	33.96	34.96	2.9	43.25	23.7
	Gundagai	1.86	2.91	56.7	3.15	8.0
	Guyra	200.45	212.37	5.9	224.44	5.7
	Harden	5.83	2.11	-63.9	1.63	-22.6
	Hay	108.38	123.01	13.5	138.67	12.7
	Lockhart	9.09	11.00	21.0	18.25	65.9
	Murrumbidgee	40.08	42.55	6.2	45.51	6.9
	Tumbarumba	147.52	147.85	0.2	174.56	18.1
	Wakool	59.76	54.33	-9.1	69.75	28.4
	Walcha	111.79	151.50	35.5	149.82	-1.1
Warren	13.44	11.99	-10.8	14.22	18.6	
Weddin	0.00	0.78	N/A	0.53	-31.8	
Group average	137.36	133.66	-2.7	163.00	22.0	

Table 11.1 – Community services expenses per capita

Group	Council	2005/06	2006/07	Variation	2007/08	Variation
		\$	\$	%	\$	%
10	Berrigan	37.64	40.28	7.0	44.04	9.4
	Bland	621.29	664.74	7.0	No Data	N/A
	Blayney	3.84	3.77	-1.8	6.31	67.3
	Cobar	602.83	657.77	9.1	721.56	9.7
	Cootamundra	3.41	2.09	-38.6	1.86	-11.1
	Dungog	11.49	13.47	17.2	14.98	11.2
	Glen Innes Severn	382.94	413.07	7.9	456.87	10.6
	Gwydir	No Data	264.09	N/A	312.00	18.1
	Junee	177.47	176.24	-0.7	187.74	6.5
	Kyogle	11.21	17.22	53.5	10.32	-40.0
	Lachlan	621.47	652.62	5.0	791.75	21.3
	Liverpool Plains	93.86	110.07	17.3	107.40	-2.4
	Murray	81.29	124.04	52.6	78.52	-36.7
	Narrandera	292.16	369.76	26.6	440.32	19.1
	Narromine	120.15	148.18	23.3	167.04	12.7
	Oberon	23.32	17.45	-25.2	29.18	67.3
	Snowy River	No Data	241.74	N/A	260.77	7.9
	Temora	160.64	182.34	13.5	218.51	19.8
	Tenterfield	0.00	0.00	N/A	0.00	0.0
	Upper Lachlan	7.64	7.83	2.5	8.87	13.2
	Uralla	618.11	732.13	18.4	813.43	11.1
	Walgett	49.68	55.55	11.8	67.67	21.8
	Wellington	15.47	27.04	74.8	39.88	47.5
	Wentworth	20.82	12.42	-40.3	8.95	-27.9
	Group average	149.00	191.09	28.3	184.57	-3.4

Community services expenses per capita

Group	Council	2005/06 \$	2006/07 \$	Variation %	2007/08 \$	Variation %
11	Bellingen	29.39	34.97	19.0	28.84	-17.5
	Cabonne	117.22	116.64	-0.5	119.71	2.6
	Cooma-Monaro	208.54	206.94	-0.8	238.51	15.3
	Corowa	30.66	36.58	19.3	34.81	-4.9
	Cowra	0.68	0.75	10.5	0.70	-7.7
	Forbes	11.03	17.59	59.5	18.30	4.0
	Greater Hume	333.59	330.09	-1.0	391.34	18.6
	Gunnedah	249.71	251.05	0.5	263.20	4.8
	Inverell	39.00	38.94	-0.2	40.26	3.4
	Leeton	19.62	23.99	22.3	23.20	-3.3
	Moree Plains	65.14	77.48	19.0	82.31	6.2
	Muswellbrook	27.20	21.40	-21.3	21.01	-1.8
	Nambucca	18.40	16.89	-8.2	15.75	-6.8
	Narrabri	8.61	8.04	-6.6	19.48	142.3
	Palerang	No Data	9.31	N/A	7.75	-16.7
	Parkes	41.77	35.96	-13.9	40.91	13.8
	Tumut	23.09	30.47	32.0	16.91	-44.5
	Upper Hunter	128.28	129.06	0.6	153.67	19.1
	Warrumbungle	No Data	140.65	N/A	No Data	N/A
	Yass Valley	42.21	284.67	574.4	38.27	-86.6
	Young	8.89	11.13	25.2	12.37	11.1
	Group average	58.86	76.38	29.8	68.77	-10.0
	NSW State average	54.06	57.45	6.3	59.44	3.5