



Comparative Information on  
NSW Local Government Councils  
2006/07

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## Note

In this document, councils are referred to by an abbreviation of their local government area name only. A council's full local government area name or corporate name may vary from that shown here.

## Disclaimer

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## Foreword by Minister

The Local Government Act 1993 gives councils significant responsibility and autonomy in providing services for the community. It is important that these services meet the needs of the local community and are provided effectively, efficiently and equitably.

This publication provides comparative information on the performance of all local councils in NSW. It is designed to help both the community and councils assess the performance of their council across a broad range of activities. You can, for example, see whether your council's performance has improved over the last three years and compare its performance with that of other councils. This enhanced transparency and public accountability helps to develop performance benchmarks and industry best practice models.

During 2007 the Department of Local Government undertook a review of the Comparative Information publication. The purpose of the review was primarily to reduce red tape, reduce duplication of providing, collecting and/or publishing information and to streamline the publication.

The review identified that some data published in this report is also being collected and published by other relevant State departments. This impacts on local government, as councils are required to expend resources to provide similar or identical data to multiple departments. As a result of the review, published information relating to libraries, waste and recycling, and planning and development, have become the responsibility of the relevant departments. Further information regarding where these performance indicators are now located is provided in the contents section of this publication.

It is important to remember that the key performance indicators used do not, on their own, give the full picture of a council's performance. Although they show the differences between councils across a selection of specific activities, they do not explain why these differences have arisen. The figures are indicators only and conclusions should not be drawn without qualitative assessments being made. If you need further details or explanations, please contact your local council.

I would like to thank all the councils for their cooperation in providing the information and Department of Local Government staff for compiling this excellent resource.

*Barbara Perry*

**The Hon Barbara Perry MP**  
Minister for Local Government

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<b>No Data</b>	Applies where a council failed to submit information to DLG	

# How to use this publication

## What you will find

This publication is divided into two parts.

**Part A** includes:

- an introduction
- an explanation of how we have grouped councils
- a profile of each council in alphabetical order
- information about how we collected and analysed the data
- summary of NSW results for 2006/07
- maps

**Part B** includes detailed performance information for each council over the last three years. This information is divided into the following categories:

- rating
- financial
- corporate
- environmental management and health services
- recreation and leisure services
- community services

Each category has its own key performance indicator(s). For each key performance indicator there is:

- an introductory section explaining how the indicator is calculated
- an analysis of comparative performance for 2004/05, 2005/06 and 2006/07
- detailed results for each council

## Source data

The source data for this publication is available from our homepage at [www.dlg.nsw.gov.au](http://www.dlg.nsw.gov.au) - click on the publications area, and the Comparative Information link.

## How to find the information you want

If you want to check your local council's performance in, for example, compliance with statutory reporting deadlines, you need to:

**Step 1** Find your council in the alphabetical list of councils on pages 14-17 in Part A

**TABLE A2** Profile of council area in alphabetical order

**Step 2** Check which group your council is in. For instance, Bankstown is in Group 3.

Council	DLG Group no.	Aust. Class'n Numeric Code	Aust. Class'n Alpha Code	Estimated Resident Population at 30 June 2006	Area (km <sup>2</sup> )	Population Density (popn/area) at 30 June 2006	Population Growth (5yr Average) %	ATSI Popn %	NESB Popn %
Albury	4	7	URM	47,694	313.2	152.3	0.89	1.84	4.43
Armidale Dumaresq	4	6	URS	24,749	4,234.9	5.8	-0.05	5.16	4.78
Ashfield	2	3	UDM	40,262	8.3	4,850.8	-0.13	0.49	36.25
Auburn	2	3	UDM	66,286	32.5	2,039.6	2.59	0.81	48.49
Ballina	4	7	URM	40,090	484.9	82.7	1.01	2.49	2.85
Balranald	9	16	RAM	2,727	21,699.9	0.1	-0.33	6.77	3.79
Bankstown	3	5	UDV	179,719	76.8	2,340.1	0.90	0.74	30.63
Bathurst Regional	4	7	URM	37,508	3,819.6	9.8	1.01	3.09	3.47
Baulkham Hills	7	13	UFV	162,326	400.6	405.2	2.23	0.26	18.48
Bega Valley	4	7	URM	32,637	6,277.6	5.2	1.26	2.19	3.94
Bellingen	11	18	RAV	12,810	1,602.0	8.0	0.12	2.72	2.97
Berrigan	10	17	RAL	8,541	2,066.6	4.1	0.99	0.83	2.28
Blacktown	3	5	UDV	287,634	240.0	1,198.5	1.72	2.37	23.77
Bland	10	17	RAL	6,562	8,559.8	0.8	-0.28	1.86	1.22
Blayney	10	17	RAL	6,894	1,524.7	4.5	1.11	1.52	1.65
Blue Mountains	7	12	UFL	75,770	1,431.7	52.9	-0.32	1.18	6.30
Bogan	9	16	RAM	3,113	14,608.6	0.2	-0.43	10.71	0.78
Bombala	9	16	RAM	2,538	3,944.4	0.6	-0.71	0.82	2.97
Boorowa	9	16	RAM	2,505	2,578.6	1.0	0.41	1.58	1.38
Botany Bay	2	3	UDM	37,415	21.7	1,724.2	0.12	1.56	36.41
Bourke	9	16	RAM	3,876	41,678.6	0.1	-0.38	26.09	2.50
Brewarrina	9	16	RAM	2,201	19,189.3	0.1	0.33	54.16	1.12
Broken Hill	4	6	URS	20,223	170.4	118.7	-0.83	5.28	2.38
Burwood	2	3	UDM	31,387	7.1	4,420.7	0.53	0.37	42.21
Byron	4	7	URM	30,898	566.7	54.5	0.81	1.23	5.47
Cabonne	11	18	RAV	12,843	6,026.0	2.1	0.47	1.84	1.89
Camden	6	11	UFM	52,459	201.3	260.6	3.08	1.23	7.29
Campbelltown	7	13	UFV	148,969	312.3	477.0	-0.16	2.47	15.37
Canada Bay	2	3	UDM	68,955	19.8	3,482.6	2.13	0.39	22.91
Canterbury	3	5	UDV	135,969	33.6	4,046.7	-0.22	0.50	42.95
Carrathool	9	16	RAM	3,264	18,939.6	0.2	-0.31	4.95	1.65
Central Darling	9	21	RTM	2,412	53,508.6	0.0	-0.32	31.14	1.18
Cessnock	4	7	URM	48,744	1,966.4	24.8	0.66	2.74	2.29

Step 3 Go to page 129 in Part B. Here you will find information about the key performance indicator for statutory reporting – annual, state of the environment and financial reports received by the Department.

Step 4 If you decide to check on financial reports received by the Department, pages 141-145, then find the group your council is in. For instance Bankstown is in Group 3.

**TABLE 3.2(III)** Financial report received by department

Group	Council	2004/05	2005/06	2006/07
1	Sydney	On Time	On Time	<=2
2	Ashfield	On Time	On Time	On Time
	Auburn	On Time	On Time	On Time
	Botany Bay	On Time	On Time	On Time
	Burwood	On Time	On Time	<=2
	Canada Bay	On Time	On Time	On Time
	Hunters Hill	On Time	On Time	On Time
	Kogarah	On Time	On Time	On Time
	Lane Cove	On Time	On Time	On Time
	Leichhardt	On Time	On Time	On Time
	Manly	On Time	On Time	On Time
	Mosman	On Time	On Time	On Time
	North Sydney	On Time	On Time	On Time
	Pittwater	On Time	On Time	On Time
	Strathfield	On Time	<=2	On Time
	Waverley	On Time	On Time	On Time
	Willoughby	On Time	On Time	On Time
	Woollahra	On Time	On Time	On Time
3	Bankstown	On Time	On Time	On Time
	Blacktown	On Time	On Time	On Time
	Canterbury	On Time	On Time	On Time
	Fairfield	On Time	On Time	On Time
	Holroyd	On Time	On Time	On Time
	Hurstville	On Time	On Time	On Time
	Ku-ring-gai	On Time	On Time	On Time
	Marrickville	On Time	On Time	On Time
	Parramatta	On Time	On Time	On Time
	Randwick	On Time	On Time	On Time
	Rockdale	On Time	On Time	On Time
	Ryde	On Time	On Time	On Time
	Sutherland	On Time	On Time	On Time
	Warringah	On Time	On Time	On Time





## Part A



## Introduction

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This publication contains 2004/05, 2005/06 and 2006/07 comparative performance information for all councils in New South Wales. It is the 17th edition and builds on past publications.

The key performance indicators have been chosen to monitor performance across a broad spectrum of activities and are kept under constant review.

When assessing or comparing the performances of councils, it is important to remember that local circumstances can influence how well a council provides its services. There are often good reasons why it is harder or more costly to provide certain services in some local government areas than in others or why a different mix of services may be delivered. In some cases, councils may have made conscious decisions to provide lower or higher levels of services depending on local needs. The council profiles will help you assess the comparative performance information.

## Classification and grouping of councils

The Australian Classification of Local Governments (ACLG) classifies councils into 22 categories according to their socioeconomic characteristics and their capacity to deliver a range of services to the community.

Councils are first classified as either urban or rural. Urban councils are then divided into four categories – capital city, metropolitan developed, regional town/city or fringe. Rural councils are divided into three categories – significant growth, agricultural or remote. The final classification step for both urban and rural councils is based on population.

Each council is given a numerical category and a three letter based alpha code. For example 2 (UDS) means the council is *urban*, metropolitan *developed* and *small* and in category two.

Table A1 explains the Australian classification system in more detail.

In this publication, we have put NSW councils into 11 groups or categories instead of 22. This is because several of the ACLG categories contained either no NSW councils or only one or two councils. This made it difficult to compare the performance of different councils in a meaningful way.

The estimated resident population within council boundaries is the preliminary figure calculated by the ABS for 30 June 2006. This figure was used to determine the ACLG categories for the 2006/07 publication.

As a result of a population change Forbes Shire Council has moved from DLG Group 10 in 2005/06 to DLG Group 11 in 2006/07, which results in apparent errors in previous years' averages in some tables.

**Table A1 - Australian Classification of Local Government and DLG group numbers**

Step 1	Step 2	Step 3	Category	Alpha	DLG group No.
<b>URBAN (U)</b>					
	<b>Capital City (CC)</b>	Not applicable	1	UCC	1
Pop. > 20 000	<b>Metropolitan Developed (D)</b> Part of an Urban centre > 1 000 000 and Pop. Density > 600/sq km.	Small (S) up to 30 000	2	UDS	2
		Medium (M) 30 001-70 000	3	UDM	
<b>or</b>		Large (L) 70 001-120 000	4	UDL	3
		Very large (V) > 120 000	5	UDV	
Pop. density >30 persons per sq km	<b>Regional Town/City (R)</b> Part of an urban centre with population < 1 000 000 and predominantly urban in nature.	Small up to 30 000	6	URS	4
		Medium 30 001-70 000	7	URM	
<b>or</b>		Large 70 001-120 000	8	URL	5
		Very large > 120 000	9	URV	
>90% of LGA population is urban	<b>Fringe (F)</b> A developing LGA on the margin of a developed or regional urban centre.	Small up to 30 000	10	UFS	6
		Medium 30 001-70 000	11	UFM	
		Large 70 001-120 000	12	UFL	7
		Very large > 120 000	13	UFV	
<b>RURAL (R)</b>					
	<b>Significant Growth (SG)</b> Average annual population growth > 3%, population > 5 000 and not remote.	Not applicable	14	RSG	N/A
	<b>Agricultural (A)</b>	Small up to 2 000	15	RAS	8
		Medium 2 001-5 000	16	RAM	9
		Large 5 001-10 000	17	RAL	10
		Very large 10 001 to 20 000	18	RAV	11
	<b>Remote (T)</b> Situated in a remote locality.	Extra Small up to 400	19	RTX	N/A
		Small 401-1 000	20	RTS	N/A
		Medium 1 001-3 000	21	RTM	9
		Large 3 001 to 20 000	22	RTL	10

**Note:** For "Rural Agricultural Very Large" (RAV), "Rural Remote Large" (RTL), and "Rural Significant Growth" (RSG), 20,000 is the upper limit because beyond this number all local governments are deemed "Urban".

## Council profiles

This section contains a profile for each council to help you assess the comparative performance information.

Some of the circumstances that can influence council services include:

- Estimated resident population – this shows the number of people that the council provided services for and gives a general indication of infrastructure requirements.
- Area (sq km) – this gives an indication of the size of the local government area that the council has to administer. It does not include harbours, rivers etc.
- Population density – this figure is obtained by dividing the estimated resident population by the area. It gives an indication of a council's ability to achieve, for example, economies of scale.
- Population growth – this figure is based on a five year average and may help to explain significant increases or decreases in comparative performance from year to year.
- Aboriginal and Torres Strait Islander (ATSI) population – this figure gives an indication of the diversity of the community in a local government area which may affect the type and level of services the council needs to provide.
- Overseas born people of non-English speaking background (NESB) – this figure is based on the ABS definition which is used by the NSW Local Government Grants Commission to calculate grant allocations. It gives a useful indication of community diversity and service delivery requirements.

Table A2 shows the profile for each council in Groups 1-11.

The figures for population and area are taken from the Australian Bureau of Statistics (ABS) publications and census data.

The estimated resident population comes from ABS, Regional Population Growth, 30 June 2006 (preliminary), Catalogue No 3218.0. The figures for the size of the local government areas and five yearly annual average growth are taken from the same publication. However, as a result of boundary changes, the population, area and growth figures for a number of council areas have subsequently been revised on the basis of information provided by the ABS.

The ATSI and NESB population figures come from ABS, 2001 Census – Usual Residents Profile, Catalogue No 2004.0. Estimates have been used for councils affected by boundary changes since the 2001 Census.

## Table A2 - Profile of council area in alphabetical order

Council	DLG Group no.	Aust. Class'n Numeric Code	Aust. Class'n Alpha Code	Estimated Resident Population at 30 June 2006	Area (km2)	Population Density (popn/area) at 30 June 2006	Population Growth (5yr Average) %	ATSI Popn %	NESB Popn %
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Ashfield	2	3	UDM	40,262	8.3	4,850.8	-0.13	0.49	36.25
Auburn	2	3	UDM	66,286	32.5	2,039.6	2.59	0.81	48.49
Ballina	4	7	URM	40,090	484.9	82.7	1.01	2.49	2.85
Balranald	9	16	RAM	2,727	21,699.9	0.1	-0.33	6.77	3.79
Bankstown	3	5	UDV	179,719	76.8	2,340.1	0.90	0.74	30.63
Bathurst Regional	4	7	URM	37,508	3,819.6	9.8	1.01	3.09	3.47
Baulkham Hills	7	13	UFV	162,326	400.6	405.2	2.23	0.26	18.48
Bega Valley	4	7	URM	32,637	6,277.6	5.2	1.26	2.19	3.94
Bellingen	11	18	RAV	12,810	1,602.0	8.0	0.12	2.72	2.97
Berrigan	10	17	RAL	8,541	2,066.6	4.1	0.99	0.83	2.28
Blacktown	3	5	UDV	287,634	240.0	1,198.5	1.72	2.37	23.77
Bland	10	17	RAL	6,562	8,559.8	0.8	-0.28	1.86	1.22
Blayney	10	17	RAL	6,894	1,524.7	4.5	1.11	1.52	1.65
Blue Mountains	7	12	UFL	75,770	1,431.7	52.9	-0.32	1.18	6.30
Bogan	9	16	RAM	3,113	14,608.6	0.2	-0.43	10.71	0.78
Bombala	9	16	RAM	2,538	3,944.4	0.6	-0.71	0.82	2.97
Boorowa	9	16	RAM	2,505	2,578.6	1.0	0.41	1.58	1.38
Botany Bay	2	3	UDM	37,415	21.7	1,724.2	0.12	1.56	36.41
Bourke	9	16	RAM	3,876	41,678.6	0.1	-0.38	26.09	2.50
Brewarrina	9	16	RAM	2,201	19,189.3	0.1	0.33	54.16	1.12
Broken Hill	4	6	URS	20,223	170.4	118.7	-0.83	5.28	2.38
Burwood	2	3	UDM	31,387	7.1	4,420.7	0.53	0.37	42.21
Byron	4	7	URM	30,898	566.7	54.5	0.81	1.23	5.47
Cabonne	11	18	RAV	12,843	6,026.0	2.1	0.47	1.84	1.89
Camden	6	11	UFM	52,459	201.3	260.6	3.08	1.23	7.29
Campbelltown	7	13	UFV	148,969	312.3	477.0	-0.16	2.47	15.37
Canada Bay	2	3	UDM	68,955	19.8	3,482.6	2.13	0.39	22.91
Canterbury	3	5	UDV	135,969	33.6	4,046.7	-0.22	0.50	42.95
Carrathool	9	16	RAM	3,264	18,939.6	0.2	-0.31	4.95	1.65
Central Darling	9	21	RTM	2,412	53,508.6	0.0	-0.32	31.14	1.18
Cessnock	4	7	URM	48,744	1,966.4	24.8	0.66	2.74	2.29
Clarence Valley	4	7	URM	50,102	10,441.2	4.8	0.61	4.28	2.45
Cobar	10	22	RTL	5,023	45,609.0	0.1	-0.61	9.38	1.80
Coffs Harbour	4	7	URM	68,315	1,175.1	58.1	1.67	2.99	4.27
Conargo	8	15	RAS	1,776	8,750.9	0.2	-0.52	0.83	2.54
Coolamon	9	16	RAM	4,184	2,432.5	1.7	0.30	1.37	1.35
Cooma-Monaro	10	17	RAL	9,824	5,228.5	1.9	0.15	1.07	8.19
Coonamble	9	16	RAM	4,699	9,926.3	0.5	-0.57	20.92	1.64
Cootamundra	10	17	RAL	7,645	1,523.6	5.0	-0.13	3.72	1.77
Corowa	11	18	RAV	11,289	2,323.7	4.9	0.93	0.78	2.37
Cowra	11	18	RAV	13,260	2,809.9	4.7	0.25	5.49	2.63
Deniliquin	4	6	URS	8,137	129.9	62.6	-0.47	2.69	2.23
Dubbo	4	7	URM	39,500	3,427.8	11.5	0.38	9.06	2.03
Dungog	10	17	RAL	8,461	2,251.2	3.8	0.13	2.15	1.65
Eurobodalla	4	7	URM	36,613	3,421.7	10.7	1.57	4.17	5.10
Fairfield	3	5	UDV	188,074	101.6	1,851.1	-0.10	0.61	48.91

## Table A2 - Profile of council area in alphabetical order

Council	DLG Group no.	Aust. Class'n Numeric Code	Aust. Class'n Alpha Code	Estimated Resident Population at 30 June 2006	Area (km2)	Population Density (popn/area) at 30 June 2006	Population Growth (5yr Average) %	ATSI Popn %	NESB Popn %
Forbes*	11	18	RAV	10,003	4,719.8	2.1	-0.28	5.14	1.34
Gilgandra	9	16	RAM	4,699	4,836.0	1.0	-0.42	9.70	1.23
Glen Innes Severn	10	17	RAL	8,783	5,486.9	1.6	-0.24	4.35	2.04
Gloucester	9	16	RAM	4,949	2,951.6	1.7	0.09	2.49	1.83
Gosford	7	13	UFV	163,469	940.2	173.9	0.34	1.39	4.68
Goulburn Mulwaree	4	6	URS	27,308	3,220.4	8.5	0.50	1.67	3.04
Great Lakes	4	7	URM	35,068	3,375.4	10.4	1.78	2.79	2.88
Greater Hume	11	18	RAV	10,585	5,745.8	1.8	0.18	1.06	2.39
Greater Taree	4	7	URM	47,110	3,731.9	12.6	1.06	3.76	2.63
Griffith	4	6	URS	25,441	1,640.5	15.5	0.68	3.60	12.99
Gundagai	9	16	RAM	3,774	2,457.7	1.5	-0.09	1.84	1.19
Gunnedah	11	18	RAV	12,129	4,993.9	2.4	-0.44	10.15	1.30
Guyra	9	16	RAM	4,478	4,394.7	1.0	0.01	9.59	0.79
Gwydir	10	17	RAL	5,536	9,452.8	0.6	-0.78	1.62	1.55
Harden	9	16	RAM	3,799	1,869.0	2.0	-0.32	2.91	1.90
Hawkesbury	6	11	UFM	63,732	2,775.9	23.0	0.29	1.70	5.63
Hay	9	16	RAM	3,520	11,328.3	0.3	-0.44	3.55	2.51
Holroyd	3	4	UDL	94,269	40.3	2,339.2	1.13	0.79	29.58
Hornsby	7	13	UFV	157,269	462.3	340.2	0.53	0.30	19.47
Hunters Hill	2	2	UDS	13,912	5.7	2,440.7	0.79	0.35	15.12
Hurstville	3	4	UDL	76,623	22.7	3,375.5	0.68	0.52	27.93
Inverell	11	18	RAV	15,949	8,605.9	1.9	0.25	4.81	1.68
Jerilderie	8	15	RAS	1,877	3,375.4	0.6	-0.47	2.11	3.39
Junee	10	17	RAL	6,009	2,030.6	3.0	0.35	3.75	2.29
Kempsey	4	6	URS	28,763	3,378.6	8.5	1.01	8.49	2.25
Kiama	4	6	URS	20,382	257.8	79.1	0.42	1.03	4.09
Kogarah	2	3	UDM	56,736	15.5	3,660.4	1.63	0.36	27.77
Ku-ring-gai	3	4	UDL	108,395	85.4	1,269.3	0.14	0.11	16.69
Kyogle	10	17	RAL	9,642	3,589.0	2.7	-0.36	4.86	3.11
Lachlan	10	17	RAL	7,355	14,973.3	0.5	-0.54	11.91	1.04
Lake Macquarie	5	9	URV	189,596	642.8	295.0	0.19	1.90	4.01
Lane Cove	2	3	UDM	32,375	10.5	3,083.3	0.18	0.23	17.75
Leeton	11	18	RAV	12,088	1,167.3	10.4	0.27	3.03	4.70
Leichhardt	2	3	UDM	51,660	10.5	4,920.0	0.48	0.69	13.75
Lismore	4	7	URM	44,032	1,290.1	34.1	0.45	3.33	3.46
Lithgow	4	6	URS	20,981	4,566.7	4.6	0.35	2.86	3.21
Liverpool	7	13	UFV	172,050	305.4	563.4	1.64	1.32	30.31
Liverpool Plains	10	17	RAL	7,877	5,085.8	1.5	-0.41	6.32	1.58
Lockhart	9	16	RAM	3,546	2,895.3	1.2	-0.18	2.71	1.63
Maitland	4	7	URM	62,596	391.7	159.8	2.16	2.25	3.01
Manly	2	3	UDM	39,214	14.4	2,723.2	0.28	0.24	10.40
Marrickville	3	4	UDL	76,524	16.5	4,637.8	-0.06	1.35	30.16
Mid-Western Regional	4	6	URS	22,260	8,737.2	2.5	0.12	2.16	3.51
Moree Plains	11	18	RAV	15,991	17,927.7	0.9	-0.30	18.28	1.93
Mosman	2	2	UDS	28,414	8.7	3,266.0	0.40	0.07	12.02
Murray	10	17	RAL	6,998	4,344.6	1.6	2.74	3.12	1.98
Murrumbidgee	9	16	RAM	2,632	3,505.1	0.8	-0.23	6.78	2.18
Muswellbrook	11	18	RAV	15,236	3,405.6	4.5	0.02	3.39	2.30
Nambucca	11	18	RAV	18,886	1,492.8	12.7	0.79	5.38	2.40

## Table A2 - Profile of council area in alphabetical order

Council	DLG Group no.	Aust. Class'n Numeric Code	Aust. Class'n Alpha Code	Estimated Resident Population at 30 June 2006	Area (km2)	Population Density (popn/area) at 30 June 2006	Population Growth (5yr Average) %	ATSI Popn %	NESB Popn %
Narrabri	11	18	RAV	14,181	13,030.6	1.1	-0.49	7.80	1.57
Narrandera	10	17	RAL	6,588	4,116.6	1.6	-0.45	7.79	2.15
Narromine	10	17	RAL	7,059	5,263.6	1.3	-0.16	14.58	1.43
Newcastle	5	9	URV	147,545	187.1	788.6	0.77	1.77	6.83
North Sydney	2	3	UDM	61,802	10.5	5,885.9	1.05	0.19	16.81
Oberon	10	17	RAL	5,503	3,626.6	1.5	0.82	2.15	3.46
Orange	4	7	URM	37,982	284.8	133.4	0.53	3.92	3.74
Palerang	11	18	RAV	11,817	5,133.8	2.3	1.73	0.85	5.77
Parkes	11	18	RAV	15,099	5,958.0	2.5	0.07	5.34	1.85
Parramatta	3	5	UDV	155,098	61.0	2,542.6	0.98	0.78	29.93
Penrith	7	13	UFV	177,544	404.9	438.5	0.01	1.99	11.89
Pittwater	2	3	UDM	57,944	90.4	641.0	0.55	0.29	7.74
Port Macquarie-Hastings	4	8	URL	71,084	3,686.1	19.3	1.75	2.04	2.97
Port Stephens	4	7	URM	63,650	858.9	74.1	1.59	2.37	3.69
Queanbeyan	4	7	URM	37,848	172.4	219.5	2.42	2.53	11.46
Randwick	3	5	UDV	127,948	36.3	3,524.7	0.44	1.14	25.85
Richmond Valley	4	6	URS	21,267	3,051.3	7.0	0.08	5.55	1.94
Rockdale	3	4	UDL	96,409	28.2	3,418.8	0.81	0.45	33.64
Ryde	3	4	UDL	100,351	40.5	2,477.8	0.24	0.25	28.24
Shellharbour	4	7	URM	63,642	147.4	431.8	1.26	2.12	10.68
Shoalhaven	5	8	URL	94,181	4,531.0	20.8	1.49	3.60	4.41
Singleton	4	6	URS	22,538	4,895.8	4.6	1.23	2.17	2.29
Snowy River	10	17	RAL	7,359	6,029.2	1.2	0.42	0.61	5.62
Strathfield	2	3	UDM	32,529	13.9	2,340.2	2.10	0.36	43.73
Sutherland	3	5	UDV	214,030	333.6	641.6	0.02	0.56	8.84
Sydney	1	1	UCC	151,920	26.7	5,689.9	3.43	1.49	23.75
Tamworth Regional	4	7	URM	55,063	9,713.2	5.7	0.40	5.60	1.93
Temora	10	17	RAL	6,400	2,802.2	2.3	0.20	0.82	1.35
Tenterfield	10	17	RAL	6,909	7,332.0	0.9	0.03	6.23	2.28
Tumbarumba	9	16	RAM	3,632	4,392.2	0.8	-0.55	2.04	2.92
Tumut	11	18	RAV	11,388	4,566.1	2.5	-0.14	2.75	3.54
Tweed	5	8	URL	81,886	1,309.2	62.5	1.96	2.60	3.90
Upper Hunter	11	18	RAV	13,552	8,070.7	1.7	0.02	2.36	1.70
Upper Lachlan	10	17	RAL	7,405	7,101.5	1.0	0.37	1.05	2.72
Uralla	10	17	RAL	6,126	3,229.8	1.9	0.09	5.04	2.21
Urana	8	15	RAS	1,387	3,357.4	0.4	-0.61	2.72	2.08
Wagga Wagga	4	7	URM	58,802	4,825.2	12.2	0.73	3.31	2.97
Wakool	9	16	RAM	4,822	7,519.7	0.6	-0.43	1.78	2.99
Walcha	9	16	RAM	3,307	6,266.9	0.5	0.00	5.39	2.31
Walgett	10	17	RAL	8,047	22,336.1	0.4	-0.67	22.27	6.43
Warren	9	16	RAM	3,252	10,760.3	0.3	-0.41	11.67	0.78
Warringah	3	5	UDV	141,133	149.4	944.7	0.73	0.32	13.33



## Table A2 - Profile of council area in alphabetical order

Council	DLG Group no.	Aust. Class'n Numeric Code	Aust. Class'n Alpha Code	Estimated Resident Population at 30 June 2006	Area (km2)	Population Density (popn/area) at 30 June 2006	Population Growth (5yr Average) %	ATSI Popn %	NESB Popn %
Warrumbungle	11	18	RAV	10,466	12,379.8	0.8	-0.71	5.99	2.34
Waverley	2	3	UDM	62,194	9.2	6,760.2	-0.33	0.33	20.53
Weddin	9	16	RAM	3,847	3,409.8	1.1	-0.05	0.88	1.60
Wellington	10	17	RAL	8,618	4,113.1	2.1	-0.42	13.06	1.95
Wentworth	10	17	RAL	7,405	26,268.6	0.3	0.53	7.97	3.24
Willoughby	2	3	UDM	65,029	22.5	2,890.2	1.05	0.13	26.56
Wingecarribee	4	7	URM	44,912	2,688.8	16.7	1.02	1.20	5.27
Wollondilly	6	11	UFM	41,977	2,556.6	16.4	1.85	1.56	5.48
Wollongong	5	9	URV	192,131	684.0	280.9	0.25	1.47	14.55
Woollahra	2	3	UDM	53,033	12.3	4,311.6	0.01	0.16	15.91
Wyong	7	13	UFV	144,297	745.6	193.5	1.30	1.94	4.03
Yass Valley	11	18	RAV	13,075	3,999.0	3.3	1.61	1.83	3.58
Young	11	18	RAV	12,126	2,693.7	4.5	0.47	1.85	2.53
<b>State Total</b>				<b>6,826,541</b>	<b>708,015</b>				

## **Amalgamations and boundary changes**

There were no amalgamations or major boundary changes during 2006/07. During 2004/05 Coolah and Coonabarabran councils were amalgamated to form Warrumbungle Council. As the two former councils elected to operate separate accounts to the end of the 2004/05 financial year, this comparative publication is the second in which Warrumbungle Council has been reported upon. As a result, no data can be reported for Warrumbungle Council for 2004/05.

## Data collection and analysis

The accuracy of this publication is largely dependant upon the accuracy and completeness of data returns lodged by councils. It should be noted that all 152 councils lodged their 2006/07 financial reports.

The data for the key performance indicators was collected by electronic surveys of councils including 2006/07 financial data return, the Department's rating return/statement of compliance and the Grants Commission's general information data collection.

The sources of the data include council financial reports, rating records and ABS population statistics.

The Department does not audit the data but we do conduct extensive testing for validity and reasonableness. We consult with councils about the accuracy of their data and each council's General Manager is asked to certify by a certain date that the data is correct.

The group averages and the NSW mean have been calculated using the sum totals of all the raw data for each indicator. For example, the mean for the NSW rate per residential assessment is the total residential rates revenue divided by the total number of residential assessments. The exception is the group average for the number of equivalent full time staff. In this case, the group average is obtained by averaging each council's calculated indicator and dividing by the number of councils in that group.

The NSW median is that value that divides the results into two equal parts. One half of the councils has values lower than the median and one half has values higher than the median. The median can be used rather than the mean when the distribution of the values is skewed.

If a negative value was reported as a per capita figure in the key performance indicators – 2004/05, 2005/06, 2006/07 tables, this indicates a net surplus per capita for the indicator.

**Table A3 Summary of NSW results for 2006/07**

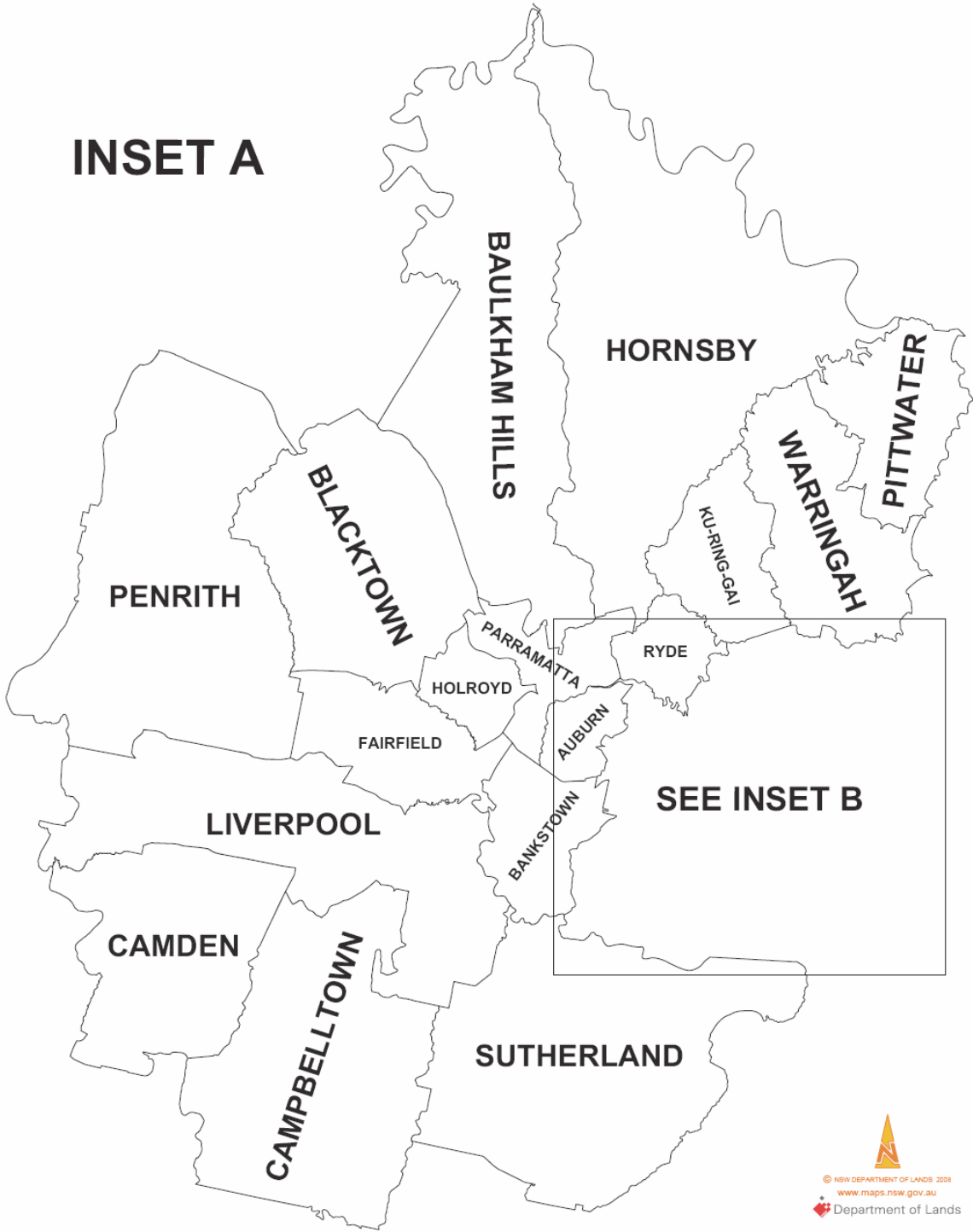
<b>Table No.</b>	<b>Category/indicator</b>	<b>NSW mean</b>	<b>NSW high</b>	<b>NSW low</b>	<b>NSW median</b>
<b>Rating</b>					
	Average rate per assessment				
<b>1.1</b>	- residential	\$701	\$1,132	\$92	\$587
<b>1.2</b>	- farmland	\$1,653	\$5,119	\$438	\$1,551
<b>1.3</b>	- business	\$3,659	\$8,232	\$108	\$1,770
<b>1.4</b>	Outstanding rates, charges and fees	5%	21%	1%	6%
<b>1.5</b>	Percentage movement in rates and annual charges revenue from previous year	6%	21%	-10%	6%
<b>1.6</b>	Percentage movement in user charges and fees revenue from previous year	7%	129%	-40%	5%
<b>Financial</b>					
<b>2.1</b>	Sources of revenue from continuing operations as a percentage of total continuing operations revenue				
	- Rates and annual charges	48%	73%	11%	39%
	- User charges and fees	17%	45%	3%	17%
	- Interest	5%	11%	1%	4%
	- Grants	16%	68%	2%	22%
	- Contributions and donations	10%	39%	0%	8%
	- Other revenues	5%	22%	0%	3%
	- Total revenue (\$'000)	\$7,878,199	\$420,250	\$5,280	\$31,130
<b>2.2</b>	Total continuing operations revenue per capita	\$939	\$3,616	\$564	\$1,214
<b>2.3</b>	Dissection of expenses from continuing operations as a percentage of total expenses from continuing operations				
	- Employee costs	39%	57%	21%	38%
	- Materials and contracts	28%	44%	13%	29%
	- Borrowing costs	2%	8%	0%	1%
	- Depreciation	19%	32%	8%	19%
	- Impairment to Total Expenditure	0%	1%	0%	0%
	- Other expenses	12%	28%	6%	10%
	- Total expenditure (\$'000)	\$6,839,038	\$313,976	\$4,482	\$26,210
<b>2.4</b>	Total expenses from continuing operations per capita	\$909	\$3,961	\$512	\$1,181
<b>2.5</b>	Current ratio (unrestricted)	2.83	21.75	0.64	2.97
<b>2.6</b>	Debt service ratio	4%	17%	0%	3%
<b>2.7</b>	Capital expenditure ratio	1.41	19.39	-24.22	1.19
<b>Corporate</b>					
<b>3.1</b>	Number of equivalent full time staff	282	1,512	30	183
<b>Environmental management and health services</b>					
<b>9.1</b>	Environmental management and health expenses per capita	\$26	\$378	\$6	\$31
<b>Recreation and leisure services</b>					
<b>10.1</b>	Net recreation and leisure expenses per capita	\$72	\$224	\$11	\$83
<b>Community services</b>					
<b>11.1</b>	Community services expenses per capita	\$57	\$1,106	\$0	\$43

# NSW Local Government Areas

Source: © Department of Lands  
Panorama Avenue  
Bathurst NSW 2795  
[www.lands.nsw.gov.au](http://www.lands.nsw.gov.au)

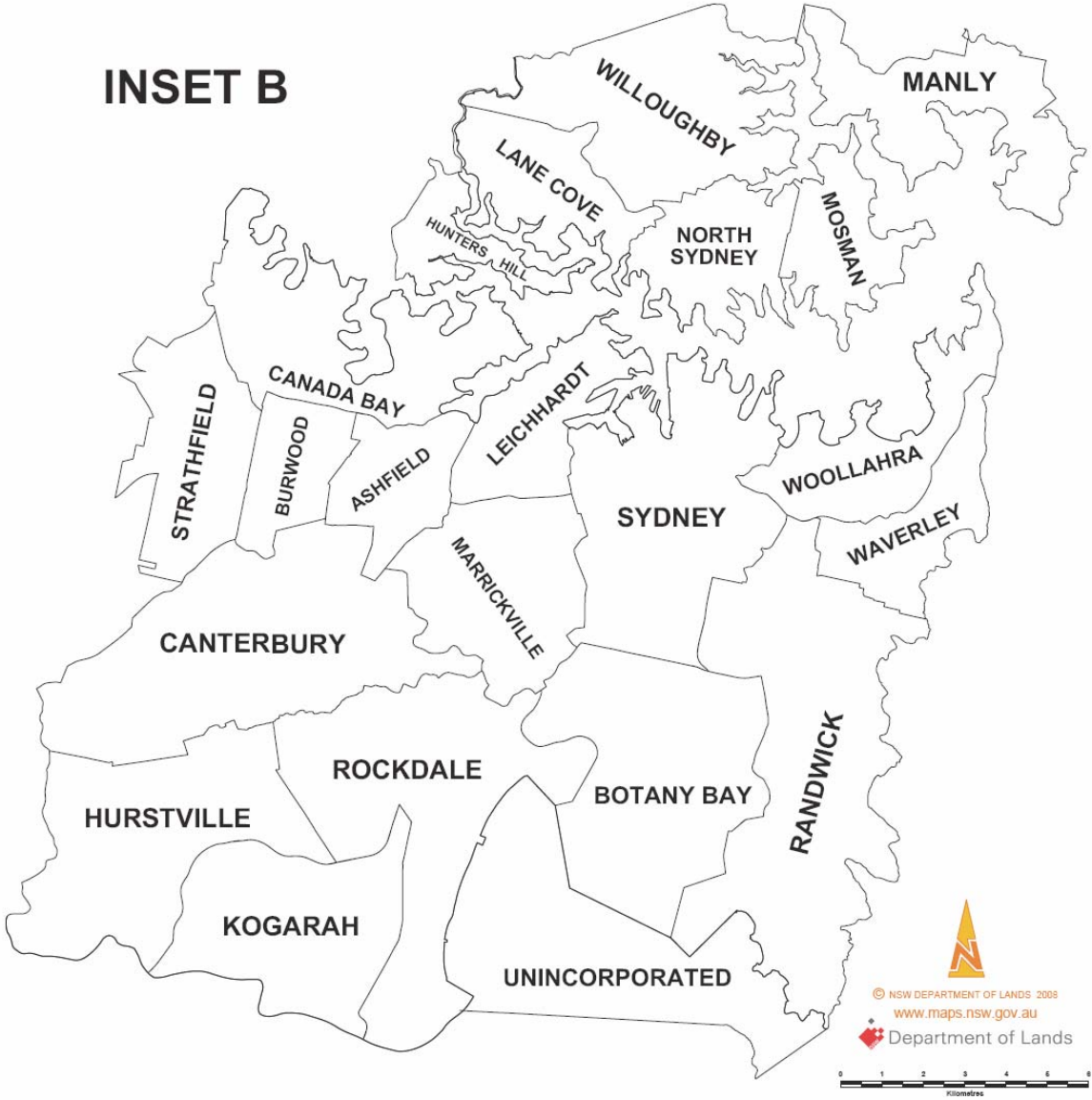


# Sydney Local Government Areas



Source: © Department of Lands  
Panorama Avenue  
Bathurst NSW 2795  
[www.lands.nsw.gov.au](http://www.lands.nsw.gov.au)

# Metropolitan Sydney Local Government Areas



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## Part B





Rating

## Rating

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There are four key performance indicators for rating:

- Average rate per assessment
- Outstanding rates and annual charges
- Percentage movement in rates and annual charges revenue from previous year
- Percentage movement in user charges and fees revenue from previous year.

### KEY PERFORMANCE INDICATOR

#### Average rate per assessment

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Rates are an important source of a council's revenue. This indicator highlights the relative level of a council's residential, farmland and business rates. It does not include water and sewerage rates or domestic waste management charges.

The formula used for this indicator is:

$$\frac{\text{Total residential/farmland/business rates revenue}}{\text{Number of rateable residential/farmland/business properties}}$$

Some factors affecting this indicator are:

- the level of reliance on other revenue sources
- rating mix relativities between rating categories
- the mix of residential, farmland and business properties
- revaluation of a council area
- the mix of rates and charges
- any special variations granted
- the level of services provided in an area
- the council's rating structure and policy
- the amount of abandonments for pensioner rebates and other write offs.

#### Comparative performance for 2004/05, 2005/06 and 2006/07

##### Residential

Councils received approximately \$1.79 billion from residential rates in 2006/07. This represents about 48% of total rates and annual charges revenue (excluding mining rates) and 23% of total continuing operations revenue.

In 2006/07, urban councils levied an average residential rate of \$722 compared with rural councils that levied an average of \$446. The overall state average was \$701. In 2005/06, urban councils levied an average residential rate of \$688, rural councils levied an average of \$387 and the overall state average was \$666. This equates to an increase of 5% for urban councils and an increase of 15% for rural councils.

		2004/05	2005/06	2006/07
<b>TABLE B1.11</b>	<b>Average rate per residential assessment</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
	NSW Mean	646	666	701
	NSW High	1,178	1,085	1,132
	NSW Low	97	86	92
	NSW Median	527	546	587

## Farmland

Councils received a total of \$195 million from farmland rates in 2006/07. This represents 5% of total rates and annual charges revenue (excluding mining rates) and 2% of total continuing operations revenue. Farmland rate revenue increased by about 10% from 2005/06. The approved general rate increase was 3.6%.

		2004/05	2005/06	2006/07
<b>TABLE B1.12</b>	<b>Average rate per farmland assessment</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
	NSW Mean	1,508	1,496	1,653
	NSW High	4,894	4,906	5,119
	NSW Low	410	427	438
	NSW Median	1,462	1,473	1,551

## Business

Councils received approximately \$671 million from business rates in 2006/07. This represents 18% of total rates and annual charges revenue (excluding mining rates) and 9% of total continuing operations revenue.

		2004/05	2005/06	2006/07
<b>TABLE B1.13</b>	<b>Average rate per business assessment</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
	NSW Mean	3,576	3,619	3,659
	NSW High	8,474	8,460	8,232
	NSW Low	108	108	108
	NSW Median	1,569	1,716	1,770

Data sources for this indicator: Council financial reports: Note 3(a) – rates and annual charges – ordinary rates – residential/farmland/business,

Rateable properties – council rating records were provided in schedule 1 of the 2007/08 rating return.

**Table 1.1 - Average rate per assessment – residential**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
1	Sydney	424.37	465.93	9.8	<b>489.06</b>	5.0
2	Ashfield	668.05	685.22	2.6	<b>737.08</b>	7.6
	Auburn	468.05	472.53	1.0	<b>485.98</b>	2.8
	Botany Bay	495.32	519.40	4.9	<b>530.10</b>	2.1
	Burwood	677.34	675.26	-0.3	<b>750.54</b>	11.1
	Canada Bay	646.43	671.15	3.8	<b>691.64</b>	3.1
	Hunters Hill	1,046.69	1,085.30	3.7	<b>1,131.91</b>	4.3
	Kogarah	665.83	675.98	1.5	<b>713.69</b>	5.6
	Lane Cove	773.33	800.42	3.5	<b>828.06</b>	3.5
	Leichhardt	776.53	902.99	16.3	<b>931.75</b>	3.2
	Manly	890.05	923.57	3.8	<b>944.54</b>	2.3
	Mosman	865.53	896.50	3.6	<b>928.99</b>	3.6
	North Sydney	384.37	399.00	3.8	<b>411.10</b>	3.0
	Pittwater	1,033.98	1,014.02	-1.9	<b>1,050.09</b>	3.6
	Strathfield	651.69	662.95	1.7	<b>681.10</b>	2.7
	Waverley	572.39	592.63	3.5	<b>618.04</b>	4.3
	Willoughby	564.95	587.50	4.0	<b>608.42</b>	3.6
	Woollahra	799.41	818.99	2.4	<b>854.02</b>	4.3
	<b>Group average</b>	<b>673.38</b>	<b>696.11</b>	<b>3.4</b>	<b>722.51</b>	<b>3.8</b>
3	Bankstown	707.96	726.86	2.7	<b>759.67</b>	4.5
	Blacktown	642.39	685.50	6.7	<b>704.78</b>	2.8
	Canterbury	702.59	723.57	3.0	<b>752.42</b>	4.0
	Fairfield	682.81	706.85	3.5	<b>732.65</b>	3.6
	Holroyd	545.47	556.40	2.0	<b>591.86</b>	6.4
	Hurstville	660.57	684.63	3.6	<b>754.89</b>	10.3
	Ku-ring-gai	903.25	941.99	4.3	<b>964.05</b>	2.3
	Marrickville	603.53	614.09	1.7	<b>639.82</b>	4.2
	Parramatta	540.33	558.65	3.4	<b>611.48</b>	9.5
	Randwick	737.66	764.47	3.6	<b>788.47</b>	3.1
	Rockdale	656.06	655.52	-0.1	<b>670.96</b>	2.4
	Ryde	529.96	545.73	3.0	<b>557.82</b>	2.2
	Sutherland	840.24	874.50	4.1	<b>904.02</b>	3.4
	Warringah	789.90	812.08	2.8	<b>892.34</b>	9.9
	<b>Group average</b>	<b>690.64</b>	<b>715.08</b>	<b>3.5</b>	<b>747.68</b>	<b>4.6</b>

**Table 1.1 - Average rate per assessment – residential**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
4	Albury	818.51	855.84	4.6	<b>899.77</b>	5.1
	Armidale Dumaresq	700.80	732.05	4.5	<b>736.32</b>	0.6
	Ballina	516.17	534.20	3.5	<b>571.59</b>	7.0
	Bathurst Regional	624.06	652.65	4.6	<b>685.54</b>	5.0
	Bega Valley	528.48	545.05	3.1	<b>610.20</b>	12.0
	Broken Hill	545.09	568.04	4.2	<b>515.29</b>	-9.3
	Byron	622.28	687.08	10.4	<b>741.29</b>	7.9
	Cessnock	657.92	688.96	4.7	<b>749.95</b>	8.9
	Clarence Valley	No Data	641.25	N/A	<b>656.39</b>	2.4
	Coffs Harbour	557.38	583.04	4.6	<b>646.77</b>	10.9
	Deniliquin	609.55	625.75	2.7	<b>659.61</b>	5.4
	Dubbo	594.38	651.65	9.6	<b>717.07</b>	10.0
	Eurobodalla	525.62	577.63	9.9	<b>620.11</b>	7.4
	Goulburn Mulwaree	662.23	643.27	-2.9	<b>701.92</b>	9.1
	Great Lakes	647.76	668.33	3.2	<b>701.46</b>	5.0
	Greater Taree	499.92	530.62	6.1	<b>583.37</b>	9.9
	Griffith	651.11	667.20	2.5	<b>705.32</b>	5.7
	Kempsey	521.32	545.61	4.7	<b>574.80</b>	5.4
	Kiama	928.60	958.63	3.2	<b>990.47</b>	3.3
	Lismore	768.59	798.91	3.9	<b>834.70</b>	4.5
	Lithgow	464.81	471.54	1.4	<b>538.10</b>	14.1
	Maitland	624.67	642.06	2.8	<b>671.26</b>	4.5
	Mid-Western Regional	536.43	555.72	3.6	<b>608.19</b>	9.4
	Orange	922.05	959.55	4.1	<b>941.69</b>	-1.9
	Port Macquarie-Hastings	635.44	690.54	8.7	<b>714.90</b>	3.5
	Port Stephens	661.52	671.40	1.5	<b>720.12</b>	7.3
	Queanbeyan	670.15	730.87	9.1	<b>760.16</b>	4.0
	Richmond Valley	423.52	445.37	5.2	<b>464.85</b>	4.4
	Shellharbour	712.02	738.20	3.7	<b>818.17</b>	10.8
	Singleton	498.94	512.05	2.6	<b>564.01</b>	10.1
	Tamworth Regional	556.96	566.54	1.7	<b>585.47</b>	3.3
	Wagga Wagga	534.36	560.67	4.9	<b>616.83</b>	10.0
Wingecarribee	578.03	598.69	3.6	<b>650.04</b>	8.6	
	<b>Group average</b>	<b>619.96</b>	<b>648.05</b>	<b>4.5</b>	<b>688.50</b>	<b>6.2</b>
5	Lake Macquarie	660.11	694.97	5.3	<b>725.81</b>	4.4
	Newcastle	674.03	702.76	4.3	<b>722.38</b>	2.8
	Shoalhaven	543.22	587.90	8.2	<b>623.32</b>	6.0
	Tweed	608.13	666.71	9.6	<b>714.91</b>	7.2
	Wollongong	754.30	787.75	4.4	<b>839.31</b>	6.5
	<b>Group average</b>	<b>659.41</b>	<b>697.27</b>	<b>5.7</b>	<b>733.75</b>	<b>5.2</b>
6	Camden	954.61	968.22	1.4	<b>997.00</b>	3.0
	Hawkesbury	728.40	749.95	3.0	<b>787.69</b>	5.0
	Wollondilly	622.88	665.48	6.8	<b>729.39</b>	9.6
	<b>Group average</b>	<b>769.90</b>	<b>795.41</b>	<b>3.3</b>	<b>837.77</b>	<b>5.3</b>

**Table 1.1 - Average rate per assessment – residential**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
7	Baulkham Hills	766.51	789.69	3.0	<b>812.64</b>	2.9
	Blue Mountains	818.99	881.84	7.7	<b>918.04</b>	4.1
	Campbelltown	616.04	647.43	5.1	<b>683.47</b>	5.6
	Gosford	588.11	616.89	4.9	<b>635.52</b>	3.0
	Hornsby	719.98	744.39	3.4	<b>768.24</b>	3.2
	Liverpool	642.81	702.49	9.3	<b>733.06</b>	4.4
	Penrith	684.22	708.27	3.5	<b>783.18</b>	10.6
	Wyong	637.08	661.94	3.9	<b>679.10</b>	2.6
	<b>Group average</b>	<b>675.36</b>	<b>708.43</b>	<b>4.9</b>	<b>740.75</b>	<b>4.6</b>
8	Conargo	200.00	207.14	3.6	<b>231.32</b>	11.7
	Jerilderie	112.53	121.21	7.7	<b>126.58</b>	4.4
	Urana	162.57	154.14	-5.2	<b>157.30</b>	2.1
	<b>Group average</b>	<b>154.04</b>	<b>155.63</b>	<b>1.0</b>	<b>164.46</b>	<b>5.7</b>
9	Balranald	181.35	169.03	-6.8	<b>173.08</b>	2.4
	Bogan	158.82	157.84	-0.6	<b>162.37</b>	2.9
	Bombala	354.05	342.62	-3.2	<b>388.58</b>	13.4
	Boorowa	304.49	336.24	10.4	<b>341.46</b>	1.6
	Bourke	165.41	175.02	5.8	<b>159.24</b>	-9.0
	Brewarrina	97.31	85.91	-11.7	<b>91.99</b>	7.1
	Carrathool	226.79	194.56	-14.2	<b>218.39</b>	12.2
	Central Darling	193.03	180.66	-6.4	<b>193.43</b>	7.1
	Coolamon	214.20	221.95	3.6	<b>234.06</b>	5.5
	Coonamble	208.95	237.74	13.8	<b>243.57</b>	2.5
	Gilgandra	264.46	280.99	6.3	<b>286.37</b>	1.9
	Gloucester	489.56	505.86	3.3	<b>522.10</b>	3.2
	Gundagai	184.23	192.76	4.6	<b>189.09</b>	-1.9
	Guyra	271.87	260.34	-4.2	<b>337.92</b>	29.8
	Harden	293.09	307.13	4.8	<b>324.65</b>	5.7
	Hay	267.31	277.30	3.7	<b>308.89</b>	11.4
	Lockhart	180.69	186.49	3.2	<b>192.05</b>	3.0
	Murrumbidgee	142.86	147.71	3.4	<b>153.51</b>	3.9
	Tumbarumba	268.53	270.50	0.7	<b>281.40</b>	4.0
	Wakool	304.53	318.49	4.6	<b>345.69</b>	8.5
Walcha	287.27	316.41	10.1	<b>365.45</b>	15.5	
Warren	347.15	359.04	3.4	<b>372.82</b>	3.8	
Weddin	252.09	272.59	8.1	<b>293.49</b>	7.7	
<b>Group average</b>	<b>258.62</b>	<b>265.80</b>	<b>2.8</b>	<b>283.54</b>	<b>6.7</b>	

**Table 1.1 - Average rate per assessment – residential**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
10	Berrigan	380.09	420.65	10.7	<b>442.86</b>	5.3
	Bland	322.14	326.41	1.3	<b>318.91</b>	-2.3
	Blayney	349.14	360.12	3.1	<b>384.88</b>	6.9
	Cobar	283.98	299.14	5.3	<b>293.95</b>	-1.7
	Cooma-Monaro	498.90	529.20	6.1	<b>560.96</b>	6.0
	Cootamundra	438.12	457.58	4.4	<b>494.40</b>	8.0
	Dungog	459.33	483.14	5.2	<b>505.56</b>	4.6
	Glen Innes Severn	444.92	450.64	1.3	<b>471.05</b>	4.5
	Gwydir	No Data	No Data	N/A	<b>132.60</b>	N/A
	Junee	359.93	389.46	8.2	<b>403.20</b>	3.5
	Kyogle	497.18	529.61	6.5	<b>549.78</b>	3.8
	Lachlan	255.15	275.04	7.8	<b>261.68</b>	-4.9
	Liverpool Plains	335.74	381.00	13.5	<b>394.18</b>	3.5
	Murray	379.89	419.28	10.4	<b>424.98</b>	1.4
	Narrandera	353.45	370.74	4.9	<b>392.90</b>	6.0
	Narromine	326.67	333.69	2.2	<b>364.96</b>	9.4
	Oberon	358.74	373.76	4.2	<b>395.38</b>	5.8
	Snowy River	No Data	No Data	N/A	<b>592.09</b>	N/A
	Temora	347.32	356.08	2.5	<b>373.41</b>	4.9
	Tenterfield	256.06	270.22	5.5	<b>277.21</b>	2.6
	Upper Lachlan	297.37	387.34	30.3	<b>387.08</b>	-0.1
	Uralla	401.23	416.92	3.9	<b>453.81</b>	8.8
	Walgett	258.10	246.24	-4.6	<b>269.53</b>	9.5
	Wellington	424.02	439.55	3.7	<b>454.67</b>	3.4
	Wentworth	429.49	414.32	-3.5	<b>429.54</b>	3.7
		<b>Group average</b>	<b>381.43</b>	<b>370.42</b>	<b>-2.9</b>	<b>418.98</b>

**Table 1.1 - Average rate per assessment – residential**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
11	Bellingen	553.60	635.83	14.9	<b>671.49</b>	5.6
	Cabonne	418.42	435.18	4.0	<b>457.04</b>	5.0
	Corowa	317.51	324.93	2.3	<b>334.02</b>	2.8
	Cowra	289.68	297.26	2.6	<b>352.99</b>	18.7
	Forbes	473.43	500.32	5.7	<b>613.53</b>	22.6
	Greater Hume	251.97	358.57	42.3	<b>401.13</b>	11.9
	Gunnedah	500.62	524.25	4.7	<b>517.55</b>	-1.3
	Inverell	509.15	561.70	10.3	<b>570.23</b>	1.5
	Leeton	553.19	582.63	5.3	<b>587.72</b>	0.9
	Moree Plains	618.03	588.14	-4.8	<b>590.76</b>	0.4
	Muswellbrook	495.48	516.91	4.3	<b>519.76</b>	0.6
	Nambucca	528.54	551.99	4.4	<b>591.22</b>	7.1
	Narrabri	595.86	635.21	6.6	<b>659.38</b>	3.8
	Palerang	480.79	No Data	N/A	<b>596.59</b>	N/A
	Parkes	410.76	413.31	0.6	<b>435.30</b>	5.3
	Tumut	406.35	491.35	20.9	<b>511.99</b>	4.2
	Upper Hunter	430.22	449.62	4.5	<b>467.62</b>	4.0
	Warrumbungle	No Data	No Data	N/A	<b>423.70</b>	N/A
	Yass Valley	423.26	506.93	19.8	<b>523.09</b>	3.2
	Young	388.15	413.88	6.6	<b>421.12</b>	1.7
	<b>Group average</b>	<b>458.96</b>	<b>439.59</b>	<b>-4.2</b>	<b>514.91</b>	<b>17.1</b>
	<b>NSW State average</b>	<b>641.52</b>	<b>665.94</b>	<b>3.8</b>	<b>701.42</b>	<b>5.3</b>



**Table 1.2 - Average rate per assessment – farmland**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
1	Sydney	N/A	N/A	N/A	N/A	N/A
2	Ashfield	N/A	N/A	N/A	N/A	N/A
	Auburn	N/A	N/A	N/A	N/A	N/A
	Botany Bay	N/A	N/A	N/A	N/A	N/A
	Burwood	N/A	N/A	N/A	N/A	N/A
	Canada Bay	N/A	N/A	N/A	N/A	N/A
	Hunters Hill	N/A	N/A	N/A	N/A	N/A
	Kogarah	N/A	N/A	N/A	N/A	N/A
	Lane Cove	N/A	N/A	N/A	N/A	N/A
	Leichhardt	N/A	N/A	N/A	N/A	N/A
	Manly	N/A	N/A	N/A	N/A	N/A
	Mosman	N/A	N/A	N/A	N/A	N/A
	North Sydney	N/A	N/A	N/A	N/A	N/A
	Pittwater	2,615.38	2,461.54	-5.9	<b>2,153.85</b>	-12.5
	Strathfield	N/A	N/A	N/A	N/A	N/A
	Waverley	N/A	N/A	N/A	N/A	N/A
	Willoughby	N/A	N/A	N/A	N/A	N/A
	Woollahra	N/A	N/A	N/A	N/A	N/A
	<b>Group average</b>	<b>2,615.38</b>	<b>2,461.54</b>	<b>-5.9</b>	<b>2,153.85</b>	<b>-12.5</b>
3	Bankstown	1,000.00	1,000.00	0.0	<b>1,000.00</b>	0.0
	Blacktown	2,982.14	2,910.71	-2.4	<b>2,393.94</b>	-17.8
	Canterbury	N/A	N/A	N/A	N/A	N/A
	Fairfield	1,888.30	1,917.10	1.5	<b>2,005.35</b>	4.6
	Holroyd	N/A	N/A	N/A	N/A	N/A
	Hurstville	N/A	N/A	N/A	N/A	N/A
	Ku-ring-gai	N/A	N/A	N/A	N/A	N/A
	Marrickville	N/A	N/A	N/A	N/A	N/A
	Parramatta	N/A	N/A	N/A	N/A	N/A
	Randwick	N/A	N/A	N/A	N/A	N/A
	Rockdale	1,000.00	1,000.00	0.0	<b>1,000.00</b>	0.0
	Ryde	N/A	N/A	N/A	N/A	N/A
	Sutherland	N/A	N/A	N/A	N/A	N/A
	Warringah	N/A	N/A	N/A	N/A	N/A
	<b>Group average</b>	<b>2,454.76</b>	<b>2,426.89</b>	<b>-1.1</b>	<b>2,213.97</b>	<b>-8.8</b>

**Table 1.2 - Average rate per assessment – farmland**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
4	Albury	1,485.29	1,671.72	12.6	<b>1,841.86</b>	10.2
	Armidale Dumaresq	1,713.80	1,776.79	3.7	<b>1,959.82</b>	10.3
	Ballina	829.43	791.20	-4.6	<b>855.00</b>	8.1
	Bathurst Regional	1,073.12	1,097.07	2.2	<b>1,135.65</b>	3.5
	Bega Valley	1,091.00	1,137.59	4.3	<b>1,094.47</b>	-3.8
	Broken Hill	750.00	1,000.00	33.3	<b>800.00</b>	-20.0
	Byron	998.75	917.91	-8.1	<b>996.29</b>	8.5
	Cessnock	1,301.56	1,382.45	6.2	<b>1,505.54</b>	8.9
	Clarence Valley	No Data	956.04	N/A	<b>1,007.96</b>	5.4
	Coffs Harbour	1,210.10	1,101.05	-9.0	<b>1,094.34</b>	-0.6
	Deniliquin	1,292.04	1,307.02	1.2	<b>1,350.88</b>	3.4
	Dubbo	1,933.74	1,958.84	1.3	<b>2,140.70</b>	9.3
	Eurobodalla	1,252.79	1,313.65	4.9	<b>1,029.30</b>	-21.6
	Goulburn Mulwaree	575.47	1,150.70	100.0	<b>1,089.08</b>	-5.4
	Great Lakes	410.31	426.85	4.0	<b>438.27</b>	2.7
	Greater Taree	849.81	869.29	2.3	<b>954.02</b>	9.7
	Griffith	2,272.53	2,309.09	1.6	<b>2,352.53</b>	1.9
	Kempsey	943.82	978.90	3.7	<b>1,011.20</b>	3.3
	Kiama	1,687.50	1,709.17	1.3	<b>1,772.52</b>	3.7
	Lismore	1,567.77	1,618.73	3.2	<b>1,673.47</b>	3.4
	Lithgow	1,044.00	1,030.41	-1.3	<b>981.97</b>	-4.7
	Maitland	1,805.63	1,826.46	1.2	<b>2,270.16</b>	24.3
	Mid-Western Regional	1,632.72	1,703.35	4.3	<b>1,730.61</b>	1.6
	Orange	1,306.49	1,332.48	2.0	<b>1,362.47</b>	2.3
	Port Macquarie-Hastings	1,069.19	1,157.78	8.3	<b>1,334.39</b>	15.3
	Port Stephens	1,363.64	1,073.41	-21.3	<b>1,144.00</b>	6.6
	Queanbeyan	1,000.00	1,100.00	10.0	<b>1,200.00</b>	9.1
	Richmond Valley	789.22	770.22	-2.4	<b>792.82</b>	2.9
	Shellharbour	3,009.17	3,000.00	-0.3	<b>3,336.28</b>	11.2
	Singleton	875.52	853.43	-2.5	<b>937.72</b>	9.9
	Tamworth Regional	1,146.46	1,164.05	1.5	<b>1,212.13</b>	4.1
Wagga Wagga	1,565.32	1,603.12	2.4	<b>1,732.64</b>	8.1	
Wingecarribee	1,320.54	1,498.88	13.5	<b>1,620.38</b>	8.1	
	<b>Group average</b>	<b>1,134.69</b>	<b>1,194.01</b>	<b>5.2</b>	<b>1,257.55</b>	<b>5.3</b>
5	Lake Macquarie	1,296.30	1,131.58	-12.7	<b>1,208.96</b>	6.8
	Newcastle	1,333.33	1,333.33	0.0	<b>1,400.00</b>	5.0
	Shoalhaven	1,440.64	1,451.09	0.7	<b>1,415.85</b>	-2.4
	Tweed	1,103.92	1,109.95	0.5	<b>1,167.00</b>	5.1
	Wollongong	1,461.88	1,462.96	0.1	<b>1,590.48</b>	8.7
	<b>Group average</b>	<b>1,252.69</b>	<b>1,253.07</b>	<b>0.0</b>	<b>1,285.87</b>	<b>2.6</b>
6	Camden	1,560.55	1,535.59	-1.6	<b>1,550.82</b>	1.0
	Hawkesbury	1,368.06	1,453.06	6.2	<b>1,500.79</b>	3.3
	Wollondilly	1,959.33	2,167.68	10.6	<b>2,062.87</b>	-4.8
	<b>Group average</b>	<b>1,580.24</b>	<b>1,653.01</b>	<b>4.6</b>	<b>1,660.38</b>	<b>0.4</b>

**Table 1.2 - Average rate per assessment – farmland**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
7	Baulkham Hills	1,155.09	1,164.73	0.8	<b>1,246.45</b>	7.0
	Blue Mountains	1,467.15	1,433.57	-2.3	<b>1,510.34</b>	5.4
	Campbelltown	4,893.94	3,397.26	-30.6	<b>4,647.06</b>	36.8
	Gosford	749.14	789.47	5.4	<b>828.67</b>	5.0
	Hornsby	1,246.20	1,323.99	6.2	<b>1,178.91</b>	-11.0
	Liverpool	2,000.00	2,506.58	25.3	<b>2,048.61</b>	-18.3
	Penrith	2,375.34	2,305.34	-2.9	<b>2,277.92</b>	-1.2
	Wyong	1,877.55	2,006.33	6.9	<b>1,748.43</b>	-12.9
	<b>Group average</b>	<b>1,628.13</b>	<b>1,640.59</b>	<b>0.8</b>	<b>1,621.75</b>	<b>-1.1</b>
8	Conargo	2,303.66	2,346.65	1.9	<b>2,315.20</b>	-1.3
	Jerilderie	2,068.05	2,128.30	2.9	<b>2,177.24</b>	2.3
	Urana	1,572.77	1,639.32	4.2	<b>1,677.42</b>	2.3
	<b>Group average</b>	<b>1,997.41</b>	<b>2,053.28</b>	<b>2.8</b>	<b>2,070.14</b>	<b>0.8</b>
9	Balranald	1,144.65	1,141.35	-0.3	<b>1,239.58</b>	8.6
	Bogan	1,902.02	1,861.91	-2.1	<b>1,933.23</b>	3.8
	Bombala	1,294.99	1,330.38	2.7	<b>1,448.48</b>	8.9
	Boorowa	1,656.70	1,693.11	2.2	<b>1,779.97</b>	5.1
	Bourke	2,153.65	2,187.66	1.6	<b>2,260.31</b>	3.3
	Brewarrina	1,397.02	1,796.88	28.6	<b>1,786.38</b>	-0.6
	Carrathool	2,350.46	2,426.53	3.2	<b>2,543.34</b>	4.8
	Central Darling	1,077.70	971.35	-9.9	<b>902.58</b>	-7.1
	Coolamon	1,366.79	1,415.95	3.6	<b>1,445.53</b>	2.1
	Coonamble	3,625.00	3,264.08	-10.0	<b>3,344.59</b>	2.5
	Gilgandra	2,097.77	2,211.90	5.4	<b>2,219.93</b>	0.4
	Gloucester	2,209.95	2,258.51	2.2	<b>2,264.21</b>	0.3
	Gundagai	1,439.08	1,531.74	6.4	<b>1,512.47</b>	-1.3
	Guyra	1,368.85	1,325.92	-3.1	<b>1,418.95</b>	7.0
	Harden	1,538.46	1,605.79	4.4	<b>1,661.43</b>	3.5
	Hay	2,422.98	2,314.15	-4.5	<b>2,496.40</b>	7.9
	Lockhart	1,121.79	1,156.45	3.1	<b>1,187.33</b>	2.7
	Murrumbidgee	2,216.63	2,092.45	-5.6	<b>2,224.11</b>	6.3
	Tumbarumba	1,360.82	1,388.26	2.0	<b>1,423.94</b>	2.6
	Wakool	2,015.06	1,974.97	-2.0	<b>2,226.65</b>	12.7
Walcha	2,034.33	2,126.95	4.6	<b>2,303.77</b>	8.3	
Warren	3,772.13	3,908.56	3.6	<b>4,111.27</b>	5.2	
Weddin	861.35	909.00	5.5	<b>978.77</b>	7.7	
<b>Group average</b>	<b>1,811.61</b>	<b>1,841.59</b>	<b>1.7</b>	<b>1,922.67</b>	<b>4.4</b>	

**Table 1.2 - Average rate per assessment – farmland**

<b>Group</b>	<b>Council</b>	<b>2004/05</b> \$	<b>2005/06</b> \$	<b>Variation</b> %	<b>2006/07</b> \$	<b>Variation</b> %
10	Berrigan	1,510.37	1,553.65	2.9	<b>1,611.92</b>	3.8
	Bland	1,907.82	1,993.98	4.5	<b>2,055.59</b>	3.1
	Blayney	1,823.28	1,903.23	4.4	<b>1,993.51</b>	4.7
	Cobar	1,605.50	1,418.13	-11.7	<b>1,441.60</b>	1.7
	Cooma-Monaro	937.60	914.60	-2.5	<b>915.55</b>	0.1
	Cootamundra	1,456.65	1,482.95	1.8	<b>1,541.83</b>	4.0
	Dungog	1,342.26	1,353.94	0.9	<b>1,402.78</b>	3.6
	Glen Innes Severn	1,302.52	1,368.72	5.1	<b>1,414.81</b>	3.4
	Gwydir	No Data	No Data	N/A	<b>3,311.86</b>	N/A
	Junee	1,269.23	1,301.63	2.6	<b>1,377.20</b>	5.8
	Kyogle	976.33	1,021.95	4.7	<b>1,072.35</b>	4.9
	Lachlan	1,778.01	1,862.07	4.7	<b>1,863.31</b>	0.1
	Liverpool Plains	2,561.40	2,764.21	7.9	<b>2,929.77</b>	6.0
	Murray	1,703.92	1,770.41	3.9	<b>1,802.67</b>	1.8
	Narrandera	2,566.29	2,638.38	2.8	<b>2,682.10</b>	1.7
	Narromine	2,491.43	2,567.05	3.0	<b>2,623.02</b>	2.2
	Oberon	996.47	1,042.94	4.7	<b>1,053.42</b>	1.0
	Snowy River	No Data	No Data	N/A	<b>1,455.95</b>	N/A
	Temora	1,323.65	1,348.00	1.8	<b>1,369.85</b>	1.6
	Tenterfield	822.37	848.51	3.2	<b>1,020.23</b>	20.2
	Upper Lachlan	1,229.56	1,207.43	-1.8	<b>1,299.39</b>	7.6
	Uralla	2,318.58	2,414.71	4.1	<b>2,463.90</b>	2.0
	Walgett	2,873.61	2,808.63	-2.3	<b>3,395.15</b>	20.9
	Wellington	2,271.60	2,321.90	2.2	<b>2,382.40</b>	2.6
	Wentworth	1,112.87	1,112.62	-0.0	<b>1,138.75</b>	2.3
	<b>Group average</b>	<b>1,582.86</b>	<b>1,499.42</b>	<b>-5.3</b>	<b>1,752.78</b>	<b>16.9</b>

**Table 1.2 - Average rate per assessment – farmland**

<b>Group</b>	<b>Council</b>	<b>2004/05</b> \$	<b>2005/06</b> \$	<b>Variation</b> %	<b>2006/07</b> \$	<b>Variation</b> %
11	Bellingen	1,546.49	1,396.65	-9.7	<b>1,470.15</b>	5.3
	Cabonne	1,853.00	1,921.42	3.7	<b>1,971.80</b>	2.6
	Corowa	1,468.30	1,489.27	1.4	<b>1,594.96</b>	7.1
	Cowra	1,119.84	1,148.79	2.6	<b>1,174.23</b>	2.2
	Forbes	1,709.33	1,716.64	0.4	<b>1,800.92</b>	4.9
	Greater Hume	1,290.79	1,273.95	-1.3	<b>1,405.35</b>	10.3
	Gunnedah	2,814.88	2,917.03	3.6	<b>2,864.27</b>	-1.8
	Inverell	1,778.77	1,853.22	4.2	<b>1,883.72</b>	1.6
	Leeton	2,287.19	2,311.54	1.1	<b>2,465.21</b>	6.6
	Moree Plains	4,509.21	4,905.53	8.8	<b>5,119.40</b>	4.4
	Muswellbrook	1,684.89	1,757.83	4.3	<b>1,810.15</b>	3.0
	Nambucca	1,105.06	1,104.54	-0.0	<b>1,231.23</b>	11.5
	Narrabri	2,149.03	2,231.63	3.8	<b>2,332.04</b>	4.5
	Palerang	965.15	No Data	N/A	<b>1,484.70</b>	N/A
	Parkes	1,195.05	788.83	-34.0	<b>1,276.49</b>	61.8
	Tumut	1,412.64	1,373.80	-2.7	<b>1,459.83</b>	6.3
	Upper Hunter	2,097.28	2,173.31	3.6	<b>2,243.26</b>	3.2
	Warrumbungle	N/A	No Data	N/A	<b>2,001.77</b>	N/A
	Yass Valley	1,369.60	1,485.40	8.5	<b>1,587.33</b>	6.9
	Young	1,611.95	1,644.13	2.0	<b>1,683.09</b>	2.4
	<b>Group average</b>	<b>1,812.83</b>	<b>1,703.50</b>	<b>-6.0</b>	<b>1,994.84</b>	<b>17.1</b>
	<b>NSW State average</b>	<b>1,507.65</b>	<b>1,495.71</b>	<b>-0.8</b>	<b>1,652.81</b>	<b>10.5</b>

**Table 1.3 - Average rate per assessment – business**

Group	Council	2004/05 \$	2005/06 \$	Variation %	2006/07 \$	Variation %
1	Sydney	8,473.54	8,460.18	-0.2	<b>8,232.45</b>	-2.7
2	Ashfield	2,777.65	2,883.38	3.8	<b>3,173.06</b>	10.0
	Auburn	5,406.72	5,094.55	-5.8	<b>5,132.26</b>	0.7
	Botany Bay	7,666.67	7,905.08	3.1	<b>7,639.65</b>	-3.4
	Burwood	3,190.65	3,621.09	13.5	<b>3,955.16</b>	9.2
	Canada Bay	2,330.69	2,456.63	5.4	<b>2,577.25</b>	4.9
	Hunters Hill	878.17	886.40	0.9	<b>931.90</b>	5.1
	Kogarah	1,912.63	1,967.16	2.9	<b>2,025.85</b>	3.0
	Lane Cove	3,798.64	3,948.98	4.0	<b>2,866.42</b>	-27.4
	Leichhardt	4,374.72	5,054.14	15.5	<b>5,318.93</b>	5.2
	Manly	3,497.09	3,539.88	1.2	<b>3,406.08</b>	-3.8
	Mosman	1,981.64	2,047.22	3.3	<b>2,081.63</b>	1.7
	North Sydney	2,216.40	2,278.78	2.8	<b>2,359.09</b>	3.5
	Pittwater	1,820.24	1,716.16	-5.7	<b>1,754.49</b>	2.2
	Strathfield	3,690.02	3,918.54	6.2	<b>3,652.09</b>	-6.8
	Waverley	4,008.71	3,759.35	-6.2	<b>3,877.62</b>	3.1
	Willoughby	4,681.68	4,678.44	-0.1	<b>4,342.64</b>	-7.2
	Woollahra	2,673.19	2,718.84	1.7	<b>2,489.39</b>	-8.4
	<b>Group average</b>	<b>3,603.88</b>	<b>3,683.98</b>	<b>2.2</b>	<b>3,640.00</b>	<b>-1.2</b>
3	Bankstown	4,516.05	4,657.89	3.1	<b>4,669.61</b>	0.3
	Blacktown	4,874.25	5,304.74	8.8	<b>5,288.03</b>	-0.3
	Canterbury	2,952.70	3,126.06	5.9	<b>3,166.05</b>	1.3
	Fairfield	3,185.22	3,263.65	2.5	<b>3,284.57</b>	0.6
	Holroyd	4,054.66	4,277.01	5.5	<b>4,348.35</b>	1.7
	Hurstville	1,896.26	1,981.92	4.5	<b>2,349.40</b>	18.5
	Ku-ring-gai	2,468.06	2,559.25	3.7	<b>2,665.63</b>	4.2
	Marrickville	4,231.25	4,368.58	3.2	<b>4,467.38</b>	2.3
	Parramatta	7,773.90	7,638.56	-1.7	<b>8,231.80</b>	7.8
	Randwick	4,753.63	4,854.56	2.1	<b>4,817.25</b>	-0.8
	Rockdale	2,054.70	2,149.63	4.6	<b>2,224.34</b>	3.5
	Ryde	4,913.10	5,296.90	7.8	<b>5,972.74</b>	12.8
	Sutherland	2,352.02	2,500.76	6.3	<b>2,014.94</b>	-19.4
	Warringah	3,094.26	3,073.08	-0.7	<b>3,361.85</b>	9.4
	<b>Group average</b>	<b>3,989.65</b>	<b>4,144.25</b>	<b>3.9</b>	<b>4,202.63</b>	<b>1.4</b>

**Table 1.3 - Average rate per assessment – business**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
4	Albury	3,860.68	3,908.51	1.2	<b>4,079.70</b>	4.4
	Armidale Dumaresq	2,387.50	2,318.43	-2.9	<b>2,564.75</b>	10.6
	Ballina	839.44	826.10	-1.6	<b>1,110.22</b>	34.4
	Bathurst Regional	3,289.40	3,456.86	5.1	<b>3,486.36</b>	0.9
	Bega Valley	1,214.74	1,086.00	-10.6	<b>1,235.15</b>	13.7
	Broken Hill	2,720.31	2,819.67	3.7	<b>3,083.33</b>	9.4
	Byron	1,776.57	2,026.04	14.0	<b>2,159.50</b>	6.6
	Cessnock	2,582.33	2,582.08	-0.0	<b>2,571.86</b>	-0.4
	Clarence Valley	No Data	1,943.31	N/A	<b>2,012.22</b>	3.5
	Coffs Harbour	2,661.57	2,782.97	4.6	<b>2,886.75</b>	3.7
	Deniliquin	1,754.14	1,849.41	5.4	<b>1,888.63</b>	2.1
	Dubbo	3,475.62	3,783.33	8.9	<b>4,012.54</b>	6.1
	Eurobodalla	1,554.48	1,700.88	9.4	<b>2,093.40</b>	23.1
	Goulburn Mulwaree	2,992.61	3,037.08	1.5	<b>3,082.63</b>	1.5
	Great Lakes	1,752.16	1,803.42	2.9	<b>1,856.99</b>	3.0
	Greater Taree	1,882.35	1,925.41	2.3	<b>2,090.24</b>	8.6
	Griffith	1,470.35	1,530.67	4.1	<b>1,565.88</b>	2.3
	Kempsey	1,127.53	1,161.85	3.0	<b>1,201.95</b>	3.5
	Kiama	1,259.15	1,237.52	-1.7	<b>1,295.32</b>	4.7
	Lismore	2,943.26	3,047.93	3.6	<b>3,182.35</b>	4.4
	Lithgow	2,379.39	2,435.62	2.4	<b>2,646.17</b>	8.6
	Maitland	3,028.78	3,362.04	11.0	<b>4,018.57</b>	19.5
	Mid-Western Regional	1,388.79	1,436.97	3.5	<b>1,600.07</b>	11.4
	Orange	3,127.73	3,592.34	14.9	<b>4,259.04</b>	18.6
	Port Macquarie-Hastings	2,361.45	2,436.05	3.2	<b>2,540.41</b>	4.3
	Port Stephens	1,604.39	2,417.69	50.7	<b>2,538.06</b>	5.0
	Queanbeyan	4,001.01	3,959.47	-1.0	<b>4,109.99</b>	3.8
	Richmond Valley	1,166.17	1,234.77	5.9	<b>1,226.74</b>	-0.6
	Shellharbour	2,431.35	2,588.82	6.5	<b>2,852.69</b>	10.2
	Singleton	1,062.85	1,117.63	5.2	<b>1,226.79</b>	9.8
Tamworth Regional	1,681.01	1,722.79	2.5	<b>1,763.48</b>	2.4	
Wagga Wagga	3,477.60	3,550.22	2.1	<b>3,774.45</b>	6.3	
Wingecarribee	1,722.14	1,753.73	1.8	<b>1,906.39</b>	8.7	
	<b>Group average</b>	<b>2,313.46</b>	<b>2,443.56</b>	<b>5.6</b>	<b>2,620.29</b>	<b>7.2</b>
5	Lake Macquarie	2,364.36	2,484.31	5.1	<b>2,503.57</b>	0.8
	Newcastle	5,761.17	5,772.36	0.2	<b>5,817.58</b>	0.8
	Shoalhaven	1,583.75	1,575.83	-0.5	<b>1,566.56</b>	-0.6
	Tweed	1,728.75	1,788.85	3.5	<b>1,860.01</b>	4.0
	Wollongong	6,875.29	7,545.92	9.8	<b>7,578.02</b>	0.4
	<b>Group average</b>	<b>4,196.80</b>	<b>4,523.26</b>	<b>7.8</b>	<b>4,560.37</b>	<b>0.8</b>
6	Camden	2,996.30	3,075.22	2.6	<b>3,159.41</b>	2.7
	Hawkesbury	1,101.16	1,127.93	2.4	<b>1,079.95</b>	-4.3
	Wollondilly	936.80	994.49	6.2	<b>1,069.52</b>	7.5
	<b>Group average</b>	<b>1,737.18</b>	<b>1,799.81</b>	<b>3.6</b>	<b>1,811.21</b>	<b>0.6</b>

**Table 1.3 - Average rate per assessment – business**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
7	Baulkham Hills	1,818.00	1,981.89	9.0	<b>1,775.83</b>	-10.4
	Blue Mountains	1,491.85	1,780.47	19.3	<b>1,849.78</b>	3.9
	Campbelltown	4,829.80	4,887.43	1.2	<b>4,600.31</b>	-5.9
	Gosford	1,930.40	1,846.18	-4.4	<b>1,997.65</b>	8.2
	Hornsby	2,179.30	2,219.99	1.9	<b>2,324.79</b>	4.7
	Liverpool	3,913.52	4,272.54	9.2	<b>4,187.40</b>	-2.0
	Penrith	3,487.72	3,629.84	4.1	<b>4,285.02</b>	18.0
	Wyong	2,270.35	2,336.82	2.9	<b>2,556.41</b>	9.4
	<b>Group average</b>	<b>2,807.76</b>	<b>2,936.32</b>	<b>4.6</b>	<b>3,037.24</b>	<b>3.4</b>
8	Conargo	261.90	279.07	6.6	<b>210.53</b>	-24.6
	Jerilderie	181.82	197.18	8.5	<b>198.63</b>	0.7
	Urana	252.25	259.26	2.8	<b>281.82</b>	8.7
	<b>Group average</b>	<b>219.59</b>	<b>232.08</b>	<b>5.7</b>	<b>230.03</b>	<b>-0.9</b>
9	Balranald	726.56	776.92	6.9	<b>805.97</b>	3.7
	Bogan	762.89	790.00	3.6	<b>805.00</b>	1.9
	Bombala	592.36	651.61	10.0	<b>705.13</b>	8.2
	Boorowa	370.97	306.45	-17.4	<b>242.42</b>	-20.9
	Bourke	302.82	234.29	-22.6	<b>333.33</b>	42.3
	Brewarrina	107.69	107.69	0.0	<b>107.69</b>	0.0
	Carrathool	646.77	581.73	-10.1	<b>708.13</b>	21.7
	Central Darling	211.92	187.92	-11.3	<b>211.92</b>	12.8
	Coolamon	246.96	255.06	3.3	<b>266.13</b>	4.3
	Coonamble	484.69	500.00	3.2	<b>522.84</b>	4.6
	Gilgandra	458.33	476.64	4.0	<b>490.74</b>	3.0
	Gloucester	678.26	655.74	-3.3	<b>701.61</b>	7.0
	Gundagai	421.77	433.33	2.7	<b>447.37</b>	3.2
	Guyra	340.00	341.94	0.6	<b>452.05</b>	32.2
	Harden	550.26	593.75	7.9	<b>528.04</b>	-11.1
	Hay	864.73	902.91	4.4	<b>975.85</b>	8.1
	Lockhart	284.40	317.60	11.7	<b>326.09</b>	2.7
	Murrumbidgee	197.80	208.79	5.6	<b>217.39</b>	4.1
	Tumbarumba	486.34	515.96	6.1	<b>534.39</b>	3.6
	Wakool	381.74	369.05	-3.3	<b>580.00</b>	57.2
	Walcha	500.00	528.17	5.6	<b>517.24</b>	-2.1
	Warren	1,033.90	1,067.23	3.2	<b>1,082.64</b>	1.4
	Weddin	713.24	786.76	10.3	<b>804.35</b>	2.2
<b>Group average</b>	<b>505.64</b>	<b>513.94</b>	<b>1.6</b>	<b>556.23</b>	<b>8.2</b>	



**Table 1.3 - Average rate per assessment – business**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
10	Berrigan	1,038.67	1,032.70	-0.6	<b>1,075.47</b>	4.1
	Bland	665.09	699.52	5.2	<b>723.11</b>	3.4
	Blayney	643.78	669.57	4.0	<b>712.72</b>	6.4
	Cobar	772.11	604.81	-21.7	<b>621.99</b>	2.8
	Cooma-Monaro	2,755.76	2,863.43	3.9	<b>2,981.52</b>	4.1
	Cootamundra	1,392.33	1,432.35	2.9	<b>1,452.45</b>	1.4
	Dungog	480.87	520.55	8.3	<b>537.43</b>	3.2
	Glen Innes Severn	1,064.61	967.39	-9.1	<b>1,095.11</b>	13.2
	Gwydir	No Data	No Data	N/A	<b>321.78</b>	N/A
	Junee	894.12	947.37	6.0	<b>1,082.84</b>	14.3
	Kyogle	737.56	778.80	5.6	<b>794.52</b>	2.0
	Lachlan	303.70	384.06	26.5	<b>401.91</b>	4.6
	Liverpool Plains	1,066.04	884.50	-17.0	<b>1,165.17</b>	31.7
	Murray	579.35	453.38	-21.7	<b>588.34</b>	29.8
	Narrandera	584.45	617.65	5.7	<b>671.16</b>	8.7
	Narromine	1,102.47	1,154.25	4.7	<b>2,278.91</b>	97.4
	Oberon	492.61	483.72	-1.8	<b>506.98</b>	4.8
	Snowy River	No Data	No Data	N/A	<b>1,104.58</b>	N/A
	Temora	952.80	925.82	-2.8	<b>923.08</b>	-0.3
	Tenterfield	634.78	647.83	2.1	<b>669.53</b>	3.3
	Upper Lachlan	504.27	355.10	-29.6	<b>311.48</b>	-12.3
	Uralla	378.05	387.88	2.6	<b>464.29</b>	19.7
	Walgett	462.56	466.93	0.9	<b>189.19</b>	-59.5
Wellington	768.95	808.51	5.1	<b>836.30</b>	3.4	
Wentworth	1,278.95	1,317.71	3.0	<b>3,116.16</b>	136.5	
	<b>Group average</b>	<b>945.89</b>	<b>839.40</b>	<b>-11.3</b>	<b>831.46</b>	<b>-0.9</b>

**Table 1.3 - Average rate per assessment – business**

<b>Group</b>	<b>Council</b>	<b>2004/05</b> \$	<b>2005/06</b> \$	<b>Variation</b> %	<b>2006/07</b> \$	<b>Variation</b> %
11	Bellingen	790.23	816.09	3.3	<b>816.67</b>	0.1
	Cabonne	289.02	268.10	-7.2	<b>309.71</b>	15.5
	Corowa	755.56	786.03	4.0	<b>823.40</b>	4.8
	Cowra	1,774.94	1,922.88	8.3	<b>1,936.59</b>	0.7
	Forbes	1,886.30	1,951.16	3.4	<b>2,416.67</b>	23.9
	Greater Hume	356.98	442.73	24.0	<b>486.02</b>	9.8
	Gunnedah	2,710.63	2,904.38	7.1	<b>2,884.69</b>	-0.7
	Inverell	2,432.38	2,351.21	-3.3	<b>2,423.82</b>	3.1
	Leeton	669.96	534.25	-20.3	<b>676.36</b>	26.6
	Moree Plains	1,662.27	1,918.43	15.4	<b>2,202.61</b>	14.8
	Muswellbrook	1,199.60	1,251.98	4.4	<b>1,326.13</b>	5.9
	Nambucca	1,147.48	1,095.00	-4.6	<b>1,194.92</b>	9.1
	Narrabri	1,434.03	1,542.02	7.5	<b>1,591.45</b>	3.2
	Palerang	422.38	No Data	N/A	<b>553.31</b>	N/A
	Parkes	1,550.56	2,928.09	88.8	<b>1,701.42</b>	-41.9
	Tumut	1,392.34	1,350.00	-3.0	<b>1,627.08</b>	20.5
	Upper Hunter	655.58	727.27	10.9	<b>831.12</b>	14.3
	Warrumbungle	N/A	No Data	N/A	<b>823.91</b>	N/A
	Yass Valley	1,440.43	1,698.18	17.9	<b>1,516.36</b>	-10.7
	Young	1,798.72	1,856.24	3.2	<b>1,909.85</b>	2.9
	<b>Group average</b>	<b>1,309.37</b>	<b>1,365.76</b>	<b>4.3</b>	<b>1,442.48</b>	<b>5.6</b>
	<b>NSW State average</b>	<b>3,534.70</b>	<b>3,619.09</b>	<b>2.4</b>	<b>3,659.04</b>	<b>1.1</b>

## KEY PERFORMANCE INDICATOR

### Outstanding rates and annual charges

This indicator assesses the effectiveness of a council's revenue collection. The percentage of rates and annual charges that are unpaid at the end of a financial year is a measure of how well a council is managing debt recovery.

Rates and annual charges are usually levied at the beginning of the financial year (31 July at the latest). They can be paid as a single amount or in four equal instalments. The final instalment is due by 31 May.

There is no benchmark for the level of outstanding rates and annual charges. The lower the percentage, the less income is tied up in receivables and the more revenue there is available for council purposes.

The formula used for this indicator is:

$$\frac{\text{Outstanding rates and annual charges} \times 100}{\text{Annual revenue from rates and annual charges collectible}}$$

Some factors affecting this indicator are:

- the council's rating policy
- the level of reliance on other revenue sources
- the level of cash reserves
- cash management and timing of cash flows
- credit management policies
- the socioeconomic characteristics of the area
- the physical size of the council
- environmental factors eg in rural areas drought can adversely affect the ability of ratepayers to meet their obligations on time.

#### Comparative performance for 2004/05, 2005/06 and 2006/07

In 2006/07, councils reported that \$203 million had not been collected from total rates and annual charges revenue of \$3.9 billion. This represents an average outstanding amount of 5.1%. The average amount overdue was 4.8% for urban councils and 7.8% for rural councils.

	2004/05	2005/06	2006/07
<b>TABLE B1.14</b> Outstanding rates and charges	%	%	%
NSW Mean	4.9	5.1	5.1
NSW High	16.2	18.5	20.8
NSW Low	5.4	1.1	1.2
NSW Median	5.4	5.5	5.8

Data sources for this indicator: Council financial reports: Note 13.

**Table 1.4 – Outstanding rates and annual charges**

<b>Group</b>	<b>Council</b>	<b>2004/05</b> <b>%</b>	<b>2005/06</b> <b>%</b>	<b>2006/07</b> <b>%</b>
1	Sydney	4.65	2.57	<b>2.23</b>
2	Ashfield	1.56	1.98	<b>1.78</b>
	Auburn	3.20	3.32	<b>3.00</b>
	Botany Bay	5.91	6.11	<b>6.75</b>
	Burwood	1.76	1.13	<b>2.24</b>
	Canada Bay	2.41	2.81	<b>1.87</b>
	Hunters Hill	3.89	3.91	<b>3.58</b>
	Kogarah	3.15	3.36	<b>3.00</b>
	Lane Cove	1.42	1.44	<b>2.59</b>
	Leichhardt	7.50	7.39	<b>7.26</b>
	Manly	3.70	3.80	<b>3.63</b>
	Mosman	2.18	2.57	<b>2.06</b>
	North Sydney	1.16	1.28	<b>1.24</b>
	Pittwater	4.67	4.82	<b>4.79</b>
	Strathfield	3.76	5.40	<b>5.59</b>
	Waverley	2.71	3.05	<b>3.19</b>
	Willoughby	2.42	2.22	<b>2.33</b>
	Woollahra	5.49	5.34	<b>4.62</b>
	<b>Group average</b>	<b>3.56</b>	<b>3.72</b>	<b>3.65</b>
3	Bankstown	5.99	5.58	<b>5.64</b>
	Blacktown	5.09	5.30	<b>6.19</b>
	Canterbury	3.96	4.42	<b>3.99</b>
	Fairfield	4.87	5.01	<b>4.78</b>
	Holroyd	2.95	3.52	<b>3.95</b>
	Hurstville	2.03	2.26	<b>2.23</b>
	Ku-ring-gai	3.21	2.91	<b>2.94</b>
	Marrickville	2.55	2.57	<b>3.85</b>
	Parramatta	3.36	4.23	<b>3.65</b>
	Randwick	2.74	3.00	<b>3.14</b>
	Rockdale	4.95	5.55	<b>5.97</b>
	Ryde	2.68	2.59	<b>2.49</b>
	Sutherland	4.76	6.09	<b>5.19</b>
	Warringah	3.93	4.08	<b>2.92</b>
	<b>Group average</b>	<b>4.08</b>	<b>4.41</b>	<b>4.33</b>

**Table 1.4 – Outstanding rates and annual charges**

Group	Council	2004/05 %	2005/06 %	2006/07 %
4	Albury	5.41	4.05	2.56
	Armidale Dumaresq	6.89	7.02	11.43
	Ballina	2.65	11.00	8.79
	Bathurst Regional	6.78	6.71	6.65
	Bega Valley	7.29	7.59	3.97
	Broken Hill	5.51	6.67	6.73
	Byron	5.89	5.46	6.04
	Cessnock	5.30	5.42	5.38
	Clarence Valley	No Data	13.33	9.72
	Coffs Harbour	5.22	5.51	6.72
	Deniliquin	6.56	6.16	6.13
	Dubbo	5.71	5.75	5.19
	Eurobodalla	3.25	3.15	2.85
	Goulburn Mulwaree	4.01	5.64	5.56
	Great Lakes	4.85	5.39	5.78
	Greater Taree	4.87	5.08	5.50
	Griffith	3.92	2.94	2.67
	Kempsey	8.95	7.94	7.33
	Kiama	2.43	2.87	3.07
	Lismore	8.46	9.76	10.23
	Lithgow	8.76	7.65	8.24
	Maitland	5.11	4.71	5.13
	Mid-Western Regional	5.11	4.23	4.16
	Orange	5.32	6.56	6.91
	Port Macquarie-Hastings	5.87	6.83	7.30
	Port Stephens	6.14	5.09	4.85
	Queanbeyan	6.87	4.98	4.55
	Richmond Valley	5.23	4.67	3.82
	Shellharbour	3.98	3.88	4.66
	Singleton	2.25	2.96	3.17
Tamworth Regional	6.39	5.93	5.22	
Wagga Wagga	6.07	5.61	5.45	
Wingecarribee	6.39	6.54	6.54	
	<b>Group average</b>	<b>5.64</b>	<b>6.07</b>	<b>5.89</b>
5	Lake Macquarie	2.80	2.79	2.85
	Newcastle	5.22	5.11	5.71
	Shoalhaven	7.28	7.70	7.08
	Tweed	4.78	5.28	4.79
	Wollongong	4.67	5.59	6.39
		<b>Group average</b>	<b>4.96</b>	<b>5.32</b>
6	Camden	7.91	7.37	7.11
	Hawkesbury	3.88	4.41	5.32
	Wollondilly	4.51	4.59	3.84
		<b>Group average</b>	<b>5.44</b>	<b>5.50</b>

**Table 1.4 – Outstanding rates and annual charges**

Group	Council	2004/05	2005/06	2006/07
		%	%	%
7	Baulkham Hills	2.06	2.32	<b>2.66</b>
	Blue Mountains	5.46	5.87	<b>4.90</b>
	Campbelltown	5.20	4.79	<b>4.97</b>
	Gosford	7.51	7.41	<b>7.78</b>
	Hornsby	3.91	3.89	<b>3.95</b>
	Liverpool	4.03	4.58	<b>4.66</b>
	Penrith	4.07	4.46	<b>4.74</b>
	Wyong	6.26	6.52	<b>6.35</b>
	<b>Group average</b>	<b>5.07</b>	<b>5.22</b>	<b>5.29</b>
8	Conargo	6.35	3.55	<b>6.75</b>
	Jerilderie	5.09	4.79	<b>6.33</b>
	Urana	10.19	4.75	<b>4.41</b>
	<b>Group average</b>	<b>7.01</b>	<b>4.30</b>	<b>5.96</b>
9	Balranald	10.08	10.78	<b>12.87</b>
	Bogan	7.75	9.54	<b>8.95</b>
	Bombala	3.99	1.57	<b>2.01</b>
	Boorowa	7.69	7.54	<b>9.17</b>
	Bourke	13.11	17.91	<b>17.53</b>
	Brewarrina	16.22	16.66	<b>20.75</b>
	Carrathool	3.96	12.81	<b>10.72</b>
	Central Darling	8.77	5.46	<b>8.02</b>
	Coolamon	5.56	6.04	<b>7.39</b>
	Coonamble	11.70	10.53	<b>13.88</b>
	Gilgandra	5.31	5.35	<b>6.14</b>
	Gloucester	8.26	7.65	<b>7.03</b>
	Gundagai	2.55	9.69	<b>8.32</b>
	Guyra	2.87	3.19	<b>10.52</b>
	Harden	9.72	12.23	<b>13.58</b>
	Hay	11.60	11.13	<b>11.74</b>
	Lockhart	2.89	4.03	<b>5.00</b>
	Murrumbidgee	7.62	8.26	<b>7.91</b>
	Tumbarumba	5.51	5.32	<b>5.19</b>
	Wakool	8.47	8.17	<b>9.98</b>
	Walcha	2.44	6.56	<b>14.25</b>
	Warren	2.21	2.05	<b>2.80</b>
Weddin	8.89	9.48	<b>9.18</b>	
<b>Group average</b>	<b>7.18</b>	<b>8.39</b>	<b>9.73</b>	

**Table 1.4 – Outstanding rates and annual charges**

<b>Group</b>	<b>Council</b>	<b>2004/05</b> %	<b>2005/06</b> %	<b>2006/07</b> %
10	Berrigan	4.39	4.51	<b>4.01</b>
	Bland	8.73	9.87	<b>9.27</b>
	Blayney	3.69	4.65	<b>4.12</b>
	Cobar	14.95	8.73	<b>8.87</b>
	Cooma-Monaro	8.64	8.10	<b>9.01</b>
	Cootamundra	6.58	6.96	<b>15.18</b>
	Dungog	3.06	2.92	<b>3.12</b>
	Glen Innes Severn	7.63	9.09	<b>15.78</b>
	Gwydir	No Data	No Data	<b>9.04</b>
	Junee	7.52	6.95	<b>5.74</b>
	Kyogle	8.09	8.09	<b>9.41</b>
	Lachlan	9.65	9.45	<b>9.45</b>
	Liverpool Plains	7.17	7.18	<b>6.55</b>
	Murray	4.84	4.56	<b>3.45</b>
	Narrandera	5.67	5.42	<b>6.04</b>
	Narromine	7.33	6.29	<b>8.84</b>
	Oberon	8.79	5.90	<b>5.92</b>
	Snowy River	No Data	No Data	<b>8.12</b>
	Temora	1.65	2.09	<b>2.25</b>
	Tenterfield	5.92	6.03	<b>7.19</b>
	Upper Lachlan	6.06	4.26	<b>3.46</b>
	Uralla	4.40	5.67	<b>6.39</b>
	Walgett	15.97	15.94	<b>10.57</b>
	Wellington	4.09	4.15	<b>4.17</b>
	Wentworth	8.45	18.52	<b>14.25</b>
		<b>Group average</b>	<b>7.47</b>	<b>7.38</b>

**Table 1.4 – Outstanding rates and annual charges**

<b>Group</b>	<b>Council</b>	<b>2004/05</b> %	<b>2005/06</b> %	<b>2006/07</b> %
11	Bellingen	6.60	6.82	<b>6.73</b>
	Cabonne	4.06	7.45	<b>3.26</b>
	Corowa	6.12	5.56	<b>6.45</b>
	Cowra	7.66	9.15	<b>8.91</b>
	Forbes	7.35	7.42	<b>7.33</b>
	Greater Hume	7.37	6.57	<b>6.19</b>
	Gunnedah	9.27	10.35	<b>11.89</b>
	Inverell	6.07	6.12	<b>5.49</b>
	Leeton	4.34	4.14	<b>3.97</b>
	Moree Plains	9.73	7.87	<b>8.27</b>
	Muswellbrook	2.35	2.84	<b>2.68</b>
	Nambucca	6.75	5.76	<b>5.18</b>
	Narrabri	7.94	8.23	<b>7.48</b>
	Palerang	12.71	No Data	<b>13.52</b>
	Parkes	6.24	6.84	<b>7.07</b>
	Tumut	7.42	6.14	<b>6.71</b>
	Upper Hunter	9.87	7.23	<b>5.19</b>
	Warrumbungle	N/A	No Data	<b>15.18</b>
	Yass Valley	8.50	7.14	<b>6.99</b>
	Young	4.84	5.40	<b>6.76</b>
	<b>Group average</b>	<b>7.23</b>	<b>6.84</b>	<b>7.29</b>
	<b>NSW State average</b>	<b>4.99</b>	<b>5.11</b>	<b>5.14</b>



## KEY PERFORMANCE INDICATOR

### Percentage movement in rates and annual charges revenue from previous year

This indicator shows the increase or decrease in revenue from rates and annual charges. A council's income from rates and annual charges (except water, sewerage and domestic waste) is limited by the rate-pegging percentage determined by the NSW Government.

If a council can show that special circumstances exist, they may be given approval (subject to Ministerial approval) to increase their annual general revenue by more than the general rate-pegging variation. Water and sewerage rates and charges are set by each council and are not limited by rate-pegging. Domestic waste charges are not limited by rate-pegging but they must not exceed the cost of providing the service.

The formula used for this indicator is:

$$\frac{2006/07 \text{ rates and annual charges} - 2005/06 \text{ rates and annual charges} \times 100}{2005/06 \text{ rates and annual charges}}$$

Some factors affecting this indicator are:

- rate-pegging legislation limiting overall rate revenue
- the council's revenue raising policy
- the level of reliance on other revenue sources
- the level of cash reserves
- cash management and timing of cash flows.

#### Comparative performance for 2004/05, 2005/06 and 2006/07

In 2006/07, the movement in revenue from rates and charges ranged from an increase of 20.9% to a reduction of 9.7%. The average increase in 2006/07 was 6.5%. This includes increases in water and sewerage rates and charges, which are not subject to rate-pegging. The approved general rate increase in 2006/07 was 3.6%.

These results are affected by changes in rating and charging policy. For example, a council may decide to change from a user to an annual charge for water supply.

	2004/05	2005/06	2006/07
<b>TABLE B1.51</b> Percentage movement in rates and annual charges from previous year	%	%	%
NSW Mean	4.8	5.1	6.5
NSW High	17.3	19.3	20.9
NSW Low	-10.7	-14.8	-9.7
NSW Median	4.4	4.8	5.8

Data sources for this indicator: Council financial reports: Note 3(a) – rates and annual charges.

**Table 1.5 – Percentage movement in rates and annual charges revenue from previous year**

<b>Group</b>	<b>Council</b>	<b>2004/05</b> <b>%</b>	<b>2005/06</b> <b>%</b>	<b>2006/07</b> <b>%</b>
1	Sydney	N/A	3.17	<b>3.92</b>
2	Ashfield	4.18	2.51	<b>8.01</b>
	Auburn	4.91	6.37	<b>5.67</b>
	Botany Bay	2.41	5.54	<b>4.90</b>
	Burwood	11.49	3.10	<b>9.58</b>
	Canada Bay	6.42	7.64	<b>5.44</b>
	Hunters Hill	4.29	3.62	<b>3.29</b>
	Kogarah	4.94	6.23	<b>7.47</b>
	Lane Cove	3.02	3.99	<b>6.96</b>
	Leichhardt	5.96	14.05	<b>6.17</b>
	Manly	5.60	6.40	<b>4.19</b>
	Mosman	3.49	3.34	<b>4.12</b>
	North Sydney	3.79	6.86	<b>4.24</b>
	Pittwater	4.19	4.44	<b>3.95</b>
	Strathfield	4.10	6.28	<b>3.72</b>
	Waverley	4.25	4.35	<b>4.21</b>
	Willoughby	4.25	4.94	<b>6.33</b>
	Woollahra	3.87	2.87	<b>8.56</b>
	<b>Group average</b>	<b>4.67</b>	<b>5.81</b>	<b>5.69</b>
3	Bankstown	4.51	2.88	<b>3.80</b>
	Blacktown	5.42	8.25	<b>5.74</b>
	Canterbury	3.46	5.31	<b>4.99</b>
	Fairfield	4.79	4.79	<b>6.47</b>
	Holroyd	5.18	3.70	<b>6.33</b>
	Hurstville	3.68	3.99	<b>11.20</b>
	Ku-ring-gai	4.26	8.72	<b>4.00</b>
	Marrickville	3.41	3.29	<b>3.74</b>
	Parramatta	6.95	5.35	<b>10.10</b>
	Randwick	7.78	6.13	<b>4.86</b>
	Rockdale	7.26	3.58	<b>7.11</b>
	Ryde	4.30	5.20	<b>10.22</b>
	Sutherland	3.02	4.20	<b>5.46</b>
	Warringah	0.69	2.51	<b>7.67</b>
	<b>Group average</b>	<b>4.59</b>	<b>5.01</b>	<b>6.36</b>

**Table 1.5 – Percentage movement in rates and annual charges revenue from previous year**

<b>Group</b>	<b>Council</b>	<b>2004/05</b> <b>%</b>	<b>2005/06</b> <b>%</b>	<b>2006/07</b> <b>%</b>
4	Albury	N/A	6.72	<b>5.01</b>
	Armidale Dumaresq	16.45	7.36	<b>7.87</b>
	Ballina	4.43	5.13	<b>7.67</b>
	Bathurst Regional	N/A	5.17	<b>6.14</b>
	Bega Valley	9.10	11.04	<b>15.82</b>
	Broken Hill	7.06	3.93	<b>4.03</b>
	Byron	11.98	8.69	<b>9.30</b>
	Cessnock	3.34	5.74	<b>9.40</b>
	Clarence Valley	N/A	0.93	<b>5.17</b>
	Coffs Harbour	8.21	6.23	<b>4.62</b>
	Deniliquin	0.93	-4.88	<b>10.19</b>
	Dubbo	5.07	-0.63	<b>2.37</b>
	Eurobodalla	10.03	8.53	<b>11.05</b>
	Goulburn Mulwaree	N/A	8.04	<b>5.99</b>
	Great Lakes	5.81	5.27	<b>5.23</b>
	Greater Taree	9.01	6.19	<b>10.98</b>
	Griffith	3.81	5.79	<b>5.69</b>
	Kempsey	7.54	-1.79	<b>8.13</b>
	Kiama	5.69	3.67	<b>5.67</b>
	Lismore	7.62	5.42	<b>5.68</b>
	Lithgow	N/A	5.69	<b>10.92</b>
	Maitland	7.98	5.17	<b>15.53</b>
	Mid-Western Regional	N/A	4.79	<b>6.98</b>
	Orange	-10.70	-5.87	<b>5.40</b>
	Port Macquarie-Hastings	9.47	3.68	<b>6.80</b>
	Port Stephens	7.67	7.99	<b>7.95</b>
	Queanbeyan	N/A	5.84	<b>5.01</b>
	Richmond Valley	10.92	19.35	<b>1.79</b>
	Shellharbour	3.02	5.60	<b>13.71</b>
	Singleton	4.91	5.74	<b>10.86</b>
	Tamworth Regional	N/A	8.48	<b>9.03</b>
	Wagga Wagga	5.21	7.76	<b>8.89</b>
Wingecarribee	3.57	4.77	<b>7.32</b>	
	<b>Group average</b>	<b>6.17</b>	<b>5.33</b>	<b>7.67</b>
5	Lake Macquarie	5.51	6.08	<b>8.70</b>
	Newcastle	3.33	5.34	<b>6.26</b>
	Shoalhaven	-0.50	4.19	<b>4.02</b>
	Tweed	6.14	7.41	<b>9.56</b>
	Wollongong	9.46	5.49	<b>7.19</b>
		<b>Group average</b>	<b>4.95</b>	<b>5.57</b>
6	Camden	7.04	5.36	<b>4.58</b>
	Hawkesbury	5.53	3.55	<b>4.53</b>
	Wollondilly	6.53	9.60	<b>9.58</b>
		<b>Group average</b>	<b>6.25</b>	<b>5.41</b>

**Table 1.5 – Percentage movement in rates and annual charges revenue from previous year**

Group	Council	2004/05	2005/06	2006/07
		%	%	%
7	Baulkham Hills	3.30	4.16	<b>8.53</b>
	Blue Mountains	5.39	8.02	<b>4.94</b>
	Campbelltown	3.51	4.27	<b>5.35</b>
	Gosford	4.82	6.13	<b>5.11</b>
	Hornsby	3.88	7.91	<b>4.35</b>
	Liverpool	4.55	10.15	<b>4.67</b>
	Penrith	3.90	4.58	<b>11.56</b>
	Wyong	3.74	5.58	<b>8.36</b>
	<b>Group average</b>	<b>4.11</b>	<b>6.21</b>	<b>6.70</b>
8	Conargo	3.40	3.78	<b>3.16</b>
	Jerilderie	3.20	0.97	<b>3.85</b>
	Urana	3.82	3.91	<b>3.03</b>
	<b>Group average</b>	<b>3.44</b>	<b>2.85</b>	<b>3.36</b>
9	Balranald	-7.53	3.65	<b>-1.38</b>
	Bogan	1.62	-5.01	<b>11.15</b>
	Bombala	3.69	2.58	<b>7.03</b>
	Boorowa	5.24	3.34	<b>6.12</b>
	Bourke	6.48	9.48	<b>-0.62</b>
	Brewarrina	8.62	2.07	<b>8.72</b>
	Carrathool	2.29	-8.34	<b>6.48</b>
	Central Darling	1.74	-0.48	<b>3.63</b>
	Coolamon	1.47	3.94	<b>3.44</b>
	Coonamble	5.67	2.37	<b>-2.15</b>
	Gilgandra	-2.48	8.43	<b>-0.16</b>
	Gloucester	-0.18	2.87	<b>6.19</b>
	Gundagai	0.57	4.78	<b>5.42</b>
	Guyra	2.59	3.11	<b>8.85</b>
	Harden	5.64	7.86	<b>-2.18</b>
	Hay	-3.27	0.45	<b>8.17</b>
	Lockhart	4.11	4.22	<b>5.07</b>
	Murrumbidgee	1.92	-1.35	<b>3.87</b>
	Tumbarumba	6.85	5.11	<b>4.90</b>
	Wakool	5.32	-5.52	<b>12.44</b>
Walcha	3.52	4.16	<b>3.37</b>	
Warren	3.18	-0.59	<b>3.82</b>	
Weddin	4.56	5.64	<b>6.14</b>	
	<b>Group average</b>	<b>2.81</b>	<b>2.02</b>	<b>4.54</b>

**Table 1.5 – Percentage movement in rates and annual charges revenue from previous year**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
		<b>%</b>	<b>%</b>	<b>%</b>
10	Berrigan	5.32	7.89	<b>-5.75</b>
	Bland	17.33	-4.03	<b>2.70</b>
	Blayney	4.21	6.18	<b>4.85</b>
	Cobar	1.94	-1.42	<b>-0.09</b>
	Cooma-Monaro	N/A	3.75	<b>7.10</b>
	Cootamundra	5.74	-6.66	<b>7.51</b>
	Dungog	6.34	8.33	<b>5.70</b>
	Glen Innes Severn	N/A	7.90	<b>3.65</b>
	Gwydir	No Data	No Data	<b>N/A</b>
	Junee	7.21	6.16	<b>7.28</b>
	Kyogle	3.20	5.72	<b>5.26</b>
	Lachlan	3.44	6.02	<b>1.70</b>
	Liverpool Plains	N/A	0.35	<b>5.49</b>
	Murray	-1.29	6.53	<b>4.44</b>
	Narrandera	3.39	3.21	<b>6.43</b>
	Narromine	4.85	3.64	<b>4.41</b>
	Oberon	N/A	-0.39	<b>3.30</b>
	Snowy River	No Data	0.00	<b>9.98</b>
	Temora	5.20	5.35	<b>4.89</b>
	Tenterfield	5.90	0.24	<b>11.09</b>
	Upper Lachlan	N/A	7.23	<b>7.53</b>
	Uralla	-1.64	4.46	<b>3.60</b>
	Walgett	2.01	1.11	<b>12.37</b>
	Wellington	1.12	-14.83	<b>15.79</b>
	Wentworth	4.59	9.52	<b>16.47</b>
	<b>Group average</b>	<b>4.10</b>	<b>2.19</b>	<b>6.02</b>

**Table 1.5 – Percentage movement in rates and annual charges revenue from previous year**

<b>Group</b>	<b>Council</b>	<b>2004/05</b> <b>%</b>	<b>2005/06</b> <b>%</b>	<b>2006/07</b> <b>%</b>
11	Bellingen	4.00	8.83	<b>8.52</b>
	Cabonne	3.71	-0.83	<b>5.65</b>
	Corowa	N/A	2.32	<b>4.52</b>
	Cowra	5.87	5.45	<b>3.80</b>
	Forbes	4.69	-1.23	<b>0.57</b>
	Greater Hume	N/A	3.59	<b>2.52</b>
	Gunnedah	2.84	-3.21	<b>2.06</b>
	Inverell	5.97	7.93	<b>6.67</b>
	Leeton	1.16	3.45	<b>4.63</b>
	Moree Plains	5.55	0.86	<b>5.24</b>
	Muswellbrook	4.99	10.26	<b>9.47</b>
	Nambucca	4.59	8.74	<b>13.08</b>
	Narrabri	2.86	4.63	<b>6.02</b>
	Palerang	N/A	0.00	<b>20.86</b>
	Parkes	4.24	2.41	<b>7.54</b>
	Tumut	N/A	-6.68	<b>4.99</b>
	Upper Hunter	N/A	5.47	<b>6.31</b>
	Warrumbungle	N/A	No Data	<b>N/A</b>
	Yass Valley	N/A	15.27	<b>-9.72</b>
	Young	6.66	-6.29	<b>4.28</b>
	<b>Group average</b>	<b>4.44</b>	<b>3.35</b>	<b>5.80</b>
	<b>NSW State average</b>	<b>4.83</b>	<b>5.08</b>	<b>6.46</b>

## KEY PERFORMANCE INDICATOR

### Percentage movement in user charges and fees revenue from previous year

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This indicator shows the increase or decrease in revenue from user charges and fees. User charges and fees are levied at council's discretion and are not subject to rate-pegging.

The formula used for this indicator is:

$$\frac{2006/07 \text{ user charges and fees} - 2005/06 \text{ user charges and fees} \times 100}{2005/06 \text{ user charges and fees}}$$

Some factors affecting this indicator are:

- the council's revenue policy
- the level of reliance on other revenue sources eg private works
- the level of cash reserves
- cash management and timing of cash flows
- the level of user pays services provided by the council.

#### Comparative performance for 2004/05, 2005/06 and 2006/07

Council income from user charges and fees includes payments for private works and payments from the Roads and Traffic Authority (RTA) for work done by rural councils on its behalf. Increases and decreases may also be affected by changes in a council's revenue raising policy eg changing from an annual to a user charge for water supply.

During 2006/07, the largest percentage increase in income from user charges and fees was the Weddin Shire Council with 129%.

	2004/05	2005/06	2006/07
<b>TABLE B1.61</b> Percentage movement in user charges and fees from previous year	%	%	%
NSW Mean	3.5	4.2	7.4
NSW High	107.5	116.0	128.9
NSW Low	-39.8	-65.1	-39.8
NSW Median	3.7	3.8	5.3

Data sources for this indicator: Council financial reports: Note 3(b) – user charges and fees.

**Table 1.6 – Percentage movement in user charges and fees from previous year**

<b>Group</b>	<b>Council</b>	<b>2004/05 %</b>	<b>2005/06 %</b>	<b>2006/07 %</b>
1	Sydney	N/A	3.09	<b>8.49</b>
2	Ashfield	14.82	22.43	<b>-11.44</b>
	Auburn	4.54	-13.47	<b>14.34</b>
	Botany Bay	17.00	6.32	<b>13.95</b>
	Burwood	-19.55	26.53	<b>47.22</b>
	Canada Bay	7.57	-12.94	<b>1.82</b>
	Hunters Hill	20.65	-1.29	<b>-3.68</b>
	Kogarah	-0.93	2.43	<b>14.32</b>
	Lane Cove	3.55	16.68	<b>12.64</b>
	Leichhardt	1.14	-6.04	<b>-1.49</b>
	Manly	14.34	12.20	<b>10.72</b>
	Mosman	2.85	-14.28	<b>-2.41</b>
	North Sydney	-0.73	5.43	<b>-19.44</b>
	Pittwater	1.89	5.67	<b>8.92</b>
	Strathfield	-16.24	-13.84	<b>51.70</b>
	Waverley	-5.25	6.88	<b>7.68</b>
	Willoughby	14.60	-12.48	<b>10.88</b>
	Woollahra	-0.83	-6.86	<b>17.21</b>
	<b>Group average</b>	<b>2.96</b>	<b>0.12</b>	<b>4.56</b>
3	Bankstown	-14.96	19.37	<b>5.60</b>
	Blacktown	3.39	-9.20	<b>3.45</b>
	Canterbury	-0.13	4.72	<b>-16.06</b>
	Fairfield	6.22	0.64	<b>3.79</b>
	Holroyd	-0.13	8.29	<b>1.14</b>
	Hurstville	3.30	-8.67	<b>-2.02</b>
	Ku-ring-gai	17.17	0.90	<b>2.84</b>
	Marrickville	-1.78	5.12	<b>4.17</b>
	Parramatta	11.11	12.72	<b>50.91</b>
	Randwick	12.12	-14.32	<b>6.99</b>
	Rockdale	1.24	4.44	<b>-25.68</b>
	Ryde	8.55	2.26	<b>7.59</b>
	Sutherland	4.51	-0.72	<b>4.64</b>
	Warringah	0.78	0.74	<b>12.42</b>
	<b>Group average</b>	<b>4.44</b>	<b>0.26</b>	<b>6.58</b>



**Table 1.6 – Percentage movement in user charges and fees from previous year**

Group	Council	2004/05 %	2005/06 %	2006/07 %
4	Albury	N/A	13.25	4.44
	Armidale Dumaresq	3.68	-1.23	20.05
	Ballina	21.18	16.12	4.62
	Bathurst Regional	N/A	-8.51	22.09
	Bega Valley	12.51	20.68	4.98
	Broken Hill	6.00	13.62	5.60
	Byron	-9.79	10.56	-20.17
	Cessnock	-32.58	5.68	-20.59
	Clarence Valley	N/A	8.27	20.18
	Coffs Harbour	3.31	7.78	7.92
	Deniliquin	5.84	13.64	11.67
	Dubbo	2.81	26.05	19.74
	Eurobodalla	-3.23	6.24	3.94
	Goulburn Mulwaree	N/A	1.04	12.88
	Great Lakes	1.03	6.64	5.88
	Greater Taree	5.71	-11.38	-1.24
	Griffith	-1.63	45.20	-7.85
	Kempsey	-1.90	2.10	3.61
	Kiama	0.61	3.80	0.65
	Lismore	19.82	16.62	23.05
	Lithgow	N/A	23.72	-11.78
	Maitland	-3.92	19.38	5.67
	Mid-Western Regional	N/A	19.96	4.34
	Orange	69.73	32.53	-4.76
	Port Macquarie-Hastings	-5.14	14.87	8.40
	Port Stephens	4.58	-4.82	27.40
	Queanbeyan	N/A	13.00	20.77
	Richmond Valley	4.68	9.33	7.83
	Shellharbour	6.62	8.80	1.54
	Singleton	3.89	2.97	0.87
Tamworth Regional	N/A	-0.83	-4.44	
Wagga Wagga	4.93	0.25	61.09	
Wingecarribee	0.32	-1.79	23.74	
	<b>Group average</b>	<b>3.71</b>	<b>9.68</b>	<b>8.65</b>
5	Lake Macquarie	8.36	-10.09	-0.53
	Newcastle	5.36	3.84	15.85
	Shoalhaven	2.49	2.00	6.55
	Tweed	17.43	1.35	19.79
	Wollongong	7.79	-3.12	3.18
	<b>Group average</b>	<b>6.85</b>	<b>0.19</b>	<b>10.02</b>
6	Camden	-7.38	17.09	11.89
	Hawkesbury	-14.45	9.00	-1.44
	Wollondilly	-7.75	-5.10	-31.63
	<b>Group average</b>	<b>-10.57</b>	<b>5.32</b>	<b>-8.70</b>

**Table 1.6 – Percentage movement in user charges and fees from previous year**

<b>Group</b>	<b>Council</b>	<b>2004/05 %</b>	<b>2005/06 %</b>	<b>2006/07 %</b>
7	Baulkham Hills	-19.96	6.39	<b>-0.13</b>
	Blue Mountains	19.91	-4.03	<b>8.34</b>
	Campbelltown	-4.14	-4.06	<b>-17.11</b>
	Gosford	4.11	3.56	<b>8.07</b>
	Hornsby	0.61	-7.60	<b>3.18</b>
	Liverpool	3.38	-22.30	<b>-10.49</b>
	Penrith	-3.49	3.73	<b>-7.32</b>
	Wyong	-7.29	12.33	<b>14.83</b>
	<b>Group average</b>	<b>-1.31</b>	<b>1.61</b>	<b>3.39</b>
8	Conargo	-18.42	-8.17	<b>47.54</b>
	Jerilderie	-19.36	-3.53	<b>2.07</b>
	Urana	-7.86	-4.27	<b>-4.74</b>
	<b>Group average</b>	<b>-17.35</b>	<b>-4.66</b>	<b>10.37</b>
9	Balranald	-5.29	-16.50	<b>17.78</b>
	Bogan	92.08	46.29	<b>-10.39</b>
	Bombala	14.39	-43.09	<b>17.55</b>
	Boorowa	21.30	-51.48	<b>69.98</b>
	Bourke	10.32	23.71	<b>31.12</b>
	Brewarrina	-8.69	2.41	<b>-29.07</b>
	Carrathool	-37.83	33.35	<b>22.79</b>
	Central Darling	15.57	-2.93	<b>-2.10</b>
	Coolamon	21.36	3.85	<b>4.42</b>
	Coonamble	12.96	-8.87	<b>-6.83</b>
	Gilgandra	26.47	3.89	<b>15.13</b>
	Gloucester	6.89	19.02	<b>-3.06</b>
	Gundagai	5.96	16.26	<b>4.44</b>
	Guyra	46.23	-14.93	<b>36.52</b>
	Harden	49.64	-33.66	<b>16.02</b>
	Hay	30.18	22.98	<b>-10.00</b>
	Lockhart	29.63	-51.46	<b>-39.78</b>
	Murrumbidgee	35.64	29.62	<b>3.10</b>
	Tumbarumba	-9.59	-7.81	<b>81.78</b>
	Wakool	47.22	-65.15	<b>-27.66</b>
Walcha	-19.93	50.22	<b>6.73</b>	
Warren	-35.64	-9.44	<b>64.07</b>	
Weddin	2.74	116.02	<b>128.98</b>	
<b>Group average</b>	<b>7.84</b>	<b>-7.04</b>	<b>19.48</b>	

**Table 1.6 – Percentage movement in user charges and fees from previous year**

<b>Group</b>	<b>Council</b>	<b>2004/05 %</b>	<b>2005/06 %</b>	<b>2006/07 %</b>
10	Berrigan	4.36	5.12	<b>30.90</b>
	Bland	14.49	-0.96	<b>3.01</b>
	Blayney	2.25	12.08	<b>-21.61</b>
	Cobar	52.74	15.16	<b>39.41</b>
	Cooma-Monaro	N/A	1.90	<b>13.10</b>
	Cootamundra	-39.82	14.51	<b>8.58</b>
	Dungog	-2.44	6.56	<b>0.97</b>
	Glen Innes Severn	N/A	-5.21	<b>4.96</b>
	Gwydir	N/A	No Data	<b>N/A</b>
	Junee	-16.81	93.15	<b>-22.69</b>
	Kyogle	12.16	0.59	<b>-15.22</b>
	Lachlan	-7.79	11.05	<b>2.91</b>
	Liverpool Plains	N/A	-5.12	<b>31.61</b>
	Murray	13.47	-4.81	<b>7.00</b>
	Narrandera	5.49	-7.97	<b>26.37</b>
	Narromine	53.71	-14.01	<b>4.29</b>
	Oberon	N/A	13.11	<b>-4.55</b>
	Snowy River	No Data	0.00	<b>13.37</b>
	Temora	61.08	-34.95	<b>26.78</b>
	Tenterfield	18.93	23.04	<b>-4.13</b>
	Upper Lachlan	N/A	55.62	<b>-12.34</b>
	Uralla	25.87	22.61	<b>-7.29</b>
	Walgett	14.22	16.64	<b>17.69</b>
	Wellington	-9.49	57.13	<b>-21.32</b>
	Wentworth	17.33	-13.37	<b>0.67</b>
	<b>Group average</b>	<b>20.09</b>	<b>4.54</b>	<b>4.47</b>

**Table 1.6 – Percentage movement in user charges and fees from previous year**

<b>Group</b>	<b>Council</b>	<b>2004/05 %</b>	<b>2005/06 %</b>	<b>2006/07 %</b>
11	Bellingen	-4.88	-0.42	<b>-13.46</b>
	Cabonne	-11.83	3.45	<b>32.94</b>
	Corowa	N/A	24.31	<b>-0.36</b>
	Cowra	-13.89	13.73	<b>22.35</b>
	Forbes	107.45	-27.31	<b>20.56</b>
	Greater Hume	N/A	14.80	<b>43.94</b>
	Gunnedah	-7.91	17.95	<b>26.04</b>
	Inverell	-36.33	7.78	<b>3.06</b>
	Leeton	9.90	34.37	<b>28.68</b>
	Moree Plains	24.31	46.60	<b>-35.32</b>
	Muswellbrook	-20.58	29.28	<b>6.66</b>
	Nambucca	7.40	7.69	<b>-0.45</b>
	Narrabri	3.19	-9.06	<b>-10.93</b>
	Palerang	N/A	No Data	<b>37.69</b>
	Parkes	-2.75	13.27	<b>-9.01</b>
	Tumut	N/A	-13.62	<b>43.67</b>
	Upper Hunter	N/A	-5.00	<b>-18.43</b>
	Warrumbungle	N/A	No Data	<b>N/A</b>
	Yass Valley	N/A	20.69	<b>27.15</b>
	Young	34.26	-5.01	<b>13.85</b>
	<b>Group average</b>	<b>-5.76</b>	<b>10.44</b>	<b>8.76</b>
	<b>NSW State average</b>	<b>3.45</b>	<b>4.15</b>	<b>7.38</b>

Financial

## Financial

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There are seven key performance indicators for financial:

- Sources of income from continuing operations<sup>(1)</sup>
- Total continuing operations income per capita
- Dissection of expenses from continuing operations
- Total expenses from continuing operations per capita
- Current ratio (unrestricted)
- Debt service ratio
- Capital expenditure ratio.

### KEY PERFORMANCE INDICATOR

#### Sources of income from continuing operations

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The main sources of a council's revenue are:

- rates and annual charges
- user charges and fees
- interest
- grants
- contributions and donations
- other revenues e.g. fines, external works, business activities.

Rates and annual charges revenue is generally the most important source of revenue for councils, followed by grant revenue. These sources of revenue are relatively stable from year to year and allow councils to plan and use sound financial budgeting methods to achieve their objectives. User charges are commonly levied on water usage, trade waste and extra domestic waste management collection. Fees are generally charged for goods or services, providing information and in connection with council's regulatory functions.

This indicator assesses the degree of dependence on alternative sources of revenue, both continuing operations and capital. It shows the different sources of revenue as a percentage of total revenue. It does not include gains from the sale of assets and gains from joint ventures and associates.

The formula used for this indicator is:

$$\frac{Y \times 100}{\text{Total revenue}}$$

Where 'Y' is the source of revenue eg rates and annual charges, user charges and fees, interest, grants (including capital), contributions and donations (including capital) and other revenues.

(1) With the introduction to local government financial reporting of the Australian Equivalent to International Financial Reporting Standard (AEIFRS) in 2005/06, all activities before capital expenditure are now referred to as 'continuing operations'. Prior to 2005/06, these activities were referred to as 'ordinary activities'.

Some factors affecting this indicator are:

- the level of council's entrepreneurial and investment activity
- the socioeconomic characteristics of the area
- the relative level of Federal/State funding
- the rate of new development.

### Comparative performance for 2004/05, 2005/06 and 2006/07

		2004/05	2005/06	2006/07
<b>TABLE B2.11</b>	<b>Sources of income from continuing operations</b>	%	%	%
	Rates and annual charges	48.4	48.2	47.6
	User charges and fees	16.7	16.5	16.6
	Interest	4.2	4.2	4.8
	Grants	15.3	16.4	16.1
	Contributions and donations	10.8	9.5	9.8
	Other revenues	4.6	5.2	5.1
	Total income from continuing operations	100.0	100.0	100.0

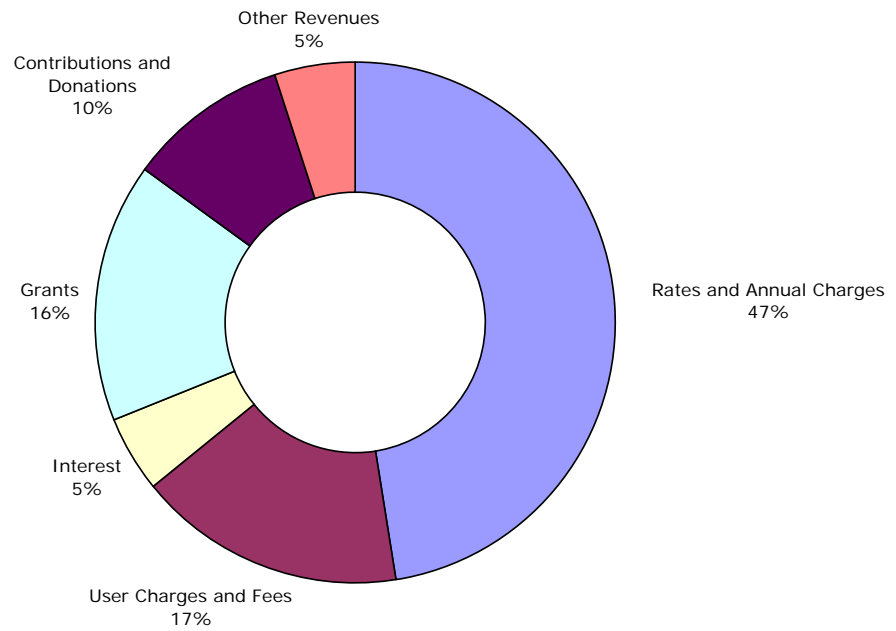
The total dollar amounts and the percentage change between 2005/06 and 2006/07 are shown in Table B2.12.

		2004/05	2005/06	2006/07	2006/07
<b>TABLE B2.12</b>	<b>Sources of income from continuing operations</b>	\$m	\$m	\$m	%
	Rates and annual charges	3,132	3,313	3,499	5.6
	User charges and fees	1,108	1,148	1,200	4.5
	Interest	252	288	308	6.8
	Grants	1,053	1,053	1,188	12.9
	Contributions and donations	758	743	693	-6.7
	Other revenues	279	315	377	19.9
	Total income from continuing operations	6,582	6,860	7,265	5.9

Factors that may have led to changes in rates and annual charges, apart from the approved 3.4% general rate increase, include special variations, supplementary valuations, additional rateable properties and increases in unpegged rates and charges such as water, sewerage and domestic waste management.

Data sources for this indicator: Council financial reports, income statement including capital receipts, excluding gain from sale of assets and interest in joint venture/associates.

## B2.13 - Sources of income from continuing operations





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**Table 2.1 – Sources of income from continuing operations**

Group	Council	Rates and annual charges		User charges and fees		Interest	
		2005/06 %	2006/07 %	2005/06 %	2006/07 %	2005/06 %	2006/07 %
1	Sydney	50.76	<b>48.99</b>	15.75	<b>15.87</b>	5.92	<b>6.51</b>
2	Ashfield	69.79	<b>72.95</b>	7.90	<b>6.77</b>	2.37	<b>1.58</b>
	Auburn	65.52	<b>57.24</b>	10.70	<b>10.12</b>	5.90	<b>6.33</b>
	Botany Bay	58.15	<b>57.15</b>	20.63	<b>22.03</b>	2.04	<b>3.11</b>
	Burwood	56.16	<b>60.19</b>	7.47	<b>10.75</b>	2.44	<b>0.90</b>
	Canada Bay	62.78	<b>63.67</b>	10.43	<b>10.22</b>	3.45	<b>3.67</b>
	Hunters Hill	72.50	<b>73.07</b>	8.78	<b>8.25</b>	4.42	<b>5.50</b>
	Kogarah	53.44	<b>60.68</b>	6.96	<b>8.41</b>	3.55	<b>4.69</b>
	Lane Cove	66.48	<b>64.99</b>	12.07	<b>12.43</b>	4.46	<b>5.31</b>
	Leichhardt	60.50	<b>59.42</b>	16.76	<b>15.28</b>	3.52	<b>3.27</b>
	Manly	56.18	<b>55.29</b>	21.37	<b>22.35</b>	3.18	<b>2.34</b>
	Mosman	57.06	<b>55.49</b>	18.36	<b>16.73</b>	1.40	<b>1.27</b>
	North Sydney	38.79	<b>40.50</b>	28.43	<b>22.95</b>	4.00	<b>3.96</b>
	Pittwater	58.18	<b>38.85</b>	17.25	<b>12.07</b>	2.01	<b>1.55</b>
	Strathfield	59.83	<b>60.45</b>	8.45	<b>12.49</b>	6.54	<b>7.02</b>
	Waverley	38.64	<b>40.88</b>	24.80	<b>27.10</b>	2.83	<b>5.33</b>
	Willoughby	54.52	<b>56.29</b>	21.09	<b>22.70</b>	3.94	<b>4.64</b>
	Woollahra	58.80	<b>57.29</b>	8.92	<b>9.39</b>	2.80	<b>3.60</b>
	<b>Group average</b>	<b>54.98</b>	<b>53.54</b>	<b>16.90</b>	<b>16.28</b>	<b>3.38</b>	<b>3.73</b>
3	Bankstown	66.99	<b>67.01</b>	5.57	<b>5.66</b>	3.89	<b>4.64</b>
	Blacktown	49.65	<b>48.26</b>	7.40	<b>7.04</b>	5.30	<b>5.63</b>
	Canterbury	60.00	<b>66.64</b>	8.14	<b>7.23</b>	4.29	<b>5.23</b>
	Fairfield	57.27	<b>58.26</b>	12.76	<b>12.66</b>	4.27	<b>4.49</b>
	Holroyd	59.93	<b>59.18</b>	13.28	<b>12.47</b>	3.85	<b>4.26</b>
	Hurstville	64.15	<b>64.26</b>	10.18	<b>8.98</b>	4.87	<b>5.00</b>
	Ku-ring-gai	58.21	<b>53.94</b>	16.74	<b>15.34</b>	2.30	<b>3.61</b>
	Marrickville	61.62	<b>61.34</b>	14.54	<b>14.53</b>	3.80	<b>3.38</b>
	Parramatta	61.92	<b>61.84</b>	8.73	<b>11.95</b>	4.00	<b>4.13</b>
	Randwick	63.02	<b>65.50</b>	11.92	<b>12.64</b>	3.24	<b>3.53</b>
	Rockdale	65.77	<b>66.95</b>	9.44	<b>6.66</b>	7.68	<b>7.79</b>
	Ryde	59.48	<b>58.66</b>	12.73	<b>12.25</b>	4.47	<b>4.82</b>
	Sutherland	59.37	<b>59.74</b>	14.00	<b>13.97</b>	3.74	<b>4.96</b>
	Warringah	57.81	<b>58.47</b>	20.25	<b>21.38</b>	5.25	<b>5.74</b>
	<b>Group average</b>	<b>59.24</b>	<b>59.35</b>	<b>11.48</b>	<b>11.52</b>	<b>4.33</b>	<b>4.83</b>

**Table 2.1 – Sources of income from continuing operations**

Grants		Contributions and donations		Other revenues		Total Revenue	Total Revenue
2005/06	2006/07	2005/06	2006/07	2005/06	2006/07	2005/06	2002/03 to
%	%	%	%	%	%	\$'000	2006/07
							\$'000
2.46	<b>2.39</b>	3.56	<b>8.12</b>	21.54	<b>18.12</b>	390,264	<b>420,250</b>
8.02	<b>8.37</b>	4.43	<b>3.01</b>	7.50	<b>7.32</b>	22,467	<b>23,214</b>
8.61	<b>8.81</b>	6.91	<b>14.68</b>	2.35	<b>2.81</b>	39,627	<b>47,928</b>
9.08	<b>8.15</b>	8.18	<b>7.13</b>	1.92	<b>2.43</b>	37,600	<b>40,130</b>
12.03	<b>14.62</b>	9.46	<b>2.88</b>	12.45	<b>10.65</b>	23,566	<b>24,092</b>
7.83	<b>10.27</b>	9.78	<b>5.14</b>	5.73	<b>7.02</b>	46,373	<b>48,210</b>
7.57	<b>8.00</b>	1.68	<b>1.80</b>	5.05	<b>3.38</b>	9,589	<b>9,828</b>
9.66	<b>10.08</b>	20.10	<b>6.71</b>	6.30	<b>9.44</b>	39,343	<b>37,236</b>
6.13	<b>6.74</b>	5.88	<b>5.28</b>	4.98	<b>5.26</b>	25,963	<b>28,408</b>
5.75	<b>7.57</b>	5.96	<b>6.78</b>	7.51	<b>7.67</b>	59,166	<b>63,952</b>
6.55	<b>6.85</b>	2.34	<b>3.80</b>	10.37	<b>9.38</b>	44,496	<b>47,111</b>
7.25	<b>6.25</b>	3.99	<b>7.55</b>	11.95	<b>12.71</b>	27,298	<b>29,224</b>
4.49	<b>3.98</b>	4.27	<b>6.39</b>	20.01	<b>22.22</b>	73,566	<b>73,438</b>
7.20	<b>5.11</b>	10.35	<b>39.35</b>	5.01	<b>3.08</b>	56,146	<b>87,410</b>
7.66	<b>7.18</b>	13.10	<b>8.67</b>	4.42	<b>4.19</b>	22,977	<b>23,589</b>
6.03	<b>6.76</b>	5.59	<b>3.08</b>	22.12	<b>16.85</b>	84,190	<b>82,945</b>
5.71	<b>6.40</b>	7.93	<b>4.36</b>	6.82	<b>5.60</b>	65,701	<b>67,659</b>
6.67	<b>6.89</b>	1.59	<b>3.09</b>	21.22	<b>19.74</b>	52,629	<b>58,643</b>
<b>6.97</b>	<b>7.23</b>	<b>7.05</b>	<b>9.42</b>	<b>10.72</b>	<b>9.80</b>	<b>730,697</b>	<b>793,017</b>
7.97	<b>7.65</b>	4.78	<b>5.67</b>	10.80	<b>9.37</b>	114,500	<b>118,820</b>
15.32	<b>17.17</b>	17.48	<b>17.45</b>	4.86	<b>4.47</b>	209,803	<b>228,214</b>
21.51	<b>14.31</b>	2.51	<b>2.22</b>	3.56	<b>4.38</b>	86,691	<b>81,948</b>
19.23	<b>18.36</b>	2.43	<b>2.21</b>	4.05	<b>4.02</b>	117,096	<b>122,547</b>
13.44	<b>12.99</b>	5.16	<b>8.45</b>	4.35	<b>2.66</b>	57,713	<b>62,143</b>
9.92	<b>8.07</b>	3.20	<b>6.07</b>	7.68	<b>7.61</b>	46,648	<b>51,787</b>
8.71	<b>5.56</b>	11.65	<b>19.25</b>	2.40	<b>2.31</b>	82,899	<b>93,039</b>
10.76	<b>11.03</b>	2.49	<b>2.66</b>	6.80	<b>7.07</b>	63,814	<b>66,502</b>
10.33	<b>8.25</b>	5.46	<b>5.57</b>	9.55	<b>8.26</b>	126,882	<b>139,874</b>
4.93	<b>6.04</b>	11.39	<b>4.94</b>	5.50	<b>7.36</b>	92,849	<b>93,668</b>
10.00	<b>10.08</b>	3.97	<b>1.06</b>	3.15	<b>7.46</b>	57,042	<b>60,025</b>
7.08	<b>8.06</b>	11.30	<b>11.59</b>	4.95	<b>4.62</b>	73,630	<b>82,292</b>
9.52	<b>8.62</b>	5.97	<b>5.63</b>	7.39	<b>7.08</b>	159,604	<b>167,282</b>
8.18	<b>7.02</b>	4.48	<b>3.63</b>	4.03	<b>3.76</b>	105,461	<b>112,260</b>
<b>11.57</b>	<b>10.77</b>	<b>7.55</b>	<b>7.78</b>	<b>5.85</b>	<b>5.75</b>	<b>1,394,632</b>	<b>1,480,401</b>

**Table 2.1 – Sources of income from continuing operations**

Group	Council	Rates and annual charges		User charges and fees		Interest	
		2005/06 %	2006/07 %	2005/06 %	2006/07 %	2005/06 %	2006/07 %
4	Albury	45.06	<b>45.57</b>	29.07	<b>29.25</b>	2.47	<b>2.73</b>
	Armidale Dumaresq	45.60	<b>45.28</b>	23.46	<b>25.92</b>	5.40	<b>4.06</b>
	Ballina	36.17	<b>36.56</b>	30.21	<b>29.67</b>	8.29	<b>8.33</b>
	Bathurst Regional	43.25	<b>41.89</b>	21.82	<b>24.31</b>	5.93	<b>6.18</b>
	Bega Valley	39.61	<b>41.38</b>	17.22	<b>16.30</b>	3.05	<b>3.37</b>
	Broken Hill	46.58	<b>44.64</b>	14.31	<b>13.92</b>	3.91	<b>4.16</b>
	Byron	36.42	<b>41.62</b>	31.09	<b>25.94</b>	5.55	<b>10.38</b>
	Cessnock	50.83	<b>54.54</b>	18.26	<b>14.22</b>	2.67	<b>3.34</b>
	Clarence Valley	33.46	<b>28.09</b>	16.01	<b>15.36</b>	5.74	<b>5.30</b>
	Coffs Harbour	44.19	<b>41.75</b>	15.43	<b>15.04</b>	5.74	<b>8.35</b>
	Deniliquin	51.74	<b>49.56</b>	15.25	<b>14.81</b>	5.80	<b>5.91</b>
	Dubbo	39.56	<b>36.64</b>	30.29	<b>32.82</b>	3.45	<b>2.97</b>
	Eurobodalla	48.31	<b>46.64</b>	16.19	<b>14.63</b>	3.54	<b>3.71</b>
	Goulburn Mulwaree	48.82	<b>46.39</b>	13.40	<b>13.56</b>	4.77	<b>5.87</b>
	Great Lakes	41.73	<b>39.43</b>	16.98	<b>16.15</b>	4.18	<b>5.86</b>
	Greater Taree	38.68	<b>45.72</b>	8.25	<b>8.68</b>	2.36	<b>3.57</b>
	Griffith	39.57	<b>39.41</b>	30.36	<b>26.36</b>	2.84	<b>4.22</b>
	Kempsey	44.01	<b>47.34</b>	18.84	<b>19.42</b>	2.88	<b>3.41</b>
	Kiama	32.80	<b>33.10</b>	30.61	<b>29.41</b>	3.37	<b>5.13</b>
	Lismore	41.54	<b>43.89</b>	23.62	<b>29.06</b>	3.31	<b>3.89</b>
	Lithgow	55.01	<b>54.96</b>	12.63	<b>10.03</b>	2.51	<b>3.32</b>
	Maitland	49.37	<b>52.72</b>	13.87	<b>13.55</b>	3.42	<b>4.04</b>
	Mid-Western Regional	40.20	<b>39.33</b>	22.30	<b>21.28</b>	3.63	<b>4.66</b>
	Orange	34.59	<b>32.22</b>	30.79	<b>25.92</b>	4.50	<b>5.56</b>
	Port Macquarie-Hastings	43.49	<b>47.82</b>	15.75	<b>17.58</b>	5.91	<b>7.63</b>
	Port Stephens	38.85	<b>41.25</b>	23.72	<b>29.72</b>	2.93	<b>3.00</b>
	Queanbeyan	50.93	<b>44.61</b>	16.99	<b>17.11</b>	7.60	<b>7.77</b>
	Richmond Valley	31.49	<b>33.38</b>	26.83	<b>30.12</b>	4.22	<b>6.03</b>
	Shellharbour	44.68	<b>46.34</b>	17.34	<b>16.06</b>	4.87	<b>4.93</b>
	Singleton	39.45	<b>37.20</b>	23.94	<b>20.55</b>	6.40	<b>6.48</b>
	Tamworth Regional	33.66	<b>38.55</b>	20.62	<b>20.70</b>	4.54	<b>6.62</b>
	Wagga Wagga	40.81	<b>40.56</b>	15.81	<b>23.24</b>	5.31	<b>5.44</b>
	Wingecarribee	45.06	<b>47.43</b>	18.52	<b>22.47</b>	4.67	<b>5.95</b>
	<b>Group average</b>	<b>41.61</b>	<b>41.93</b>	<b>20.58</b>	<b>20.93</b>	<b>4.49</b>	<b>5.36</b>
5	Lake Macquarie	48.24	<b>51.99</b>	8.33	<b>8.22</b>	3.55	<b>4.39</b>
	Newcastle	50.53	<b>49.69</b>	23.66	<b>25.36</b>	4.65	<b>4.76</b>
	Shoalhaven	45.96	<b>45.35</b>	23.14	<b>23.38</b>	3.64	<b>4.73</b>
	Tweed	42.45	<b>40.29</b>	15.88	<b>16.48</b>	7.83	<b>6.71</b>
	Wollongong	63.45	<b>63.35</b>	12.04	<b>11.57</b>	3.41	<b>3.26</b>
	<b>Group average</b>	<b>50.66</b>	<b>50.67</b>	<b>16.62</b>	<b>17.09</b>	<b>4.43</b>	<b>4.68</b>
6	Camden	53.45	<b>43.00</b>	7.72	<b>6.65</b>	5.14	<b>4.01</b>
	Hawkesbury	59.54	<b>59.10</b>	12.40	<b>11.61</b>	2.81	<b>3.71</b>
	Wollondilly	51.21	<b>50.20</b>	17.86	<b>10.92</b>	4.08	<b>3.99</b>
	<b>Group average</b>	<b>55.45</b>	<b>50.66</b>	<b>11.98</b>	<b>9.46</b>	<b>3.93</b>	<b>3.89</b>

**Table 2.1 – Sources of income from continuing operations**

Grants		Contributions and donations		Other revenues		Total Revenue	Total Revenue
2005/06	2006/07	2005/06	2006/07	2005/06	2006/07	2005/06	2002/03 to 2006/07
%	%	%	%	%	%	\$'000	\$'000
10.90	<b>10.86</b>	9.87	<b>9.10</b>	2.63	<b>2.49</b>	75,014	<b>77,878</b>
17.31	<b>17.67</b>	4.99	<b>2.67</b>	3.24	<b>4.39</b>	33,252	<b>36,120</b>
11.28	<b>9.00</b>	10.86	<b>14.92</b>	3.18	<b>1.52</b>	50,558	<b>53,857</b>
16.75	<b>16.42</b>	9.11	<b>7.20</b>	3.14	<b>4.01</b>	55,708	<b>61,053</b>
35.79	<b>35.20</b>	3.87	<b>2.98</b>	0.46	<b>0.77</b>	56,088	<b>62,190</b>
33.26	<b>34.78</b>	1.75	<b>1.90</b>	0.19	<b>0.60</b>	23,839	<b>25,877</b>
19.46	<b>10.47</b>	4.38	<b>9.35</b>	3.10	<b>2.23</b>	52,824	<b>50,529</b>
20.21	<b>19.42</b>	5.75	<b>6.58</b>	2.28	<b>1.90</b>	46,133	<b>47,034</b>
30.51	<b>24.52</b>	12.96	<b>25.20</b>	1.32	<b>1.54</b>	85,540	<b>107,175</b>
12.72	<b>20.32</b>	17.45	<b>10.67</b>	4.47	<b>3.88</b>	105,194	<b>116,501</b>
21.76	<b>21.41</b>	1.57	<b>4.89</b>	3.88	<b>3.42</b>	11,742	<b>13,507</b>
17.40	<b>14.12</b>	8.17	<b>11.94</b>	1.13	<b>1.52</b>	63,732	<b>70,428</b>
23.89	<b>24.43</b>	5.25	<b>7.71</b>	2.82	<b>2.88</b>	68,557	<b>78,859</b>
24.85	<b>20.64</b>	6.50	<b>11.80</b>	1.66	<b>1.75</b>	42,776	<b>47,713</b>
22.66	<b>24.44</b>	13.68	<b>13.26</b>	0.78	<b>0.86</b>	51,055	<b>56,847</b>
23.22	<b>23.19</b>	24.69	<b>16.02</b>	2.80	<b>2.82</b>	44,916	<b>42,175</b>
13.85	<b>13.04</b>	11.34	<b>14.39</b>	2.03	<b>2.57</b>	40,885	<b>43,391</b>
22.59	<b>21.32</b>	11.44	<b>8.28</b>	0.23	<b>0.22</b>	40,234	<b>40,443</b>
22.38	<b>23.30</b>	5.39	<b>4.82</b>	5.45	<b>4.24</b>	33,874	<b>35,477</b>
13.74	<b>13.17</b>	16.10	<b>8.74</b>	1.68	<b>1.26</b>	67,628	<b>67,650</b>
24.73	<b>22.46</b>	4.17	<b>6.62</b>	0.96	<b>2.61</b>	24,871	<b>27,613</b>
16.49	<b>14.49</b>	13.91	<b>12.95</b>	2.94	<b>2.25</b>	52,118	<b>56,383</b>
22.25	<b>18.19</b>	9.96	<b>13.39</b>	1.65	<b>3.15</b>	41,818	<b>45,727</b>
15.10	<b>13.52</b>	9.60	<b>15.10</b>	5.41	<b>7.69</b>	66,040	<b>74,740</b>
15.47	<b>13.09</b>	17.25	<b>11.96</b>	2.13	<b>1.91</b>	107,744	<b>104,633</b>
10.55	<b>10.33</b>	17.25	<b>10.24</b>	6.70	<b>5.46</b>	82,044	<b>83,428</b>
16.98	<b>24.13</b>	5.46	<b>3.98</b>	2.05	<b>2.40</b>	49,535	<b>59,391</b>
24.90	<b>19.64</b>	8.44	<b>10.17</b>	4.11	<b>0.65</b>	39,270	<b>37,713</b>
14.76	<b>13.32</b>	15.26	<b>12.70</b>	3.10	<b>6.65</b>	50,559	<b>55,434</b>
15.85	<b>13.82</b>	13.59	<b>17.92</b>	0.77	<b>4.03</b>	33,182	<b>39,006</b>
22.09	<b>22.00</b>	18.78	<b>10.40</b>	0.32	<b>1.73</b>	98,359	<b>93,629</b>
17.89	<b>17.45</b>	18.65	<b>11.55</b>	1.54	<b>1.77</b>	76,949	<b>84,313</b>
13.53	<b>12.19</b>	16.42	<b>9.58</b>	1.80	<b>2.38</b>	65,039	<b>66,315</b>
<b>18.77</b>	<b>18.09</b>	<b>12.07</b>	<b>11.01</b>	<b>2.48</b>	<b>2.69</b>	<b>1,837,077</b>	<b>1,963,029</b>
15.60	<b>15.82</b>	18.03	<b>11.96</b>	6.24	<b>7.62</b>	150,938	<b>152,232</b>
13.12	<b>11.75</b>	4.61	<b>4.82</b>	3.43	<b>3.62</b>	152,109	<b>164,375</b>
18.76	<b>20.48</b>	5.87	<b>4.16</b>	2.62	<b>1.89</b>	150,972	<b>159,150</b>
15.25	<b>12.12</b>	17.85	<b>23.43</b>	0.74	<b>0.96</b>	112,222	<b>129,527</b>
14.11	<b>14.31</b>	3.68	<b>4.13</b>	3.31	<b>3.38</b>	157,735	<b>169,356</b>
<b>15.36</b>	<b>14.97</b>	<b>9.52</b>	<b>9.05</b>	<b>3.40</b>	<b>3.55</b>	<b>723,976</b>	<b>774,640</b>
11.21	<b>7.73</b>	20.00	<b>36.08</b>	2.48	<b>2.53</b>	44,883	<b>58,356</b>
19.21	<b>18.76</b>	2.96	<b>1.85</b>	3.08	<b>4.98</b>	51,973	<b>54,731</b>
23.37	<b>23.78</b>	2.65	<b>7.76</b>	0.84	<b>3.35</b>	28,858	<b>32,258</b>
<b>17.31</b>	<b>15.45</b>	<b>8.97</b>	<b>16.90</b>	<b>2.35</b>	<b>3.64</b>	<b>125,714</b>	<b>145,345</b>

**Table 2.1 – Sources of income from continuing operations**

Group	Council	Rates and annual charges		User charges and fees		Interest	
		2005/06	2006/07	2005/06	2006/07	2005/06	2006/07
		%	%	%	%	%	%
7	Baulkham Hills	62.80	<b>67.12</b>	6.34	<b>6.24</b>	6.04	<b>6.67</b>
	Blue Mountains	57.73	<b>56.64</b>	16.16	<b>16.36</b>	1.12	<b>1.73</b>
	Campbelltown	61.71	<b>57.81</b>	9.81	<b>7.23</b>	2.70	<b>3.30</b>
	Gosford	54.06	<b>55.07</b>	15.94	<b>16.69</b>	4.38	<b>5.08</b>
	Hornsby	64.66	<b>67.14</b>	12.78	<b>13.12</b>	3.15	<b>3.69</b>
	Liverpool	49.23	<b>55.67</b>	6.04	<b>5.84</b>	5.50	<b>6.76</b>
	Penrith	46.56	<b>46.83</b>	18.24	<b>15.24</b>	1.65	<b>2.13</b>
	Wyong	49.77	<b>44.88</b>	21.12	<b>20.19</b>	4.17	<b>3.79</b>
	<b>Group average</b>	<b>54.44</b>	<b>54.49</b>	<b>14.07</b>	<b>13.64</b>	<b>3.74</b>	<b>4.17</b>
8	Conargo	26.97	<b>20.70</b>	6.07	<b>6.67</b>	4.87	<b>4.97</b>
	Jerilderie	26.27	<b>26.81</b>	19.89	<b>19.95</b>	4.00	<b>3.93</b>
	Urana	24.42	<b>25.05</b>	6.47	<b>6.14</b>	3.97	<b>4.61</b>
	<b>Group average</b>	<b>25.99</b>	<b>23.66</b>	<b>10.82</b>	<b>10.52</b>	<b>4.31</b>	<b>4.57</b>
9	Balranald	17.99	<b>17.67</b>	7.44	<b>8.73</b>	2.96	<b>3.35</b>
	Bogan	30.17	<b>28.88</b>	14.65	<b>11.31</b>	4.74	<b>4.52</b>
	Bombala	30.91	<b>16.74</b>	14.88	<b>8.85</b>	2.64	<b>1.75</b>
	Boorowa	27.33	<b>28.88</b>	21.36	<b>36.16</b>	2.78	<b>4.07</b>
	Bourke	21.64	<b>14.44</b>	20.50	<b>18.06</b>	1.40	<b>1.78</b>
	Brewarrina	15.99	<b>19.62</b>	20.72	<b>16.59</b>	2.38	<b>3.95</b>
	Carrathool	20.72	<b>23.48</b>	21.46	<b>28.05</b>	3.61	<b>4.73</b>
	Central Darling	10.30	<b>10.90</b>	19.22	<b>19.23</b>	3.06	<b>3.37</b>
	Coolamon	20.32	<b>20.69</b>	7.12	<b>7.31</b>	4.33	<b>5.50</b>
	Coonamble	29.98	<b>30.29</b>	24.36	<b>23.44</b>	5.86	<b>6.60</b>
	Gilgandra	19.77	<b>17.03</b>	23.21	<b>23.05</b>	1.73	<b>2.29</b>
	Gloucester	21.96	<b>21.84</b>	6.38	<b>5.79</b>	2.46	<b>2.40</b>
	Gundagai	35.29	<b>28.61</b>	12.19	<b>9.79</b>	2.37	<b>2.07</b>
	Guyra	23.63	<b>33.21</b>	7.36	<b>12.98</b>	4.33	<b>2.70</b>
	Harden	31.25	<b>30.56</b>	18.65	<b>21.64</b>	2.38	<b>3.07</b>
	Hay	28.27	<b>34.06</b>	14.15	<b>14.19</b>	4.81	<b>6.34</b>
	Lockhart	25.35	<b>23.71</b>	6.04	<b>3.24</b>	3.36	<b>4.01</b>
	Murrumbidgee	31.86	<b>33.05</b>	18.34	<b>18.88</b>	8.93	<b>11.02</b>
	Tumbarumba	22.33	<b>18.02</b>	32.27	<b>45.15</b>	3.62	<b>3.13</b>
	Wakool	31.21	<b>21.55</b>	8.69	<b>3.86</b>	1.49	<b>1.50</b>
	Walcha	29.81	<b>30.39</b>	34.96	<b>36.80</b>	2.59	<b>3.29</b>
	Warren	41.34	<b>38.02</b>	14.13	<b>20.53</b>	3.01	<b>3.83</b>
	Weddin	21.43	<b>24.39</b>	8.95	<b>21.97</b>	3.66	<b>5.05</b>
	<b>Group average</b>	<b>24.97</b>	<b>23.39</b>	<b>16.70</b>	<b>17.88</b>	<b>3.27</b>	<b>3.52</b>

**Table 2.1 – Sources of income from continuing operations**

Grants		Contributions and donations		Other revenues		Total Revenue	Total Revenue
2005/06	2006/07	2005/06	2006/07	2005/06	2006/07	2005/06	2002/03 to 2006/07
%	%	%	%	%	%	\$'000	\$'000
10.23	<b>9.22</b>	12.48	<b>7.68</b>	2.10	<b>3.07</b>	97,160	<b>98,665</b>
16.83	<b>15.76</b>	3.86	<b>2.93</b>	4.30	<b>6.59</b>	69,876	<b>74,740</b>
19.42	<b>17.98</b>	3.29	<b>10.88</b>	3.07	<b>2.80</b>	95,911	<b>107,850</b>
12.07	<b>11.64</b>	9.84	<b>8.12</b>	3.72	<b>3.40</b>	188,816	<b>194,804</b>
9.87	<b>9.52</b>	6.09	<b>2.95</b>	3.45	<b>3.57</b>	95,848	<b>96,314</b>
11.56	<b>12.40</b>	22.67	<b>13.38</b>	5.00	<b>5.94</b>	130,380	<b>120,662</b>
14.13	<b>12.76</b>	18.24	<b>20.49</b>	1.18	<b>2.55</b>	147,135	<b>163,201</b>
10.71	<b>12.45</b>	12.39	<b>16.84</b>	1.84	<b>1.85</b>	172,423	<b>207,171</b>
<b>12.72</b>	<b>12.57</b>	<b>12.04</b>	<b>11.72</b>	<b>2.98</b>	<b>3.40</b>	<b>997,549</b>	<b>1,063,407</b>
46.05	<b>55.40</b>	13.37	<b>11.84</b>	2.66	<b>0.42</b>	7,029	<b>9,450</b>
41.02	<b>37.78</b>	7.78	<b>10.13</b>	1.04	<b>1.40</b>	6,324	<b>6,435</b>
46.46	<b>39.36</b>	16.45	<b>21.69</b>	2.24	<b>3.14</b>	5,545	<b>5,569</b>
<b>44.49</b>	<b>45.95</b>	<b>12.40</b>	<b>13.89</b>	<b>1.99</b>	<b>1.42</b>	<b>18,898</b>	<b>21,454</b>
48.06	<b>40.09</b>	13.51	<b>28.67</b>	10.04	<b>1.50</b>	8,844	<b>8,878</b>
48.07	<b>52.29</b>	2.28	<b>1.54</b>	0.08	<b>1.45</b>	8,475	<b>9,841</b>
43.99	<b>68.40</b>	3.57	<b>0.69</b>	4.01	<b>3.57</b>	7,085	<b>14,002</b>
31.53	<b>17.42</b>	11.08	<b>9.86</b>	5.91	<b>3.61</b>	7,592	<b>7,624</b>
41.12	<b>28.73</b>	14.63	<b>35.71</b>	0.71	<b>1.27</b>	12,646	<b>18,830</b>
47.51	<b>42.46</b>	12.69	<b>15.66</b>	0.71	<b>1.72</b>	9,247	<b>8,194</b>
51.54	<b>42.62</b>	0.08	<b>0.46</b>	2.59	<b>0.66</b>	13,042	<b>12,251</b>
49.52	<b>44.38</b>	15.34	<b>19.50</b>	2.56	<b>2.62</b>	10,159	<b>9,945</b>
47.22	<b>41.84</b>	16.99	<b>21.44</b>	4.02	<b>3.23</b>	9,865	<b>10,025</b>
21.06	<b>27.83</b>	16.96	<b>9.47</b>	1.78	<b>2.37</b>	14,248	<b>13,799</b>
49.08	<b>50.85</b>	3.47	<b>3.88</b>	2.74	<b>2.89</b>	15,549	<b>18,024</b>
54.88	<b>56.13</b>	11.78	<b>11.39</b>	2.53	<b>2.46</b>	17,935	<b>19,157</b>
32.89	<b>35.31</b>	13.40	<b>22.03</b>	3.86	<b>2.18</b>	6,276	<b>8,161</b>
56.57	<b>44.55</b>	4.44	<b>1.34</b>	3.67	<b>5.23</b>	10,524	<b>8,152</b>
27.03	<b>23.83</b>	17.75	<b>18.11</b>	2.94	<b>2.79</b>	10,273	<b>10,275</b>
44.03	<b>34.02</b>	8.40	<b>10.30</b>	0.32	<b>1.10</b>	8,619	<b>7,740</b>
50.69	<b>53.08</b>	12.77	<b>12.76</b>	1.78	<b>3.20</b>	7,699	<b>8,650</b>
36.09	<b>32.95</b>	2.67	<b>1.93</b>	2.11	<b>2.16</b>	5,273	<b>5,280</b>
23.67	<b>26.14</b>	16.44	<b>6.24</b>	1.67	<b>1.31</b>	11,601	<b>15,074</b>
37.50	<b>58.62</b>	17.49	<b>11.36</b>	3.62	<b>3.11</b>	11,690	<b>19,042</b>
27.89	<b>22.19</b>	4.44	<b>6.44</b>	0.30	<b>0.89</b>	9,566	<b>9,699</b>
39.05	<b>21.52</b>	0.80	<b>14.75</b>	1.66	<b>1.35</b>	9,433	<b>10,651</b>
39.57	<b>36.53</b>	25.56	<b>11.06</b>	0.84	<b>1.00</b>	8,135	<b>7,586</b>
<b>41.67</b>	<b>40.76</b>	<b>10.83</b>	<b>12.19</b>	<b>2.56</b>	<b>2.25</b>	<b>233,776</b>	<b>260,880</b>

**Table 2.1 – Sources of income from continuing operations**

Group	Council	Rates and annual charges		User charges and fees		Interest	
		2005/06 %	2006/07 %	2005/06 %	2006/07 %	2005/06 %	2006/07 %
10	Berrigan	31.99	<b>38.04</b>	7.95	<b>13.13</b>	3.33	<b>4.96</b>
	Bland	26.66	<b>29.78</b>	8.67	<b>9.72</b>	4.29	<b>5.22</b>
	Blayney	41.97	<b>44.48</b>	18.70	<b>14.81</b>	3.67	<b>4.00</b>
	Cobar	17.65	<b>15.94</b>	30.70	<b>38.69</b>	3.03	<b>4.27</b>
	Cooma-Monaro	42.74	<b>38.58</b>	15.97	<b>15.23</b>	4.37	<b>4.95</b>
	Cootamundra	35.08	<b>36.60</b>	16.50	<b>17.39</b>	3.15	<b>4.13</b>
	Dungog	40.89	<b>33.14</b>	10.93	<b>8.46</b>	4.04	<b>4.23</b>
	Glen Innes Severn	30.62	<b>29.65</b>	12.88	<b>12.63</b>	2.79	<b>2.54</b>
	Gwydir	No Data	<b>26.40</b>	No Data	<b>23.88</b>	No Data	<b>1.61</b>
	Junee	22.51	<b>26.13</b>	27.98	<b>23.41</b>	1.10	<b>1.67</b>
	Kyogle	30.56	<b>28.96</b>	25.79	<b>19.68</b>	3.62	<b>4.33</b>
	Lachlan	19.17	<b>17.77</b>	10.40	<b>9.76</b>	5.97	<b>7.11</b>
	Liverpool Plains	36.28	<b>34.60</b>	14.91	<b>17.74</b>	4.03	<b>4.05</b>
	Murray	36.11	<b>36.83</b>	19.84	<b>20.73</b>	2.87	<b>3.14</b>
	Narrandera	33.34	<b>33.65</b>	12.85	<b>15.40</b>	6.06	<b>6.53</b>
	Narromine	35.01	<b>38.22</b>	10.31	<b>11.24</b>	3.12	<b>3.85</b>
	Oberon	24.04	<b>23.51</b>	31.90	<b>28.83</b>	4.25	<b>4.60</b>
	Snowy River	No Data	<b>28.36</b>	No Data	<b>34.64</b>	No Data	<b>3.76</b>
	Temora	27.68	<b>28.66</b>	16.58	<b>20.75</b>	2.88	<b>2.43</b>
	Tenterfield	26.41	<b>26.98</b>	20.13	<b>17.75</b>	3.30	<b>3.87</b>
	Upper Lachlan	33.91	<b>36.58</b>	24.50	<b>21.54</b>	2.91	<b>3.71</b>
	Uralla	28.91	<b>29.06</b>	11.51	<b>10.35</b>	2.65	<b>2.44</b>
	Walgett	26.68	<b>23.65</b>	18.69	<b>17.35</b>	3.66	<b>3.22</b>
	Wellington	25.84	<b>29.23</b>	24.93	<b>19.16</b>	2.62	<b>5.44</b>
	Wentworth	27.57	<b>31.02</b>	18.32	<b>17.81</b>	2.03	<b>3.25</b>
	<b>Group average</b>	<b>29.76</b>	<b>29.82</b>	<b>18.25</b>	<b>18.45</b>	<b>3.57</b>	<b>4.10</b>



**Table 2.1 – Sources of income from continuing operations**

Grants		Contributions and donations		Other revenues		Total Revenue	Total Revenue 2002/03 to 2006/07
2005/06	2006/07	2005/06	2006/07	2005/06	2006/07	2005/06	2006/07
%	%	%	%	%	%	\$'000	\$'000
23.34	<b>27.78</b>	4.83	<b>7.09</b>	28.56	<b>9.00</b>	19,618	<b>15,549</b>
46.83	<b>43.03</b>	11.93	<b>10.13</b>	1.62	<b>2.12</b>	20,300	<b>18,664</b>
28.72	<b>23.64</b>	4.78	<b>10.46</b>	2.15	<b>2.60</b>	9,825	<b>9,721</b>
39.80	<b>35.08</b>	7.78	<b>4.92</b>	1.03	<b>1.10</b>	18,488	<b>20,451</b>
30.26	<b>29.66</b>	5.95	<b>10.79</b>	0.72	<b>0.79</b>	18,784	<b>22,284</b>
35.82	<b>40.06</b>	8.76	<b>0.31</b>	0.69	<b>1.51</b>	12,148	<b>12,516</b>
26.23	<b>40.94</b>	15.26	<b>10.10</b>	2.66	<b>3.14</b>	11,293	<b>14,729</b>
44.86	<b>48.44</b>	5.50	<b>2.86</b>	3.36	<b>3.87</b>	17,522	<b>18,755</b>
No Data	<b>43.57</b>	No Data	<b>0.46</b>	No Data	<b>4.09</b>	No Data	<b>21,147</b>
42.85	<b>42.54</b>	2.78	<b>3.28</b>	2.78	<b>2.98</b>	11,783	<b>10,889</b>
34.19	<b>31.38</b>	5.45	<b>14.96</b>	0.40	<b>0.69</b>	16,618	<b>18,462</b>
46.02	<b>51.70</b>	17.04	<b>11.99</b>	1.41	<b>1.66</b>	25,806	<b>28,300</b>
34.49	<b>37.29</b>	8.73	<b>4.77</b>	1.56	<b>1.55</b>	15,151	<b>16,761</b>
28.21	<b>23.87</b>	10.24	<b>13.10</b>	2.73	<b>2.32</b>	14,466	<b>14,813</b>
40.25	<b>35.13</b>	4.79	<b>6.84</b>	2.70	<b>2.45</b>	14,458	<b>15,245</b>
34.48	<b>40.10</b>	11.80	<b>3.60</b>	5.28	<b>3.00</b>	14,708	<b>14,070</b>
24.34	<b>21.80</b>	14.66	<b>20.19</b>	0.83	<b>1.07</b>	12,602	<b>13,309</b>
No Data	<b>26.33</b>	No Data	<b>4.87</b>	No Data	<b>2.04</b>	No Data	<b>18,770</b>
45.90	<b>39.93</b>	3.76	<b>3.80</b>	3.20	<b>4.42</b>	11,234	<b>11,381</b>
26.68	<b>40.64</b>	20.81	<b>8.53</b>	2.67	<b>2.24</b>	12,867	<b>13,992</b>
32.84	<b>31.68</b>	4.39	<b>5.05</b>	1.45	<b>1.44</b>	18,022	<b>17,965</b>
48.26	<b>55.70</b>	7.76	<b>0.74</b>	0.93	<b>1.71</b>	12,392	<b>12,771</b>
37.20	<b>46.40</b>	12.78	<b>7.88</b>	0.98	<b>1.51</b>	19,847	<b>25,161</b>
32.39	<b>35.53</b>	11.17	<b>7.00</b>	3.05	<b>3.63</b>	20,566	<b>21,049</b>
35.16	<b>32.31</b>	15.50	<b>8.08</b>	1.43	<b>7.54</b>	15,566	<b>16,118</b>
<b>35.05</b>	<b>37.56</b>	<b>10.13</b>	<b>7.42</b>	<b>3.24</b>	<b>2.65</b>	<b>390,336</b>	<b>422,872</b>

**Table 2.1 – Sources of income from continuing operations**

Group	Council	Rates and annual charges		User charges and fees		Interest	
		2005/06 %	2006/07 %	2005/06 %	2006/07 %	2005/06 %	2006/07 %
11	<b>Bellingen</b>	38.26	<b>41.32</b>	22.03	<b>18.97</b>	8.18	<b>9.02</b>
	Cabonne	31.76	<b>30.63</b>	15.33	<b>18.61</b>	5.21	<b>6.45</b>
	Corowa	30.59	<b>29.53</b>	20.55	<b>18.91</b>	5.27	<b>5.57</b>
	Cowra	38.45	<b>36.00</b>	32.36	<b>35.71</b>	3.01	<b>3.16</b>
	Forbes	27.87	<b>30.59</b>	27.13	<b>35.69</b>	3.82	<b>5.54</b>
	Greater Hume	25.56	<b>24.97</b>	17.84	<b>24.47</b>	2.47	<b>3.36</b>
	Gunnedah	37.26	<b>34.35</b>	19.96	<b>22.72</b>	5.22	<b>6.67</b>
	Inverell	37.23	<b>38.09</b>	17.09	<b>16.89</b>	5.17	<b>5.78</b>
	Leeton	39.79	<b>38.16</b>	23.12	<b>27.27</b>	4.76	<b>4.83</b>
	Moree Plains	36.52	<b>43.07</b>	21.23	<b>15.39</b>	2.94	<b>7.47</b>
	Muswellbrook	37.47	<b>26.95</b>	23.60	<b>16.53</b>	5.51	<b>5.40</b>
	Nambucca	42.44	<b>50.91</b>	12.77	<b>13.49</b>	5.71	<b>6.49</b>
	Narrabri	33.64	<b>36.31</b>	11.18	<b>10.14</b>	3.47	<b>4.63</b>
	Palerang	No Data	<b>34.07</b>	No Data	<b>27.03</b>	No Data	<b>4.64</b>
	Parkes	28.27	<b>31.51</b>	25.64	<b>24.19</b>	7.25	<b>8.74</b>
	Tumut	34.87	<b>25.54</b>	26.66	<b>26.72</b>	5.22	<b>3.57</b>
	Upper Hunter	34.38	<b>36.61</b>	28.12	<b>22.97</b>	4.24	<b>6.62</b>
	Warrumbungle	No Data	<b>31.35</b>	No Data	<b>15.28</b>	No Data	<b>5.52</b>
	Yass Valley	38.50	<b>24.96</b>	25.81	<b>23.56</b>	5.03	<b>5.43</b>
	Young	40.23	<b>37.52</b>	18.88	<b>19.22</b>	5.71	<b>6.22</b>
	<b>Group average</b>	<b>35.35</b>	<b>33.91</b>	<b>21.04</b>	<b>21.27</b>	<b>4.85</b>	<b>5.79</b>
	<b>NSW State average</b>	<b>48.16</b>	<b>47.61</b>	<b>16.52</b>	<b>16.61</b>	<b>4.24</b>	<b>4.80</b>

**Table 2.1 – Sources of income from continuing operations**

Grants		Contributions and donations		Other revenues		Total Revenue	Total Revenue 2002/03 to 2006/07
2005/06	2006/07	2005/06	2006/07	2005/06	2006/07	2005/06	2006/07
%	%	%	%	%	%	\$'000	\$'000
24.74	<b>23.76</b>	4.71	<b>4.90</b>	2.08	<b>2.02</b>	19,394	<b>19,486</b>
24.30	<b>25.22</b>	17.36	<b>15.39</b>	6.03	<b>3.70</b>	27,164	<b>29,751</b>
21.51	<b>21.79</b>	12.18	<b>14.30</b>	9.90	<b>9.89</b>	17,417	<b>18,855</b>
21.64	<b>20.53</b>	2.01	<b>1.03</b>	2.53	<b>3.57</b>	21,806	<b>24,175</b>
22.10	<b>22.55</b>	17.47	<b>4.07</b>	1.61	<b>1.56</b>	26,272	<b>24,071</b>
43.48	<b>34.13</b>	8.31	<b>10.12</b>	2.34	<b>2.97</b>	22,345	<b>23,456</b>
33.04	<b>30.23</b>	4.43	<b>5.58</b>	0.07	<b>0.44</b>	24,621	<b>27,261</b>
26.95	<b>24.23</b>	11.22	<b>13.16</b>	2.34	<b>1.84</b>	27,956	<b>29,147</b>
23.79	<b>23.70</b>	4.32	<b>4.29</b>	4.22	<b>1.74</b>	17,163	<b>18,722</b>
29.77	<b>24.64</b>	7.70	<b>8.17</b>	1.83	<b>1.26</b>	44,551	<b>39,761</b>
25.54	<b>26.69</b>	7.05	<b>7.41</b>	0.82	<b>17.02</b>	25,580	<b>38,945</b>
20.86	<b>20.77</b>	17.01	<b>7.02</b>	1.21	<b>1.31</b>	24,232	<b>22,841</b>
43.14	<b>42.00</b>	4.98	<b>3.83</b>	3.60	<b>3.08</b>	32,404	<b>31,824</b>
No Data	<b>16.40</b>	No Data	<b>17.00</b>	No Data	<b>0.87</b>	No Data	<b>24,928</b>
29.12	<b>21.73</b>	8.22	<b>12.22</b>	1.50	<b>1.62</b>	32,764	<b>31,608</b>
24.30	<b>29.38</b>	4.88	<b>12.40</b>	4.06	<b>2.39</b>	21,378	<b>30,652</b>
26.02	<b>22.65</b>	5.77	<b>7.36</b>	1.45	<b>3.78</b>	26,395	<b>26,355</b>
No Data	<b>32.28</b>	No Data	<b>12.13</b>	No Data	<b>3.44</b>	No Data	<b>24,414</b>
26.43	<b>29.17</b>	3.38	<b>11.97</b>	0.85	<b>4.91</b>	19,798	<b>27,575</b>
24.22	<b>23.32</b>	8.05	<b>11.11</b>	2.91	<b>2.62</b>	17,059	<b>19,077</b>
<b>28.23</b>	<b>26.08</b>	<b>7.89</b>	<b>9.23</b>	<b>2.64</b>	<b>3.72</b>	<b>422,027</b>	<b>532,904</b>
<b>16.36</b>	<b>16.09</b>	<b>9.54</b>	<b>9.83</b>	<b>5.19</b>	<b>5.05</b>	<b>7,264,946</b>	<b>7,878,199</b>

## KEY PERFORMANCE INDICATOR

### Total continuing operations income per capita

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Total continuing operations income per capita is another way of analysing revenues received by a council. Revenue depends on the number of people living and working within an area. It is also affected by rate-pegging (rates), development activity (developer contributions) and the extent of user pays type services (charges and fees).

This indicator measures the total continuing operations income before capital per head of population. It shows the revenue available to service the needs of the community. It does not include water and sewerage rates.

The formula used for this indicator is:

$$\frac{\text{Total continuing operations income before capital receipts}}{\text{Estimated resident population within council boundaries}}$$

Some factors affecting this indicator are:

- the level of council's entrepreneurial and investment activity
- the socioeconomic characteristics of the area
- the relative level of Federal/State funding
- the level of new development
- the demographic characteristics of the population.

#### Comparative performance for 2004/05, 2005/06 and 2006/07

Conargo Shire Council had the highest revenue per capita in 2006/07, while Baulkham Hills Council had the lowest revenue per capita.

	2004/05	2005/06	2006/07
<b>TABLE B2.21 Total continuing operations income per capita</b>	\$	\$	\$
NSW Mean	843	876	939.1
NSW High	3,550	3,813	3,616.0
NSW Low	512	520	564.4
NSW Median	1,069	1,105	1,213.7

Data sources for this indicator: Council financial reports, income statement excluding water and sewerage from special schedule 1. The estimated resident population within council boundaries is the preliminary figure calculated by the ABS for 30 June 2006.

**Table 2.2 – Total continuing operations income per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
1	Sydney	2,418.70	2,554.34	5.6	<b>2,545.81</b>	-0.3
2	Ashfield	511.75	538.88	5.3	<b>565.20</b>	4.9
	Auburn	574.22	569.17	-0.9	<b>606.70</b>	6.6
	Botany Bay	911.27	969.71	6.4	<b>1,023.76</b>	5.6
	Burwood	705.32	687.59	-2.5	<b>923.47</b>	34.3
	Canada Bay	615.29	626.47	1.8	<b>644.65</b>	2.9
	Hunters Hill	630.01	667.79	6.0	<b>692.71</b>	3.7
	Kogarah	526.67	543.82	3.3	<b>605.86</b>	11.4
	Lane Cove	730.03	776.09	6.3	<b>844.05</b>	8.8
	Leichhardt	997.03	1,122.89	12.6	<b>1,169.22</b>	4.1
	Manly	1,065.56	1,130.38	6.1	<b>1,166.37</b>	3.2
	Mosman	865.10	923.21	6.7	<b>950.73</b>	3.0
	North Sydney	955.14	1,162.21	21.7	<b>1,115.68</b>	-4.0
	Pittwater	860.69	869.51	1.0	<b>916.87</b>	5.4
	Strathfield	634.78	659.18	3.8	<b>672.45</b>	2.0
	Waverley	1,145.13	1,303.13	13.8	<b>1,422.02</b>	9.1
	Willoughby	997.70	966.79	-3.1	<b>1,065.17</b>	10.2
	Woollahra	930.61	980.23	5.3	<b>1,215.55</b>	24.0
	<b>Group average</b>	<b>818.60</b>	<b>869.22</b>	<b>6.2</b>	<b>932.65</b>	<b>7.3</b>
3	Bankstown	604.05	613.22	1.5	<b>634.68</b>	3.5
	Blacktown	642.80	604.17	-6.0	<b>631.42</b>	4.5
	Canterbury	559.76	613.15	9.5	<b>587.00</b>	-4.3
	Fairfield	568.86	596.42	4.8	<b>628.11</b>	5.3
	Holroyd	562.67	601.35	6.9	<b>615.74</b>	2.4
	Hurstville	577.27	594.23	2.9	<b>665.49</b>	12.0
	Ku-ring-gai	611.60	678.53	10.9	<b>695.42</b>	2.5
	Marrickville	797.65	823.20	3.2	<b>854.82</b>	3.8
	Parramatta	777.22	785.92	1.1	<b>873.69</b>	11.2
	Randwick	634.72	666.72	5.0	<b>705.74</b>	5.9
	Rockdale	532.17	585.20	10.0	<b>611.60</b>	4.5
	Ryde	618.49	674.41	9.0	<b>738.28</b>	9.5
	Sutherland	674.88	689.10	2.1	<b>726.79</b>	5.5
	Warringah	713.10	734.47	3.0	<b>778.73</b>	6.0
	<b>Group average</b>	<b>636.24</b>	<b>656.17</b>	<b>3.1</b>	<b>690.04</b>	<b>5.2</b>

**Table 2.2 – Total continuing operations income per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
4	Albury	1,066.40	1,093.74	2.6	<b>1,169.35</b>	6.9
	Armidale Dumaresq	905.80	953.07	5.2	<b>1,030.67</b>	8.1
	Ballina	973.32	901.33	-7.4	<b>865.08</b>	-4.0
	Bathurst Regional	1,152.69	1,067.86	-7.4	<b>1,239.95</b>	16.1
	Bega Valley	796.34	914.16	14.8	<b>981.77</b>	7.4
	Broken Hill	1,072.41	1,167.25	8.8	<b>1,195.52</b>	2.4
	Byron	978.62	1,115.65	14.0	<b>1,020.26</b>	-8.5
	Cessnock	976.38	879.84	-9.9	<b>933.71</b>	6.1
	Clarence Valley	No Data	1,064.35	N/A	<b>1,167.40</b>	9.7
	Coffs Harbour	1,404.79	1,236.87	-12.0	<b>1,353.83</b>	9.5
	Deniliquin	852.81	863.14	1.2	<b>1,071.16</b>	24.1
	Dubbo	1,064.54	1,045.59	-1.8	<b>1,101.75</b>	5.4
	Eurobodalla	1,121.36	1,252.36	11.7	<b>1,273.92</b>	1.7
	Goulburn Mulwaree	946.34	963.48	1.8	<b>998.94</b>	3.7
	Great Lakes	1,183.82	1,285.66	8.6	<b>1,376.58</b>	7.1
	Greater Taree	683.16	712.68	4.3	<b>773.53</b>	8.5
	Griffith	858.24	1,000.88	16.6	<b>1,025.27</b>	2.4
	Kempsey	878.07	865.63	-1.4	<b>905.36</b>	4.6
	Kiama	1,761.10	1,788.08	1.5	<b>1,748.16</b>	-2.2
	Lismore	933.45	1,081.55	15.9	<b>1,155.91</b>	6.9
	Lithgow	743.99	749.53	0.7	<b>811.97</b>	8.3
	Maitland	662.13	703.92	6.3	<b>784.51</b>	11.4
	Mid-Western Regional	1,518.09	1,346.15	-11.3	<b>1,551.53</b>	15.3
Orange	1,268.74	1,210.21	-4.6	<b>1,270.23</b>	5.0	
Port Macquarie-Hastings	852.99	809.06	-5.2	<b>884.55</b>	9.3	
Port Stephens	1,109.77	1,086.77	-2.1	<b>1,222.66</b>	12.5	
Queanbeyan	826.59	856.68	3.6	<b>890.51</b>	3.9	
Richmond Valley	1,053.84	1,256.20	19.2	<b>1,138.81</b>	-9.3	
Shellharbour	697.84	663.23	-5.0	<b>766.91</b>	15.6	
Singleton	972.66	959.59	-1.3	<b>1,129.20</b>	17.7	
Tamworth Regional	962.42	957.93	-0.5	<b>1,071.86</b>	11.9	
Wagga Wagga	876.17	938.80	7.1	<b>1,127.89</b>	20.1	
Wingecarribee	889.40	887.28	-0.2	<b>989.80</b>	11.6	
	<b>Group average</b>	<b>984.14</b>	<b>993.44</b>	<b>0.9</b>	<b>1,070.90</b>	<b>7.8</b>
5	Lake Macquarie	622.22	637.21	2.4	<b>714.65</b>	12.2
	Newcastle	942.38	997.81	5.9	<b>1,069.08</b>	7.1
	Shoalhaven	1,000.20	1,093.02	9.3	<b>1,242.56</b>	13.7
	Tweed	677.41	775.25	14.4	<b>824.45</b>	6.3
	Wollongong	770.26	781.14	1.4	<b>853.05</b>	9.2
	<b>Group average</b>	<b>785.64</b>	<b>828.24</b>	<b>5.4</b>	<b>909.73</b>	<b>9.8</b>
6	Camden	677.01	706.13	4.3	<b>725.88</b>	2.8
	Hawkesbury	711.50	729.35	2.5	<b>778.89</b>	6.8
	Wollondilly	607.14	628.87	3.6	<b>678.01</b>	7.8
	<b>Group average</b>	<b>672.82</b>	<b>695.14</b>	<b>3.3</b>	<b>734.54</b>	<b>5.7</b>

**Table 2.2 – Total continuing operations income per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
7	Baulkham Hills	543.19	519.66	-4.3	<b>564.44</b>	8.6
	Blue Mountains	860.25	899.09	4.5	<b>968.33</b>	7.7
	Campbelltown	625.70	632.50	1.1	<b>680.63</b>	7.6
	Gosford	696.89	749.77	7.6	<b>808.88</b>	7.9
	Hornsby	594.06	573.94	-3.4	<b>593.46</b>	3.4
	Liverpool	618.78	602.18	-2.7	<b>591.72</b>	-1.7
	Penrith	640.25	699.23	9.2	<b>749.25</b>	7.2
	Wyong	742.85	731.74	-1.5	<b>807.40</b>	10.3
	<b>Group average</b>	<b>650.62</b>	<b>660.10</b>	<b>1.5</b>	<b>701.75</b>	<b>6.3</b>
8	Conargo	3,084.87	3,813.13	23.6	<b>3,615.99</b>	-5.2
	Jerilderie	2,675.52	2,943.35	10.0	<b>2,878.53</b>	-2.2
	Urana	3,173.48	3,277.90	3.3	<b>3,333.09</b>	1.7
	<b>Group average</b>	<b>2,957.19</b>	<b>3,342.92</b>	<b>13.0</b>	<b>3,263.49</b>	<b>-2.4</b>
9	Balranald	2,078.19	2,288.28	10.1	<b>2,220.02</b>	-3.0
	Bogan	2,130.69	2,369.40	11.2	<b>2,661.10</b>	12.3
	Bombala	2,169.74	2,116.02	-2.5	<b>2,350.28</b>	11.1
	Boorowa	2,909.13	2,426.85	-16.6	<b>2,719.36</b>	12.1
	Bourke	2,664.12	2,830.26	6.2	<b>2,872.03</b>	1.5
	Brewarrina	3,483.43	3,347.79	-3.9	<b>3,333.48</b>	-0.4
	Carrathool	3,358.52	3,272.14	-2.6	<b>2,968.14</b>	-9.3
	Central Darling	3,550.04	3,254.78	-8.3	<b>3,513.68</b>	8.0
	Coolamon	1,527.37	1,671.67	9.4	<b>1,819.55</b>	8.8
	Coonamble	2,504.86	2,809.08	12.1	<b>2,680.14</b>	-4.6
	Gilgandra	2,844.51	3,025.54	6.4	<b>3,198.77</b>	5.7
	Gloucester	2,656.47	2,753.10	3.6	<b>2,718.53</b>	-1.3
	Gundagai	1,241.83	1,213.60	-2.3	<b>1,266.83</b>	4.4
	Guyra	1,417.70	1,360.99	-4.0	<b>1,303.04</b>	-4.3
	Harden	2,279.77	2,283.86	0.2	<b>2,174.26</b>	-4.8
	Hay	1,544.94	1,726.66	11.8	<b>1,715.91</b>	-0.6
	Lockhart	1,900.79	1,817.05	-4.4	<b>1,787.65</b>	-1.6
	Murrumbidgee	1,580.80	1,664.12	5.3	<b>1,699.47</b>	2.1
	Tumbarumba	2,311.07	2,225.02	-3.7	<b>3,165.20</b>	42.3
	Wakool	2,166.63	1,665.43	-23.1	<b>1,838.03</b>	10.4
	Walcha	2,074.21	2,381.97	14.8	<b>2,716.06</b>	14.0
	Warren	2,477.15	2,590.59	4.6	<b>3,047.97</b>	17.7
	Weddin	1,585.40	1,915.80	20.8	<b>1,762.41</b>	-8.0
<b>Group average</b>	<b>2,237.28</b>	<b>2,274.79</b>	<b>1.7</b>	<b>2,374.78</b>	<b>4.4</b>	

**Table 2.2 – Total continuing operations income per capita**

Group	Council	2004/05 \$	2005/06 \$	Variation %	2006/07 \$	Variation %
10	Berrigan	1,161.58	1,804.56	55.4	<b>1,301.96</b>	-27.9
	Bland	2,458.33	2,298.93	-6.5	<b>2,521.33</b>	9.7
	Blayney	1,186.75	1,206.85	1.7	<b>1,159.12</b>	-4.0
	Cobar	2,573.71	2,821.46	9.6	<b>3,337.85</b>	18.3
	Cooma-Monaro	1,624.68	1,643.89	1.2	<b>1,806.09</b>	9.9
	Cootamundra	1,180.62	1,110.72	-5.9	<b>1,211.90</b>	9.1
	Dungog	852.85	872.51	2.3	<b>967.14</b>	10.8
	Glen Innes Severn	1,622.02	1,609.27	-0.8	<b>1,473.19</b>	-8.5
	Gwydir	No Data	No Data	N/A	<b>2,669.08</b>	N/A
	Junee	1,353.49	1,662.28	22.8	<b>1,543.19</b>	-7.2
	Kyogle	1,244.08	1,347.98	8.4	<b>1,336.76</b>	-0.8
	Lachlan	2,542.46	2,710.73	6.6	<b>2,740.31</b>	1.1
	Liverpool Plains	1,381.92	1,397.73	1.1	<b>1,542.34</b>	10.3
	Murray	1,528.47	1,508.99	-1.3	<b>1,585.60</b>	5.1
	Narrandera	1,579.62	1,530.99	-3.1	<b>1,791.44</b>	17.0
	Narromine	1,503.28	1,508.60	0.4	<b>1,475.70</b>	-2.2
	Oberon	1,456.82	1,653.02	13.5	<b>1,647.47</b>	-0.3
	Snowy River	No Data	No Data	N/A	<b>1,917.52</b>	N/A
	Temora	1,564.58	1,484.77	-5.1	<b>1,686.72</b>	13.6
	Tenterfield	1,266.22	1,495.08	18.1	<b>1,363.58</b>	-8.8
	Upper Lachlan	1,676.74	1,999.04	19.2	<b>1,967.32</b>	-1.6
	Uralla	1,588.74	1,793.09	12.9	<b>1,771.96</b>	-1.2
	Walgett	1,808.79	2,078.07	14.9	<b>2,212.75</b>	6.5
	Wellington	1,367.90	1,561.11	14.1	<b>1,518.91</b>	-2.7
	Wentworth	1,322.14	1,559.04	17.9	<b>1,907.22</b>	22.3
	<b>Group average</b>	<b>1,573.51</b>	<b>1,556.40</b>	<b>-1.1</b>	<b>1,736.02</b>	<b>11.5</b>



**Table 2.2 – Total continuing operations income per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
11	Bellingen	1,075.86	1,117.97	3.9	<b>1,087.98</b>	-2.7
	Cabonne	1,609.38	1,787.29	11.1	<b>1,944.17</b>	8.8
	Corowa	1,092.39	1,104.81	1.1	<b>1,209.05</b>	9.4
	Cowra	1,105.35	1,164.20	5.3	<b>1,334.77</b>	14.7
	Forbes	2,106.28	1,886.81	-10.4	<b>1,977.91</b>	4.8
	Greater Hume	1,680.44	1,891.06	12.5	<b>1,937.18</b>	2.4
	Gunnedah	1,515.37	1,630.94	7.6	<b>1,877.90</b>	15.1
	Inverell	1,208.15	1,253.83	3.8	<b>1,304.47</b>	4.0
	Leeton	850.93	1,100.70	29.4	<b>1,376.90</b>	25.1
	Moree Plains	1,961.19	2,302.46	17.4	<b>1,892.88</b>	-17.8
	Muswellbrook	838.63	950.62	13.4	<b>1,471.45</b>	54.8
	Nambucca	707.80	774.57	9.4	<b>853.75</b>	10.2
	Narrabri	1,483.60	1,977.28	33.3	<b>1,675.69</b>	-15.3
	Palerang	1,424.90	No Data	N/A	<b>1,617.25</b>	N/A
	Parkes	1,252.36	1,354.33	8.1	<b>1,267.50</b>	-6.4
	Tumut	1,325.60	1,264.30	-4.6	<b>1,711.10</b>	35.3
	Upper Hunter	1,781.47	1,685.94	-5.4	<b>1,493.95</b>	-11.4
	Warrumbungle	N/A	No Data	N/A	<b>1,860.50</b>	N/A
	Yass Valley	985.61	1,449.75	47.1	<b>1,613.77</b>	11.3
	Young	1,021.49	994.02	-2.7	<b>1,037.11</b>	4.3
	<b>Group average</b>	<b>1,263.89</b>	<b>1,270.91</b>	<b>0.6</b>	<b>1,501.20</b>	<b>18.1</b>
	<b>NSW State average</b>	<b>850.50</b>	<b>875.70</b>	<b>3.0</b>	<b>939.11</b>	<b>7.2</b>

## KEY PERFORMANCE INDICATOR

### Dissection of expenses from continuing operations

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This indicator assesses the expenditure patterns of councils.

A council's possible expenditure needs to include:

- employee costs
- materials and contracts
- borrowing costs
- depreciation
- impairment
- other expenses.

Employee costs include wages and salaries (including fringe benefits), annual leave, annual leave loading, long service leave, sick leave, gratuities, post employment benefits other than superannuation and employment oncosts.

Materials and contracts include inputs required to complete work by the council. Anything from gravel for roads to printing and stationery could be included. Borrowing costs relate to the cost of borrowing to complete work by the council. Depreciation is recognition of the costs of holding an asset that has a limited useful life.

Impairment occurs when the carrying amount of an asset exceeds its recoverable amount. Impairment is included in expenses with the introduction of the Australian Equivalent International Financial Reporting Standard (AEIFRS) in 2005/06 to local government financial reporting.

As a result, it is important to be aware that, for some councils, the expenses data for 2005/06 and 2006/07 may not be directly comparable with the results for 2004/05.

The indicator does not include loss from the sale of assets and loss from joint venture and associates.

The formula used for this indicator is:

$$\frac{E \times 100}{\text{Total continuing operations expenditure}}$$

Where 'E' is the type of expense eg employee costs, materials and contracts, borrowing costs, depreciation, impairment or other expenses.

Some factors affecting this indicator are:

- the socioeconomic characteristics of the area
- the rate of new development
- the demographic characteristics of the population
- the level of population increase or decrease.

## Comparative performance for 2004/05, 2005/06 and 2006/07

	2004/05	2005/06	2006/07
<b>TABLE B2.31</b>			
<b>Dissection of expenses from continuing operations#</b>	<b>%</b>	<b>%</b>	<b>%</b>
Employee costs	39.7	39.5	39.3
Materials and contracts	25.4	28.2	28.0
Borrowing costs	1.4	1.5	1.7
Depreciation	19.0	18.7	18.5
Impairment	N/A	0.1	0.0
Other expenses	14.5	12.0	12.5
Total expenses from continuing operations	100.0	100.0	100.0

Note #: Due to the inclusion of impairment, the data for 2005/06 and 2006/07 may not be directly comparable with the results for 2004/05.

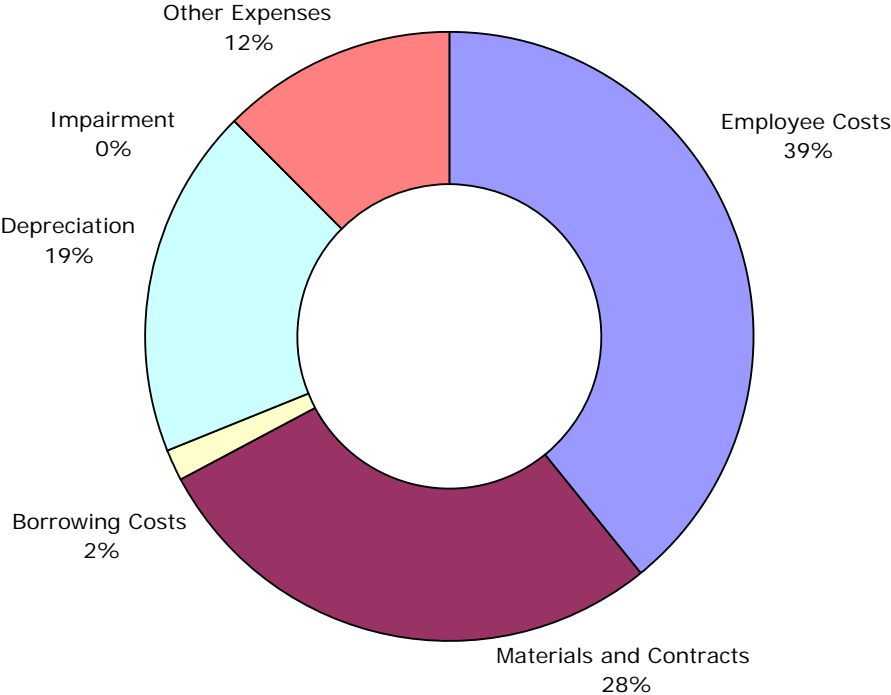
The total dollar amounts between 2004/05 to 2006/07 and the percentages change between 2005/06 and 2006/07 are shown in Table B2.32.

## Comparative performance for 2004/05, 2005/06 and 2006/07

	2004/05	2005/06	2006/07	2006/07
<b>TABLE B2.32</b>				
<b>Dissection of expenses from continuing operations#</b>	<b>\$m</b>	<b>\$m</b>	<b>\$m</b>	<b>%</b>
Employee costs	2,378	2,534	2,687	6.04
Materials and contracts	1,522	1,804	1,917	6.23
Borrowing costs	84	99	116	16.32
Depreciation	1,142	1,197	1,266	5.83
Impairment	N/A	5	0	-5.40
Other expenses	870	772	853	10.50
Total expenses from continuing operations	5,996	6,406	6,839	6.76

Note #: Due to the inclusion of impairment, the data for 2005/06 and 2006/07 may not be directly comparable with the results for 2004/05.

**B2.33 - NSW dissection of expenses from continuing operations for 2006/07**



Data sources for this indicator: Council financial reports, income statement excluding loss from sale of assets and loss from interest in joint venture/associates.

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**Table 2.3 – Dissection of expenses from continuing operations**

Group	Council	Employee costs		Materials and contracts		Borrowing costs	
		2005/06 %	2006/07 %	2005/06 %	2006/07 %	2005/06 %	2006/07 %
1	Sydney	38.99	<b>38.79</b>	26.06	<b>27.01</b>	0.05	<b>0.06</b>
2	Ashfield	44.00	<b>43.66</b>	32.15	<b>33.78</b>	0.00	<b>0.00</b>
	Auburn	42.00	<b>42.38</b>	28.18	<b>29.31</b>	1.04	<b>1.64</b>
	Botany Bay	50.69	<b>47.75</b>	29.16	<b>32.20</b>	0.00	<b>0.00</b>
	Burwood	47.10	<b>47.27</b>	22.06	<b>22.92</b>	0.40	<b>0.67</b>
	Canada Bay	33.34	<b>35.47</b>	35.62	<b>35.03</b>	0.77	<b>0.65</b>
	Hunters Hill	38.32	<b>40.50</b>	32.67	<b>28.75</b>	1.33	<b>1.19</b>
	Kogarah	42.63	<b>41.40</b>	24.28	<b>24.10</b>	0.01	<b>0.01</b>
	Lane Cove	40.39	<b>40.84</b>	31.50	<b>33.35</b>	0.00	<b>0.00</b>
	Leichhardt	50.71	<b>50.66</b>	25.71	<b>26.54</b>	1.09	<b>0.78</b>
	Manly	50.51	<b>49.40</b>	27.57	<b>28.22</b>	0.82	<b>0.75</b>
	Mosman	40.08	<b>40.94</b>	31.11	<b>30.41</b>	1.50	<b>1.42</b>
	North Sydney	39.42	<b>39.21</b>	36.01	<b>35.28</b>	0.00	<b>0.00</b>
	Pittwater	39.63	<b>37.92</b>	22.03	<b>25.45</b>	0.69	<b>0.56</b>
	Strathfield	40.91	<b>39.15</b>	22.79	<b>23.33</b>	0.68	<b>0.45</b>
	Waverley	48.40	<b>50.30</b>	26.26	<b>23.62</b>	0.91	<b>0.84</b>
	Willoughby	43.74	<b>36.71</b>	28.04	<b>25.01</b>	0.41	<b>0.29</b>
	Woollahra	47.09	<b>47.96</b>	19.58	<b>19.54</b>	0.00	<b>0.34</b>
	<b>Group average</b>	<b>44.01</b>	<b>43.30</b>	<b>27.75</b>	<b>27.70</b>	<b>0.55</b>	<b>0.54</b>
3	Bankstown	44.61	<b>44.45</b>	17.75	<b>19.54</b>	1.72	<b>1.71</b>
	Blacktown	46.23	<b>44.87</b>	17.98	<b>17.34</b>	0.00	<b>0.00</b>
	Canterbury	49.36	<b>50.68</b>	25.86	<b>25.29</b>	0.13	<b>0.11</b>
	Fairfield	44.44	<b>46.66</b>	22.07	<b>18.27</b>	0.60	<b>0.49</b>
	Holroyd	45.69	<b>44.32</b>	28.20	<b>29.90</b>	0.64	<b>0.41</b>
	Hurstville	42.65	<b>41.46</b>	28.38	<b>31.32</b>	0.44	<b>0.38</b>
	Ku-ring-gai	40.48	<b>38.23</b>	31.05	<b>34.19</b>	1.00	<b>0.96</b>
	Marrickville	54.57	<b>52.11</b>	25.39	<b>27.91</b>	1.60	<b>1.53</b>
	Parramatta	41.16	<b>41.81</b>	18.60	<b>19.43</b>	4.52	<b>4.17</b>
	Randwick	39.74	<b>40.19</b>	32.48	<b>30.37</b>	0.09	<b>0.25</b>
	Rockdale	41.23	<b>43.40</b>	25.63	<b>25.76</b>	0.79	<b>0.74</b>
	Ryde	37.40	<b>38.04</b>	27.12	<b>26.77</b>	0.79	<b>0.74</b>
	Sutherland	49.42	<b>48.39</b>	16.60	<b>17.73</b>	0.97	<b>0.95</b>
	Warringah	40.77	<b>40.23</b>	37.07	<b>36.90</b>	0.99	<b>0.95</b>
	<b>Group average</b>	<b>44.41</b>	<b>44.19</b>	<b>23.88</b>	<b>24.08</b>	<b>1.09</b>	<b>1.04</b>

**Table 2.3 – Dissection of expenses from continuing operations**

Depreciation		Impairment to Total Expenditure		Other Expenses		Total expenditure	Total expenditure
2005/06	2006/07	2005/06	2006/07	2005/06	2006/07	2005/06	2006/07
%	%	%	%	%	%	\$'000	\$'000
14.67	<b>13.75</b>	0.86	<b>0.00</b>	20.22	<b>20.39</b>	284,240	<b>313,976</b>
12.44	<b>12.20</b>	0.00	<b>0.00</b>	11.41	<b>10.36</b>	22,495	<b>23,836</b>
15.32	<b>14.81</b>	0.00	<b>0.00</b>	13.46	<b>11.87</b>	36,967	<b>40,180</b>
13.51	<b>12.70</b>	0.00	<b>0.00</b>	6.64	<b>7.35</b>	37,310	<b>37,718</b>
8.17	<b>8.26</b>	0.00	<b>0.00</b>	22.28	<b>20.88</b>	24,468	<b>26,244</b>
16.18	<b>14.87</b>	0.00	<b>0.00</b>	14.08	<b>13.97</b>	46,078	<b>47,602</b>
10.48	<b>10.94</b>	0.00	<b>0.00</b>	17.20	<b>18.62</b>	9,076	<b>9,070</b>
16.37	<b>16.24</b>	0.00	<b>0.00</b>	16.70	<b>18.25</b>	31,691	<b>33,676</b>
17.66	<b>15.92</b>	0.00	<b>0.00</b>	10.46	<b>9.89</b>	24,103	<b>26,175</b>
14.52	<b>14.36</b>	0.00	<b>0.00</b>	7.97	<b>7.65</b>	52,605	<b>55,143</b>
11.62	<b>11.74</b>	0.00	<b>0.00</b>	9.48	<b>9.90</b>	43,797	<b>46,160</b>
12.07	<b>12.08</b>	0.00	<b>0.00</b>	15.23	<b>15.14</b>	27,650	<b>28,326</b>
16.03	<b>15.41</b>	0.00	<b>0.00</b>	8.53	<b>10.11</b>	62,297	<b>66,262</b>
12.51	<b>12.58</b>	0.00	<b>0.00</b>	25.14	<b>23.49</b>	49,328	<b>51,473</b>
15.07	<b>14.96</b>	0.00	<b>0.00</b>	20.55	<b>22.11</b>	21,249	<b>21,938</b>
10.20	<b>9.77</b>	0.00	<b>0.00</b>	14.23	<b>15.47</b>	72,351	<b>75,156</b>
15.69	<b>26.67</b>	0.00	<b>0.00</b>	12.11	<b>11.32</b>	60,496	<b>74,265</b>
16.71	<b>15.86</b>	0.00	<b>0.00</b>	16.61	<b>16.30</b>	52,585	<b>56,606</b>
<b>14.00</b>	<b>14.78</b>	<b>0.00</b>	<b>0.00</b>	<b>13.69</b>	<b>13.69</b>	<b>674,546</b>	<b>719,830</b>
17.29	<b>17.55</b>	0.00	<b>0.00</b>	18.64	<b>16.76</b>	104,710	<b>106,894</b>
16.75	<b>17.57</b>	0.00	<b>0.00</b>	19.04	<b>20.22</b>	161,126	<b>174,847</b>
9.40	<b>9.31</b>	0.00	<b>0.00</b>	15.24	<b>14.60</b>	76,906	<b>77,054</b>
14.38	<b>14.48</b>	0.00	<b>0.00</b>	18.52	<b>20.10</b>	113,088	<b>111,689</b>
15.43	<b>14.80</b>	0.00	<b>0.00</b>	10.03	<b>10.57</b>	55,932	<b>57,254</b>
15.29	<b>14.53</b>	0.00	<b>0.00</b>	13.24	<b>12.31</b>	47,784	<b>50,112</b>
10.22	<b>10.25</b>	0.00	<b>0.00</b>	17.24	<b>16.37</b>	66,008	<b>69,213</b>
11.63	<b>10.99</b>	0.00	<b>0.00</b>	6.81	<b>7.46</b>	62,418	<b>66,392</b>
17.77	<b>17.16</b>	0.00	<b>0.00</b>	17.94	<b>17.43</b>	121,064	<b>131,668</b>
17.68	<b>18.61</b>	0.00	<b>0.00</b>	10.01	<b>10.59</b>	85,372	<b>89,641</b>
14.86	<b>14.70</b>	0.00	<b>0.00</b>	17.49	<b>15.40</b>	53,621	<b>55,675</b>
21.89	<b>21.74</b>	0.00	<b>0.00</b>	12.80	<b>12.71</b>	65,498	<b>67,323</b>
15.21	<b>14.55</b>	0.00	<b>0.00</b>	17.79	<b>18.39</b>	141,296	<b>147,703</b>
12.42	<b>11.87</b>	0.00	<b>0.00</b>	8.75	<b>10.05</b>	94,860	<b>100,232</b>
<b>15.26</b>	<b>15.20</b>	<b>0.00</b>	<b>0.00</b>	<b>15.35</b>	<b>15.49</b>	<b>1,249,683</b>	<b>1,305,697</b>

Note #:

*Due to the inclusion of impairment, the data for 2005/06 and 2006/07 may not be directly comparable with the results for 2004/05.*

**Table 2.3 – Dissection of expenses from continuing operations**

Group	Council	Employee costs		Materials and contracts		Borrowing costs	
		2005/06 %	2006/07 %	2005/06 %	2006/07 %	2005/06 %	2006/07 %
4	Albury	34.33	<b>34.05</b>	27.81	<b>26.31</b>	2.16	<b>2.35</b>
	Armidale Dumaresq	31.96	<b>36.69</b>	35.81	<b>27.96</b>	3.43	<b>5.08</b>
	Ballina	30.47	<b>34.67</b>	42.12	<b>34.61</b>	1.25	<b>1.44</b>
	Bathurst Regional	35.71	<b>36.17</b>	31.01	<b>31.25</b>	2.16	<b>1.88</b>
	Bega Valley	35.16	<b>40.08</b>	30.20	<b>36.49</b>	2.15	<b>3.97</b>
	Broken Hill	46.72	<b>46.55</b>	14.51	<b>16.21</b>	0.12	<b>0.14</b>
	Byron	27.74	<b>30.39</b>	39.02	<b>33.48</b>	3.27	<b>4.25</b>
	Cessnock	36.65	<b>37.43</b>	33.16	<b>31.11</b>	2.09	<b>2.02</b>
	Clarence Valley	33.81	<b>34.04</b>	27.39	<b>26.93</b>	2.28	<b>3.02</b>
	Coffs Harbour	30.13	<b>30.00</b>	26.57	<b>24.87</b>	6.93	<b>8.24</b>
	Deniliquin	21.28	<b>48.41</b>	38.04	<b>12.98</b>	1.86	<b>1.32</b>
	Dubbo	31.51	<b>30.47</b>	25.83	<b>26.59</b>	3.23	<b>3.82</b>
	Eurobodalla	37.86	<b>37.47</b>	28.40	<b>27.58</b>	3.49	<b>3.70</b>
	Goulburn Mulwaree	37.93	<b>38.19</b>	21.86	<b>20.22</b>	3.61	<b>5.93</b>
	Great Lakes	31.84	<b>33.01</b>	32.88	<b>32.37</b>	2.29	<b>2.58</b>
	Greater Taree	33.61	<b>32.95</b>	27.97	<b>29.53</b>	2.50	<b>3.15</b>
	Griffith	44.00	<b>44.25</b>	30.94	<b>31.74</b>	0.71	<b>0.63</b>
	Kempsey	39.17	<b>38.90</b>	25.33	<b>24.57</b>	4.47	<b>4.56</b>
	Kiama	49.19	<b>47.59</b>	28.78	<b>29.03</b>	2.05	<b>3.44</b>
	Lismore	30.72	<b>30.73</b>	40.99	<b>42.25</b>	2.35	<b>2.62</b>
	Lithgow	40.90	<b>39.47</b>	29.19	<b>31.34</b>	2.30	<b>2.47</b>
	Maitland	40.39	<b>39.61</b>	30.16	<b>30.78</b>	1.90	<b>1.96</b>
	Mid-Western Regional	39.02	<b>36.12</b>	28.63	<b>31.24</b>	1.21	<b>1.68</b>
	Orange	35.77	<b>35.95</b>	34.76	<b>34.27</b>	1.58	<b>2.07</b>
	Port Macquarie-Hastings	34.39	<b>33.40</b>	33.08	<b>28.26</b>	2.14	<b>4.20</b>
	Port Stephens	32.99	<b>32.99</b>	39.77	<b>38.33</b>	2.15	<b>2.57</b>
	Queanbeyan	34.84	<b>34.32</b>	36.03	<b>38.21</b>	0.28	<b>0.23</b>
	Richmond Valley	38.43	<b>36.05</b>	27.63	<b>25.07</b>	0.82	<b>2.31</b>
	Shellharbour	44.38	<b>41.00</b>	21.77	<b>22.36</b>	0.60	<b>0.58</b>
	Singleton	33.39	<b>34.70</b>	32.20	<b>32.42</b>	1.61	<b>1.46</b>
Tamworth Regional	34.79	<b>36.11</b>	25.61	<b>25.81</b>	2.66	<b>2.74</b>	
Wagga Wagga	39.48	<b>35.76</b>	34.60	<b>41.51</b>	0.40	<b>0.41</b>	
Wingecarribee	33.33	<b>31.72</b>	26.49	<b>27.09</b>	2.21	<b>2.05</b>	
	<b>Group average</b>	<b>35.40</b>	<b>35.60</b>	<b>30.74</b>	<b>30.05</b>	<b>2.34</b>	<b>2.87</b>
5	Lake Macquarie	41.96	<b>41.03</b>	19.03	<b>20.48</b>	2.11	<b>2.26</b>
	Newcastle	44.63	<b>43.93</b>	26.91	<b>28.52</b>	0.63	<b>1.14</b>
	Shoalhaven	37.52	<b>38.04</b>	30.02	<b>29.54</b>	2.63	<b>3.04</b>
	Tweed	34.99	<b>33.00</b>	29.08	<b>23.53</b>	2.44	<b>2.35</b>
	Wollongong	42.64	<b>42.55</b>	23.20	<b>23.27</b>	1.74	<b>1.32</b>
	<b>Group average</b>	<b>40.89</b>	<b>40.26</b>	<b>25.47</b>	<b>25.18</b>	<b>1.82</b>	<b>1.93</b>
6	Camden	44.80	<b>42.09</b>	29.39	<b>26.72</b>	1.60	<b>1.41</b>
	Hawkesbury	39.26	<b>38.35</b>	35.50	<b>31.57</b>	0.41	<b>0.42</b>
	Wollondilly	36.01	<b>38.01</b>	28.45	<b>30.08</b>	2.55	<b>2.98</b>
	<b>Group average</b>	<b>40.12</b>	<b>39.57</b>	<b>31.64</b>	<b>29.50</b>	<b>1.37</b>	<b>1.41</b>



**Table 2.3 – Dissection of expenses from continuing operations**

Depreciation		Impairment to Total Expenditure		Other Expenses		Total expenditure	Total expenditure
2005/06	2006/07	2005/06	2006/07	2005/06	2006/07	2005/06	2006/07
%	%	%	%	%	%	\$'000	\$'000
24.57	<b>25.34</b>	0.00	<b>0.00</b>	11.13	<b>11.95</b>	72,396	<b>74,046</b>
19.80	<b>21.02</b>	0.00	<b>0.00</b>	8.99	<b>9.24</b>	37,052	<b>36,183</b>
18.74	<b>20.02</b>	0.00	<b>0.00</b>	7.41	<b>9.26</b>	50,845	<b>48,247</b>
20.45	<b>19.49</b>	0.00	<b>0.00</b>	10.66	<b>11.21</b>	51,771	<b>55,709</b>
23.06	<b>8.62</b>	0.00	<b>0.00</b>	9.43	<b>10.84</b>	47,104	<b>41,661</b>
24.34	<b>24.10</b>	0.00	<b>0.00</b>	14.30	<b>13.00</b>	26,181	<b>27,402</b>
22.28	<b>23.63</b>	0.00	<b>0.00</b>	7.68	<b>8.25</b>	50,632	<b>45,311</b>
21.95	<b>22.33</b>	0.00	<b>0.00</b>	6.14	<b>7.11</b>	45,814	<b>46,573</b>
27.70	<b>27.54</b>	0.00	<b>0.00</b>	8.83	<b>8.48</b>	79,907	<b>81,557</b>
27.55	<b>28.70</b>	0.00	<b>0.03</b>	8.81	<b>8.19</b>	82,126	<b>87,174</b>
26.42	<b>23.90</b>	0.00	<b>0.00</b>	12.40	<b>13.39</b>	11,235	<b>12,451</b>
25.40	<b>23.92</b>	0.00	<b>0.00</b>	14.03	<b>15.20</b>	54,716	<b>59,039</b>
19.47	<b>19.70</b>	0.10	<b>0.00</b>	10.78	<b>11.54</b>	57,597	<b>62,245</b>
26.04	<b>24.45</b>	0.00	<b>0.00</b>	10.57	<b>11.21</b>	35,968	<b>37,917</b>
21.19	<b>20.70</b>	0.00	<b>0.00</b>	11.80	<b>11.34</b>	46,257	<b>47,264</b>
28.32	<b>27.17</b>	0.00	<b>0.00</b>	7.61	<b>7.19</b>	38,500	<b>40,254</b>
16.20	<b>14.92</b>	0.00	<b>0.00</b>	8.16	<b>8.46</b>	35,718	<b>34,725</b>
24.71	<b>25.64</b>	0.00	<b>0.00</b>	6.32	<b>6.33</b>	37,379	<b>37,261</b>
12.78	<b>12.57</b>	0.00	<b>0.00</b>	7.19	<b>7.37</b>	35,665	<b>36,514</b>
18.11	<b>17.08</b>	0.00	<b>0.00</b>	7.82	<b>7.31</b>	55,602	<b>57,500</b>
15.13	<b>14.64</b>	0.00	<b>0.00</b>	12.48	<b>12.07</b>	23,867	<b>24,046</b>
16.82	<b>16.35</b>	0.00	<b>0.00</b>	10.73	<b>11.30</b>	41,230	<b>43,566</b>
21.75	<b>21.69</b>	0.00	<b>0.00</b>	9.39	<b>9.28</b>	36,106	<b>37,632</b>
19.33	<b>18.98</b>	0.00	<b>0.00</b>	8.55	<b>8.73</b>	55,057	<b>56,306</b>
23.67	<b>27.93</b>	0.00	<b>0.00</b>	6.71	<b>6.21</b>	83,582	<b>91,185</b>
16.44	<b>17.46</b>	0.00	<b>0.00</b>	8.65	<b>8.65</b>	75,114	<b>75,957</b>
17.66	<b>16.72</b>	0.00	<b>0.00</b>	11.19	<b>10.53</b>	42,609	<b>46,096</b>
23.23	<b>26.73</b>	0.00	<b>0.00</b>	9.88	<b>9.85</b>	33,345	<b>35,299</b>
20.14	<b>19.09</b>	0.00	<b>0.00</b>	13.10	<b>16.97</b>	46,622	<b>50,953</b>
25.47	<b>23.43</b>	0.00	<b>0.42</b>	7.34	<b>7.99</b>	28,500	<b>32,068</b>
28.21	<b>28.12</b>	0.00	<b>0.00</b>	8.73	<b>7.23</b>	76,955	<b>79,085</b>
16.22	<b>14.39</b>	0.00	<b>0.00</b>	9.31	<b>7.93</b>	59,473	<b>72,077</b>
22.61	<b>22.75</b>	0.00	<b>0.00</b>	15.37	<b>16.39</b>	55,160	<b>57,523</b>
<b>21.94</b>	<b>21.69</b>	<b>0.00</b>	<b>0.01</b>	<b>9.57</b>	<b>9.78</b>	<b>1,610,085</b>	<b>1,670,826</b>
26.75	<b>25.38</b>	0.00	<b>0.00</b>	10.16	<b>10.85</b>	115,063	<b>126,281</b>
18.60	<b>17.60</b>	0.00	<b>0.00</b>	9.22	<b>8.81</b>	148,212	<b>161,017</b>
19.60	<b>18.93</b>	0.00	<b>0.00</b>	10.22	<b>10.44</b>	121,814	<b>128,947</b>
23.18	<b>31.90</b>	0.00	<b>0.00</b>	10.31	<b>9.22</b>	93,983	<b>108,988</b>
20.32	<b>19.54</b>	0.00	<b>0.00</b>	12.10	<b>13.32</b>	162,642	<b>171,093</b>
<b>21.36</b>	<b>21.97</b>	<b>0.00</b>	<b>0.00</b>	<b>10.47</b>	<b>10.65</b>	<b>641,714</b>	<b>696,326</b>
16.19	<b>14.83</b>	0.00	<b>0.00</b>	8.02	<b>14.95</b>	38,039	<b>44,135</b>
15.67	<b>13.94</b>	0.00	<b>0.00</b>	9.16	<b>15.72</b>	49,373	<b>50,356</b>
26.87	<b>20.75</b>	0.00	<b>0.00</b>	6.13	<b>8.18</b>	32,920	<b>31,861</b>
<b>18.90</b>	<b>15.97</b>	<b>0.00</b>	<b>0.00</b>	<b>7.97</b>	<b>13.55</b>	<b>120,332</b>	<b>126,352</b>

**Table 2.3 – Dissection of expenses from continuing operations**

Group	Council	Employee costs		Materials and contracts		Borrowing costs	
		2005/06 %	2006/07 %	2005/06 %	2006/07 %	2005/06 %	2006/07 %
7	Baulkham Hills	36.83	<b>37.11</b>	23.62	<b>23.41</b>	0.00	<b>0.00</b>
	Blue Mountains	44.18	<b>45.30</b>	25.38	<b>24.69</b>	2.03	<b>2.56</b>
	Campbelltown	38.27	<b>40.72</b>	27.05	<b>23.13</b>	1.18	<b>1.46</b>
	Gosford	38.62	<b>37.60</b>	30.05	<b>28.43</b>	1.65	<b>1.73</b>
	Hornsby	40.43	<b>40.56</b>	33.60	<b>33.69</b>	2.05	<b>1.70</b>
	Liverpool	39.90	<b>40.75</b>	31.41	<b>32.13</b>	3.47	<b>3.01</b>
	Penrith	44.03	<b>43.46</b>	30.15	<b>31.08</b>	2.89	<b>2.73</b>
	Wyong	36.90	<b>34.50</b>	25.12	<b>31.79</b>	2.96	<b>3.36</b>
	<b>Group average</b>	<b>39.66</b>	<b>39.37</b>	<b>28.42</b>	<b>29.08</b>	<b>2.12</b>	<b>2.20</b>
8	Conargo	32.36	<b>34.87</b>	39.10	<b>39.58</b>	0.00	<b>0.00</b>
	Jerilderie	41.72	<b>36.12</b>	30.25	<b>33.94</b>	1.26	<b>1.25</b>
	Urana	27.56	<b>29.67</b>	32.73	<b>30.99</b>	1.12	<b>1.05</b>
	<b>Group average</b>	<b>34.17</b>	<b>33.72</b>	<b>33.80</b>	<b>34.87</b>	<b>0.83</b>	<b>0.78</b>
9	Balranald	38.18	<b>37.34</b>	24.86	<b>23.95</b>	2.69	<b>3.17</b>
	Bogan	35.68	<b>37.31</b>	32.39	<b>34.18</b>	1.82	<b>1.55</b>
	Bombala	41.79	<b>39.73</b>	32.48	<b>36.75</b>	1.02	<b>0.87</b>
	Boorowa	43.73	<b>36.99</b>	18.87	<b>26.42</b>	1.52	<b>2.41</b>
	Bourke	47.02	<b>40.65</b>	20.12	<b>22.16</b>	1.43	<b>1.85</b>
	Brewarrina	36.42	<b>39.52</b>	34.97	<b>28.69</b>	0.66	<b>1.22</b>
	Carrathool	38.08	<b>42.90</b>	27.27	<b>22.40</b>	1.77	<b>0.86</b>
	Central Darling	31.78	<b>36.51</b>	42.83	<b>39.36</b>	0.60	<b>0.62</b>
	Coolamon	42.64	<b>39.28</b>	25.25	<b>29.99</b>	0.51	<b>0.51</b>
	Coonamble	44.35	<b>40.68</b>	27.69	<b>29.33</b>	0.24	<b>0.19</b>
	Gilgandra	57.28	<b>56.89</b>	21.95	<b>22.49</b>	0.41	<b>0.37</b>
	Gloucester	26.63	<b>30.41</b>	46.99	<b>43.46</b>	0.28	<b>0.32</b>
	Gundagai	43.16	<b>43.43</b>	19.38	<b>16.80</b>	0.16	<b>0.21</b>
	Guyra	37.58	<b>35.63</b>	20.96	<b>27.47</b>	1.52	<b>1.24</b>
	Harden	28.23	<b>30.19</b>	45.44	<b>42.18</b>	1.53	<b>2.13</b>
	Hay	33.84	<b>33.95</b>	33.44	<b>31.28</b>	0.54	<b>0.65</b>
	Lockhart	33.92	<b>37.87</b>	28.24	<b>24.28</b>	0.63	<b>0.55</b>
	Murrumbidgee	31.94	<b>31.28</b>	35.15	<b>37.35</b>	0.02	<b>0.00</b>
	Tumbarumba	38.88	<b>30.89</b>	30.41	<b>44.23</b>	0.69	<b>0.42</b>
	Wakool	30.87	<b>35.22</b>	29.38	<b>25.28</b>	2.68	<b>3.04</b>
	Walcha	31.42	<b>35.42</b>	32.11	<b>33.72</b>	0.34	<b>0.44</b>
	Warren	37.05	<b>37.15</b>	30.32	<b>29.53</b>	0.82	<b>0.64</b>
	Weddin	38.60	<b>44.14</b>	23.78	<b>17.63</b>	0.05	<b>0.04</b>
	<b>Group average</b>	<b>38.02</b>	<b>38.34</b>	<b>30.36</b>	<b>30.41</b>	<b>0.95</b>	<b>0.99</b>

**Table 2.3 – Dissection of expenses from continuing operations**

Depreciation		Impairment to Total Expenditure		Other Expenses		Total expenditure	Total expenditure
2005/06	2006/07	2005/06	2006/07	2005/06	2006/07	2005/06	2006/07
%	%	%	%	%	%	\$'000	\$'000
15.55	<b>14.79</b>	0.00	<b>0.00</b>	24.00	<b>24.70</b>	79,430	<b>83,154</b>
18.65	<b>17.84</b>	0.00	<b>0.00</b>	9.75	<b>9.61</b>	74,375	<b>77,142</b>
10.99	<b>11.47</b>	0.00	<b>0.00</b>	22.51	<b>23.22</b>	99,108	<b>95,922</b>
20.17	<b>19.69</b>	0.00	<b>0.00</b>	9.51	<b>12.55</b>	170,429	<b>184,452</b>
12.55	<b>12.57</b>	0.00	<b>0.00</b>	11.37	<b>11.47</b>	92,791	<b>94,873</b>
18.06	<b>17.63</b>	0.00	<b>0.00</b>	7.16	<b>6.48</b>	94,878	<b>101,259</b>
14.23	<b>13.59</b>	0.00	<b>0.00</b>	8.71	<b>9.13</b>	123,488	<b>134,124</b>
22.79	<b>18.93</b>	0.00	<b>0.00</b>	12.23	<b>11.42</b>	155,057	<b>180,019</b>
<b>17.22</b>	<b>16.35</b>	<b>0.00</b>	<b>0.00</b>	<b>12.58</b>	<b>13.00</b>	<b>889,556</b>	<b>950,945</b>
16.74	<b>16.50</b>	0.00	<b>0.00</b>	11.80	<b>9.06</b>	5,263	<b>5,521</b>
19.23	<b>19.97</b>	0.00	<b>0.00</b>	7.54	<b>8.71</b>	6,179	<b>6,143</b>
26.12	<b>29.11</b>	0.00	<b>0.00</b>	12.47	<b>9.17</b>	5,631	<b>5,221</b>
<b>20.73</b>	<b>21.66</b>	<b>0.00</b>	<b>0.00</b>	<b>10.48</b>	<b>8.97</b>	<b>17,073</b>	<b>16,885</b>
23.77	<b>24.78</b>	0.00	<b>0.00</b>	10.50	<b>10.76</b>	7,325	<b>7,220</b>
21.49	<b>18.91</b>	0.00	<b>0.00</b>	8.62	<b>8.05</b>	9,144	<b>9,956</b>
17.07	<b>15.33</b>	0.00	<b>0.00</b>	7.64	<b>7.31</b>	6,059	<b>6,549</b>
24.74	<b>23.87</b>	0.00	<b>0.00</b>	11.14	<b>10.31</b>	6,561	<b>7,351</b>
24.99	<b>22.24</b>	0.00	<b>0.00</b>	6.44	<b>13.09</b>	11,561	<b>13,071</b>
17.56	<b>19.22</b>	0.00	<b>0.00</b>	10.39	<b>11.35</b>	7,578	<b>6,908</b>
26.12	<b>23.47</b>	0.00	<b>0.00</b>	6.76	<b>10.37</b>	11,619	<b>11,933</b>
15.25	<b>15.18</b>	0.00	<b>0.00</b>	9.54	<b>8.33</b>	10,483	<b>10,326</b>
17.51	<b>16.75</b>	0.00	<b>0.00</b>	14.09	<b>13.47</b>	6,991	<b>7,708</b>
20.56	<b>21.81</b>	0.00	<b>0.00</b>	7.16	<b>8.00</b>	12,591	<b>12,968</b>
13.21	<b>12.83</b>	0.00	<b>0.00</b>	7.15	<b>7.41</b>	15,195	<b>15,259</b>
17.30	<b>17.79</b>	0.00	<b>0.00</b>	8.80	<b>8.02</b>	15,437	<b>14,882</b>
23.19	<b>24.64</b>	0.00	<b>0.00</b>	14.11	<b>14.92</b>	5,572	<b>5,215</b>
24.35	<b>22.09</b>	0.00	<b>0.00</b>	15.59	<b>13.57</b>	7,100	<b>8,008</b>
16.53	<b>17.05</b>	0.00	<b>0.00</b>	8.27	<b>8.46</b>	10,323	<b>9,643</b>
23.00	<b>24.46</b>	0.00	<b>0.00</b>	9.18	<b>9.65</b>	7,647	<b>7,510</b>
26.46	<b>23.06</b>	0.00	<b>0.00</b>	10.75	<b>14.24</b>	7,253	<b>6,908</b>
21.17	<b>19.99</b>	0.00	<b>0.00</b>	11.72	<b>11.38</b>	4,299	<b>4,482</b>
21.71	<b>16.84</b>	0.00	<b>0.00</b>	8.31	<b>7.62</b>	9,432	<b>11,830</b>
20.34	<b>21.74</b>	0.00	<b>0.00</b>	16.73	<b>14.72</b>	10,129	<b>9,208</b>
26.21	<b>21.81</b>	0.00	<b>0.00</b>	9.92	<b>8.62</b>	9,474	<b>9,611</b>
25.17	<b>25.45</b>	0.00	<b>0.00</b>	6.64	<b>7.23</b>	9,679	<b>9,964</b>
30.37	<b>31.87</b>	0.00	<b>0.00</b>	7.19	<b>6.32</b>	7,484	<b>7,075</b>
<b>21.21</b>	<b>20.44</b>	<b>0.00</b>	<b>0.00</b>	<b>9.44</b>	<b>9.81</b>	208,936	<b>213,585</b>

**Table 2.3 – Dissection of expenses from continuing operations**

Group	Council	Employee costs		Materials and contracts		Borrowing costs	
		2005/06 %	2006/07 %	2005/06 %	2006/07 %	2005/06 %	2006/07 %
10	Berrigan	27.22	<b>34.66</b>	43.38	<b>24.30</b>	1.59	<b>3.21</b>
	Bland	33.24	<b>31.29</b>	38.01	<b>41.02</b>	0.72	<b>0.72</b>
	Blayney	37.90	<b>41.42</b>	26.18	<b>21.35</b>	2.16	<b>2.09</b>
	Cobar	42.18	<b>39.58</b>	29.64	<b>35.31</b>	0.00	<b>0.01</b>
	Cooma-Monaro	44.49	<b>43.49</b>	28.27	<b>28.69</b>	0.87	<b>0.69</b>
	Cootamundra	27.26	<b>25.78</b>	43.21	<b>41.44</b>	1.07	<b>0.92</b>
	Dungog	30.39	<b>32.50</b>	34.78	<b>34.40</b>	1.28	<b>1.50</b>
	Glen Innes Severn	41.29	<b>37.32</b>	27.03	<b>32.47</b>	2.89	<b>1.49</b>
	Gwydir	No Data	<b>20.57</b>	No Data	<b>43.36</b>	No Data	<b>2.05</b>
	Junee	36.42	<b>34.61</b>	42.87	<b>39.21</b>	2.66	<b>2.89</b>
	Kyogle	36.37	<b>35.72</b>	27.31	<b>27.60</b>	0.37	<b>0.64</b>
	Lachlan	37.92	<b>38.65</b>	28.61	<b>24.60</b>	0.63	<b>0.57</b>
	Liverpool Plains	36.23	<b>35.35</b>	25.33	<b>25.65</b>	0.92	<b>0.83</b>
	Murray	31.80	<b>31.58</b>	32.92	<b>34.11</b>	3.22	<b>2.38</b>
	Narrandera	45.06	<b>34.51</b>	29.85	<b>26.06</b>	0.05	<b>0.03</b>
	Narromine	31.86	<b>30.98</b>	36.81	<b>24.31</b>	0.18	<b>0.15</b>
	Oberon	40.25	<b>40.32</b>	27.72	<b>30.12</b>	0.73	<b>0.61</b>
	Snowy River	No Data	<b>39.04</b>	No Data	<b>26.31</b>	No Data	<b>0.77</b>
	Temora	39.75	<b>37.94</b>	30.35	<b>33.27</b>	0.04	<b>0.01</b>
	Tenterfield	38.33	<b>37.96</b>	28.25	<b>25.85</b>	0.62	<b>0.52</b>
	Upper Lachlan	39.78	<b>40.97</b>	26.94	<b>26.29</b>	1.43	<b>1.32</b>
	Uralla	46.44	<b>49.18</b>	31.45	<b>26.26</b>	1.48	<b>1.37</b>
	Walgett	32.62	<b>30.64</b>	42.22	<b>44.42</b>	0.31	<b>0.22</b>
	Wellington	39.83	<b>41.54</b>	22.35	<b>20.06</b>	1.70	<b>4.28</b>
	Wentworth	41.25	<b>39.07</b>	21.11	<b>27.68</b>	3.55	<b>2.89</b>
	<b>Group average</b>	<b>36.79</b>	<b>36.02</b>	<b>31.92</b>	<b>30.65</b>	<b>1.37</b>	<b>1.24</b>

**Table 2.3 – Dissection of expenses from continuing operations**

Depreciation		Impairment to Total Expenditure		Other Expenses		Total expenditure	Total expenditure
2005/06	2006/07	2005/06	2006/07	2005/06	2006/07	2005/06	2006/07
%	%	%	%	%	%	\$'000	\$'000
20.01	<b>27.15</b>	0.00	<b>0.00</b>	7.80	<b>10.69</b>	17,544	<b>13,931</b>
21.56	<b>20.16</b>	0.00	<b>0.00</b>	6.47	<b>6.80</b>	16,728	<b>17,745</b>
21.13	<b>21.73</b>	0.00	<b>0.00</b>	12.63	<b>13.41</b>	9,029	<b>8,946</b>
18.77	<b>16.90</b>	0.00	<b>0.00</b>	9.41	<b>8.20</b>	16,684	<b>19,138</b>
16.20	<b>17.05</b>	0.00	<b>0.00</b>	10.16	<b>10.08</b>	16,353	<b>16,244</b>
20.72	<b>18.53</b>	0.00	<b>0.00</b>	7.74	<b>13.32</b>	10,776	<b>12,017</b>
22.34	<b>20.63</b>	0.00	<b>0.00</b>	11.21	<b>10.98</b>	9,895	<b>10,478</b>
19.00	<b>19.85</b>	0.00	<b>0.58</b>	9.78	<b>8.87</b>	16,150	<b>18,547</b>
No Data	<b>26.16</b>	No Data	No Data	No Data	<b>7.87</b>	No Data	<b>20,184</b>
12.00	<b>15.39</b>	0.00	<b>0.00</b>	6.05	<b>7.90</b>	9,311	<b>9,941</b>
26.71	<b>27.17</b>	2.67	<b>0.00</b>	9.25	<b>8.87</b>	14,016	<b>13,628</b>
25.28	<b>27.72</b>	0.00	<b>0.00</b>	7.56	<b>8.46</b>	23,651	<b>23,426</b>
30.89	<b>30.04</b>	0.00	<b>0.00</b>	6.63	<b>8.14</b>	15,541	<b>16,836</b>
20.31	<b>19.61</b>	0.00	<b>0.00</b>	11.76	<b>12.32</b>	11,721	<b>12,725</b>
17.56	<b>14.21</b>	0.00	<b>0.00</b>	7.48	<b>25.19</b>	11,841	<b>15,670</b>
18.72	<b>16.23</b>	0.00	<b>0.00</b>	12.44	<b>28.33</b>	12,503	<b>14,950</b>
19.98	<b>18.39</b>	0.00	<b>0.00</b>	11.32	<b>10.57</b>	8,858	<b>10,018</b>
No Data	<b>19.20</b>	No Data	No Data	No Data	<b>14.69</b>	No Data	<b>19,689</b>
18.93	<b>17.27</b>	0.00	<b>0.00</b>	10.92	<b>11.51</b>	9,222	<b>10,061</b>
24.47	<b>26.61</b>	0.00	<b>0.00</b>	8.32	<b>9.07</b>	12,724	<b>12,188</b>
22.29	<b>21.86</b>	0.00	<b>0.00</b>	9.55	<b>9.57</b>	16,442	<b>17,449</b>
14.58	<b>15.57</b>	0.00	<b>0.00</b>	6.04	<b>7.62</b>	11,653	<b>12,620</b>
12.83	<b>12.96</b>	0.00	<b>0.00</b>	12.02	<b>11.75</b>	18,154	<b>18,724</b>
26.61	<b>25.04</b>	0.00	<b>0.00</b>	9.51	<b>9.08</b>	17,013	<b>17,721</b>
25.17	<b>22.84</b>	0.00	<b>0.00</b>	8.92	<b>7.52</b>	11,966	<b>12,948</b>
<b>20.87</b>	<b>20.97</b>	<b>0.11</b>	<b>0.03</b>	<b>9.05</b>	<b>11.13</b>	<b>337,273</b>	<b>375,824</b>

**Table 2.3 – Dissection of expenses from continuing operations**

Group	Council	Employee costs		Materials and contracts		Borrowing costs	
		2005/06 %	2006/07 %	2005/06 %	2006/07 %	2005/06 %	2006/07 %
11	Bellingen	32.29	<b>36.24</b>	33.60	<b>31.05</b>	0.67	<b>0.48</b>
	Cabonne	35.06	<b>33.83</b>	31.20	<b>31.86</b>	0.76	<b>0.67</b>
	Corowa	33.30	<b>32.30</b>	36.91	<b>37.23</b>	0.51	<b>0.62</b>
	Cowra	42.09	<b>38.26</b>	27.50	<b>31.45</b>	2.08	<b>2.32</b>
	Forbes	28.62	<b>26.39</b>	40.14	<b>43.30</b>	4.43	<b>3.71</b>
	Greater Hume	35.75	<b>35.41</b>	28.66	<b>28.15</b>	1.38	<b>1.37</b>
	Gunnedah	39.39	<b>38.51</b>	30.32	<b>35.38</b>	1.74	<b>1.51</b>
	Inverell	37.31	<b>37.38</b>	25.41	<b>24.85</b>	0.95	<b>0.91</b>
	Leeton	43.00	<b>38.15</b>	31.80	<b>31.98</b>	0.59	<b>0.42</b>
	Moree Plains	29.43	<b>38.56</b>	49.60	<b>35.00</b>	1.94	<b>2.63</b>
	Muswellbrook	39.91	<b>37.63</b>	24.96	<b>28.90</b>	2.38	<b>2.89</b>
	Nambucca	33.76	<b>32.57</b>	20.49	<b>23.89</b>	2.33	<b>2.35</b>
	Narrabri	22.16	<b>26.65</b>	47.50	<b>37.86</b>	1.75	<b>2.23</b>
	Palerang	No Data	<b>31.72</b>	No Data	<b>39.18</b>	No Data	<b>3.22</b>
	Parkes	36.21	<b>35.07</b>	32.68	<b>34.53</b>	0.03	<b>0.03</b>
	Tumut	36.85	<b>32.81</b>	14.93	<b>18.35</b>	0.22	<b>0.08</b>
	Upper Hunter	33.66	<b>38.41</b>	27.24	<b>22.45</b>	1.02	<b>1.03</b>
	Warrumbungle	No Data	<b>34.05</b>	No Data	<b>29.69</b>	No Data	<b>0.42</b>
	Yass Valley	32.18	<b>28.32</b>	21.41	<b>31.01</b>	3.20	<b>1.80</b>
	Young	32.25	<b>33.01</b>	32.71	<b>31.52</b>	2.87	<b>2.67</b>
	<b>Group average</b>	<b>34.37</b>	<b>34.31</b>	<b>31.75</b>	<b>31.37</b>	<b>1.44</b>	<b>1.58</b>
	<b>NSW State average</b>	<b>39.55</b>	<b>39.29</b>	<b>28.16</b>	<b>28.03</b>	<b>1.55</b>	<b>1.69</b>

**Table 2.3 – Dissection of expenses from continuing operations**

Depreciation		Impairment to Total Expenditure		Other Expenses		Total expenditure	Total expenditure
2005/06	2006/07	2005/06	2006/07	2005/06	2006/07	2005/06	2006/07
%	%	%	%	%	%	\$'000	\$'000
26.08	<b>23.82</b>	9.11	<b>0.00</b>	7.37	<b>8.41</b>	18,435	<b>18,534</b>
25.25	<b>26.14</b>	0.00	<b>0.00</b>	7.73	<b>7.50</b>	25,441	<b>25,531</b>
22.61	<b>23.32</b>	0.00	<b>0.00</b>	6.67	<b>6.53</b>	17,130	<b>17,472</b>
19.64	<b>18.88</b>	0.00	<b>0.00</b>	8.70	<b>9.08</b>	21,384	<b>21,822</b>
19.32	<b>18.37</b>	0.00	<b>0.00</b>	7.49	<b>8.24</b>	19,498	<b>21,605</b>
23.73	<b>24.35</b>	0.00	<b>0.00</b>	10.48	<b>10.72</b>	23,254	<b>22,498</b>
19.73	<b>19.00</b>	0.00	<b>0.00</b>	8.82	<b>5.60</b>	21,770	<b>23,441</b>
27.25	<b>26.66</b>	-0.26	<b>0.00</b>	9.09	<b>10.19</b>	22,849	<b>23,990</b>
16.46	<b>15.31</b>	0.00	<b>0.00</b>	8.15	<b>14.14</b>	12,571	<b>14,520</b>
13.86	<b>16.74</b>	1.90	<b>0.00</b>	5.17	<b>7.07</b>	40,718	<b>32,944</b>
25.41	<b>23.37</b>	0.00	<b>0.00</b>	7.34	<b>7.22</b>	21,499	<b>22,952</b>
31.44	<b>29.91</b>	0.00	<b>0.00</b>	11.97	<b>11.27</b>	19,852	<b>21,266</b>
17.21	<b>20.50</b>	0.00	<b>0.00</b>	11.38	<b>12.76</b>	28,767	<b>25,652</b>
No Data	<b>17.05</b>	No Data	<b>0.00</b>	No Data	<b>8.83</b>	No Data	<b>21,560</b>
23.16	<b>21.73</b>	0.00	<b>0.00</b>	7.91	<b>8.64</b>	24,015	<b>25,667</b>
35.35	<b>30.86</b>	0.00	<b>0.00</b>	12.65	<b>17.90</b>	18,754	<b>23,488</b>
23.96	<b>23.62</b>	0.00	<b>0.00</b>	14.11	<b>14.49</b>	24,407	<b>23,611</b>
No Data	<b>25.26</b>	No Data	<b>0.00</b>	No Data	<b>10.58</b>	No Data	<b>24,744</b>
25.34	<b>23.83</b>	0.00	<b>0.00</b>	17.88	<b>15.04</b>	18,483	<b>23,435</b>
20.74	<b>21.20</b>	0.00	<b>0.00</b>	11.43	<b>11.60</b>	13,757	<b>14,060</b>
<b>22.86</b>	<b>22.55</b>	<b>0.64</b>	<b>N/A</b>	<b>9.57</b>	<b>10.20</b>	<b>373,086</b>	<b>448,792</b>
<b>18.68</b>	<b>18.52</b>	<b>0.08</b>	<b>0.00</b>	<b>12.05</b>	<b>12.48</b>	<b>6,406,524</b>	<b>6,839,038</b>

## KEY PERFORMANCE INDICATOR

### Total expenses from continuing operations per capita

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This indicator measures the total expenses from continuing operations per head of population before excluding capital expenditure. It does not include water and sewerage rates.

The formula used for this indicator is:

$$\frac{\text{Total expenses from continuing operations}}{\text{Estimated resident population within council boundaries}}$$

Some factors affecting this indicator are:

- the socioeconomic characteristics of the area
- the rate of new development
- the demographic characteristics of the population
- the level of population increase or decrease.

### Comparative performance for 2004/05, 2005/06 and 2006/07

	2004/05	2005/06	2006/07
<b>Table B2.41</b>			
<b>Total expenses from continuing operations per capita#</b>	\$	\$	\$
NSW Mean	815	867	908
NSW High	3,380	4,036	3,961
NSW Low	515	493	512
NSW Median	1,062	1,115	1,181

*Note #:* Due to the inclusion of amortisation and impairment, the data for 2005/06 and 2006/07 may not be directly comparable with the results for 2004/05.

Data sources for this indicator: Council financial reports, income statement excluding water and sewerage from special schedule 1. The estimated resident population within council boundaries is the preliminary figure calculated by the ABS for 30 June 2006.



**Table 2.4 – Total expenses from continuing operations per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
1	Sydney	1,766.40	1,932.20	9.4	<b>2,086.89</b>	8.0
2	Ashfield	535.55	564.27	5.4	<b>593.89</b>	5.2
	Auburn	515.23	578.72	12.3	<b>608.11</b>	5.1
	Botany Bay	982.98	1,014.40	3.2	<b>1,019.97</b>	0.5
	Burwood	728.71	785.29	7.8	<b>836.14</b>	6.5
	Canada Bay	646.25	685.06	6.0	<b>690.33</b>	0.8
	Hunters Hill	614.19	651.85	6.1	<b>651.96</b>	0.0
	Kogarah	560.22	567.94	1.4	<b>593.56</b>	4.5
	Lane Cove	745.22	745.62	0.1	<b>808.49</b>	8.4
	Leichhardt	989.13	1,028.61	4.0	<b>1,067.42</b>	3.8
	Manly	1,017.44	1,126.29	10.7	<b>1,177.13</b>	4.5
	Mosman	942.29	974.86	3.5	<b>999.23</b>	2.5
	North Sydney	941.63	1,028.01	9.2	<b>1,072.78</b>	4.4
	Pittwater	836.57	865.03	3.4	<b>893.86</b>	3.3
	Strathfield	656.85	671.93	2.3	<b>674.41</b>	0.4
	Waverley	1,138.56	1,174.87	3.2	<b>1,210.92</b>	3.1
	Willoughby	893.11	964.77	8.0	<b>1,142.04</b>	18.4
	Woollahra	971.33	1,003.00	3.3	<b>1,069.75</b>	6.7
	<b>Group average</b>	<b>816.42</b>	<b>859.11</b>	<b>5.2</b>	<b>902.44</b>	<b>5.0</b>
3	Bankstown	569.56	591.58	3.9	<b>594.78</b>	0.5
	Blacktown	535.22	568.43	6.2	<b>607.88</b>	6.9
	Canterbury	540.70	573.39	6.0	<b>566.70</b>	-1.2
	Fairfield	589.23	602.42	2.2	<b>593.86</b>	-1.4
	Holroyd	584.09	608.35	4.2	<b>607.35</b>	-0.2
	Hurstville	611.62	628.44	2.7	<b>654.01</b>	4.1
	Ku-ring-gai	604.10	610.46	1.1	<b>639.53</b>	4.8
	Marrickville	760.01	830.98	9.3	<b>867.60</b>	4.4
	Parramatta	783.33	806.36	2.9	<b>848.93</b>	5.3
	Randwick	665.85	677.37	1.7	<b>704.69</b>	4.0
	Rockdale	518.66	562.41	8.4	<b>577.49</b>	2.7
	Ryde	619.01	657.94	6.3	<b>670.88</b>	2.0
	Sutherland	642.60	660.51	2.8	<b>705.97</b>	6.9
	Warringah	651.79	698.49	7.2	<b>713.11</b>	2.1
	<b>Group average</b>	<b>612.85</b>	<b>639.71</b>	<b>4.4</b>	<b>660.96</b>	<b>3.3</b>

Note #: Due to the inclusion of impairment, the data for 2005/06 and 2006/07 may not be directly comparable with the results for 2004/05.

**Table 2.4 – Total expenses from continuing operations per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
4	Albury	1,044.82	1,118.00	7.0	<b>1,184.89</b>	6.0
	Armidale Dumaresq	960.03	1,151.27	19.9	<b>1,108.25</b>	-3.7
	Ballina	783.19	991.29	26.6	<b>918.28</b>	-7.4
	Bathurst Regional	1,044.50	1,064.13	1.9	<b>1,131.81</b>	6.4
	Bega Valley	935.10	1,032.87	10.5	<b>1,049.15</b>	1.6
	Broken Hill	1,243.15	1,295.90	4.2	<b>1,378.03</b>	6.3
	Byron	1,052.56	1,274.95	21.1	<b>1,088.45</b>	-14.6
	Cessnock	856.64	944.58	10.3	<b>955.46</b>	1.2
	Clarence Valley	No Data	1,396.12	N/A	<b>1,448.90</b>	3.8
	Coffs Harbour	883.37	952.88	7.9	<b>966.27</b>	1.4
	Deniliquin	927.93	951.03	2.5	<b>1,074.35</b>	13.0
	Dubbo	1,214.32	1,013.98	-16.5	<b>1,072.96</b>	5.8
	Eurobodalla	1,065.40	1,084.92	1.8	<b>1,190.86</b>	9.8
	Goulburn Mulwaree	902.79	1,000.77	10.9	<b>1,013.11</b>	1.2
	Great Lakes	1,210.35	1,333.65	10.2	<b>1,348.04</b>	1.1
	Greater Taree	799.22	819.39	2.5	<b>854.47</b>	4.3
	Griffith	873.26	1,012.69	16.0	<b>977.44</b>	-3.5
	Kempsey	1,003.06	938.07	-6.5	<b>950.25</b>	1.3
	Kiama	1,658.41	1,751.98	5.6	<b>1,791.48</b>	2.3
	Lismore	900.71	1,043.27	15.8	<b>1,070.67</b>	2.6
	Lithgow	835.39	817.13	-2.2	<b>677.33</b>	-17.1
	Maitland	618.63	670.22	8.3	<b>695.99</b>	3.8
	Mid-Western Regional	1,253.02	1,377.31	9.9	<b>1,368.96</b>	-0.6
	Orange	1,106.46	1,040.14	-6.0	<b>801.85</b>	-22.9
	Port Macquarie-Hastings	728.16	944.73	29.7	<b>905.31</b>	-4.2
	Port Stephens	1,061.44	1,181.43	11.3	<b>1,193.35</b>	1.0
	Queanbeyan	783.66	767.06	-2.1	<b>889.19</b>	15.9
	Richmond Valley	1,109.94	1,304.36	17.5	<b>1,269.71</b>	-2.7
	Shellharbour	702.33	741.57	5.6	<b>804.12</b>	8.4
	Singleton	1,040.57	1,066.23	2.5	<b>1,200.95</b>	12.6
	Tamworth Regional	1,046.44	1,104.66	5.6	<b>1,115.85</b>	1.0
	Wagga Wagga	877.39	923.68	5.3	<b>1,119.88</b>	21.2
Wingecarribee	953.94	968.57	1.5	<b>999.47</b>	3.2	
	<b>Group average</b>	<b>945.75</b>	<b>1,030.20</b>	<b>8.9</b>	<b>1,049.43</b>	<b>1.9</b>
5	Lake Macquarie	608.19	604.58	-0.6	<b>666.05</b>	10.2
	Newcastle	970.48	1,008.47	3.9	<b>1,091.31</b>	8.2
	Shoalhaven	1,012.42	1,039.40	2.7	<b>1,090.28</b>	4.9
	Tweed	811.34	930.82	14.7	<b>931.60</b>	0.1
	Wollongong	810.26	846.26	4.4	<b>890.50</b>	5.2
		<b>Group average</b>	<b>815.62</b>	<b>850.19</b>	<b>4.2</b>	<b>903.62</b>
6	Camden	687.07	740.53	7.8	<b>841.32</b>	13.6
	Hawkesbury	726.09	719.89	-0.9	<b>729.85</b>	1.4
	Wollondilly	713.80	793.96	11.2	<b>759.01</b>	-4.4
		<b>Group average</b>	<b>710.16</b>	<b>746.26</b>	<b>5.1</b>	<b>774.56</b>

**Table 2.4 – Total expenses from continuing operations per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
7	Baulkham Hills	525.73	493.15	-6.2	<b>512.27</b>	3.9
	Blue Mountains	953.34	972.08	2.0	<b>1,018.11</b>	4.7
	Campbelltown	618.95	659.77	6.6	<b>643.91</b>	-2.4
	Gosford	683.26	760.73	11.3	<b>798.27</b>	4.9
	Hornsby	579.85	590.23	1.8	<b>603.23</b>	2.2
	Liverpool	545.31	557.48	2.2	<b>588.54</b>	5.6
	Penrith	656.83	693.93	5.6	<b>755.44</b>	8.9
	Wyong	684.54	697.84	1.9	<b>720.43</b>	3.2
	<b>Group average</b>	<b>634.92</b>	<b>657.05</b>	<b>3.5</b>	<b>683.13</b>	<b>4.0</b>
8	Conargo	2,678.39	2,946.69	10.0	<b>3,090.09</b>	4.9
	Jerilderie	2,960.17	3,115.98	5.3	<b>3,135.86</b>	0.6
	Urana	3,136.20	3,907.85	24.6	<b>3,657.53</b>	-6.4
	<b>Group average</b>	<b>2,909.06</b>	<b>3,274.30</b>	<b>12.6</b>	<b>3,263.29</b>	<b>-0.3</b>
9	Balranald	2,305.08	2,390.48	3.7	<b>2,312.06</b>	-3.3
	Bogan	2,210.12	2,503.38	13.3	<b>2,675.23</b>	6.9
	Bombala	2,100.98	2,165.35	3.1	<b>2,373.13</b>	9.6
	Boorowa	2,897.01	2,457.31	-15.2	<b>2,774.85</b>	12.9
	Bourke	2,802.50	2,525.09	-9.9	<b>2,910.73</b>	15.3
	Brewarrina	3,319.65	3,193.73	-3.8	<b>2,833.26</b>	-11.3
	Carrathool	3,219.17	3,211.06	-0.3	<b>3,261.64</b>	1.6
	Central Darling	3,379.65	4,036.16	19.4	<b>3,961.44</b>	-1.9
	Coolamon	1,523.96	1,627.82	6.8	<b>1,775.57</b>	9.1
	Coonamble	2,305.63	2,456.09	6.5	<b>2,510.11</b>	2.2
	Gilgandra	3,055.32	3,090.13	1.1	<b>3,085.76</b>	-0.1
	Gloucester	2,575.07	2,806.39	9.0	<b>2,697.11</b>	-3.9
	Gundagai	1,292.05	1,313.50	1.7	<b>1,199.26</b>	-8.7
	Guyra	1,387.98	1,347.09	-2.9	<b>1,577.27</b>	17.1
	Harden	2,287.72	2,245.96	-1.8	<b>2,088.44</b>	-7.0
	Hay	1,641.87	1,809.28	10.2	<b>1,777.56</b>	-1.8
	Lockhart	1,869.61	1,965.63	5.1	<b>1,811.34</b>	-7.8
	Murrumbidgee	1,258.73	1,482.06	17.7	<b>1,540.27</b>	3.9
	Tumbarumba	2,197.63	2,357.60	7.3	<b>3,012.94</b>	27.8
	Wakool	2,407.48	1,818.65	-24.5	<b>1,619.25</b>	-11.0
Walcha	2,176.33	2,632.35	21.0	<b>2,659.51</b>	1.0	
Warren	2,768.74	2,705.47	-2.3	<b>2,781.98</b>	2.8	
Weddin	1,907.40	1,878.38	-1.5	<b>1,786.33</b>	-4.9	
<b>Group average</b>	<b>2,273.22</b>	<b>2,306.07</b>	<b>1.4</b>	<b>2,349.34</b>	<b>1.9</b>	

**Table 2.4 – Total expenses from continuing operations per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
10	Berrigan	1,061.92	1,752.20	65.0	<b>1,268.24</b>	-27.6
	Bland	2,305.40	2,475.04	7.4	<b>2,576.04</b>	4.1
	Blayney	1,188.85	1,217.92	2.4	<b>1,193.36</b>	-2.0
	Cobar	2,673.90	2,970.48	11.1	<b>3,449.73</b>	16.1
	Cooma-Monaro	1,306.15	1,337.21	2.4	<b>1,306.29</b>	-2.3
	Cootamundra	1,123.75	1,115.05	-0.8	<b>1,147.02</b>	2.9
	Dungog	974.70	1,001.18	2.7	<b>1,058.27</b>	5.7
	Glen Innes Severn	1,628.29	1,619.23	-0.6	<b>1,864.51</b>	15.1
	Gwydir	No Data	No Data	N/A	<b>3,388.19</b>	N/A
	Junee	1,231.70	1,490.71	21.0	<b>1,574.64</b>	5.6
	Kyogle	1,277.73	1,388.16	8.6	<b>1,397.12</b>	0.6
	Lachlan	2,528.33	2,877.72	13.8	<b>2,815.23</b>	-2.2
	Liverpool Plains	1,616.69	1,768.08	9.4	<b>1,886.63</b>	6.7
	Murray	1,405.81	1,431.86	1.9	<b>1,514.15</b>	5.7
	Narrandera	1,635.73	1,540.72	-5.8	<b>1,693.38</b>	9.9
	Narromine	1,501.71	1,507.32	0.4	<b>1,480.52</b>	-1.8
	Oberon	1,411.97	1,375.62	-2.6	<b>1,530.26</b>	11.2
	Snowy River	No Data	No Data	N/A	<b>2,302.21</b>	N/A
	Temora	1,435.58	1,390.56	-3.1	<b>1,508.28</b>	8.5
	Tenterfield	1,487.67	1,628.66	9.5	<b>1,492.40</b>	-8.4
	Upper Lachlan	1,898.72	2,025.25	6.7	<b>2,116.54</b>	4.5
	Uralla	1,518.54	1,739.92	14.6	<b>1,858.31</b>	6.8
	Walgett	1,853.88	1,986.18	7.1	<b>2,054.06</b>	3.4
	Wellington	1,582.03	1,655.54	4.6	<b>1,684.03</b>	1.7
	Wentworth	1,260.36	1,271.23	0.9	<b>1,392.98</b>	9.6
	<b>Group average</b>	<b>1,560.82</b>	<b>1,540.90</b>	<b>-1.3</b>	<b>1,771.52</b>	<b>15.0</b>

**Table 2.4 – Total expenses from continuing operations per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
11	Bellingen	1,165.49	1,197.44	2.7	<b>1,210.85</b>	1.1
	Cabonne	1,648.42	1,899.32	15.2	<b>1,862.73</b>	-1.9
	Corowa	1,132.71	1,191.17	5.2	<b>1,149.35</b>	-3.5
	Cowra	1,170.00	1,362.00	16.4	<b>1,398.57</b>	2.7
	Forbes	1,745.44	1,647.18	-5.6	<b>1,840.05</b>	11.7
	Greater Hume	1,857.21	2,045.67	10.1	<b>1,952.10</b>	-4.6
	Gunnedah	1,448.54	1,610.57	11.2	<b>1,737.82</b>	7.9
	Inverell	1,110.62	1,165.00	4.9	<b>1,223.02</b>	5.0
	Leeton	713.09	823.05	15.4	<b>979.73</b>	19.0
	Moree Plains	1,858.18	2,267.57	22.0	<b>1,829.28</b>	-19.3
	Muswellbrook	1,048.96	1,150.24	9.7	<b>1,168.75</b>	1.6
	Nambucca	828.39	887.39	7.1	<b>967.12</b>	9.0
	Narrabri	1,465.06	1,844.55	25.9	<b>1,602.43</b>	-13.1
	Palerang	1,307.73	No Data	N/A	<b>1,600.41</b>	N/A
	Parkes	1,071.11	1,258.15	17.5	<b>1,320.42</b>	4.9
	Tumut	1,288.26	1,346.17	4.5	<b>1,728.22</b>	28.4
	Upper Hunter	1,561.15	1,565.55	0.3	<b>1,470.71</b>	-6.1
	Warrumbungle	N/A	No Data	N/A	<b>2,053.98</b>	N/A
	Yass Valley	1,066.36	1,258.27	18.0	<b>1,569.79</b>	24.8
	Young	921.97	930.95	1.0	<b>936.09</b>	0.6
	<b>Group average</b>	<b>1,250.31</b>	<b>1,326.35</b>	<b>6.1</b>	<b>1,454.99</b>	<b>9.7</b>
	<b>NSW State average</b>	<b>822.82</b>	<b>867.26</b>	<b>5.4</b>	<b>908.73</b>	<b>4.8</b>

## KEY PERFORMANCE INDICATOR

### Current ratio (unrestricted)

This indicator is a measure of a council's ability to meet its financial obligations such as paying for goods and services supplied. It assesses the level of liquidity and the ability to satisfy obligations as they fall due in the short term. A ratio of 1.5:1 indicates that unrestricted current assets are available on hand to meet unrestricted current liabilities. If the ratio is less than 1.5:1, the ratio is unsatisfactory and council may be unable to meet its short term commitments. A ratio of between 1.5:1 and 2:1 is satisfactory and shows that a council has sufficient liquid assets on hand to meet its short term liabilities. A ratio of 2:1 or better is generally viewed by the industry as good.

Unrestricted current assets are those where there is no form of restriction imposed by regulations or some other externally imposed requirement. Restricted current assets have restrictions on their use eg developer contributions, RTA contributions, water and sewerage rates, charges and grants, and domestic waste management charges.

The formula used for this indicator is:

$$\frac{\text{Current assets less all current external restrictions}}{\text{Current liabilities less current specific purpose liabilities}}$$

Some factors affecting this indicator are:

- planning and budgetary controls
- cash management and the timing of cash flows
- the level of restricted assets
- credit management policies and economic circumstances.

### Comparative performance for 2004/05, 2005/06 and 2006/07

The current ratios in NSW ranged from a low of 0.64:1 (Uralla Shire Council) to a high of 21.75:1 (Conargo Shire Council). There were eighteen councils in 2006/07 with a ratio lower than or equal to 1.5:1. In 2006/07, fourteen of the councils that had a current ratio of less than 1.5:1 were urban-based.

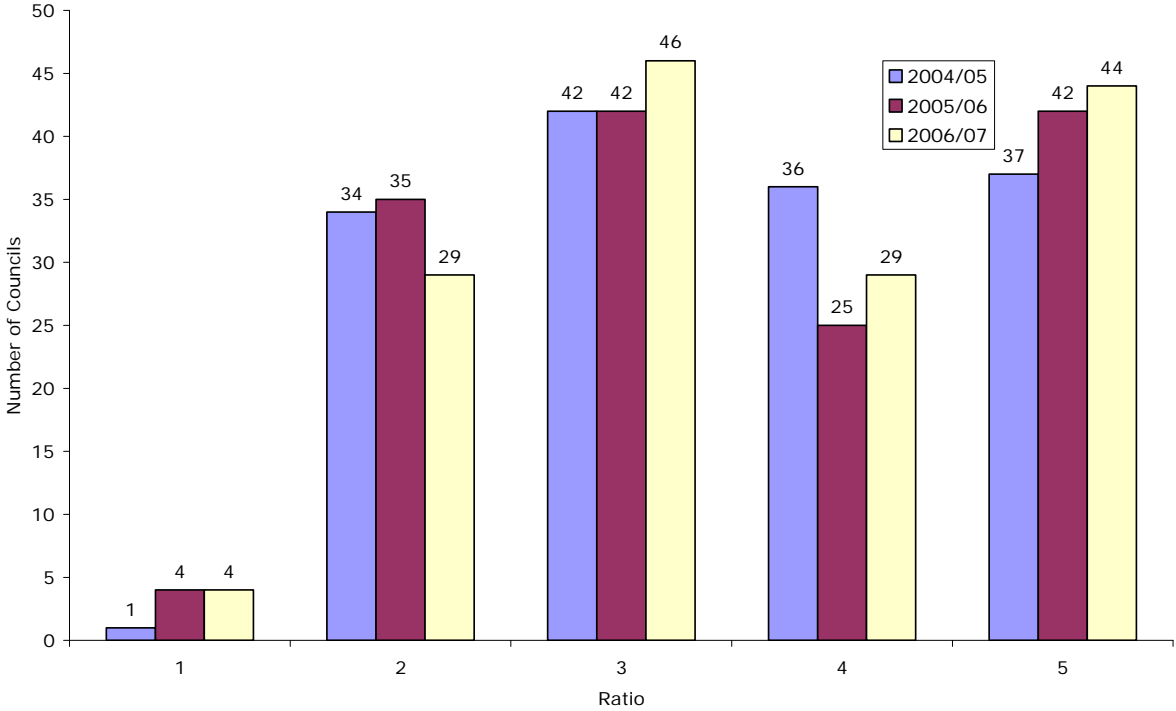
From the eleven categories of councils, group 7 had the lowest average current ratio with 1.88:1, while group 8 had the highest average current ratio with 8.7:1.

**Table B2.51** Percentage of councils in each current ratio (unrestricted) range#

Current ratio range	2004/05		2005/06		2006/07	
	No of councils	%	No of councils	%	No of councils	%
<=1	1	0.6	4	2.7	1	0.67
>1=2	34	22.7	35	23.6	34	19.1
>2=3	42	28.0	42	28.4	42	30.3
>3=4	36	24.0	25	16.9	36	19.1
>4	37	24.7	42	28.4	37	29.0
	170	100.0	150	100.0	148	100.0

*Note #:* Due to the inclusion of impairment, the data for 2005/06 and 2006/07 may not be directly comparable with the results for 2004/05.

**B2.52 - Range of current ratios for NSW councils from 2004/05 to 2006/07**



Data source for this indicator: Council financial reports, note 13.

**Table 2.5 – Current ratio (unrestricted)**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
1	Sydney	4.78	4.69	<b>6.15</b>
2	Ashfield	2.62	1.49	<b>2.40</b>
	Auburn	5.67	2.07	<b>2.40</b>
	Botany Bay	1.37	1.65	<b>1.59</b>
	Burwood	1.52	0.83	<b>1.40</b>
	Canada Bay	2.05	1.64	<b>1.36</b>
	Hunters Hill	3.75	3.84	<b>3.87</b>
	Kogarah	2.01	1.77	<b>1.85</b>
	Lane Cove	5.59	6.16	<b>5.78</b>
	Leichhardt	2.64	2.79	<b>2.89</b>
	Manly	2.02	2.16	<b>1.15</b>
	Mosman	1.61	1.46	<b>1.50</b>
	North Sydney	3.83	3.33	<b>2.15</b>
	Pittwater	2.00	2.57	<b>2.40</b>
	Strathfield	3.06	2.64	<b>3.62</b>
	Waverley	3.48	2.94	<b>3.36</b>
	Willoughby	3.17	7.01	<b>4.61</b>
	Woollahra	2.12	2.43	<b>3.04</b>
	<b>Group average</b>	2.70	2.67	<b>2.65</b>
3	Bankstown	2.89	2.90	<b>3.28</b>
	Blacktown	5.52	5.69	<b>6.05</b>
	Canterbury	2.96	3.79	<b>3.63</b>
	Fairfield	3.30	3.40	<b>3.32</b>
	Holroyd	3.68	4.00	<b>4.90</b>
	Hurstville	2.31	2.34	<b>2.47</b>
	Ku-ring-gai	1.67	2.05	<b>2.16</b>
	Marrickville	1.18	1.67	<b>1.25</b>
	Parramatta	2.36	2.35	<b>0.78</b>
	Randwick	2.92	2.78	<b>2.42</b>
	Rockdale	3.22	3.45	<b>2.61</b>
	Ryde	4.04	1.82	<b>1.71</b>
	Sutherland	1.68	2.21	<b>2.53</b>
	Warringah	3.32	3.52	<b>4.11</b>
	<b>Group average</b>	2.91	3.04	<b>2.52</b>



**Table 2.5 – Current ratio (unrestricted)**

Group	Council	2004/05	2005/06	2006/07
4	Albury	2.65	1.29	<b>1.64</b>
	Armidale Dumaresq	3.76	2.43	<b>2.49</b>
	Ballina	5.22	3.91	<b>3.39</b>
	Bathurst Regional	2.28	2.35	<b>2.25</b>
	Bega Valley	1.45	1.59	<b>1.58</b>
	Broken Hill	3.68	3.55	<b>3.78</b>
	Byron	2.70	1.10	<b>3.01</b>
	Cessnock	1.71	1.82	<b>1.22</b>
	Clarence Valley	No Data	0.76	<b>1.25</b>
	Coffs Harbour	2.10	1.12	<b>2.09</b>
	Deniliquin	1.49	1.84	<b>0.76</b>
	Dubbo	2.70	2.68	<b>3.20</b>
	Eurobodalla	1.27	1.47	<b>2.10</b>
	Goulburn Mulwaree	2.42	7.63	<b>2.92</b>
	Great Lakes	1.89	2.12	<b>2.47</b>
	Greater Taree	1.54	1.68	<b>1.85</b>
	Griffith	1.51	1.22	<b>1.26</b>
	Kempsey	1.22	1.07	<b>1.14</b>
	Kiama	2.14	1.75	<b>2.02</b>
	Lismore	3.19	3.21	<b>2.57</b>
	Lithgow	1.09	1.08	<b>3.17</b>
	Maitland	2.36	2.17	<b>2.62</b>
	Mid-Western Regional	3.37	4.05	<b>5.34</b>
	Orange	1.99	2.86	<b>2.72</b>
	Port Macquarie-Hastings	2.34	2.79	<b>3.49</b>
	Port Stephens	2.43	0.65	<b>1.89</b>
	Queanbeyan	3.88	4.96	<b>4.57</b>
Richmond Valley	3.64	3.81	<b>3.48</b>	
Shellharbour	4.87	4.39	<b>4.23</b>	
Singleton	3.74	3.68	<b>2.73</b>	
Tamworth Regional	3.24	4.19	<b>3.94</b>	
Wagga Wagga	5.44	4.62	<b>5.11</b>	
Wingecarribee	2.49	2.32	<b>2.53</b>	
	<b>Group average</b>	2.61	2.26	<b>2.54</b>
5	Lake Macquarie	2.94	2.51	<b>2.96</b>
	Newcastle	2.27	2.64	<b>2.52</b>
	Shoalhaven	2.03	2.51	<b>3.25</b>
	Tweed	2.44	2.25	<b>2.33</b>
	Wollongong	1.74	1.76	<b>1.70</b>
		<b>Group average</b>	2.23	2.30
6	Camden	2.27	1.75	<b>2.24</b>
	Hawkesbury	2.12	4.53	<b>3.63</b>
	Wollondilly	2.29	2.61	<b>2.38</b>
		<b>Group average</b>	2.22	2.63

**Table 2.5 – Current ratio (unrestricted)**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
7	Baulkham Hills	5.97	8.52	<b>6.95</b>
	Blue Mountains	1.09	1.51	<b>1.70</b>
	Campbelltown	1.81	1.90	<b>2.39</b>
	Gosford	1.59	1.23	<b>0.71</b>
	Hornsby	2.01	2.05	<b>2.20</b>
	Liverpool	1.75	1.74	<b>1.46</b>
	Penrith	1.07	1.19	<b>1.33</b>
	Wyong	2.07	1.63	<b>1.82</b>
	<b>Group average</b>	1.94	1.96	<b>1.88</b>
8	Conargo	12.85	11.95	<b>21.75</b>
	Jerilderie	3.54	2.95	<b>3.52</b>
	Urana	7.41	9.00	<b>8.37</b>
	<b>Group average</b>	6.62	6.94	<b>8.70</b>
9	Balranald	5.32	3.81	<b>3.89</b>
	Bogan	3.71	2.98	<b>2.98</b>
	Bombala	3.50	2.98	<b>2.72</b>
	Boorowa	3.83	5.17	<b>6.06</b>
	Bourke	1.01	1.30	<b>1.40</b>
	Brewarrina	2.83	2.82	<b>2.16</b>
	Carrathool	3.25	2.76	<b>6.84</b>
	Central Darling	4.41	2.41	<b>2.51</b>
	Coolamon	3.77	5.89	<b>8.84</b>
	Coonamble	6.93	4.29	<b>8.24</b>
	Gilgandra	1.65	2.25	<b>3.30</b>
	Gloucester	1.75	1.62	<b>1.42</b>
	Gundagai	2.66	3.59	<b>3.60</b>
	Guyra	5.13	3.42	<b>2.78</b>
	Harden	1.95	2.77	<b>3.69</b>
	Hay	5.78	6.53	<b>5.38</b>
	Lockhart	6.30	5.02	<b>6.97</b>
	Murrumbidgee	8.42	11.66	<b>15.40</b>
	Tumbarumba	3.54	4.40	<b>5.04</b>
	Wakool	0.92	1.13	<b>1.75</b>
Walcha	5.07	7.98	<b>4.85</b>	
Warren	3.58	3.97	<b>4.55</b>	
Weddin	7.27	4.31	<b>4.53</b>	
<b>Group average</b>	3.43	3.38	<b>3.88</b>	

**Table 2.5 – Current ratio (unrestricted)**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
10	Berrigan	2.42	1.33	<b>1.51</b>
	Bland	6.03	1.65	<b>3.80</b>
	Blayney	3.56	3.42	<b>2.98</b>
	Cobar	3.52	3.96	<b>2.30</b>
	Cooma-Monaro	13.26	2.91	<b>2.87</b>
	Cootamundra	4.11	3.92	<b>5.47</b>
	Dungog	2.21	1.75	<b>2.08</b>
	Glen Innes Severn	2.00	1.87	<b>2.26</b>
	Gwydir	No Data	No Data	<b>1.02</b>
	Junee	1.82	4.70	<b>3.42</b>
	Kyogle	4.13	4.09	<b>4.71</b>
	Lachlan	4.30	2.01	<b>3.28</b>
	Liverpool Plains	3.81	5.29	<b>6.06</b>
	Murray	3.12	2.68	<b>2.24</b>
	Narrandera	3.42	4.62	<b>4.12</b>
	Narromine	2.81	3.76	<b>4.23</b>
	Oberon	6.89	5.08	<b>3.41</b>
	Snowy River	No Data	No Data	<b>1.73</b>
	Temora	2.87	3.98	<b>2.99</b>
	Tenterfield	3.42	4.52	<b>4.76</b>
	Upper Lachlan	4.59	4.13	<b>2.63</b>
	Uralla	1.45	0.82	<b>0.64</b>
	Walgett	3.40	3.99	<b>3.59</b>
	Wellington	4.00	3.71	<b>5.80</b>
	Wentworth	2.14	1.90	<b>2.76</b>
	<b>Group average</b>	3.56	2.79	<b>2.76</b>

**Table 2.5 – Current ratio (unrestricted)**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
11	Bellingen	4.65	3.67	<b>4.40</b>
	Cabonne	5.61	5.40	<b>7.45</b>
	Corowa	2.55	3.70	<b>4.90</b>
	Cowra	2.18	2.71	<b>2.69</b>
	Forbes	5.19	4.77	<b>4.25</b>
	Greater Hume	1.75	2.02	<b>4.97</b>
	Gunnedah	2.30	5.57	<b>6.63</b>
	Inverell	10.55	9.65	<b>12.36</b>
	Leeton	5.03	5.28	<b>1.53</b>
	Moree Plains	2.73	2.28	<b>2.88</b>
	Muswellbrook	4.71	4.35	<b>3.59</b>
	Nambucca	1.81	2.18	<b>2.44</b>
	Narrabri	6.16	4.14	<b>6.09</b>
	Palerang	1.63	No Data	<b>1.89</b>
	Parkes	5.04	4.28	<b>8.80</b>
	Tumut	3.73	5.65	<b>4.70</b>
	Upper Hunter	4.09	5.30	<b>6.16</b>
	Warrumbungle	N/A	No Data	<b>3.26</b>
	Yass Valley	1.35	4.99	<b>4.20</b>
	Young	4.81	4.75	<b>5.54</b>
	<b>Group average</b>	<b>3.37</b>	<b>4.16</b>	<b>4.42</b>
	<b>NSW State average</b>	<b>2.82</b>	<b>2.77</b>	<b>2.83</b>

## KEY PERFORMANCE INDICATOR

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### Debt service ratio

This indicator assesses the degree to which revenues from continuing operations are committed to the repayment of debt. It is generally higher for councils in growth areas where loans have been required to fund infrastructure such as roads and water and sewerage works. Debt service costs include debt redemption from revenue, transfers to sinking funds and bank overdraft interest.

There is no set benchmark for the debt service ratio. The use of loan funds for infrastructure improvements and other capital purposes is considered to be a prudent financial strategy allowing for contribution to the cost of the asset through its life by the community. When assessing this financial indicator, the ratio may be compared over a number of years in conjunction with other financial performance ratios such as the current ratio.

The formula used for this indicator is:

$$\frac{\text{Net debt service cost} \times 100}{\text{Income from continuing operations}}$$

Some factors affecting this indicator are:

- the rate of new development
- debt policy
- interest rate movements and loan terms
- capital investment strategies and capital contributions policies
- the level of cash reserves
- the state of infrastructure/life stage of assets.

### Comparative performance for 2004/05, 2005/06 and 2006/07

Debt service ratios in NSW in 2006/07 ranged from a low of 0.0%, which indicates that the councils had no long term debt or significant revenues committed to servicing long term debt (19 Councils), to a high of 17.37% (Coffs Harbour City Council). 89 councils (58.6%) of the 152 councils had a debt service ratio of less than or equal to 5% and a further 37 councils (24.3%) had a ratio of greater than 5% and less than or equal to 10%. 6 councils (3.9%) had a ratio of greater than 10% and less than or equal to 15%. In 2006/07, the 81 urban councils (groups 1 to 7) had an average debt service ratio of 4.4% compared with the 71 rural councils (groups 8 to 11) who had an average debt service ratio of 3.1%.

In 2006/07, of the 11 categories of councils, group 4 had the highest average debt service ratio of 6.4% and group 8 had the lowest average ratio with 1.63%.

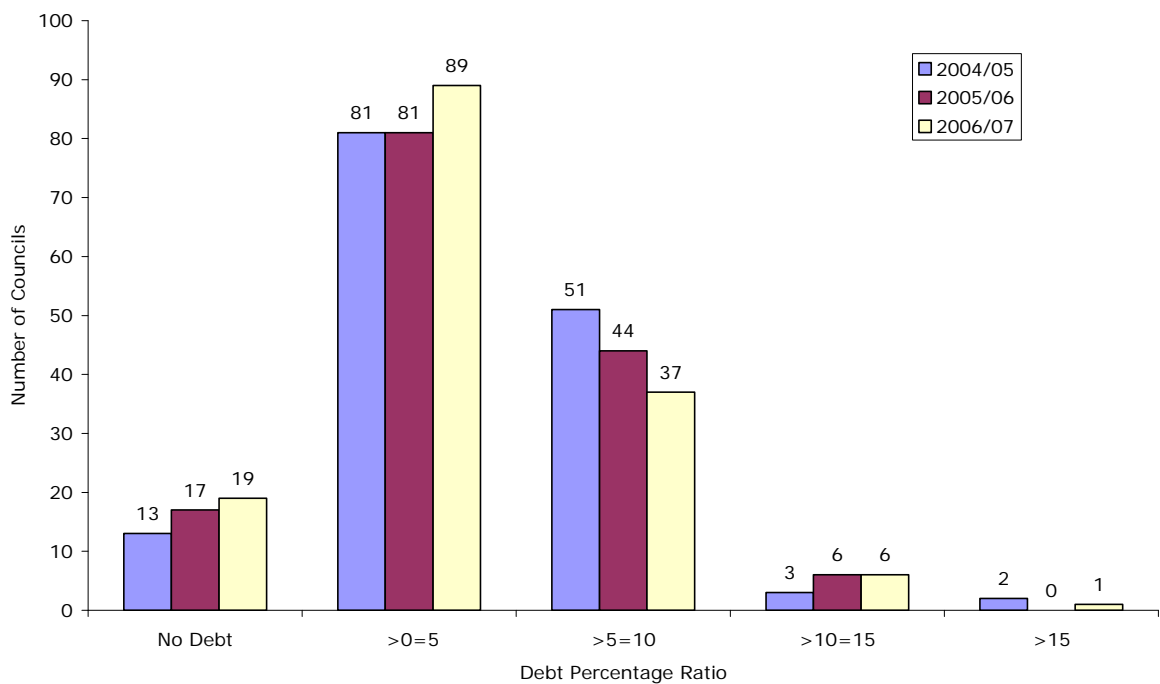
2004/05

2005/06

2006/07

TABLE 51	Debt service ratios t service ratio range	2004/05		2005/06		2006/07	
		No of councils	%	No of councils	%	No of councils	%
	No debt	13	8.7	17	11.5	19	12.5
	>0=5	34	22.7	35	23.6	89	58.6
	>5=10	42	28.0	42	28.4	37	24.3
	>10=15	36	24.0	25	16.9	6	3.9
	>15	37	24.7	42	28.4	1	0.7
		170	100.0	150	100.0	152	100.0

### B2.62 - Range of debt service ratios for NSW councils from 2004/05 to 2006/07



Data source for this indicator: Council financial reports, note 13.

## Table 2.6 – Debt service ratio

Group	Council	2004/05 %	2005/06 %	2006/07 %
1	Sydney	0.00	0.00	0.00
2	Ashfield	0.00	0.00	0.00
	Auburn	2.77	2.60	3.66
	Botany Bay	0.00	0.00	0.00
	Burwood	1.98	2.09	1.46
	Canada Bay	2.89	2.74	2.47
	Hunters Hill	4.24	4.00	3.91
	Kogarah	0.01	0.01	0.01
	Lane Cove	0.01	0.16	0.00
	Leichhardt	6.93	5.73	5.13
	Manly	3.25	3.08	3.18
	Mosman	5.34	6.51	6.56
	North Sydney	0.14	0.09	0.00
	Pittwater	3.87	2.32	1.88
	Strathfield	5.04	4.08	3.08
	Waverley	3.63	3.63	2.67
	Willoughby	1.04	2.15	0.79
	Woollahra	0.00	0.00	0.68
	<b>Group average</b>	<b>2.39</b>	<b>2.28</b>	<b>1.97</b>
3	Bankstown	4.75	5.09	4.75
	Blacktown	0.00	0.00	0.00
	Canterbury	0.40	0.36	0.38
	Fairfield	3.26	3.44	3.37
	Holroyd	5.10	4.31	4.11
	Hurstville	1.34	1.32	1.18
	Ku-ring-gai	4.40	3.19	3.17
	Marrickville	4.88	4.46	4.34
	Parramatta	7.20	7.55	6.80
	Randwick	0.00	0.00	0.00
	Rockdale	6.09	2.67	4.60
	Ryde	3.20	3.16	2.59
	Sutherland	4.05	3.82	3.67
	Warringah	2.46	2.22	3.41
	<b>Group average</b>	<b>3.21</b>	<b>2.99</b>	<b>3.03</b>

## Table 2.6 – Debt service ratio

Group	Council	2004/05	2005/06	2006/07
		%	%	%
4	Albury	6.16	6.29	4.91
	Armidale Dumaresq	7.85	8.66	10.39
	Ballina	4.66	2.64	3.39
	Bathurst Regional	6.56	7.18	7.22
	Bega Valley	4.97	5.38	7.02
	Broken Hill	0.00	0.00	0.00
	Byron	6.37	7.01	8.06
	Cessnock	3.99	4.47	4.35
	Clarence Valley	No Data	7.80	7.79
	Coffs Harbour	21.43	14.21	17.37
	Deniliquin	6.21	5.86	5.07
	Dubbo	0.17	4.24	4.92
	Eurobodalla	8.44	6.64	6.55
	Goulburn Mulwaree	5.80	7.16	9.72
	Great Lakes	7.27	7.19	7.79
	Greater Taree	7.43	7.36	7.95
	Griffith	0.22	2.46	3.94
	Kempsey	13.80	14.28	13.39
	Kiama	5.30	7.07	12.53
	Lismore	5.16	4.77	4.54
	Lithgow	2.16	2.83	2.79
	Maitland	4.50	5.07	4.56
	Mid-Western Regional	8.87	14.96	3.16
	Orange	6.44	7.22	7.62
	Port Macquarie-Hastings	6.10	7.07	11.50
	Port Stephens	4.93	5.42	5.51
	Queanbeyan	1.12	1.49	1.10
	Richmond Valley	2.91	1.95	4.01
	Shellharbour	0.00	0.00	0.00
	Singleton	3.22	3.03	2.62
Tamworth Regional	6.72	6.92	5.80	
Wagga Wagga	1.00	0.06	0.05	
Wingecarribee	8.64	6.54	4.20	
	<b>Group average</b>	<b>6.25</b>	<b>6.15</b>	<b>6.44</b>
5	Lake Macquarie	5.83	6.25	5.89
	Newcastle	2.41	1.80	2.43
	Shoalhaven	10.51	7.67	7.06
	Tweed	7.17	6.91	6.88
	Wollongong	2.14	2.32	1.25
		<b>Group average</b>	<b>5.33</b>	<b>4.73</b>
6	Camden	6.10	5.38	5.66
	Hawkesbury	0.02	0.02	0.02
	Wollondilly	3.38	2.30	2.76
		<b>Group average</b>	<b>2.75</b>	<b>2.30</b>



## Table 2.6 – Debt service ratio

Group	Council	2004/05	2005/06	2006/07
		%	%	%
7	Baulkham Hills	0.00	0.00	<b>0.00</b>
	Blue Mountains	6.62	6.49	<b>6.15</b>
	Campbelltown	5.08	5.39	<b>6.41</b>
	Gosford	4.21	4.06	<b>4.23</b>
	Hornsby	9.06	5.19	<b>4.91</b>
	Liverpool	7.55	7.58	<b>7.30</b>
	Penrith	8.55	7.20	<b>7.38</b>
	Wyong	16.10	11.07	<b>10.25</b>
	<b>Group average</b>	<b>7.55</b>	<b>6.16</b>	<b>6.09</b>
8	Conargo	0.00	0.00	<b>0.00</b>
	Jerilderie	4.65	3.41	<b>2.82</b>
	Urana	2.94	2.39	<b>2.35</b>
	<b>Group average</b>	<b>2.49</b>	<b>1.90</b>	<b>1.63</b>
9	Balranald	6.52	7.32	<b>7.95</b>
	Bogan	8.83	9.68	<b>8.70</b>
	Bombala	5.25	7.02	<b>2.33</b>
	Boorowa	2.45	3.16	<b>6.07</b>
	Bourke	7.15	6.83	<b>7.94</b>
	Brewarrina	2.07	1.88	<b>3.44</b>
	Carrathool	7.37	2.68	<b>4.99</b>
	Central Darling	1.08	1.05	<b>1.05</b>
	Coolamon	0.00	0.00	<b>0.00</b>
	Coonamble	0.96	0.74	<b>0.46</b>
	Gilgandra	3.52	1.97	<b>2.12</b>
	Gloucester	6.25	0.47	<b>0.42</b>
	Gundagai	2.27	0.00	<b>0.00</b>
	Guyra	4.73	4.61	<b>4.35</b>
	Harden	5.25	6.10	<b>8.23</b>
	Hay	0.09	0.08	<b>0.13</b>
	Lockhart	4.39	3.52	<b>3.44</b>
	Murrumbidgee	2.01	1.67	<b>0.00</b>
	Tumbarumba	0.22	1.23	<b>0.77</b>
	Wakool	9.09	11.56	<b>10.98</b>
Walcha	0.08	0.08	<b>0.23</b>	
Warren	4.22	3.98	<b>3.38</b>	
Weddin	0.00	0.00	<b>0.00</b>	
	<b>Group average</b>	<b>3.71</b>	<b>3.25</b>	<b>3.40</b>

### Table 2.6 – Debt service ratio

Group	Council	2004/05	2005/06	2006/07
		%	%	%
10	Berrigan	7.20	5.74	<b>6.65</b>
	Bland	0.00	0.00	<b>0.00</b>
	Blayney	3.55	3.73	<b>3.76</b>
	Cobar	0.00	0.00	<b>0.00</b>
	Cooma-Monaro	2.74	2.63	<b>2.32</b>
	Cootamundra	6.74	2.59	<b>2.35</b>
	Dungog	2.34	2.72	<b>3.24</b>
	Glen Innes Severn	6.85	6.40	<b>4.73</b>
	Gwydir	No Data	No Data	<b>6.98</b>
	Junee	9.51	4.08	<b>4.47</b>
	Kyogle	3.93	1.87	<b>1.87</b>
	Lachlan	0.01	0.00	<b>0.00</b>
	Liverpool Plains	1.90	1.81	<b>1.48</b>
	Murray	11.17	8.95	<b>6.41</b>
	Narrandera	0.15	0.09	<b>0.08</b>
	Narromine	0.66	0.67	<b>0.96</b>
	Oberon	3.18	1.16	<b>1.17</b>
	Snowy River	No Data	No Data	<b>1.07</b>
	Temora	3.71	4.07	<b>0.47</b>
	Tenterfield	3.47	2.38	<b>1.52</b>
	Upper Lachlan	4.31	3.42	<b>2.85</b>
	Uralla	5.15	4.79	<b>6.74</b>
	Walgett	3.56	3.80	<b>1.86</b>
Wellington	4.79	4.68	<b>8.84</b>	
Wentworth	8.04	10.91	<b>6.27</b>	
	<b>Group average</b>	<b>4.03</b>	<b>3.69</b>	<b>3.03</b>

### Table 2.6 – Debt service ratio

Group	Council	2004/05 %	2005/06 %	2006/07 %
11	Bellingen	2.41	1.47	<b>1.32</b>
	Cabonne	3.06	2.96	<b>2.54</b>
	Corowa	0.52	0.90	<b>1.01</b>
	Cowra	4.00	5.66	<b>4.15</b>
	Forbes	6.07	8.40	<b>7.86</b>
	Greater Hume	5.22	3.98	<b>3.96</b>
	Gunnedah	8.11	4.97	<b>2.97</b>
	Inverell	1.36	1.30	<b>1.21</b>
	Leeton	1.91	1.54	<b>1.06</b>
	Moree Plains	6.75	7.02	<b>5.04</b>
	Muswellbrook	3.06	2.59	<b>2.78</b>
	Nambucca	9.28	7.28	<b>6.36</b>
	Narrabri	5.09	4.33	<b>4.65</b>
	Palerang	3.90	No Data	<b>3.57</b>
	Parkes	0.00	0.00	<b>0.00</b>
	Tumut	2.22	1.14	<b>0.63</b>
	Upper Hunter	1.62	1.58	<b>1.59</b>
	Warrumbungle	N/A	No Data	<b>2.02</b>
	Yass Valley	6.96	5.93	<b>4.89</b>
	Young	4.23	4.30	<b>4.02</b>
	<b>Group average</b>	<b>3.87</b>	<b>3.47</b>	<b>3.13</b>
	<b>NSW State average</b>	4.54	<b>4.15</b>	<b>4.12</b>

## KEY PERFORMANCE INDICATOR

### Capital expenditure ratio

Councils control and have responsibility for assets such as roads, stormwater drainage, sewerage/water schemes, buildings and equipment. They need to ensure that operating and community assets are managed effectively and efficiently to meet community services expectations. An indication of good asset management is whether asset maintenance and replacement is keeping up with depreciation.

This indicator assesses a council's ability to replace or add to capital assets compared with the consumption (depreciation) of assets. It does not include land, water and sewerage assets.

The formula used for this indicator is:

$$\frac{\text{Total 2006/07 infrastructure, property, plant and equipment} - \text{total 2005/06 infrastructure, property, plant and equipment} \times 100}{2006/07 \text{ depreciation expense}}$$

Some factors affecting this indicator are:

- the capital expenditure policy
- the valuation methodology
- one off changes to asset base
- the depreciation rate used.

#### Comparative performance for 2004/05, 2005/06 and 2006/07

A ratio of 1:1 indicates that the increase in assets equals the amount of depreciation and impairment. Another way to view the 1:1 ratio is a dollar used to purchase a capital asset equals a dollar spent on depreciation and impairment. The ratio will generally be greater for 'growth' councils that are acquiring assets to build infrastructure.

	2004/05	2005/06	2006/07
<b>TABLE B2.71 Capital expenditure ratio#</b>			
NSW Mean	1.74	.99	1.40
NSW High	35.86	16.95	19.38
NSW Low	-8.6	-39.88	-24.21
NSW Median	1.28	1.25	1.18

*Note #: Due to the inclusion of amortisation and impairment, the data for 2005/06 and 2006/07 may not be directly comparable with the results for 2004/05.*

Data sources for this indicator: Council financial reports note 9(a) and note 4(d).

## Table 2.7 – Capital expenditure ratio

Group	Council	2004/05	2005/06	2006/07
		%	%	%
1	Sydney	N/A	-0.15	<b>1.67</b>
2	Ashfield	1.24	0.51	<b>0.64</b>
	Auburn	3.63	5.35	<b>0.96</b>
	Botany Bay	0.73	0.16	<b>0.26</b>
	Burwood	3.40	3.06	<b>2.57</b>
	Canada Bay	0.44	0.17	<b>1.11</b>
	Hunters Hill	2.92	-2.17	<b>0.63</b>
	Kogarah	-8.60	2.69	<b>1.07</b>
	Lane Cove	1.00	0.83	<b>0.78</b>
	Leichhardt	1.16	1.09	<b>1.68</b>
	Manly	1.79	7.06	<b>2.94</b>
	Mosman	0.90	-2.47	<b>0.62</b>
	North Sydney	1.70	0.44	<b>1.36</b>
	Pittwater	2.09	1.08	<b>1.55</b>
	Strathfield	0.67	0.70	<b>1.20</b>
	Waverley	1.25	-2.61	<b>2.02</b>
	Willoughby	0.99	0.07	<b>0.10</b>
	Woollahra	1.00	0.35	<b>0.87</b>
	<b>Group average</b>	<b>0.83</b>	<b>0.94</b>	<b>1.09</b>
3	Bankstown	1.34	1.23	<b>1.25</b>
	Blacktown	1.98	2.21	<b>1.35</b>
	Canterbury	2.23	1.42	<b>1.90</b>
	Fairfield	0.19	0.48	<b>1.09</b>
	Holroyd	0.67	0.55	<b>0.95</b>
	Hurstville	0.71	-0.02	<b>0.61</b>
	Ku-ring-gai	-0.05	1.17	<b>1.12</b>
	Marrickville	2.12	-0.02	<b>1.40</b>
	Parramatta	1.86	0.19	<b>1.16</b>
	Randwick	1.48	1.15	<b>1.29</b>
	Rockdale	-5.17	0.24	<b>7.27</b>
	Ryde	0.78	1.26	<b>8.85</b>
	Sutherland	0.89	0.58	<b>0.79</b>
	Warringah	0.52	0.95	<b>0.71</b>
	<b>Group average</b>	<b>0.95</b>	<b>0.93</b>	<b>1.96</b>

*Note #: Due to the inclusion of impairment, the data for 2005/06 and 2006/07 may not be directly comparable with the results for 2004/05.*

## Table 2.7 – Capital expenditure ratio

Group	Council	2004/05	2005/06	2006/07
		%	%	%
4	Albury	N/A	2.90	2.17
	Armidale Dumaresq	1.18	1.53	1.40
	Ballina	0.82	0.53	2.33
	Bathurst Regional	N/A	2.15	3.03
	Bega Valley	1.30	1.31	-24.22
	Broken Hill	0.26	0.43	0.31
	Byron	0.91	8.87	-0.38
	Cessnock	1.11	1.63	0.87
	Clarence Valley	N/A	2.25	-1.46
	Coffs Harbour	14.29	-9.63	2.20
	Deniliquin	1.12	0.30	1.18
	Dubbo	0.83	1.25	1.08
	Eurobodalla	3.00	2.12	3.29
	Goulburn Mulwaree	N/A	0.94	1.33
	Great Lakes	1.31	1.43	1.47
	Greater Taree	0.95	1.50	1.44
	Griffith	2.18	1.49	1.92
	Kempsey	1.23	1.23	0.95
	Kiama	2.10	2.93	6.42
	Lismore	2.66	3.35	1.78
	Lithgow	N/A	3.04	1.16
	Maitland	3.46	2.76	2.60
	Mid-Western Regional	N/A	0.81	0.97
	Orange	1.60	1.58	-5.77
	Port Macquarie-Hastings	2.48	1.13	2.50
	Port Stephens	2.14	1.37	1.04
	Queanbeyan	N/A	0.76	2.60
	Richmond Valley	0.18	0.95	0.54
	Shellharbour	1.43	0.95	0.97
	Singleton	1.29	1.36	1.18
Tamworth Regional	N/A	1.59	-0.17	
Wagga Wagga	1.31	2.28	1.48	
Wingecarribee	0.94	2.34	-3.42	
	<b>Group average</b>	<b>2.57</b>	<b>1.16</b>	<b>1.01</b>
5	Lake Macquarie	3.81	1.04	1.35
	Newcastle	0.76	-0.10	0.74
	Shoalhaven	1.25	1.63	1.96
	Tweed	1.28	4.13	3.08
	Wollongong	-0.18	1.37	0.75
		<b>Group average</b>	<b>1.37</b>	<b>1.29</b>
6	Camden	3.92	2.30	2.81
	Hawkesbury	3.44	0.60	-0.70
	Wollondilly	0.61	1.49	1.11
		<b>Group average</b>	<b>2.64</b>	<b>1.43</b>

**Table 2.7 – Capital expenditure ratio**

<b>Group</b>	<b>Council</b>	<b>2004/05</b> <b>%</b>	<b>2005/06</b> <b>%</b>	<b>2006/07</b> <b>%</b>
7	Baulkham Hills	2.13	1.86	<b>1.81</b>
	Blue Mountains	0.66	0.28	<b>0.75</b>
	Campbelltown	1.05	1.55	<b>0.50</b>
	Gosford	1.98	1.12	<b>2.07</b>
	Hornsby	0.77	0.19	<b>0.63</b>
	Liverpool	1.07	1.09	<b>2.12</b>
	Penrith	2.56	1.83	<b>1.60</b>
	Wyong	1.75	2.25	<b>2.00</b>
	<b>Group average</b>	<b>1.59</b>	<b>1.34</b>	<b>1.57</b>
8	Conargo	2.59	1.32	<b>2.26</b>
	Jerilderie	1.00	1.21	<b>1.01</b>
	Urana	0.95	-1.48	<b>3.83</b>
	<b>Group average</b>	<b>1.34</b>	<b>0.12</b>	<b>2.50</b>
9	Balranald	1.04	1.28	<b>1.17</b>
	Bogan	1.39	0.07	<b>0.24</b>
	Bombala	1.54	1.55	<b>-1.32</b>
	Boorowa	1.21	1.15	<b>3.01</b>
	Bourke	0.17	1.03	<b>3.20</b>
	Brewarrina	1.32	2.97	<b>2.09</b>
	Carrathool	1.38	0.48	<b>0.92</b>
	Central Darling	1.83	1.14	<b>1.98</b>
	Coolamon	3.05	3.22	<b>2.82</b>
	Coonamble	0.85	1.71	<b>0.80</b>
	Gilgandra	0.61	0.43	<b>-0.40</b>
	Gloucester	2.12	2.56	<b>1.94</b>
	Gundagai	2.17	1.76	<b>2.21</b>
	Guyra	1.26	1.18	<b>1.02</b>
	Harden	0.08	-1.23	<b>1.12</b>
	Hay	1.18	1.01	<b>-0.48</b>
	Lockhart	0.86	0.49	<b>2.66</b>
	Murrumbidgee	1.94	1.28	<b>1.67</b>
	Tumbarumba	1.48	2.28	<b>1.03</b>
	Wakool	0.73	1.33	<b>0.99</b>
Walcha	0.71	0.82	<b>1.69</b>	
Warren	-0.06	0.52	<b>-0.35</b>	
Weddin	0.75	0.95	<b>1.26</b>	
	<b>Group average</b>	<b>1.07</b>	<b>1.16</b>	<b>1.28</b>

**Table 2.7 – Capital expenditure ratio**

<b>Group</b>	<b>Council</b>	<b>2004/05 %</b>	<b>2005/06 %</b>	<b>2006/07 %</b>
10	Berrigan	1.85	16.95	<b>1.78</b>
	Bland	1.89	2.38	<b>0.69</b>
	Blayney	2.24	1.33	<b>1.76</b>
	Cobar	1.10	1.33	<b>1.52</b>
	Cooma-Monaro	N/A	1.35	<b>1.98</b>
	Cootamundra	1.28	0.86	<b>0.38</b>
	Dungog	1.62	2.23	<b>1.26</b>
	Glen Innes Severn	N/A	0.82	<b>0.12</b>
	Gwydir	No Data	No Data	<b>N/A</b>
	Junee	3.15	1.85	<b>19.39</b>
	Kyogle	0.35	6.26	<b>2.44</b>
	Lachlan	1.34	1.23	<b>1.32</b>
	Liverpool Plains	N/A	-0.05	<b>1.05</b>
	Murray	2.06	2.36	<b>-4.53</b>
	Narrandera	1.64	1.71	<b>1.23</b>
	Narromine	1.07	2.22	<b>1.16</b>
	Oberon	N/A	3.34	<b>2.57</b>
	Snowy River	No Data	No Data	<b>1.16</b>
	Temora	1.91	1.69	<b>1.71</b>
	Tenterfield	1.64	0.83	<b>1.00</b>
	Upper Lachlan	N/A	0.55	<b>-0.74</b>
	Uralla	2.56	2.12	<b>1.29</b>
	Walgett	0.28	1.67	<b>2.00</b>
Wellington	0.94	0.92	<b>0.80</b>	
Wentworth	1.43	1.45	<b>1.51</b>	
	<b>Group average</b>	<b>1.35</b>	<b>2.31</b>	<b>1.29</b>



**Table 2.7 – Capital expenditure ratio**

<b>Group</b>	<b>Council</b>	<b>2004/05</b> <b>%</b>	<b>2005/06</b> <b>%</b>	<b>2006/07</b> <b>%</b>
11	Bellingen	0.79	0.72	<b>0.85</b>
	Cabonne	0.32	0.37	<b>0.87</b>
	Corowa	N/A	-39.88	<b>1.41</b>
	Cowra	1.63	1.29	<b>1.22</b>
	Forbes	2.09	1.05	<b>0.74</b>
	Greater Hume	N/A	12.65	<b>0.65</b>
	Gunnedah	1.60	1.44	<b>1.60</b>
	Inverell	5.89	1.28	<b>0.39</b>
	Leeton	1.81	3.13	<b>5.53</b>
	Moree Plains	35.86	-0.24	<b>1.77</b>
	Muswellbrook	1.09	2.09	<b>2.51</b>
	Nambucca	4.13	1.35	<b>0.36</b>
	Narrabri	0.52	1.89	<b>1.11</b>
	Palerang	N/A	No Data	<b>1.93</b>
	Parkes	1.62	1.44	<b>-0.34</b>
	Tumut	N/A	1.66	<b>11.49</b>
	Upper Hunter	N/A	-20.08	<b>0.89</b>
	Warrumbungle	N/A	No Data	<b>N/A</b>
	Yass Valley	N/A	-3.06	<b>0.67</b>
	Young	1.08	1.02	<b>1.76</b>
	<b>Group average</b>	<b>5.10</b>	<b>-1.25</b>	<b>1.77</b>
	<b>NSW State average</b>	<b>1.74</b>	<b>0.99</b>	<b>1.41</b>

Corporate

## Corporate

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There are two key performance indicators for corporate:

- Number of equivalent full time staff
- Compliance with statutory reporting deadlines.

### KEY PERFORMANCE INDICATOR

#### Number of Equivalent Full Time Staff

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In 2001/02, Australian Accounting Standard AAS 37 'Financial Report Presentation and Disclosures' required councils to disclose the number of equivalent full time staff in their financial reports. This figure is based on the total number of full or part-time staff and casual staff on council's payroll on the last payday of June in each year. For example, 100 full time staff and 2 part-time staff who work 2.5 days per week equals 101 full time staff. It includes staff employed in council trading activities, such as water and sewerage.

Some factors affecting this indicator are:

- the council's budget and organisation structure
- the level of contracting out eg changes from day labour to contract work
- the type and extent of service delivery
- whether the council has created or reduced services
- boundary changes occurring during the year.

#### Comparative performance for 2004/05, 2005/06 and 2006/07

	2004/05	2005/06	2006/07
<b>TABLE B3.11</b> Number of equivalent full time staff			
NSW Mean	277	286	286
NSW High	1,443	1,447	1,512
NSW Low	29	31	30
NSW Median	181	188	183

Data source for this indicator: Council financial reports.

**Table 3.1 – Number of equivalent full time staff**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
				%		%
1	Sydney	1,442.75	1,446.70	0.3	<b>1,512.00</b>	4.5
2	Ashfield	168.00	165.00	-1.8	<b>167.00</b>	1.2
	Auburn	232.00	254.00	9.5	<b>253.00</b>	-0.4
	Botany Bay	379.00	364.00	-4.0	<b>355.00</b>	-2.5
	Burwood	177.00	185.00	4.5	<b>190.00</b>	2.7
	Canada Bay	238.00	267.00	12.2	<b>297.00</b>	11.2
	Hunters Hill	56.00	57.60	2.9	<b>58.00</b>	0.7
	Kogarah	235.56	233.00	-1.1	<b>231.00</b>	-0.9
	Lane Cove	174.00	174.00	0.0	<b>180.00</b>	3.4
	Leichhardt	440.00	448.00	1.8	<b>448.00</b>	0.0
	Manly	349.00	384.00	10.0	<b>401.00</b>	4.4
	Mosman	165.00	167.00	1.2	<b>168.00</b>	0.6
	North Sydney	300.00	320.00	6.7	<b>325.00</b>	1.6
	Pittwater	285.00	284.00	-0.4	<b>277.00</b>	-2.5
	Strathfield	140.00	138.00	-1.4	<b>146.00</b>	5.8
	Waverley	463.00	451.00	-2.6	<b>516.00</b>	14.4
	Willoughby	389.00	387.00	-0.5	<b>387.00</b>	0.0
	Woollahra	350.70	352.40	0.5	<b>377.30</b>	7.1
	<b>Group average</b>	<b>267.13</b>	<b>272.41</b>	<b>2.0</b>	<b>280.96</b>	<b>3.1</b>
3	Bankstown	712.00	704.26	-1.1	<b>707.13</b>	0.4
	Blacktown	1,275.00	1,282.00	0.5	<b>1,283.00</b>	0.1
	Canterbury	653.00	614.00	-6.0	<b>631.00</b>	2.8
	Fairfield	736.00	735.00	-0.1	<b>729.00</b>	-0.8
	Holroyd	390.00	406.00	4.1	<b>404.00</b>	-0.5
	Hurstville	301.06	292.00	-3.0	<b>294.00</b>	0.7
	Ku-ring-gai	463.00	471.00	1.7	<b>471.00</b>	0.0
	Marrickville	496.00	501.00	1.0	<b>490.00</b>	-2.2
	Parramatta	644.00	679.00	5.4	<b>762.00</b>	12.2
	Randwick	458.00	534.00	16.6	<b>523.00</b>	-2.1
	Rockdale	346.00	346.00	0.0	<b>369.60</b>	6.8
	Ryde	490.00	475.00	-3.1	<b>475.00</b>	0.0
	Sutherland	1,350.00	1,246.00	-7.7	<b>1,088.00</b>	-12.7
	Warringah	526.00	559.00	6.3	<b>559.00</b>	0.0
	<b>Group average</b>	<b>631.43</b>	<b>631.73</b>	<b>0.0</b>	<b>627.55</b>	<b>-0.7</b>

**Table 3.1 – Number of equivalent full time staff**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
				%		%
4	Albury	471.00	484.04	2.8	<b>435.00</b>	-10.1
	Armidale Dumaresq	219.00	219.00	0.0	<b>228.00</b>	4.1
	Ballina	246.00	249.00	1.2	<b>256.00</b>	2.8
	Bathurst Regional	346.00	344.00	-0.6	<b>343.00</b>	-0.3
	Bega Valley	278.00	265.35	-4.6	<b>286.60</b>	8.0
	Broken Hill	216.00	228.00	5.6	<b>226.00</b>	-0.9
	Byron	244.00	245.00	0.4	<b>253.50</b>	3.5
	Cessnock	263.00	279.00	6.1	<b>281.00</b>	0.7
	Clarence Valley	No Data	502.00	N/A	<b>508.00</b>	1.2
	Coffs Harbour	494.00	510.00	3.2	<b>477.00</b>	-6.5
	Deniliquin	60.00	87.00	45.0	<b>78.00</b>	-10.3
	Dubbo	275.00	296.00	7.6	<b>293.00</b>	-1.0
	Eurobodalla	405.00	420.00	3.7	<b>431.00</b>	2.6
	Goulburn Mulwaree	260.00	270.00	3.8	<b>280.00</b>	3.7
	Great Lakes	291.00	288.00	-1.0	<b>304.00</b>	5.6
	Greater Taree	238.00	240.00	0.8	<b>260.00</b>	8.3
	Griffith	275.00	280.00	1.8	<b>285.00</b>	1.8
	Kempsey	278.00	270.00	-2.9	<b>278.00</b>	3.0
	Kiama	242.00	242.00	0.0	<b>242.00</b>	0.0
	Lismore	260.00	265.00	1.9	<b>289.00</b>	9.1
	Lithgow	178.00	175.00	-1.7	<b>170.00</b>	-2.9
	Maitland	289.40	304.30	5.1	<b>308.10</b>	1.2
	Mid-Western Regional	238.00	237.00	-0.4	<b>237.00</b>	0.0
	Orange	311.42	340.20	9.2	<b>343.66</b>	1.0
	Port Macquarie-Hastings	478.00	509.00	6.5	<b>541.00</b>	6.3
	Port Stephens	411.50	405.50	-1.5	<b>417.50</b>	3.0
	Queanbeyan	263.00	266.00	1.1	<b>248.00</b>	-6.8
	Richmond Valley	216.00	227.00	5.1	<b>245.00</b>	7.9
	Shellharbour	277.00	320.00	15.5	<b>333.00</b>	4.1
	Singleton	184.00	190.00	3.3	<b>191.00</b>	0.5
Tamworth Regional	457.00	459.00	0.4	<b>465.00</b>	1.3	
Wagga Wagga	433.00	440.00	1.6	<b>419.00</b>	-4.8	
Wingecarribee	305.00	296.00	-3.0	<b>297.00</b>	0.3	
	<b>Group average</b>	<b>293.82</b>	<b>307.65</b>	<b>4.7</b>	<b>310.59</b>	<b>1.0</b>
5	Lake Macquarie	810.00	831.00	2.6	<b>848.00</b>	2.0
	Newcastle	899.00	935.00	4.0	<b>918.00</b>	-1.8
	Shoalhaven	703.00	711.00	1.1	<b>721.00</b>	1.4
	Tweed	640.00	660.00	3.1	<b>685.00</b>	3.8
	Wollongong	1,091.74	1,009.00	-7.6	<b>940.64</b>	-6.8
	<b>Group average</b>	<b>828.75</b>	<b>829.20</b>	<b>0.1</b>	<b>822.53</b>	<b>-0.8</b>
6	Camden	237.00	250.00	5.5	<b>255.00</b>	2.0
	Hawkesbury	316.00	331.00	4.7	<b>251.00</b>	-24.2
	Wollondilly	183.00	192.00	4.9	<b>187.00</b>	-2.6
	<b>Group average</b>	<b>245.33</b>	<b>257.67</b>	<b>5.0</b>	<b>231.00</b>	<b>-10.3</b>

**Table 3.1 – Number of equivalent full time staff**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
				%		%
7	Baulkham Hills	589.00	577.00	-2.0	<b>593.00</b>	2.8
	Blue Mountains	516.17	517.00	0.2	<b>492.00</b>	-4.8
	Campbelltown	581.00	650.00	11.9	<b>637.00</b>	-2.0
	Gosford	963.00	946.00	-1.8	<b>979.00</b>	3.5
	Hornsby	585.00	613.00	4.8	<b>584.00</b>	-4.7
	Liverpool	582.00	568.00	-2.4	<b>578.00</b>	1.8
	Penrith	931.00	916.00	-1.6	<b>963.18</b>	5.2
	Wyong	932.00	933.00	0.1	<b>865.00</b>	-7.3
	<b>Group average</b>	<b>709.90</b>	<b>715.00</b>	<b>0.7</b>	<b>711.40</b>	<b>-0.5</b>
8	Conargo	30.00	32.00	6.7	<b>34.00</b>	6.3
	Jerilderie	46.00	45.00	-2.2	<b>41.00</b>	-8.9
	Urana	29.42	31.00	5.4	<b>30.00</b>	-3.2
	<b>Group average</b>	<b>35.14</b>	<b>36.00</b>	<b>2.4</b>	<b>35.00</b>	<b>-2.8</b>
9	Balranald	45.00	47.00	4.4	<b>46.00</b>	-2.1
	Bogan	58.00	58.00	0.0	<b>62.00</b>	6.9
	Bombala	49.00	53.00	8.2	<b>54.00</b>	1.9
	Boorowa	57.00	57.00	0.0	<b>55.00</b>	-3.5
	Bourke	90.00	88.00	-2.2	<b>87.00</b>	-1.1
	Brewarrina	53.00	51.00	-3.8	<b>47.00</b>	-7.8
	Carrathool	86.00	86.00	0.0	<b>83.00</b>	-3.5
	Central Darling	49.20	53.00	7.7	<b>54.00</b>	1.9
	Coolamon	57.00	64.00	12.3	<b>65.00</b>	1.6
	Coonamble	102.00	111.00	8.8	<b>101.00</b>	-9.0
	Gilgandra	153.00	161.00	5.2	<b>162.00</b>	0.6
	Gloucester	90.00	86.00	-4.4	<b>89.00</b>	3.5
	Gundagai	53.00	50.00	-5.7	<b>49.00</b>	-2.0
	Guyra	48.90	56.00	14.5	<b>54.00</b>	-3.6
	Harden	52.00	53.00	1.9	<b>51.00</b>	-3.8
	Hay	51.00	51.00	0.0	<b>51.00</b>	0.0
	Lockhart	43.00	43.00	0.0	<b>38.00</b>	-11.6
	Murrumbidgee	32.00	33.00	3.1	<b>36.00</b>	9.1
	Tumbarumba	70.00	72.00	2.9	<b>73.00</b>	1.4
	Wakool	78.00	64.00	-17.9	<b>58.00</b>	-9.4
Walcha	57.00	59.00	3.5	<b>58.00</b>	-1.7	
Warren	70.00	73.00	4.3	<b>73.00</b>	0.0	
Weddin	59.00	61.00	3.4	<b>62.00</b>	1.6	
<b>Group average</b>	<b>65.25</b>	<b>66.52</b>	<b>1.9</b>	<b>65.57</b>	<b>-1.4</b>	

**Table 3.1 – Number of equivalent full time staff**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
				%		%
10	Berrigan	88.00	90.00	2.3	<b>87.00</b>	-3.3
	Bland	145.00	150.00	3.4	<b>146.00</b>	-2.7
	Blayney	67.00	67.00	0.0	<b>61.00</b>	-9.0
	Cobar	172.00	174.00	1.2	<b>173.00</b>	-0.6
	Cooma-Monaro	133.00	137.00	3.0	<b>139.00</b>	1.5
	Cootamundra	72.00	72.00	0.0	<b>68.00</b>	-5.6
	Dungog	65.00	68.00	4.6	<b>69.00</b>	1.5
	Glen Innes Severn	132.00	126.00	-4.5	<b>127.00</b>	0.8
	Gwydir	No Data	No Data	N/A	<b>146.00</b>	N/A
	Junee	74.00	74.00	0.0	<b>74.00</b>	0.0
	Kyogle	107.00	106.00	-0.9	<b>100.00</b>	-5.7
	Lachlan	162.00	168.00	3.7	<b>160.00</b>	-4.8
	Liverpool Plains	114.00	110.85	-2.8	<b>120.00</b>	8.3
	Murray	74.00	77.00	4.1	<b>77.00</b>	0.0
	Narrandera	100.00	104.38	4.4	<b>110.00</b>	5.4
	Narromine	82.00	80.00	-2.4	<b>80.00</b>	0.0
	Oberon	70.00	72.60	3.7	<b>74.00</b>	1.9
	Snowy River	No Data	No Data	N/A	<b>104.00</b>	N/A
	Temora	70.00	72.00	2.9	<b>79.00</b>	9.7
	Tenterfield	103.00	99.00	-3.9	<b>100.00</b>	1.0
	Upper Lachlan	132.00	137.00	3.8	<b>131.00</b>	-4.4
	Uralla	99.00	103.00	4.0	<b>100.00</b>	-2.9
	Walgett	123.00	100.00	-18.7	<b>106.00</b>	6.0
	Wellington	128.00	141.00	10.2	<b>144.00</b>	2.1
	Wentworth	100.00	99.00	-1.0	<b>100.00</b>	1.0
	<b>Group average</b>	<b>104.48</b>	<b>105.33</b>	<b>0.8</b>	<b>107.00</b>	<b>1.6</b>

**Table 3.1 – Number of equivalent full time staff**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
				%		%
11	Bellingen	115.00	108.00	-6.1	<b>121.00</b>	12.0
	Cabonne	185.00	177.00	-4.3	<b>175.00</b>	-1.1
	Corowa	98.00	98.00	0.0	<b>96.00</b>	-2.0
	Cowra	154.00	160.00	3.9	<b>153.00</b>	-4.4
	Forbes	100.00	100.00	0.0	<b>95.00</b>	-5.0
	Greater Hume	146.70	146.00	-0.5	<b>142.00</b>	-2.7
	Gunnedah	153.00	158.00	3.3	<b>152.83</b>	-3.3
	Inverell	185.00	186.25	0.7	<b>185.86</b>	-0.2
	Leeton	100.00	102.00	2.0	<b>110.00</b>	7.8
	Moree Plains	220.00	240.00	9.1	<b>240.00</b>	0.0
	Muswellbrook	133.00	187.00	40.6	<b>149.00</b>	-20.3
	Nambucca	130.00	126.00	-3.1	<b>117.00</b>	-7.1
	Narrabri	101.00	115.00	13.9	<b>116.00</b>	0.9
	Palerang	100.00	No Data	N/A	<b>114.00</b>	N/A
	Parkes	144.00	147.00	2.1	<b>146.00</b>	-0.7
	Tumut	123.00	123.00	0.0	<b>134.00</b>	8.9
	Upper Hunter	167.00	166.00	-0.6	<b>178.00</b>	7.2
	Warrumbungle	N/A	No Data	N/A	<b>169.00</b>	N/A
	Yass Valley	113.00	129.50	14.6	<b>129.00</b>	-0.4
	Young	98.00	93.00	-5.1	<b>94.00</b>	1.1
	<b>Group average</b>	<b>136.98</b>	<b>144.81</b>	<b>5.7</b>	<b>140.83</b>	<b>-2.7</b>
	<b>NSW State average</b>	<b>276.90</b>	<b>286.09</b>	<b>3.3</b>	<b>282.40</b>	<b>-1.3</b>



## KEY PERFORMANCE INDICATOR

### **Compliance with statutory planning and reporting deadlines**

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Councils are required to submit their annual reports to the Department of Local Government by 30 November each year. The annual report must include a State of the Environment (SoE) report. The SoE report is often submitted as a separate document due to its size or because it has been prepared as a regional SoE report with other councils.

In addition the annual report must include a statement on the council's performance in relation to access and equity activities to meet residents' needs. Access and equity activities are any activities that aim to promote social justice and enhance community well-being.

Councils are required to submit a current social/community plan to the Department of Local Government every five years to assist in the development of strategies and initiatives appropriate to the current and future needs of their local communities.

A copy of the council's audited financial reports and the auditor's report must be sent to the Director General and to the Australian Bureau of Statistics as soon as practicable after receiving the auditor's report (no later than 7 November). Councils must also include a complete copy of the audited financial report in their annual report.

The Director General may approve an extension of time for completing the financial report. If an extension has been granted for the financial report, the due date will be amended.

This indicator highlights the level of compliance by councils with the deadlines for submitting their annual reports, including SoE reports and a statement on the council's performance in relation to access and equity activities, social/community plans and audited financial reports.

Some factors affecting this indicator are:

- how efficiently the planning and reporting process is managed
- the efficiency of data management, including record keeping
- delays in receiving component sections eg the audited financial reports
- the availability of staff
- technical delays in publication.

### **Comparative performance for 2004/05, 2005/06 and 2006/07**

#### **Annual reports and SoE reports**

In 2006/07, the percentage of councils that submitted their annual reports and SoE reports by the due date was 73.0% and 72.4% respectively. A further 19.0% of annual reports and 21.7% of SoE reports were received in the subsequent four weeks.

In 2005/06, the percentage of councils that submitted their annual reports and SoE reports by the due date was 83.5% and 79.6% respectively. A further 9.2% of annual reports and 8.5% of SoE reports were received in the subsequent four weeks.

#### **Access and equity statements**

In 2006/07 98.0% of councils included access and equity statements in their annual reports.

#### **Social/Community plans**

98.0% of councils have submitted a current social/community plan.

## Financial reports

In 2006/07, 88.5% of councils met the due date for submitting financial reports. A further 5.9% were received in the subsequent four weeks. Seventeen extensions were granted. Only seven councils met the revised deadline.

In 2005/06, 89.5% of councils met the due date for submitting financial reports. Seventeen extensions were granted and only three met the revised deadline.

**TABLE B3.12 Compliance with statutory reporting deadlines**

	Annual reports		State of the Environment reports		Financial reports	
	No	%	No	%	No	%
On time	111	73.0	110	72.4	134	88.2
Late <=2 weeks	25	16.4	24	15.8	5	3.3
Late > 2 <= 4 weeks	4	2.6	8	5.3	4	2.6
Late > 4 <= 8 weeks	2	1.3	0	0.0	3	2.0
Late > 8 <= 16 weeks	0	0.0	0	2.0	2	1.3
Late > 16 weeks	1	0.7	3	2.0	4	2.6
Not received	9	5.9	7	4.6	0	0.0
Not Applicable	0	0.0	0	0.0	0	0.0
Total	152	100	152	100	152	100

### Symbols used for corporate reports received by the department

On Time	Received on or before time
<=2	Late – less than or equal to 2 weeks
<=4	Late – greater than 2 weeks and less than or equal to 4 weeks
<=8	Late – greater than 4 weeks and less than or equal to 8 weeks
<=16	Late – greater than 8 weeks and less than or equal to 16 weeks
>16	Late – greater than 16 weeks
Not received	At the time of compiling, the Department had not received report
Not Applicable	Report not required

**TABLE B3.13 Reporting of access and equity statements and social/community plans**

	Access and Equity Statements		Social/Community Plans	
	No	%	No	%
Received	149	98.0	149	98.0
Not received	3	2.0	3	2.0
Not applicable	0	0.0	0	0.0
Total	152	100	152	100

Data source for this indicator: Department of Local Government.

**Table 3.2(i) – Annual report received by department**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
1	Sydney	<=2	<=2	<b>On Time</b>
2	Ashfield	On Time	On Time	<b>On Time</b>
	Auburn	<=2	On Time	<b>On Time</b>
	Botany Bay	On Time	On Time	<=2
	Burwood	On Time	On Time	<b>On Time</b>
	Canada Bay	On Time	On Time	<b>On Time</b>
	Hunters Hill	On Time	On Time	<b>On Time</b>
	Kogarah	On Time	<=2	<=2
	Lane Cove	On Time	On Time	<b>On Time</b>
	Leichhardt	<=2	On Time	<b>On Time</b>
	Manly	On Time	On Time	<b>On Time</b>
	Mosman	On Time	On Time	<b>On Time</b>
	North Sydney	On Time	On Time	<b>On Time</b>
	Pittwater	On Time	On Time	<b>On Time</b>
	Strathfield	On Time	<=2	<b>On Time</b>
	Waverley	On Time	On Time	<b>On Time</b>
	Willoughby	On Time	On Time	<b>On Time</b>
	Woollahra	On Time	On Time	<b>On Time</b>
	Bankstown	On Time	On Time	<b>On Time</b>
	Blacktown	On Time	On Time	<=2
3	Canterbury	On Time	On Time	<b>On Time</b>
	Fairfield	On Time	Not received	<b>On Time</b>
	Holroyd	On Time	On Time	<b>On Time</b>
	Hurstville	<=2	On Time	<=2
	Ku-ring-gai	On Time	On Time	<b>On Time</b>
	Marrickville	On Time	On Time	<b>On Time</b>
	Parramatta	On Time	On Time	<b>On Time</b>
	Randwick	On Time	On Time	<b>On Time</b>
	Rockdale	On Time	On Time	<b>On Time</b>
	Ryde	<=2	On Time	<b>On Time</b>
	Sutherland	On Time	On Time	<b>On Time</b>
	Warringah	On Time	On Time	<b>On Time</b>

**Table 3.2(i) – Annual report received by department**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
4	Albury	On Time	On Time	<b>On Time</b>
	Armidale Dumaresq	<=2	On Time	<b>&lt;=2</b>
	Ballina	On Time	On Time	<b>On Time</b>
	Bathurst Regional	On Time	On Time	<b>On Time</b>
	Bega Valley	On Time	On Time	<b>On Time</b>
	Broken Hill	<=2	<=2	<b>&lt;=2</b>
	Byron	On Time	On Time	<b>On Time</b>
	Cessnock	On Time	On Time	<b>&lt;=2</b>
	Clarence Valley	Not Received	On Time	<b>On Time</b>
	Coffs Harbour	On Time	On Time	<b>On Time</b>
	Deniliquin	On Time	<=4	<b>&lt;=2</b>
	Dubbo	On Time	On Time	<b>On Time</b>
	Eurobodalla	On Time	On Time	<b>On Time</b>
	Goulburn Mulwaree	On Time	On Time	<b>On Time</b>
	Great Lakes	On Time	On Time	<b>On Time</b>
	Greater Taree	On Time	On Time	<b>On Time</b>
	Griffith	On Time	On Time	<b>On Time</b>
	Kempsey	On Time	<=8	<b>On Time</b>
	Kiama	On Time	On Time	<b>On Time</b>
	Lismore	On Time	On Time	<b>On Time</b>
	Lithgow	<=2	On Time	<b>On Time</b>
	Maitland	On Time	On Time	<b>&lt;=2</b>
	Mid-Western Regional	On Time	On Time	<b>On Time</b>
	Orange	On Time	On Time	<b>On Time</b>
	Port Macquarie-Hastings	<=2	On Time	<b>&lt;=2</b>
	Port Stephens	On Time	On Time	<b>&lt;=2</b>
	Queanbeyan	Not Received	On Time	<b>On Time</b>
	Richmond Valley	On Time	<=2	<b>On Time</b>
	Shellharbour	On Time	On Time	<b>On Time</b>
	Singleton	On Time	On Time	<b>On Time</b>
Tamworth Regional	<=2	On Time	<b>On Time</b>	
Wagga Wagga	On Time	On Time	<b>On Time</b>	
Wingecarribee	On Time	On Time	<b>On Time</b>	
5	Lake Macquarie	On Time	On Time	<b>On Time</b>
	Newcastle	On Time	<=12	<b>On Time</b>
	Shoalhaven	On Time	On Time	<b>On Time</b>
	Tweed	On Time	On Time	<b>On Time</b>
6	Wollongong	On Time	On Time	<b>On Time</b>
	Camden	On Time	On Time	<b>On Time</b>
	Hawkesbury	On Time	On Time	<b>On Time</b>
	Wollondilly	On Time	On Time	<b>On Time</b>

**Table 3.2(i) – Annual report received by department**

Group	Council	2004/05	2005/06	2006/07
7	Baulkham Hills	On Time	On Time	<b>On Time</b>
	Blue Mountains	<=2	On Time	<b>&lt;=8</b>
	Campbelltown	<=2	On Time	<b>On Time</b>
	Gosford	On Time	On Time	<b>On Time</b>
	Hornsby	On Time	On Time	<b>On Time</b>
	Liverpool	Not Received	On Time	<b>On Time</b>
	Penrith	On Time	On Time	<b>On Time</b>
	Wyong	On Time	On Time	<b>On Time</b>
8	Conargo	Not Received	On Time	<b>On Time</b>
	Jerilderie	<=2	On Time	<b>On Time</b>
	Urana	On Time	On Time	<b>On Time</b>
9	Balranald	On Time	Not received	<b>Not Received</b>
	Bogan	<=2	On Time	<b>On Time</b>
	Bombala	<=2	<=4	<b>&lt;=4</b>
	Boorowa	<=2	Not received	<b>On Time</b>
	Bourke	On Time	On Time	<b>On Time</b>
	Brewarrina	Not Received	On Time	<b>&lt;=4</b>
	Carrathool	<=2	On Time	<b>On Time</b>
	Central Darling	Not Received	Not received	<b>Not Received</b>
	Coolamon	On Time	On Time	<b>On Time</b>
	Coonamble	On Time	On Time	<b>On Time</b>
	Gilgandra	On Time	On Time	<b>On Time</b>
	Gloucester	On Time	On Time	<b>&lt;=2</b>
	Gundagai	<=2	On Time	<b>&lt;=2</b>
	Guyra	On Time	On Time	<b>On Time</b>
	Harden	<=2	On Time	<b>On Time</b>
	Hay	On Time	On Time	<b>&lt;=2</b>
	Lockhart	On Time	<=4	<b>On Time</b>
	Murrumbidgee	<=2	On Time	<b>&lt;=2</b>
	Tumbarumba	Not Received	On Time	<b>On Time</b>
	Wakool	<=2	<=2	<b>&lt;=16</b>
Walcha	On Time	On Time	<b>On Time</b>	
Warren	On Time	On Time	<b>&lt;=2</b>	
Weddin	On Time	On Time	<b>On Time</b>	

**Table 3.2(i) – Annual report received by department**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
10	Berrigan	On Time	On Time	<=2
	Bland	On Time	On Time	<=2
	Blayney	On Time	On Time	<b>On Time</b>
	Cobar	<=2	On Time	<=2
	Cooma-Monaro	On Time	On Time	<b>On Time</b>
	Cootamundra	On Time	On Time	<b>On Time</b>
	Dungog	On Time	On Time	<b>On Time</b>
	Glen Innes Severn	Not Received	On Time	<b>On Time</b>
	Gwydir	Not Received	Not received	<b>Not Received</b>
	Junee	On Time	On Time	<=2
	Kyogle	On Time	On Time	<b>On Time</b>
	Lachlan	On Time	On Time	<b>Not Received</b>
	Liverpool Plains	On Time	On Time	<b>On Time</b>
	Murray	On Time	On Time	<=2
	Narrandera	On Time	On Time	<b>On Time</b>
	Narromine	On Time	On Time	<b>On Time</b>
	Oberon	Not Received	On Time	<b>On Time</b>
	Snowy River	Not Received	Not received	<b>Not Received</b>
	Temora	On Time	On Time	<b>On Time</b>
	Tenterfield	<=2	On Time	<=4
	Upper Lachlan	On Time	On Time	<b>On Time</b>
	Uralla	Not Received	Not received	<b>Not Received</b>
	Walgett	Not Received	On Time	<b>On Time</b>
	Wellington	On Time	On Time	<b>On Time</b>
	Wentworth	Not Received	On Time	<b>On Time</b>

**Table 3.2(i) – Annual report received by department**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
11	Bellingen	Not Received	<=2	<b>Not Received</b>
	Cabonne	On Time	On Time	<b>On Time</b>
	Corowa	Not Received	On Time	<b>On Time</b>
	Cowra	<=2	On Time	<b>On Time</b>
	Forbes	<=2	On Time	<b>&lt;=2</b>
	Greater Hume	<=2	On Time	<b>On Time</b>
	Gunnedah	On Time	On Time	<b>On Time</b>
	Inverell	On Time	<=4	<b>On Time</b>
	Leeton	On Time	On Time	<b>On Time</b>
	Moree Plains	On Time	<=2	<b>On Time</b>
	Muswellbrook	Not Received	On Time	<b>On Time</b>
	Nambucca	On Time	On Time	<b>On Time</b>
	Narrabri	On Time	On Time	<b>&lt;=2</b>
	Palerang	Not Received	<=4	<b>Not Received</b>
	Parkes	On Time	On Time	<b>On Time</b>
	Tumut	<=2	<=2	<b>&lt;=2</b>
	Upper Hunter	<=2	On Time	<b>On Time</b>
	Warrumbungle	N/A	Not received	<b>Not Received</b>
	Leeton	On Time	On Time	<b>On Time</b>
	Yass Valley	On Time	On Time	<b>&lt;=4</b>
	Young	<=2	Not received	<b>&lt;=2</b>

**Table 3.2(ii) – State of the Environment report received by department**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
1	Sydney	<=2	<=2	<b>On Time</b>
2	Ashfield	Not Received	On Time	<b>On Time</b>
	Auburn	<=2	On Time	<b>On Time</b>
	Botany Bay	On Time	On Time	<b>On Time</b>
	Burwood	On Time	On Time	<b>On Time</b>
	Canada Bay	Not Received	On Time	<=4
	Hunters Hill	On Time	Not received	<b>On Time</b>
	Kogarah	On Time	<=2	<=2
	Lane Cove	On Time	On Time	<b>On Time</b>
	Leichhardt	<=2	On Time	<b>On Time</b>
	Manly	On Time	On Time	<b>On Time</b>
	Mosman	On Time	On Time	<b>On Time</b>
	North Sydney	On Time	On Time	<b>On Time</b>
	Pittwater	On Time	On Time	<b>On Time</b>
	Strathfield	On Time	Not received	<=16
	Waverley	On Time	On Time	<b>On Time</b>
	Willoughby	On Time	On Time	<b>On Time</b>
	Woollahra	On Time	On Time	<b>On Time</b>
3	Bankstown	On Time	On Time	<=4
	Blacktown	Not Received	On Time	<=4
	Canterbury	On Time	On Time	<=2
	Fairfield	On Time	Not received	<b>On Time</b>
	Holroyd	On Time	On Time	<b>On Time</b>
	Hurstville	On Time	<=16	<b>On Time</b>
	Ku-ring-gai	On Time	On Time	<b>On Time</b>
	Marrickville	On Time	On Time	<=2
	Parramatta	On Time	On Time	<b>On Time</b>
	Randwick	On Time	On Time	<b>On Time</b>
	Rockdale	On Time	On Time	<b>On Time</b>
	Ryde	On Time	On Time	<b>On Time</b>
	Sutherland	On Time	On Time	<b>On Time</b>
	Warringah	On Time	On Time	<b>On Time</b>



**Table 3.2(ii) – State of the Environment report received by department**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
4	Albury	On Time	On Time	On Time
	Armidale Dumaresq	On Time	On Time	On Time
	Ballina	On Time	On Time	On Time
	Bathurst Regional	On Time	On Time	On Time
	Bega Valley	On Time	On Time	On Time
	Broken Hill	<=2	<=2	On Time
	Byron	On Time	On Time	On Time
	Cessnock	<=2	On Time	On Time
	Clarence Valley	Not Received	On Time	On Time
	Coffs Harbour	On Time	On Time	On Time
	Deniliquin	On Time	<=4	<=4
	Dubbo	On Time	On Time	On Time
	Eurobodalla	On Time	On Time	On Time
	Goulburn Mulwaree	On Time	On Time	On Time
	Great Lakes	On Time	On Time	On Time
	Greater Taree	On Time	On Time	On Time
	Griffith	On Time	On Time	On Time
	Kempsey	On Time	<=8	On Time
	Kiama	On Time	On Time	On Time
	Lismore	On Time	On Time	<=2
	Lithgow	On Time	On Time	On Time
	Maitland	On Time	On Time	<=2
	Mid-Western Regional	On Time	<=2	On Time
	Orange	On Time	On Time	On Time
	Port Macquarie-Hastings	<=2	On Time	<=2
	Port Stephens	On Time	On Time	<=2
	Queanbeyan	On Time	On Time	<=2
	Richmond Valley	On Time	<=2	On Time
	Shellharbour	On Time	On Time	On Time
	Singleton	On Time	On Time	On Time
Tamworth Regional	<=2	On Time	On Time	
Wagga Wagga	<=2	On Time	On Time	
Wingecarribee	On Time	On Time	On Time	
5	Lake Macquarie	On Time	On Time	On Time
	Newcastle	On Time	<=12	On Time
	Shoalhaven	On Time	On Time	On Time
	Tweed	On Time	On Time	On Time
	Wollongong	On Time	On Time	On Time
6	Camden	On Time	On Time	On Time
	Hawkesbury	On Time	On Time	On Time
	Wollondilly	On Time	On Time	On Time

**Table 3.2(ii) – State of the Environment report received by department**

Group	Council	2004/05	2005/06	2006/07
7	Baulkham Hills	On Time	On Time	On Time
	Blue Mountains	Not Received	Not received	On Time
	Campbelltown	On Time	On Time	<=2
	Gosford	On Time	On Time	<=2
	Hornsby	On Time	On Time	On Time
	Liverpool	<=4	On Time	<=2
	Penrith	On Time	<=12	On Time
	Wyong	On Time	On Time	<=16
8	Conargo	On Time	On Time	On Time
	Jerilderie	On Time	On Time	<=2
	Urana	On Time	On Time	On Time
9	Balranald	On Time	Not received	On Time
	Bogan	<=2	On Time	On Time
	Bombala	On Time	Not received	<=4
	Boorowa	On Time	Not received	On Time
	Bourke	On Time	On Time	On Time
	Brewarrina	Not Received	On Time	<=2
	Carrathool	On Time	On Time	On Time
	Central Darling	Not Received	Not received	Not Received
	Coolamon	On Time	On Time	On Time
	Coonamble	<=2	On Time	On Time
	Gilgandra	On Time	On Time	On Time
	Gloucester	On Time	On Time	<=2
	Gundagai	On Time	On Time	<=2
	Guyra	On Time	On Time	On Time
	Harden	On Time	On Time	On Time
	Hay	On Time	On Time	On Time
	Lockhart	Not Received	<=4	On Time
	Murrumbidgee	<=2	On Time	<=2
	Tumbarumba	On Time	On Time	Not Received
	Wakool	On Time	<=2	<=2
Walcha	On Time	On Time	On Time	
Warren	On Time	On Time	<=2	
Weddin	On Time	On Time	On Time	

**Table 3.2(ii) – State of the Environment report received by department**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
10	Berrigan	On Time	On Time	On Time
	Bland	On Time	On Time	< =2
	Blayney	Not Received	On Time	Not Received
	Cobar	< =2	On Time	< =2
	Cooma-Monaro	On Time	On Time	On Time
	Cootamundra	On Time	Not received	On Time
	Dungog	On Time	On Time	On Time
	Glen Innes Severn	NA	On Time	On Time
	Gwydir	Not Received	Not received	Not Received
	Junee	On Time	On Time	< =2
	Kyogle	Not Received	On Time	On Time
	Lachlan	On Time	On Time	On Time
	Liverpool Plains	On Time	On Time	On Time
	Murray	On Time	On Time	On Time
	Narrandera	On Time	On Time	On Time
	Narromine	On Time	On Time	On Time
	Oberon	< =4	On Time	On Time
	Snowy River	On Time	Not received	Not Received
	Temora	< =2	On Time	On Time
	Tenterfield	< =2	On Time	< =4
	Upper Lachlan	On Time	On Time	On Time
	Uralla	On Time	Not received	On Time
	Walgett	Not Received	On Time	On Time
	Wellington	On Time	On Time	On Time
	Wentworth	On Time	On Time	On Time

**Table 3.2(ii) – State of the Environment report received by department**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
11	Bellingen	Not Received	<=2	<b>On Time</b>
	Cabonne	On Time	On Time	<b>On Time</b>
	Corowa	On Time	On Time	<b>&lt;=4</b>
	Cowra	<=2	On Time	<b>On Time</b>
	Forbes	<=2	On Time	<b>&lt;=2</b>
	Greater Hume	On Time	On Time	<b>&lt;=2</b>
	Gunnedah	On Time	On Time	<b>On Time</b>
	Inverell	On Time	<=4	<b>On Time</b>
	Leeton	Not Received	On Time	<b>Not Received</b>
	Moree Plains	On Time	<=2	<b>On Time</b>
	Muswellbrook	Not Received	On Time	<b>On Time</b>
	Nambucca	On Time	On Time	<b>On Time</b>
	Narrabri	On Time	On Time	<b>&lt;=2</b>
	Palerang	On Time	<=4	<b>On Time</b>
	Parkes	On Time	On Time	<b>On Time</b>
	Tumut	On Time	<=2	<b>On Time</b>
	Upper Hunter	<=2	On Time	<b>On Time</b>
	Warrumbungle	N/A	Not received	<b>&lt;=16</b>
	Yass Valley	On Time	On Time	<b>&lt;=4</b>
	Young	On Time	Not received	<b>Not Received</b>

**Table 3.2(iii) – Financial report received by department**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
1	Sydney	On Time	On Time	<=2
2	Ashfield	On Time	On Time	<b>On Time</b>
	Auburn	On Time	On Time	<b>On Time</b>
	Botany Bay	On Time	On Time	<b>On Time</b>
	Burwood	On Time	On Time	<=2
	Canada Bay	On Time	On Time	<b>On Time</b>
	Hunters Hill	On Time	On Time	<b>On Time</b>
	Kogarah	On Time	On Time	<b>On Time</b>
	Lane Cove	On Time	On Time	<b>On Time</b>
	Leichhardt	On Time	On Time	<b>On Time</b>
	Manly	On Time	On Time	<b>On Time</b>
	Mosman	On Time	On Time	<b>On Time</b>
	North Sydney	On Time	On Time	<b>On Time</b>
	Pittwater	On Time	On Time	<b>On Time</b>
	Strathfield	On Time	<=2	<b>On Time</b>
	Waverley	On Time	On Time	<b>On Time</b>
	Willoughby	On Time	On Time	<b>On Time</b>
	Woollahra	On Time	On Time	<b>On Time</b>
3	Bankstown	On Time	On Time	<b>On Time</b>
	Blacktown	On Time	On Time	<b>On Time</b>
	Canterbury	On Time	On Time	<b>On Time</b>
	Fairfield	On Time	On Time	<b>On Time</b>
	Holroyd	On Time	On Time	<b>On Time</b>
	Hurstville	On Time	On Time	<b>On Time</b>
	Ku-ring-gai	On Time	On Time	<b>On Time</b>
	Marrickville	On Time	On Time	<b>On Time</b>
	Parramatta	On Time	On Time	<b>On Time</b>
	Randwick	On Time	On Time	<b>On Time</b>
	Rockdale	On Time	On Time	<b>On Time</b>
	Ryde	On Time	On Time	<b>On Time</b>
	Sutherland	On Time	On Time	<b>On Time</b>
	Warringah	On Time	On Time	<b>On Time</b>

**Table 3.2(iii) – Financial report received by department**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
4	Albury	On Time	On Time	<b>On Time</b>
	Armidale Dumaresq	On Time	<=16	<b>&gt;16 late</b>
	Ballina	On Time	On Time	<b>On Time</b>
	Bathurst Regional	On Time	On Time	<b>On Time</b>
	Bega Valley	On Time	On Time	<b>On Time</b>
	Broken Hill	On Time	On Time	<b>&lt;=2</b>
	Byron	On Time	On Time	<b>On Time</b>
	Cessnock	On Time	On Time	<b>On Time</b>
	Clarence Valley	Not Received	<=16	<b>On Time</b>
	Coffs Harbour	On Time	On Time	<b>&lt;=2</b>
	Deniliquin	On Time	On Time	<b>&lt;=8</b>
	Dubbo	On Time	On Time	<b>On Time</b>
	Eurobodalla	On Time	On Time	<b>On Time</b>
	Goulburn Mulwaree	On Time	On Time	<b>On Time</b>
	Great Lakes	On Time	On Time	<b>On Time</b>
	Greater Taree	On Time	On Time	<b>On Time</b>
	Griffith	On Time	On Time	<b>On Time</b>
	Kempsey	On Time	<=8	<b>On Time</b>
	Kiama	On Time	On Time	<b>On Time</b>
	Lismore	On Time	On Time	<b>On Time</b>
	Lithgow	On Time	On Time	<b>On Time</b>
	Maitland	On Time	On Time	<b>On Time</b>
	Mid-Western Regional	On Time	<=2	<b>On Time</b>
	Orange	On Time	On Time	<b>On Time</b>
	Port Macquarie-Hastings	On Time	On Time	<b>On Time</b>
	Port Stephens	On Time	On Time	<b>On Time</b>
	Queanbeyan	Not Received	On Time	<b>On Time</b>
	Richmond Valley	On Time	On Time	<b>On Time</b>
	Shellharbour	On Time	On Time	<b>On Time</b>
	Singleton	On Time	On Time	<b>On Time</b>
Tamworth Regional	On Time	On Time	<b>On Time</b>	
Wagga Wagga	On Time	On Time	<b>On Time</b>	
Wingecarribee	On Time	On Time	<b>On Time</b>	
5	Lake Macquarie	On Time	On Time	<b>On Time</b>
	Newcastle	On Time	On Time	<b>On Time</b>
	Shoalhaven	On Time	On Time	<b>On Time</b>
	Tweed	On Time	On Time	<b>On Time</b>
6	Wollongong	On Time	On Time	<b>On Time</b>
	Camden	On Time	On Time	<b>On Time</b>
	Hawkesbury	On Time	<=2	<b>On Time</b>
	Wollondilly	On Time	On Time	<b>On Time</b>

**Table 3.2(iii) – Financial report received by department**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
7	Baulkham Hills	On Time	On Time	<b>On Time</b>
	Blue Mountains	On Time	On Time	<b>On Time</b>
	Campbelltown	On Time	On Time	<b>On Time</b>
	Gosford	On Time	On Time	<b>On Time</b>
	Hornsby	On Time	On Time	<b>On Time</b>
	Liverpool	On Time	On Time	<b>On Time</b>
	Penrith	On Time	On Time	<b>On Time</b>
	Jerilderie	<=2	On Time	<b>On Time</b>
	Urana	On Time	On Time	<b>On Time</b>
	8	Wyong	On Time	On Time
Conargo		On Time	On Time	<b>On Time</b>
Balranald		On Time	On Time	<b>On Time</b>
9	Bogan	On Time	On Time	<b>On Time</b>
	Bombala	On Time	On Time	<b>On Time</b>
	Boorowa	On Time	On Time	<b>On Time</b>
	Bourke	On Time	On Time	<b>On Time</b>
	Brewarrina	On Time	On Time	<b>On Time</b>
	Carrathool	Not Received	On Time	<=8
	Central Darling	On Time	On Time	<b>On Time</b>
	Coolamon	On Time	On Time	<b>On Time</b>
	Coonamble	On Time	<=2	<b>On Time</b>
	Gilgandra	On Time	On Time	<b>On Time</b>
	Gloucester	On Time	<=2	<b>On Time</b>
	Gundagai	On Time	On Time	<b>On Time</b>
	Guyra	On Time	On Time	<=2
	Harden	On Time	On Time	<b>On Time</b>
	Hay	On Time	On Time	<b>On Time</b>
	Lockhart	On Time	<=4	<b>On Time</b>
	Murrumbidgee	On Time	On Time	<b>On Time</b>
	Tumbarumba	On Time	On Time	<b>On Time</b>
	Wakool	On Time	On Time	<b>On Time</b>
Walcha	On Time	On Time	<b>On Time</b>	
Warren	On Time	On Time	<b>On Time</b>	
Weddin	On Time	On Time	<b>On Time</b>	

**Table 3.2(iii) – Financial report received by department**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
10	Berrigan	On Time	On Time	<b>On Time</b>
	Bland	On Time	On Time	<b>On Time</b>
	Blayney	On Time	On Time	<b>On Time</b>
	Cobar	<=2	On Time	<b>On Time</b>
	Cooma-Monaro	On Time	On Time	<b>On Time</b>
	Cootamundra	On Time	On Time	<b>On Time</b>
	Dungog	On Time	On Time	<b>On Time</b>
	Glen Innes Severn	Not Received	On Time	<b>On Time</b>
	Gwydir	Not Received	Not received	<b>&gt;16</b>
	Junee	On Time	On Time	<b>On Time</b>
	Kyogle	On Time	On Time	<b>On Time</b>
	Lachlan	On Time	On Time	<b>&gt;16</b>
	Liverpool Plains	On Time	On Time	<b>On Time</b>
	Murray	On Time	On Time	<b>On Time</b>
	Narrandera	On Time	On Time	<b>On Time</b>
	Narromine	On Time	On Time	<b>On Time</b>
	Oberon	On Time	On Time	<b>On Time</b>
	Snowy River	Not Received	Not received	<b>&lt;=4</b>
	Temora	On Time	On Time	<b>On Time</b>
	Tenterfield	On Time	On Time	<b>&lt;=4</b>
	Upper Lachlan	On Time	On Time	<b>On Time</b>
	Uralla	On Time	<=2	<b>On Time</b>
	Walgett	On Time	On Time	<b>On Time</b>
	Wellington	On Time	On Time	<b>On Time</b>
	Wentworth	On Time	On Time	<b>On Time</b>



**Table 3.2(iii) – Financial report received by department**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
11	Bellingen	On Time	<=2	<=16
	Cabonne	On Time	On Time	<b>On Time</b>
	Corowa	On Time	On Time	<b>On Time</b>
	Cowra	On Time	On Time	<b>On Time</b>
	Forbes	On Time	On Time	<b>On Time</b>
	Greater Hume	Not Received	On Time	<b>On Time</b>
	Gunnedah	On Time	On Time	<b>On Time</b>
	Inverell	On Time	On Time	<b>On Time</b>
	Leeton	On Time	On Time	<=4
	Moree Plains	On Time	On Time	<b>On Time</b>
	Muswellbrook	<=4	On Time	<b>On Time</b>
	Nambucca	On Time	On Time	<b>On Time</b>
	Narrabri	On Time	On Time	<b>On Time</b>
	Palerang	Not Received	Not received	>16
	Parkes	On Time	On Time	<b>On Time</b>
	Tumut	On Time	On Time	<b>On Time</b>
	Upper Hunter	On Time	On Time	<b>On Time</b>
	Warrumbungle	N/A	Not received	<=8
	Yass Valley	<=2	<=4	<=8
	Young	On Time	On Time	<b>On Time</b>

**Table 3.2(iv) – Access and equity statements**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
1	Sydney	N	Y	Y
2	Ashfield	N	Y	Y
	Auburn	N	N	Y
	Botany Bay	Y	Y	Y
	Burwood	N	Y	Y
	Canada Bay	Y	Y	Y
	Hunters Hill	Y	N	Y
	Kogarah	N	Y	Y
	Lane Cove	N	Y	Y
	Leichhardt	Y	Y	Y
	Manly	N	Y	Y
	Mosman	Y	Y	Y
	North Sydney	N	Y	Y
	Pittwater	Y	Y	Y
	Strathfield	N	Y	Y
	Waverley	Y	Y	Y
	Willoughby	Y	Y	Y
	Woollahra	N	Y	Y
3	Bankstown	Y	Y	Y
	Blacktown	N	Y	Y
	Canterbury	N	Y	Y
	Fairfield	Y	N	Y
	Holroyd	Y	Y	Y
	Hurstville	Y	Y	Y
	Ku-ring-gai	Y	Y	Y
	Marrickville	Y	Y	Y
	Parramatta	N	Y	Y
	Randwick	N	Y	Y
	Rockdale	N	Y	Y
	Ryde	N	Y	Y
	Sutherland	Y	Y	Y
	Warringah	N	Y	Y

**Table 3.2(iv) – Access and equity statements**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
4	Albury	N	N	Y
	Armidale Dumaresq	Y	Y	Y
	Ballina	N	Y	Y
	Bathurst Regional	Y	Y	Y
	Bega Valley	N	Y	Y
	Broken Hill	Y	Y	Y
	Byron	Y	Y	Y
	Cessnock	Y	Y	Y
	Clarence Valley	N	Y	Y
	Coffs Harbour	N	Y	Y
	Deniliquin	N	Y	Y
	Dubbo	Y	N	Y
	Eurobodalla	Y	Y	Y
	Goulburn Mulwaree	Y	Y	Y
	Great Lakes	Y	Y	Y
	Greater Taree	Y	Y	Y
	Griffith	Y	Y	Y
	Kempsey	Y	Y	Y
	Kiama	Y	Y	Y
	Lismore	N	Y	Y
	Lithgow	N	N	Y
	Maitland	Y	Y	Y
	Mid-Western Regional	N	Y	Y
	Orange	N	N	Y
	Port Macquarie-Hastings	N	Y	Y
	Port Stephens	N	N	Y
	Queanbeyan	N	Y	Y
	Richmond Valley	N	Y	Y
	Shellharbour	Y	Y	Y
	Singleton	Y	Y	Y
	Tamworth Regional	Y	Y	Y
	Wagga Wagga	N	Y	Y
	Wingecarribee	Y	Y	Y
5	Lake Macquarie	N	Y	Y
	Newcastle	N	Y	Y
	Shoalhaven	N	Y	Y
	Tweed	Y	Y	Y
	Wollongong	Y	Y	Y
6	Camden	Y	Y	Y
	Hawkesbury	Y	Y	Y
	Wollondilly	N	Y	Y

**Table 3.2(iv) – Access and equity statements**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
7	Baulkham Hills	Y	Y	Y
	Blue Mountains	N	Y	Y
	Campbelltown	Y	Y	Y
	Gosford	Y	Y	Y
	Hornsby	N	Y	Y
	Liverpool	N	Y	Y
	Penrith	Y	Y	Y
	Wyong	Y	Y	Y
	8	Conargo	N	N
Jerilderie		N	Y	Y
Urana		Y	Y	Y
9	Balranald	N	N	Y
	Bogan	N	N	Y
	Bombala	Y	Y	Y
	Boorowa	N	N	Y
	Bourke	N	Y	Y
	Brewarrina	N	Y	Y
	Carrathool	Y	Y	Y
	Central Darling	N	N	Y
	Coolamon	Y	Y	Y
	Coonamble	N	Y	Y
	Gilgandra	N	Y	Y
	Gloucester	Y	Y	Y
	Gundagai	N	N	Y
	Guyra	N	Y	Y
	Harden	N	Y	Y
	Hay	Y	Y	Y
	Lockhart	N	Y	Y
	Murrumbidgee	Y	Y	Y
	Tumbarumba	N	Y	Y
	Wakool	N	N	Y
Walcha	N	Y	Y	
Warren	N	N	Y	
Weddin	Y	Y	Y	

**Table 3.2(iv) – Access and equity statements**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
10	Berrigan	N	Y	Y
	Bland	N	Y	Y
	Blayney	N	Y	Y
	Cobar	N	N	Y
	Cooma-Monaro	N	N	Y
	Cootamundra	N	N	Y
	Dungog	Y	Y	Y
	Glen Innes Severn	N	Y	Y
	Gwydir	N	N	N
	Junee	Y	Y	Y
	Kyogle	Y	Y	Y
	Lachlan	N	Y	Y
	Liverpool Plains	N	Y	Y
	Murray	Y	Y	Y
	Narrandera	Y	Y	Y
	Narromine	Y	Y	Y
	Oberon	N	Y	Y
	Snowy River	N	N	Y
	Temora	N	Y	Y
	Tenterfield	N	Y	Y
	Upper Lachlan	N	Y	Y
	Uralla	N	N	Y
	Walgett	N	Y	Y
	Wellington	Y	Y	Y
	Wentworth	N	Y	Y

**Table 3.2(iv) – Access and equity statements**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
11	Bellingen	N	Y	Y
	Cabonne	Y	Y	Y
	Corowa	N	Y	Y
	Cowra	Y	Y	Y
	Forbes	N	Y	Y
	Greater Hume	N	Y	Y
	Gunnedah	Y	Y	Y
	Inverell	N	Y	Y
	Leeton	N	Y	Y
	Moree Plains	N	Y	Y
	Muswellbrook	N	Y	Y
	Nambucca	Y	Y	Y
	Narrabri	N	Y	Y
	Palerang	N	Y	Y
	Parkes	Y	Y	Y
	Tumut	Y	Y	Y
	Upper Hunter	Y	Y	Y
	Warrumbungle	N/A	N	N
	Yass Valley	Y	Y	Y
	Young	Y	N	Y

**Table 3.2(v) – Social/community plans**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
1	Sydney	Y	Y	Y
2	Ashfield	Y	Y	Y
	Auburn	N	Y	Y
	Botany Bay	N	N	N
	Burwood	Y	Y	Y
	Canada Bay	N	Y	Y
	Hunters Hill	Y	Y	Y
	Kogarah	N	Y	Y
	Lane Cove	Y	Y	Y
	Leichhardt	Y	Y	Y
	Manly	N	Y	Y
	Mosman	Y	Y	Y
	North Sydney	N	Y	Y
	Pittwater	Y	Y	Y
	Strathfield	N	Y	Y
	Waverley	N	Y	Y
	Willoughby	Y	Y	Y
	Woollahra	N	Y	Y
3	Bankstown	Y	Y	Y
	Blacktown	Y	N	Y
	Canterbury	N	Y	Y
	Fairfield	Y	Y	Y
	Holroyd	Y	Y	Y
	Hurstville	N	Y	Y
	Ku-ring-gai	Y	Y	Y
	Marrickville	N	Y	Y
	Parramatta	N	N	Y
	Randwick	N	Y	Y
	Rockdale	N	Y	Y
	Ryde	N	Y	Y
	Sutherland	N	Y	Y
	Warringah	N	Y	Y

**Table 3.2(v) – Social/community plans**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
4	Albury	N/A	N	Y
	Armidale Dumaresq	Y	Y	Y
	Ballina	Y	Y	Y
	Bathurst Regional	N/A	Y	Y
	Bega Valley	Y	Y	Y
	Broken Hill	N	Y	Y
	Byron	Y	Y	Y
	Cessnock	Y	Y	Y
	Clarence Valley	N/A	N	Y
	Coffs Harbour	N	N	Y
	Deniliquin	N	Y	Y
	Dubbo	Y	Y	Y
	Eurobodalla	Y	Y	Y
	Goulburn Mulwaree	N/A	N	Y
	Great Lakes	N	N	Y
	Greater Taree	N	Y	Y
	Griffith	Y	Y	Y
	Kempsey	Y	Y	Y
	Kiama	Y	Y	Y
	Lismore	N	Y	Y
	Lithgow	N/A	Y	Y
	Maitland	N	Y	Y
	Mid-Western Regional	N/A	Y	Y
	Orange	Y	Y	Y
	Port Macquarie-Hastings	N	Y	Y
	Port Stephens	Y	Y	Y
	Queanbeyan	N/A	Y	Y
	Richmond Valley	N	Y	Y
	Shellharbour	Y	Y	Y
	Singleton	Y	Y	Y
	Tamworth Regional	N/A	Y	Y
	Wagga Wagga	Y	Y	Y
Wingecarribee	N	N	Y	
5	Lake Macquarie	N	Y	Y
	Newcastle	N	Y	Y
	Shoalhaven	N	Y	Y
	Tweed	N	Y	Y
	Wollongong	N	Y	Y
6	Camden	Y	Y	Y
	Hawkesbury	Y	Y	Y
	Wollondilly	N	Y	Y



**Table 3.2(v) – Social/community plans**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
7	Baulkham Hills	Y	Y	Y
	Blue Mountains	N	N	Y
	Campbelltown	Y	Y	Y
	Gosford	Y	Y	Y
	Hornsby	N	Y	Y
	Liverpool	N	N	Y
	Penrith	Y	Y	Y
	Wyang	N	Y	Y
	8	Conargo	N	Y
Jerilderie		N	N	Y
Urana		N	Y	Y
9	Balranald	Y	N	Y
	Bogan	Y	N	Y
	Bombala	N	N	Y
	Boorowa	Y	Y	Y
	Bourke	N	N	Y
	Brewarrina	Y	Y	Y
	Carrathool	Y	Y	Y
	Central Darling	N	Y	Y
	Coolamon	Y	Y	Y
	Coonamble	N	Y	Y
	Gilgandra	Y	Y	Y
	Gloucester	N	Y	Y
	Gundagai	Y	Y	Y
	Guyra	N	Y	Y
	Harden	N	N	N
	Hay	Y	Y	Y
	Lockhart	N	Y	Y
	Murrumbidgee	Y	Y	Y
	Tumbarumba	N	Y	Y
	Wakool	N	Y	Y
Walcha	N	Y	Y	
Warren	N	Y	Y	
Weddin	N	Y	Y	

**Table 3.2(v) – Social/community plans**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
10	Berrigan	Y	Y	Y
	Bland	Y	Y	Y
	Blayney	Y	Y	Y
	Cobar	Y	Y	Y
	Cooma-Monaro	N/A	N	Y
	Cootamundra	N	N	Y
	Dungog	Y	Y	Y
	Glen Innes Severn	N/A	Y	Y
	Gwydir	N/A	N	Y
	Junee	N	N	Y
	Kyogle	N	Y	Y
	Lachlan	Y	Y	Y
	Liverpool Plains	Y	Y	Y
	Murray	Y	Y	Y
	Narrandera	N	N	Y
	Narromine	Y	Y	Y
	Oberon	N/A	Y	Y
	Snowy River	N	Y	Y
	Temora	Y	Y	Y
	Tenterfield	N	N	Y
	Upper Lachlan	N/A	Y	Y
	Uralla	N	Y	Y
	Walgett	N	Y	Y
	Wellington	Y	Y	Y
	Wentworth	N	Y	Y

**Table 3.2(v) – Social/community plans**

<b>Group</b>	<b>Council</b>	<b>2004/05</b>	<b>2005/06</b>	<b>2006/07</b>
11	Bellingen	Y	Y	Y
	Cabonne	N	Y	Y
	Corowa	N/A	Y	Y
	Cowra	N	Y	Y
	Forbes	N	N	Y
	Greater Hume	N/A	N	Y
	Gunnedah	Y	Y	Y
	Inverell	N	Y	Y
	Leeton	Y	Y	Y
	Moree Plains	N	N	N
	Muswellbrook	N	Y	Y
	Nambucca	N	N	Y
	Narrabri	N	Y	Y
	Palerang	N/A	N	Y
	Parkes	N	N	Y
	Tumut	N/A	Y	Y
	Upper Hunter	N/A	Y	Y
	Warrumbungle	N/A	N	Y
	Yass Valley	N/A	Y	Y
	Young	N	Y	Y

# Library Services

## Library services

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In recent years this report has included two (2) key performance indicators for library services:

- Library expenses per capita
- Circulation per capita.

This data, along with other information relating to library services, is available in an annual report published by the State Library of NSW. The report is called *Public Library Statistics*. As that report is available to the public, these indicators are no longer reported in the Comparatives publication. The report can be found on the State Library of NSW website [www.sl.nsw.gov.au](http://www.sl.nsw.gov.au).

# Domestic Waste Management and Recycling Services

## Domestic waste management and recycling services

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In recent years this report has included four (4) key performance indicators for domestic waste management and recycling services:

- Average charge for domestic waste management services per residential property
- Costs per service for domestic waste collection
- Recyclables – kilograms per capita per annum
- Domestic waste – kilograms per capita per annum.

This data, along with other information relating to domestic waste management and recycling services, is available in an annual report published by the Department of Environment and Climate Change. The report is called the *NSW Local Government Waste and Resource Recovery Data Report*. As that report is available to the public, these indicators are no longer reported in the Comparatives publication. The report can be found at the Department of Environment and Climate Change website [www.environment.nsw.gov.au](http://www.environment.nsw.gov.au).

# Water Supply



## Water supply services

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In recent years this report has included two (2) key performance indicators for Water Supply Services;

- Average bill for residential customers
- Operating costs including depreciation.

This data, along with other information relating to water supply services, is available in an annual report published by the Department of Water and Energy. The report is called the *NSW Water Supply & Sewerage Performance Monitoring Report*. As that report is available to the public, these indicators are no longer reported in the Comparatives publication. This report can be found on the Department of Water and Energy website [www.dwe.nsw.gov.au](http://www.dwe.nsw.gov.au).

# Sewerage Services

## Sewerage services

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In recent years this report has included two (2) key performance indicators for Sewerage Services:

- Average bill for residential customers
- Operating costs including depreciation.

This data, along with other information relating to sewerage services, is available in an annual report published by the Department of Water and Energy. The report is called the NSW Water Supply & Sewerage Performance Monitoring Report. As that report is available to the public, these indicators are no longer reported in the Comparatives publication. This report can be found on the Department of Water and Energy website [www.dwe.nsw.gov.au](http://www.dwe.nsw.gov.au).

# Planning and Development Services

## Planning and development services

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In recent years this report has included four (4) key performance indicators for planning and development services:

- Number of development applications determined
- Mean time in calendar days for determining development applications
- Median time in calendar days for determining development applications
- Legal expenses to total planning and development costs.

This data, along with other information relating to planning and development services, is available in an annual report published by the Department of Planning. The report is called the *Local Development Performance Monitoring* publication. As that report is available to the public, these indicators are no longer reported in the Comparatives publication. This report can be found on the Department of Planning website [www.planning.nsw.gov.au](http://www.planning.nsw.gov.au).



# Environmental Management and Health Services

## Environmental management and health services

The sustainable management of natural resources, the protection of the environment and the maintenance of public health are key council responsibilities.

There is one key performance indicator for environmental management and health services.

### KEY PERFORMANCE INDICATOR

#### Environmental management and health expenses per capita

This indicator measures the amount spent on environmental management and health per head of population.

The formula used for this indicator is:

$$\frac{\text{Total environmental management and health expenses}}{\text{Estimated resident population within council boundaries}}$$

Some factors affecting this indicator are:

- the number of environmental management and health staff employed
- council policies about regulation
- the population mix
- the land usage mix
- socioeconomic factors
- the extent to which State legislation is applicable.

#### Comparative performance for 2004/05, 2005/06 and 2006/07

The total environmental management and health expenses were \$147.3 million for 2004/05, \$155.9 million for 2005/06 and \$174.4 million for 2006/07.

**TABLE B9.11** Range of environmental management and health expenses per capita in NSW

	2004/05		2005/06		2006/07	
	No of councils	%	No of councils	%	No of councils	%
Less than \$15 per capita	32	20.9	33	21.7	26	17.1
\$15 to \$30 per capita	45	29.4	46	30.3	49	32.2
\$30 to \$45 per capita	36	23.5	24	15.8	32	21.0
More than \$45 per capita	37	24.2	45	29.6	45	29.6
Not reported	3	2.0	4	2.6	0	0.0
Total	153	100.0	152	100.0	152	100

	2004/05	2005/06	2006/07
<b>TABLE B9.12 Environmental management and health expenses per capita</b>			
	<b>\$</b>	<b>\$</b>	<b>\$</b>
NSW Mean	22	23	26
NSW High	233	313	378
NSW Low	0	6	6
NSW Median	29	28	31

Data sources for this indicator: Council financial reports: special schedule no. 1, expenses from continuing operations – health: administration and inspection, immunisation, food control, insect and vermin control, noxious plants, health centres and other – housing and community amenities: environment protection.

The estimated resident population within council boundaries is the preliminary figure calculated by ABS for 30 June 2006.



**Table 9.1 – Environmental management and health expenses per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
1	Sydney	33.34	28.21	-15.4	<b>35.24</b>	24.9
2	Ashfield	12.02	12.09	0.6	<b>14.83</b>	22.6
	Auburn	15.89	8.55	-46.2	<b>12.63</b>	47.7
	Botany Bay	17.21	15.19	-11.8	<b>29.37</b>	93.4
	Burwood	11.29	10.27	-9.0	<b>10.32</b>	0.5
	Canada Bay	2.18	9.93	356.2	<b>9.27</b>	-6.7
	Hunters Hill	7.55	7.11	-5.8	<b>8.48</b>	19.3
	Kogarah	33.05	31.31	-5.3	<b>16.07</b>	-48.7
	Lane Cove	15.15	20.76	37.0	<b>24.03</b>	15.8
	Leichhardt	22.98	23.80	3.5	<b>26.64</b>	11.9
	Manly	30.34	37.96	25.1	<b>51.18</b>	34.8
	Mosman	51.79	51.65	-0.3	<b>43.78</b>	-15.2
	North Sydney	39.99	42.86	7.2	<b>42.83</b>	-0.1
	Pittwater	24.83	23.42	-5.7	<b>22.19</b>	-5.2
	Strathfield	10.79	11.00	2.0	<b>14.11</b>	28.2
	Waverley	30.32	33.53	10.6	<b>37.74</b>	12.5
	Willoughby	24.36	21.31	-12.5	<b>25.10</b>	17.8
	Woollahra	19.15	17.69	-7.7	<b>18.38</b>	3.9
	<b>Group average</b>	<b>22.28</b>	<b>22.73</b>	<b>2.0</b>	<b>24.12</b>	<b>6.1</b>
3	Bankstown	17.43	17.49	0.3	<b>18.13</b>	3.7
	Blacktown	6.76	7.06	4.4	<b>7.39</b>	4.7
	Canterbury	22.03	21.47	-2.5	<b>21.34</b>	-0.6
	Fairfield	17.73	8.65	-51.2	<b>13.15</b>	52.0
	Holroyd	13.70	14.86	8.4	<b>18.92</b>	27.4
	Hurstville	14.82	13.14	-11.3	<b>15.24</b>	16.0
	Ku-ring-gai	10.33	20.29	96.4	<b>35.24</b>	73.7
	Marrickville	9.63	13.10	36.0	<b>14.39</b>	9.8
	Parramatta	13.32	14.13	6.1	<b>12.90</b>	-8.7
	Randwick	9.47	22.50	137.7	<b>27.86</b>	23.8
	Rockdale	10.09	9.30	-7.8	<b>9.57</b>	2.9
	Ryde	7.24	10.04	38.5	<b>11.24</b>	12.0
	Sutherland	8.55	9.10	6.5	<b>5.63</b>	-38.2
	Warringah	27.50	17.12	-37.7	<b>28.92</b>	68.9
	<b>Group average</b>	<b>13.31</b>	<b>13.44</b>	<b>1.0</b>	<b>15.91</b>	<b>18.3</b>

**Table 9.1 – Environmental management and health expenses per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
4	Albury	2.58	6.03	133.8	<b>7.07</b>	17.1
	Armidale Dumaresq	40.86	205.52	403.0	<b>46.95</b>	-77.2
	Ballina	16.56	26.28	58.7	<b>25.99</b>	-1.1
	Bathurst Regional	33.77	29.73	-12.0	<b>32.13</b>	8.1
	Bega Valley	39.15	41.60	6.3	<b>40.66</b>	-2.3
	Broken Hill	30.97	31.28	1.0	<b>39.56</b>	26.5
	Byron	23.17	29.84	28.8	<b>31.23</b>	4.7
	Cessnock	18.65	21.73	16.5	<b>20.35</b>	-6.3
	Clarence Valley	No Data	123.72	N/A	<b>103.91</b>	-16.0
	Coffs Harbour	13.47	15.63	16.0	<b>11.40</b>	-27.0
	Deniliquin	34.45	24.24	-29.6	<b>21.26</b>	-12.3
	Dubbo	18.55	19.38	4.5	<b>19.14</b>	-1.3
	Eurobodalla	50.97	56.36	10.6	<b>59.57</b>	5.7
	Goulburn Mulwaree	11.52	26.11	126.7	<b>21.53</b>	-17.5
	Great Lakes	33.55	46.95	39.9	<b>55.38</b>	17.9
	Greater Taree	56.27	52.65	-6.4	<b>52.62</b>	-0.1
	Griffith	12.20	13.84	13.4	<b>18.55</b>	34.0
	Kempsey	70.29	71.64	1.9	<b>74.05</b>	3.4
	Kiama	33.11	49.61	49.9	<b>43.08</b>	-13.2
	Lismore	53.21	43.50	-18.2	<b>54.44</b>	25.1
	Lithgow	14.02	12.69	-9.5	<b>21.40</b>	68.7
	Maitland	12.68	13.70	8.1	<b>14.30</b>	4.3
	Mid-Western Regional	44.90	34.60	-23.0	<b>20.44</b>	-40.9
	Orange	6.66	7.65	14.9	<b>9.82</b>	28.4
	Port Macquarie-Hastings	25.07	29.87	19.2	<b>30.01</b>	0.5
	Port Stephens	31.83	26.33	-17.3	<b>34.33</b>	30.4
	Queanbeyan	15.94	18.46	15.8	<b>21.40</b>	16.0
	Richmond Valley	37.53	45.47	21.2	<b>58.96</b>	29.7
	Shellharbour	13.07	14.13	8.1	<b>8.01</b>	-43.3
	Singleton	25.05	23.75	-5.2	<b>22.05</b>	-7.2
	Tamworth Regional	15.06	14.21	-5.6	<b>18.18</b>	27.9
	Wagga Wagga	22.20	14.23	-35.9	<b>44.51</b>	212.8
Wingecarribee	49.40	27.27	-44.8	<b>29.39</b>	7.8	
	<b>Group average</b>	<b>26.67</b>	<b>33.91</b>	<b>27.1</b>	<b>32.65</b>	<b>-3.7</b>
5	Lake Macquarie	11.99	16.83	40.4	<b>21.40</b>	27.1
	Newcastle	46.34	40.17	-13.3	<b>39.89</b>	-0.7
	Shoalhaven	47.75	47.51	-0.5	<b>56.69</b>	19.3
	Tweed	28.69	34.03	18.6	<b>38.22</b>	12.3
	Wollongong	26.92	20.47	-23.9	<b>36.45</b>	78.0
		<b>Group average</b>	<b>29.87</b>	<b>28.75</b>	<b>-3.7</b>	<b>36.03</b>
6	Camden	15.07	14.09	-6.5	<b>17.69</b>	25.5
	Hawkesbury	15.66	17.20	9.9	<b>15.89</b>	-7.6
	Wollondilly	17.22	15.70	-8.8	<b>17.46</b>	11.2
		<b>Group average</b>	<b>15.88</b>	<b>15.79</b>	<b>-0.6</b>	<b>16.91</b>

**Table 9.1 – Environmental management and health expenses per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
7	Baulkham Hills	8.37	6.31	-24.6	<b>8.83</b>	40.0
	Blue Mountains	41.67	51.76	24.2	<b>56.76</b>	9.7
	Campbelltown	14.62	17.20	17.7	<b>16.48</b>	-4.2
	Gosford	20.88	7.26	-65.2	<b>7.42</b>	2.2
	Hornsby	28.19	25.04	-11.2	<b>28.58</b>	14.1
	Liverpool	7.49	6.38	-14.8	<b>11.20</b>	75.5
	Penrith	13.82	13.92	0.7	<b>18.49</b>	32.8
	Wyong	21.42	20.31	-5.2	<b>25.04</b>	23.3
	<b>Group average</b>	<b>17.87</b>	<b>15.97</b>	<b>-10.6</b>	<b>18.91</b>	<b>18.4</b>
8	Conargo	43.55	59.48	36.6	<b>77.14</b>	29.7
	Jerilderie	60.01	68.95	14.9	<b>50.61</b>	-26.6
	Urana	60.22	61.92	2.8	<b>89.40</b>	44.4
	<b>Group average</b>	<b>54.25</b>	<b>63.67</b>	<b>17.4</b>	<b>70.63</b>	<b>10.9</b>
9	Balranald	35.81	28.57	-20.2	<b>29.34</b>	2.7
	Bogan	23.70	58.29	145.9	<b>26.98</b>	-53.7
	Bombala	82.91	67.88	-18.1	<b>49.25</b>	-27.4
	Boorowa	27.06	46.89	73.3	<b>52.69</b>	12.4
	Bourke	123.34	99.33	-19.5	<b>151.70</b>	52.7
	Brewarrina	231.92	312.73	34.8	<b>378.46</b>	21.0
	Carrathool	114.27	102.93	-9.9	<b>47.18</b>	-54.2
	Central Darling	124.90	167.08	33.8	<b>194.03</b>	16.1
	Coolamon	61.54	59.61	-3.1	<b>63.81</b>	7.1
	Coonamble	30.46	51.76	69.9	<b>66.82</b>	29.1
	Gilgandra	65.14	63.52	-2.5	<b>67.46</b>	6.2
	Gloucester	42.64	30.10	-29.4	<b>37.18</b>	23.5
	Gundagai	49.69	57.39	15.5	<b>41.87</b>	-27.0
	Guyra	37.60	26.01	-30.8	<b>23.89</b>	-8.1
	Harden	42.16	51.95	23.2	<b>19.74</b>	-62.0
	Hay	46.77	43.29	-7.4	<b>50.00</b>	15.5
	Lockhart	33.16	43.75	31.9	<b>43.71</b>	-0.1
	Murrumbidgee	32.25	38.55	19.5	<b>34.57</b>	-10.3
	Tumbarumba	83.63	95.21	13.8	<b>77.64</b>	-18.5
	Wakool	73.60	55.62	-24.4	<b>53.71</b>	-3.4
Walcha	28.21	45.69	62.0	<b>40.22</b>	-12.0	
Warren	116.39	123.74	6.3	<b>133.15</b>	7.6	
Weddin	61.47	58.99	-4.0	<b>57.45</b>	-2.6	
<b>Group average</b>	<b>62.59</b>	<b>68.88</b>	<b>10.0</b>	<b>68.92</b>	<b>0.1</b>	

**Table 9.1 – Environmental management and health expenses per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
10	Berrigan	49.10	36.31	-26.0	<b>35.36</b>	-2.6
	Bland	48.23	68.91	42.9	<b>75.43</b>	9.5
	Blayney	28.41	33.07	16.4	<b>42.21</b>	27.6
	Cobar	45.62	73.41	60.9	<b>94.37</b>	28.5
	Cooma-Monaro	23.84	39.42	65.3	<b>34.71</b>	-11.9
	Cootamundra	11.59	10.76	-7.1	<b>11.12</b>	3.4
	Dungog	17.31	12.20	-29.5	<b>11.70</b>	-4.1
	Glen Innes Severn	23.05	30.80	33.6	<b>43.95</b>	42.7
	Gwydir	No Data	No Data	N/A	<b>109.47</b>	N/A
	Junee	23.10	28.71	24.3	<b>37.44</b>	30.4
	Kyogle	24.62	27.73	12.6	<b>23.54</b>	-15.1
	Lachlan	106.85	96.60	-9.6	<b>111.08</b>	15.0
	Liverpool Plains	105.44	83.93	-20.4	<b>75.54</b>	-10.0
	Murray	58.90	43.10	-26.8	<b>52.73</b>	22.4
	Narrandera	29.12	29.93	2.8	<b>21.40</b>	-28.5
	Narromine	43.45	83.75	92.8	<b>42.50</b>	-49.3
	Oberon	30.02	30.66	2.1	<b>32.53</b>	6.1
	Snowy River	No Data	No Data	N/A	<b>82.21</b>	N/A
	Temora	74.98	93.89	25.2	<b>132.34</b>	41.0
	Tenterfield	32.73	19.69	-39.8	<b>22.43</b>	13.9
	Upper Lachlan	72.17	70.96	-1.7	<b>74.95</b>	5.6
	Uralla	23.01	17.28	-24.9	<b>35.42</b>	104.9
	Walgett	9.14	15.44	68.9	<b>14.04</b>	-9.1
	Wellington	37.72	34.77	-7.8	<b>25.41</b>	-26.9
	Wentworth	103.23	95.21	-7.8	<b>105.87</b>	11.2
	<b>Group average</b>	<b>43.24</b>	<b>43.14</b>	<b>-0.2</b>	<b>51.64</b>	<b>19.7</b>

**Table 9.1 – Environmental management and health expenses per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
11	Bellingen	54.64	61.77	13.0	<b>75.02</b>	21.5
	Cabonne	53.62	53.22	-0.8	<b>81.21</b>	52.6
	Corowa	46.15	20.44	-55.7	<b>18.34</b>	-10.3
	Cowra	26.01	27.53	5.8	<b>26.55</b>	-3.6
	Forbes	34.49	53.74	55.8	<b>49.39</b>	-8.1
	Greater Hume	58.49	72.88	24.6	<b>51.30</b>	-29.6
	Gunnedah	47.44	65.18	37.4	<b>50.70</b>	-22.2
	Inverell	24.86	9.62	-61.3	<b>25.02</b>	159.9
	Leeton	40.90	37.50	-8.3	<b>41.28</b>	10.1
	Moree Plains	31.95	26.29	-17.7	<b>31.89</b>	21.3
	Muswellbrook	43.30	53.20	22.9	<b>59.99</b>	12.8
	Nambucca	40.97	33.59	-18.0	<b>27.06</b>	-19.5
	Narrabri	18.75	16.86	-10.1	<b>21.72</b>	28.8
	Palerang	30.73	No Data	N/A	<b>38.25</b>	N/A
	Parkes	41.71	42.77	2.6	<b>48.68</b>	13.8
	Tumut	11.86	11.90	0.3	<b>10.01</b>	-15.9
	Upper Hunter	21.01	19.89	-5.3	<b>23.10</b>	16.1
	Warrumbungle	N/A	No Data	N/A	<b>28.95</b>	N/A
	Yass Valley	0.00	11.90	N/A	<b>13.92</b>	16.9
	Young	18.65	21.44	14.9	<b>20.86</b>	-2.7
	<b>Group average</b>	<b>33.81</b>	<b>30.93</b>	<b>-8.5</b>	<b>36.94</b>	<b>19.4</b>
	<b>NSW State average</b>	<b>22.09</b>	<b>23.02</b>	<b>4.2</b>	<b>25.55</b>	<b>11.0</b>

# Recreation and Leisure Services

## Recreation and leisure services

Councils play a significant role in the provision of recreation and leisure services. They provide and maintain parks, playing fields, swimming pools, beaches, walking and bicycle tracks, tennis courts and multi-purpose recreation facilities. They also fund, assist and provide information to the community about sport and recreation organisations.

Councils are encouraged to develop and implement strategies that will result in more people becoming physically active.

There is one key performance indicator for recreation and leisure services.

### KEY PERFORMANCE INDICATOR

#### Net recreation and leisure expenses per capita

Councils have a greater opportunity to receive revenues from recreation services than from the other services included in this publication. This indicator therefore measures the calculated net amount spent on recreation and leisure services per head of population.

The formula used for this indicator is:

$$\frac{\text{Net recreation and leisure expenses}}{\text{Estimated resident population within council boundaries}}$$

Some factors affecting this indicator are:

- the size, type and number of facilities
- the adoption of the user pays principle
- the nature of section 94 contributions
- the population mix
- the available open space and natural resources eg beaches and bushland
- the amount of non-resident usage eg tourism.

#### Comparative performance for 2004/05, 2005/06 and 2006/07

The total net recreation and leisure expenses were \$418.2 million for 2004/05, \$437 million for 2005/06 and \$492.1 million for 2006/07.

	2004/05		2005/06		2006/07	
	No of councils	%	No of councils	%	No of councils	%
Less than \$30 per capita	8	5.2	7	4.6	7	4.6
\$30 to \$60 per capita	41	26.8	33	21.7	26	17.1
\$60 to \$90 per capita	54	35.3	56	36.9	54	35.5
More than \$90 per capita	47	30.7	52	34.2	65	42.7
Not reported	3	2.0	4	2.6	0	0.0
Total	153	100.0	152	100.0	152	100.0

**Table B10.11** Range of net recreation and leisure expenses per capita in NSW

	2004/05	2005/06	2006/07
<b>TABLE B10.12 Net recreation and leisure expenses per capita</b>	\$	\$	\$
NSW Mean	61	64	72
NSW High	195	211	1,106
NSW Low	-5	6	0
NSW Median	70	74	43

Data sources for this indicator: Council financial reports: special schedule 1, revenues and expenses from continuing operations – recreation and culture, swimming pools, sporting grounds, parks and gardens (lakes) and other sport and recreation.

The estimated resident population within council boundaries is the preliminary figure calculated by ABS for 30 June 2006.



**Table 10.1 – Net recreation and leisure expenses per capita**

Group	Council	2004/05 \$	2005/06 \$	Variation %	2006/07 \$	Variation %
1	Sydney	34.19	69.38	102.9	<b>89.97</b>	29.7
2	Ashfield	57.08	64.27	12.6	<b>70.94</b>	10.4
	Auburn	69.83	62.05	-11.1	<b>62.34</b>	0.5
	Botany Bay	188.67	203.81	8.0	<b>155.53</b>	-23.7
	Burwood	57.33	59.76	4.2	<b>55.44</b>	-7.2
	Canada Bay	38.96	32.52	-16.5	<b>36.98</b>	13.7
	Hunters Hill	46.51	18.16	-60.9	<b>26.52</b>	46.0
	Kogarah	36.10	11.20	-69.0	<b>51.04</b>	355.7
	Lane Cove	89.42	97.04	8.5	<b>115.43</b>	18.9
	Leichhardt	114.58	119.24	4.1	<b>124.00</b>	4.0
	Manly	67.82	82.65	21.9	<b>87.47</b>	5.8
	Mosman	42.40	50.42	18.9	<b>70.88</b>	40.6
	North Sydney	92.43	94.76	2.5	<b>113.91</b>	20.2
	Pittwater	66.95	63.36	-5.4	<b>69.86</b>	10.3
	Strathfield	58.63	80.29	36.9	<b>65.85</b>	-18.0
	Waverley	96.53	101.57	5.2	<b>92.05</b>	-9.4
	Willoughby	74.00	93.61	26.5	<b>98.65</b>	5.4
	Woollahra	61.95	66.75	7.8	<b>68.49</b>	2.6
	<b>Group average</b>	<b>74.59</b>	<b>76.90</b>	<b>3.1</b>	<b>81.28</b>	<b>5.7</b>
3	Bankstown	51.47	52.89	2.8	<b>61.29</b>	15.9
	Blacktown	60.88	61.55	1.1	<b>70.88</b>	15.2
	Canterbury	23.92	23.44	-2.0	<b>26.34</b>	12.4
	Fairfield	47.55	20.93	-56.0	<b>43.51</b>	107.9
	Holroyd	58.12	67.16	15.6	<b>69.15</b>	3.0
	Hurstville	33.05	30.01	-9.2	<b>27.04</b>	-9.9
	Ku-ring-gai	-4.55	36.68	-906.4	<b>37.98</b>	3.5
	Marrickville	61.13	62.19	1.7	<b>22.80</b>	-63.3
	Parramatta	34.60	44.30	28.1	<b>51.57</b>	16.4
	Randwick	76.44	101.18	32.4	<b>131.63</b>	30.1
	Rockdale	23.83	51.23	114.9	<b>46.86</b>	-8.5
	Ryde	64.25	69.34	7.9	<b>67.23</b>	-3.0
	Sutherland	52.09	49.51	-5.0	<b>73.07</b>	47.6
	Warringah	37.28	18.74	-49.7	<b>20.92</b>	11.6
	<b>Group average</b>	<b>46.06</b>	<b>48.70</b>	<b>5.7</b>	<b>56.66</b>	<b>16.4</b>

**Table 10.1 – Net recreation and leisure expenses per capita**

Group	Council	2004/05 \$	2005/06 \$	Variation %	2006/07 \$	Variation %
4	Albury	89.75	103.27	15.1	<b>114.19</b>	10.6
	Armidale Dumaresq	71.31	89.80	25.9	<b>85.62</b>	-4.7
	Ballina	61.35	69.11	12.6	<b>70.57</b>	2.1
	Bathurst Regional	130.28	115.51	-11.3	<b>94.17</b>	-18.5
	Bega Valley	53.51	49.80	-6.9	<b>51.51</b>	3.4
	Broken Hill	110.91	92.61	-16.5	<b>109.03</b>	17.7
	Byron	49.83	52.78	5.9	<b>43.63</b>	-17.3
	Cessnock	69.79	74.66	7.0	<b>84.36</b>	13.0
	Clarence Valley	No Data	70.55	N/A	<b>71.73</b>	1.7
	Coffs Harbour	70.51	74.06	5.0	<b>79.21</b>	6.9
	Deniliquin	88.39	100.38	13.6	<b>106.55</b>	6.1
	Dubbo	111.29	138.35	24.3	<b>137.39</b>	-0.7
	Eurobodalla	86.43	86.76	0.4	<b>78.31</b>	-9.7
	Goulburn Mulwaree	72.92	76.72	5.2	<b>97.74</b>	27.4
	Great Lakes	94.51	96.24	1.8	<b>101.06</b>	5.0
	Greater Taree	73.89	63.42	-14.2	<b>76.86</b>	21.2
	Griffith	77.70	84.25	8.4	<b>85.41</b>	1.4
	Kempsey	75.83	67.25	-11.3	<b>69.50</b>	3.3
	Kiama	84.41	73.73	-12.6	<b>67.90</b>	-7.9
	Lismore	83.74	97.05	15.9	<b>98.97</b>	2.0
	Lithgow	29.57	44.47	50.4	<b>81.65</b>	83.6
	Maitland	67.97	75.30	10.8	<b>70.36</b>	-6.6
	Mid-Western Regional	65.32	67.52	3.4	<b>60.24</b>	-10.8
	Orange	105.10	77.21	-26.5	<b>40.20</b>	-47.9
	Port Macquarie-Hastings	67.73	73.75	8.9	<b>72.65</b>	-1.5
	Port Stephens	89.82	100.10	11.4	<b>105.81</b>	5.7
	Queanbeyan	88.49	88.78	0.3	<b>85.31</b>	-3.9
	Richmond Valley	65.36	38.40	-41.3	<b>68.98</b>	79.6
	Shellharbour	71.90	87.70	22.0	<b>112.08</b>	27.8
	Singleton	58.78	62.78	6.8	<b>61.50</b>	-2.0
Tamworth Regional	67.33	73.55	9.2	<b>88.06</b>	19.7	
Wagga Wagga	96.03	77.06	-19.7	<b>95.98</b>	24.5	
Wingecarribee	69.82	73.00	4.6	<b>66.62</b>	-8.7	
	<b>Group average</b>	<b>78.46</b>	<b>80.33</b>	<b>2.4</b>	<b>83.93</b>	<b>4.5</b>
5	Lake Macquarie	63.08	66.36	5.2	<b>68.64</b>	3.4
	Newcastle	109.92	114.67	4.3	<b>131.32</b>	14.5
	Shoalhaven	59.41	58.13	-2.2	<b>68.33</b>	17.5
	Tweed	54.31	65.40	20.4	<b>65.93</b>	0.8
	Wollongong	57.56	46.33	-19.5	<b>67.05</b>	44.7
		<b>Group average</b>	<b>69.85</b>	<b>69.76</b>	<b>-0.1</b>	<b>80.96</b>
6	Camden	71.31	67.05	-6.0	<b>72.11</b>	7.6
	Hawkesbury	92.39	81.87	-11.4	<b>86.88</b>	6.1
	Wollondilly	62.66	71.00	13.3	<b>34.57</b>	-51.3
		<b>Group average</b>	<b>77.71</b>	<b>74.13</b>	<b>-4.6</b>	<b>68.10</b>

**Table 10.1 – Net recreation and leisure expenses per capita**

Group	Council	2004/05 \$	2005/06 \$	Variation %	2006/07 \$	Variation %
7	Baulkham Hills	98.65	48.45	-50.9	<b>69.40</b>	43.2
	Blue Mountains	65.72	62.13	-5.5	<b>75.72</b>	21.9
	Campbelltown	64.05	61.66	-3.7	<b>80.76</b>	31.0
	Gosford	49.58	63.28	27.6	<b>69.76</b>	10.2
	Hornsby	50.23	55.58	10.7	<b>64.82</b>	16.6
	Liverpool	20.03	14.30	-28.6	<b>15.02</b>	5.1
	Penrith	45.14	48.73	8.0	<b>55.97</b>	14.9
	Wyong	51.12	61.30	19.9	<b>64.35</b>	5.0
	<b>Group average</b>	<b>54.39</b>	<b>50.66</b>	<b>-6.8</b>	<b>60.28</b>	<b>19.0</b>
8	Conargo	8.38	6.17	-26.3	<b>11.26</b>	82.4
	Jerilderie	145.51	144.84	-0.5	<b>169.42</b>	17.0
	Urana	143.37	146.87	2.4	<b>192.50</b>	31.1
	<b>Group average</b>	<b>96.47</b>	<b>96.39</b>	<b>-0.1</b>	<b>120.04</b>	<b>24.5</b>
9	Balranald	70.52	64.47	-8.6	<b>97.18</b>	50.7
	Bogan	151.51	185.19	22.2	<b>189.21</b>	2.2
	Bombala	26.33	56.04	112.9	<b>58.31</b>	4.1
	Boorowa	100.57	117.84	17.2	<b>99.80</b>	-15.3
	Bourke	148.57	119.56	-19.5	<b>136.48</b>	14.2
	Brewarrina	194.59	194.19	-0.2	<b>157.20</b>	-19.0
	Carrathool	73.16	96.82	32.4	<b>115.20</b>	19.0
	Central Darling	102.15	121.36	18.8	<b>125.21</b>	3.2
	Coolamon	96.81	114.61	18.4	<b>106.12</b>	-7.4
	Coonamble	126.69	136.61	7.8	<b>150.24</b>	10.0
	Gilgandra	64.93	69.53	7.1	<b>65.97</b>	-5.1
	Gloucester	91.60	103.32	12.8	<b>97.60</b>	-5.5
	Gundagai	50.23	52.60	4.7	<b>47.69</b>	-9.3
	Guyra	33.10	41.26	24.6	<b>54.71</b>	32.6
	Harden	99.97	93.29	-6.7	<b>98.71</b>	5.8
	Hay	157.23	176.29	12.1	<b>171.88</b>	-2.5
	Lockhart	66.04	82.10	24.3	<b>127.75</b>	55.6
	Murrumbidgee	76.63	99.24	29.5	<b>96.12</b>	-3.1
	Tumbarumba	125.86	140.05	11.3	<b>140.14</b>	0.1
	Wakool	70.08	68.24	-2.6	<b>54.75</b>	-19.8
Walcha	77.58	85.29	9.9	<b>90.41</b>	6.0	
Warren	177.64	194.01	9.2	<b>224.48</b>	15.7	
Weddin	104.11	98.49	-5.4	<b>94.62</b>	-3.9	
<b>Group average</b>	<b>97.20</b>	<b>106.29</b>	<b>9.4</b>	<b>110.36</b>	<b>3.8</b>	

**Table 10.1 – Net recreation and leisure expenses per capita**

<b>Group</b>	<b>Council</b>	<b>2004/05</b> <b>\$</b>	<b>2005/06</b> <b>\$</b>	<b>Variation</b> <b>%</b>	<b>2006/07</b> <b>\$</b>	<b>Variation</b> <b>%</b>
10	Berrigan	57.52	64.18	11.6	<b>78.56</b>	22.4
	Bland	150.34	186.37	24.0	<b>204.97</b>	10.0
	Blayney	121.11	116.79	-3.6	<b>119.67</b>	2.5
	Cobar	127.09	125.07	-1.6	<b>100.14</b>	-19.9
	Cooma-Monaro	161.36	117.14	-27.4	<b>140.27</b>	19.7
	Cootamundra	57.93	67.56	16.6	<b>78.22</b>	15.8
	Dungog	51.44	56.04	9.0	<b>56.61</b>	1.0
	Glen Innes Severn	49.52	53.23	7.5	<b>55.79</b>	4.8
	Gwydir	No Data	No Data	N/A	<b>102.96</b>	N/A
	Junee	141.16	122.26	-13.4	<b>122.32</b>	0.0
	Kyogle	63.88	40.29	-36.9	<b>62.95</b>	56.2
	Lachlan	159.60	210.73	32.0	<b>177.97</b>	-15.5
	Liverpool Plains	93.17	104.05	11.7	<b>113.49</b>	9.1
	Murray	111.60	119.93	7.5	<b>155.90</b>	30.0
	Narrandera	101.30	137.04	35.3	<b>142.68</b>	4.1
	Narromine	111.54	102.09	-8.5	<b>98.46</b>	-3.6
	Oberon	75.61	83.35	10.2	<b>90.13</b>	8.1
	Snowy River	No Data	No Data	N/A	<b>89.55</b>	N/A
	Temora	113.42	121.51	7.1	<b>126.56</b>	4.2
	Tenterfield	62.96	59.81	-5.0	<b>60.65</b>	1.4
	Upper Lachlan	53.85	50.22	-6.8	<b>56.31</b>	12.1
	Uralla	37.91	58.11	53.3	<b>39.99</b>	-31.2
	Walgett	133.52	128.63	-3.7	<b>173.73</b>	35.1
	Wellington	123.33	130.95	6.2	<b>138.90</b>	6.1
	Wentworth	98.67	109.73	11.2	<b>108.98</b>	-0.7
	<b>Group average</b>	<b>93.53</b>	<b>92.55</b>	<b>-1.1</b>	<b>107.24</b>	<b>15.9</b>

**Table 10.1 – Net recreation and leisure expenses per capita**

Group	Council	2004/05 \$	2005/06 \$	Variation %	2006/07 \$	Variation %
11	Bellingen	47.80	51.11	6.9	<b>65.57</b>	28.3
	Cabonne	42.61	30.54	-28.3	<b>36.67</b>	20.1
	Corowa	39.95	52.90	32.4	<b>52.35</b>	-1.0
	Cowra	147.56	176.49	19.6	<b>140.20</b>	-20.6
	Forbes	51.63	69.48	34.6	<b>86.27</b>	24.2
	Greater Hume	64.40	84.11	30.6	<b>104.02</b>	23.7
	Gunnedah	73.00	86.05	17.9	<b>94.24</b>	9.5
	Inverell	54.29	53.50	-1.5	<b>52.92</b>	-1.1
	Leeton	81.31	68.68	-15.5	<b>62.29</b>	-9.3
	Moree Plains	84.67	94.75	11.9	<b>110.56</b>	16.7
	Muswellbrook	109.11	123.04	12.8	<b>130.94</b>	6.4
	Nambucca	45.61	48.04	5.3	<b>56.39</b>	17.4
	Narrabri	103.10	109.79	6.5	<b>132.22</b>	20.4
	Palerang	28.26	No Data	N/A	<b>38.59</b>	N/A
	Parkes	71.31	73.97	3.7	<b>90.47</b>	22.3
	Tumut	101.92	129.90	27.5	<b>122.85</b>	-5.4
	Upper Hunter	76.93	89.02	15.7	<b>98.88</b>	11.1
	Warrumbungle	N/A	No Data	N/A	<b>132.33</b>	N/A
	Yass Valley	31.59	45.07	42.7	<b>56.98</b>	26.4
	Young	66.07	85.50	29.4	<b>85.11</b>	-0.5
	<b>Group average</b>	<b>71.00</b>	<b>74.82</b>	<b>5.4</b>	<b>87.11</b>	<b>16.4</b>
	<b>NSW State average</b>	<b>62.72</b>	<b>64.50</b>	<b>2.8</b>	<b>72.09</b>	<b>11.8</b>

# Community Services

## Community services

Councils provide facilities such as community centres and halls, senior citizen centres, childcare centres and youth centres. They employ community development staff and provide services for groups in the community with specific needs eg the aged, people with disabilities, Aboriginal and Torres Strait Islanders, and people from diverse cultural and linguistic backgrounds.

There is one key performance indicator for community services.

### KEY PERFORMANCE INDICATOR

#### Community services expenses per capita

This indicator measures the amount spent on community services per head of population.

The formula used for this indicator is:

$$\frac{\text{Total community services expenses}}{\text{Estimated resident population within council boundaries}}$$

Some factors affecting this indicator are:

- the number of community services staff employed
- the population mix
- the availability of funding
- socioeconomic factors
- council policies.

#### Comparative performance for 2004/05, 2005/06 and 2006/07

The total community services expenses were \$332.6 million for 2004/05, \$366.2 million for 2005/06 and \$392.1 million for 2006/07.

**TABLE B11.11** Range of community services expenses per capita in NSW

Current ratio range	2004/05		2005/06		2006/07	
	No of councils	%	No of councils	%	No of councils	%
Less than \$20 per capita	39	25.5	30	19.8	32	21.0
\$20 to \$40 per capita	32	20.9	36	23.7	39	25.7
\$40 to \$60 per capita	22	14.4	21	13.8	17	11.2
\$60 to \$80 per capita	19	12.4	14	9.2	15	9.9
More than \$80 per capita	38	24.8	45	29.6	49	32.2
Not reported	3	2.0	6	3.9	0	0.0
Total	153	100.0	152	100.0	152	100

	2004/05	2005/06	2006/07
<b>TABLE B11.12</b>			
<b>Community services expenses per capita</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
NSW Mean	49	54	54
NSW High	1,107	1,143	1,143
NSW Low	0	1	1
NSW Median	42	42	42

Data sources for this indicator: Council financial reports: special schedule no 1, expenses from continuing operations – community services and education: administration, family day care, child care, youth services, other families and children, aged and disabled, migrant services, Aboriginal services, other community services and education.

The estimated resident population within council boundaries is the preliminary figure calculated by the ABS for 30 June 2006.



**Table 11.1 – Community services expenses per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
1	Sydney	12.11	<b>70.08</b>	478.9	<b>83.22</b>	18.7
2	Ashfield	17.41	19.99	14.8	<b>23.02</b>	15.2
	Auburn	24.76	24.62	-0.6	<b>24.26</b>	-1.5
	Botany Bay	84.43	87.15	3.2	<b>63.10</b>	-27.6
	Burwood	31.49	39.19	24.4	<b>41.04</b>	4.7
	Canada Bay	17.84	18.11	1.5	<b>19.45</b>	7.4
	Hunters Hill	20.99	20.75	-1.1	<b>24.15</b>	16.4
	Kogarah	17.47	41.47	137.4	<b>21.73</b>	-47.6
	Lane Cove	68.09	70.19	3.1	<b>75.24</b>	7.2
	Leichhardt	64.15	67.79	5.7	<b>76.04</b>	12.2
	Manly	96.98	101.86	5.0	<b>101.16</b>	-0.7
	Mosman	71.11	69.99	-1.6	<b>66.38</b>	-5.2
	North Sydney	37.84	37.69	-0.4	<b>36.37</b>	-3.5
	Pittwater	39.33	40.50	3.0	<b>40.12</b>	-0.9
	Strathfield	17.09	15.40	-9.9	<b>25.61</b>	66.3
	Waverley	102.45	119.12	16.3	<b>130.67</b>	9.7
	Willoughby	85.22	83.80	-1.7	<b>84.09</b>	0.3
	Woollahra	64.53	67.21	4.2	<b>71.71</b>	6.7
	<b>Group average</b>	<b>51.45</b>	<b>55.41</b>	<b>7.7</b>	<b>55.20</b>	<b>-0.4</b>
3	Bankstown	22.43	23.47	4.7	<b>23.08</b>	-1.7
	Blacktown	59.24	59.62	0.6	<b>56.73</b>	-4.8
	Canterbury	58.36	59.85	2.6	<b>59.49</b>	-0.6
	Fairfield	57.25	72.79	27.2	<b>73.31</b>	0.7
	Holroyd	75.76	90.01	18.8	<b>85.68</b>	-4.8
	Hurstville	26.97	31.39	16.4	<b>34.00</b>	8.3
	Ku-ring-gai	32.13	29.41	-8.5	<b>31.59</b>	7.4
	Marrickville	108.38	122.15	12.7	<b>122.29</b>	0.1
	Parramatta	41.18	53.74	30.5	<b>57.06</b>	6.2
	Randwick	14.74	22.63	53.5	<b>29.79</b>	31.7
	Rockdale	12.55	16.25	29.4	<b>11.53</b>	-29.0
	Ryde	14.28	15.66	9.7	<b>18.09</b>	15.5
	Sutherland	43.29	45.71	5.6	<b>47.24</b>	3.4
	Warringah	47.83	43.32	-9.4	<b>44.17</b>	2.0
	<b>Group average</b>	<b>44.20</b>	<b>48.83</b>	<b>10.5</b>	<b>49.31</b>	<b>1.0</b>

**Table 11.1 – Community services expenses per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
4	Albury	104.69	104.49	-0.2	<b>88.52</b>	-15.3
	Armidale Dumaresq	40.41	31.90	-21.1	<b>36.37</b>	14.0
	Ballina	3.14	3.50	11.8	<b>14.77</b>	321.4
	Bathurst Regional	52.22	56.40	8.0	<b>63.72</b>	13.0
	Bega Valley	42.56	36.94	-13.2	<b>34.65</b>	-6.2
	Broken Hill	174.90	185.76	6.2	<b>205.41</b>	10.6
	Byron	64.97	70.85	9.1	<b>75.89</b>	7.1
	Cessnock	23.78	21.55	-9.4	<b>24.52</b>	13.8
	Clarence Valley	No Data	95.99	N/A	<b>107.48</b>	12.0
	Coffs Harbour	12.72	20.91	64.4	<b>21.40</b>	2.4
	Deniliquin	0.73	0.98	34.1	<b>8.73</b>	791.0
	Dubbo	69.86	72.92	4.4	<b>80.13</b>	9.9
	Eurobodalla	122.17	122.43	0.2	<b>131.26</b>	7.2
	Goulburn Mulwaree	23.11	28.55	23.5	<b>36.40</b>	27.5
	Great Lakes	54.85	79.06	44.1	<b>78.33</b>	-0.9
	Greater Taree	24.66	27.52	11.6	<b>26.09</b>	-5.2
	Griffith	10.56	18.26	72.9	<b>20.09</b>	10.0
	Kempsey	67.83	67.39	-0.6	<b>69.99</b>	3.8
	Kiama	356.22	382.87	7.5	<b>431.21</b>	12.6
	Lismore	31.85	34.40	8.0	<b>33.45</b>	-2.8
	Lithgow	10.66	9.34	-12.4	<b>1.81</b>	-80.6
	Maitland	17.45	18.81	7.8	<b>19.28</b>	2.5
	Mid-Western Regional	102.36	104.20	1.8	<b>86.52</b>	-17.0
	Orange	132.64	149.40	12.6	<b>145.20</b>	-2.8
	Port Macquarie-Hastings	22.13	31.25	41.3	<b>28.90</b>	-7.5
	Port Stephens	64.49	53.87	-16.5	<b>56.83</b>	5.5
	Queanbeyan	136.33	139.52	2.3	<b>132.82</b>	-4.8
	Richmond Valley	71.36	82.48	15.6	<b>82.48</b>	-0.0
	Shellharbour	41.82	44.77	7.1	<b>48.43</b>	8.2
	Singleton	66.58	71.94	8.0	<b>79.60</b>	10.7
Tamworth Regional	42.02	43.93	4.5	<b>45.22</b>	2.9	
Wagga Wagga	61.14	58.79	-3.8	<b>52.92</b>	-10.0	
Wingecarribee	22.14	22.92	3.5	<b>21.69</b>	-5.4	
	<b>Group average</b>	<b>57.01</b>	<b>61.63</b>	<b>8.1</b>	<b>63.40</b>	<b>2.9</b>
5	Lake Macquarie	18.37	23.41	27.4	<b>24.87</b>	6.2
	Newcastle	29.03	29.00	-0.1	<b>29.29</b>	1.0
	Shoalhaven	21.98	20.39	-7.2	<b>18.45</b>	-9.5
	Tweed	10.05	13.11	30.5	<b>16.57</b>	26.4
	Wollongong	19.06	20.26	6.3	<b>21.92</b>	8.2
	<b>Group average</b>	<b>20.31</b>	<b>22.13</b>	<b>9.0</b>	<b>23.17</b>	<b>4.7</b>
6	Camden	31.33	30.35	-3.1	<b>29.55</b>	-2.6
	Hawkesbury	33.98	37.06	9.1	<b>35.92</b>	-3.1
	Wollondilly	35.14	41.00	16.7	<b>39.24</b>	-4.3
	<b>Group average</b>	<b>33.42</b>	<b>35.90</b>	<b>7.4</b>	<b>34.68</b>	<b>-3.4</b>

**Table 11.1 – Community services expenses per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
7	Baulkham Hills	25.11	11.68	-53.5	<b>34.31</b>	193.6
	Blue Mountains	46.93	44.26	-5.7	<b>38.59</b>	-12.8
	Campbelltown	71.09	74.85	5.3	<b>77.34</b>	3.3
	Gosford	58.04	60.16	3.7	<b>64.84</b>	7.8
	Hornsby	33.26	37.96	14.1	<b>41.14</b>	8.4
	Liverpool	33.68	33.74	0.2	<b>34.58</b>	2.5
	Penrith	85.40	90.46	5.9	<b>98.87</b>	9.3
	Wyong	58.72	49.62	-15.5	<b>48.41</b>	-2.4
	<b>Group average</b>	<b>52.07</b>	<b>51.05</b>	<b>-1.9</b>	<b>56.23</b>	<b>10.1</b>
8	Conargo	1.68	1.68	0.5	<b>18.02</b>	970.3
	Jerilderie	1.59	8.55	436.8	<b>7.99</b>	-6.5
	Urana	113.98	117.35	3.0	<b>129.06</b>	10.0
	<b>Group average</b>	<b>32.55</b>	<b>36.10</b>	<b>10.9</b>	<b>44.84</b>	<b>24.2</b>
9	Balranald	155.64	172.53	10.8	<b>184.45</b>	6.9
	Bogan	55.09	59.90	8.7	<b>72.28</b>	20.7
	Bombala	78.59	98.26	25.0	<b>110.32</b>	12.3
	Boorowa	36.75	29.26	-20.4	<b>35.13</b>	20.1
	Bourke	78.49	88.33	12.5	<b>15.74</b>	-82.2
	Brewarrina	153.06	128.69	-15.9	<b>106.32</b>	-17.4
	Carrathool	77.09	95.91	24.4	<b>84.25</b>	-12.2
	Central Darling	226.22	251.87	11.3	<b>223.88</b>	-11.1
	Coolamon	91.95	89.90	-2.2	<b>88.91</b>	-1.1
	Coonamble	48.43	29.70	-38.7	<b>18.09</b>	-39.1
	Gilgandra	1,107.01	1,142.92	3.2	<b>1,106.19</b>	-3.2
	Gloucester	34.48	33.96	-1.5	<b>34.96</b>	2.9
	Gundagai	1.33	1.86	40.0	<b>2.91</b>	56.7
	Guyra	155.82	200.45	28.6	<b>212.37</b>	5.9
	Harden	1.59	5.83	266.5	<b>2.11</b>	-63.9
	Hay	100.03	108.38	8.3	<b>123.01</b>	13.5
	Lockhart	8.22	9.09	10.6	<b>11.00</b>	21.0
	Murrumbidgee	39.83	40.08	0.6	<b>42.55</b>	6.2
	Tumbarumba	121.17	147.52	21.7	<b>147.85</b>	0.2
	Wakool	50.24	59.76	19.0	<b>54.33</b>	-9.1
	Walcha	113.46	111.79	-1.5	<b>151.50</b>	35.5
	Warren	16.15	13.44	-16.8	<b>11.99</b>	-10.8
	Weddin	0.26	0.00	-100.0	<b>0.78</b>	N/A
<b>Group average</b>	<b>126.36</b>	<b>137.36</b>	<b>8.7</b>	<b>133.66</b>	<b>-2.7</b>	

**Table 11.1 – Community services expenses per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
10	Berrigan	41.40	37.64	-9.1	<b>40.28</b>	7.0
	Bland	596.61	621.29	4.1	<b>664.74</b>	7.0
	Blayney	5.98	3.84	-35.8	<b>3.77</b>	-1.8
	Cobar	502.59	602.83	19.9	<b>657.77</b>	9.1
	Cooma-Monaro	174.77	208.54	19.3	<b>206.94</b>	-0.8
	Cootamundra	1.84	3.41	85.1	<b>2.09</b>	-38.6
	Dungog	12.41	11.49	-7.4	<b>13.47</b>	17.2
	Glen Innes Severn	437.31	382.94	-12.4	<b>413.07</b>	7.9
	Gwydir	No Data	No Data	N/A	<b>264.09</b>	N/A
	Junee	177.34	177.47	0.1	<b>176.24</b>	-0.7
	Kyogle	9.87	11.21	13.7	<b>17.22</b>	53.5
	Lachlan	589.96	621.47	5.3	<b>652.62</b>	5.0
	Liverpool Plains	67.89	93.86	38.3	<b>110.07</b>	17.3
	Murray	72.68	81.29	11.8	<b>124.04</b>	52.6
	Narrandera	256.75	292.16	13.8	<b>369.76</b>	26.6
	Narromine	104.13	120.15	15.4	<b>148.18</b>	23.3
	Oberon	28.91	23.32	-19.4	<b>17.45</b>	-25.2
	Snowy River	No Data	No Data	N/A	<b>241.74</b>	N/A
	Temora	123.91	160.64	29.6	<b>182.34</b>	13.5
	Tenterfield	0.00	0.00	N/A	<b>0.00</b>	0.0
	Upper Lachlan	5.74	7.64	33.1	<b>7.83</b>	2.5
	Uralla	557.28	618.11	10.9	<b>732.13</b>	18.4
	Walgett	50.02	49.68	-0.7	<b>55.55</b>	11.8
	Wellington	20.65	15.47	-25.1	<b>27.04</b>	74.8
	Wentworth	12.58	20.82	65.6	<b>12.42</b>	-40.3
		<b>Group average</b>	<b>146.97</b>	<b>149.00</b>	<b>1.4</b>	<b>191.09</b>

**Table 11.1 – Community services expenses per capita**

Group	Council	2004/05	2005/06	Variation	2006/07	Variation
		\$	\$	%	\$	%
11	Bellingen	34.83	29.39	-15.6	<b>34.97</b>	19.0
	Cabonne	115.79	117.22	1.2	<b>116.64</b>	-0.5
	Corowa	31.38	30.66	-2.3	<b>36.58</b>	19.3
	Cowra	0.23	0.68	199.1	<b>0.75</b>	10.5
	Forbes	8.42	11.03	31.0	<b>17.59</b>	59.5
	Greater Hume	333.83	333.59	-0.1	<b>330.09</b>	-1.0
	Gunnedah	235.37	249.71	6.1	<b>251.05</b>	0.5
	Inverell	28.55	39.00	36.6	<b>38.94</b>	-0.2
	Leeton	12.72	19.62	54.3	<b>23.99</b>	22.3
	Moree Plains	79.74	65.14	-18.3	<b>77.48</b>	19.0
	Muswellbrook	19.48	27.20	39.6	<b>21.40</b>	-21.3
	Nambucca	16.84	18.40	9.2	<b>16.89</b>	-8.2
	Narrabri	35.82	8.61	-76.0	<b>8.04</b>	-6.6
	Palerang	2.03	No Data	N/A	<b>9.31</b>	N/A
	Parkes	57.54	41.77	-27.4	<b>35.96</b>	-13.9
	Tumut	13.44	23.09	71.8	<b>30.47</b>	32.0
	Upper Hunter	123.36	128.28	4.0	<b>129.06</b>	0.6
	Warrumbungle	N/A	No Data	N/A	<b>140.65</b>	N/A
	Yass Valley	33.45	42.21	26.2	<b>284.67</b>	574.4
	Young	10.12	8.89	-12.1	<b>11.13</b>	25.2
	<b>Group average</b>	<b>62.14</b>	<b>58.86</b>	<b>-5.3</b>	<b>76.38</b>	<b>29.8</b>
	<b>NSW State average</b>	<b>49.89</b>	<b>54.06</b>	<b>8.4</b>	<b>57.45</b>	<b>6.3</b>